Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.

FRONTIER SERVICES GROUP LIMITED
先豐服務集團有限公司 *

(Incorporated in Bermuda with limited liability)

(Stock Code: 00500)

ANNOUNCEMENT
CONNECTED TRANSACTIONS
RENEWAL OF SERVICE AGREEMENTS

Reference is made to the announcement of the Company dated 10 April 2025. The Board is pleased to announce that on 30 April 2026 (after trading hours), the Client entered into the renewed Service Agreements with the Service Providers (i.e. the Company and its two subsidiaries), pursuant to which the Service Providers shall provide the Services to the Client in consideration of the Client paying the Service Fees to the Service Providers.

As at the date of this announcement, CITIC Group indirectly holds an approximately 25.28% of the entire issued ordinary share capital of the Company and is thus a connected person of the Company. The Client is an indirectly wholly-owned subsidiary of CITIC Group. Accordingly, the Client is an associate of CITIC Group and a connected person of the Company.

As the highest Applicable Percentage Ratio of the expected maximum amount to be received from the Service Agreements on an aggregated basis is more than 0.1% but less than 5%, the Service Agreements constitute connected transactions for the Company under Chapter 14A of the Listing Rules subject to the reporting and announcement requirements, but are exempt from the circular and the independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

PRINCIPAL TERMS OF THE SERVICE AGREEMENTS

The principal terms of the Service Agreements are summarized as follows:

Date

30 April 2026

Parties

(i) the Client as the client of the Service pursuant to each of the Service Agreements; and

(ii) the Service Providers (i.e. the Company, Frontier Asset (Jiangsu) and Frontier Security (Cambodia)) collectively as the providers of the Service pursuant to each of the Service Agreements.

Subject Matter

Pursuant to the Basic Service Agreement, the Service Providers shall provide the Basic Service to the Client in connection with the taking possession of the Assets by the Client pursuant to its right as mortgagee under the mortgage over the Assets created by independent third parties in favour of the Client, namely the provision of security services for the Assets (such as real time monitoring and responding to emergencies and guarding and patrolling the Assets), liaising with litigation lawyers and creditors for the enforcement of the said mortgage, and other ancillary services.

Pursuant to the Referral Service Agreement, the Service Providers shall provide the Referral Service to the Client in connection with the mortgagee sale of the Assets, namely coordinating and assisting the disposal of the Assets by identifying any prospective purchasers to purchase any of the Assets.

The term of each of the Service Agreements shall be renewed for one year commencing on 10 April 2026 and ending on 9 April 2027.

Service Fees

Basic Fee

The Client shall pay a basic fee (the "**Basic Fee**") of US$231,000 for the Basic Service, payable over the 1-year term under the Basic Service Agreement, by monthly instalments of US$21,000 for the first 11 months and US$0 in the 12th month.

The Basic Fee was determined after arm's length negotiation between the Group and the Client with reference to various factors relating to the Basic Service, including but not limited to the scope and complexity of the Basic Service, the country in which the Basic Service will be provided (i.e. Cambodia) and factors in Cambodia which may increase the efforts and/or difficulties for the provision of the Basic Service, and the amount and seniority of the personnel of the Group to be involved to provide the Basic Service. After making due enquiry, as the scope of the Basic Service is tailored for the specific needs of the Client in Cambodia, the Company is not aware of any publicly available market prices quoted on industry websites or readily obtainable by market enquiries for comparable services offered by other parties in Cambodia. The Company understands that the Basic Fee is the maximum fee that the Client is willing to pay to any independent third party providing the Basic Service after arm's length negotiation. The Basic Fee covers all the costs to be incurred by the Group for the Basic Service plus an attractive profit with an estimated gross profit margin of not less than 12%, which the Group deems appropriate taking into account the above factors including the profit margin the Group is able to achieve when providing similar services in the South-east Asia countries, the payment terms and other terms of the Basic Service Agreement. The Company is of the view that the Basic Fee payable to the Group would be no less favourable than those which would have been payable by independent third parties in the same circumstances.

Potential Referral Fee

The Client shall pay a potential referral fee (the "**Potential Referral Fee**") for the Referral Service equal to a progressive rate starting from 3.5% to 7% multiplied by the portion of the net proceeds of the disposals exceeding US$30 million, which progressive rate increases based on the incremental amount of such net proceeds, within 10 business days after both parties acknowledge the actual net proceeds having received by the Client from the purchaser referred by the Service Providers.

The Potential Referral Fee was determined after arm's length negotiation between the Group and the Client with reference to various factors relating to the Referral Service, including but not limited to the difficulties in identifying and procuring prospective purchasers to acquire the Assets, the country in which the Assets are situated (i.e. Cambodia) and factors in Cambodia which may increase the efforts and/or difficulties for the disposal of the Assets, the value of the Assets estimated by the Company, and the fact that the Group having no legal obligation to successfully procure any purchasers to acquire the Assets. After making due enquiry, the Company is not aware of any publicly available market prices quoted on industry websites or readily obtainable by market enquiries for comparable services in Cambodia. The Company understands that the rates of the Potential Referral Fee are comparable and no less favourable than the rates for similar service provided by an independent third party to the Client, and that the Client will not enter into the Referral Service Agreement with the Group if the Group insists on charging higher rates. Taking into account the fact that the incremental cost to the Group for the Referral Service in addition to the provision of the Basic Service is insignificant, that the Group has an opportunity to earn a Potential Referral Fee for the part of the net proceeds of the disposal of the Assets exceeding US$30 million, that the Group has no legal obligation to successfully procure any prospective purchasers to acquire the Assets, and the other factors mentioned above, the Directors consider that the Potential Referral Fee is fair and reasonable or more favourable to the Group.

Expected Maximum Amount of the Service Fees

The Company currently does not expect that the maximum amount of the Potential Referral Fee (if any) will exceed US$0.845 million (the "**Expected Maximum Potential Referral Fee**") after taking into consideration the value of the Assets estimated by the Company, the economic outlook of Cambodia, the property market and its future trends in Cambodia, the difficulty in finding and persuading purchasers to acquire distressed assets under mortgagee sale in a short period of time. Based on the aforesaid estimation, the Company does not expect that the maximum amount of the sum of the Basic Fee and Potential Referral Fee (if any) will exceed US$1.076 million.

During the 1-year term of the Service Agreements, the Company will from time to time monitor the total amount of the Potential Referral Fee paid or expected to be paid to the Group to ensure that it will not exceed the Expected Maximum Potential Referral Fee. If the Company becomes aware that the total amount of the Potential Referral Fee paid or expected to be paid to the Group may exceed the Expected Maximum Potential Referral Fee, the Company shall re-comply with all the applicable requirements of Chapter 14A of the Listing Rules as soon as practicable in respect of the Service Agreements.

GENERAL INFORMATION

The Company is an investment holding company. The Group is principally engaged in security, aviation, logistic and asset recovery businesses.

The Client is principally engaged in providing capital market services, including corporate finance, asset management, securities trading, and wealth management. Insofar as the Company is aware, as at the date of this announcement, the Client is indirectly wholly-owned by CITIC Group, which is in turn wholly-owned by the State Council of the PRC (中華人民共和國國務院).

Frontier Asset (Jiangsu) is a wholly-owned subsidiary of the Company and is engaged in asset recovery services.

Frontier Security (Cambodia) is a 60%-owned subsidiary of the Company and is primarily engaged in providing security services in Cambodia, and the remaining 40% interest in Frontier Security (Cambodia) is ultimately beneficially owned by an independent third party.

REASONS FOR AND BENEFITS OF ENTERING INTO THE SERVICE AGREEMENTS

The provision of the Services under the Service Agreements is within the ordinary course of business of the Group. The provision of the Services under the Service Agreements enable the Group to leverage the strength of its security capabilities in Cambodia, and increase the revenue of the Group.

The Board (including all the independent non-executive Directors) considers that the Service Agreements were entered into in the ordinary and usual course of business of the Group, and that the terms of the Service Agreements are on normal commercial terms or better to the Group, which are fair and reasonable or better to the Group, and in the interests of the Company and the Shareholders as a whole. None of the Directors has any material interest in the Service Agreements and, therefore, was required to abstain from voting on the Board resolutions approving the Service Agreements and the transactions contemplated thereunder.

LISTING RULES IMPLICATIONS

As at the date of this announcement, CITIC Group indirectly holds an approximately 25.28% of the entire issued ordinary share capital of the Company and is thus a connected person of the Company. The Client is an indirectly wholly-owned subsidiary of CITIC Group. Accordingly, the Client is an associate of CITIC Group and a connected person of the Company.

As the highest Applicable Percentage Ratio of the expected maximum amount to be received from the Service Agreements on an aggregated basis is more than 0.1% but less than 5%, the Service Agreements constitute connected transactions for the Company under Chapter 14A of the Listing Rules subject to the reporting and announcement requirements, but is exempt from the circular and the independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

DEFINITIONS

In this announcement, the following expressions have the following meanings unless the context otherwise requires:

"Applicable Percentage Ratio", "associate(s)" and "connected person(s)"	have the meanings ascribed to them under the Listing Rules;
"Assets"	the approximately 122 hectares of land located in Phnom Penh and Kandal Province, Cambodia;
"Basic Fee"	as defined in the paragraph headed "Service Fees – Basic Fee" in this announcement;
"Basic Service"	certain territorial security services to be provided by the Service Providers for the Assets under the Basic Service Agreement, details of which is set out in the paragraph headed "Subject Matter" in this announcement;
"Basic Service Agreement"	the territorial security services agreement dated 30 April 2026 between the Client and the Service Providers for the provision of the Basic Service by the Service Providers to the Client for the Assets;

"Board"	the board of Directors;
"Client"	CTI Capital Management Limited (中信信惠國際資本有限公司), a company incorporated in Hong Kong with limited liability;
"Company"	Frontier Services Group Limited (先豐服務集團有限公司*), a company incorporated with limited liability in Bermuda and the ordinary shares of which are listed on the Main Board of the Stock Exchange;
"CITIC Group"	CITIC Group Corporation* (中國中信集團有限公司), a state-owned company established in the PRC with limited liability;
"Director(s)"	the director(s) of the Company;
"Frontier Asset (Jiangsu)"	Frontier Asset Services (Jiangsu) Co., Ltd.* (先豐資產服務(江蘇)有限公司), a company established in the PRC with limited liability and a wholly-owned subsidiary of the Company;
"Frontier Security (Cambodia)"	Frontier Security Services (Cambodia) Co., Ltd. (先豐(柬埔寨)安保服務有限公司*), a company established in Cambodia with limited liability and a 60%-owned subsidiary of the Company;
"Group"	the Company and its subsidiaries;
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC;
"Listing Rules"	Rules Governing the Listing of Securities on the Stock Exchange;
"Potential Referral Fee"	as defined in the paragraph headed "Service Fees – Potential Referral Fee" in this announcement;
"PRC"	People's Republic of China;
"Referral Service"	the referral service to be provided by the Service Providers for the Assets under the Referral Service Agreement, details of which is set out in the paragraph headed "Subject Matter" in this announcement;
"Referral Service Agreement"	the referral service agreement dated 30 April 2026 between the Client and the Service Providers for the provision of the Referral Service by the Service Providers to the Client for the Assets;
"Services"	the Basic Service and the Referral Service;

"Service Agreements"	the Basic Service Agreement and the Referral Service Agreement;
"Service Fees"	the Basic Fee and the Potential Referral Fee;
"Service Providers"	the Company, Frontier Asset (Jiangsu) and Frontier Security (Cambodia);
"Shareholders"	holders of the ordinary share(s) of HK$0.1 each in the share capital of the Company;
"Stock Exchange"	The Stock Exchange of Hong Kong Limited;
"US$"	United States Dollar, the lawful currency of the United States; and
"%"	per cent.

By Order of the Board
Frontier Services Group Limited
Chan Kam Kwan, Jason
Company Secretary

Hong Kong, 30 April 2026

At the date of this announcement, the Board of the Company comprises the non-executive director of Mr. Chang Zhenming (Chairman), Mr. Chan Kai Kong, Mr. Yang Feng and Ms. Ye Ying; the executive directors of Mr. Ko Chun Shun, Johnson (Deputy Chairman) and Mr. Zhang Yi (Chief Executive Officer); and the independent non-executive directors of Mr. Yap Fat Suan, Henry, Mr. Hooi Hing Lee and Mr. Cui Liguo.

** For identification purposes only*