CHINA INTERNATIONAL MARINE CONTAINERS (GROUP) CO., LTD.

IMPLEMENTATION RULES OF THE STRATEGY AND SUSTAINABLE DEVELOPMENT COMMITTEE OF THE BOARD OF DIRECTORS

(As amended in May 2026)

CHAPTER 1 GENERAL PROVISIONS

Rule 1 These implementation rules (the "**Rules**") are formulated for the Strategy and Sustainable Development Committee (the "**Strategy Committee**") of the Board of Directors (the "**Board**") established by China International Marine Containers (Group) Co., Ltd. (the "**Company**") in accordance with the Company Law of the People's Republic of China, the Standards on Corporate Governance of Listed Companies, the Articles of Association of China International Marine Containers (Group) Co., Ltd. (the "**Articles of Association**") and other relevant regulations, in order to adapt to the Company's strategic development needs, enhance its core competitiveness, formulate the Company's development plan, improve its investment decision-making process, strengthen the rationality of its decision-making, enhance the efficiency and quality of its major investment decisions, and optimise its corporate governance structure.

Rule 2 The Strategy Committee is a body specifically set up by the Board in accordance with the Articles of Association, which is primarily responsible for conducting research and providing recommendations on the Company's long-term development strategy, sustainability (environmental, social, and governance, or ESG) matters, and major investment decisions.

The Strategy Committee performs its duties in accordance with the Articles of Association and the authorization of the Board.

Rule 3 The composition, convening procedure, and voting procedure of and the resolutions adopted at the meeting of the Strategy Committee shall comply with the relevant laws, regulations, the Articles of Association and these Rules.

CHAPTER 2 COMPOSITION

Rule 4 The Strategy Committee shall consist of 6 directors.

Rule 5 Members of the Strategy Committee (hereinafter referred to as "**Member(s)**") shall be nominated by the Chairman of the Board or one-third (1/3) or more of all directors, and shall be elected by the Board.

Rule 6 The Strategy Committee shall have a chairman (convener) who shall be responsible for leading the work of the Strategy Committee.

The chairman of the Strategy Committee shall be appointed with the approval of the Board.

Rule 7 The term of office of the Members shall be the same as that of the directors, which is 3 years. A Member may serve consecutive terms if re-elected upon expiry of his/her term.

If any Member resigns from the position of directors of the Company during his/her term of office, he/she shall automatically lose his/her position as a Member, and the vacancy shall be filled by the Strategy Committee pursuant to Rules 4 to 6 of these Rules.

Upon expiry of the independent directorship of a Member, such Member may serve consecutive terms as a Member of director rather than a Member of independent director if re-elected.

Rule 8 The Board shall dismiss and replace any Member failing to attend the meeting of the Strategy Committee in person for three consecutive times.

Except for the situation as mentioned in the preceding paragraph and the circumstances under which the Articles of Association prohibits a person from acting as director, a Member shall not be removed from office without any reason before his/her term of office expires.

Rule 9 A Member may resign before his/her term of office expires, which shall comply with the laws, regulations, the Articles of Association and the Company's policy relating to the resignation of directors.

Rule 10 Where the Board removes the position of a Member of the Strategy Committee pursuant to Clause 1 in Rule 8 hereof or a Member resigns from his/her position as a Member of the Strategy Committee before expiry of his/her term of office pursuant to Rule 9 hereof, he/she may continue to perform his/her duties as a director of the Company during his/her term of office without any prejudice.

CHAPTER 3 DUTIES AND AUTHORITIES

Rule 11 Significant duties and authorities of the Strategy Committee shall include:

(1) Conducting research and providing recommendations on the Company's long-term strategic plan (including sustainability strategies and goals);

(2) Conducting research and providing recommendations on the major investment plans subject to approval by the Board;

(3) Conducting research and providing recommendations on the major capital operations and asset management projects subject to approval by the Board;

(4) Giving due consideration to the sustainability risks and opportunities when conducting research on the sustainability (ESG) management policies, objectives, strategies, material issues and budget, and overseeing the Company's strategies, material transaction decisions, risk management processes and relevant policies.

(5) Participating in the assessment, identification, and management of the impacts, risks, and opportunities associated with high-priority sustainability issues (including climate change); overseeing the establishment of targets for sustainability risks and opportunities; monitoring the progress towards these targets; and working with the Board in considering incorporation of the sustainability performance metrics into the compensation policies for the management;

(6) Reviewing the sustainability (ESG) report and the Group's sustainability-related disclosures, and making recommendations on their approval for publication or disclosure;

(7) Other affairs authorised by the Board.

Rule 12 The Members will be provided with sufficient resources to discharge their duties by the Company. The secretary to the Board shall provide assistance to the Members for discharging their duties, including but not limited to briefing of situations or furnishing materials.

Rule 13 When the Members are discharging their duties, relevant personnel of the Company shall actively cooperate with them, and shall not refuse, impede or conceal any important information requested, nor make any interference.

Rule 14 Save their entitlement to salary or allowance as a director or an independent director of the Company determined by the shareholder's general meeting in accordance with the relevant laws, regulations, regulatory documents and the Articles of Association, the Members shall not accept any additional undisclosed benefits from the Company and its substantial shareholder(s), or interested institutions and personnel.

Rule 15 The Strategy Committee may engage intermediary agencies to provide professional advice on its decision-making, with the associated costs to be borne by the Company.

CHAPTER 4 INVESTMENT REVIEW PANEL

Rule 16 The Strategy Committee has an investment review panel under its jurisdiction, headed by a leader.

Members of the investment review panel are appointed and dismissed by, and are directly accountable and report to the Strategy Committee.

Rule 17 The investment review panel is responsible for preparing the groundwork for the Strategy Committee's decision-making, with the specific procedures set forth as follows:

(1) The relevant departments of the Company shall submit their intentions of major investments, capital operations, and asset management projects, preliminary feasibility reports, and basic information on potential partners;

(2) The investment review panel shall conduct a review, issue a written opinion, and submit a formal proposal to the Strategy Committee.

Rule 18 The Strategy Committee shall convene a meeting to discuss the proposals from the investment review panel, and submit the results of their discussions to the Board.

CHAPTER 5 MEETINGS OF THE STRATEGY COMMITTEE

Rule 19 The chairman of the Strategy Committee shall convene a meeting of the committee within ten working days under any of the following circumstances:

(1) where the Chairman of the Board considers it necessary;

(2) where more than one third of all directors jointly propose a meeting;

(3) where more than a half of all Members jointly propose a meeting.

Rule 20 A written notice shall be given to all Members seven days prior to the date designated for holding a meeting of the Strategy Committee.

Rule 21 Notice of the meeting of the Strategy Committee shall include the following contents:

(1) the date and place of the meeting;

(2) the duration of the meeting;

(3) the purpose and agenda of the meeting;

(4) the date of issuance of the notice.

Rule 22 The chairman of the Strategy Committee shall preside over the meeting of the Strategy Committee. In case the chairman fails to attend the meeting, he/she can appoint another Member to preside over the meeting on his/her behalf.

Rule 23 The Members should actively participate and attend the meeting of the Strategy Committee in person, and express a clear opinion on the matters discussed. If a Member cannot attend the meeting in person due to any reason, he/she shall review the meeting materials in advance, form a clear opinion, and appoint another Member of the Strategy Committee in writing to attend on his/her behalf.

Rule 24 More than two-thirds of the Members are required to form the quorum of a meeting of the Strategy Committee; each Member shall have one vote; resolutions of the meeting must be passed by more than half of all Members.

Rule 25 The voting at the meeting of the Strategy Committee shall be taken by a show of hands, by correspondence or by poll.

Rule 26 The leader of the investment review panel may be present at the meetings of the Strategy Committee. Where necessary, directors and senior management personnel of the Company may be invited to the meetings.

Rule 27 When the meeting of the Strategy Committee discusses a topic which raises issues with regard to a Member's interests, such Member shall recuse himself/herself from taking part in the vote on such topic, and the number of votes represented by him/her shall not be counted into the total number of valid votes.

The minutes and resolutions of the Strategy Committee meetings shall specify the circumstance that the interested Member was not counted into the quorum and did not participate in the voting.

Rule 28 The Strategy Committee shall keep minutes of its meetings. The minutes of the meeting shall be true, accurate and complete, and fully reflect the opinions expressed by the attendees on the matters considered. The Members present at a meeting, the secretary to the Board and the person taking the minutes shall sign the minutes of the meeting; the Members present at a meeting have the right to request a descriptive record of their speeches at the meeting. The minutes shall be kept as corporate archives by the secretary to the Board for a period of ten years.

Rule 29 The minutes of the meetings of the Strategy Committee shall include the following contents:

(1) date, place and convener of the meeting;

(2) names of the Members present at the meeting;

(3) agenda;

(4) summary of speeches given by the Members;

(5) the method and results of voting for each resolution (the voting results shall clearly state the number of votes for or against the resolution or abstention).

Rule 30 The Members shall sign on the resolutions of the Strategy Committee and shall be accountable for such resolutions. If a resolution of the Strategy Committee violates the laws, regulations or the Articles of Association, thus causing losses to the Company, the Members participating in the resolutions shall be liable to compensate the Company for the losses. However, if it is verified that a Member had stated his/her objection when voting and the same was recorded in the minutes, such Member may be exempted from such liability.

Rule 31 The resolutions and voting results passed at a meeting of the Strategy Committee shall be reported in writing to the Board of the Company.

Rule 32 All Members attending a meeting shall be obliged to keep confidential all matters discussed at the meeting and shall not disclose such information without authorisation.

CHAPTER 6 SUPPLEMENTARY PROVISIONS

Rule 33 All references to "over" and "under" in these Rules shall include the stated figure; all references to "include" shall mean including but not limited to relevant matters or issues stated.

Rule 34 These Rules should come into effect since the date of approval by the Board.

Rule 35 Any matters not specified in these Rules should be implemented in accordance with relevant national laws, regulations, relevant regulatory rules in the jurisdictions where the shares of the Company are listed, regulatory documents and the Articles of Association; should any of these Rules be found in conflict with relevant laws, regulations, regulatory documents, relevant regulatory rules in the jurisdictions where the shares of the Company are listed promulgated by the State later, or the Articles of Association amended through lawful procedures, the relevant laws, regulations, regulatory documents, relevant regulatory rules in the jurisdictions where the shares of the Company are listed effective at that time and the Articles of Association shall prevail.

Rule 36 The Board reserves the right of interpretation and amendment of these Rules.