CHINA INTERNATIONAL MARINE CONTAINERS (GROUP) CO., LTD.

IMPLEMENTATION RULES OF THE RISK MANAGEMENT COMMITTEE OF THE BOARD OF DIRECTORS

(As amended in May 2026)

CHAPTER 1 GENERAL PROVISIONS

Rule 1 These implementation rules (the "**Rules**") are formulated for the Risk Management Committee (the "**Committee**") of the Board of Directors (the "**Board**") established in accordance with the Company Law of the People's Republic of China, the Standards on Corporate Governance of Listed Companies, the Basic Norms for Enterprise Internal Controls, the Articles of Association of China International Marine Containers (Group) Co., Ltd. ("**Articles of Association**") and other relevant laws, regulations and regulatory documents, in order to strengthen the risk management and internal control system, enhance the risk control capability and optimise the corporate governance structure of China International Marine Containers (Group) Co., Ltd. (the "**Company**").

Rule 2 The Committee is a body specifically set up by the Board, serving as an advisory organisation of the Board in respect of matters related to risk management and internal control system, and providing advices and recommendations to the Board in relation to risk areas involving corporate strategy, operation, market, finance, law, etc., primarily responsible for the Company's risk management, compliance management, and the establishment of its internal control system.

Rule 3 The Committee performs its duties in accordance with the Company's Articles of Association and the authorization of the Board.

Rule 4 The composition, the convening procedure of and the advices or recommendations adopted at the meeting of the Committee shall comply with the relevant laws, regulations, the Articles of Association and these Rules.

CHAPTER 2 COMPOSITION

Rule 5 The Committee shall consist of five directors.

Rule 6 Members of the Committee (hereinafter referred to as "**Member(s)**") shall be nominated by the Chairman of the Board, one-half (1/2) or more of the independent directors or one-third (1/3) or more of all directors, and shall be elected by the Board.

Rule 7 The Committee shall have a chairman (convener) who shall be responsible for leading the work of the Committee.

The chairman of the Committee shall be appointed with the approval of the Board.

Rule 8 The term of office of the Members shall be the same as that of the directors. A Member may serve consecutive terms if re-elected upon expiry of his/her term. If any Member resigns from the position of directors of the Company during his/her term of office, he/she shall automatically lose his/her position as Member, and the vacancy shall be filled by the Board pursuant to Rules 5 to 7 above.

Upon expiry of the independent directorship of a Member, such Member may serve consecutive terms as a Member of director rather than a Member of independent director if re-elected.

Rule 9 The Board shall dismiss and replace any Member failing to attend the meeting of the Committee in person for consecutive three times.

Except for the situation as mentioned in the preceding paragraph and the circumstances under which the Articles of Association prohibits a person from acting as director, a Member shall not be removed from office without any reason before his/her term of office expires.

Rule 10 A Member may resign before his/her term of office expires, which shall comply with the laws, regulations, the Articles of Association and the Company's policy relating to the resignation of directors.

Rule 11 Where the Board removes the position of a Member pursuant to Clause 1 in Rule 9 hereof or a Member resigns from his/her position as a Member before expiry of his/her term of office pursuant to Rule 10 hereof, he/she may continue to perform his/her duties as a director of the Company during his/her term of office without any prejudice.

CHAPTER 3 DUTIES AND AUTHORITIES

Rule 12 Significant duties and authorities of the Committee shall include:

(1) to supervise and provide guidance on strengthening the risk management and internal control system of the Company;

(2) to consider the planning for the risk management and internal control system of the Company, the annual work plan and annual report;

(3) to consider the establishment of administrative organisations of the risk management and internal control system of the Company and proposals on their responsibilities;

(4) to consider the relevant rules and regulations and work flows of the risk management and internal control system of the Company;

(5) to consider the Company's strategies on risk management and its risk management solutions for significant risks;

(6) to study the risks and risks control of significant issues in major investment & financing activities and operation management, making recommendations to the Board in respect thereof;

(7) to study the significant findings of investigations on major risk emergency events or other risk management and internal control related issues as well as the feedback from the management;

(8) to handle other affairs as authorised by the Board concerning comprehensive risk management.

Rule 13 Proposals put forward by the Committee shall be submitted to the Board for discussion and approval, and, where necessary, it shall be subject to consideration and approval at the shareholder's general meeting before they are implemented.

Rule 14 The Members will be provided with sufficient resources to discharge their duties by the Company. The secretary to the Board shall provide assistance to the Members for discharging their duties, including but not limited to briefing of situations or furnishing materials.

Rule 15 When Members are discharging their duties, relevant personnel of the Company shall actively cooperate with them, and shall not refuse, impede or conceal any important information requested, nor make any interference.

Rule 16 Save their entitlement to salary or allowance as a director or an independent director of the Company determined by the shareholder's general meeting in accordance with the relevant laws, regulations, regulatory documents and the Articles of Association, Members shall not accept any additional undisclosed benefits from the Company and its substantial shareholder(s), or interested institutions and personnel.

CHAPTER 4 WORKING TEAM

Rule 17 The internal risk control division of the Company's auditing and monitoring department constitutes the Working Team of the Committee. A team leader shall be appointed by the Committee, who shall be either person in charge of the Company's auditing and monitoring department or head of the relevant function.

Rule 18 The Working Team shall have the collection and combination of relevant information and the coordination and preparation of meetings in compliance with requirements of the Committee. No department or leader shall refuse, impede or conceal any important information requested.

CHAPTER 5 DECISION-MAKING PROCESS

Rule 19 The Committee may, where necessary, instruct relevant departments of the Company to provide relevant information, project proposals and other things regarding matters to be considered by the Committee.

Rule 20 The Working Team shall compile the information and project proposals provided by relevant departments into proposals, and submit the same for the Committee's consideration.

Rule 21 The Committee shall meet in accordance with directive of the Board, suggestion from the Chairman of the Board, operational requirements or proposals of the Working Team, to study and discuss, and submit the results of discussion for the Board's deliberation and decision.

CHAPTER 6 MEETINGS OF THE COMMITTEE

Rule 22 Meetings of the Committee are classified into regular meetings and interim meetings. Regular meetings shall be held at least twice a year, and once half a year. Interim meetings may be held as the need arises.

Rule 23 The chairman of the Committee shall convene an interim meeting of the Committee within ten working days under any of the following circumstances:

(1) where the Chairman of the Board considers it necessary;

(2) where more than one-third of all directors jointly propose a meeting;

(3) where more than a half of all Members jointly propose a meeting;

(4) where the management of the Company proposes a meeting;

(5) when dealing with emergency and material risks.

Rule 24 A notice shall be given to all Members seven days prior to the date designated for holding a meeting of the Committee.

Rule 25 Notice of the meeting of the Committee shall include the following contents:

(1) the date and place of the meeting;

(2) the duration of the meeting;

(3) the purpose and agenda of the meeting;

(4) the date of issuance of the notice.

Rule 26 The chairman of Committee shall preside over the meeting of the Committee. In case the chairman fails to attend the meeting, he/she can appoint another Member to preside over the meeting on his/her behalf.

Rule 27 Members should actively participate and attend the meeting of the Committee in person, and express a clear opinion on the matters discussed. If a Member cannot attend the meeting in person due to any reason, he/she shall appoint another Member of the Committee in writing to attend on his/her behalf.

Rule 28 More than two-thirds of the Members are required to form the quorum of a meeting of the Committee.

Rule 29 The voting at the meeting of the Committee shall be taken by a show of hands, by correspondence or by poll. Each Member shall have one vote; resolutions of the meeting must be passed by more than half of all Members.

Rule 30 Members of the Working Team may attend the meetings of the Committee. Where necessary, directors and management of the Company may be invited to the meetings.

Rule 31 Where necessary, the Committee may appoint intermediary agencies to provide professional advice for its decision-making and the expenses incurred shall be paid by the Company.

Rule 32 When the meeting of the Committee discusses a topic which raises issues with regard to Members' interests, they shall recuse themselves from taking part in the vote on such topic.

Rule 33 The Committee shall keep minutes of its meetings. The minutes of the meeting shall be true, accurate and complete, and fully reflect the opinions expressed by the attendees on the matters considered. Members present at a meeting, the secretary to the Board and the person taking the minutes shall sign the minutes of the meeting; Members present at a meeting have the right to request a descriptive record of their speeches at the meeting. The minutes shall be kept as corporate archives by the secretary to the Board for a period of ten years.

Rule 34 The minutes of the meetings of the Committee shall include the following contents:

(1) date, place and convener of the meeting;

(2) names of Members present at the meeting;

(3) agenda;

(4) summary of speeches given by attending Members;

(5) the method and results of voting for each resolution (the voting results shall clearly state the number of votes for or against the resolution or abstention).

Rule 35 Any opinion or proposal passed at a meeting of the Committee shall be reported in writing to the Board of the Company.

Rule 36 All Members present at a meeting shall be obliged to keep confidential all matters discussed at the meeting and shall not disclose such information without authorisation, unless otherwise required by relevant laws, regulations and/or regulatory authorities.

CHAPTER 7 SUPPLEMENTARY PROVISIONS

Rule 37 All references to "over" and "under" in these Rules shall include the stated figure; all references to "include" shall mean including but not limited to relevant matters or issues stated.

Rule 38 These Rules and its amendments should come into effect since the date of approval by the Board.

Rule 39 Any matters not specified in these Rules should be implemented in accordance with relevant national laws, regulations, relevant regulatory rules in the jurisdictions where the shares of the Company are listed, regulatory documents and the Articles of Association; should any of these Rules be found in conflict with relevant laws, regulations, regulatory documents, relevant regulatory rules in the jurisdictions where the shares of the Company are listed promulgated by the State later, or the Articles of Association amended through lawful procedures, the relevant laws, regulations, regulatory documents, relevant regulatory rules in the jurisdictions where the shares of the Company are listed effective at that time and the Articles of Association shall prevail.

Rule 40 The Board reserves the right of interpretation and amendment of these Rules.