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沪港联合

HONG KONG SHANGHAI ALLIANCE HOLDINGS LIMITED

滬港聯合控股有限公司

(Incorporated in Bermuda with limited liability)

(Stock Code: 1001)

INSIDE INFORMATION ANNOUNCEMENT

PARTICIPATION IN GOVERNMENT TENDER

This announcement is made by Hong Kong Shanghai Alliance Holdings Limited (the **"Company"**) pursuant to Rule 13.09(2)(a) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the **"Listing Rules"**) and the Inside Information Provisions (as defined in the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

The board of directors of the Company (the **"Board**") would like to inform the shareholders of the Company (the **"Shareholders**") and potential investors that on 11th May 2026, a subsidiary of the Company (the "**Subsidiary**") has submitted a tender in response to an invitation to tender issued by the Government of the Hong Kong Special Administrative Region (the "**Government**") in relation to the development project of an Advanced Construction Industry Building (the "**ACIB**") at Tsing Keung Street, Tsing Yi, New Territories (the **"Project**").

The Project is being procured by the Government by way of a two-envelope tendering approach to identify a non-government partner capable of designing, financing, constructing, maintaining and operating the Project over a contract period of thirty (30) years under a Build–Operate–Transfer arrangement. Under the tender requirements, the minimum gross floor area of the ACIB specifies that 15,000 square meters should be used as steel reinforcement bar prefabrication yard, 5,000 square meters as multi-trade integrated mechanical, electrical and plumbing ("**MiMEP**") processing yard, and 5,000 square meters as a reserved area that are designated either for steel reinforcement bar prefabrication yards and/or MiMEP processing yards for granting sub-licences with interested operator(s). There is no minimum gross floor area requirement for other advanced manufacturing facilities related to the construction industry.

If the Subsidiary is awarded the tender, the Government and the Subsidiary will enter into a contract, which may constitute either a major transaction or a very substantial acquisition on the part of the Company under Chapter 14 of the Listing Rules. The Company will publish further announcement(s) and comply with the applicable requirements under the Listing Rules when and as required.

Depending on the Government's tender evaluation results, the Subsidiary's bid may or may not be successful. No formal contract has been entered by the Government and the Subsidiary as of the date of this announcement. Shareholders and potential investors are advised to exercise caution when dealing in the shares of the Company.

On behalf of the Board
Hong Kong Shanghai Alliance Holdings Limited
Wong Ting Kwan
Executive Director

Hong Kong, 11th May 2026

As at the date of this announcement, the Board comprises Mr. Yao Cho Fai Andrew, Mr. Lau Chi Chiu and Mr. Wong Ting Kwan (being the executive directors); Mr. Yeung Wing Sun Mike, Mr. Li Yinquan and Ms. Cheung Marn Kay (being the independent non-executive directors).