



THE HONGKONG AND SHANGHAI HOTELS, LIMITED
香港上海大酒店有限公司
(Incorporated in Hong Kong with limited liability)
(Stock Code: 45)

List of Directors and their Role and Function

The members of the Board of Directors of The Hongkong and Shanghai Hotels, Limited immediately after the conclusion of the Annual General Meeting held on 13 May 2026 are set out below:

Non-Executive Directors

The Hon. Sir Michael Kadoorie (*Chairman*)
Philip Lawrence Kadoorie (*Deputy Chairman*)
Nicholas Timothy James Colfer
Andrew Clifford Winawer Brandler
James Lindsay Lewis
Diego Alejandro González Morales
Peter Camille Borer

Independent Non-Executive Directors

Patrick Blackwell Paul
Dr Rosanna Yick Ming Wong
Dr Kim Lesley Winser
Ada Koon Hang Tse
Kalpana Desai
Adrian David Man Kiu Li
Philippe Pierre Rainham Ward

Executive Director

Benjamin Julien Arthur Vuchot (*Chief Executive Officer*)

The members of the five Board Committees are set out below:

Audit Committee

Patrick Blackwell Paul (*Chairman*)
Ada Koon Hang Tse
Adrian David Man Kiu Li
Andrew Clifford Winawer Brandler
Diego Alejandro González Morales

Nomination Committee

The Hon. Sir Michael Kadoorie (*Chairman*)

Dr Rosanna Yick Ming Wong

Ada Koon Hang Tse

Remuneration Committee

Patrick Blackwell Paul (*Chairman*)

Dr Rosanna Yick Ming Wong

Diego Alejandro González Morales

Finance and Investment Committee

Andrew Clifford Winawer Brandler (*Chairman*)

Diego Alejandro González Morales

Kalpana Desai

Philippe Pierre Rainham Ward

Benjamin Julien Arthur Vuchot

Sustainability Committee

James Lindsay Lewis (*Chairman*)

Dr Kim Lesley Winser

Christobelle Yi Ching Liao (*Chief Corporate and Governance Officer*)

Hong Kong, 13 May 2026