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NATIONAL UNITED RESOURCES HOLDINGS LIMITED
國家聯合資源控股有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 254)

VOLUNTARY ANNOUNCEMENT – STRATEGIC COOPERATION AGREEMENT

This announcement is made by the board (the "**Board**") of directors (the "**Director(s)**") of National United Resources Holdings Limited (the "**Company**", together with its subsidiaries, the "**Group**") on a voluntary basis to keep the shareholders (the "**Shareholders**") and potential investors of the Company informed of the latest business development of the Group.

On 28 May 2026, the Company entered into a strategic cooperation agreement (the "**Strategic Cooperation Agreement**") with Harbin Hongzemeng Import and Export Co., Ltd.* ("**Hongzemeng**"). Pursuant to the Strategic Cooperation Agreement, the Company will establish a comprehensive strategic partnership with Hongzemeng.

PRINCIPAL TERMS OF THE STRATEGIC COOPERATION AGREEMENT

The principal terms of the Strategic Cooperation Agreement are set out below:

1. Both parties will establish a comprehensive strategic partnership. The Company intends to purchase high-end frozen-at-sea/live seafood products, including king crab, from Hongzemeng, and Hongzemeng has agreed to supply such products to the Company.

2. Hongzemeng has agreed that the Company may participate in future trade projects and supply chain development, including but not limited to investment, the establishment of joint ventures, the purchase/import of goods from Hongzemeng, and the provision of supply chain services for trade projects.

3. The Company may leverage its status as a company listed on the Main Board of The Stock Exchange of Hong Kong Limited to provide support for the collaborative trade and supply chain projects, including but not limited to financial and financing services, as well as re-export trade services targeting Southeast Asia, the Middle East, Europe and other regions through the Greater Bay Area, so as to promote the development of the projects.

4. Both parties will establish dedicated working teams to advance the above cooperation initiatives, implementing them on a case-by-case basis as they mature, and will enter into cooperation agreement(s) upon mutual negotiation.

The Board considers that the Strategic Cooperation Agreement has been entered into on normal commercial terms after arm's length negotiation between the Company and Hongzemeng, and such cooperation is in the interests of the Company and its Shareholders as a whole.

INFORMATION OF HONGZEMENG

Hongzemeng is a limited liability company incorporated in the People's Republic of China and is principally engaged in international and domestic seafood trading. According to the information available, the ultimate beneficial owners of Hongzemeng are Mr. Wei Baochao, Mr. Zheng Kaisheng and Mr. Zheng Yongxin.

To the best of the Directors' knowledge, information and belief, having made all reasonable enquiries, Hongzemeng and its shareholders (and their respective ultimate beneficial owners, if any) are third parties independent of the Company and its connected persons (as defined under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**")).

ADVANTAGES AND BENEFITS OF ENTERING INTO THE STRATEGIC COOPERATION AGREEMENT

The Board believes that the entering into of the Strategic Cooperation Agreement will facilitate the Group's expansion of business scope, improve the Group's resistance to operational risks and is in line with the future development direction of the Group.

GENERAL

As at the date of this announcement, no specific agreement in relation to the proposed cooperation as stated in the Strategic Cooperation Agreement has been entered into between the parties. As such, the proposed cooperation as stated in the Strategic Cooperation Agreement may or may not be materialized. In the event that the Company enters into any specific agreement in relation to the proposed cooperation, further announcement(s) will be made by the Company in accordance with the Listing Rules as and when appropriate.

By Order of the Board
National United Resources Holdings Limited
Ji Kaiping
Chairman

Hong Kong, 28 May 2026

As at the date of this announcement, the executive Directors are Mr. Ji Kaiping (Chairman), Mr. Guo Peiyuan, Ms. Mao Na and Mr. Tian Xin, the non-executive Director is Mr. An Jingwen, and the independent non-executive Directors are Mr. Li Wen, Mr. Qiu Ke and Mr. Zhang Hao.

* *For identification purposes only*