THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in doubt as to any aspect of this circular or as to the action to be taken, you should consult your licensed securities dealer or registered institution in securities, bank manager, solicitor, professional accountant or other professional advisers.

If you have sold or transferred all your shares in **Shanxi Installation Group Co., Ltd.**, you should at once hand this circular and the accompanying proxy form to the purchaser or the transferee or to the bank or stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

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山西安装
SHANXI CIG

Shanxi Installation Group Co., Ltd.
山西省安装集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2520)

2025 ANNUAL GENERAL MEETING

A letter from the Board is set out on pages 3 to 14 of this circular. A notice of the AGM of the Company to be held at 3:00 p.m. on Friday, June 26, 2026 at the Conference Room, East Side, 2/F, Shanxi Installation Office Building, No. 8 Xinhua Road, Shanxi Transformation and Comprehensive Reform Demonstration Zone, Shanxi Province, PRC, together with a proxy form for use at the AGM were published on the HKEx's website (**www.hkexnews.hk**) and the Company's website (**www.sxaz.com.cn**) on Thursday, June 4, 2026.

Shareholders who intend to appoint a proxy to attend the AGM shall complete and return the proxy form in accordance with the instructions printed thereon. The proxy form must be signed by you or your attorney duly authorised in writing or, in case of a legal person, must either be executed under its seal or under the hand of its director or other attorney duly authorised to sign the same. If the proxy form is signed by an attorney of the appointor, the power of attorney authorising that attorney to sign, or other document of authority, must be notarized.

In the case of joint holders of the H Shares, only the holder whose name stands first in the register of members of the H Shares of the Company shall alone be entitled to vote at the AGM, either in person or by proxy in respect of such H Shares.

For Shareholders, please return the proxy form together with any documents of authority to the H Share registrar of the Company in Hong Kong, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong as soon as possible, and in any event not later than 24 hours before the time appointed for holding the AGM (i.e. before 3:00 p.m. on Thursday, June 25, 2026) or any adjournment thereof. Completion and return of the proxy form will not preclude you from attending and voting in person at the AGM or any adjournment thereof should you so wish.

June 4, 2026

CONTENTS

Page

DEFINITIONS 1

LETTER FROM THE BOARD 3

NOTICE OF AGM 15

In this circular, unless the context otherwise requires, the following terms shall have the following meanings:

"AGM"	the annual general meeting of the Company to be convened and held at 3:00 p.m. on Friday, June 26, 2026 at the Conference Room, East Side, 2/F, Shanxi Installation Office Building, No. 8 Xinhua Road, Shanxi Transformation and Comprehensive Reform Demonstration Zone, Shanxi Province, PRC
"Articles of Association"	the articles of association of the Company
"Board"	the board of Directors of the Company
"Company"	Shanxi Installation Group Co., Ltd. (山西省安裝集團股份有限公司), a joint stock company incorporated in the PRC with limited liability, whose H Shares are listed on the main board of the Hong Kong Stock Exchange (stock code: 2520)
"controlling Shareholder(s)"	has the meaning ascribed to it under the Listing Rules and, unless the context requires otherwise, refers to Shanxi CIG
"Director(s)"	director(s) of the Company
"Group"	the Company and its subsidiaries
"H Share(s)"	overseas listed foreign Share(s) in the share capital of the Company with a nominal value of RMB1.00 each, which are subscribed for and traded in Hong Kong dollars and listed on the main board of the Hong Kong Stock Exchange
"HKEx"	Hong Kong Exchanges and Clearing Limited
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC
"Hong Kong dollars" or "HK$"	Hong Kong dollars, the lawful currency of Hong Kong
"Listing Rules"	the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange
"Latest Practicable Date"	June 4, 2026, being the latest practicable date prior to the printing of this circular for ascertaining certain information contained herein

"PRC"	the People's Republic of China, which, for the purpose of this circular, excludes Hong Kong, the Macau Special Administrative Region and Taiwan
"RMB" or "Renminbi"	Renminbi, the lawful currency of the PRC
"Shanxi CIG"	Shanxi Construction Investment Group Co., Ltd.* (山西建設投資集團有限公司), a state-owned company established under the laws of the PRC and the controlling Shareholder of the Company
"Share(s)"	ordinary share(s) in the share capital of the Company with a nominal value of RMB1.00 each, comprising the domestic Share(s) and H Share(s)
"Shareholder(s)"	holder(s) of the H Share(s)
"Stock Exchange" or "Hong Kong Stock Exchange"	The Stock Exchange of Hong Kong Limited
"%"	per cent

山西安装
SHANXI CIG

Shanxi Installation Group Co., Ltd.
山西省安装集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2520)

Executive Directors:
Mr. REN Rui *(Chairman)*
Mr. ZHANG Yan *(Vice President)*

Non-executive Directors:
Mr. XU Guanshi
Mr. ZHANG Hongjie
Mr. MU Jianwei
Mr. FENG Cheng

Independent non-executive Directors:
Mr. WANG Jingming
Professor WU Qiusheng
Ms. SHIN Chuck Yin
Mr. GUO He

Headquarter and registered office:
No. 8 Xinhua Road
Tanghuai Industrial Park
Shanxi Transformation and Comprehensive
Reform Demonstration Zone
Shanxi Province
PRC

Principal place of business in Hong Kong:
Room 1919, 19/F
Lee Garden One
33 Hysan Avenue
Causeway Bay
Hong Kong

June 4, 2026

To the Shareholder(s)

Dear Sir or Madam,

2025 ANNUAL GENERAL MEETING

1. INTRODUCTION

The purpose of this circular is to provide you (among other things) with the information to enable you to make an informed decision on whether to vote for or against the resolutions to be proposed at the AGM.

At the AGM, the following ordinary resolutions will be proposed to consider and approve:

(i) the Resolution on the 2025 Annual Report of Shanxi Installation Group Co., Ltd.

(ii) the Resolution on the 2025 Work Report of the Board of Directors of Shanxi Installation Group Co., Ltd.

(iii) the Resolution on the 2025 Profit Distribution Proposal of Shanxi Installation Group Co., Ltd.

(iv) the Resolution on the 2025 Remuneration of Directors of Shanxi Installation Group Co., Ltd.

(v) the Resolution on the 2026 Credit Facilities Guarantees Proposal of Shanxi Installation Group Co., Ltd.

(vi) the Resolution on the Proposed Grant of General Mandate to Issue Corporate Credit Bonds of Shanxi Installation Group Co., Ltd.

(vii) the Resolution on the Re-appointment of the Auditor for the Year 2026 of Shanxi Installation Group Co., Ltd.

(viii) the Resolution on the Proposed Change in Use of Proceeds of Shanxi Installation Group Co., Ltd.

At the AGM, the following special resolution will be proposed to consider and approve:

(ix) the resolution on the authorization to the Board to exercise the general mandate to issue Shares

2. MATTERS TO BE CONSIDERED AT THE AGM

i. 2025 Annual Report

Please refer to the 2025 annual report of the Company (the "**2025 Annual Report**") published on April 24, 2026 on the websites of the Company and HKEx.

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

ii. 2025 Work Report of the Board

Please refer to the relevant sections of the 2025 Annual Report for the main content of the 2025 Work Report of the Board.

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

iii. 2025 Profit Distribution Proposal

The Board has proposed a distribution of RMB0.2038 (tax inclusive) per 10 ordinary Shares as final dividend for the year ended December 31, 2025 (the "**Final Dividend**").

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

Subject to the approval of the 2025 profit distribution proposal by the Shareholders at the AGM, the Final Dividend is expected to be distributed on or around Thursday, August 20, 2026 to H Shares Shareholders whose names appear on the register of H Shares Shareholders on Monday, July 13, 2026. The Final Dividend is denominated and declared in Renminbi. The Final Dividend payable to the H Shares Shareholders shall be paid in Hong Kong dollars.

iv. 2025 Remuneration of Directors

For details of the remuneration of Directors for the year 2025, please refer to the relevant sections of the 2025 Annual Report.

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

v. 2026 Credit Facilities Guarantees Proposal

Pursuant to the requirements under the Notice on the Submission of Credit Facilities, Financing and Guarantee Proposal for the Year 2026 of Shanxi CIG, based on the actual usage in 2025 as well as the operating revenue, investment plans and gearing ratio control targets of the Company for the year 2026, and combined with financing capability and liability risk assumption capability, the Company has formulated the credit facilities guarantees proposal for the year 2026. The Company's credit facilities guarantees proposal for 2026 is set out below: (i) in 2026, the financing limit is estimated to be RMB10.405 billion; and (ii) in 2026, the guarantee limit is estimated to be RMB2.5 billion.

The resolution was considered and approved at the meeting of the Board held on Monday, February 9, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

vi. Proposed Grant of General Mandate to Issue Corporate Credit Bonds

To meet the operational needs of the Company, adjust the debt structure, replenish working capital, and reduce financing costs, the Board has resolved to propose the issuance of corporate credit bonds. The Board will make decisions regarding the issuance of corporate credit bonds based on relevant laws and regulations, as well as market conditions at that time, within the framework and limits approved by the AGM.

Details of the issuance of corporate credit bonds, if proceeded, are as below:

Issuance scale:	Within the authorization period, the issuance scale of corporate credit bonds shall not exceed RMB3.35 billion (including RMB3.35 billion) and may be issued in a lump sum or in installments within the approved issuance period. The specific issuance scale and installment method will be submitted to the Shareholders' meeting for authorization, allowing the Board and/or its authorized representatives to determine them based on the Company's funding needs and market conditions at the time of issuance, within the aforementioned limits.
Term and types of bonds:	The maximum term shall not exceed 10 years (of which perpetual bonds shall not exceed 10+N years) and may consist of either a single-term variety or a mixed variety with multiple terms. The specific term composition and the issuance scale of each term variety will be submitted to the Shareholders' meeting for authorization, allowing the Board and/or its authorized representatives to decide before issuance based on market conditions and the Company's funding needs, within the aforementioned limits. The specific types include corporate bonds, interbank market debt financing instruments (including medium-term bonds, perpetual bonds, short-term financing bonds and ultra-short-term financing bonds), etc.
Use of proceeds:	The funds raised from the planned issuance are expected to be used to meet the Company's operational needs, repay corporate debts, replenish working capital and/or for project construction, in accordance with national laws, regulations and policy requirements. The specific use of the raised funds will be determined by the Board and/or its authorized representatives based on the Company's funding needs and actual circumstances.
Validity period of the authorization:	This authorization is valid from the date of approval by the AGM until the conclusion of the next annual general meeting of the Company. If the Board and/or its authorized representatives decide on the relevant issuance within the authorization period, and obtain the necessary approvals, permits, or registrations from relevant regulatory authorities during the authorization period, the Company may complete the issuance within the authorization period of such approvals, permits, or registrations.

With the approval of the Shareholders at the AGM, the Board or authorized representatives of the Board will be authorized to decide on the following matters, including but not limited to:

(1) in accordance with relevant laws, regulations, and the provisions of securities regulatory authorities, and based on the actual situation of the Company and the market, formulate the specific issuance plan for corporate credit bonds and revise or adjust the issuance terms of these corporate credit bonds, including but not limited to the specific issuance scale, issuance method, bond term, bond types, buyback mechanism, bond interest rate and its determination method, timing of issuance (including whether to issue in installments and the number of issuance periods), guarantee arrangements, whether to set buyback clauses, redemption clauses, and terms for adjusting coupon rate options, special issuance matters for renewable corporate bonds, use of raised funds, underwriting arrangements, rating arrangements, principal and interests repayment terms and methods, specific debt repayment guarantees, guarantee arrangements, specific subscription methods, specific allocation arrangements, bond listing locations, termination of issuance, and all matters related to the issuance plan;

(2) engage intermediary institutions for the issuance of corporate credit bonds and determine their professional service fees, as well as handle the filing matters related to the issuance of corporate credit bonds;

(3) select a bond trustee and a duration management institution for the issuance of corporate credit bonds, approve and sign the bond trustee management agreement, and formulate or amend the rules for bondholders' meetings;

(4) handle the filing and trading circulation matters related to the issuance of corporate credit bonds, including but not limited to formulating, authorizing, signing, executing, modifying and completing all necessary legal documents, contracts and agreements related to the issuance and listing of corporate credit bonds; conducting relevant information disclosure in accordance with the requirements of laws, regulations and normative documents; preparing and submitting filing documents to regulatory authorities, and making corresponding supplementary adjustments to the filing documents as required by the regulatory authorities; and after the completion of the corporate credit bonds issuance, taking full responsibility for handling matters related to the listing and trading of corporate credit bonds;

(5) handle other matters related to the issuance of corporate credit bonds that are not mentioned above;

(6) if there are changes in the issuance policies of regulatory authorities or changes in market conditions, except for matters that require re-voting by the Shareholders' meeting as stipulated by relevant laws, regulations, and the Articles of Association, adjustments may be made to the specific plan for the registration and issuance of corporate credit bonds and related matters in accordance with the opinions of regulatory authorities or the prevailing market conditions, within the scope authorized by the Shareholders' meeting;

(7) if corporate credit bonds are issued, during the tenure of the corporate credit bonds, if the Company anticipates that it will not be able to pay the principal and/or interest of the corporate credit bonds on time, decisions may be made regarding the non-distribution of profits to Shareholders as a debt repayment guarantee measure, in accordance with relevant legal and regulatory requirements; and

(8) agree to submit to the Shareholders' meeting for approval the authorization of the Board to authorize the management to act as the Board's authorized person for the bond issuance, to handle specific matters relating to the bond issuance and to sign the relevant legal documents. The above authorized person shall be entitled to handle the aforesaid matters in relation to the bond issuance on behalf of the Group during the course of the bond issuance in accordance with the scope of authority determined by the resolutions of the Shareholders' meeting of the Group and the authorization granted by the Board.

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

vii. Re-appointment of the Auditor for the Year 2026

An ordinary resolution will be proposed at the AGM to consider and approve the re-appointment of Grant Thornton (Special General Partnership) as the auditor of the Company for the year 2026 and to fix its remuneration for the year 2025. Based on the professional services provided to the Company for the year 2025, and in accordance with the audit workload and on the principle of fairness and reasonableness, and after negotiation between the Company and Grant Thornton (Special General Partnership), the Board proposes the Company to pay a fee of RMB2.55 million for auditing its financial statements for the year 2025.

Since undertaking the audit engagements of the Company in previous years, Grant Thornton (Special General Partnership) has, in the course of its practice, diligently performed its duties from a professional perspective and safeguarded the lawful rights and interests of the Shareholders. The Company proposes to re-appoint Grant Thornton (Special General Partnership) as the auditor of the Company under the China Accounting Standards for Business Enterprises for the year ended 31 December 2026 to audit the financial statements of the Company for the year ended 31 December 2026 and to review the interim financial statements of the Company for 2026. The term of office shall be until the conclusion of the next annual general meeting of the Company.

The preliminary estimate of audit fees for the financial year ended December 31, 2026, is approximately RMB2.4 million to RMB2.8 million. This estimate audit fee was determined after taking into account various factors, including the complexity and scale of the Group's business operations, the anticipated scope of the audit work, the audit timeline, and the level of resources required for the audit engagement.

This estimated audit fee is based on information available as at the Latest Practicable Date. The final audit fee may be adjusted if there are material changes in the basis or assumptions upon which this estimated audit fee was determined (including any material changes in the scope of the audit or other relevant circumstances arising during the audit process). Except for such material changes, the final audit fee is not expected to differ materially from the estimated audit fee disclosed above.

The resolution was considered and approved at the meeting of the Board held on Thursday, June 4, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

viii. Proposed Change in Use of Proceeds

References are made to (i) the prospectus of the Company dated November 10, 2023 (the "**Prospectus**") in relation to the global offering of the H Shares of the Company (the "**Global Offering**"); (ii) the circular of the Company dated September 8, 2025; (iii) the announcements of the Company dated August 27, 2025 and September 24, 2025 in relation to, among other things, the change in the use of proceeds from the Global Offering (the "**Previous Change**") and the Company's announcement dated June 4, 2026.

The net proceeds raised from the Global Offering by the Company (the "**Proceeds**") in total amounted to approximately HK$738.5 million (after deducting underwriting commissions and other expenses payable by the Company in respect of the Global Offering); as at the Latest Practicable Date, approximately HK$411.6 million of the Proceeds has been utilized, while approximately HK$326.9 million remains unutilized.

Having considered the Company's business development as well as market and policy trends, the Board has resolved to adjust the amounts allocated to various uses (the "**Proposed Change in Use of Proceeds**"):

Unit: millions Currency: HK$

Use of Proceeds	Amount of Proceeds allocated following the Previous Change	Proceeds utilized as at the Latest Practicable Date	Proceeds unutilized as at the Latest Practicable Date	Uses of unutilized Proceeds allocated following proposed further revisions	Adjustment amount	Reason(s) for the adjustment
For financing our future centralized photovoltaic projects	16.1	5.6	10.5	1.2	-9.3	Temporary suspension of project due to policy adjustments
For our future investment in wind power projects in the PRC or abroad	288.7	76.8	211.9	141.9	-70.0	Temporary suspension of project due to policy adjustments
For financing the future equity investment in and/or construction of other types of new energy projects	75.8	75.8	–	24.8	+24.8	Increased capital injection needs for the project
For financing our existing and future clean heating projects	70.6	17.7	52.9	1.5	-51.4	Resource reallocation
For financing our future distributed energy projects	21.8	7.9	13.9	13.9	+/-0	–
For financing our existing water treatment projects	36.7	36.1	0.6	51.5	+50.9	Increase in project demand
For financing our future solid waste disposal projects	102.5	83.2	19.3	83.5	+64.2	Enhanced policy support and progress on existing projects
For making payment of the construction fee for equipment required for the existing service concession project	36.4	36.4	–	–	+/-0	–
For financing new energy projects of upstream and downstream manufacturing industries, major expenditures including the payment used in purchase of tower production line equipment and related ancillary facilities, purchase of raw materials	30.8	13.0	17.8	8.6	-9.2	Resources reallocation
For working capital and other general corporate purposes	59.1	59.1	–	–	–	
Total	**738.5**	**411.6**	**326.9**	**326.9**	**+/-0**	**–**

Save for the aforesaid changes, there are no other changes or adjustments in the use of the Proceeds.

The Company currently expects to fully utilize all the Proceeds by the end of the year 2027. The expected timeframe is based on the Group's estimation of future market conditions. It may be subject to change depending on the development of current and future market conditions.

Reasons for and Benefits of the Change in Use of Proceeds

The intended use of the Proceeds was determined based on the Group's best estimation at the time of its listing and at the time of the Previous Change, taking into account the then and future market conditions. During the course of conducting business, the Board evaluates the development trends of the industry from time to time to determine the most effective use of the Proceeds.

In the new energy sector, the advancement of several photovoltaic and wind power projects for which the Company has already secured has been temporarily suspended due to policy adjustments and other reasons. To improve the utilization efficiency of idle Proceeds, the Board believes that reallocating a larger portion of the unutilized Proceeds to other projects will enable the Company to deploy the Group's financial resources more effectively, while better seizing on market opportunities.

In the clean heating sector, due to adjustments in the Company's investment strategy and deployment, projects in this sector will be primarily invested in by the Company's subsidiary, Shanxi Shan'an Bluesky Energy Conservation Technology Co., Ltd. (山西山安藍天節能科技股份有限公司). The Board believes that reallocating a larger portion of the unutilized Proceeds to other projects will enable the Company to deploy the Group's financial resources more effectively, while better seizing on market opportunities.

In terms of future equity investments in and/or the construction of other types of new energy projects, after taking into account the capital injection needs for the registered capital of Zero-Carbon Project company of Taiyuan Wusu Airport, the Board believes that increasing the allocation of this portion of unutilized Proceeds would be in line with the Company's business development needs and deployment of financial resources.

In the water treatment sector, having considered the progress of the pumped storage projects and the registered capital contribution requirements, the Board believes that increasing the allocation of this portion of unutilized Proceeds would be in line with the Company's business development needs and deployment of financial resources.

In the solid waste sector, China is vigorously advancing the comprehensive management of solid waste and the standardisation of franchise operations. The 2026 Action Plan for Comprehensive Solid Waste Management (2026年《固體廢物綜合治理行動計劃》) ("**Ten Measures for Solid Waste**") explicitly proposes the establishment of a full-chain closed-loop governance system for solid waste, with a focus on supporting areas such as solid waste resource utilization, hazardous waste control, and the remediation of historically stockpiled solid waste. Meanwhile, a number of supporting policies have been introduced, including land use guarantees, fiscal and tax incentives, and green finance, which continue to drive the release of industry demand and present broad market prospects. At the same time, several solid waste projects on hand of the Group are progressing steadily. The Board

believes that increasing the allocation of this portion of unutilized Proceeds will enable the Company to better seize policy opportunities, enhance the efficiency of fund utilization, and meet the Company's business development needs and overall interests.

In light of the above, the Board considers that the Proposed Change in Use of Proceeds is in line with the Group's operational strategy, is fair and reasonable, will not have any material adverse effect on the business operation of the Group, and is in the best interests of the Company and its Shareholders as a whole. The Board confirms that there has been no material change in the nature of the Company's business as set out in the Prospectus as at the Latest Practicable Date.

The resolution was considered and approved at the meeting of the Board held on Thursday, June 4, 2026 and is hereby proposed as an ordinary resolution for consideration and approval at the AGM.

ix. Resolution on the Authorization to the Board to exercise the General Mandate to issue Shares

In order to ensure flexibility and discretion for the Board to issue new Shares, the Company proposes to grant a general mandate to the Board by way of a resolution at the AGM to allot, issue or deal with additional Shares not exceeding 20% of the total number of Shares of the Company in issue (excluding treasury Shares, if any) as at the date of the passing of the resolution. As at the Latest Practicable Date, the share capital in issue of the Company comprised 1,373,486,000 Shares (including 1,000,000,000 domestic Shares and 373,486,000 H Shares).

Subject to the passing of the resolution to approve the general mandate and assuming that no additional Shares will be issued before the AGM, the Company will be allowed to issue a maximum of 274,697,200 Shares in accordance with the general mandate.

The general mandate shall be effective from the passing of the resolution until the earliest of: (i) the conclusion of the next annual general meeting of the Company; or (ii) the expiration of the 12-month period following the passing of this resolution; or (iii) the date of the revocation or variation of the general mandate granted under the above-mentioned resolution by a special resolution passed by the Shareholders at a Shareholders' meeting. Any exercise of the power by the Board under the general mandate shall comply with the relevant requirements of the Listing Rules, the Articles of Association and the relevant laws and regulations of the PRC.

The resolution was considered and approved at the meeting of the Board held on Monday, March 30, 2026 and is hereby proposed as a special resolution for consideration and approval at the AGM.

3. AGM AND CLOSURE OF REGISTER OF MEMBERS OF H SHARES

A notice of the AGM is set out on pages 15 to 18 of this circular. A proxy form to be used at the AGM or any adjournment thereof is also enclosed herein and published on the websites of HKEx and the Company. Shareholders who intend to appoint a proxy to attend the AGM shall complete, sign and return the proxy form in accordance with the instructions printed thereon.

No Shareholder is required to abstain from voting on the resolutions to be proposed at the AGM.

For Shareholders, the proxy form, and if the proxy form is signed by a person under a power of attorney or other authority on behalf of the appointor, a notarized copy of that power of attorney or other authority, must be delivered to the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not less than 24 hours before the time for holding the AGM (i.e. before 3:00 p.m. on Thursday, June 25, 2026) or any adjournment thereof in order for such documents to be valid.

The register of members of the H Shares will be closed from Tuesday, June 23, 2026 to Friday, June 26, 2026 (both days inclusive), during which period no transfer of H Shares will be effected. In order for Shareholders to be qualified to attend and vote at the AGM, all transfer documents accompanied by the relevant Share certificates must be lodged with the H Shares registrar of the Company, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, no later than 4:30 p.m. on Monday, June 22, 2026 for registration. Shareholders whose names appear on the register of members of the Company's H Shares on Friday, June 26, 2026 are entitled to attend and vote at the AGM.

The register of members of the H Shares will be closed from Monday, July 6, 2026 to Monday, July 13, 2026, both days inclusive, during which period no transfer of H Shares will be registered, in order to determine the Shareholders' entitlement to receive the Final Dividend. The Shareholders who wish to receive the Final Dividend should lodge the transfer documents and relevant Share certificates with the H Share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong on or before 4:30 p.m. on Friday, July 3, 2026. Subject to the approval of 2025 profit distribution proposal by the Shareholders at the AGM, the Final Dividend is expected to be distributed on or around Thursday, August 20, 2026 to H Shares Shareholders whose names appear on the register of H Shares Shareholders on Monday, July 13, 2026.

4. VOTING BY POLL

Pursuant to Rule 13.39(4) of the Listing Rules, all votes of the Shareholders at the AGM must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. As such, the resolutions proposed at the AGM will be voted by poll.

5. RECOMMENDATION

The Directors consider that all resolutions proposed at the AGM are in the interests of the Company and its Shareholders as a whole. As such, the Directors recommend the Shareholders to vote in favour of all resolutions to be proposed at the AGM.

6. RESPONSIBILITY STATEMENT

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this circular misleading.

By order of the Board
Shanxi Installation Group Co., Ltd.
山西省安裝集團股份有限公司
Mr. Ren Rui
Chairman and Executive Director

* *For identification purpose only*



Shanxi Installation Group Co., Ltd.
山西省安裝集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2520)

NOTICE OF THE 2025 ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 2025 annual general meeting (the "**AGM**") of Shanxi Installation Group Co., Ltd. (the "**Company**") will be held at 3:00 p.m. on Friday, June 26, 2026 at the Conference Room, East Side, 2/F, Shanxi Installation Office Building, No. 8 Xinhua Road, Shanxi Transformation and Comprehensive Reform Demonstration Zone, Shanxi Province, PRC for the purpose of considering, and if thought fit, passing the following resolutions. Unless otherwise indicated, capitalized terms used herein shall have the same meanings as defined in the circular of the Company dated June 4, 2026 (the "**Circular**").

ORDINARY RESOLUTIONS

1. To consider and approve the Resolution on the 2025 Annual Report of Shanxi Installation Group Co., Ltd.;

2. To consider and approve the Resolution on the 2025 Work Report of the Board of Directors of Shanxi Installation Group Co., Ltd.;

3. To consider and approve the Resolution on the 2025 Profit Distribution Proposal of Shanxi Installation Group Co., Ltd.;

4. To consider and approve the Resolution on the 2025 Remuneration of Directors of Shanxi Installation Group Co., Ltd.;

5. To consider and approve the Resolution on the 2026 Credit Facilities Guarantees Proposal of Shanxi Installation Group Co., Ltd.;

6. To consider and approve the Resolution on the Proposed Grant of General Mandate to Issue Corporate Credit Bonds of Shanxi Installation Group Co., Ltd.;

7. To consider and approve the Resolution on the Re-appointment of the Auditor for the Year 2026 of Shanxi Installation Group Co., Ltd.;

8. To consider and approve the Resolution on the Proposed Change in Use of Proceeds of Shanxi Installation Group Co., Ltd..

SPECIAL RESOLUTION

9. To consider and approve the resolution on the authorization to the Board to exercise the general mandate to issue Shares:

(1) the Board be and is hereby granted generally and unconditionally a general mandate to issue, allot and deal with additional ordinary Shares in the capital of the Company, and to make or grant offers, agreements, options and securities convertible or exchangeable into Shares or similar rights in respect thereof, subject to the following conditions:

(a) such mandate shall not exceed beyond the Relevant Period save that the Board may, during the Relevant Period, make or grant offers, agreements, options, or securities convertible or exchangeable into Shares or similar rights which might require the exercise of such powers after the end of the Relevant Period;

(b) the aggregate number of Shares allotted or conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) by the Board shall not exceed 20% of the aggregate number of Shares (excluding treasury Shares, if any) in issue as at the date of the passing of this resolution; and

(c) the Board will only exercise its power under such mandate in accordance with the Company Law of the PRC and the Listing Rules (may be amended from time to time) and only if all necessary approvals from the China Securities Regulatory Commission and/or relevant PRC government authorities are obtained;

For the purpose of this resolution:

"**Relevant Period**" means the period from the passing of this resolution until the earliest of:

(A) the conclusion of the next annual general meeting of the Company following the passing of this resolution; or

(B) the expiration of the 12-month period following the passing of this resolution; or

(C) the date on which the authority set out in this resolution is revoked or varied by a special resolution of the Shareholders in a general meeting; and

(2) subject to the Board resolving to issue shares pursuant to subparagraph (1) of the relevant resolution, the Board be authorised to:

(a) approve, execute and do or procure to be executed and done, all such documents, deeds and things as it may consider necessary in connection with the issue of such new Shares including, without limitation, determining the time and place of issuance, making all necessary applications to the relevant authorities, entering into an underwriting agreement (or any other agreement);

(b) determine the use of proceeds and make all necessary filings and registrations with the relevant PRC, Hong Kong and other authorities; and

(c) increase the registered capital of the Company in accordance with the actual increase of capital by issuing Shares pursuant to sub-paragraph (1) of this resolution, to register the increase of capital with the relevant authorities in PRC and to make such amendments to the Articles of Association as it thinks fit so as to reflect the increase and any other changes in the registered capital of the Company."

Further details of the above resolutions submitted to the AGM are set out in the Circular and are available for viewing on the website of the HKEx (www.hkexnews.hk) and the website of the Company (www.sxaz.com.cn).

By order of the Board
Shanxi Installation Group Co., Ltd.
山西省安裝集團股份有限公司
Mr. Ren Rui
Chairman and Executive Director

Shanxi, the PRC
June 4, 2026

Notes:

1. The register of members of the H Shares will be closed from Tuesday, June 23, 2026 to Friday, June 26, 2026 (both days inclusive), during which period no transfer of H Shares will be effected. In order for Shareholders to be qualified to attend and vote at the AGM, all transfer documents accompanied by the relevant Share certificates must be lodged with the H Shares registrar of the Company, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, no later than 4:30 p.m. on Monday, June 22, 2026 for registration. Shareholders whose names appear on the register of members of the Company's H Shares on Friday, June 26, 2026 are entitled to attend and vote at the AGM.

The register of members of the H Shares will be closed from Monday, July 6, 2026 to Monday, July 13, 2026, both days inclusive, during which period no transfer of H Shares will be registered, in order to determine the Shareholders' entitlement to receive the Final Dividend. The Shareholders who wish to receive the Final Dividend should lodge the transfer documents and relevant Share certificates with the H Share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong on or before 4:30 p.m. on Friday, July 3, 2026. Subject to the approval of 2025 profit distribution proposal by the Shareholders at the AGM, the Final Dividend is expected to be distributed on or around Thursday, August 20, 2026 to H Shares Shareholders whose names appear on the register of H Shares Shareholders on Monday, July 13, 2026.

2. Shareholders who are entitled to attend and vote at the AGM may appoint one or more proxies to attend AGM and vote on their behalves. A proxy need not be a Shareholder.

3. The instrument appointing a proxy must be in writing under the hand of a Shareholder or his attorney duly authorised in writing. If the Shareholder is a legal person, that instrument must be executed either under its seal or under the hand of its director or other attorney duly authorised to sign the same on its behalf.

4. In order to be valid, the proxy form must be deposited to the H Shares registrar of the Company, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong not less than 24 hours before the time for holding the AGM (i.e. before 3:00 p.m. on Thursday, June 25, 2026). If the proxy form is signed by a person under a power of attorney or other authority, a notarized copy of that power of attorney or other authority shall be deposited at the same time as mentioned in the proxy form. Completion and return of the proxy form will not preclude the Shareholders from attending and voting in person at the AGM or any adjourned meetings should they so wish.

5. Shareholders shall produce their identification documents and supporting documents in respect of the Shares of the Company held when attending the AGM. If corporate Shareholders appoint authorised representative to attend the AGM, the authorised representative shall produce his/her identification documents and a notarized copy of the relevant authorisation instrument signed by the board of directors or other authorised parties of the corporate shareholders or other notarized documents allowed by the Company. Proxies shall produce their identification documents and the proxy form signed by the Shareholders or their attorney when attending the AGM.

6. The AGM is expected to last for less than half a day. Shareholders attending the AGM shall be responsible for their own travel and accommodation expenses.

7. All voting at the AGM will be conducted by poll.

8. References to times and dates of this notice are to Hong Kong times and dates.

9. Headquarter and Registered Office of the Company:

   No. 8 Xinhua Road
   Tanghuai Industrial Park
   Shanxi Transformation and Comprehensive Reform Demonstration Zone
   Shanxi Province
   PRC

   Contact Department: Board Office
   Contact Person: Mr. Zhang Xin
   Telephone No: (86) 136 2341 1159

This circular (in both English and Chinese versions) is available on the Company's website at www.sxaz.com.cn.

Shareholders may request for printed copy of the circular free of charge or change their choice of means of receipt and language of the Company's corporate communications by sending reasonable notice in writing to the Company's H Shares registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong or by sending an email to sxaz.ecom@computershare.com.hk.

Shareholders who have chosen to receive the Company's corporate communications in either English or Chinese version will receive both English and Chinese versions of this circular since both languages are bound together into one booklet.