

CTR Holdings Limited
(Incorporated in the Cayman Islands with members' limited liability)
(Stock Code: 1416)

FORM OF PROXY FOR THE ANNUAL GENERAL MEETING

I/We ^(note 1) _____
of _____
being the registered holder(s) of ^(note 2) _____ ordinary shares of US\$0.0001 each in the capital of CTR Holdings Limited (the "Company"), **HEREBY APPOINT** ^(note 3) **THE CHAIRMAN OF THE MEETING**, or _____
of _____
as my/our proxy to attend for me/us and on my/our behalf at the annual general meeting (and at any adjournment or postponement thereof) of the Company to be held at 10:00 a.m. on Friday, 28 August 2026 at 21 Woodlands Close #08-11/12, Primz Bizhub, Singapore 737854 for the purpose of considering and, if thought fit, passing the resolutions as set out in the notice convening the said meeting and at such meeting (or at any adjournment or postponement thereof) to vote for me/us and in my/our name(s) in respect of the resolutions as hereunder indicated or, if no such indication is given, as my/our proxy thinks fit.

ORDINARY RESOLUTIONS		FOR ^(note 4)	AGAINST ^(note 4)
1.	To receive, consider and adopt the audited financial statements, the report of the directors and the independent auditors' report for the year ended 28 February 2026.		
2.	(A) To re-elect Mr. Xu Tiancheng as executive director of the Company.		
	(B) To re-elect Mr. Tang Chi Wang as an independent non-executive director of the Company.		
	(C) To authorise the board of directors of the Company to fix the Company directors' remuneration.		
3.	To re-appoint HLB Hodgson Impey Cheng Limited as the auditor of the Company and to authorise the board of directors of the Company to fix their remuneration.		
4.	(A) To grant a general mandate to the directors of the Company to allot, issue or otherwise deal with additional shares not exceeding 20% of the total number of issued shares of the Company.		
	(B) To grant a general mandate to the directors of the Company to repurchase the Company's shares not exceeding 10% of the total number of issued shares of the Company.		
	(C) To extend the general mandate granted to the directors of the Company to allot, issue or otherwise deal with shares by the number of shares repurchased.		

Date: _____

Signature(s) ^(note 5): _____

Notes:

- Full name(s) and address(es) must be inserted in **BLOCK CAPITALS**. The names of all joint holders should be stated.
- Please insert the number of shares registered in your name(s) to which the proxy relates. If no number is inserted, this form of proxy will be deemed to relate to all the shares of the Company registered in your name(s).
- If any proxy other than the chairman is preferred, please strike out "**THE CHAIRMAN OF THE MEETING**, or" and insert the name and address of the proxy desired in the space provided. **ANY ALTERATION MADE TO THIS FORM OF PROXY MUST BE INITIALLED BY THE PERSON(S) WHO SIGN(S) IT.**
- IMPORTANT: IF YOU WISH TO VOTE FOR A RESOLUTION, TICK THE RELEVANT BOX MARKED "FOR". IF YOU WISH TO VOTE AGAINST A RESOLUTION, TICK THE RELEVANT BOX MARKED "AGAINST".** Failure to tick either box will entitle your proxy to cast your vote or abstain at his discretion. Your proxy will also be entitled to vote or abstain at his discretion on any resolution properly put to the meeting other than those referred to in the notice convening the meeting.
- The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing or, if the appointor is a corporation, either under its seal or under the hand of an officer, attorney or other person authorised to sign the same.
- Any member of the Company ("**Member**") entitled to attend and vote at the meeting of the Company is entitled to appoint another person as his proxy to attend and vote instead of him. A Member who is the holder of two or more shares may appoint more than one proxy to represent him and vote on his behalf at the general meeting of the Company. A proxy need not be a Member. In addition, a proxy or proxies representing either a Member who is an individual or a Member which is a corporation shall be entitled to exercise the same powers on behalf of the Member which he or they represent as such Member could exercise.
- This form of proxy and the power of attorney or other authority (if any) under which it is signed, or a certified copy of such power or authority, shall be delivered to the office of the Hong Kong branch share registrar and transfer office of the Company, Boardroom Share Registrars (HK) Limited, at 2103B, 21/F, 148 Electric Road, North Point, Hong Kong not less than forty-eight (48) hours before the time appointed for holding the meeting or adjourned or postponed meeting at which the person named in this form of proxy proposes to vote, and in default this form of proxy shall not be treated as valid. Completion and return of a form of proxy will not preclude you from attending and voting in person at the meeting or any adjournment or postponement thereof, should you so wish. For the avoidance of doubt, holders of treasury Shares (if any) have no voting rights at the Company's general meeting(s).
- Where there are joint holders of any share any one of such joint holders may vote, either in person or by proxy, in respect of such share as if he were solely entitled thereto, but if more than one of such joint holders be present at any meeting the vote of the senior holder who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, and for this purpose seniority shall be determined by the order in which the names stand in the register of members of the Company in respect of the joint holding.
- References to time and dates in this form of proxy are to Hong Kong time and dates. Please refer to the notice of the meeting for full text of the resolutions.

PERSONAL INFORMATION COLLECTION STATEMENT

- "Personal Data" in this proxy form has the same meaning as "personal data" in the Personal Data (Privacy) Ordinance (Cap. 486 of the Laws of Hong Kong) ("**PDPO**"), which includes name, address and/or email address of you and your proxy.
- The supply of your Personal Data and that of your proxy to the Company is on a voluntary basis and such data will be used for processing your instructions as stated in this proxy form.
- Your Personal Data and that of your proxy may be disclosed or transferred to the Share Registrars of the Company, their respective agents or contractors, or any other third party service providers of the Company for the purpose of processing your instructions as stated in this proxy form, or to the relevant parties when it is a requirement to do so by law, for example, in response to a court order or a law enforcement agency's request, and will be retained for such period as may be necessary for verification and record purposes of the Company.
- By providing your proxy's Personal Data in this proxy form, you should have obtained the express consent (which has not been withdrawn in writing) from your proxy in using his/her Personal Data provided in this proxy form and that you have informed your proxy of the purpose for and the manner in which his/her Personal Data may be used.
- You and your appointed proxy have the right to request access to and/or correction of the respective Personal Data in accordance with the provisions of the PDPO. Any such request for access to and/or correction of Personal Data should be in writing to Boardroom Share Registrars (HK) Limited at the above address.