FOURACE
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FOURACE INDUSTRIES GROUP HOLDINGS LIMITED
科利實業控股集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1455)

ANNOUNCEMENT OF ANNUAL RESULTS FOR THE YEAR ENDED 31 MARCH 2026

FINANCIAL HIGHLIGHTS

- Revenue for the financial year ended 31 March 2026 ("**FY2026**" or the "**Reporting Period**") decreased by approximately HK$103.0 million or 37.8% to approximately HK$169.3 million, when compared with approximately HK$272.3 million for the financial year ended 31 March 2025 ("**FY2025**").

- Gross profit for FY2026 decreased by 49.7% to approximately HK$46.0 million (FY2025: approximately HK$91.5 million). The gross profit margin decreased by 6.4 percentage points to 27.2% for FY2026 (FY2025: 33.6%).

- Profit attributable to equity holders of the Company for FY2026 decreased by 12.2% to approximately HK$36.6 million (FY2025: HK$41.7 million) and the profit margin increased by 6.2 percentage points to 21.5% (FY2025: 15.3%). Such profit included a one-off and non-recurring Compensation which gave rise to net gain of approximately HK$22.0 million.

- Earnings per share for profit attributable to equity holders of the Company for FY2026 was HK2.9 cents (FY2025: HK3.3 cents).

- The Board proposed to declare a final dividend of HK0.5 cent per share and a special dividend of HK1.0 cent per share, respectively, totalling HK1.5 cents per share for FY2026 (FY2025: a final dividend of HK1.5 cents per share and a special dividend of HK2.0 cents per share, respectively, totalling HK3.5 cents per share).

ANNUAL RESULTS

The board (the "**Board**") of directors (the "**Directors**") of Fourace Industries Group Holdings Limited (the "**Company**") is pleased to announce the consolidated results of the Company and its subsidiaries (collectively, the "**Group**") for the Reporting Period, together with comparative figures for FY2025 as set forth below.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 MARCH 2026

	NOTES	**2026** *HK$'000*	2025 *HK$'000*
Revenue	*3*	**169,304**	272,312
Cost of sales	*5*	**(123,317)**	(180,838)
Gross profit		**45,987**	91,474
Other income		**5,101**	1,552
Other gains and losses	*4*	**19,749**	1,171
Selling and distribution expenses	*5*	**(4,201)**	(9,614)
Research and development expenses	*5*	**(5,700)**	(6,900)
Administrative expenses	*5*	**(30,859)**	(35,773)
Operating profit		**30,077**	41,910
Finance income		**9,218**	10,334
Finance costs		**(6)**	(131)
Profit before income tax		**39,289**	52,113
Income tax expense	*6*	**(2,705)**	(10,408)
Profit for the year		**36,584**	41,705
Other comprehensive income (expense) for the year			
Item that may be reclassified to profit or loss:			
Currency translation difference		**5,970**	(2,186)
Other comprehensive income (expense) for the year, net of tax		**5,970**	(2,186)
Total comprehensive income for the year		**42,554**	39,519
Earnings per share:			
— Basic and diluted *(expressed in HK cents per share)*	*7*	**2.9**	3.3

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2026

	NOTES	**2026** *HK$'000*	2025 *HK$'000*
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment		**82,734**	93,084
Right-of-use assets		**1,165**	1,533
Investment property		**514**	549
Deposits and prepayments	*11*	**5,355**	1,245
Deferred tax assets		**2,579**	2,423
		92,347	98,834
Current assets			
Inventories	*9*	**20,885**	22,888
Trade receivables	*10*	**50,154**	41,487
Contract assets		**1,310**	5,097
Other receivables, deposits and prepayments	*11*	**36,324**	9,809
Income tax recoverable		**2,978**	1,794
Cash and bank balances	*12*	**286,495**	317,258
		398,146	398,333
Total assets		**490,493**	497,167
Current liabilities			
Trade payables	*14*	**15,357**	18,161
Contract liabilities		**2,172**	2,528
Accruals and other payables	*15*	**11,131**	12,855
Lease liabilities		**–**	48
		28,660	33,592
Net current assets		**369,486**	364,741
Total assets less current liabilities		**461,833**	463,575
Non-current liabilities			
Deferred tax liabilities		**9,697**	9,244
Net assets		**452,136**	454,331
EQUITY			
Equity attributable to the owners of the Company			
Share capital	*13*	**12,786**	12,786
Reserves		**439,350**	441,545
Total equity		**452,136**	454,331

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1 GENERAL INFORMATION

Fourace Industries Group Holdings Limited (the "**Company**") was incorporated in the Cayman Islands on 29 March 2019 as an exempted company with limited liability under the Companies Law of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands.

The Company is an investment holding company and its subsidiaries are principally engaged in the design, development, manufacturing and sale of personal care and lifestyle electrical appliances.

The consolidated financial statements are presented in Hong Kong dollars ("**HK$**"), unless otherwise stated.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and disclosure requirements of the Hong Kong Companies Ordinance (Cap. 622). The consolidated financial statements have been prepared under historical cost convention.

The preparation of the consolidated financial statements in conformity with HKFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies.

(i) Application of new and amendments to HKFRS Accounting Standards

In current year, the Group has applied, for the first time, the following amendments to HKFRS Accounting Standards issued by the HKICPA, which are effective for the Group's financial year beginning on 1 April 2025:

Amendments to HKAS 21	Lack of Exchangeability

The application of the amendments to HKFRS Accounting Standards in the current year has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

(ii) New and amendments to HKFRS Accounting Standards issued but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

HKFRS 18	Presentation and Disclosure in Financial Statements[2]
HKFRS 19	Subsidiaries without Public Accountability: Disclosures[2]
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments[1]
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity[1]
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards-Volume 11[1]
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture[3]
Amendments to HKAS 21	Translation to Hyperinflationary Presentation Currency[2]

[1] Effective for annual periods beginning on or after 1 January 2026
[2] Effective for annual periods beginning on or after 1 January 2027
[3] Effective for annual periods beginning on or after a date to be determined

Except as described below, the directors of the Company anticipate that the application of all other amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 18 — Presentation and Disclosure in Financial Statements

HKFRS 18 sets out requirements on presentation and disclosures in financial statements and will replace HKAS 1 Presentation of Financial Statements. HKFRS 18 introduces new requirements to present specified categories and defined subtotals in the consolidated statement of profit or loss and other comprehensive income; provides disclosures on management-defined performance measures in the notes to the consolidated financial statements and improves aggregation and disaggregation of information to be disclosed in the consolidated financial statements. Minor amendments to HKAS 7 Statement of Cash Flows and HKAS 33 Earnings per Share are also made.

HKFRS 18, and the consequential amendments to other HKFRS Accounting Standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted.

The application of HKFRS 18 is not expected to have material impact on the financial position of the Group but is expected to affect the presentation of the consolidated statement of profit or loss and other comprehensive income and consolidated statement of cash flows and disclosures in the future consolidated financial statements. The Group will continue to assess the impact of HKFRS 18 on the consolidated financial statements of the Group.

3 SEGMENT INFORMATION AND REVENUE

The executive directors of the Company have been identified as the chief operating decision-maker of the Group who review the Group's internal reporting in order to assess performance of the Group on a regular basis and allocate resources.

The Group principally engages in the design, development, manufacturing and sale of personal care and lifestyle electrical appliances. The chief operating decision-maker assesses the performance of the Company's business based on a measure of operating results and considers the Company's business in a single operating segment. Information reported to the chief operating decision-maker for the purposes of resources allocation and performance assessment focuses on the operation results of the Group as a whole as the Group's resources are integrated. Accordingly, the Group has identified one operating segment — manufacturing and trading of home electrical appliances.

During the year ended 31 March 2026, all of the Group's revenues are from contracts with customers and are recognised at a point in time.

The Group's revenue by geographical locations, which is determined by the location where the goods were delivered and utilised, is as follows:

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Japan	**84,570**	157,515
United States	**59,081**	92,150
Europe	**14,274**	11,878
Others *(Note)*	**11,379**	10,769
	169,304	272,312

Note: Others mainly include the PRC and other countries within the Asia Pacific region.

Revenue from customers contributing over 10% of the total revenue of the Group is as follows:

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Customer A	**63,762**	93,947
Customer B	**73,194**	92,451
Customer C	**–**	66,360
	136,956	252,758

The five largest customers accounted for approximately 98.8% of the revenue of the Group for the year (2025: 99.6%).

The Group's revenue by product categories, is as follows:

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Personal care electrical appliances		
— Hair styling series	**148,401**	253,818
— Grooming series	**14,751**	12,442
— Beauty care series	**1,059**	1,175
Sub-total	**164,211**	267,435
Others *(Note)*	**5,093**	4,877
	169,304	272,312

Note: Others mainly represented revenue from sales of moulds and tools and spare parts.

4 OTHER GAINS AND LOSSES

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Exchange (losses)/gains, net	**(2,230)**	2,781
Net losses on disposal of property, plant and equipment	**–**	(1,861)
Gain from compensation for variation of lease agreements, net *(Note)*	**21,979**	–
Gain arising on lease modifications	**–**	251
	19,749	1,171

Note: During the year 31 March 2026, certain property, plant and equipment and right-of-use assets situated on the leasehold land in the Chinese Mainland were subject to the government's redevelopment plan. In December 2025, the Group entered into a land acquisition compensation agreement with the relevant authorities in respect of the reduction in the leased areas under the lease agreements for certain land use rights. The net gain arising from the compensation was arrived at netting of the related tax expenses and the carrying amounts derecognised for the relevant property, plant and equipment and right-of-use assets. The compensation was fully settled in June 2026.

5 PROFIT FOR THE YEAR

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Profit for the year has been arrived at after charging:		
Auditor's remuneration		
— Audit Service	**720**	741
Cost of inventories included in cost of sales	**71,543**	116,479
Provision for impairment of inventories	**902**	422
Provision of allowance for ECL on trade receivables, contract assets and other receivables	**44**	42
Depreciation of property, plant and equipment	**12,270**	11,894
Depreciation of investment properties	**35**	35
Depreciation of right-of-use assets	**123**	997
Directors' emoluments:		
— Fees	**756**	756
— Salaries, other allowances and benefits	**3,326**	3,326
— Discretionary bonus	**610**	610
— Retirement benefit contributions	**36**	36
— Share-based payments	**–**	254
Other staff costs		
— Wages, salaries and bonus	**37,238**	47,744
— Retirement benefit contributions	**4,680**	5,111
— Share-based payments	**–**	447
Total staff costs	**46,646**	58,284

6 INCOME TAX EXPENSE

The amount of income tax expense charged to the consolidated statement of profit or loss and other comprehensive income represents:

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
Hong Kong profits tax	**2,321**	6,800
PRC Enterprise income tax	**–**	1,811
Total current income tax	**2,321**	8,611
Deferred taxation	**384**	1,797
Income tax expense	**2,705**	10,408

7 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year.

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

	Year ended 31 March	
	2026	2025
Profit attributable to equity holders of the Company *(HK$'000)*	**36,584**	41,705
Weighted average number of shares in issue *(in thousands)*	**1,278,563**	1,278,563
Basic earnings per share *(HK cents per share) (Note)*	**2.9**	3.3

Note:

Diluted earnings per share for the year ended 31 March 2026 were the same as the basic earnings per share as there were no potential dilutive ordinary shares outstanding during the year (2025: same).

8 DIVIDENDS

	Year ended 31 March	
	2026	2025
	HK$'000	*HK$'000*
2025 Final dividend recognised as distribution to ordinary shareholders during the year	**19,178**	–
2025 Special dividend recognised as distribution to ordinary shareholders during the year	**25,571**	–
	44,749	–
Proposed final dividend of HK0.5 cent (2025: HK1.5 cents) per share	**6,393**	19,178
Proposed special dividend of HK1.0 cent (2025: HK2.0 cents) per share	**12,785**	25,571
	19,178	44,749

Note:

(i) For the year ended 31 March 2026, the Board of Directors proposed to declare a final dividend of HK0.5 cent per share and a special dividend of HK1.0 cent per share, which are subject to the approval of the Company's shareholders at the forthcoming annual general meeting. These dividends are not accounted for as dividend payables in these financial statements.

9 INVENTORIES

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Raw materials	**10,891**	10,695
Work-in-progress	**4,033**	5,296
Finished goods	**5,961**	6,897
	20,885	22,888

The costs of inventories recognised as cost of sales amounted to approximately HK$71,543,000 for the year ended 31 March 2026 (2025: HK$116,479,000).

For the year ended 31 March 2026, inventory provision amounted to HK$902,000 (2025: HK$422,000) was charged to "cost of sales" in the consolidated statement of profit or loss and other comprehensive income.

10 TRADE RECEIVABLES

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Trade receivables	**50,154**	41,487

The Group's sales are on credit terms primarily ranging from 30 to 120 days. The ageing analysis of the trade receivables, based on invoice date, is as follows:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Up to 3 months	**23,351**	28,755
3 to 6 months	**26,803**	12,732
	50,154	41,487

The Group applies the general approach to provide credit losses prescribed by HKFRS 9, which taken into account the probability of default and loss given default with reference to the historical delinquency ratio and credit rating of customers and current and forward-looking information on macroeconomic factors. Based on the assessment, provision for expected credit loss of trade receivables amounted to HK$76,000 (2025: HK$48,000) was provided.

The maximum exposure to credit risk as at 31 March 2026 was the carrying amounts of the trade receivables (2025: same). The Group did not hold any collateral as security. The carrying amounts of trade receivables approximate their fair values.

The carrying amounts of trade receivables are denominated in the following currencies:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
United States dollars ("**US$**")	**50,140**	41,474
Renminbi ("**RMB**")	**3**	–
HK$	**11**	13
	50,154	41,487

11 OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Non-current		
Prepayments for purchase of property, plant and equipment	**5,355**	1,245
Current		
Deposits	**52**	122
Prepayments	**4,588**	4,675
Interest receivables	**1,497**	1,725
Other receivables	**975**	1,100
Amount due from e-commerce platforms	**44**	146
Value-added tax recoverable	**1,563**	2,041
Compensation receivables *(Note)*	**27,605**	–
	36,324	9,809
	41,679	11,054

Note: As at 31 December 2025, the Group recognised gross compensation receivables of approximately HK$27,605,000 in respect of certain property, plant and equipment and right-of-use assets situated on the leasehold land in the Chinese Mainland. These receivables remained outstanding as at 31 March 2026.

The compensation, net of the related tax expenses and the carrying amounts property, plant and equipment and right-of-use assets amounted to HK$21,979,000 was recognised in profit or loss as in the "other gains and losses" (note 4). The compensation receivables were fully settled in June 2026.

The carrying amounts of other receivables, deposits and prepayments are denominated in the following currencies:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
RMB	**39,683**	8,388
HK$	**513**	962
US$	**1,483**	1,704
	41,679	11,054

12 CASH AND BANK BALANCES

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Cash at banks	**286,465**	317,228
Cash on hand	**30**	30
	286,495	317,258

Cash and bank balances are denominated in the following currencies.

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
US$	**265,929**	291,311
RMB	**11,176**	16,037
HK$	**9,367**	9,886
EURO	**12**	11
Japanese Yen	**11**	13
	286,495	317,258

As at 31 March 2026, cash and bank balances of approximately HK$4,799,000 (2025: HK$7,064,000) were held in the PRC banks and were subject to local exchange control regulations. These local exchange control regulations provide for restrictions on exporting capital from the PRC, other than through normal dividends.

13 SHARE CAPITAL

	As at 31 March 2026		As at 31 March 2025	
	Number of ordinary shares	**Nominal value of ordinary shares**	Number of ordinary shares	Nominal value of ordinary shares
		HK$		*HK$*
Authorised:				
Ordinary shares of HK$0.01 each	**10,000,000,000**	**100,000,000**	10,000,000,000	100,000,000
Issued and fully paid:				
Ordinary shares of HK$0.01 each	**1,278,562,500**	**12,785,625**	1,278,562,500	12,785,625

14 TRADE PAYABLES

The ageing analysis of the trade payables based on invoice date is as follows:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Within 1 month	**5,238**	5,806
1–2 months	**3,703**	6,262
2–3 months	**2,676**	3,135
Over 3 months	**3,740**	2,958
	15,357	18,161

The credit terms of trade payables granted to the Group are usually cash on delivery and from 30 to 90 days.

Trade payables are denominated in the following currencies:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
US$	**27**	197
HK$	**84**	300
RMB	**15,246**	17,664
	15,357	18,161

The carrying amounts of the trade payables approximate their fair values.

15 ACCRUALS AND OTHER PAYABLES

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
Accrued expenses		
— Staff costs	**2,346**	2,727
— Others	**1,625**	2,084
Provision for employees' benefit	**481**	417
Government grant	**1,757**	3,892
Other payables	**4,922**	3,735
	11,131	12,855

The carrying amounts of accruals and other payables are denominated in the following currencies:

	As at 31 March	
	2026	2025
	HK$'000	*HK$'000*
US$	**2,398**	203
RMB	**5,255**	6,503
HK$	**3,478**	6,149
	11,131	12,855

OVERVIEW

The Group is principally engaged in the design, development and manufacturing of personal care and lifestyle electrical appliances on an Original Design Manufacturing ("**ODM**") basis. Our customers are mainly international brand owners with products marketed mainly in the United States, Japan and Europe. Personal care electrical appliances produced by the Group can be broadly classified into three major categories, including the hair styling series, the grooming series and the beauty care series. In particular, the Group is specialized in hair dryers within its hair styling series which primarily target at the high-end market. In parallel, the Group has continued to and remains dedicated in the development and sale of personal care and lifestyle electrical appliance products with its own brand to retail customers under an Original Brand Manufacturing ("**OBM**") model.

BUSINESS REVIEW

During FY2026, the Group operated within a highly volatile and complex global macro environment such as ongoing geopolitical tensions, high interest rate and weak customer sentiment. Most notably, conflict in the Middle East drove global oil prices sharply upward, intensifying inflationary pressures and elevating manufacturing and logistical costs across our operations.

Compounding these macroeconomic pressures, the implementation of US tariffs introduced heightened market uncertainty. Closer to home, intense domestic competition and "involution" within the Mainland China market continued persistent that the Group has been facing strong pressure from customers on price reduction of the products.

The convergence of these unfavorable external factors significantly impacted the Group's financial performance for FY2026, leading to decrease in revenue, gross profit and net profit.

During the Reporting Period, the Group's revenue decreased by approximately HK$103.0 million, or 37.8%, from approximately HK$272.3 million in FY2025 to approximately HK$169.3 million in FY2026. In addition, the gross profit fell by approximately HK$45.5 million, or 49.7%, from approximately HK$91.5 million in FY2025 to approximately HK$46.0 million in FY2026. Such decrease was mainly due to (i) a considerable decrease in the sales volume and average price of the hair styling products; in particular, the sales volume of the hair styling products to a major U.S. customer of the Group saw a significant decline; (ii) the cessation of sales of a key hair-dryer model with a high gross profit in Japan market by a major Japanese customer during the Reporting Period; and (iii) the reduced average selling prices of the Group's products in view of the fierce competition and overall sentiment in the Chinese Mainland market.

The Group has recorded a profit of approximately HK$36.6 million, representing a decrease of approximately HK$5.1 million or 12.2% as compared with the profit for FY2025 of approximately HK$41.7 million. Such profit included a one-off and non-recurring compensation for variation of the lease agreements in respect of the land located at Jiangshi Village, Gongming Town, Bao'an District, Shenzhen, the PRC (the "**Compensation**") which gave rise to net gain of approximately HK$22.0 million (please refer to the announcement dated 29 December 2025 for details), as further explained in the section headed "Net profit" below.

PROSPECTS

Looking ahead to the financial year ending 31 March 2027 ("**FY2027**"), the Board anticipates that our business will operate within a highly volatile global economy. The macro environment remains complex, characterized by ongoing geopolitical tensions, shifting US-China trade dynamics, escalating protectionism, and fluctuating U.S. tariff structures. These hurdles are further compounded by persistent, high inflationary pressures and elevated interest rates. To alleviate the impact of these uncertainties, the Group's management is prepared to react swiftly, formulating and executing resilient strategies to protect our business, optimize our operations, and drive future growth.

Protecting our core business requires deep alignment with our market partners. We are prioritizing proactive, transparent communication with our customers to fully understand their changing needs and help them maintain their competitive edge in their respective markets.

Simultaneously, we are optimizing our operations to counter inflationary headwinds. Our procurement teams are actively sourcing high-quality supplies while aggressively negotiating cost effective prices. We have also instituted stringent internal control measures to tightly manage overhead costs and operating expenses across all levels of the Group.

To further insulate our business from external headwinds, we are actively embracing advanced technologies to streamline our operations and eliminate unnecessary processes. We are going to introduce AI-assisted database infrastructures to improve our core operational efficiency while empowering our management team with sophisticated, data-driven insights. These technological tools enable highly accurate business predictions and foster a faster, more precise decision-making process.

In parallel with these efficiency upgrades, the Group will shield our capital base from external shocks with financial prudence. We are executing rigorous control over our inventory levels and adopting highly efficient cash flow management frameworks. These proactive safeguards are intentionally designed to ensure the Group remains nimble and financially stable, fully prepared to cope with any sudden or significant drops in global sales demand.

Future growth will be anchored by innovation and a diversified business model. We would continue to upgrade our Research and Development (R&D) team, positioning them as our primary growth driver moving forward.

While we continue to maintain and expand our foundational ODM business, we are also intensifying our OBM segment. A key milestone in this strategy will be the launch of our own uniquely branded products, allowing us to explore and capture high-potential opportunities in the global beauty care and wellness markets.

Through these dual engines of innovation, digital intelligence, and brand ownership, the Board remains confident in our ability to navigate market changes and deliver long-term value to our stakeholders.

FINANCIAL REVIEW

Revenue

The total revenue of the Group decreased by approximately HK$103.0 million (approximately 37.8%) from approximately HK$272.3 million for FY2025 to approximately HK$169.3 million for FY2026. Such decrease was mainly attributable to the decrease in the sales of the hair styling products to the US and Japanese markets.

Gross profit and gross profit margin

The Group's gross profit decreased by approximately HK$45.5 million (approximately 49.7%) from approximately HK$91.5 million for FY2025 to approximately HK$46.0 million for FY2026. The gross profit margin decreased by 6.4 percentage points to 27.2% for the Reporting Period (FY2025: 33.6%). The decrease in the Group's gross profit and the gross profit margin were respectively attributable to the decrease in revenue and the average selling prices of the hair styling series as compared to FY2025.

Selling and distribution expenses

The selling and distribution expenses of the Group decreased by approximately HK$5.4 million (approximately 56.3%) to approximately HK$4.2 million for FY2026 (FY2025: approximately HK$9.6 million) due to decrease in marketing and promotion expenses for beauty care products of our own brand.

Administrative expenses

The administrative expenses of the Group decreased by approximately HK$4.9 million (approximately 13.7%) to approximately HK$30.9 million for FY2026 (FY2025: approximately HK$35.8 million). Such decrease was mainly attributable to the decrease of approximately HK$1.0 million of rental and office general expenses as a result of the termination of rental lease in the PRC in FY2025 and approximately HK$2.8 million in administrative staff costs in FY2026 as compared to FY2025 due to the reduction of staff headcounts resulting from the streamlining of the ODM and OBM business.

Finance costs

The Group recorded finance cost of approximately HK$6,000 during the Reporting Period due to an interest expense in lease liabilities (FY2025: approximately HK$131,000). The decrease is due to the termination of a rental lease in PRC. The Group had no bank borrowings during the Reporting Period.

Income tax expenses

The Group's income tax expenses decreased by approximately HK$7.7 million or 74.0% to approximately HK$2.7 million for FY2026 (FY2025: approximately HK$10.4 million). The effective tax rate of the Group for FY2026 (excluding the one-off and non-recurring net gain from the Compensation of HK$22.0 million) was approximately 15.6% and for FY2025 was approximately 20.0%.

Net profit

Profit attributed to the equity holders of the Company decreased by approximately HK$5.1 million (approximately 12.2%) from approximately HK$41.7 million for FY2025 to approximately HK$36.6 million for FY2026. Such profit included a one-off and non-recurring Compensation, which gave rise to net gain of approximately HK$22.0 million. For illustrative purposes only, excluding the net gain derived from the Compensation, the Group would have recorded a profit of approximately HK$14.6 million for FY2026, representing a decrease of approximately 65.0% as compared with the profit of approximately HK$41.7 million for FY2025. Net profit margin (excluding the net gain derived from the Compensation) decreased by 6.7 percentage points from 15.3% for FY2025 to 8.6% for FY2026 mainly due to the decrease in revenue and gross profit as mentioned above, but was partially offset by the decrease in selling and distribution expenses and administrative expenses.

OTHER INFORMATION

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

Funding and Treasury Policy

During the Reporting Period, the Group has principally funded the liquidity and capital requirements through capital contributions from the shareholders of the Company and net cash generated from its operations. The funds were primarily used for purchase of raw materials, various operating expenses and capital expenditure. The liquidity of the Group and its working capital and finance requirements was closely monitored by the Board on a regular basis.

Liquidity

As at 31 March 2026, the Group maintained cash and bank balances of approximately HK$286.5 million (as at 31 March 2025: approximately HK$317.3 million). The Group will continue to maintain a healthy liquidity position to fund its operations and future business development.

Borrowings, Charge on Assets and Gearing Ratio

As at 31 March 2026, the Group had no bank borrowings (as at 31 March 2025: nil).

As at 31 March 2026, the Group had unutilised banking facilities of approximately HK$34.5 million and are secured by (i) a legal charge over an industrial property of the Group held for its own use in Hong Kong with net book value amounted to approximately HK$3.2 million as at 31 March 2026 (as at 31 March 2025: approximately HK$3.3 million); (ii) a legal charge over an industrial property of the Group held for earning rental income in Hong Kong with net book value amounted to approximately HK$514,000 as at 31 March 2026 (as at 31 March 2025: approximately HK$549,000); and (iii) corporate guarantee provided by the Company.

The Group is not committed to draw down the unutilised amount. The Group intended to utilise such facilities for working capital purposes, including purchase of raw materials to support its business operation, where appropriate.

As at 31 March 2026, the gearing ratio of the Group was nil (as at 31 March 2025: nil). The gearing ratio is calculated by dividing the Group's interest-bearing borrowing by Group's total equity as at the end of the respective financial period and multiplied by 100%.

FOREIGN EXCHANGE EXPOSURE

The Group is exposed to foreign currency exchange risk. The value and convertibility of Renminbi are subject to changes in the PRC government's policies and depend on domestic and international economic and political developments, as well as the supply and demand forces of Renminbi in the local market. As the Group is not involved in any currency hedging activities, any fluctuation in the exchange rate or any shortage of foreign currency may have an adverse impact on operating costs and financial condition. The Group monitors its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

CAPITAL COMMITMENT

As at 31 March 2026, the Group had capital commitments contracted but not provided for property, plant and equipment amounted to approximately HK$1.5 million (as at 31 March 2025: approximately HK$0.5 million).

CONTINGENT LIABILITIES

As at 31 March 2026, the Group did not have any material contingent liabilities (as at 31 March 2025: nil).

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITION AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Reporting Period, the Group did not hold any significant investment nor did the Group carry out any material acquisitions and disposals of subsidiaries, associates and joint ventures.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS AND EXPECTED SOURCE OF FUNDING

Save as disclosed in the prospectus of the Company dated 31 August 2020 (the "**Prospectus**") and this announcement, the Group had no future plans for material investments or capital assets as at 31 March 2026. The Group will continue to monitor the industry closely and review its business expansion plans regularly, so as to take necessary measures in the Group's best interests.

EMPLOYEES AND REMUNERATION POLICY

As at 31 March 2026, the Group had a total of 261 employees (as at 31 March 2025: 344). The employees' remuneration depends on their particular duties and their performance. The Group's general workers are paid according to the Shenzhen minimum wage standard, and the basic salary of its management, engineering, and technical staff is generally determined with reference to the same industry standards and the staff may be entitled allowance and bonus based on their performance evaluation. The Group conducts employee performance review annually to evaluate and adjust its employees' remuneration. The Group enters into individual employment agreements with the employees, with terms covering, among other things, positions, salaries, working hours, annual leave and other benefits. During the Reporting Period, the Group's total staff costs amounted to approximately HK$46.6 million (FY2025: approximately HK$58.3 million). The decreases were mainly due to (i) the reduction of direct labour cost due to the decrease in sales orders and (ii) the reduction of staff headcounts due to the streamlining of the ODM and OBM business.

Also, training is provided to employees of the Group depending on their departments and the scope of their responsibilities. The human resources department would also arrange for employees to attend training, especially in regards to workplace health and safety. The Company has also adopted a share option scheme on 21 August 2020 for the purpose of providing incentives or rewards for selected eligible persons' contribution or potential contribution to the growth and development of the Group.

EVENTS AFTER THE END OF THE REPORTING PERIOD

Up to the date of this announcement, there are no important events occurred after the Reporting Period that may affect the Group.

FINAL DIVIDEND

The Board recommended a final dividend and a special dividend of HK0.5 cent per share and HK1.0 cent per share, respectively (FY2025: a final dividend of HK1.5 cents per share and a special dividend of HK2.0 cents per share, respectively) to shareholders whose names appear on the register of members of the Company on 19 August 2026 (the "**Proposed Final Dividends**"). The Proposed Final Dividends are subject to the approval of the shareholders of the Company at the annual general meeting expected to be held on 12 August 2026. The Proposed Final Dividends are expected to be paid on or around 31 August 2026. As at the date of this announcement, the Board was not aware that any shareholder had waived or agreed to any arrangement to waive dividends.

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The net proceeds (the "**Net Proceeds**") from the Global Offering (as defined in the Prospectus) were approximately HK$66.2 million.

As at 31 March 2026, the Group had used approximately HK$43.1 million, representing approximately 65.1% of the Net Proceeds, and the remaining balance of the Net Proceeds was approximately HK$23.1 million (the "**Unutilized Net Proceeds**").

As disclosed in the Company's announcement dated 5 June 2024, the Board resolved to change the use of the Net Proceeds. Details of the application of the Net Proceeds during the Reporting Period are set out as follows:

Business objective	Original allocation of the Net Proceeds		Revised allocation of the unutilized Net Proceeds	Utilized amount of re-allocated Net Proceeds as at 31 March 2025	Unutilized Net Proceeds as at 31 March 2025	Utilized amount of Net Proceeds during the Reporting Period	Unutilized Net Proceeds as at 31 March 2026	Expected timeline for use of the Unutilized Net Proceeds
	HK$' million	*%*	*HK$' million*	*HK$' million*	*HK$' million*	*HK$' million*	*HK$' million*	
Expanding and upgrading the Company's production facilities to enhance the Company's production capabilities	36.1	54.5%	–	–	–	–	–	–
Enhancing the Company's research and engineering capabilities	16.4	24.8%	–	–	–	–	–	–
Introducing new products carrying the Company's brands	8.5	12.9%	19.3	(1.8)	17.5	(2.4)	15.1	By December 2027
Enhancing the Company's sales and marketing efforts in the global market including the PRC market	2.3	3.5%	17.5	(6.7)	10.8	(2.8)	8.0	By December 2027
Upgrading the Company's information technology system and design-aided software	2.9	4.3%	1.9	(0.3)	1.6	(1.6)	–	
	66.2	100%	38.7	(8.8)	29.9	(6.8)	23.1	

As at 31 March 2026, the Unutilised Net Proceeds were deposited with certain licensed banks in Hong Kong.

The expected timeline for utilising the Unutilised Net Proceeds for the business objectives is based on the best estimation of the future market conditions made by the Group. It is subject to change based on the current and future development of the market conditions. In view of the relevant conditions and challenges ahead as disclosed in this announcement, the Company was of the view that it would be beneficial to adopt a more prudent strategy for the Use of Proceeds, which should be appropriately adjusted to maintain flexibility for better accommodation of the changing market conditions, industry environment and the actual condition and needs of the Company.

INTERESTS AND SHORT POSITIONS OF DIRECTORS AND CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

So far as the Directors are aware, as at 31 March 2026, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "**SFO**")) which are required to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and/or short positions which they are taken or deemed to have under such provisions of the SFO), or which are required, pursuant to Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") contained in Appendix C3 to the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") to be notified to the Company and the Stock Exchange or which are required pursuant to section 352 of the SFO to be entered in the register referred to therein, were as follows:

Name of Director/ Chief Executive	**Nature of interest**	**Number and class of securities** *(Note 1)*	**Approximate percentage of shareholding interest**
Mr. Li Shu Yeh *(Note 2)*	Interest in controlled corporation *(Note 3)*	468,750,000 Shares (L)	36.67%
	Beneficiary owner	2,815,000 Shares (L)	0.22%
Ms. Li Sen Julian *(Note 4)*	Interest in controlled corporation *(Note 5)*	1,025,000 Shares (L)	0.08%
	Beneficiary owner	3,812,500 Shares (L)	0.30%
Ms. Tang Suk Yee	Beneficiary owner	3,812,500 Shares (L)	0.30%

Notes:

1. The letter "L" denotes the person's long position in the shares of the Company (the "**Shares**").

2. As at 31 March 2026, Ace Champion Inc. ("**Ace Champion**") is legally and beneficially owned by Mr. Li Shu Yeh as to 100% of its equity interest. Mr. Li Shu Yeh is deemed to be interested in the Shares in which Ace Champion is interested in pursuant to Part XV of the SFO.

3. Ace Champion, a limited liability company incorporated in the British Virgin Islands, is the legal and beneficial owner of 468,750,000 Shares, representing approximately 36.67% of the issued share capital of the Company as at 31 March 2026.

4. As at 31 March 2026, Trump Exalt Limited is legally and beneficially owned by Julian Li Family Limited as to 100% of its equity interest, which is in turn legally and beneficially owned by Ms. Li Sen Julian as to 100% of its equity interest. Ms. Li Sen Julian is deemed to be interested in the Shares in which Trump Exalt Limited is interested pursuant to Part XV of the SFO.

5. Trump Exalt Limited, a limited liability company incorporated in the British Virgin Islands, is the legal and beneficial owner of 1,025,000 Shares, representing approximately 0.08% of the issued share capital of the Company as at 31 March 2026.

Save as disclosed above and so far as the Directors are aware, as at 31 March 2026, none of the Directors or the chief executive of the Company had any interests and/or short positions in the Shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2026, the following persons, other than the Directors or chief executive of the Company, had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept by the Company under section 336 of the SFO, or who was, directly or indirectly, interested in 5% or more of the shares of the Company.

Name of person/ corporation	**Nature of interest**	**Number and class of securities** *(Note 1)*	**Approximate percentage of shareholding interest**
Ace Champion *(Note 2)*	Beneficial owner	468,750,000 Shares (L)	36.67%
Forever Golden *(Note 3)*	Beneficial owner	468,750,000 Shares (L)	36.67%
Ms. Sit Hor Wan *(Note 4)*	Interest in controlled corporation	468,750,000 Shares (L)	36.67%
Ms. Chan Pan Pan *(Note 5)*	Interest of spouse	471,565,000 Shares (L)	36.88%
Mr. Loo Kin Kuen Stephen *(Note 6)*	Interest of spouse	468,750,000 Shares (L)	36.67%

Notes:

1. The letter "L" denotes the person's long position in the Shares.

2. Ace Champion, a limited liability company incorporated in the British Virgin Islands, is the legal and beneficial owner of 468,750,000 Shares, representing approximately 36.67% of the issued share capital of the Company as at 31 March 2026. The entire issued capital of Ace Champion is beneficially owned by Mr. Li Shu Yeh.

3. Forever Golden Inc. ("**Forever Golden**"), a limited liability company incorporated in the British Virgin Islands, is the legal and beneficial owner of 468,750,000 Shares, representing approximately 36.67% of the issued share capital of the Company.

4. The entire issued share capital of Forever Golden is beneficially owned by Ms. Sit Hor Wan, who is deemed to be interested in all the Shares held by Forever Golden by virtue of Part XV of the SFO.

5. Ms. Chan Pan Pan is the spouse of Mr. Li Shu Yeh. Therefore, Ms. Chan Pan Pan is deemed to be interested in the Shares in which Mr. Li Shu Yeh is interested under Part XV of the SFO.

6. Mr. Loo Kin Kuen Stephen is the spouse of Ms. Sit Hor Wan. Therefore, Mr. Loo Kin Kuen Stephen is deemed to be interested in the Shares in which Ms. Sit Hor Wan is interested under Part XV of the SFO.

Save as disclosed above, the Company had not been notified of any other persons (other than the Directors or chief executive of the Company) who, as at 31 March 2026, had interest or short position in the shares or underlying shares of the Company would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept by the Company under section 336 of the SFO, or who was, directly or indirectly, interested in 5% or more of the shares of the Company.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company had complied with all the code provisions of the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the Listing Rules during the Reporting Period, except as disclosed below.

Code provision C.2.1 set out in the CG Code provides that the roles of chairman and chief executive should be separate and should not be performed by the same individual. Mr. Li Shu Yeh ("**Mr. SY Li**"), in addition to his duties as the chairman of the Group, also acted as the chief executive officer of the Company (the "**CEO**") before his stepping down as CEO with effect from 3 March 2026.

Mr. SY Li was responsible for the corporate strategic planning and overall business development of the Group as the chief executive officer of the Company. Mr. SY Li is one of the co-founders and he has extensive experience and knowledge in the business of the Group and his duties for overseeing the Group's operations were considered to be beneficial to the Group. The Company considered having Mr. SY Li acting as both the chairman and CEO would provide strong and consistent leadership to the Group and facilitate the efficient execution of the business strategies. Since the Directors met regularly to consider major matters affecting operations of the Company, the Directors and the management of the Company believed that such structure would enable the Company to make and implement decisions promptly and efficiently.

In order to facilitate the redesignation of duties within the Group and in order to achieve good corporate governance by a delineation of responsibilities between the chairman of the Board and the CEO as required under Code Provision C.2.1 of the CG Code, Mr. SY Li stepped down from the position as the CEO with effect from 3 March 2026.

Ms. Li Sen Julian ("**Ms. Li**") was appointed as the CEO with effect from 3 March 2026.

Following the change of CEO, there has been be a division of responsibilities between the chairman of the Board and the CEO and the Company has been in compliance with code provision C.2.1 of the CG Code.

The Directors will review the corporate governance policies regularly to ensure compliance with the CG Code.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its own code of conduct regarding Directors' securities transactions. Having made specific enquiries with all the Directors, each of the Directors has confirmed that he/she has complied with the Model Code during the Reporting Period and up to the date of this announcement.

SHARE OPTION SCHEME

To provide incentives or rewards to the staff and the Directors for their contribution or potential contribution to the growth and development of the Group, the Company adopted a share option scheme (the "**Share Option Scheme**") on 21 August 2020, which has become effective upon Listing on 15 September 2020. No option was granted by the Company under the Share Option Scheme since its adoption and up to 31 March 2026.

CHANGE IN INFORMATION OF DIRECTORS

Mr. Liu Kai Yu Kenneth has retired from his position as an independent non-executive director and an independent director of Hangzhou Tigermed Consulting Co.,Ltd. (the A Shares of which are listed on the Shenzhen Stock Exchange (stock code: 300347 (Shenzhen Stock Exchange) and the H Shares of which are listed on the Stock Exchange (stock code: 03347) with effect from 3 June 2026.

Save as otherwise set out in this announcement, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

DIRECTORS INTERESTS IN COMPETING BUSINESS

The Directors confirm that neither the controlling shareholders of the Company nor their respective close associates (as defined in the Listing Rules) is interested in a business apart from the Group's business which competes or is likely to compete, directly or indirectly, with the Group's business during the Reporting Period, and is required to be disclosed pursuant to Rule 8.10 of the Listing Rules.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information publicly available to the Company and to the knowledge of the Directors, the Company has maintained the prescribed public float under the Listing Rules during the Reporting Period and as at the date of this announcement.

ANNUAL GENERAL MEETING

The forthcoming annual general meeting of the Company is currently expected to be held on Wednesday, 12 August 2026 (the "**AGM**") and the notice of the AGM will be published and despatched in the manner as required by the Listing Rules and the articles of association of the Company.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Friday, 7 August 2026 to Wednesday, 12 August 2026 (both days inclusive), during such period no transfer of Shares will be registered. In order to qualify for attending and voting at the AGM, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 4:30 pm on Thursday, 6 August 2026.

The record date for the Proposed Final Dividends will be Wednesday, 19 August 2026. The Company's register of members will be closed from Tuesday, 18 August 2026 to Wednesday, 19 August 2026 (both days inclusive) in order to determine entitlements to the Proposed Final Dividends. During such period, no transfer of Shares will be effected. In order to qualify for the Proposed Final Dividends, all transfers of shares of the Company accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration no later than 4:30 p.m. on Monday, 17 August 2026. Subject to the approval of shareholders of the Company at the AGM, dividend warrants will be despatched to shareholders on or around Monday, 31 August 2026.

AUDIT COMMITTEE

The Company established an audit committee (the "**Audit Committee**") with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph D.3 of the CG Code. As at 31 March 2026, the Audit Committee had three members, who are all independent non-executive Directors, being Mr. Liu Kai Yu Kenneth (Chairman of the Audit Committee), Mr. Leung Wai Chuen and Mr. Man Yun James. The Audit Committee has reviewed the accounting principles and practices adopted by the Group and discussed internal control and financial reporting matters including a review of the annual results and the audited consolidated financial statements of the Group for FY2026.

SCOPE OF WORK OF SHINEWING (HK) CPA LIMITED

The figures in respect of the Group's consolidated statement of profit or loss and other comprehensive income, the consolidated statement of financial position, and the related notes thereto for FY2026 as set out in this preliminary results announcement have been agreed by the Company's auditor, SHINEWING (HK) CPA Limited, to the amounts set out in the Group's draft consolidated financial statements for FY2026. The work performed by SHINEWING (HK) CPA Limited in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by SHINEWING (HK) CPA Limited on this preliminary results announcement.

PUBLICATION OF ANNUAL RESULTS ANNOUNCEMENT AND ANNUAL REPORT

The Company's annual results announcement is published on the Stock Exchange's website at www.hkexnews.hk and the Company's website at www.fourace.com.

The annual report of the Company for FY2026 will be published on the Stock Exchange's website at www.hkexnews.hk and the Company's website at www.fourace.com in due course.

APPRECIATION

The Board would like to express its sincere gratitude to the Company's shareholders, investors, employees and business partners for their continuous support.

By order of the Board
Fourace Industries Group Holdings Limited
Li Shu Yeh
Chairman

Hong Kong, 29 June 2026

As at the date of this announcement, the executive Directors are Mr. Li Shu Yeh, Ms. Li Sen Julian and Ms. Tang Suk Yee; and the independent non-executive Directors are Mr. Liu Kai Yu Kenneth, Mr. Leung Wai Chuen and Mr. Man Yun James.