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**FAIRWOOD HOLDINGS LIMITED**  
**大快活集團有限公司**

*(Incorporated in Bermuda with limited liability)*

(Stock Code: 52)



**ANNUAL RESULTS ANNOUNCEMENT**  
**FOR THE YEAR ENDED 31 MARCH 2026**

**HIGHLIGHTS**

- Revenue was HK\$3,098.8 million (2025: HK\$3,100.1 million).
- Profit attributable to equity shareholders amounted to HK\$41.6 million, a rise of approximately 17% against last year's HK\$35.5 million.
- Gross profit margin increased by 1% to 8.7%. (2025: 7.7%)
- Basic earnings per share were HK32.08 cents (2025: HK27.43 cents), increased by 17%.
- Final dividend of HK25.0 cents per share was proposed, representing a total dividend per share of HK30.0 cents for the year and a payout ratio of approximately 94%.
- Adjusted EBITDA\* increased from HK\$155.6 million to HK\$169.4 million for the year.
- The Group maintained a healthy financial position with bank deposits, cash and cash equivalents increasing to HK\$575.3 million (2025: HK\$545.7 million) as at 31 March 2026.

\* Adjusted EBITDA is calculated based on operating profit before valuation gains/(losses) on investment properties, impairment losses on property, plant and equipment and right-of-use assets, depreciation for property, plant and equipment, and includes finance cost of lease liabilities

## ANNUAL RESULTS

The Board of Directors (the “Board”) of Fairwood Holdings Limited (the “Company”) hereby announce the consolidated results of the Company and its subsidiaries (collectively referred to as the “Group”) for the year ended 31 March 2026, together with the comparative figures for the year ended 31 March 2025, as follows:

### CONSOLIDATED STATEMENT OF PROFIT OR LOSS

FOR THE YEAR ENDED 31 MARCH 2026

|   | <i>Notes</i> | <b>2026</b><br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|--------------|--------------------------------|-------------------------|
| <b>Revenue</b>  | 3            | <b>3,098,831</b>               | 3,100,070               |
| Cost of sales   | 5(b)         | <u>(2,830,390)</u>             | <u>(2,862,864)</u>      |
| <b>Gross profit</b>   |              | <b>268,441</b>                 | 237,206                 |
| Other revenue and other net gain  | 4            | <b>33,557</b>                  | 58,200                  |
| Selling expenses  |              | <b>(41,207)</b>                | (43,680)                |
| Administrative expenses   | 5(b)         | <b>(149,861)</b>               | (141,868)               |
| Impairment losses on property, plant and equipment                            |              | <b>(7,971)</b>                 | (10,993)                |
| Impairment losses on right-of-use assets                                      |              | <b>(19,513)</b>                | (25,389)                |
| Valuation gains/(losses) on investment properties                             |              | <b>814</b>                     | (1,150)                 |
| <b>Profit from operations</b>   |              | <b>84,260</b>                  | 72,326                  |
| Finance costs   | 5(a)         | <u>(32,638)</u>                | <u>(33,677)</u>         |
| <b>Profit before taxation</b>   | 5            | <b>51,622</b>                  | 38,649                  |
| Income tax  | 6            | <u>(10,062)</u>                | <u>(3,109)</u>          |
| <b>Profit for the year attributable to equity shareholders of the Company</b> |              | <u><b>41,560</b></u>           | <u>35,540</u>           |
| <b>Earnings per share</b>   | 8            |                                |                         |
| Basic   |              | <u><b>HK32.08 cents</b></u>    | <u>HK27.43 cents</u>    |
| Diluted   |              | <u><b>HK32.08 cents</b></u>    | <u>HK27.43 cents</u>    |

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER  
COMPREHENSIVE INCOME**  
*FOR THE YEAR ENDED 31 MARCH 2026*

|   | <b>2026</b><br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|--------------------------------|-------------------------|
| <b>Profit for the year attributable to equity shareholders<br/>of the Company</b>   | <b>41,560</b>                  | 35,540                  |
| <b>Other comprehensive income/(expense) for the year:</b><br><i>Item that may be reclassified subsequently to profit or<br/>loss:</i> |                                |                         |
| – Exchange differences on translation of financial<br>statements of subsidiaries in Mainland China                                    | <b>453</b>                     | (228)                   |
| <b>Total comprehensive income for the year attributable<br/>to equity shareholders of the Company</b>                                 | <b>42,013</b>                  | 35,312                  |

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 31 MARCH 2026

|  |    | At<br>31 March<br>2026<br><i>HK\$'000</i> | At<br>31 March<br>2025<br><i>HK\$'000</i> |
|--|----|---|---|
| <b>Non-current assets</b>                    |    |   |   |
| Investment properties                        |    | 21,904                                    | 21,090                                    |
| Property, plant and equipment                |    | 466,650                                   | 433,077                                   |
| Right-of-use assets                          |    | 890,711                                   | 881,001                                   |
|  |    | 1,379,265                                 | 1,335,168                                 |
| Goodwill                                     |    | 1,001                                     | 1,001                                     |
| Non-current deposits                         |    | 59,670                                    | 61,377                                    |
| Deferred tax assets                          |    | –   | 4,602                                     |
|  |    | 1,439,936                                 | 1,402,148                                 |
|  |    | 1,439,936                                 | 1,402,148                                 |
| <b>Current assets</b>                        |    |   |   |
| Inventories                                  |    | 56,945                                    | 54,282                                    |
| Trade and other receivables                  | 9  | 98,533                                    | 103,194                                   |
| Current tax recoverable                      |    | 914                                       | 52  |
| Bank deposits and cash and cash equivalents  |    | 575,259                                   | 545,653                                   |
|  |    | 731,651                                   | 703,181                                   |
|  |    | 731,651                                   | 703,181                                   |
| <b>Current liabilities</b>                   |    |   |   |
| Trade and other payables                     | 10 | 425,469                                   | 402,510                                   |
| Lease liabilities                            |    | 365,226                                   | 372,430                                   |
| Current tax payable                          |    | 477                                       | 258                                       |
| Provisions                                   | 11 | 26,192                                    | 31,122                                    |
| Long service payment obligation              | 12 | 1,982                                     | 920                                       |
| Bank borrowings                              |    | 227                                       | 5,419                                     |
|  |    | 819,573                                   | 812,659                                   |
|  |    | 819,573                                   | 812,659                                   |
| <b>Net current liabilities</b>               |    | (87,922)                                  | (109,478)                                 |
|  |    | (87,922)                                  | (109,478)                                 |
| <b>Total assets less current liabilities</b> |    | 1,352,014                                 | 1,292,670                                 |
|  |    | 1,352,014                                 | 1,292,670                                 |

|                                 |    | At<br>31 March<br>2026<br><i>HK\$'000</i> | At<br>31 March<br>2025<br><i>HK\$'000</i> |
|---------------------------------|----|---|---|
| <b>Non-current liabilities</b>  |    |   |   |
| Other payable                   |    | 9,040                                     | –   |
| Lease liabilities               |    | 580,188                                   | 565,700                                   |
| Deferred tax liabilities        |    | 1,769                                     | 114                                       |
| Rental deposits received        |    | –   | 1,690                                     |
| Provisions                      | 11 | 46,846                                    | 40,224                                    |
| Long service payment obligation | 12 | 40,109                                    | 32,907                                    |
| Bank borrowings                 |    | 5,337                                     | –   |
|                                 |    | <u>683,289</u>                            | <u>640,635</u>                            |
| <b>Net assets</b>               |    | <u>668,725</u>                            | <u>652,035</u>                            |
| <b>Capital and reserves</b>     |    |   |   |
| Share capital                   |    | 129,553                                   | 129,553                                   |
| Reserves                        |    | 539,172                                   | 522,482                                   |
| <b>Total equity</b>             |    | <u>668,725</u>                            | <u>652,035</u>                            |

## NOTES:

### 1 BASIS OF PREPARATION

The annual results set out in the announcement are extracted from the Group's consolidated financial statements for the year ended 31 March 2026.

As at 31 March 2026, the Group's total current assets were HK\$731,651,000 (2025: HK\$703,181,000) and total current liabilities were HK\$819,573,000 (2025: HK\$812,659,000). As a result, the Group recorded net current liabilities of HK\$87,922,000 (2025: HK\$109,478,000) mainly due to lease liabilities of HK\$365,226,000 (2025: HK\$372,430,000) recognised under current liabilities.

Despite the net current liabilities as at 31 March 2026, the Group's bank deposits and cash and cash equivalents amounted to HK\$575,259,000 (2025: HK\$545,653,000) and unutilised banking facilities amounted to HK\$351,071,000 (2025: HK\$206,140,000) as at that date. The Group also reported a profit before taxation of HK\$51,622,000 (2025: HK\$38,649,000) and recorded net cash generated from operating activities of HK\$668,831,000 (2025: HK\$586,452,000) for the year ended 31 March 2026. Furthermore, based on the cash flow projection prepared by management, which covers a period of not less than twelve months from 31 March 2026, the directors of the Company are of the opinion that the anticipated cash flows generated from the Group's operations, together with its unutilised banking facilities can strengthen the Group's financial position and enable the Group to have sufficient financial resources to meet its financial obligations as and when they fall due within 12 months from 31 March 2026. Accordingly, the Group's consolidated financial statements have been prepared on a going concern basis.

The Group's consolidated financial statements have been prepared in accordance with all applicable HKFRS Accounting Standards, which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. The Group's consolidated financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

## 2 CHANGES IN ACCOUNTING POLICIES

### (i) Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the HKICPA for the first time, which are mandatorily effective for the Group's annual period beginning on 1 April 2025 for the preparation of the consolidated financial statements:

|                       |                         |
|-----------------------|-------------------------|
| Amendments to HKAS 21 | Lack of Exchangeability |
|-----------------------|-------------------------|

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

### (ii) New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

|  |  |
|--|--|
| Amendments to HKAS 21                    | Translation to a Hyperinflationary Presentation Currency <sup>3</sup>                              |
| Amendments to HKFRS 9 and HKFRS 7        | Amendments to the Classification and Measurement of Financial Instruments <sup>2</sup>             |
| Amendments to HKFRS 9 and HKFRS 7        | Contracts Referencing Nature-dependent Electricity <sup>2</sup>                                    |
| Amendments to HKFRS 10 and HKAS 28       | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>1</sup> |
| Amendments to HKFRS Accounting Standards | Annual Improvements to HKFRS Accounting Standards – Volume 11 <sup>2</sup>                         |
| HKFRS 18                                 | Presentation and Disclosure in Financial Statements <sup>3</sup>                                   |

<sup>1</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2026.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2027.

HKFRS 18 “Presentation and Disclosure in Financial Statements” (“HKFRS 18”) which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements” (“HKAS 1”). This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” and HKFRS 7 “Financial Instruments: Disclosures”. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provision. The application of the new standard is not expected to have significant impact on the financial performance and positions of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss.

Other than the above, the directors of the Company anticipate that the application of the other amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

### 3 REVENUE AND SEGMENT REPORTING

#### (a) Revenue

The principal activities of the Group are operation of fast food restaurants and property investments. Revenue represents the sales value of food and beverages sold to customers and rental income and excludes value added tax or other sales taxes and is after deduction of any trade discounts. An analysis of revenue is as follows:

|   | <b>2026</b>             | 2025             |
|---|-------------------------|------------------|
|   | <b><i>HK\$'000</i></b>  | <i>HK\$'000</i>  |
| Sale of food and beverages at a point in time | <b>3,092,348</b>        | 3,093,665        |
| Property rental                               | <b>6,483</b>            | 6,405            |
|   | <b><u>3,098,831</u></b> | <u>3,100,070</u> |

Further details regarding the Group's principal activities are disclosed below:

**(b) Segment reporting**

The Group manages its businesses by two divisions, namely Hong Kong restaurants and Mainland China restaurants, which are organised by geographical location. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has identified the following two reportable segments. No operating segments have been aggregated to form the following reportable segments.

- Hong Kong restaurants: this segment operates restaurants in Hong Kong.
- Mainland China restaurants: this segment operates restaurants in Mainland China.

Other segments mainly comprise the leasing of investment properties.

**(i) Segment results**

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results of each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and expenses incurred by those segments or which otherwise arise from the depreciation of assets attributable to those segments.

Performance is measured based on segment profit before taxation. Items not specifically attributable to individual segments are not allocated to the reportable segments.

In addition to receiving segment information concerning segment profit, management is provided with segment information concerning revenue (including inter-segment revenue) and cost of sales (including food cost, labour cost, rent and rates and depreciation charged on property, plant and equipment and right-of-use assets). The inter-segment transactions were conducted on normal commercial terms and were priced with reference to prevailing market prices and in the ordinary course of business.

Segment assets information is not reported to or used by the Group's most senior executive management.

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 March 2026 and 2025 is set out below.

|   | Hong Kong<br>restaurants |                  | Mainland China<br>restaurants |                 | Other segments |              | Total            |                  |
|---|--------------------------|------------------|-------------------------------|-----------------|----------------|--------------|------------------|------------------|
|   | 2026                     | 2025             | 2026                          | 2025            | 2026           | 2025         | 2026             | 2025             |
|   | HK\$'000                 | HK\$'000         | HK\$'000                      | HK\$'000        | HK\$'000       | HK\$'000     | HK\$'000         | HK\$'000         |
| Revenue from external customers                       | 2,929,248                | 2,932,682        | 163,100                       | 160,983         | 6,483          | 6,405        | 3,098,831        | 3,100,070        |
| Inter-segment revenue                                 | -                        | -                | -                             | -               | 540            | 348          | 540              | 348              |
| <b>Reportable segment<br/>revenue</b>                 | <b>2,929,248</b>         | <b>2,932,682</b> | <b>163,100</b>                | <b>160,983</b>  | <b>7,023</b>   | <b>6,753</b> | <b>3,099,371</b> | <b>3,100,418</b> |
| <b>Reportable segment<br/>profit/(loss)</b>           | <b>81,643</b>            | <b>64,499</b>    | <b>(16,604)</b>               | <b>(22,478)</b> | <b>10,262</b>  | <b>9,614</b> | <b>75,301</b>    | <b>51,635</b>    |
| Interest income                                       | 16,338                   | 24,242           | 9                             | 13              | -              | 2            | 16,347           | 24,257           |
| Interest expenses                                     | (29,484)                 | (30,887)         | (3,154)                       | (2,790)         | -              | -            | (32,638)         | (33,677)         |
| Depreciation  | (488,032)                | (496,385)        | (28,646)                      | (25,662)        | (919)          | (919)        | (517,597)        | (522,966)        |
| Impairment losses on property, plant<br>and equipment | (5,199)                  | (9,401)          | (2,772)                       | (1,592)         | -              | -            | (7,971)          | (10,993)         |
| Impairment losses on<br>right-of-use assets           | (10,953)                 | (19,555)         | (8,560)                       | (5,834)         | -              | -            | (19,513)         | (25,389)         |

(ii) **Reconciliations of reportable segment profit**

|   | 2026<br>HK\$'000 | 2025<br>HK\$'000 |
|---|------------------|------------------|
| <b>Profit</b>   |                  |                  |
| Reportable segment profit before taxation             | 75,301           | 51,635           |
| Gain on lease modification                            | 2,991            | 24,546           |
| Impairment losses on property, plant and<br>equipment | (7,971)          | (10,993)         |
| Impairment losses on right-of-use assets              | (19,513)         | (25,389)         |
| Valuation gains/(losses) on investment<br>properties  | 814              | (1,150)          |
| <b>Consolidated profit before taxation</b>            | <b>51,622</b>    | <b>38,649</b>    |

**(iii) Geographic information**

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's investment properties, property, plant and equipment, interests in leasehold land held for own use under operating leases, right-of-use assets and goodwill ("specified non-current assets"). The geographical location of customers is based on the location at which the services were provided or the goods delivered. The geographical location of the specified non-current assets is based on the physical location of the assets in the case of investment properties, property, plant and equipment, interests in leasehold land held for own use under operating leases and right-of-use assets, and the location of the operation to which they are allocated in the case of goodwill.

|                                  | Revenue from<br>external customers |                         | Specified<br>non-current assets |                         |
|----------------------------------|------------------------------------|-------------------------|---------------------------------|-------------------------|
|                                  | 2026<br><i>HK\$'000</i>            | 2025<br><i>HK\$'000</i> | 2026<br><i>HK\$'000</i>         | 2025<br><i>HK\$'000</i> |
| Hong Kong<br>(place of domicile) | <b>2,931,970</b>                   | 2,935,405               | <b>1,251,873</b>                | 1,238,761               |
| Mainland China                   | <b>166,861</b>                     | 164,665                 | <b>128,393</b>                  | 97,408                  |
|                                  | <b><u>3,098,831</u></b>            | <u>3,100,070</u>        | <b><u>1,380,266</u></b>         | <u>1,336,169</u>        |

**(iv) Major customer**

There is no customer which contributed over 10% of the total revenue of the Group for both years.

#### 4 OTHER REVENUE AND OTHER NET GAIN

|   | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| <b>Other revenue</b>                                  |                         |                         |
| Interest income                                       | 16,347                  | 24,257                  |
| Government grants                                     | 303                     | 430                     |
|   | <u>16,650</u>           | <u>24,687</u>           |
| <b>Other net gain</b>                                 |                         |                         |
| Net loss on disposal of property, plant and equipment | (5,089)                 | (6,231)                 |
| Net foreign exchange gain/(loss)                      | 1,395                   | (352)                   |
| Electric and gas range incentives                     | 4,637                   | 5,409                   |
| Profit on sale of redemption gifts and auxiliaries    | 7,156                   | 6,718                   |
| Gain on lease modifications                           | 2,991                   | 24,546                  |
| Others  | 5,817                   | 3,423                   |
|   | <u>16,907</u>           | <u>33,513</u>           |
|   | <u><u>33,557</u></u>    | <u><u>58,200</u></u>    |

## 5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

|  | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| <b>(a) Finance costs</b>   |                         |                         |
| Interest expense on lease liabilities  | 32,171                  | 33,421                  |
| Interest expense on bank borrowings  | 467                     | 256                     |
|  | <u>32,638</u>           | <u>33,677</u>           |
| <b>(b) Other items</b>   |                         |                         |
| Cost of inventories ( <i>note</i> )  | 763,703                 | 750,144                 |
| Depreciation charge  |                         |                         |
| – Property, plant and equipment  | 107,000                 | 103,429                 |
| – Right-of-use assets  | 410,597                 | 419,537                 |
| Auditor's remuneration   |                         |                         |
| – Audit services   | 1,803                   | 1,679                   |
| – Tax and other services   | 333                     | 325                     |
| Expense relating to short-term leases  | 21,619                  | 22,919                  |
| Variable lease payments not included in the measurement of lease liabilities | 6,096                   | 4,906                   |
| Building management fee and air conditioning                                 | 90,056                  | 88,919                  |
| Electricity, water and gas   | 183,325                 | 187,540                 |
| Logistic expense   | 64,455                  | 63,370                  |
| Repair and maintenance   | 41,758                  | 46,508                  |
| Sanitation   | 43,229                  | 47,629                  |
| Cost of subsequent replacement of cutlery and utensils                       | 9,375                   | 9,171                   |
| Directors' fee   | 2,225                   | 1,250                   |
| Salaries, wages and other benefits   | 1,040,683               | 1,043,995               |
| Contributions to defined contribution retirement plan                        | 48,817                  | 50,509                  |
| Equity-settled share-based payment expenses                                  | 3,179                   | 1,662                   |
| Other expenses   | 141,998                 | 161,240                 |
|  | <u>2,980,251</u>        | <u>3,004,732</u>        |
| Representing:  |                         |                         |
| Cost of sales  | 2,830,390               | 2,862,864               |
| Administrative expenses  | 149,861                 | 141,868                 |
|  | <u>2,980,251</u>        | <u>3,004,732</u>        |

*Note:* The cost of inventories represents food and packaging costs.

## 6 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

|  | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| <b>Current tax – Hong Kong Profits Tax and the<br/>PRC Enterprise Income Tax</b> |                         |                         |
| Provision for the year   | <b>3,963</b>            | 7,914                   |
| Over-provision in respect of prior years   | <b>(158)</b>            | (903)                   |
| <b>Deferred tax</b>  |                         |                         |
| Origination and reversal of temporary differences                                | <u><b>6,257</b></u>     | <u>(3,902)</u>          |
|  | <u><b>10,062</b></u>    | <u>3,109</u>            |

The provision for Hong Kong Profits Tax for 2025/2026 is calculated at 16.5% (2024/2025: 16.5%) of the estimated assessable profits for the year, except for one subsidiary of the Group which is a qualifying corporation under the two-tiered profits tax rate regime.

For this subsidiary, the first HK\$2.0 million of assessable profits are taxed at 8.25% and the remaining assessable profits are taxed at 16.5%. The provision for Hong Kong Profits Tax for this subsidiary was calculated on the same basis in 2024/2025.

The provision for the PRC Enterprise Income Tax is based on the statutory income tax rate of 25% of the assessable income of the Group as determined in accordance with the relevant income tax rules and regulations of the PRC for 2026 (2025: nil).

## 7 DIVIDENDS

### (a) Dividends payable to equity shareholders of the Company attributable to the year

|  | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| Interim dividend declared and paid of HK5.0 cents<br>(2025: HK5.0 cents) per share                                 | 6,478                   | 6,478                   |
| Final dividend proposed after the end of the reporting<br>period of HK25.0 cents (2025: HK17.0 cents) per<br>share | <u>32,388</u>           | <u>22,024</u>           |
|  | <u><u>38,866</u></u>    | <u><u>28,502</u></u>    |

The final dividend proposed after the end of the reporting year has not been recognised as a liability at the end of the reporting year.

### (b) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

|   | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Final dividend in respect of the previous financial year,<br>approved and paid during the year, of HK17.0 cents<br>(2025: HK30.0 cents) per share | <u>22,024</u>           | <u>38,866</u>           |

## 8 EARNINGS PER SHARE

### (a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of HK\$41,560,000 (2025: HK\$35,540,000) and the weighted average number of ordinary shares of 129,553,000 shares (2025: 129,553,000 shares) in issue during the year.

### (b) Diluted earnings per share

The computation of diluted earnings per share did not assume the exercise of the Company's outstanding share options as the exercise prices of the share options were higher than the average market price of the Company's shares during the period when the share options were outstanding for both years ended 31 March 2026 and 2025.

## 9 TRADE AND OTHER RECEIVABLES

As at the end of the reporting period, the ageing analysis of trade debtors (which are included in trade and other receivables), based on the invoice date and net of loss allowance, is as follows:

|                 | <b>2026</b>              | 2025              |
|-----------------|--------------------------|-------------------|
|                 | <b><i>HK\$'000</i></b>   | <i>HK\$'000</i>   |
| 1 to 30 days    | <b>7,958</b>             | 8,588             |
| 31 to 90 days   | <b>341</b>               | 220               |
| 91 to 180 days  | <b>11</b>                | 190               |
| 181 to 365 days | <b>47</b>                | 27                |
|                 | <hr/> <b>8,357</b> <hr/> | <hr/> 9,025 <hr/> |

The Group's sales to customers are mainly on cash and e-payment basis. The Group also grants credit terms of 30 to 75 days to certain customers to which the Group provides catering services.

## 10 TRADE AND OTHER PAYABLES

Included in trade and other payables are trade creditors, based on the invoice date, with the following ageing analysis as at the end of the reporting period:

|                 | <b>2026</b>                | 2025                |
|-----------------|----------------------------|---------------------|
|                 | <b><i>HK\$'000</i></b>     | <i>HK\$'000</i>     |
| 1 to 30 days    | <b>118,918</b>             | 114,774             |
| 31 to 90 days   | <b>140</b>                 | 4,048               |
| 91 to 180 days  | <b>277</b>                 | 2,480               |
| 181 to 365 days | <b>53</b>                  | 68                  |
| Over one year   | <b>211</b>                 | 289                 |
|                 | <hr/> <b>119,599</b> <hr/> | <hr/> 121,659 <hr/> |

## 11 PROVISIONS

|   | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Provision for reinstatement costs for rented premises | 73,038                  | 71,346                  |
| Less: Amount included under “current liabilities”     | <u>(26,192)</u>         | <u>(31,122)</u>         |
| Amount included under “non-current liabilities”       | <u><u>46,846</u></u>    | <u><u>40,224</u></u>    |

## 12 LONG SERVICE PAYMENT OBLIGATION

|   | 2026<br><i>HK\$'000</i> | 2025<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Long service payment obligation                   | 42,091                  | 33,827                  |
| Less: Amount included under “current liabilities” | <u>(1,982)</u>          | <u>(920)</u>            |
| Amount included under “non-current liabilities”   | <u><u>40,109</u></u>    | <u><u>32,907</u></u>    |

## MANAGEMENT DISCUSSION AND ANALYSIS

### Overall performance

Revenue of the Group for the year ended 31 March 2026 remained steady at HK\$3,098.8 million (2025: HK\$3,100.1 million). Profit attributable to equity shareholders amounted to HK\$41.6 million, a rise of 17% against last year's HK\$35.5 million. Operating profit for the year was HK\$84.3 million, as against HK\$72.3 million in 2025, while the gross profit margin was 8.7% (2025: 7.7%). Basic earnings per share were HK32.08 cents (2025: HK27.43 cents).

### Business review

#### *Operating environment*

Across the year, the Hong Kong fast food market performed steadily. With consumer behaviour starting to normalise, Fairwood has accordingly moved on to an agile business model that has enabled us to navigate changing market conditions more effectively. Stable revenue has been achieved during the year, a reflection of the gradually stabilising Hong Kong F&B market. The Group has nevertheless achieved a strong 17% increase in net profit, as our efforts to bed in an efficient and sustainable cost structure for its operations reached fruition. These efforts, spread across multiple areas, lowered the Group's costs significantly for the year and beyond. They have been built on an increased use of AI and data-driven analytics delivering highly accurate market intelligence and insights which were proved remarkably useful for making business decisions across various areas of our operation. We have been able to optimise, streamline and target our activities at a level not previously possible, across areas such as rental controls, food costs, kitchen processes, staff optimisation, menu enhancement and customer engagement. These achievements have built a sustainable platform for the future, enabling management to now focus on further growing top-line sales across the Group's operations, in turn contributing directly to profitability in the years to come.

One key area in which achieving a sustainable cost structure has made an impact has been staff costs, which have been further reduced by better manpower management without any impact on service standards. Changes here have included manpower target-setting driven by better data analysis, and the use of a labour deployment monitoring system to ensure staff usage is optimised. Some key kitchen processes have also been re-engineered to increase labour efficiency, for example through the adoption of more streamlined layouts for kitchens and restaurant spaces, and staff being given more roles to perform throughout their shifts.

The Group has achieved valuable rent reductions following aggressive negotiations with landlords. Parallel to this, we have utilised data analytics to enhance the strategic positioning of our stores, as well as introducing different store models that optimised efficiencies. Elsewhere, significant operational efficiency improvements have been made in areas such as utilities and repair and maintenance costs.

Food costs percentage continued to rise over the year, as a result of the Group's strategic decision to further improve product quality and variety. We believe our enhanced focus on food quality is important for driving topline sales and food cost percentage is at the right level for the future.

Overall, the Group is satisfied that the ongoing cost optimisations it has been undertaking over recent years have resulted in a sustainable cost structure that has left us with a much more efficient, lower-cost enterprise than previously, and will provide us with a solid basis for future growth.

### ***Hong Kong fast food restaurants***

In preparation for meaningful growth in the year ahead, the Group focused on building strength across various areas in 2025-26.

One involved placing a greater emphasis on its **Signature Products**, namely those highly popular dishes and products that are widely associated with the Fairwood brand. Our strategy here has been to further enhance the quality and taste of these signature dishes, offering meals that stand out for their prime ingredients and delicious flavours. In particular, our Ah Wood curry series now has bolder flavour profiles and more ingredients, with more meat options available as well. Alongside that, our ever-popular Baked Pork Chop Rice now features a thicker, more succulent pork chop, upgraded Italian tomato sauce, and enhanced flavours. Our breakfast dayparts include improved egg dishes and crispy fish fillets. These strategic moves to enhance food quality are raising the public perception of Fairwood meals as highly enjoyable dining experiences offering strong value for money, and are driving repeat visits.

**Quality Enhancement and Executional Excellence** have also been the key focus across other areas of the Group's operations. We make this happened with 360 process review, tightened store audits, improved follow-up protocols, and enhanced store training. This means that customers are not only being presented with products that exceed their expectations, but also are experiencing higher levels of efficiency and staff service, further reinforcing loyalty.

Another strategy has been **Store Network Optimisation**, an essential step towards driving profitable growth in the future. With the help of sophisticated data analysis tools, we have moved away from a simple expansion strategy and instead placed new emphasis on intelligent network enhancement and optimisation. This has involved strategically consolidating underperforming stores, and opening new stores based on data-led features such as demographic shifts, competitor mapping and market potential.

These advanced business analytics tactics have proved highly valuable in other areas too. Accurate data monitoring has enabled us to anticipate shifts in customer demand at different times of the day and month, and proactively adjust our staffing levels, menus and inventory accordingly. This information is also useful in enabling us to pitch our promotional efforts more precisely.

**Customer Management** is another area in which some important paradigm changes have taken place. Moving away from offering generic mass discounts to attract customers that are by nature margin-eroding, the Group is now much more focused on needs-based segmentation. This means, for example, running differentiated promotions that cater for very different customer segments, from value-seekers to those looking primarily for convenience, and that build on the particular priorities and interest of these segments. These targeted promotions and our use of the Fairwood member app are helping to build customer ‘stickiness’ and making individual customers feel more recognised and valued.

We have been continuing our **Brand Revitalisation** journey, introducing the new ‘Jumping Man’ logo across our platforms to deliver a sharper digital legibility and gradually rolling out our new-look 4 and 4.5 generation store designs in revitalised branches, with the latter including lively wall murals along with thoughtful service touches such as Self-service Water Stations and BBQ Stations. Our 4 and 4.5G design stores currently make up over 40% of Fairwood stores across our network, and the upgrade process is continuing.

Particularly important for enhanced brand recognition is our use of digital platforms, and we have continued to utilise well-known KOLs in Hong Kong to promote new dishes across social media. Currently we run popular Instagram and Facebook channels, as well as utilising other digital marketing to foster customer engagement and sharing.

The Group’s growing sophistication in its advertising and marketing efforts was recognised by numerous awards during the year. These have included top recognitions from the IAB HK Digital Awards 2025, the Marketing Excellence Awards 2025, the Markies Awards 2026, and the Loyalty & Engagement Awards 2026, all demonstrating how Fairwood is staying highly relevant to the market.

Finally, **People Development**, a strategy that includes multiple initiatives to train, support and empower a professional and highly collaborative Fairwood team across our operations. This operates at both local and district levels, with Department and business units heads tasked with enhancing the knowledge, know-how, skills, and professionalism of their teams, and intensified training being offered at district operations and store management levels in areas such as operational finance and strategic planning.

Cross-functional collaboration has been another area of intense focus, through initiatives that are combining office, frontline, back-of-house, and support teams into a more cohesive operating model, strengthening organisation-wide performance accountability.

### ***Giving back to the community***

The Group’s innovative and market-leading Soft Meals initiative has now been rolled out to all its stores. These meals provide nutritious, easily chewable and swallowable meals for the elderly and those with chewing and swallowing issues right across Hong Kong. We are proud that Fairwood Soft Meals have been endorsed by the Swallowing Research Laboratory of the University of Hong Kong.

In September 2025, we launched four new dish flavours in the soft meals range, bringing to eight the number of soft meals now available. These meals are available for dining in, and are also sold as takeaway purchases for reheating at home at all our stores.

As part of our commitment to promoting this important initiative, we continued to circulate our Fairwood X LINK Swallowing Assessment Station in the year, running a total of 23 sessions across various locations in collaboration with various NGOs. Training for staff at stores selling soft meals, along with in-store tasting sessions, were also held in 2025.

In response to the tragic fire at Wang Fuk Court in Tai Po in November 2025, the Group donated meal vouchers of HK\$2.0 million in value to provide direct relief and ongoing food assistance to families affected by the fire, made through the Hong Kong Council of Social Service (HKCSS) Caring Company Scheme.

We have continued to run our regular social responsibility campaigns, providing our valued seniors with discounts through the Fairwood Care for Senior Card. Nearly 650,000 seniors are now cardholders under this scheme, and benefit from regular promotions and generous discounts. We also continued to help administer the Caring Food Coupon Programme, distributing subsidised food coupons to residents of over 200 subsidised elderly centres under this Government-backed initiative.

Coffee grounds and lemon rinds continued to be recycled and repurposed at 115 Fairwood stores throughout the year, helping the Group reduce its food waste by 232 tonnes. All stores now also take part in the sugar packet reuse programme, helping ensure that unopened sugar packets are not discarded.

### ***Network***

As at 31 March 2026 the Group was operating with 184 stores, 156 in Hong Kong and 28 in Mainland China. In Hong Kong, it had a year-end total of 150 Fairwood fast food restaurant outlets, up by 3 from the same time last year.

Fairwood also operates a stable of six specialty restaurants under three brands in Hong Kong, namely ASAP (3 restaurants), The Leaf Kitchen (2 restaurants), and Ombra (1 restaurant). Brand consolidation for the specialty restaurants has now been completed. Work is ongoing to further enhance operational efficiency at these outlets and boost brand development.

In the Mainland, Fairwood was operating a total of 28 fast food stores at year-end, up by 9 from the previous year. These included two new stores in Zhuhai, a new location for Fairwood operations. This aggressive expansion comes on the back of the Group having achieved an optimised and sustainable cost structure, priming the Group's Mainland Fairwood brand for rapid future growth.

## Prospects

The Group's results for the year have been strong given the macro conditions of the past few years. They bear testimony to our ability to identify cost pressures and address them effectively, as well as our ability to expand our target markets and win new customers from a range of segments.

Looking ahead from this base, the Group's next step is to continue enhancing its product strategy and quality to drive new sales. We have begun the process this year as described above by revisiting our signature products and making improvements to their quality. At the same time we are expanding the range of product choices for different customer segments, and encouraging diners to increase their spend by sampling from the diverse add-on extras available.

Associated with this will be more targeted and streamlined promotional strategies, aimed at more precisely identifying and attracting target segments. This will involve a prudent increase of our advertising budget, as targeted promotional initiatives become ever more important for differentiating the Group's offerings and making an impact on specialised sectors. For instance, the Group has recently introduced promotional activities in the form of a Gym Challenge Roadshow at some of its stores, heavily promoted by KOLs, which is generating strong interest among gym users. As more and more Mainland tourists come to Hong Kong, we also see the potential for more advertising aimed at connecting with these visitors and encouraging them to sample the unique Hong Kong Fairwood experience.

In terms of store expansion, our use of data analytics to guide our store locations will continue, helping optimise the returns from new stores. As good store coverage is already in place across Hong Kong, our plans for further store expansion are modest, with 4–8 new fast food restaurants in the pipeline for opening in the coming year.

In the Greater Bay Area (GBA), the Group's optimised cost structure and business model is now addressing high potential target markets. Store openings will continue to be aggressive; we plan to focus on second-tier GBA cities in the coming year where many growth opportunities are evident. Plans are currently in place to open 10–14 new stores in the coming fiscal year.

## Results overview

### Revenue

For the year ended 31 March 2026, the Group recorded revenue of HK\$3,098.8 million, a 0.04% decrease as compared to HK\$3,100.1 million in last year due to challenging and competitive market conditions.

An analysis of revenue is as follows:

|   | <b>2026</b>           | 2025                  |
|---|-----------------------|-----------------------|
|   | <i>HK\$'m</i>         | <i>HK\$'m</i>         |
| Sale of food and beverages at a point in time | <b>3,092.3</b>        | 3,093.7               |
| Property rental                               | <b>6.5</b>            | 6.4                   |
|   | <b><u>3,098.8</u></b> | <b><u>3,100.1</u></b> |

### Gross profit margin

Gross profit margin improved to 8.7% during the year (2025: 7.7%), primarily due to (i) rental costs reduction, (ii) optimised labour cost management and (iii) effective cost control on other operating expenses.

### Administrative expenses

Administrative expenses increased by 5.6% to HK\$149.9 million (2025: HK\$141.9 million). The increase was mainly represented by the implementation and maintenance of various newly acquired IT systems.

### Key costs

The breakdown of major expenses is set out below:

|                          | <b>2026</b>    |                     | 2025          |                     |
|--------------------------|----------------|---------------------|---------------|---------------------|
|                          | <i>HK\$'m</i>  | <i>% of revenue</i> | <i>HK\$'m</i> | <i>% of revenue</i> |
| Food and packaging costs | <b>763.7</b>   | <b>24.6</b>         | 750.1         | 24.2                |
| Staff cost               | <b>1,092.7</b> | <b>35.3</b>         | 1,096.2       | 35.4                |
| Rental costs*            | <b>470.5</b>   | <b>15.2</b>         | 480.8         | 15.5                |

\* Includes rental related depreciation on right-of-use assets, finance cost of lease liabilities, rental costs of short-term lease, as well as variable lease payments

### ***Other revenue and other net gain***

Other revenue and other net gain decreased by HK\$24.6 million, mainly due to decrease in gain on lease modifications.

### ***Income tax***

Income tax expense increased to HK\$10.1 million (2025: HK\$3.1 million).

### ***Profit attributable to equity shareholders***

Profit attributable to equity shareholders increased from HK\$35.5 million to HK\$41.6 million, representing 17% improvement, primarily due to effective cost control measures.

### ***Segment results***

Hong Kong restaurants segment profits increased 26.5% to HK\$81.6 million (2025: HK\$64.5 million), Mainland China restaurants segment loss decreased 26.2% to HK\$16.6 million (2025: HK\$22.5 million) and other segments profits increased 7.3% to HK\$10.3 million (2025: HK\$9.6 million) during the year.

### ***Basic earnings per share***

The Group's basic earnings per share increased 17% to HK32.08 cents for the year ended 31 March 2026 (2025: HK27.43 cents).

## **Financial review**

### ***Liquidity and financial resources***

At 31 March 2026, total assets of the Group were HK\$2,171.6 million (2025: HK\$2,105.3 million). The Group's net current liabilities were HK\$87.9 million (2025: HK\$109.5 million), represented by total current assets of HK\$731.7 million (2025: HK\$703.2 million) against total current liabilities of HK\$819.6 million (2025: HK\$812.7 million). Current ratio, being the proportion of total current assets against total current liabilities, was 0.9 (2025: 0.9). Total equity was HK\$668.7 million (2025: HK\$652.0 million).

The Group finances its business with internally generated cash flows, long-term borrowings and available banking facilities. At 31 March 2026, the Group had bank deposits and cash and cash equivalents amounting to HK\$575.3 million (2025: HK\$545.7 million), representing an increase of 5.4% due to improved cashflow from operations. Most bank deposits and cash and cash equivalents were denominated in Hong Kong dollars, United States dollars and Renminbi.

The Group had bank borrowings of HK\$5.6 million (2025: HK\$5.4 million) for PRC business expansion. The gearing ratio was 0.8%, being the proportion of bank borrowings to total equity (2025: 0.8%). The unutilised banking facilities were HK\$351.1 million (2025: HK\$206.1 million).

### ***Depreciation***

The Group's depreciation of property, plant and equipment increased by HK\$3.6 million from HK\$103.4 million to HK\$107.0 million due to more new and renovation shops and newly acquired computer systems during the year.

The depreciation charge of right-of-use assets, which were amortised on a straight-line basis over the lease term, decreased by HK\$8.9 million from HK\$419.5 million to HK\$410.6 million. The decrease was primarily due to lease negotiations upon renewal.

### ***Finance costs***

During the year, the Group recorded finance costs of HK\$32.6 million (2025: HK\$33.7 million). The finance costs mainly represented the interest expenses on lease liabilities and bank borrowings.

### ***Profitability***

Return on average equity was 6.3% (2025: 5.4%), being profit attributable to equity shareholders of the Company against the average total equity at the beginning and the end of the year.

### ***Capital expenditure***

During the year, capital expenditure was approximately HK\$152.7 million (2025: HK\$157.7 million).

### ***Financial risk management***

The Group's receipts and expenditures were mainly denominated in Hong Kong dollars and Renminbi. The impact of the fluctuation in exchange rate is immaterial to the Group's financial position.

The Group is exposed to foreign currency risk primarily through bank deposits and cash and cash equivalents that are denominated in a currency other than the functional currency of the operations to which they relate. The currencies giving rise to this risk are primarily United States dollars and Renminbi. As Hong Kong dollar is pegged to United States dollar, the Group does not expect any significant movements in the United States dollar/Hong Kong dollar exchange rate. The Group ensures that the net exposure is kept to an acceptable level by buying or selling foreign currencies at spot rates where necessary to address short term imbalances and the related foreign exchange risk has not been hedged.

### ***Charges on the Group's assets***

At 31 March 2026, the net book value of properties pledged as security for banking facilities granted to certain subsidiaries of the Group amounted to HK\$0.5 million (2025: HK\$0.6 million) and no bank deposits and cash was used to pledge any loans or banking facilities.

### ***Commitments***

The Group's capital commitments outstanding at 31 March 2026 were HK\$36.1 million (2025: HK\$53.4 million).

### ***Contingent liabilities***

At 31 March 2026, guarantees are given to banks by the Company in respect of banking facilities extended to certain wholly-owned subsidiaries.

As at the end of the reporting year, the directors of the Company do not consider it probable that a claim will be made against the Company under these guarantee arrangements. The maximum liability of the Company at the end of the reporting year under these guarantees is the amount of the facilities drawn down by all the subsidiaries that are covered by these guarantees, being HK\$118.9 million (2025: HK\$115.9 million).

### ***Employee information***

At 31 March 2026, the total number of employees of the Group was approximately 5,500 (2025: 5,500). Staff costs for the year were approximately HK\$1,092.7 million (2025: HK\$1,096.2 million). Employees' remuneration is commensurate with their job nature, qualifications and experience. Salaries and wages are normally reviewed annually based on performance appraisals and other relevant factors.

The Group continues to offer competitive remuneration packages, share options and bonus to eligible staff, based on the performance of the Group and the individual employees. Also, the Group has committed to provide related training programme (such as on-the-job training, in-house seminar and training sponsorship) to improve the quality, competence and skills of all staff.

## **DIVIDEND**

The Board recommends to pay a final dividend of HK25.0 cents (2025: HK17.0 cents) per share for the year ended 31 March 2026. Together with the interim dividend of HK5.0 cents (2025: HK5.0 cents) per share paid during the year, the total dividend for the year ended 31 March 2026 amounts to HK30.0 cents (2025: HK22.0 cents) per share, representing a total distribution of approximately 94% of the Group's profit for the year. The proposed final dividend will be paid on or before Tuesday, 6 October 2026 to shareholders whose names appear on the Register of Members of the Company at the close of business on Tuesday, 15 September 2026.

## **CLOSURE OF REGISTER OF MEMBERS**

The Register of Members of the Company will be closed from Tuesday, 1 September 2026 to Friday, 4 September 2026 (both days inclusive) during which period no transfer of shares will be registered. In order for the shareholders to be eligible to attend and vote at the forthcoming annual general meeting of the Company, all transfer of shares accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar, Computershare Hong Kong Investor Services Limited at Room 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Monday, 31 August 2026 for registration. The record date for determining the eligibility of shareholders to attend and vote at the forthcoming annual general meeting of the Company is Friday, 4 September 2026.

The Register of Members of the Company will also be closed from Friday, 11 September 2026 to Tuesday, 15 September 2026 (both days inclusive) during which period no transfer of shares will be registered. In order to qualify for final dividend, all transfer of shares accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar, Computershare Hong Kong Investor Services Limited at Room 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Thursday, 10 September 2026 for registration. The record date for determining shareholders' entitlement to the proposed final dividend is Tuesday, 15 September 2026.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

Throughout the year ended 31 March 2026, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

## **CORPORATE GOVERNANCE**

The Company has complied with the applicable code provisions of the Corporate Governance Code as set out in Appendix C1 of the Listing Rules throughout the year ended 31 March 2026, save and except that the Chairman and the Managing Director (the Chief Executive Officer) of the Company are not subject to retirement by rotation under the Bye-Laws of the Company. Further information will be provided in the "Corporate Governance Report" of the 2025/2026 Annual Report.

## **AUDIT COMMITTEE**

The audit committee comprises three Independent Non-executive Directors of the Company and reports to the Board. The audit committee has reviewed with the management and the Company's external auditor the annual results for the year ended 31 March 2026 and discussed internal control and risk management system of the Company with the management.

## **SCOPE OF WORK OF MESSRS. DELOITTE TOUCHE TOHMATSU**

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 March 2026 as set out in the preliminary announcement have been agreed by the Group's auditor, Messrs. Deloitte Touche Tohmatsu, to the amounts set out in the audited consolidated financial statements of the Group for the year as approved by the Board on 30 June 2026. The work performed by Messrs. Deloitte Touche Tohmatsu in this respect did not constitute an assurance engagement and consequently no opinion or assurance conclusion has been expressed by Messrs. Deloitte Touche Tohmatsu on the preliminary announcement.

## **COMPLIANCE WITH THE MODEL CODE**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 of the Listing Rules for securities transactions by Directors of the Company. Following specific enquiry by the Company, all Directors of the Company confirmed their compliance with the required standards set out in the Model Code throughout the year ended 31 March 2026.

## **PUBLICATION OF ANNUAL RESULTS ANNOUNCEMENT AND ANNUAL REPORT**

This annual results announcement is published on the respective websites of the Company ([www.fairwoodholdings.com.hk](http://www.fairwoodholdings.com.hk)) and the Stock Exchange ([www.hkexnews.hk](http://www.hkexnews.hk)). The 2025/2026 Annual Report of the Company containing all information required by the Listing Rules will be dispatched to shareholders of the Company and available on the same websites in due course.

## **APPRECIATION**

In this, my first full year of leading the Group in the role of Vice Chairman of the Board following the Chairman having stepped into a Non-executive Director's role, I am extremely grateful for the support and advice I have received from the Board and the loyalty and hard work of the entire Fairwood team across our operations. I am very proud of the quality of our Fairwood people, and believe they are indeed a major part of the Group's continuing success. Our partners and suppliers have continued to work closely with us in delivering efficient, high quality products and services, while our shareholders' loyal support has provided us with confidence and stability in our decision-making and forward planning.

The optimised cost structure which has been stressed repeatedly in my message above is an important achievement and one which our shareholders can take much confidence in. Lean, streamlined and efficient, the Group is looking forward to focusing in detail on exciting new ways of expanding its target reach and offerings, building its reputation, growing its profits, and establishing itself as a force in the Mainland. The years ahead will be our opportunity to take some bold new steps in this direction.

By Order of the Board  
**Fairwood Holdings Limited**  
**Lo Fai Shing Francis**  
*Vice Chairman*

Hong Kong, 30 June 2026

*As at the date of this announcement, the Directors of the Company are:*

*Non-executive Director: Mr Dennis Lo Hoi Yeung (Chairman);*

*Executive Directors: Mr Lo Fai Shing Francis (Vice Chairman) and Ms Peggy Lee (Chief Executive Officer); and*

*Independent Non-executive Directors: Mr Joseph Chan Kai Nin, Dr Peter Lau Kwok Kuen, Dr Peter Wan Kam To and Mr Yip Cheuk Tak.*