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Wecon Holdings Limited
偉工控股有限公司

(Incorporated in the Cayman Islands with limited liability)
(Stock code: 1793)

ANNOUNCEMENT OF ANNUAL RESULTS
FOR THE YEAR ENDED 31 MARCH 2026

FINANCIAL HIGHLIGHTS

- Revenue increased by approximately HK\$4.6 million or approximately 0.4% from approximately HK\$1,058.7 million for the year ended 31 March 2025 to approximately HK\$1,063.3 million for the year ended 31 March 2026.
- Gross profit increased by approximately HK\$1.4 million or approximately 3.6% from approximately HK\$37.5 million for the year ended 31 March 2025 to approximately HK\$38.9 million for the year ended 31 March 2026.
- Gross profit margin increased from approximately 3.5% for the year ended 31 March 2025 to approximately 3.7% for the year ended 31 March 2026.
- Profit attributable to owners of the Company increased by approximately HK\$2.1 million or approximately 28.4% from approximately HK\$7.4 million for the year ended 31 March 2025 to approximately HK\$9.5 million for the year ended 31 March 2026.
- Basic earnings per share for the year ended 31 March 2026 was approximately HK1.2 cents (2025: approximately HK0.9 cents).
- The Board has proposed to declare a same level of the final dividend for the year ended 31 March 2026 at HK1.2 cents per share (2025: HK1.2 cents per share) as compared to that of the previous financial year. The final dividend declared for the year ended 31 March 2026 represents a pay-out ratio of approximately 102% (2025: approximately 130%). The proposed final dividend for the year ended 31 March 2026 is subject to the approval of the Company's shareholders at the forthcoming annual general meeting.

The board (the “**Board**”) of directors (the “**Directors**”) of Wecon Holdings Limited (the “**Company**”) is pleased to present the consolidated annual results of the Company and its subsidiaries (collectively, the “**Group**”) for the year ended 31 March 2026, together with the comparative figures for the year ended 31 March 2025.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March

	<i>Notes</i>	2026 HK\$'000	2025 HK\$'000
Revenue	4	1,063,314	1,058,674
Cost of sales		<u>(1,024,435)</u>	<u>(1,021,156)</u>
Gross profit		38,879	37,518
Other income, other gains and losses	5	11,470	11,410
Administrative expenses		(39,143)	(40,351)
Finance costs	6	<u>(448)</u>	<u>(447)</u>
Profit before taxation	7	10,758	8,130
Income tax expense	8	<u>(1,303)</u>	<u>(744)</u>
Profit and total comprehensive income for the year attributable to owners of the Company		<u>9,455</u>	<u>7,386</u>
Earnings per share			
– Basic (HK cents)	9	<u>1.2</u>	<u>0.9</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March

	Notes	2026 HK\$'000	2025 HK\$'000
Non-current assets			
Property, plant and equipment		14,899	3,966
Right-of-use assets		9,191	4,932
Financial assets at fair value through profit or loss ("FVTPL")		14,092	12,591
Prepayments and deposits		7,912	10,703
		<u>46,094</u>	<u>32,192</u>
Current assets			
Contract assets and trade receivables	11	216,996	344,295
Prepayments, deposits and other receivables		13,478	24,061
Pledged deposits		30,500	30,500
Time deposit with original maturity of not less than three months		–	10,000
Cash and bank balances		216,254	96,281
		<u>477,228</u>	<u>505,137</u>
Current liabilities			
Trade and retention payables	12	129,472	148,533
Other payables and accruals		106,452	107,216
Bank borrowing		998	–
Lease liabilities		5,800	4,195
Tax payable		253	771
		<u>242,975</u>	<u>260,715</u>
Net current assets		<u>234,253</u>	<u>244,422</u>
Total assets less current liabilities		<u>280,347</u>	<u>276,614</u>
Non-current liabilities			
Bank borrowing		1,119	–
Lease liabilities		2,902	409
Deferred tax liabilities		192	8
		<u>4,213</u>	<u>417</u>
Net assets		<u>276,134</u>	<u>276,197</u>
Capital and reserves			
Share capital		8,000	8,000
Reserves		268,134	268,197
Total equity		<u>276,134</u>	<u>276,197</u>

NOTES

1. GENERAL INFORMATION

The Company was incorporated in the Cayman Islands as an exempted company with limited liability on 23 March 2018 and its shares are listed on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The registered address of the Company is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands. The principal place of business of the Company in Hong Kong is located at Room 1801-1802, 18/F., Tung Hip Commercial Building, 244-252 Des Voeux Road Central, Hong Kong.

The Company is an investment holding company. During the year, the Company’s subsidiaries are principally engaged in the provision of building construction and repair, maintenance, alteration and addition (“**RMAA**”) works services.

In the opinion of the Directors, the immediate holding company and the ultimate holding company of the Company is Triple Arch Limited, which was incorporated in the British Virgin Islands (the “**BVI**”).

The consolidated financial statements are presented in Hong Kong Dollars (“**HK\$**”), which is also the functional currency of the Company.

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 April 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21	<i>Lack of Exchangeability</i>
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The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

3. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their services and has two reportable operating segments as follows:

- (a) Construction contracts; and
- (b) RMAA

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit, which is a measure of adjusted profit before taxation.

The adjusted profit before taxation is measured consistently with the Group's profit before taxation except that other income, other gains and losses, depreciation (unallocated portion), finance costs and unallocated head office and corporate expenses, are excluded from such measurement.

Segment assets exclude property, plant and equipment, financial assets at FVTPL, pledged deposits, time deposit with original maturity of not less than three months, cash and bank balances and other unallocated corporate assets as these assets are managed on a group basis.

Segment liabilities exclude tax payable, deferred tax liabilities and other unallocated corporate liabilities as these liabilities are managed on a group basis.

3. OPERATING SEGMENT INFORMATION *(continued)*

Segment results, assets and liabilities

Information regarding the Group's reportable segments as provided to the Group's key management personnel for the purposes of resource allocation and assessment of segment performance for the years ended 31 March 2026 and 2025 is set out below.

Year ended 31 March 2026

	Construction contracts <i>HK\$'000</i>	RMAA <i>HK\$'000</i>	Total <i>HK\$'000</i>
Segment revenue:			
Revenue from external customers	<u>1,057,045</u>	<u>6,269</u>	<u>1,063,314</u>
Segment results:	38,545	334	38,879
Other income, other gains and losses			11,470
Depreciation (unallocated portion)			(6,648)
Finance costs			(448)
Unallocated head office and corporate expenses			<u>(32,495)</u>
Profit before taxation			10,758
Income tax expense			<u>(1,303)</u>
Profit for the year			<u><u>9,455</u></u>
Segment assets and liabilities			
Segment assets	231,298	4,007	235,305
Unallocated			<u>288,017</u>
Total assets			<u><u>523,322</u></u>
Segment liabilities	231,222	3,148	234,370
Unallocated			<u>12,818</u>
Total liabilities			<u><u>247,188</u></u>

3. OPERATING SEGMENT INFORMATION *(continued)*

Segment results, assets and liabilities *(continued)*

Year ended 31 March 2025

	Construction contracts <i>HK\$'000</i>	RMAA <i>HK\$'000</i>	Total <i>HK\$'000</i>
Segment revenue:			
Revenue from external customers	<u>919,765</u>	<u>138,909</u>	<u>1,058,674</u>
Segment results:	43,067	(5,549)	37,518
Other income, other gains and losses			11,410
Depreciation (unallocated portion)			(6,210)
Finance costs			(447)
Unallocated head office and corporate expenses			<u>(34,141)</u>
Profit before taxation			8,130
Income tax expense			<u>(744)</u>
Profit for the year			<u><u>7,386</u></u>
Segment assets and liabilities			
Segment assets	356,316	17,924	374,240
Unallocated			<u>163,089</u>
Total assets			<u><u>537,329</u></u>
Segment liabilities	242,094	12,109	254,203
Unallocated			<u>6,929</u>
Total liabilities			<u><u>261,132</u></u>

3. OPERATING SEGMENT INFORMATION *(continued)*

Geographical information

The Group's revenue was solely generated from the sales in Hong Kong and all of the Group's identifiable non-current assets were located in Hong Kong, no geographical information in accordance with HKFRS 8 *Operating Segments* is presented.

Information about major customers

Revenue from each major customer, which accounted for 10% or more of the Group's revenue for the year, is set out below:

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Customer A	324,930	144,112
Customer B	263,886	N/A*
Customer C	180,160	N/A*
Customer D	131,683	N/A*
Customer E	N/A*	393,728
Customer F	N/A*	137,451
Customer G	N/A*	114,096

* The corresponding revenues from these customers are not disclosed as the revenue individually did not account for 10% or more of the Group's revenue for the year.

4. REVENUE

An analysis of the Group's revenue is as follows:

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Revenue from contracts with customers		
Construction contracts	1,057,045	919,765
RMAA	6,269	138,909
	<u>1,063,314</u>	<u>1,058,674</u>

4. REVENUE (*continued*)

Revenue from contracts with customers (*continued*)

(i) *Disaggregation of revenue from contracts with customers*

For the year ended 31 March 2026

Segments	Construction contracts HK\$'000	RMAA HK\$'000	Total HK\$'000
Type of services			
Building construction services	1,057,045	–	1,057,045
RMAA works services	–	6,269	6,269
Total	<u>1,057,045</u>	<u>6,269</u>	<u>1,063,314</u>

For the year ended 31 March 2025

Segments	Construction contracts HK\$'000	RMAA HK\$'000	Total HK\$'000
Type of services			
Building construction services	919,765	–	919,765
RMAA works services	–	138,909	138,909
Total	<u>919,765</u>	<u>138,909</u>	<u>1,058,674</u>

The Group's revenue from contracts with customers was recognised over time.

4. REVENUE (*continued*)

Revenue from contracts with customers (*continued*)

(ii) *Transaction price allocated to the remaining performance obligation for contracts with customers*

For the building construction and other RMAA works services, the performance obligation is satisfied over time as services are rendered and payment is generally due within 30 days from the date of billing. As at 31 March 2026, the aggregate amount of the transaction price allocated to the remaining performance obligations was HK\$1,258,235,000 (2025: HK\$1,481,485,000), and the Group will recognise this revenue in the future when the buildings are completed, which are expected to occur over the next 12 to 48 months.

For RMAA works services under term contracts, the performance obligation is satisfied over time as services are rendered and payment is generally due within 30 days from the date of billing. The Group applies the practical expedient in paragraph 121 of HKFRS 15 and does not disclose the amount of the transaction price allocated to the remaining performance obligations for contracts with an original expected duration of one year or less.

5. OTHER INCOME, OTHER GAINS AND LOSSES

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Dividend income from equity investments at FVTPL	–	1,061
Fair value gain on financial assets at FVTPL, net	1,501	3,719
Government grants*	1,093	658
Interest income	3,503	3,830
Reversal of (impairment losses) under expected credit loss model, net, on:		
Contract assets	255	155
Trade receivables	588	(10)
	<u>843</u>	<u>145</u>
Loss on disposal and write-off of property, plant and equipment	(29)	(85)
Sundry income	4,559	2,082
	<u>11,470</u>	<u>11,410</u>

* Government grants for the year ended 31 March 2026 mainly represented receipt from the Construction Industry Council. There were no unfulfilled conditions or contingencies related to the grants.

6. FINANCE COSTS

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Interest on bank borrowings	102	31
Interest on lease liabilities	<u>346</u>	<u>416</u>
	<u>448</u>	<u>447</u>

7. PROFIT BEFORE TAXATION

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Profit before taxation is arrived at after charging:		
Depreciation of property, plant and equipment	1,459	1,052
Depreciation of right-of-use assets	6,392	6,206
Auditor's remuneration	1,130	980
Employee benefit expense (excluding directors' remuneration):*		
Wages and salaries	84,180	89,085
Pension scheme contributions (defined contribution scheme)	<u>2,528</u>	<u>2,662</u>
	<u>86,708</u>	<u>91,747</u>

* The employee benefit expense included in cost of sales was HK\$71,230,000 (2025: HK\$75,633,000).

8. INCOME TAX EXPENSE

2026 HK\$'000	2025 HK\$'000
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The income tax expense comprises:

Hong Kong Profits Tax:

Current tax	1,119	1,122
Overprovision in prior year	–	(2)
Deferred tax	<u>184</u>	<u>(376)</u>
	<u>1,303</u>	<u>744</u>

Under the two-tiered profits tax rates regime of Hong Kong Profits Tax, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%. Accordingly, the Hong Kong profits tax of the qualifying group entity is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2 million.

9. EARNINGS PER SHARE

The calculation of basic earnings per share amount is based on the profit for the year attributable to owners of the Company of HK\$9,455,000 (2025: HK\$7,386,000), and the weighted average number of ordinary shares of 793,204,000 (2025: 793,204,000) in issue during the year.

The weighted average number of ordinary shares used in the calculation for the year ended 31 March 2026 is the number adjusted to reflect the 6,796,000 (2025: 6,796,000) ordinary shares held by the trustee under the share award plan of the Company.

The Group had no potentially dilutive ordinary shares in issue during the years ended 31 March 2026 and 2025.

10. DIVIDEND

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Final dividend in respect of the previous financial year paid during the year – HK1.2 cents (2025: HK1.2 cents) per ordinary share	<u>9,518</u>	<u>9,518</u>
Proposed final dividend – HK1.2 cents (2025: HK1.2 cents) per ordinary share	<u>9,600</u>	<u>9,600</u>

The payment of a final dividend in respect of the financial year ended 31 March 2025 of HK1.2 cents per share, totalling HK\$9,518,000, was based on the number of ordinary shares in issue less shares held under share award plan.

11. CONTRACT ASSETS AND TRADE RECEIVABLES

	2026 <i>HK\$'000</i>	2025 <i>HK\$'000</i>
Other contract assets	29,152	69,198
Retention receivables	<u>102,734</u>	<u>94,015</u>
	131,886	163,213
Less: Allowance for credit losses	<u>(383)</u>	<u>(638)</u>
Total contract assets	<u>131,503</u>	<u>162,575</u>
Trade receivables	85,591	182,406
Less: Allowance for credit losses	<u>(98)</u>	<u>(686)</u>
Total trade receivables	<u>85,493</u>	<u>181,720</u>
Total contract assets and trade receivables	<u>216,996</u>	<u>344,295</u>

Trade receivables represented receivables for contract work. Management generally submits interim payment applications to customers on a monthly basis containing a statement setting out management's estimation of the valuation of the works completed in the preceding month. Upon receiving the interim payment application, the architect or the consultant of the customer verifies such valuation of works completed and issues an interim payment certificate within 30 days. Within 30 days after the issuance of interim payment certificate, the customer makes payment to the Group based on the certified amount stipulated in such certificate, deducting any retention money in accordance with the contract.

11. CONTRACT ASSETS AND TRADE RECEIVABLES *(continued)*

There is a certain concentration of credit risk. The balances of the five largest trade receivables as at 31 March 2026 represented 98.2% (2025: 95.3%) of total trade receivables while 40.9% (2025: 25.4%) of total trade receivables as at 31 March 2026 were due from the largest debtor. Trade receivables are non-interest-bearing.

An ageing analysis of the trade receivables, based on the invoice date and net of allowance for credit losses, is as follows:

	2026 HK\$'000	2025 HK\$'000
Within 3 months	85,393	181,444
3 to 6 months	–	175
6 to 12 months	100	101
	85,493	181,720

12. TRADE AND RETENTION PAYABLES

	2026 HK\$'000	2025 HK\$'000
Trade payables	49,213	76,820
Retention payables	80,259	71,713
	129,472	148,533

The average credit period on trade purchase is 30 days.

Retention payables represent the retention money withheld from the amounts payable for work performed by the subcontractors. 50% of the retention money is normally due upon completion of respective project and the remaining 50% portion is due upon the end of the defect liability period of individual contracts, ranging from one to two years from the date of the completion of respective project. The amount is unsecured, interest-free and repayable at the end of the defective liability period of respective contract which is within the Group's normal operating cycle.

BUSINESS REVIEW

The Group is a long-established main contractor in Hong Kong principally engages in the provision of (i) building construction services and (ii) RMAA works services. The Group provides building construction services to customers in both private and public sectors. The building construction services provided by the Group primarily consist of building works for new buildings, including residential, commercial and industrial buildings, while the Group's RMAA works services include the general upkeep, maintenance, improvement, refurbishment, alteration and addition of existing facilities and components of buildings and their surroundings.

As at 31 March 2026, the Group had six major projects on hand each with an awarded contract sum of HK\$10.0 million or above, which includes projects in progress and projects that are yet to commence.

During the year ended 31 March 2026, the Group completed two major projects each with an awarded contract sum of HK\$1 billion or above.

PROSPECTS

During the year ended 31 March 2026, the Group was successfully awarded two sizeable contracts with an aggregate contract sum of over HK\$1 billion. The Group will continue to diversify its customer base by placing more effort in promoting the Group's reputation, ensuring projects are completed on time with the highest quality and implementing various cost-effective measures to improve its competitiveness. The management of the Group still remains prudently optimistic about the prospects of the construction industry in Hong Kong.

As the world economy enters into a period of profound transformation, the Group would seek evolution through every avenue. The Group believes that the building information modeling services could differentiate the Group from the Group's competitors through providing creative technical solutions to the Group's customers. Going forward, the Group plans to invest in building construction related services that will enhance the Group's capabilities and provide synergies to the existing business of the Group, while the Group strives to maintain high quality and workmanship which the Group has been delivering to its customers.

SEGMENT INFORMATION

The Group's reportable and operating segments are (i) building construction services and (ii) RMAA works services.

FINANCIAL REVIEW

Revenue

The revenue of the Group increased by approximately HK\$4.6 million or approximately 0.4% from approximately HK\$1,058.7 million for the year ended 31 March 2025 to approximately HK\$1,063.3 million for the year ended 31 March 2026.

(i) *Building Construction Services*

The revenue generated from the building construction services increased by approximately HK\$137.3 million or approximately 14.9% from approximately HK\$919.8 million for the year ended 31 March 2025 to approximately HK\$1,057.0 million for the year ended 31 March 2026. Such increase was mainly due to the increase in revenue generated from several existing projects and a new project, which achieved significant progress during the year ended 31 March 2026. Such increase, however, was partially offset by the decrease in revenue generated from other major projects as a result of the practical completion of those projects during the year ended 31 March 2026.

(ii) *RMAA Works Services*

The revenue generated from the RMAA works services decreased by approximately HK\$132.6 million or approximately 95.5% from approximately HK\$138.9 million for the year ended 31 March 2025 to approximately HK\$6.3 million for the year ended 31 March 2026. Such decrease was primarily attributable a reduction in the volume of work orders as a result of the end of two main RMAA contracts, which were were approaching the end of their respective contract periods in the previous financial year.

Cost of Sales

The cost of sales of the Group increased by approximately HK\$3.3 million or approximately 0.3% from approximately HK\$1,021.2 million for the year ended 31 March 2025 to approximately HK\$1,024.4 million for the year ended 31 March 2026. Such increase was mainly driven by and in line with the corresponding increase in revenue. The Group's cost of sales primarily consisted of subcontracting costs, material costs, direct staff costs and site overhead costs.

Gross Profit and Gross Profit Margin

The gross profit of the Group increased by approximately HK\$1.4 million or approximately 3.6% from approximately HK\$37.5 million for the year ended 31 March 2025 to approximately HK\$38.9 million for the year ended 31 March 2026. The gross profit margin of the Group was approximately 3.7% and 3.5% for the years ended 31 March 2026 and 2025, respectively, representing an increase of approximately 0.2 percentage point.

(i) *Building Construction Services*

The gross profit of building construction services decreased by approximately HK\$4.5 million or approximately 10.5% from approximately HK\$43.1 million for the year ended 31 March 2025 to approximately HK\$38.6 million for the year ended 31 March 2026. The gross profit margin of building construction services decreased from approximately 4.7% for the year ended 31 March 2025 to approximately 3.6% for the year ended 31 March 2026. Such decrease was primarily attributable to a loss generated from a loss-making project during the year ended 31 March 2026.

(ii) *RMAA Works Services*

The gross profit of RMAA works services was approximately HK\$0.3 million for the year ended 31 March 2026, as compared to the gross loss of approximately HK\$5.5 million for the year ended 31 March 2025. The gross profit/(loss) margin of RMAA works services increased from a gross loss margin of approximately 4.0% for the year ended 31 March 2025 to a gross profit margin of approximately 5.3% for the year ended 31 March 2026. The turnaround from gross loss to gross profit in the RMAA works services segment was mainly attributable to the conclusion of the underperforming major RMAA contracts in the previous financial year.

Other Income, Other Gains and Losses

The Group's other income, other gains and losses increased by approximately HK\$0.1 million, or approximately 0.5%, from approximately HK\$11.4 million for the year ended 31 March 2025 to approximately HK\$11.5 million for the year ended 31 March 2026. Such increase was primarily attributable to an increase in sundry income of approximately HK\$2.6 million, which was largely offset by the absence of fair value gain on financial assets at FVTPL in the current year, whereas a fair value gain of approximately HK\$2.5 million was recorded in the previous financial year.

Administrative Expenses

The administrative expenses of the Group decreased by approximately HK\$1.2 million, or approximately 3.0%, from approximately HK\$40.4 million for the year ended 31 March 2025 to approximately HK\$39.1 million for the year ended 31 March 2026. Such decrease was primarily attributable to the reduction in consultancy fees relating to applications for contractor licences.

Finance Costs

The finance costs of the Group for the year ended 31 March 2026 amounted to approximately HK\$0.4 million, representing no significant change compared to approximately HK\$0.4 million for the year ended 31 March 2025. The finance costs for the current year mainly comprised interest on lease liabilities arising from right-of-use assets.

Income Tax Expense

The income tax expense of the Group increased by approximately HK\$0.6 million or approximately 75.1% from approximately HK\$0.7 million for the year ended 31 March 2025 to approximately HK\$1.3 million for the year ended 31 March 2026. The effective tax rate (defined as the income tax expense divided by profit before taxation) was approximately 12.1% and 9.2% for the years ended 31 March 2026 and 2025, respectively. The increase of the effective tax rate was mainly due to decrease in fair value gain on financial assets at FVTPL, net recognised during the year ended 31 March 2026.

Net Profit

As a result of the foregoing, the net profit of the Group increased by approximately HK\$2.1 million or approximately 28.0% from approximately HK\$7.4 million for the year ended 31 March 2025 to approximately HK\$9.5 million for the year ended 31 March 2026. The net profit margin was approximately 0.9% and 0.7% for the years ended 31 March 2026 and 2025, respectively, representing an increase of approximately 0.2 percentage point.

EMPLOYEES AND REMUNERATION POLICIES

As at 31 March 2026, the Group has a total of 152 full-time and one part-time employees (as at 31 March 2025: 177 full-time and one part-time employees). The Group has developed its human resources policies and procedures to determine the individual remuneration with reference to factors such as performance, qualification, merits, responsibilities of each individual employee and market conditions. The Group offers induction and other ad hoc trainings to employees according to the job nature and position of individual employee. Remuneration packages are normally reviewed on a regular basis. Apart from salary payments, other staff benefits include provident fund contributions, medical insurance coverage, annual leave, discretionary bonus and share options and share awards which may be granted to eligible employees. The total staff costs (excluding Directors' remuneration) of the Group were approximately HK\$86.7 million and HK\$91.7 million for the years ended 31 March 2026 and 2025, respectively.

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS AND DISPOSAL OF SUBSIDIARIES AND ASSOCIATED COMPANIES

During the year ended 31 March 2026, other than the shareholding in the subsidiaries of the Company, there were no significant investments held by the Company. There were no material acquisitions or disposals of subsidiaries and associated companies undertaken by the Group during the year ended 31 March 2026.

CAPITAL COMMITMENTS

As at 31 March 2026, the Group had no significant capital commitments (as at 31 March 2025: approximately HK\$9.5 million in respect of the acquisition of property, plant and equipment).

CONTINGENT LIABILITIES

The Group provided unlimited guarantees in favour of certain banks in support of the issue of performance bonds to the Group's subsidiaries with an aggregate amount of approximately HK\$103.7 million and HK\$117.1 million as at 31 March 2026 and 2025, respectively. Some of these performance bonds were secured by pledged deposits of the Group of approximately HK\$25.5 million and HK\$25.5 million as at 31 March 2026 and 2025, respectively. Other than those disclosed above, the Group had no other material contingent liabilities as at 31 March 2026.

FOREIGN EXCHANGE EXPOSURE

The Group has a minimal exposure to foreign currency risk as most of its business transactions, assets and liabilities are principally denominated in Hong Kong Dollar. As such, the Directors believe that the Group's risk in foreign exchange is insignificant that it is not necessary for the Group to arrange any foreign currency hedging. The Group did not enter into any instrument for hedging purposes and there were no foreign currency investments which were hedged by currency borrowings, and no other hedging instruments were entered into by the Group during the year ended 31 March 2026.

LIQUIDITY AND FINANCIAL RESOURCES AND CAPITAL STRUCTURE

The Group has principally funded the liquidity and capital requirements through capital contributions from the shareholders of the Company, bank borrowings and net cash generated from operating activities.

As at 31 March 2026 and 2025, the Group had pledged deposits, time deposit with original maturity of not less than three months and cash and bank balances of approximately HK\$246.8 million and HK\$136.8 million, respectively. As at 31 March 2026 and 2025, the current ratio of the Group was approximately 2.0 times and 1.9 times, respectively. The cash and bank balances of the Group were principally denominated in Hong Kong Dollar during the year ended 31 March 2026.

The Group generally finances its operation by internally generated resources and banking facilities provided by certain banks in Hong Kong. The Directors believe that the Group has sufficient working capital for the Group's current commitments and future requirements.

During the year ended 31 March 2026, there has been no change in the capital structure of the Company. During the year ended 31 March 2026, the Company held no treasury shares (as defined under the Listing Rules) and did not sell any treasury shares.

DEBTS AND CHARGE ON ASSETS

As at 31 March 2026, the bank borrowing of the Group amounted to approximately HK\$2.1 million (as at 31 March 2025: nil). As at 31 March 2026 and 2025, the lease liabilities of the Group amounted to approximately HK\$8.7 million and HK\$4.6 million, respectively.

As at 31 March 2026 and 2025, the banking facilities of the Group were secured by (i) the Group's pledged deposits of approximately HK\$30.5 million and HK\$30.5 million, respectively; (ii) the Group's life insurance policy of approximately HK\$10.1 million and HK\$10.4 million, respectively; and (iii) corporate guarantee executed by the Company. Other than the above, the Group had no charge made or subsisting an asset of the Group as at 31 March 2026.

During the year ended 31 March 2026, the Group's bank borrowings were denominated in Hong Kong Dollar and interests on bank borrowings were mainly charged at floating rate with reference to the Hong Kong Interbank Offered Rate (HIBOR). Although the Group currently does not have any interest rate hedging policy, the Board pays vigilant attention to and monitors interest rate risks continuously and cautiously.

GEARING RATIO

As at 31 March 2026 and 2025, the gearing ratio of the Group (defined as total of bank borrowing and lease liabilities divided by total equity) was approximately 3.9% and 1.7%, respectively.

PROPOSED FINAL DIVIDEND

At the Board meeting held on 30 June 2026, the Board has proposed to declare the final dividend for the year ended 31 March 2026 at HK1.2 cents per Share (2025: HK1.2 cents per Share), which is at the same level of final dividend as compared to that of the previous financial year. The final dividend declared for the year ended 31 March 2026 represents a pay-out ratio of approximately 102% (2025: approximately 130%). The proposed final dividend is subject to the approval of the shareholders of the Company (the “**Shareholders**”) at the forthcoming annual general meeting scheduled to be held on Thursday, 20 August 2026 (the “**2026 AGM**”).

ANNUAL GENERAL MEETING

The 2026 AGM of the Company is scheduled to be held on Thursday, 20 August 2026. A notice convening the 2026 AGM will be issued to the Shareholders according to the applicable law, the articles of association of the Company and the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”) in due course.

CLOSURE OF REGISTER OF MEMBERS

To ascertain the identity of the Shareholders who will be entitled to attend and vote at the 2026 AGM, the register of members of the Company (the “**Register of Members**”) will be closed from Monday, 17 August 2026 to Thursday, 20 August 2026, both dates inclusive, the period during which no transfer of Shares will be effected, which Thursday, 20 August 2026 as the record date. In order to be eligible to attend and vote at the 2026 AGM, all completed share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited at its office at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on Friday, 14 August 2026. The record date for determining the entitlement of the Shareholders to attend and vote at the 2026 AGM will be Thursday, 20 August 2026.

Subject to the Shareholders’ approval at the 2026 AGM, to ascertain the Shareholders’ entitlement to receiving the final dividend, the Register of Members will be closed from Wednesday, 26 August 2026 to Thursday, 27 August 2026, the period during which no transfer of Shares will be effected. Subject to the approval of the Shareholders at the 2026 AGM approving the payment of the final dividend, the final dividend is expected to be paid on Wednesday, 9 September 2026 to Shareholders whose names appear on the Register of Members on Thursday, 27 August 2026 as the record date. In order to qualify for receiving the final dividend, all completed share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited at the above address not later than 4:30 p.m. on Tuesday, 25 August 2026.

SHARE OPTION SCHEME

The Company has adopted a share option scheme (the “**Share Option Scheme**”) on 21 January 2019. No share option has been granted, exercised, expired, cancelled or lapsed under the Share Option Scheme since its adoption date and up to the date of this announcement.

SHARE AWARD PLAN

The Board adopted a share award plan (the “**Share Award Plan**”) on 31 July 2020 (the “**Adoption Date**”), under which any employee of the Group and its invested entities who contributes to the Group or its invested entities (the “**Eligible Participants**”) will be entitled to participate. For details of the Share Award Plan, please refer to the Company’s announcement dated 31 July 2020. The Share Award Plan only involves existing Shares and no new Shares shall be issued thereunder.

As at the beginning and end of the year ended 31 March 2026, 6,796,000 Shares were held, respectively, by the trustee under the Share Award Plan, under which no Shares have been granted to any Eligible Participants during the year ended 31 March 2026. No share award has been granted, vested, cancelled or lapsed under the Share Award Plan since its Adoption Date and up to 31 March 2026.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Shares during the year ended 31 March 2026.

EVENTS AFTER THE REPORTING PERIOD

Reference is made to the joint announcements issued by the Company and Triple Arch Limited (the “**Offeror**”) dated 16 March 2026, 8 May 2026, and 1 June 2026, and the scheme document dated 1 June 2026, in relation to the proposed privatisation of the Company by the Offeror by way of a scheme of arrangement under Section 86 of the Companies Act of the Cayman Islands (the “**Scheme**”). Subsequent to the end of the reporting period and as at the date of this announcement, as the relevant resolutions in relation to the Scheme were not approved at the court meeting and the extraordinary general meeting held on 24 June 2026, the Scheme was lapsed, and the listing of the Company’s shares on the Stock Exchange would be maintained. Pursuant to Rule 31.1 of the Codes on takeovers and Mergers and Share Buy-backs, the Offeror is restricted from making a further offer for the Company within 12 months from 24 June 2026 except with the consent of the Executive of the Securities and Futures Commission.

Other than the lapse of the Scheme as disclosed above, no significant events affecting the Group have occurred since the end of the reporting period and up to the date of this announcement.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to achieving and maintaining the highest standard of corporate governance as the Board recognises the importance of sound corporate governance to the long-term and continuing success of the Group. The corporate governance principles of the Group emphasise transparency, accountability and independence. The Board commits to continuously reviewing and enhancing the Group’s corporate governance practices and procedures for the best interest of the Shareholders.

During the year ended 31 March 2026 and up to the date of this announcement, the Company has complied with all the applicable code provisions as set out in the Corporate Governance Code (“**CG Code**”) in Appendix C1 to the Listing Rules except the deviation stipulated below.

Code provision C.2.1 of the CG Code stipulates that the roles of chairman (the “**Chairman**”) and chief executive officer (the “**CEO**”) should be separated and should not be performed by the same individual. Since the Listing Date and up to the date of this announcement, Mr. Tsang Ka Yip (“**Mr. KY Tsang**”) has been the Chairman of the Board and the CEO of the Company. Given the nature and extent of the Group’s operations and Mr. KY Tsang’s in-depth knowledge and experience in the industry in which the Group operates and his familiarity with the operations of the Group, the Board believes that it is the most beneficial to the Group and the Shareholders as a whole to have Mr. KY Tsang acting as the Chairman of the Board and the CEO of the Company at the same time.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the model code for securities transactions by directors of listed issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules as its code of conduct regarding securities transactions by the Directors. The Company has made specific enquiries to each of the Directors and all Directors have confirmed that they have fully complied with the required standards set out in the Model Code during the year ended 31 March 2026 and up to the date of this announcement.

AUDIT COMMITTEE REVIEW

The consolidated financial statements of the Group for the year ended 31 March 2026 have been reviewed by the audit committee of the Board.

SCOPE OF WORK OF MESSRS. DELOITTE TOUCHE TOHMATSU

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 March 2026 as set out in the preliminary announcement have been agreed by the Group's auditor, Messrs. Deloitte Touche Tohmatsu, to the amounts set out in the Group's audited consolidated financial statements for the year. The work performed by Messrs. Deloitte Touche Tohmatsu in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the HKICPA and consequently no assurance has been expressed by Messrs. Deloitte Touche Tohmatsu on the preliminary announcement.

PUBLICATION OF ANNUAL RESULTS ANNOUNCEMENT AND ANNUAL REPORT

This annual results announcement is published on the website of the Stock Exchange at "www.hkexnews.hk" and on the website of the Company at "www.wecon.com.hk". The annual report of the Company for the year ended 31 March 2026 will be published on the above websites by July 2026 according to the Listing Rules.

APPRECIATION

The Board would like to express our heartfelt gratitude to our Shareholders, institutional investors, customers, bankers, suppliers, subcontractors and business partners for their continuous support to and confidence in the Group. The Board would also like to take this opportunity to express our sincere thanks to our management team and all our staff members for their effort and significant contribution to the Group.

By order of the Board
Wecon Holdings Limited
Tsang Ka Yip
Chairman and
Chief Executive Officer

Hong Kong, 30 June 2026

As at the date of this announcement, the executive Directors are Mr. Tsang Ka Yip (Chairman), Mr. Tsang Tsz Him Philip and Mr. Tsang Tsz Kit Jerry; the non-executive Director is Ms. Chan Lok Man; and the independent non-executive Directors are Mr. Chan Tim Yiu Raymond, Dr. Lau Chi Keung and Mr. Sze Kwok Wing Nigel.