

Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



Kuaishou Technology 快手科技

(A company controlled through weighted voting rights and incorporated in the Cayman Islands with limited liability)
(HKD Counter Stock Code: 01024 / RMB Counter Stock Code: 81024)

(1) DISCLOSEABLE TRANSACTIONS AND CONNECTED TRANSACTIONS IN RELATION TO THE SUBSCRIPTION, THE GRANT OF THE REDEMPTION RIGHTS THEREOF AND THE ADOPTION OF THE SUBSIDIARY SHARE PARTICIPATION SCHEMES

(2) CONNECTED TRANSACTION IN RELATION TO THE GRANT OF EQUITY AWARDS UNDER THE BEIJING KLING SHARE INCENTIVE SCHEME

(3) DISCLOSEABLE TRANSACTION IN RELATION TO THE RESTRUCTURING

Reference is made to the announcement of the Company dated May 12, 2026 in relation to the proposed restructuring of the Kuaishou Group's *Kling AI* (可靈AI) related assets and businesses, which involves the introduction of external financing.

THE CAPITAL INCREASE AGREEMENT

The Board announces that on July 2, 2026 (after trading hours), (i) Beijing Kling (an indirect wholly-owned subsidiary of the Company which is expected to hold the Kuaishou Group's *Kling AI* (可靈AI) related assets and businesses upon completion of the Restructuring), (ii) 21 Independent Investors, Party A and Party B (together, the “**Initial Investors**”), (iii) the Beijing Kling Group Companies; (iv) Lucky Labs (which directly and, through Beijing Kuailingrui, indirectly wholly-owns Beijing Kling); and (v) Beijing Kuailingrui, entered into the Capital Increase Agreement, pursuant to which the Initial Investors agreed to inject an aggregate amount of cash capital of RMB13,823.60 million (or USD2,028.20 million) into Beijing Kling, subject to the satisfaction or waiver of the Conditions.

Under the Capital Increase Agreement, with Beijing Kling's consent, an additional investor may join within 60 days from the Signing Date (or a longer period approved by Investors holding more than 50% of the Subscription Amount) (the “**Subscription Period**”) by signing a joinder agreement (the “**Joinder Agreement(s)**”) to become a party to the Capital Increase Agreement as an investor (the “**Additional Investor(s)**”), provided that the total Subscription Price under the Capital Increase Agreement (including all Joinder Agreements thereunder) must not exceed RMB20,447.10 million (or USD3,000.00 million) (representing approximately 16.67% of Beijing Kling's enlarged registered capital) (the “**Subscription Limit**”). The Joinder Agreement(s) shall form part of the Capital Increase Agreement.

Accordingly, on the same date of the Capital Increase Agreement, each of 15 Additional Investors (comprising 13 Independent Investors, Party C and Party D) entered into a Joinder Agreement with Beijing Kling pursuant to which they became parties to the Capital Increase Agreement and agreed to inject an aggregate amount of cash capital of RMB5,223.50 million (or USD766.39 million) into Beijing Kling, subject to the satisfaction or waiver of the Conditions. Beijing Kling may enter into further Joinder Agreement(s) with new Additional Investor(s) within the Subscription Limit during the Subscription Period.

THE ADOPTION OF THE SUBSIDIARY SHARE PARTICIPATION SCHEMES

The Board further announces that on July 2, 2026 (after trading hours), the Board and the shareholders and board of directors of Beijing Kling approved the adoption of each of the Beijing Kling Share Incentive Scheme, Beijing Kling Share Ownership Scheme and Beijing Kling Share Option Scheme (together, the “**Subsidiary Share Participation Schemes**”). The Subsidiary Share Participation Schemes are to recognize the contributions made or to be made by the Participants and to provide them with ownership of equity interests in Beijing Kling in order to retain them for the continual operation and development of Beijing Kling, and to attract suitable personnel for further development of Beijing Kling.

Beijing Kling is not a principal subsidiary of the Company and therefore, the Subsidiary Share Participation Schemes do not constitute share schemes under Chapter 17 of the Listing Rules.

The aggregate scheme mandate limits of the Subsidiary Share Participation Schemes are 15% of Beijing Kling’s registered capital as enlarged by the Subscription and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized).

LISTING RULES IMPLICATIONS

The Subscriptions under the Capital Increase Agreement constitute a deemed disposal of equity interests in Beijing Kling by the Company under Rule 14.29 of the Listing Rules.

As the Subsidiary Share Participation Schemes involve the grant of equity awards and options, the adoption of the Subsidiary Share Participation Schemes constitutes possible disposal and/or deemed disposal of interests in Beijing Kling by the Company pursuant to Rule 14.32A of the Listing Rules, and therefore should be aggregated with the transaction under the Subscription.

Assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized, the Company’s equity interests in Beijing Kling will be diluted from 100.00% to approximately 68.33%, representing deemed disposal and/or possible disposal of approximately 31.67% interest in Beijing Kling by the Company. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the aggregated transactions exceed 5% but all are less than 25%, the transactions contemplated under the Subscriptions and the Subsidiary Share Participation Schemes constitute discloseable transactions of the Company and are subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

In addition, Party A is a company wholly owned by a limited partnership of which Ms. Lu Rong, an independent non-executive Director, acts as the general partner; Party B comprises two companies controlled by Tencent, a substantial shareholder of the Company; Party C is a company wholly owned by Mr. Zhang Fei, an independent non-executive Director; and Party D is a company controlled by family members of Mr. Yang Yuanxi, a director of Beijing Kuaishou Ads (which is a subsidiary of the Company).

Therefore, Parties A, B and C are connected persons of the Company, while Party D is a connected person of the Company at the subsidiary level. As such, the Subscription by each of Parties A, B, C and D constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Subscription by each of Parties A, B and C exceed 0.1% but all are less than 5%, each of the above transactions is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. As all of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Subscription by Party D are less than 1%, the Subscription by Party D is fully exempt from the reporting, announcement, annual review, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

THE GRANT OF THE REDEMPTION RIGHTS

Under the Shareholders' Agreement entered into in connection with the Subscriptions, each of the Investors was granted the Redemption Right pursuant to which, among other things, Beijing Kling will be required to repurchase all or part of the Investors' equity interests in Beijing Kling after the occurrence of certain triggering events as contemplated thereunder.

Since the exercises of the Redemption Rights are not at the discretion of Beijing Kling, according to Rule 14.74(1) of the Listing Rules, the transaction in relation to the grant of the Redemption Rights will be classified as if the Redemption Rights had been exercised at the time of the grant. As the highest applicable percentage ratio in respect of the grant of the Redemption Rights exceeds 5% but is less than 25%, the grant of the Redemption Rights constitutes a discloseable transaction of the Company and is therefore subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

As Parties A, B and C are connected persons of the Company while Party D is a connected person of the Company at the subsidiary level, the grant of the Redemption Rights to each of Parties A, B, C and D constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. Since the exercises of the Redemption Rights under the Shareholders' Agreement are not at the discretion of Beijing Kling, according to Rule 14A.61 of the Listing Rules, the transaction in relation to the grant of the Redemption Rights will be classified as if the Redemption Rights had been exercised at the time of grant. As the highest applicable percentage ratio in respect of the grant of the Redemption Rights to each of Parties A, B and C exceed 0.1% but all are less than 5%, the grant of the Redemption Rights to Parties A, B and C is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. As all of the applicable percentage ratios (as defined under the Listing Rules) in respect of the grant of the Redemption Rights to Party D are less than 1%, such transaction is fully exempt from the reporting, announcement, annual review, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

THE GRANT OF EQUITY AWARDS UNDER THE BEIJING KLING SHARE INCENTIVE SCHEME

The Board announces that on July 2, 2026 (after trading hours), the shareholders and the board of directors of Beijing Kling approved the grant of an aggregate of 7,165,104 equity awards and options (corresponding to RMB7,165,104 registered capital of Beijing Kling) to the key employees of Beijing Kling under the Subsidiary Share Participation Schemes (the “**Initial Grants**”), representing approximately 7.45% of Beijing Kling’s registered capital as enlarged by the Subscriptions and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized).

Of the Initial Grants, a total of 961,759 equity awards (corresponding to RMB961,759 registered capital of Beijing Kling), representing approximately 1.00% of Beijing Kling’s registered capital as enlarged by the Subscriptions and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized), were granted to Mr. Cheng Yixiao, an executive Director and the chairman of the board of directors of Beijing Kling under the Beijing Kling Share Incentive Scheme for nil consideration (the “**Connected Grant**”). The equity awards granted to Mr. Cheng Yixiao may not be disposed of for a period of at least three years following the grant and prior to the listing of Beijing Kling, and are subject to clawback in accordance with their terms if Mr. Cheng Yixiao ceases employment with Beijing Kling within six years after the grant, among other restrictions.

As Mr. Cheng Yixiao is an executive Director, he is a connected person of the Company. Accordingly, the Connected Grant constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Connected Grant exceed 0.1% but all are less than 5%, the Connected Grant is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules.

Save as disclosed above, no other grantees under the Initial Grants are connected persons of the Company as defined under Chapter 14A of the Listing Rules.

THE RESTRUCTURING

The Board announces that on July 2, 2026 (after trading hours), in connection with the introduction of external financing to Beijing Kling, Beijing Kling, Beijing Dajia, Huayi Huilong, Beijing Kuaishou Technology, Lucky Labs and Fortune Ever entered into the Restructuring Framework Agreement so as to allow Beijing Kling to hold the Kuaishou Group’s **Kling AI (可靈AI)** related assets and businesses. Completion of the Restructuring is expected to take place no later than nine months after the Latest Payment Date under the Capital Increase Agreement (unless otherwise extended by the Investors holding more than 50% of the Subscription Amount).

As the Restructuring would only involve a net disposal of approximately 31.67% equity interests in the Kuaishou Group's **Kling AI (可靈AI)** related assets and businesses by the Company, the Company has obtained confirmation from the Stock Exchange that the Company may disregard the calculation of percentage ratios as set out in Rule 14.07 of the Listing Rules in respect of the Restructuring and instead use an alternative size test based on a net disposal of approximately 31.67% interest in the Kuaishou Group's **Kling AI (可靈AI)** related assets and businesses for the purpose of calculating the percentage ratios for the Restructuring pursuant to Rule 14.20 of the Listing Rules. As one or more of the applicable percentage ratios in respect of the Restructuring exceed 5% but are all less than 25%, the Restructuring constitutes a discloseable transaction of the Company under Chapter 14 of the Listing Rules and is subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

THE CAPITAL INCREASE AGREEMENT AND THE GRANT OF THE REDEMPTION RIGHTS

The principal terms of the Capital Increase Agreement (including the Joinder Agreements which form part of the Capital Increase Agreement) are summarized below:

Date

July 2, 2026

Parties

- (a) Beijing Kling;
- (b) the Beijing Kling Group Companies;
- (c) 34 Independent Investors;
- (d) Party A;
- (e) Party B;
- (f) Party C;
- (g) Party D;
- (h) Lucky Labs; and
- (i) Beijing Kuailingrui.

Party A is a company wholly owned by a limited partnership of which Ms. Lu Rong, an independent non-executive Director, acts as the general partner; Party B comprises two companies controlled by Tencent, a substantial shareholder of the Company; Party C is a company wholly owned by Mr. Zhang Fei, an independent non-executive Director; and Party D is a company controlled by family members of Mr. Yang Yuanxi, a director of Beijing Kuaishou Ads (which is a subsidiary of the Company). Therefore, Parties A, B, C and D are connected persons of the Company.

Save as disclosed above, to the best knowledge of the Board having made all reasonable enquiries, each of the other Investors and their respective ultimate beneficial owners are third parties independent of the Company and its connected persons.

The Subscriptions

Pursuant to the Capital Increase Agreement, the Initial Investors agreed to inject an aggregate amount of cash capital of RMB13,823.60 million (or USD2,028.20 million) into Beijing Kling, subject to the satisfaction or waiver of the Conditions.

Under the Capital Increase Agreement, with Beijing Kling's consent, an additional investor may join within 60 days (or a longer period approved by Investors holding more than 50% of the Subscription Amount) from the Signing Date by signing a Joinder Agreement to become an "Additional Investor", provided that the total Subscription Price under the Capital Increase Agreement (including all Joinder Agreements thereunder) must not exceed RMB20,447.10 million (or USD3,000.00 million) (representing approximately 16.67% of Beijing Kling's enlarged registered capital). The Joinder Agreement(s) shall form part of the Capital Increase Agreement. Beijing Kling may enter into further Joinder Agreement(s) with new Additional Investor(s) within the Subscription Limit during the Subscription Period.

Accordingly, on the same date of the Capital Increase Agreement, each of 15 Additional Investors (comprising 13 Independent Investors, Party C and Party D) entered into a Joinder Agreement with Beijing Kling pursuant to which they became parties to the Capital Increase Agreement and agreed to inject an aggregate amount of cash capital of RMB5,223.50 million (or USD766.39 million) into Beijing Kling, subject to the satisfaction or waiver of the Conditions.

For details of the capital contribution by each Investor, please refer to the section headed "Change In Shareholding Structure of Beijing Kling" in this announcement.

Consideration and Payment

Upon fulfillment (or waiver by the relevant parties) of the Conditions and within 10 Business Days after Beijing Kling has delivered the notice of payment to the Investors in accordance with the Capital Increase Agreement, the Investors shall pay the full Subscription Price for their respective Subscriptions by way of bank transfer to the bank account as stated on the notice of payment.

The Subscription Price was determined after arm's length negotiations between the Parties after taking into account the financial position, business performance and the business prospect of Beijing Kling, with reference to:

- (i) assuming the Restructuring had been completed, the unaudited financial information of Beijing Kling for the financial year ended December 31, 2025. In particular, the revenue of Beijing Kling would have been approximately RMB1.1 billion for the year ended December 31, 2025, and in March 2026, the annualized revenue run rate of *Kling AI* (可靈AI) would have been approximately USD500 million;
- (ii) the development prospects of AI video generation industry globally, fueled by deepening penetration across professional verticals, including advertising, e-commerce, film and television, short plays, animation and gaming;

- (iii) Kling AI's leadership position globally, highlighted by its cutting-edge model capabilities, robust product performance, and solid commercial monetization;
- (iv) the independent and comprehensive due diligence, commercial analysis and assessment conducted by the Company's management. As part of such assessment, the management undertook a market comparable analysis and identified several peer companies for benchmarking purposes. The selection of the comparable companies was based on a number of objective criteria, including that: (a) the principal business activities of the selected companies are focused on the research, development and commercialization of AI-related technologies and products; (b) the selected companies are traded on major international capital markets, including those in the United States and Hong Kong, which are generally characterized by adequate market liquidity, transparency and established regulatory disclosure standards; (c) sufficient and reliable financial and operating information of the selected companies that is publicly available to facilitate meaningful comparison; and (d) the selected companies exhibit high-growth characteristics in terms of revenue growth and business expansion that are broadly comparable to the growth profile and development stage of Beijing Kling. The management also considered a range of metrics derived from the selected comparable companies, together with Beijing Kling's operational performance. Based on the foregoing analysis and assessment, the management considered that the pre-transaction valuation of Beijing Kling of USD15.00 billion is supportable from a commercial perspective and is within the valuation range implied by the selected comparable companies and transactions;
- (v) the validation through arm's length negotiations with the Investors, which include a number of internationally recognized, reputable and sophisticated institutional investors with extensive investment experience in the technology and artificial intelligence sectors. The willingness of such Investors to invest at the agreed valuation provides independent market-based support for the valuation adopted for the transaction; and
- (vi) the unique circumstances of **Kling AI (可靈AI)**, which is a fast-growing business of the Kuaishou Group since 2024 and, as such, has been subject to ongoing public disclosure. Relevant key operational, financial and business information relating to **Kling AI (可靈AI)** has already been disclosed to the market, thereby enhancing transparency and reducing information asymmetry that would otherwise typically exist in the valuation of a private company.

The Directors (including the independent non-executive Directors who are not required to abstain from voting) consider that the Capital Increase Agreement to be fair and reasonable and on normal commercial terms, and in the interests of the Company and the Shareholders as a whole.

Conditions Precedent

The obligation of Beijing Kling to complete the Subscription with any one Investor is conditional on the satisfaction (or waiver by Beijing Kling) of all of the following Conditions:

- (a) the representations and warranties made by such Investor remaining true, accurate, complete and not misleading in material aspects as of the Signing Date and the Completion Date; and
- (b) such Investor having complied with and fulfilled all undertakings and obligations required to be complied with and fulfilled by it on or before the Completion Date in all material aspects pursuant to the Capital Increase Agreement.

The obligation of an Investor to complete the Subscriptions is conditional on the satisfaction (or waiver by the Investors holding more than 50% of the Subscription Amount) of all of the following Conditions:

- (a) the representations and warranties made by Beijing Kling remaining true, accurate, complete and not misleading in material aspects as of the Signing Date and the Completion Date;
- (b) Beijing Kling having complied with and fulfilled all undertakings and obligations required to be complied with and fulfilled by it on or before the Completion Date in all material aspects pursuant to the Capital Increase Agreement;
- (c) there being no material adverse effect after the Signing Date and before the Completion Date;
- (d) Beijing Kling having provided to the Investor the shareholders' and board resolutions approving the following: (i) the Subscriptions, the signing and performance of the Transaction Documents and the transactions contemplated thereunder; (ii) the New Articles of Association; (iii) the formation of the new board of directors of Beijing Kling; and (iv) the waiver by the existing shareholders of Beijing Kling of their pre-emptive rights and other similar rights in relation to the Subscription;
- (e) Beijing Kling having entered into employment agreements, non-disclosure agreements, intellectual property ownership agreements and non-competition agreements (provided that the intellectual property ownership obligations shall remain effective during the term of the employment, and the non-competition obligations shall apply during the term of the employment and for a period of two (2) years following its termination) with all key personnel;
- (f) Beijing Kling having registered the Investor as its shareholder on its register of members, which shall include the requisite particulars and be signed by Beijing Kling's legal representative and stamped with Beijing Kling's company seal; and
- (g) Beijing Kling having delivered to the Investor a signed confirmation that the Conditions under paragraphs (a) to (f) above have been satisfied.

The Company and the Investors shall each use their reasonable commercial efforts to satisfy the Conditions within 180 days from the Signing Date (or such other dates as may be mutually agreed in writing by the Company and the Investors).

Termination

The Capital Increase Agreement as between Beijing Kling and any one Investor may be terminated in the following manners before the Completion Date with respect to such Investor:

- (a) by written agreement between the parties to terminate the Capital Increase Agreement and confirm the effective date of such termination;
- (b) if Beijing Kling commits a serious breach of the representations, warranties, undertakings and related agreements, such Investor may terminate the Capital Increase Agreement by written notice to Beijing Kling, provided that such breach results in the failure of any of the Conditions pertaining to Beijing Kling to be satisfied, and such breach either cannot be cured before the Latest Completion Date, or, if capable of being cured, is not cured within thirty (30) days after the delivery of a notice specifying the grounds for termination and the Investor's intention to terminate the Capital Increase Agreement;

- (c) if the Investor commits a serious breach of the representations, warranties, undertakings and related agreements, Beijing Kling may terminate the Capital Increase Agreement by written notice to such Investor, provided that such breach results in the failure of any of the Conditions pertaining to such Investor to be satisfied, and such breach either cannot be cured before the Latest Completion Date, or, if capable of being cured, is not cured within thirty (30) days after the delivery of a notice specifying the grounds for termination and Beijing Kling's intention to terminate the Capital Increase Agreement; or
- (d) if the Conditions have not been fulfilled as at the Latest Completion Date, Beijing Kling and such Investor are each entitled to terminate the Capital Increase Agreement by written notice to the other, but if such failure is a direct result of a breach of its representations, warranties, undertakings and related agreements under the Capital Increase Agreement by one party, that party shall not have such right to terminate the Capital Increase Agreement.

The Grant of the Redemption Rights

Under the Shareholders' Agreement entered into in connection with the Subscriptions, each of the Investors was granted the Redemption Right pursuant to which, among other things, Beijing Kling will be required to repurchase all or part of the Investors' equity interests in Beijing Kling after the occurrence of certain triggering events as contemplated thereunder. The Redemption Rights set out in the Shareholders' Agreement include the following principal terms, among others:

- (a) each of the Investors shall have the right, within 12 months after the occurrence of the below events, to require Beijing Kling to repurchase all or part of its equity interests in Beijing Kling:
 - (i) Beijing Kling being unable to complete its initial public offering before the Latest Listing Date or October 30, 2031 (whichever is earlier); or
 - (ii) Beijing Kling being unable to complete the following matters within nine months from the Latest Payment Date (or within such other period as agreed by the Investors holding more than 50% of the voting rights among all the Investors): the relevant Beijing Kling Group Companies (1) completing the acquisition of 100% of the equity interests in an overseas operating company (or its substantial assets and businesses), (2) obtaining the value-added telecommunications business operating licence required for the conduct of the Beijing Kling Group Companies' principal business, and (3) completing the filing of the AI large model(s) and/or algorithm(s) required for the conduct of the Beijing Kling Group Companies' principal business (unless such license or filing is not required by the relevant laws for the Beijing Kling Group Companies' then actual business operations).
- (b) Notwithstanding the above, if at the Latest Listing Date, Beijing Kling has formally submitted its listing application in respect of its initial public offering, the Investors shall not be entitled to exercise its respective Redemption Rights, unless and until any one of the following occurs (whichever is earlier):
 - (i) the initial public offering not being completed within twelve (12) months after the listing application has been submitted;
 - (ii) the submitted listing application having lapsed and not re-submitted in time or rejected by the competent government department or stock exchange; or

(iii) Beijing Kling having withdrawn its submitted listing application.

The repurchase amount shall be equal to the original investment price attributable to the equity interests subject to the repurchase request, plus an annual return of 8% calculated on a simple interest basis from the applicable Completion Date of such Investor until the date on which the repurchase price is paid (with any period of less than one year calculated on a pro rata basis), plus any dividends declared but unpaid by Beijing Kling, minus the aggregate amount of dividends and distributions previously received by such Investor from Beijing Kling prior to the issuance of the repurchase notice.

The Beijing Kling Group Companies have agreed to assume joint and several liability for Beijing Kling's obligation to pay the repurchase amount.

The Investors' Consent Rights

Separately, under the Shareholders' Agreement, the Investors holding more than 50% of the Subscription Amount have customary consent rights over certain material matters of Beijing Kling and entities controlled by it.

THE ADOPTION OF THE SUBSIDIARY SHARE PARTICIPATION SCHEMES

The Board further announces that on July 2, 2026 (after trading hours), the Board and the shareholders and board of directors of Beijing Kling approved the adoption of each of the Beijing Kling Share Incentive Scheme, Beijing Kling Share Ownership Scheme and Beijing Kling Share Option Scheme. The board of directors of Beijing Kling has the discretion to adjust the allocation of the number of the equity awards or options among the Subsidiary Share Participation Schemes within the aggregate scheme mandate limits, i.e. 15% of Beijing Kling's registered capital as enlarged by the Subscriptions and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized).

Beijing Kling is not a principal subsidiary of the Company and therefore, the Subsidiary Share Participation Schemes do not constitute share schemes under Chapter 17 of the Listing Rules.

The major terms of the Subsidiary Share Participation Schemes are summarized below:

1. Beijing Kling Share Incentive Scheme

Purpose

The purpose of the Beijing Kling Share Incentive Scheme is to attract, motivate and retain senior management personnel who have a significant influence on and contribution to Beijing Kling's development, as well as other proposed eligible Participants determined under the scheme, to fully mobilize the enthusiasm, sense of responsibility and sense of mission of the Participants, to align the interests of the Participants with those of Beijing Kling's shareholders, and to promote the success of Beijing Kling.

Participants

Beijing Kling's senior management personnel (including but not limited to its directors and other personnel holding senior management positions) and key technical staff.

Source and number of awards and options

The total amount of equity interests proposed to be granted to the Participants under the scheme corresponds to RMB5,241,586 of Beijing Kling's registered capital, comprising the following:

- (a) The number of equity awards: 4,279,827 equity awards, corresponding to RMB4,279,827 of Beijing Kling's registered capital; and
- (b) The number of equity options: 961,759 equity options, each of which, upon exercise, corresponds to RMB1 of Beijing Kling's registered capital (or, if it has been converted into a joint stock company limited by shares, corresponds to 1 share of Beijing Kling with a par value of RMB1 per share).

The sources of equity interests under the scheme are:

- (a) The equity awards: direct transfer of Beijing Kling's equity interests from its majority shareholder; and
- (b) The equity options: newly increased registered capital and/or newly issued shares of Beijing Kling to be allocated/issued to the grantees upon their exercise of the equity options.

Any equity interests under the scheme that are repurchased for any reason may, in the future, be re-included in the number of available equity interests pursuant to the scheme (unless the scheme has been terminated) provided that such re-inclusion complies with applicable laws and regulations.

Purchase/Exercise price

- (a) The equity awards: the purchase price is nil.
- (b) The equity options: no consideration is required to be paid by the grantees upon the grant of equity options under the scheme. The exercise price payable by the grantees in respect of the granted equity options shall be subject to the grant letter to be executed between Beijing Kling and the respective grantees.

Exercise period of options

From the date on which the conditions for exercise of the equity options granted to the grantees under the scheme are satisfied, and subject to compliance with the requirements of applicable laws and regulations and the regulatory rules of the stock exchange on which Beijing Kling's shares are listed at the time (if applicable), the grantees may exercise their equity options in full or in instalments prior to or following Beijing Kling's listing, and shall complete the exercise within the exercise validity period of the equity options. The period from the grant date to the exercise date of any equity option shall not exceed 10 years, and the exercise period shall be specified in the relevant grant documents.

Term of the scheme

The scheme shall remain valid for 10 years from the date of its adoption (i.e., July 2, 2026).

Termination of the scheme

Unless otherwise provided in the scheme document, the early termination of the scheme shall be subject to approval by the board of directors of Beijing Kling.

2. Beijing Kling Share Ownership Scheme

Participants

Participants in the scheme must simultaneously satisfy all of the following conditions:

- (a) being a core management member, core technical staff, or external consultant of Beijing Kling, the Beijing Kling Group Companies or their affiliated enterprises (meaning the Company's affiliated enterprises included in its consolidated financial statements, excluding Beijing Kling and the Beijing Kling Group Companies) (the "**Affiliated Enterprises**");
- (b) having entered into a labor contract, employment agreement, or service agreement with Beijing Kling, the Beijing Kling Group Companies or the Affiliated Enterprises; and
- (c) there being no circumstances that would prohibit the holding of equity interests in Beijing Kling under applicable laws and regulations, rules and regulations, regulatory rules, or policy requirements.

Source and amount of equity interests

The total amount of equity interests proposed to be granted to the grantees under the scheme corresponds to RMB2,404,398 of Beijing Kling's registered capital.

The sources of equity interests under the scheme are as follows:

- (a) The Shareholding Platforms may acquire equity interests in Beijing Kling by subscribing for newly increased registered capital of Beijing Kling; and
- (b) Participants may subscribe for/purchase a certain number of partnership interests, or capital contributions/equity interests in the Shareholding Platforms at the conditions and prices stipulated under the scheme or the subscription documents, thereby indirectly holding a certain number of equity interests in Beijing Kling.

Any equity interests under the scheme that are repurchased for any reason may, in the future, be re-included in the number of available equity interests pursuant to the scheme (unless the scheme has been terminated) provided that such re-inclusion complies with applicable laws and regulations.

Subscription price

The subscription price payable by the Participants in respect of the equity interests shall be subject to the subscription agreement to be executed between the Shareholding Platforms and the Participants.

Term of the scheme

The scheme shall remain valid for 10 years from the date of its adoption (i.e., July 2, 2026).

Termination of the scheme

Unless otherwise provided in the scheme document, the early termination of the scheme shall be subject to approval by the board of directors of Beijing Kling.

3. Beijing Kling Share Option Scheme

Purpose

The purpose of the Beijing Kling Share Option Scheme is to adapt to the needs of Beijing Kling's strategic development; optimize its governance structure; establish a mechanism for interest sharing and risk sharing between its shareholders and its management and other employees; attract, motivate and retain personnel who have a significant influence on and contribution to its development; fully mobilize the enthusiasm, sense of responsibility and sense of mission of the incentivized employees; enhance its overall competitiveness, strengthen its cohesion, and maintain its long-term stable development; establish and improve a long-term incentive and restraint mechanism; give due consideration to the long-term interests of both employees and itself; and lay a solid foundation for its sustainable development.

Participants

Participants in the scheme must simultaneously satisfy all of the following conditions:

- (a) being a core management member, core technical staff, or external consultant of Beijing Kling, the Beijing Kling Group Companies or the Affiliated Enterprises;
- (b) having entered into a labor contract, employment agreement, or service agreement with Beijing Kling, the Beijing Kling Group Companies or the Affiliated Enterprises; and
- (c) there being no circumstances that would prohibit the holding of equity interests in Beijing Kling under applicable laws and regulations, rules and regulations, regulatory rules, or policy requirements.

Source and number of options

The total number of equity options proposed to be granted to the grantees under the scheme is 6,780,397 options, with each equity option corresponding to 1 Beijing Kling share upon exercise, at a par value of RMB1 per share. The total number of shares corresponding to all equity options upon exercise, to be issued by Beijing Kling following its initial public offering and listing, is 6,780,397 shares.

The source of the underlying shares involved in the scheme shall be shares issued by Beijing Kling following its initial public offering and listing. Beijing Kling shall not grant any equity options under the scheme after its listing.

Any equity options held by the grantees that become invalid, are canceled or are repurchased for any reason may, in the future, be re-included in the number of available options pursuant to the scheme (unless the scheme has been terminated) provided that such re-inclusion complies with applicable laws and regulations.

Exercise price

No consideration is required to be paid by the grantees upon the grant of equity options under the scheme. The exercise price payable by the grantees in respect of the granted equity options shall be subject to the grant letter to be executed between Beijing Kling and the respective grantees.

Exercise period of options

From the date on which the conditions for exercise of the equity options granted to the grantees under the scheme are satisfied, and subject to compliance with the requirements of applicable laws and regulations and the regulatory rules of the stock exchange on which Beijing Kling's shares are listed at the time (if applicable), the grantees may exercise their equity options in full or in instalments following Beijing Kling's listing, and shall complete the exercise within the exercise validity period of the equity options. The exercise period shall be specified in the relevant grant documents. Notwithstanding the foregoing, the governing body of the scheme may approve the extension of the exercise period in writing.

Term of the scheme

The scheme shall remain valid for 10 years from the date of its adoption (i.e., July 2, 2026).

Termination of the scheme

Unless otherwise provided in the scheme document, the early termination of the scheme shall be subject to approval by the board of directors of Beijing Kling.

THE GRANT OF EQUITY AWARDS UNDER THE BEIJING KLING SHARE INCENTIVE SCHEME

The Board announces that on July 2, 2026 (after trading hours), the shareholders and the board of directors of Beijing Kling approved the grant of an aggregate of 7,165,104 equity awards and options (corresponding to RMB7,165,104 registered capital of Beijing Kling) to the key employees of Beijing Kling under the Subsidiary Share Participation Schemes, representing approximately 7.45% of Beijing Kling's registered capital as enlarged by the Subscription and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized).

Of the Initial Grants, a total of 961,759 equity awards (corresponding to RMB961,759 registered capital of Beijing Kling), representing approximately 1.00% of Beijing Kling's registered capital as enlarged by the Subscription and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized), were granted to Mr. Cheng Yixiao, an executive Director and the chairman of the board of directors of Beijing Kling, under the Beijing Kling Share Incentive Scheme for nil consideration.

The grant to Mr. Cheng Yixiao may not be disposed of for a period of at least three years following the grant and prior to the listing of Beijing Kling, and is subject to clawback in accordance with its terms if Mr. Cheng Yixiao ceases employment with Beijing Kling within six years after the grant, among other restrictions.

THE RESTRUCTURING

The Board announces that on July 2, 2026 (after trading hours), in order to implement the Restructuring, Beijing Dajia, Huayi Huilong, Beijing Kuaishou Technology, Lucky Labs, Fortune Ever (the “**Restructuring Parties**”, each of which are directly or indirectly owned or controlled by the Company) and Beijing Kling entered into the Restructuring Framework Agreement, pursuant to which the parties agreed to take and procure their respective subsidiaries and controlled entities (where necessary) to take certain steps to consolidate the Kuaishou Group’s **Kling AI (可靈AI)** related assets and businesses under Beijing Kling at the consideration to be appraised by an independent valuer.

The major terms of the Restructuring Framework Agreement are summarized below:

Date

July 2, 2026

Parties

- (a) the Restructuring Parties; and
- (b) Beijing Kling.

Subject matter

The parties agree that, for the purposes of the Restructuring Framework Agreement, they shall cooperate with and procure the relevant parties to implement and complete the Restructuring within nine (9) months following the Latest Payment Date under the Capital Increase Agreement, or such longer period as may be agreed by Beijing Kling and the Investors holding more than 50% of the Subscription Amount under the Capital Increase Agreement. The key steps of the Restructuring shall include:

First, Beijing Kling will transfer any businesses that will not form part of its principal business after the Restructuring, together with the related assets, contracts, personnel and operational resources, to other designated entities within the Kuaishou Group. Beijing Kling will then acquire from Fortune Ever and Beijing Dajia 100% of the equity interests in Beijing Kuaixingchen Technology, Beijing Kuaixingkong Technology, Beijing Kling Lingdong, and Beijing Kling Technology, with the consideration for each acquisition determined by reference to the relevant appraised value. Following these steps, Lucky Labs, directly and through Beijing Kuailingrui, will acquire 100% of the equity interests in Beijing Kling from Huayi Huilong, with the consideration determined by reference to the appraised value of Beijing Kling. Upon completion, Beijing Kling will be converted into a foreign-invested enterprise.

Thereafter, Lucky Labs will subscribe for the newly increased registered capital of Beijing Kling and make capital contributions progressively. Concurrently with, and as a condition precedent to, such capital increase, Beijing Kuailingrui will transfer equity interests in Beijing Kling and the Shareholding Platforms will subscribe for newly increased registered capital of Beijing Kling. In addition, a subsidiary of Beijing Kling will, following completion of all required approvals, registrations and filings relating to outbound direct investment, including but without limitation filings with the competent development and reform authorities, approvals from the competent commerce authorities and foreign exchange registrations (the “**ODI procedures**”), acquire 100% of the equity interests in the overseas operating company(ies).

The Kuaishou Group will also progressively transfer the *Kling AI (可靈AI)* related assets and businesses to the Beijing Kling Group Companies. In connection with the Restructuring, the Beijing Kling Group Companies will obtain all regulatory approvals, permits, licenses and qualifications required under applicable laws, including those relating to value-added telecommunications services, AI large model and algorithm filings, and the ODI Procedures, together with any other ancillary arrangements relating to the equity ownership structure of the Beijing Kling Group Companies, business-related assets, personnel and other matters necessary to achieve the purposes of the Restructuring Framework Agreement.

Consideration and payment terms

To the extent the Restructuring involves any transfer of equity interests, businesses or assets, the consideration shall be determined by the relevant parties through consultation on a fair and reasonable basis with reference to the valuation results issued by a valuer possessing the requisite professional qualifications. The specific consideration shall be subject to the pricing arrangements set forth in the relevant transfer agreements.

Termination

The Restructuring Framework Agreement may be terminated in the following manners:

- (a) the Restructuring Framework Agreement may be terminated at any time upon the unanimous written consent of all parties; or
- (b) if the purpose of the Restructuring Framework Agreement can no longer be achieved, or if it is otherwise necessary to terminate it in light of the purpose hereof, Beijing Dajia may unilaterally terminate the Restructuring Framework Agreement by giving written notice to the other parties.

NON-COMPETITION UNDERTAKING

Pursuant to a letter of non-competition undertaking dated July 2, 2026 from the Company to Beijing Kling, the Company has agreed that, from the completion of the Restructuring contemplated under the Restructuring Framework Agreement until the later of (1) the first day on which the aggregate equity interest in Beijing Kling held by the Company and its affiliates on a fully diluted basis falls below the minimum shareholding threshold for a controlling shareholder or de facto controller under applicable securities regulatory rules, or (2) the expiry of the fifth (5th) anniversary of the Signing Date (whichever is later), the Company shall not, and shall procure that the Kuaishou Group shall not, directly or indirectly control any entity primarily engaged in the business of video generation model, other than the Beijing Kling Group Companies.

CHANGE IN SHAREHOLDING STRUCTURE OF BEIJING KLING

	Before the Subscriptions and the adoption of the Subsidiary Share Participation Schemes			After the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized			
	Registered Capital (RMB)	Percentage of equity interests (%) ⁽³⁾	Percentage of voting rights (%) ⁽³⁾	Amount of contribution (RMB million)	Registered Capital (RMB)	Percentage of equity interests (%) ⁽³⁾	Percentage of voting rights (%) ⁽³⁾
Controlling Shareholders							
Lucky Labs	3,796,656	37.97%	37.97%		63,796,656	66.33%	52.23%
Beijing Kuailingrui	6,203,344	62.03%	62.03%		1,923,517	2.00%	1.57%
The grantees and the Shareholding Platforms							
Mr. Cheng Yixiao	—	—	—	—	961,759	1.00%	0.79%
Mr. Gai Kun ⁽¹⁾ (equity awards granted under the Beijing Kling Share Incentive Scheme)	—	—	—	—	2,885,276	3.00%	23.62% ⁽²⁾
Equity awards grantee under the Initial Grants other than Mr. Cheng Yixiao and Mr. Gai Kun	—	—	—	—	432,792	0.45%	0.35%
The Shareholding Platforms	—	—	—	—	2,404,398	2.50%	1.97%
Share options granted or to be granted but not yet exercised	—	—	—	—	7,742,156	8.05%	6.34%
Investors							
Party A	—	—	—	102.24	80,147	0.08%	0.07%
Party B (Shanghai Qishan Investment Co., Ltd.)	—	—	—	681.57	534,310	0.56%	0.44%
Party B (Parallel Mars Investment Limited)	—	—	—	681.57	534,310	0.56%	0.44%
Party C	—	—	—	68.16	53,431	0.06%	0.04%
Party D	—	—	—	47.00	36,845	0.04%	0.03%
Shanghai Guofang Digital Technology Enterprise Management Partnership (Limited Partnership)	—	—	—	1,690.00	1,324,860	1.38%	1.08%
Hangzhou AliCloud Apsara Information Technology Co., Ltd.	—	—	—	1,363.14	1,068,621	1.11%	0.87%
Beijing CAS Generation Equity Investment Fund Partnership (Limited Partnership)	—	—	—	943.00	739,256	0.77%	0.61%
Guangdong Dakang Lanwu Equity Investment Partnership Enterprise (Limited Partnership)	—	—	—	880.00	689,868	0.72%	0.56%
Tianjin Yuanfeng Qifeng Enterprise Management Partnership (Limited Partnership)	—	—	—	850.79	666,965	0.69%	0.55%
CPE Spruce Investment Limited	—	—	—	850.79	666,965	0.69%	0.55%
Goldstone Lingshu (Jiaxing) Enterprise Management Partnership (Limited Partnership)	—	—	—	800.00	627,152	0.65%	0.51%
Shenzhen Hongtu Baichuan No.2 Investment Partnership (Limited Partnership)	—	—	—	700.00	548,758	0.57%	0.45%
Suzhou Gongrong Jinzhi No.1 Venture Capital Partnership (Limited Partnership)	—	—	—	650.00	509,561	0.53%	0.42%
Qingdao Huaxin Ceda Equity Investment Partnership (Limited Partnership)	—	—	—	478.00	374,724	0.39%	0.31%
Beijing Hongyi Lingjing Enterprise Management Partnership (Limited Partnership)	—	—	—	400.00	313,576	0.33%	0.26%
China Internet Investment Fund (Limited Partnership)	—	—	—	400.00	313,576	0.33%	0.26%

	Before the Subscriptions and the adoption of the Subsidiary Share Participation Schemes			After the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized			
	Registered Capital (RMB)	Percentage of equity interests (%) ⁽³⁾	Percentage of voting rights (%) ⁽³⁾	Amount of contribution (RMB million)	Registered Capital (RMB)	Percentage of equity interests (%) ⁽³⁾	Percentage of voting rights (%) ⁽³⁾
Beijing Haipu No.1 Technology Development Partnership (Limited Partnership)	—	—	—	377.00	295,546	0.31%	0.24%
Chongqing Manufacturing Transformation and Upgrading Private Equity Investment Fund Partnership (Limited Partnership)	—	—	—	350.00	274,379	0.29%	0.22%
Beijing Baidu Netcom Science Technology Co., Ltd. Nanjing Zijin Kuaiying Enterprise Management Partnership (Limited Partnership)	—	—	—	340.79	267,155	0.28%	0.22%
Taizhou Jiaojiang Qiling Enterprise Management Consulting Partnership (Limited Partnership)	—	—	—	340.79	267,155	0.28%	0.22%
Wealth Investment V (HK) Limited	—	—	—	239.47	187,731	0.20%	0.15%
Beijing Information Industry Development Investment Fund (L.P.)	—	—	—	204.47	160,293	0.17%	0.13%
Beijing Artificial Intelligence Industry Investment Fund (Limited Partnership)	—	—	—	200.00	156,788	0.16%	0.13%
CITIC Securities Investment Company Limited	—	—	—	200.00	156,788	0.16%	0.13%
BlueFive Investments Holding Limited	—	—	—	100.00	78,394	0.08%	0.06%
Ningbo Meishan Bonded Port Area Zhichun Huayan Venture Capital Partnership (Limited Partnership)	—	—	—	545.26	427,448	0.44%	0.35%
Tianjin Lisi Xingque Venture Capital Partnership (Limited Partnership)	—	—	—	681.57	534,310	0.56%	0.44%
Shenzhen Kunhe Juyuan Venture Capital Partnership (Limited Partnership)	—	—	—	700.00	548,758	0.57%	0.45%
Wenzhou Ruida Venture Capital Partnership (Limited Partnership)	—	—	—	350.00	274,379	0.29%	0.22%
Gongqingcheng Junmang Yunze Venture Capital Partnership (Limited Partnership)	—	—	—	340.00	266,540	0.28%	0.22%
Q323 Limited	—	—	—	240.00	188,146	0.20%	0.15%
MONOLITH KLING FUND L.P.	—	—	—	204.47	160,293	0.17%	0.13%
Maanshan Ruiyuan Co-Stone Enterprise Management Partnership (Limited Partnership)	—	—	—	136.31	106,862	0.11%	0.09%
Yangtze River Delta Digital Intelligence Cultural Industry Private Equity Investment Fund (Shanghai) Partnership (Limited Partnership)	—	—	—	500.00	391,970	0.41%	0.32%
Xiamen Chunhua Zhongying Fuyao Artificial Intelligence Investment Partnership (Limited Partnership)	—	—	—	350.00	274,379	0.29%	0.22%
HUNDREDS PLUS LIMITED PARTNERSHIP	—	—	—	285.00	223,423	0.23%	0.18%
PMF Select Polaris LP	—	—	—	340.79	267,155	0.28%	0.22%
Reserved interests for other Additional Investors	—	—	—	434.95	340,975	0.35%	0.28%
	—	—	—	1,400.00	1,097,518	1.14%	0.90%
Total	10,000,000	100.00%	100.00%	20,447.10	96,175,864	100.00%	100.00%

Notes:

- (1) On July 2, 2026, a total of 2,885,276 equity awards (corresponding to RMB2,885,276 registered capital of Beijing Kling), representing approximately 3.00% of Beijing Kling's registered capital as enlarged by the Subscriptions and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized), were granted to Mr. Gai Kun ("Mr. Gai"), a director and chief executive officer of Beijing Kling for nil consideration. Beijing Kling is regarded as an insignificant subsidiary of the Company as defined under Chapter 14A of the Listing Rules, and thus Mr. Gai is not a connected person of the Company. The grant to Mr. Gai may not be disposed of for a period of at least three years following the grant and prior to the listing of Beijing Kling, and is subject to clawback in accordance with its terms if Mr. Gai ceases employment with Beijing Kling within four years after the grant, among other restrictions.
- (2) According to the Shareholders' Agreement, Beijing Kling will adopt a weighted voting rights structure, which entitles Mr. Gai to ten times the voting power of his shareholdings up to 4% of Beijing Kling's registered capital as enlarged by the Subscriptions and the implementation of the Subsidiary Share Participation Schemes (assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized), on any resolution tabled at Beijing Kling's general meetings. In particular, (i) 3.00% of Beijing Kling's enlarged registered capital held by Mr. Gai (upon the equity awards granted to him) shall carry the weighted voting rights, and (ii) the share options granted to Mr. Gai (the "Options") under the Subsidiary Share Participation Schemes representing 1.00% of Beijing Kling's enlarged registered capital shall, upon duly exercised by Mr. Gai (which is exercisable upon completion of the Subscriptions), be designated as shares carrying weighted voting rights should Mr. Gai so determines. As at the date of this announcement, Mr. Gai has not exercised the Options, and the voting rights percentage number disclosed hereinabove represents his shareholdings of 3% of Beijing Kling's enlarged registered capital carrying weighted voting rights. For the avoidance of doubt, when Mr. Gai ceases to serve as the chief executive officer of Beijing Kling, all weighted voting rights attached to his shareholdings shall automatically terminate and cease to be effective; further, if Mr. Gai transfers any of his shareholdings in Beijing Kling, the weighted voting rights corresponding to such transferred registered capital shall automatically terminate and cease to be effective as of the completion of such transfer. In either of the foregoing circumstances, the relevant registered capital shall revert to one (1) vote per RMB1 of Beijing Kling's registered capital.
- (3) The numbers may not add up to 100.00% due to rounding.

FINANCIAL IMPACT OF THE TRANSACTIONS AS DESCRIBED IN THIS ANNOUNCEMENT AND USE OF PROCEEDS

Upon completion of the transactions described in this announcement, the Company will continue to indirectly hold approximately 68.33% of the equity interests in Beijing Kling, and the financial results of Beijing Kling will continue to be consolidated into the financial statements of the Company.

As the Restructuring will not result in the loss of the Company's control over Beijing Kling, the Restructuring (excluding the Subsidiary Share Participation Schemes) will not result in the recognition of any gain or loss in profit or loss by the Company.

Beijing Kling expects to receive proceeds of approximately RMB20,447.10 million (equivalent to USD3,000.00 million) if the Subscription Limit is fully utilized, and such proceeds are expected to be used for business expansion, daily operation, working capital, team development and other purposes duly approved by the board of directors of Beijing Kling.

REASONS FOR AND BENEFITS OF THE CAPITAL INCREASE AGREEMENT, THE GRANT OF THE REDEMPTION RIGHTS, THE ADOPTION OF THE SUBSIDIARY SHARE PARTICIPATION SCHEMES, THE CONNECTED GRANT AND THE RESTRUCTURING

The Company considers that (i) the introduction of external financings to Beijing Kling through entering into the Capital Increase Agreement and (ii) the Restructuring are commercially beneficial to the Company and Beijing Kling and in the interest of the Shareholders as a whole for the following reasons:

- (a) the introduction of external financing and the Restructuring could better reflect the value of Beijing Kling and the Kuaishou Group's **Kling AI (可靈AI)** related assets and businesses on their own merits, and investors would be able to appraise and assess the performance and potential of Beijing Kling separately and distinctly from those of the Kuaishou Group (excluding Beijing Kling);
- (b) Beijing Kling's business would be appealing to an investor base that specialized in the business of the development and application of AI video generation, which is different from the content community and social platform business model of the Kuaishou Group's operations (excluding Beijing Kling); and
- (c) the introduction of external financing and the Restructuring will be beneficial to the Company and Beijing Kling, given that it will (i) enhance Beijing Kling's profile among its customers, suppliers, and potential strategic partners and its position to negotiate and solicit more business, so that the Company will be able to benefit from the growth of Beijing Kling through its equity interests in Beijing Kling; (ii) allow a more efficient deployment of financial resources of the Kuaishou Group (excluding Beijing Kling); and (iii) lead to a more direct alignment of the responsibilities and accountability of the management of both the Company and Beijing Kling with their respective operating and financial performance, which would result in enhanced management focus and corporate governance.

The grant of the Redemption Rights is considered a commercially appropriate arrangement that facilitates Beijing Kling's fund-raising activities and enhances its attractiveness to the Investors. It provides the Investors with a defined exit mechanism under specified circumstances, thereby reducing investment risk and improving funding certainty for Beijing Kling. From the Kuaishou Group's perspective, this structure enables Beijing Kling to secure capital on more favourable terms and supports its business development and operations while allowing the Company to retain overall strategic control.

The purpose of adopting the Subsidiary Share Participation Schemes is to recognize the contributions made or to be made by the Participants and to provide them with ownership of equity interests in Beijing Kling in order to retain them for the continual operation and development of Beijing Kling, and to attract suitable personnel for further development of Beijing Kling.

The Connected Grant is intended to encourage Mr. Cheng Yixiao to work towards enhancing the value of Beijing Kling for the benefits of the Company and the Shareholders as a whole by continuously contributing his strong work performance, expertise, industry knowledge and strategic guidance to the Kuaishou Group in building the long-term success of the Kuaishou Group.

The Directors (including the independent non-executive Directors who are not required to abstain from voting) consider that although the Capital Increase Agreement, the grant of the Redemption Rights, the adoption of the Subsidiary Share Participation Schemes, the Connected Grant, and the Restructuring are not conducted in the ordinary and usual course of business of the Kuaishou Group, the terms of each of the Capital Increase Agreement, the grant of the Redemption Rights, the adoption of the Subsidiary Share Participation Schemes, the Connected Grant, and the Restructuring Framework Agreement are fair and reasonable, on normal commercial terms and in the interests of the Company and its Shareholders as a whole.

LISTING RULES IMPLICATIONS

The Subscriptions and the adoption of the Subsidiary Share Participation Schemes

The Subscriptions constitute a deemed disposal of equity interests in Beijing Kling by the Company under Rule 14.29 of the Listing Rules.

As the Subsidiary Share Participation Schemes involve the grant of equity awards and options, the adoption of the Subsidiary Share Participation Schemes constitute possible disposal and/or deemed disposal of interest in Beijing Kling by the Company pursuant to Rule 14.32A of the Listing Rules, and therefore should be aggregated with the transaction under the Subscriptions.

Assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized, the Company's equity interests in Beijing Kling will be diluted from 100.00% to approximately 68.33%, representing deemed disposal and/or possible disposal of approximately 31.67% interest in Beijing Kling by the Company. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the aggregated transactions exceed 5% but all are less than 25%, the transactions contemplated under the Subscriptions and the Subsidiary Share Participation Schemes constitute discloseable transactions of the Company and are subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

In addition, Party A is a company wholly owned by a limited partnership of which Ms. Lu Rong, an independent non-executive Director, acts as the general partner; Party B comprises two companies controlled by Tencent, a substantial shareholder of the Company; Party C is a company wholly owned by Mr. Zhang Fei, an independent non-executive Director; and Party D is a company controlled by family members of Mr. Yang Yuanxi, a director of Beijing Kuaishou Ads which is a subsidiary of the Company.

Therefore, Parties A, B and C are connected persons of the Company, while Party D is a connected person of the Company at the subsidiary level. As such, the Subscription by each of Parties A, B, C and D constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Subscription by each of Parties A, B and C exceed 0.1% but all are less than 5%, each of the above transactions is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. As all of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Subscription by Party D are less than 1%, the Subscription by Party D is fully exempt from the reporting, announcement, annual review, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

Beijing Kling is not a principal subsidiary of the Company under Chapter 17 of the Listing Rules. Therefore, the Subsidiary Share Participation Schemes do not constitute share schemes under Chapter 17 of the Listing Rules.

The Grant of the Redemption Rights

Since the exercises of the Redemption Rights under the Shareholders' Agreement are not at the discretion of Beijing Kling, according to Rule 14.74(1) of the Listing Rules, the transaction in relation to the grant of the Redemption Rights will be classified as if the Redemption Rights had been exercised at the time of the grant. As the highest applicable percentage ratio in respect of the grant of the Redemption Rights, after aggregation, exceeds 5% but is less than 25%, the grant of the Redemption Rights constitutes a discloseable transaction of the Company and is therefore subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

As Parties A, B and C are connected persons of the Company while Party D is a connected person of the Company at the subsidiary level, the grant of the Redemption Rights to each of Parties A, B, C and D constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. Since the exercises of the Redemption Rights under the Shareholders' Agreement are not at the discretion of Beijing Kling, according to Rule 14A.61 of the Listing Rules, the transaction in relation to the grant of the Redemption Rights will be classified as if the Redemption Rights had been exercised at the time of the grant. As the highest applicable percentage ratio in respect of the grant of the Redemption Rights to each of Parties A, B and C exceed 0.1% but all are less than 5%, the grant of the Redemption Rights to Parties A, B and C is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. As all of the applicable percentage ratios (as defined under the Listing Rules) in respect of the grant of the Redemption Rights to Party D are less than 1%, such transaction is fully exempt from the reporting, announcement, annual review, circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

The Grant of the Equity Awards under the Beijing Kling Share Incentive Scheme

As Mr. Cheng Yixiao is an executive Director and a director of Beijing Kling, he is a connected person of the Company. Accordingly, the Connected Grant constitutes a connected transaction of the Company pursuant to Chapter 14A of the Listing Rules. As one or more of the applicable percentage ratios (as defined under the Listing Rules) in respect of the Connected Grant exceed 0.1% but all are less than 5%, the Connected Grant is subject to the reporting, announcement and annual review requirements but is exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

The Restructuring

As the Restructuring would only result in a net disposal of approximately 31.67% equity interests in the Kuaishou Group's **Kling AI (可靈AI)** related assets and businesses by the Company, the Company has obtained confirmation from the Stock Exchange that the Company may disregard the calculation of percentage ratios as set out in Rule 14.07 of the Listing Rules in respect of the Restructuring and instead use an alternative size test based on a net disposal of approximately 31.67% interest in the Kuaishou Group's **Kling AI (可靈AI)** related assets and businesses for the purpose of calculating the percentage ratios for the Restructuring pursuant to Rule 14.20 of the Listing Rules. As one or more of the applicable percentage ratios in respect of the Restructuring exceed 5% but are all less than 25%, the Restructuring constitutes a discloseable transaction of the Company under Chapter 14 of the Listing Rules and is subject to the reporting and announcement requirements under Chapter 14 of the Listing Rules.

Mr. Zhang Fei, Ms. Lu Rong and Mr. Li Zhaohui (who holds positions in Tencent) have abstained from voting on the relevant Board resolutions approving the Subscriptions, the grant of the Redemption Rights and the Restructuring, and Mr. Cheng Yixiao has abstained from voting on the relevant Board resolutions approving the Connected Grant.

Save as disclosed above, none of the Directors has any material interest in the matters contemplated therein nor is required to abstain from voting on the relevant Board resolutions approving the transactions contemplated thereunder.

INFORMATION ON THE KUAISHOU GROUP'S *Kling AI* (可靈AI) RELATED ASSETS AND BUSINESSES

Beijing Kling is mainly engaged in the development and operation of *Kling AI* (可靈AI), a world leading large video generation model. Developed in-house by the Company, *Kling AI* (可靈AI) leverages the Company's deep expertise in video data processing and advanced algorithms. As the world's first user-accessible large video generation model, *Kling AI* (可靈AI) is dedicated to serving as a comprehensive AI creative engine, empowering everyone to craft captivating stories with AI technology.

Since the release of *Kling AI* 1.0 in June 2024, *Kling AI* (可靈AI) has undergone more than 30 major version updates, continuously enriching the user experience through ongoing technical and product innovations. Backed by a clear commercial strategy, *Kling AI* (可靈AI) offers paid subscription memberships for prosumers and API services for enterprise clients.

Assuming the Restructuring had been completed, based on the unaudited financial information of Beijing Kling, as at December 31, 2025, the total assets, total liabilities and net assets of Beijing Kling would have been approximately RMB244 million, RMB253 million and negative RMB9 million, respectively. The unaudited net loss (both before and after taxation) attributable to Beijing Kling for the years ended December 31, 2024 and 2025 would have been RMB0.5 billion and RMB1.9 billion respectively.

INFORMATION ON THE PARTIES

The Company is a company incorporated in the Cayman Islands with limited liability on February 11, 2014, the class B ordinary shares of which are listed on the Stock Exchange. The Kuaishou Group is a leading content community and social platform. It provides online marketing services, e-commerce services, live streaming services, and other services to its customers.

Party A, Atypical Holdings Limited, is a company incorporated in Hong Kong and its principal business activity is investment holding. It is wholly owned by Atypical Ventures II, L.P., an exempted limited partnership formed in Cayman Islands. Its general partner is Ms. Lu Rong, an independent non-executive Director. Atypical Ventures II, LP.'s investor base comprises both institutional and entrepreneurial investors. No ultimate beneficial owner of any limited partner holds 30% or more interests in Atypical Ventures II, L.P..

Party B comprises Shanghai Qishan Investment Co., Ltd., a company incorporated in the PRC with limited liability and Parallel Mars Investment Limited, a company incorporated in the Cayman Islands with limited liability. Shanghai Qishan Investment Co., Ltd. is principally engaged in investment holding and Parallel Mars Investment Limited is principally engaged in investment holding. They are ultimately controlled by Tencent, a substantial shareholder of the Company. Tencent (together with its group members) is principally engaged in the provision of communication, social, digital content, games, marketing services, fintech and business services primarily in the PRC. Its shares are listed on the Stock Exchange (HKD Counter Stock Code: 00700/RMB Counter Stock Code: 80700).

Party C, Neumann Intelligence I Holdings Limited, is a company incorporated in the BVI and an investment holding company wholly owned by Mr. Zhang Fei, an independent non-executive Director.

Party D, Beijing Zhuoyue Lingbo Enterprise Management Co., Ltd. (北京卓悅靈博企業管理有限公司), is a company incorporated in the PRC with limited liability and its principal business activity is investment holding. It is wholly owned by Beijing Zhuoyue Chuangzhan Technology Co., Ltd (北京卓悅創展科技有限公司), a company incorporated in the PRC, which is in turn jointly owned by two natural persons who are family members of Mr. Yang Yuanxi, a director of Beijing Kuaishou Ads, a subsidiary of the Company.

As at the date of this announcement, the information on the Independent Investors is as follows:

1. Shanghai Guofang Digital Technology Enterprise Management Partnership (Limited Partnership) (上海國方數科企業管理合夥企業(有限合夥)) (“**Shanghai Guofang**”) is a limited partnership established in the PRC. It is principally engaged in enterprise management, enterprise management consulting and financial consulting. 0.90% of the partnership interest in Shanghai Guofang is held by its general partner, Shanghai Growth Investment Co., Ltd. (上海國方私募基金管理有限公司) (“**Guofang Investment**”), while 65.76% and 33.33% of the partnership interests in Shanghai Guofang are held by its two limited partners, i.e. Shanghai Guofang Taike Enterprise Management Limited Partnership Enterprise (Limited Partnership) (上海國方泰克企業管理合夥企業(有限合夥)) (“**Guofang Taike**”), and Shanghai Chuangzhi Shulian I Chuangye Investment Partnership (Limited Partnership) (上海創智數鏈一期創業投資合夥企業(有限合夥)). Guofang Investment is owned as to 35% by Shanghai International Group Asset Management Co., Ltd. (上海國際集團資產管理有限公司), which is indirectly wholly-owned by the Shanghai State-owned Assets Supervision and Administration Commission (上海市國有資產監督管理委員會). 99.47% of the partnership interest in Guofang Taike is held by its limited partner, Changsanjiao Xietong Yinling (Shanghai) Private Fund Partnership Enterprise (Limited Partnership) (長三角協同引領(上海)私募基金合夥企業(有限合夥)) (“**Changsanjiao Partnership**”), 39.42% of whose partnership interest is held by Shanghai International Group Asset Management Co., Ltd. (上海國際集團資產管理有限公司), which is indirectly wholly-owned by Shanghai State-owned Assets Supervision and Administration Commission (上海市國有資產監督管理委員會). Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Shanghai Guofang.
2. Hangzhou AliCloud Apsara Information Technology Co., Ltd. (杭州阿里雲飛天信息技術有限公司) (“**Hangzhou AliCloud**”) is a company incorporated in the PRC with limited liability. It is principally engaged in the operation of cloud computing business. Hangzhou AliCloud is an indirect wholly owned subsidiary of Alibaba Group Holding Limited (“**Alibaba Group**”). Alibaba Group is a company incorporated in the Cayman Islands, with its American depositary shares, each representing eight ordinary shares, listed on the New York Stock Exchange (symbol: BABA), and its ordinary shares listed on the Stock Exchange (stock code: 9988 (HKD Counter) and 89988 (RMB Counter)). Alibaba Group is a global technology company focused on AI + Cloud and consumption.
3. Beijing CAS Generation Equity Investment Fund Partnership (Limited Partnership) (北京國科生成股權投資基金合夥企業(有限合夥)) (“**CAS GENERATION**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. 0.02% of the partnership interest in CAS GENERATION is held by its general partner China Technology Industrial Investment Management Co., Ltd. (中國科技產業投資管理有限公司) (“**CASIM**”), while two of its limited partners, i.e. Beijing Guoke Ruihua IV Equity Investment Fund Partnership Enterprise (Limited Partnership) (北京國科瑞華四期股權投資基金合夥企業(有限合夥)) and Shenzhen Baoshi Xinqiao Guoke

Ruihua Private Equity Investment Fund Partnership Enterprise (Limited Partnership) (深圳市寶實新橋國科瑞華私募股權投資基金合夥企業(有限合夥)) each owns more than 30% partnership interests. CASIM is held as to (i) 30.01% by Chinese Academy of Sciences Holdings Co., Ltd. (中國科學院控股有限公司), which is wholly owned by Chinese Academy of Sciences (中國科學院), and (ii) 32.52% by Beijing CAS Talent Consulting Co., Ltd. (北京國科才俊諮詢有限公司), which is held by 12 individuals and no shareholder holds 30% or more of the equity interest. None of the other shareholders of CASIM holds more than 30% equity interest therein. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in CAS GENERATION.

4. Guangdong Dakang Lanwu Equity Investment Partnership Enterprise (Limited Partnership) (廣東達康蘭五股權投資合夥企業(有限合夥)) (“**Dakang Lanwu**”) is a limited partnership established in the PRC, with its primary business being investment services. 93.33% of Dakang Lanwu’s partnership interests are held by the sole limited partner, Mr. Wen Quan, and the remaining 3.33% of partnership interests are held by its two general partners, i.e. Thinkfund Investment Management Co., Ltd. (達風私募基金管理有限公司) and Ningbo D.K. Capital Co., Ltd. (寧波中頤達康投資管理有限公司), both of which are directly or indirectly controlled by Mr. Wen Quan. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Dakang Lanwu.
5. Tianjin Yuanfeng Qifeng Enterprise Management Partnership (Limited Partnership)(天津源峰啟豐企業管理合夥企業(有限合夥)) (“**Tianjin Yuanfeng**”) is a limited partnership established in the PRC. It is principally engaged in business management and information consulting services (excluding licensed information consulting services). 0.0033% of the partnership interest in Tianjin Yuanfeng is held by its general partner, Tianjin Rongyu Enterprise Management Co., Ltd. (天津鎔鈺企業管理有限公司) (“**Tianjin Rongyu**”), and 99.9967% of the partnership interest is held by its sole limited partner, Xiamen Yuanfeng Equity Investment Fund Partnership Enterprise (Limited Partnership) (廈門源峰股權投資基金合夥企業(有限合夥)). Tianjin Rongyu is owned as to 90.9% by Xiamen Yuanfeng Investment Co., Ltd. (廈門源峰投資有限公司), which is in turn 90.9% controlled by Beijing Panmao Investment Management Co., Ltd. (北京磐茂投資管理有限公司). Beijing Panmao Investment Management Co., Ltd. (北京磐茂投資管理有限公司) is owned as to 35% by Mr. Tian Yu and 35% by Mr. Nie Lei. Save as disclosed above and to the extent of Tianjin Yuanfeng’s knowledge, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Tianjin Yuanfeng.
6. CPE Spruce Investment Limited (“**CPE Spruce**”) is a company incorporated in the BVI with limited liability and its primary business activity is investment holding. It is wholly owned by CPE China Fund IV, L.P., an exempted limited partnership established in the Cayman Islands, whose general partner is CPE Funds IV Limited, a company incorporated in the Cayman Islands with limited liability. CPE Funds IV Limited is directly and wholly owned by CPE Management International Limited, which is in turn wholly owned by CPE Management International II Limited, both of which are companies incorporated in the Cayman Islands with limited liability. CPE Management International II Limited is owned by a number of shareholders that are natural persons, none of whom hold 30% or more interest in CPE Management International II Limited.
7. Goldstone Lingshu (Jiaxing) Enterprise Management Partnership (Limited Partnership) (金石翎樞(嘉興)企業管理合夥企業(有限合夥)) (“**Goldstone Lingshu**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. 0.25% of the partnership interest in Goldstone Lingshu is held by its general partner, CITIC Goldstone Investment Co., Ltd. (中信金石投資有限公司) (“**CITIC Goldstone**”), and 58.6% of the partnership interest is held by its single largest limited partner Goldstone Growth Equity Investment (Hangzhou) Limited Partnership (金石

成長股權投資(杭州)合夥企業(有限合夥)), (“**Goldstone Growth**”). The general partner of Goldstone Growth is CITIC Goldstone. CITIC Goldstone is wholly owned by CITIC Securities Company Limited (中信證券股份有限公司), a joint stock company incorporated in the PRC with limited liability, the H shares and A shares of which are listed on the Stock Exchange (stock code: 06030) and the Shanghai Stock Exchange (stock code: 600030). CITIC Securities Company Limited covers a wide range of businesses including securities, funds, futures, foreign exchange and commodities. There is no other limited partner holding 30% or more interest in Goldstone Lingshu, and no ultimate beneficial owner of any general partner and limited partner holding 30% or more interests in Goldstone Growth.

8. Shenzhen Hongtu Baichuan No.2 Investment Partnership (Limited Partnership) (深圳市紅土百川二號投資合夥企業(有限合夥)) (“**Shenzhen Hongtu**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. The general partner of Shenzhen Hongtu is Shenzhen Luohu Hongtu Chuangye Investment Management Co., Ltd. (深圳市羅湖紅土創業投資管理有限公司) (“**Luohu Hongtu**”), while the sole limited partner of Shenzhen Hongtu is Shenzhen Hongtu Chuangye Investment Co., Ltd. (深圳市紅土創業投資有限公司) (“**Hongtu Chuangye**”). Both Luohu Hongtu and Hongtu Chuangye are wholly owned (directly or indirectly) by Shenzhen Capital Group Co., Ltd. (深圳市創新投資集團有限公司), which is 28.2% owned by State-owned Assets Supervision and Administration Commission of Shenzhen (深圳市人民政府國有資產監督管理委員會). Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Shenzhen Hongtu.
9. Suzhou Gongrong Jinzhi No.1 Venture Capital Partnership (Limited Partnership) (蘇州工融金智一號創業投資合夥企業(有限合夥)) (“**Suzhou Gongrong**”) is a limited partnership established in the PRC. It is principally engaged in venture capital investment. The general partner of Suzhou Gongrong is ICBC Capital Management Co., Ltd. (工銀資本管理有限公司) (“**ICBC Capital**”), while the limited partner holding 30% or more partnership interests in Suzhou Gongrong is Suzhou Industrial Park Yuanhewuqi Equity Investment Partnership Enterprise (Limited Partnership) (蘇州工業園區元禾梧栖股權投資合夥企業(有限合夥)) (“**Suzhou Yuanhewuqi**”). The ultimate beneficial owners holding more than 30% partnership interests in Suzhou Yuanhewuqi is National Council for Social Security Fund (全國社會保障基金理事會) and Suzhou Xinchuang Future Equity Investment Partnership Enterprise (Limited Partnership) (蘇州新創未來股權投資合夥企業(有限合夥)), where no limited partners holding 30% or more partnership interests therein. ICBC Capital is indirectly wholly owned by Industrial and Commercial Bank of China Ltd., a company incorporated in the PRC with limited liability and whose H shares and A shares are listed on the Stock Exchange (stock code: 01398) and the Shanghai Stock Exchange (stock code: 601398). It is principally engaged in the management of private equity funds and equity investment business. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Suzhou Gongrong.
10. Qingdao Huaxin Ceda Equity Investment Partnership (Limited Partnership) (青島華歆策達股權投資合夥企業(有限合夥)) (“**Qingdao Huaxin**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. The general partner of Qingdao Huaxin is Hangzhou Hengshi Asset Management Co., Ltd. (杭州亨石資產管理有限公司), which is controlled by Mr. Wu Jianhai. The single largest limited partner holding 78.58% partnership interests in Qingdao Huaxin is Zhejiang Huace Media Group Co., Ltd. (浙江華策影視股份有限公司), a company incorporated in the PRC with limited liability and whose shares are listed on the Shenzhen Stock Exchange (stock code: 300133). It is principally engaged in investment, production, distribution and derivative business of TV dramas, films and online series. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Qingdao Huaxin.

11. Beijing Hongyi Lingjing Enterprise Management Partnership (Limited Partnership)(北京弘毅靈境企業管理合夥企業(有限合夥)) (“**Beijing Hongyi**”) is a limited partnership established in the PRC. It is principally engaged in investment holding. The general partner of Beijing Hongyi is Shenzhen Hongtu Enterprise Management Center (Limited Partnership) (深圳弘圖企業管理中心(有限合夥)) (“**Shenzhen Hongtu**”), while its limited partner which holds more than 30% partnership interest is Suzhou Hongyi Dayunhe Venture Capital Management Partnership (Limited Partnership) (蘇州弘毅大運河創業投資管理合夥企業(有限合夥)) (“**Hongyi Dayunhe**”). Hongyi Dayunhe is a registered investment fund which has a wide investor base with no single limited partner holding more than 30% partnership interest therein. The general partner of Hongyi Dayunhe is Shenzhen Hongtu, and the fund manager of Hongyi Dayunhe is Hony Private Equity Fund Management (Tianjin) Partnership (Limited Partnership) (弘毅私募基金管理(天津)合夥企業(有限合夥)). 10% of the partnership interest of Shenzhen Hongtu is held by its general partner Beijing Hongyi Hezhong Enterprise Management Co., Ltd. (北京弘毅合眾企業管理有限公司) (“**Hongyi Hezhong**”) which is equally owned by Mr. Cao Yonggang, Mr. Xu Minsheng and Mr. Zhao Wen, and 90% of the partnership interest is held by its sole limited partner, Xizang Hongyi Hezhong Enterprise Management Center (Limited Partnership) (西藏弘毅合眾企業管理中心(有限合夥)) (“**Xizang Hongyi**”). Xizang Hongyi’s general partner is Hongyi Hezhong and its sole limited partner holding 99.27% partnership interest is Lasa Yuyi Enterprise Management Partnership (Limited Partnership), in which no single limited partner holding more than 30% partnership interest therein. Save as disclosed above, no ultimate beneficial owner of any general partner or limited partner holds 30% or more interest in Beijing Hongyi.
12. China Internet Investment Fund (Limited Partnership) (中國互聯網投資基金(有限合夥)) (“**CIIF**”) is a limited partnership established in the PRC on March 23, 2017 which is engaged in investment management and consulting services. The general partner of CIIF is China Internet Investment Fund Management Co., Ltd. (中國互聯網投資基金管理有限公司), a company owned as to 40% by Zhongwang Xintong (Beijing) Holdings Co., Ltd. (中網信通(北京)控股有限公司). CIIF has nine limited partners, including ICBC Credit Suisse Management Co., Ltd. (工銀瑞信投資管理有限公司), which holds 33.22% partnership interests therein, and eight other limited partners, none of which holds 30% or more partnership interests therein.
13. Beijing Haipu No.1 Technology Development Partnership (Limited Partnership) (北京海璞壹號科技發展合夥企業(有限合夥)) (“**Haipu No. 1**”) is a limited partnership established in the PRC. It is principally engaged in investment. Its general partner is Beijing Haizhikechuang Technology Services Co., Ltd (北京海置科創科技服務有限公司), which is indirectly wholly-owned by State-owned Assets Supervision and Administration Commission of the People’s Government of Haidian District, Beijing (北京市海淀區人民政府國有資產監督管理委員會) (“**Haidian SASAC**”). Beijing Zhongguancun Science City IV Technology Growth Equity Investment Partnership (Limited Partnership) (北京中關村科學城四期科技成長股權投資合夥企業(有限合夥)), a limited partner of Haipu No.1, holds 30% or more partnership interest therein, which is owned as to (i) 1% by Beijing Zhongguancun Science City Technology Investment Management Co., Ltd. (北京中關村科學城科技投資管理有限公司) as its general partner, which is ultimately controlled by Haidian SASAC, and (ii) 99% by Beijing Haidian District State-owned Assets Investment Group Co., Ltd. (北京市海淀區國有資產投資集團有限公司) as its sole limited partner, which is wholly owned by State-owned Capital Operation Company of Haidian District, Beijing (北京市海淀區國有資本運營有限公司) and in turn ultimately controlled by Haidian SASAC. Aviation Industry Integration Development (Qingdao) Equity Investment Fund Partnership (Limited Partnership) (航空產業融合發展(青島)股權投資基金合夥企業(有限合夥)) and Qingdao Honghua Qianyuan X Investment Partnership (Limited Partnership) (青島弘華乾元拾號投資合夥企業(有限合夥)) are two limited partners of Haipu No. 1, which together hold 30% or more partnership interests therein, and both are ultimately controlled by AVIC Asset Management Co.,

Ltd. (中航資產管理有限公司), Qingdao Mingquan Haichuang Information Technology Co., Ltd. (青島銘泉海創信息科技有限公司) and Qingdao Longtai Lize Investment Consulting Co., Ltd. (青島隆泰利澤投資諮詢有限公司). Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Haipu No. 1.

14. Chongqing Manufacturing Transformation and Upgrading Private Equity Investment Fund Partnership (Limited Partnership) (重慶製造業轉型升級私募股權投資基金合夥企業(有限合夥)) (“**Chongqing Manufacturing Fund**”) is a limited partnership established under the laws of the PRC. It is principally engaged in equity investments in artificial intelligence, advanced manufacturing, new materials, healthcare, new-generation information technology and other strategic emerging industries in the PRC. Its general partner is Chongqing Jianyu Lingxing Enterprise Management Consulting Partnership (Limited Partnership) (重慶建渝領興企業管理諮詢合夥企業(有限合夥)) (“**Chongqing Jianyu**”), whose general partner is CCB Private Equity Investment Management Co., Ltd. (建信股權投資管理有限責任公司), which is ultimately controlled by China Construction Bank Corporation (中國建設銀行股份有限公司), a joint stock company incorporated in the PRC with limited liability, the H shares of which are listed on the Stock Exchange (stock code: 939) and the A shares of which are listed on the Shanghai Stock Exchange (stock code: 601939). None of the limited partners holds 30% or more partnership interests in Chongqing Manufacturing Fund. Save as disclosed above, no ultimate beneficial owner of any general partner or limited partner holds 30% or more interests in Chongqing Manufacturing Fund.
15. Beijing Baidu Netcom Science Technology Co., Ltd. (北京百度網訊科技有限公司) is a company incorporated in the PRC with limited liability. It is principally engaged in internet and technology services. It is a variable interest entity controlled by Baidu, Inc. (a company listed on the Nasdaq (stock code: BIDU) and the Hong Kong Stock Exchange (stock code: 9888)) based on contractual arrangements. Baidu, Inc. is a leading AI company with a strong internet foundation.
16. Nanjing Zijin Kuaiying Enterprise Management Partnership (Limited Partnership) (南京市紫金快影企業管理合夥企業(有限合夥)) (“**Nanjing Zijin**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. 98.59% of its partnership interest is held by its sole limited partner, Nanjing Huatai Zijin Xinxing Industrial Fund Partnership (Limited Partnership) (南京華泰紫金新興產業基金合夥企業(有限合夥)), which has a wide investor base with no single limited partner who holds 30% or more partnership interest in it. The remaining partnership interest of 1.41% of Nanjing Zijin is held by its general partner, Huatai Zijin Investment Co., Ltd. (華泰紫金投資有限責任公司) (“**Huatai Zijin**”), which is directly wholly-owned by Huatai Securities Co., Ltd. (華泰證券股份有限公司), a company incorporated in the PRC with limited liability and whose shares are listed on the Stock Exchange (stock code: 06886), the Shanghai Stock Exchange (stock code: 601688) and London Stock Exchange (stock code: HTSC). It is principally engaged in wealth management, institutional services, investment management, and international operations. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Nanjing Zijin.
17. Taizhou Jiaojiang Qiling Enterprise Management Consulting Partnership (Limited Partnership) (台州椒江啟靈企業管理諮詢合夥企業(有限合夥)) (“**Jiaojiang Qiling**”) is a limited partnership established in the PRC. It is principally engaged in investment holding. The general partner of Jiaojiang Qiling is Shanghai Qixun Management Consulting Partnership (Limited Partnership) (上海啟詢管理諮詢合夥企業(有限合夥)) (“**Shanghai Qixun**”). The general partner of Shanghai Qixun is Shanghai Qihui Management Consulting Co., Ltd. (上海啟輝管理諮詢有限公司), which is jointly controlled by Mr. Kuang Duane Ziping (鄺子平) and Ms. Yu Jia (于佳). Save and except Shanghai Qiming Ronghui Private Equity Fund Partnership (Limited Partnership) (上海啟明融匯

私募基金合夥企業(有限合夥)), the general partner of which is Shanghai Qixun and no limited partner holding one third or more partnership interests therein, none of the limited partners of Jiaojiang Qiling holds one third or more of its partnership interests.

18. Wealth Investment V (HK) Limited (“**Wealth Investment V**”) is a company incorporated in Hong Kong with limited liability. It is principally engaged in investment holding. It is indirectly wholly owned by CLSA SMA Fortune Fund V, L.P. (“**CLSA Fund V**”), an exempted limited partnership established in the Cayman Islands. The CLSA Fund V’s general partner is CLSA SMA Fortune Fund GP Limited, a company incorporated in the Cayman Islands with limited liability which is wholly and indirectly owned by CITIC Securities Company Limited, a joint stock company with limited liability established in the PRC, the H shares and A shares of which are listed on the Stock Exchange (stock code: 06030) and the Shanghai Stock Exchange (stock code: 600030). CITIC Securities Company Limited covers a wide range of businesses including securities, funds, futures, foreign exchange and commodities. No ultimate beneficial owner of any limited partner of CLSA Fund V holds more than 30% partnership interests therein. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner hold 30% or more interests in Wealth Investment V.
19. Beijing Information Industry Development Investment Fund (L.P.) (北京信息產業發展投資基金(有限合夥)) is a limited partnership established in the PRC, primarily engaged in private equity investments, investment management, and asset management activities. Legend Capital Management Co. Ltd. (君聯資本管理股份有限公司) and Beijing Jingguoguan Property Management Co., Ltd. (北京京國管置業管理有限公司) served as the general partners, each holding a 0.50% partnership interest. The sole limited partner of Beijing Information Industry Development Investment Fund (L.P.) was Beijing Municipal Government Investment Guidance Fund Management (Limited Partnership) (北京市政府投資引導基金(有限合夥)), holding 99% of the partnership interest. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Beijing Information Industry Development Investment Fund (L.P.).
20. Beijing Artificial Intelligence Industry Investment Fund (Limited Partnership) (北京市人工智能產業投資基金(有限合夥)) is a limited partnership established in the PRC, primarily engaged in private equity funds investment activities such as equity investment, investment management, and asset management. Its general partners are Beijing Jingguoguan Real Estate Management Co., Ltd. (北京京國管置業管理有限公司) and Beijing Qiou Management Consulting Partnership (Limited Partnership) (北京啟歐管理諮詢合夥企業(有限合夥)), each holding approximately 0.50% and 0.50% partnership interests therein respectively. It has one limited partner, Beijing Municipal Government Investment Guidance Fund (Limited Partnership) (北京市政府投資引導基金(有限合夥)), a state-owned fund primarily engaged in investment and asset management, which holds approximately 99.00% of the partnership interests therein. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Beijing Artificial Intelligence Industry Investment Fund (Limited Partnership).
21. CITIC Securities Investment Company Limited (中信證券投資有限公司) is a wholly owned subsidiary of CITIC Securities Company Limited (中信證券股份有限公司). CITIC Securities Company Limited is a joint stock company with limited liability established in the PRC, the H shares and A shares of which are listed on the Stock Exchange (stock code: 06030) and the Shanghai Stock Exchange (stock code: 600030). CITIC Securities Company Limited covers a wide range of businesses including securities, funds, futures, foreign exchange and commodities.

22. BlueFive Investments Holding Limited (“**BFIH**”) is a company incorporated in the Abu Dhabi Global Market (ADGM), UAE, with limited liability, principally engaged in investment holding activities. BFIH is owned by BlueFive Holdings Limited as the majority shareholder, with the remaining interests held by minority shareholders, none of whom individually holds 5% or more of the issued share capital. Mr. Hazem Ben-Gacem is the ultimate beneficial owner and controller of BFIH.
23. Ningbo Meishan Bonded Port Area Zhichun Huayan Venture Capital Partnership (Limited Partnership) (寧波梅山保稅港區知春華燕創業投資合夥企業(有限合夥)) (“**Ningbo Zhichun Huayan**”) is a limited partnership established in the PRC. It is principally engaged in venture capital investment business. 1% of the partnership interest in Ningbo Zhichun Huayan is held by its general partner, Ningbo Meishan Bonded Port Area Atlas Investment Management Co., Ltd. (寧波梅山保稅港區阿特列斯投資管理有限公司) (“**Ningbo Atlas**”), and 99% of the partnership interest is held by its sole limited partner, Ms. Wu Chunmei. Ningbo Atlas is a private equity fund manager licensed in China. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Ningbo Zhichun Huayan.
24. Tianjin Lisi Xingque Venture Capital Partnership (Limited Partnership) (天津礪思星雀創業投資合夥企業(有限合夥)) (“**Tianjin Lisi Xingque**”) is a limited partnership established in the PRC. It is principally engaged in investment activities. 0.1379% of the partnership interest in Tianjin Lisi Xingque is held by its general partner, Tianjin Lisi Mingtang Enterprise Management Consulting Partnership Enterprise (Limited Partnership) (天津礪思明棠企業管理諮詢合夥企業(有限合夥)) (“**Tianjin Lisi**”) which is owned as to 97.2222% by Mr. Cao Xi, and 99.8621% of the partnership interest is held by its limited partners each holding less than 30% of the partnership interest. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Tianjin Lisi Xingque.
25. Shenzhen Kunhe Juyuan Venture Capital Partnership (Limited Partnership) (深圳坤和聚元創業投資合夥企業(有限合夥)) (“**Shenzhen Kunhe Juyuan**”) is a limited partnership established in the PRC. It is principally engaged in investment. Its general partner is Shenzhen Changsheng Private Equity Fund Management Co., Ltd. (深圳常盛私募股權基金管理有限公司) (“**Shenzhen Changsheng**”) and Beijing Kunni Management Consulting Co., Ltd. (北京坤倪管理諮詢有限責任公司) (“**Beijing Kunni**”), and its limited partners are Mr. Yao Qicong and Mr. Wang Chen, each holding 49.9% partnership interests in Shenzhen Kunhe Juyuan. Shenzhen Changsheng is owned as to 95% by Ms. Jin Yinfeng and Beijing Kunni is owned as to 99% by Qingdao Jiukun Taolue Equity Investment Partnership Enterprise (Limited Partnership) (青島九坤韜略股權投資合夥企業(有限合夥)), of which Mr. Wang Chen serves as the general partner and Mr. Yao Qicong serves as the limited partner. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Shenzhen Kunhe Juyuan.
26. Wenzhou Ruida Venture Capital Partnership (Limited Partnership) (溫州睿達創業投資合夥企業(有限合夥)) (“**Wenzhou Ruida**”) is a limited partnership established in the PRC. It is principally engaged in investment, investment management, asset management and other activities through private investment funds; engaging in investment activities with proprietary funds; venture capital investment. 0.0125% of the partnership interest in Wenzhou Ruida is held by its general partner, Ningbo Meishan Bonded Port Area Ruiyuan Investment Management Co., Ltd. (寧波梅山保稅港區睿緣投資管理有限公司) (which is indirectly controlled by Mr. Zheng Xuanle), and 93.74% of the partnership interest is held by its largest limited partner, Hainan Guangzhiyuan Management Consulting Co., Ltd. (海南光摯源管理顧問有限公司), which is indirectly controlled by Lighthouse Development (HK) Limited (which is indirectly controlled by Mr. Zheng Xuanle). Save as disclosed

above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Wenzhou Ruida.

27. Gongqingcheng Junmang Yunze Venture Capital Partnership (Limited Partnership) (共青城鈞芒雲澤創業投資合夥企業(有限合夥)) (“**Junmang Yunze**”) is a limited partnership established in the PRC. It is principally engaged in investment. The general partner of Junmang Yunze is Zhuhai Houweizhuoyuan Investment Center (Limited Partnership) (珠海厚為卓遠投資中心(有限合夥)) (“**Zhuhai Houweizhuoyuan**”), and no limited partners holding 30% or more partnership interests therein. Zhuhai Houweizhuoyuan is owned as to 98% by Houwei Ruida (Dalian) Capital Management Co., Ltd. (厚為瑞達(大連)資本管理有限公司), which is in turn 55% controlled by Ms. Huang Xiaofang. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Junmang Yunze.
28. QM323 Limited is a company incorporated under the laws of Hong Kong principally engaging in investment holding, and is wholly owned by Qiming Venture Partners IX-A, L.P. Qiming Venture Partners IX-A, L.P. is an exempted limited partnership established in the Cayman Islands. Qiming GP IX-A, LLC is the general partner of Qiming Venture Partners IX-A, L.P. Save and except Duane Ziping Kuang (who is an independent third party), no other shareholders of Qiming GP IX-A, LLC holds one-third or more of its shareholding interests. None of the limited partners of Qiming Venture Partners IX-A, L.P. holds one-third or more of its partnership interests.
29. MONOLITH KLING FUND L.P. (“**Monolith Kling**”) is an exempted limited partnership established in the Cayman Islands. It is principally engaged in investment activities. The general partner of Monolith Kling is Monolith Opportunity GP II LLC (a Cayman Islands LLC), which is ultimately wholly-owned by Mr. Cao Xi (曹曦) and does not hold any partnership interests in Monolith Kling. GIGA INDUSTRIES LIMITED (a BVI business company) is the limited partner of Monolith Kling holding more than 30% partnership interests therein, and is ultimately wholly-owned by Greater Bay Area Homeland Investments Limited (大灣區共同家園投資有限公司) (a Hong Kong company), which is held by a diversified base of corporate shareholders with no single individual holding more than 25% ownership. Save as disclosed above, no ultimate beneficial owner of any general partner or limited partner holds 30% or more interests in Monolith Kling.
30. Maanshan Ruiyuan Co-Stone Enterprise Management Partnership (Limited Partnership) (馬鞍山瑞垣基石企業管理合夥企業(有限合夥)) (“**Maanshan Co-Stone**”) is a limited partnership established in the PRC. It is principally engaged in asset management services with self-owned capital investment. 1.96% of the partnership interest in Maanshan Co-Stone is held by its general partner, Tibet Tianji Co-Stone Venture Capital Co., Ltd. (西藏天璣基石創業投資有限公司) (“**Tibet Tianji Co-Stone**”), and 98.04% of the partnership interest is held by its sole limited partner, Urumqi Kunlun Co-Stone Venture Capital Co., Ltd. (烏魯木齊崑崙基石創業投資有限公司). Both of Tibet Tianji Co-Stone and Urumqi Kunlun Co-Stone Venture Capital Co., Ltd. are wholly owned by Co-Stone Asset Management Co., Ltd. (基石資產管理股份有限公司), which is in turn more than 30% controlled by Maanshan Shenzhou Jishi Equity Investment Partnership (Limited Partnership) (馬鞍山神州基石股權投資合夥企業(有限合夥)), which is ultimately controlled by Mr. Zhang Wei. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in Maanshan Co-Stone.
31. Yangtze River Delta Digital Intelligence Cultural Industry Private Equity Investment Fund (Shanghai) Partnership (Limited Partnership) (長三角數智文化產業私募投資基金(上海)合夥企業(有限合夥)) (“**YRD Digital Intelligence**”) is a limited partnership established in the PRC. It is principally engaged in private equity investment focusing on artificial intelligence, integrated media, cultural and digital content industries. Its general partner is Haitong Leading Capital

Management Co., Ltd. (海通創意私募基金管理有限公司) (“**Haitong Creative**”), which is owned as to 53.25% by Haitong Kaiyuan Investment Co., Ltd. (海通開元投資有限公司), which is in turn wholly-owned by Guotai Haitong Securities Co., Ltd. (國泰海通證券股份有限公司), a company incorporated in the PRC with limited liability and whose shares are listed on the Stock Exchange (stock code: 02611) and the Shanghai Stock Exchange (stock code: 601211). It is principally engaged in comprehensive securities businesses including brokerage, investment banking and asset management. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in YRD Digital Intelligence.

32. Xiamen Chunhua Zhongying Fuyao Artificial Intelligence Investment Partnership (Limited Partnership) (廈門春華中瀛扶搖人工智能投資合夥企業(有限合夥)) (“**Chunhua Zhongying**”) is a limited partnership established in the PRC. It is principally engaged in equity investment. 90% of the partnership interest in Chunhua Zhongying is held by its general partner, Chunhua Qiushi (Tianjin) Equity Investment Management Co., Ltd. (春華秋實(天津)股權投資管理有限公司) (“**Chunhua Qiushi**”), and 10% of the partnership interest is held by its sole limited partner, Mr. Wang Jie. Chunhua Qiushi is affiliated to Primavera Capital Group and is duly registered with the Asset Management Association of China as a private fund manager.
33. HUNDREDS PLUS LIMITED PARTNERSHIP is a limited partnership established in the Cayman Islands. It is principally engaged in investment. Its general partner is Hundreds Capital which is ultimately owned by a trust for the benefit of Hundreds Capital’s investors, the trustee of which is Vistra Trust (Singapore) Pte. Limited. No ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in HUNDREDS PLUS LIMITED PARTNERSHIP.
34. PMF Select Polaris LP is a limited partnership established in the BVI, principally engaged in investment activities. Its general partner is PMF Select Investment Limited, the ultimate beneficial owner of which is Mr. Zhou Taolue. No limited partner holds more than 30% of the partnership interests. Save as disclosed above, no ultimate beneficial owner of any general partner and limited partner holds 30% or more interests in PMF Select Polaris LP.

To the knowledge and belief of the Directors having made all reasonable enquiries, each of the Independent Investors and their ultimate beneficial owner(s) is a third party/are third parties independent of the Company and its connected persons.

Beijing Kling is a company incorporated in the PRC with limited liability. It is principally engaged in the development and operation of **Kling AI** (可靈AI). As at the date of this announcement, Beijing Kling is indirectly wholly owned by the Company. Upon the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes being both fully utilized, Beijing Kling will be indirectly owned as to approximately 68.33% by the Company.

Beijing Kuaixingkong Technology is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**’s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Kuaixingchen Technology is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**’s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Kling Technology is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**'s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Kling Lingdong is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**'s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Lingshi Technology is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**'s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Kling Duomotai is a company incorporated in the PRC with limited liability. It currently does not carry out any substantive business. However, it plans to apply for necessary licenses (if required) to commence the operation of **Kling AI**'s related business upon completion of the Restructuring. As at the date of this announcement, it is directly wholly owned by Beijing Kling.

Beijing Kuaishou Technology is a company incorporated in the PRC with limited liability. It is principally engaged in the provision of live-streaming and online marketing services. As at the date of this announcement, it is directly wholly owned by Huayi Huilong.

Huayi Huilong is a company incorporated in the PRC with limited liability. It is principally engaged in the development of software, hardware and network technology. As at the date of this announcement, it is controlled by Beijing Dajia through contractual arrangements.

Beijing Dajia is a company incorporated in the PRC with limited liability. It is principally engaged in the development of software, hardware and network technology. As at the date of this announcement, it is directly wholly owned by Fortune Ever.

Fortune Ever is a company incorporated in Hong Kong with limited liability. It is principally engaged in investment holding and investment. As at the date of this announcement, it is directly wholly owned by the Company.

Beijing Kuailingrui is a company incorporated in the PRC with limited liability. It is principally engaged in investment holding. As at the date of this announcement, it is directly wholly owned by Lucky Labs.

Lucky Labs is a company incorporated in Hong Kong with limited liability. It is principally engaged in investment holding. As at the date of this announcement, it is indirectly wholly owned by the Company.

DEFINITIONS

In this announcement, the following expressions shall have the following meanings unless the context requires otherwise:

“Beijing Dajia”	Beijing Dajia Internet Information Technology Co., Ltd. (北京達佳互聯信息技術有限公司), a company incorporated in the PRC with limited liability and an indirect wholly-owned subsidiary of the Company
-----------------	---

“Beijing Kling”	Beijing Kling Intelligent Technology Co., Ltd. (北京可靈智能科技有限公司), a company incorporated in the PRC with limited liability which will adopt a weighted voting rights structure in accordance with the Shareholders’ Agreement. As at the date of this announcement, Beijing Kling is indirectly wholly owned by the Company. Assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized, Beijing Kling will be indirectly owned as to approximately 68.33% by the Company
“Beijing Kling Duomotai”	Beijing Kling Duomotai Technology Limited (北京可靈多模態科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Beijing Kling Group Companies”	Beijing Kuaixingkong Technology, Beijing Kling Technology, Beijing Kuaixingchen Technology, Beijing Kling Lingdong, Beijing Lingshi Technology, Beijing Kling Duomotai and other entity(ies) that may become direct or indirect wholly owned subsidiaries of Beijing Kling after the Signing Date and become party(ies) to the Capital Increase Agreement and the Shareholders’ Agreement by signing a joinder agreement thereto respectively
“Beijing Kling Lingdong”	Beijing Kling Lingdong Technology Limited (北京可靈靈動科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Beijing Kling Share Incentive Scheme”	the share incentive scheme adopted by Beijing Kling on July 2, 2026
“Beijing Kling Share Option Scheme”	the share option scheme adopted by Beijing Kling on July 2, 2026
“Beijing Kling Share Ownership Scheme”	the share ownership scheme adopted by Beijing Kling on July 2, 2026
“Beijing Kling Technology”	Beijing Kling Technology Limited (北京可靈科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Beijing Kuailingrui”	Beijing Kuailingrui Technology Co., Ltd. (北京快靈瑞科技有限公司), a company incorporated in the PRC with limited liability. As at the date of this announcement, Beijing Kuailingrui is directly wholly owned by Lucky Labs and directly holds 62.03% interest in Beijing Kling. Assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized, Beijing Kuailingrui will directly hold approximately 2.00% interest in Beijing Kling

“Beijing Kuaishou Ads”	Beijing Kuaishou Ads Co., Ltd. (北京快手廣告有限公司), a company incorporated in the PRC with limited liability and a wholly-owned subsidiary of the Company, which does not constitute an “insignificant subsidiary” as defined under Chapter 14A of the Listing Rules
“Beijing Kuaishou Technology”	Beijing Kuaishou Technology Co., Ltd. (北京快手科技有限公司), a company incorporated in the PRC with limited liability and controlled by the Company through contractual arrangements
“Beijing Kuaixingchen Technology”	Beijing Kuaixingchen Technology Limited (北京快星辰科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Beijing Kuaixingkong Technology”	Beijing Kuaixingkong Technology Limited (北京快星空科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Beijing Lingshi Technology”	Beijing Lingshi Technology Limited (北京靈世科技有限公司), a company incorporated in the PRC with limited liability and a direct wholly owned subsidiary of Beijing Kling
“Board”	the board of Directors of the Company
“Business Day(s)”	any day(s) other than a Saturday, Sunday or a day on which banks in the PRC or Hong Kong are generally closed for business
“BVI”	the British Virgin Islands
“Capital Increase Agreement”	the capital increase agreement (including the Joinder Agreements) dated July 2, 2026 entered into between Beijing Kling, the Beijing Kling Group Companies, the Investors (including the Additional Investors), Lucky Labs and Beijing Kuailingrui
“Company”	Kuaishou Technology (快手科技), a company incorporated in the Cayman Islands with limited liability on February 11, 2014, the class B ordinary shares of which are listed on the Stock Exchange
“Completion Date”	in relation to an Investor, the date on which such Investor pays the Subscription Price in full with respect to its Subscription in accordance with the Capital Increase Agreement
“Conditions”	the conditions precedent under the Capital Increase Agreement
“connected person(s)”	has the same meaning ascribed to it under the Listing Rules
“Director(s)”	the director(s) of the Company

“Fortune Ever”	Fortune Ever Global Limited, a company incorporated in Hong Kong with limited liability and a direct wholly owned subsidiary of the Company
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“Huayi Huilong”	Beijing Huayi Huilong Internet Technology Limited (北京華藝匯龍網絡科技有限公司), a company incorporated in the PRC with limited liability and controlled by Beijing Dajia through contractual arrangements
“Independent Investors”	34 investors independent of the Company and its connected persons
“insignificant subsidiary”	has the same meaning ascribed to it under the Listing Rules
“Investors”	Initial Investors and the Additional Investors
“Kuaishou Group”	the Company and its subsidiaries and consolidated affiliated entities
“Latest Completion Date”	the date falling 180 days after the Signing Date, or such other date as Beijing Kling and the Investors may otherwise agree in writing
“Latest Listing Date”	the date falling on the fifth anniversary of the Latest Payment Date
“Latest Payment Date”	the date falling one hundred and twenty (120) days after the Signing Date (or such other period as approved by the Investors holding more than 50% of the Subscription Amount)
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“Lucky Labs”	Lucky Labs Limited, a company incorporated in Hong Kong with limited liability. As at the date of this announcement, Lucky Labs is indirectly wholly owned by the Company and directly holds 37.97% interest in Beijing Kling. Assuming the Subscription Limit and the scheme mandate limits of the Subsidiary Share Participation Schemes are both fully utilized, Lucky Labs will directly hold approximately 66.33% interest in Beijing Kling
“New Articles of Association”	the new articles of association of Beijing Kling approved by its board of directors and shareholders to reflect the capital increase contemplated under the Capital Increase Agreement
“Participants”	the respective participants of the Beijing Kling Share Incentive Scheme, the Beijing Kling Share Ownership Scheme and the Beijing Kling Share Option Scheme, as the context requires

“Party A”	Atypical Holdings Limited, a company incorporated in Hong Kong with limited liability
“Party B”	(i) Shanghai Qishan Investment Co., Ltd., and (ii) Parallel Mars Investment Limited
“Party C”	Neumann Intelligence I Holdings Limited, a company incorporated in the BVI with limited liability
“Party D”	Beijing Zhuoyue Lingbo Enterprise Management Co., Ltd. (北京卓悦靈博企業管理有限公司), a company incorporated in the PRC with limited liability
“PRC” or “China”	the People’s Republic of China, which for the purposes of this announcement only, excludes Hong Kong, Macao Special Administrative Region and Taiwan
“principal subsidiary”	has the same meaning ascribed to it under the Listing Rules
“Redemption Right(s)”	the rights granted to each of the Investors under the Shareholders’ Agreement, pursuant to which each of the Investors shall have the right to require Beijing Kling to repurchase all or part of its equity interests in Beijing Kling in the event of any of the circumstances, the details of which are under the section “The Grant of the Redemption Rights” in this announcement
“Restructuring”	the restructuring of the Kuaishou Group’s <i>Kling AI (可靈AI)</i> related assets and businesses contemplated under the Restructuring Framework Agreement
“Restructuring Framework Agreement”	the agreement dated July 2, 2026 entered into between the Restructuring Parties and Beijing Kling
“RMB”	Renminbi, the lawful currency of the PRC
“Signing Date”	the date the Capital Increase Agreement was signed by the parties thereto
“Shareholder(s)”	the shareholder(s) of the Company
“Shareholders’ Agreement”	the shareholders’ agreement dated July 2, 2026 entered into between the parties to the Capital Increase Agreement (including the Joinder Agreements thereunder)
“Shareholding Platforms”	the limited partnerships and/or limited liability companies established to acquire, hold and administer the equity interests of Beijing Kling for the purpose of satisfying the grants under the Subsidiary Share Participation Schemes
“Stock Exchange”	The Stock Exchange of Hong Kong Limited

“Subscription(s)”	the subscription of registered capital in Beijing Kling by each of the Investors (including the Additional Investors) under the Capital Increase Agreement within the Subscription Limit
“Subscription Amount”	the amount of increased registered capital in Beijing Kling subscribed by all Investors (including the Additional Investors) under the Capital Increase Agreement (including the Joinder Agreements thereunder)
“Subscription Price”	the price to be paid to Beijing Kling by each of the Investors (including the Additional Investors) for the Subscription pursuant to the Capital Increase Agreement (including the Joinder Agreements thereunder)
“substantial shareholder”	has the same meaning ascribed to it under the Listing Rules
“Tencent”	Tencent Holdings Limited, a company incorporated in the Cayman Islands with limited liability, the shares of which are listed on the Stock Exchange (stock code: 700)
“Transaction Documents”	the Capital Increase Agreement, the Shareholders’ Agreement, the New Articles of Association and other legal documents stipulated by the Capital Increase Agreement in relation to the capital increase contemplated thereunder
“United States”	the United States of America, its territories, its possessions and all areas subject to its jurisdiction
“USD”	United States Dollars, the lawful currency of the United States
“%”	percent

By order of the Board
Kuaishou Technology
Mr. Cheng Yixiao
Chairman

Hong Kong, July 2, 2026

As at the date of this announcement, the Board comprises Mr. Cheng Yixiao and Mr. Su Hua as executive Directors; Mr. Li Zhaohui and Mr. Wang Huiwen as non-executive Directors; Mr. Zhang Fei, Mr. Ma Yin, Ms. Lu Rong and Mr. Huang Jia as independent non-executive Directors.