豐盛生活服務有限公司
FSE LIFESTYLE SERVICES LIMITED

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 331)

PASSING AWAY OF AN INDEPENDENT NON-EXECUTIVE DIRECTOR

The board of directors (the "**Board**") of FSE Lifestyle Services Limited (the "**Company**") announces with deep sorrow that Mr. KWONG Che Keung, Gordon ("**Mr. Kwong**"), an independent non-executive director of the Company, the chairman of the audit committee of the Company (the "**Audit Committee**") and a member of the remuneration committee of the Company (the "**Remuneration Committee**"), passed away on 6 July 2026.

The Board would like to express its deepest condolences to the family of Mr. Kwong and its sincere gratitude for his valuable contributions to the Company during his tenure of office.

Following the passing away of Mr. Kwong, (a) the office of chairman of the Audit Committee has become vacant; and (b) the Remuneration Committee currently comprises two executive directors and two independent non-executive directors and does not have a majority of independent non-executive directors.

The Company will use its best endeavours to (a) appoint an independent non-executive director as the chairman of the Audit Committee; and (b) appoint an independent non-executive director as a member of the Remuneration Committee, in each case, within three months from 6 July 2026 in order to meet the requirements under Rules 3.21 and 3.25 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Further announcement will be made by the Company as and when appropriate.

By order of the Board
FSE Lifestyle Services Limited
Chan Ju Wai
Executive Director and Company Secretary

Hong Kong, 7 July 2026

As at the date of this announcement, the Board comprises Dr. Cheng Kar Shun, Henry (Chairman) as non-executive director, Mr. Doo Wai Hoi, William (Chairman), Mr. Lam Wai Hon, Patrick (Executive Vice-Chairman and Chief Executive Officer) (also acts as alternate director to Dr. Cheng Kar Shun, Henry), Mr. Doo William Junior Guilherme, Mr. Lee Kwok Bong, Mr. Soon Kweong Wah, Dr. Cheng Chun Fai and Mr. Chan Ju Wai as executive directors, Mr. Hui Chiu Chung, Stephen, Mr. Lee Kwan Hung, Eddie, Ms. Leung Wan Chong Christine and Mr. Martin Nicholas Hadaway as independent non-executive directors.