

年報 2026

ANNUAL REPORT



Yun Lee Marine Group Holdings Limited
潤利海事集團控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock Code 股份代號 : 2682



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CORPORATE INFORMATION

公司資料

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

BOARD OF DIRECTORS

Executive Directors

Mr. Wen Tsz Kit Bondy (*Chairman and Chief Executive Officer*)

Ms. Chan Sau Ling Amy

Independent Non-Executive Directors

Ms. Chan Hei Ting

Ms. Hong Ting

Mr. Ng Simon

AUDIT COMMITTEE

Ms. Hong Ting (*Chairwoman*)

Ms. Chan Hei Ting

Mr. Ng Simon

REMUNERATION COMMITTEE

Ms. Chan Hei Ting (*Chairwoman*)

Ms. Hong Ting

Mr. Ng Simon

Mr. Wen Tsz Kit Bondy

NOMINATION COMMITTEE

Mr. Ng Simon (*Chairman*)

Mr. Wen Tsz Kit Bondy

Ms. Chan Hei Ting

Ms. Hong Ting

COMPANY SECRETARY

Mr. Lo Kwun Kit

AUTHORISED REPRESENTATIVES

Mr. Wen Tsz Kit Bondy

Ms. Chan Sau Ling Amy

REGISTERED OFFICE IN CAYMAN ISLANDS

89 Nexus Way, Camana Bay

Grand Cayman, KY1-9009

Cayman Islands

董事會

執行董事

溫子傑先生 (*主席兼行政總裁*)

陳秀玲女士

獨立非執行董事

陳希婷女士

項婷女士

伍世榮先生

審核委員會

項婷女士 (*主席*)

陳希婷女士

伍世榮先生

薪酬委員會

陳希婷女士 (*主席*)

項婷女士

伍世榮先生

溫子傑先生

提名委員會

伍世榮先生 (*主席*)

溫子傑先生

陳希婷女士

項婷女士

公司秘書

盧冠傑先生

授權代表

溫子傑先生

陳秀玲女士

開曼群島註冊辦事處

89 Nexus Way, Camana Bay

Grand Cayman, KY1-9009

Cayman Islands



CORPORATE INFORMATION

公司資料

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Flat D, 31/F., Billion Plaza II
10 Cheung Yue Street
Cheung Sha Wan
Kowloon
Hong Kong

AUDITOR

Deloitte Touche Tohmatsu
Registered Public Interest Entity Auditors

LEGAL ADVISERS AS TO HONG KONG LAWS

Angela Ho & Associates

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ogier Global (Cayman) Limited
89 Nexus Way
Camana Bay
Grand Cayman, KY1-9009
Cayman Islands

BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Investor Services Limited
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

PRINCIPAL BANKS

Bank of Communications (Hong Kong) Limited
DBS Bank (Hong Kong) Limited

STOCK CODE

Hong Kong Stock Exchange: 2682

COMPANY WEBSITE

www.yunlee.com.hk

總部及香港主要營業地點

香港
九龍
長沙灣
長裕街10號
億京廣場二期31樓D室

核數師

德勤 • 關黃陳方會計師行
註冊公眾利益實體核數師

香港法律顧問

何文琪律師事務所

開曼群島股份過戶登記總處

Ogier Global (Cayman) Limited
89 Nexus Way
Camana Bay
Grand Cayman, KY1-9009
Cayman Islands

香港股份過戶登記分處

卓佳證券登記有限公司
香港
皇后大道東183號
合和中心54樓

主要往來銀行

交通銀行(香港)有限公司
星展銀行(香港)有限公司

股份代號

香港聯交所：2682

公司網址

www.yunlee.com.hk

CHAIRMAN'S STATEMENT

主席報告

Dear Shareholders,

I am pleased to present the annual results for the year ended 31 March 2026 of Yun Lee Marine Group Holdings Limited (the “**Company**”) and its subsidiaries (the “**Group**”) on behalf of the Board of Directors (the “**Board**”) of the Company. The Group is a maritime services provider in Hong Kong with over 20 years of operating history. Services of the Group include (i) vessel chartering and related services; (ii) ship management; (iii) marine construction; and (iv) trading of machineries and equipment related to construction and marine industries.

During the year, the Group continued to develop new sources of customers for the vessels chartering services and strengthen our fleet to satisfy the increasing demand of vessel chartering in the future. The Group has established a trading business arm which is principally engaged in trading of machineries and equipment related to construction and marine industries. The Group is going to tap into the marine construction and trading of construction and marine related machineries and equipment business through Yun Lee (Tim Kee) Marine Construction Limited (“**YLTk**”) and Sanlee New Energy Limited (“**Sanlee**”) and it is expected they will be the growth driver of the Group’s revenue and profits.

The Group’s financial position is solid, and will continue to maintain our leading position in the industry, and expand our opportunities in new projects.

尊敬的股東：

本人謹代表潤利海事集團控股有限公司（「**本公司**」）董事會（「**董事會**」），欣然提呈本公司及其附屬公司（「**本集團**」）截至二零二六年三月三十一日止年度之全年業績。本集團為香港海事服務供應商，擁有逾20年營運歷史。本集團所提供服務包括：(i) 船舶租賃及相關服務；(ii) 船舶管理；(iii) 海事建築；及(iv) 與建築及海事行業相關的機器及設備貿易。

年內，本集團繼續開拓船舶租賃服務的客戶來源，壯大本集團的船隊，以滿足未來船舶租賃服務上升的需求。本集團已成立主要從事買賣建築及海事行業相關的機器及設備的貿易業務部門。本集團將會通過潤利（添記）海事工程有限公司（「**潤利添記**」）及三盈新能源有限公司（「**三盈**」）參與未來的海事工程項目以及建築及海事相關機器及設備貿易，並預計彼等成為本集團的未來收益和利潤的增長動力。

本集團的財務狀況穩健，並將致力保持業內的領先地位，以及拓展新的項目機會。





ACKNOWLEDGEMENT

The Group's success this year relies on the efforts made by all our staff and the management team during the past year. I would like to express my sincere gratitude on behalf of the Board to the management and staff for their tremendous efforts and valuable contribution in the past year and hope that we will continue to receive all your support in the future. We will continue to join hands with the shareholders and staff members to turn to a new and brighter future.

ON BEHALF OF THE BOARD

Wen Tsz Kit Bondy

Yun Lee Marine Group Holdings Limited

Chairman

Hong Kong
26 June 2026

致謝

本集團於年內的成績實有賴全體員工及管理層團隊於過去一年之努力。本人藉此機會謹代表董事會，對本集團之管理層及各員工於過去一年付出之竭誠努力及寶貴貢獻致以謝意，希望未來繼續獲得大家支持。我們將繼續與股東們，員工們並肩攜手，把握未來商機，走向更成功的一頁。

代表董事會

潤利海事集團控股有限公司

主席

溫子傑

香港
二零二六年六月二十六日





MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論 與分析





MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

BUSINESS REVIEW

The Group is a maritime services provider in Hong Kong with over 20 years of operating history. The principle activities of the Group are provision of (i) vessel chartering and related services; (ii) ship management services; (iii) marine construction services; and (iv) trading of machineries and equipment related to marine and construction industries in Hong Kong. The Group's vessel chartering and related services include (i) time charter services; (ii) voyage charter services; and (iii) other related services, such as provision of crew members, maritime consultation services and vessel repair and maintenance services. The Group provided its time charter and voyage charter services through its vessel fleet, which comprises (i) 58 self-owned vessels and (ii) vessels chartered from third-party vessel suppliers from time to time. The Group's marine construction services include marine construction and engineering services provided mainly to contractors for marine construction projects in Hong Kong.

The shares of the Company had successfully listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 18 March 2019 (the “**Listing**”).

During the year, the Group provided its vessel chartering and related services mainly to the marine construction contractors of several marine infrastructure projects in Hong Kong, including the Three-Runway System project in the Hong Kong International Airport (“**3RS Project**”) and Integrated Waste Management Facilities Phase 1 project in Shek Kwu Chau (“**IWMF Project**”).

BUSINESS PROSPECTS

As there are numbers of high-profile development projects and infrastructure projects related to marine construction works initiated by the government of Hong Kong which reached their final stage in recent years, management of the Group expects the demand of the Group's vessel chartering and related services for these marine construction projects would diminish gradually. On the other hand, for marine construction services, the acquisition of 34% equity interest in YLTK (the “**Acquisition**”) allows the Group to capitalise on the majority of the duration and revenue of two subcontracts marine construction agreements (the “**Sub-contracts**”) with contract sum of approximately HK\$540 million, providing the Group with a long-term, stable and major customer until March 2027 which are expected to contribute to the Group's revenue in the future.

業務回顧

本集團為香港海事服務供應商，擁有逾20年營運歷史。本集團主要業務為在香港提供：(i) 船舶租賃及相關服務；(ii) 船舶管理服務；(iii) 海事建築服務；及(iv) 與海事及建築行業相關的機器及設備貿易。本集團的船舶租賃及相關服務包括：(i) 定期租船；(ii) 航次租船；及(iii) 其他相關服務，例如提供船員、海事諮詢服務及船舶維修及保養服務。本集團以自營船隊提供定期租船及航次租船服務，船隊包括(i) 58艘自營船舶；及(ii) 不時自第三方船舶供應商租賃的船舶。本集團的海事建築服務包括主要向香港海事建築項目承建商提供的海事建築及工程服務。

本公司股份已於二零一九年三月十八日成功在香港聯合交易所有限公司(「**聯交所**」)主板上市(「**上市**」)。

年內，本集團主要向香港多個海事基建項目的海事建築承建商提供船舶租賃及相關服務，包括香港國際機場三跑道系統項目(「**三跑項目**」)及石鼓洲綜合廢物管理設施第一期工程(「**IWMF項目**」)。

業務前景

由於近年來香港政府發起的多項與海事建築工程有關的備受矚目發展項目及基建項目達到末期階段，本集團管理層預期，有關海事建築項目對本集團的船舶租賃及相關服務的需求將逐步減少。另一方面，就海事建築服務而言，收購潤利添記34%股權(「**收購事項**」)使得本集團能夠利用兩份合約金額約為540百萬港元的分包海事建築協議(「**分包合約**」)的大部分存續期及收益，可在二零二七年三月前為本集團提供長期穩定的主要客戶，預計將有利於本集團的未來收益。



Group has established a trading business arm for the trading of machineries and equipment related to marine and construction industries (the “**New Business Activities**”). The New Business Activities will complement the existing businesses of the Group by providing different products to its clients, which will diversify the Group’s revenue streams. It is expected that the New Business Activities will potentially generate additional revenue growth and operation returns to the Group from time to time, which is in the interests of the Company and its shareholders as a whole. The Group intends to fund the New Business Activities with its internal financial resources. The Group is currently exploring a potential cooperation with an independent business entity which is engaging in the production and sales of machineries and equipment for construction industry.

本集團已成立買賣海事及建築行業相關的機械及設備(「**新業務活動**」)的貿易業務部門。新業務活動將補充本集團的現有業務，為其客戶提供不同的產品，從而使本集團的收益來源多元化。預計新業務活動將不時為本集團帶來潛在的額外收入增長及營運回報，符合本公司及其股東的整體利益。本集團擬以其內部財務資源為新業務活動提供資金。本集團目前正探索與一家從事建築行業機械設備生產及銷售的獨立業務實體進行潛在合作。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

The Group will continue to invest in its vessel fleet and identify other opportunities in order to capture such business opportunities.

Hong Kong has a long coastal line and the Government of Hong Kong SAR (the “Government”) is dedicated to improving the infrastructure of Hong Kong. As a result, the Directors believe that the long term outlook of the local marine construction market remains promising. The Company is in constant contact with the relevant departments within the government setup and are constantly being updated on the Government’s directions.

Overall speaking, management of the Group is cautiously optimistic about the on-going growth of revenue and profits from the Group’s vessel leasing and related services, ship management and marine construction business in the short coming future.

FINANCIAL REVIEW

Revenue

The Group’s total revenue increased by approximately 6.3%, from HK\$373,187,000 for the year ended 31 March 2025 to HK\$396,828,000 for the year ended 31 March 2026. Such increase was mainly attributed by a net effect of (i) the decreased revenue of vessel chartering and related services a result of decrease in the demands for the Group’s overall vessel chartering and related services from other short term marine services projects during the year; and (ii) the increased revenue of marine construction services as a result of undertaking of a number of new small and medium sized projects and improved progress of certain sizeable projects during the year.

本集團將繼續投資於其船隊及物色其他機遇，以把握此等商機。

香港擁有漫長的海岸線，而香港特別行政區政府（「政府」）致力改善香港基礎建設。因此，董事相信當地海事建築市場的前景長遠來看仍然大有可為。本公司與政府機構內的相關部門持續保持聯繫，隨時了解政府的最新指示。

總體而言，本集團管理層對不遠之將來，本集團的船舶租賃及有關業務、船舶管理及海事建築業務收益及溢利的持續增長持有謹慎並樂觀的態度。

財務回顧

收益

本集團的總收益由截至二零二五年三月三十一日止年度373,187,000港元增加約6.3%至截至二零二六年三月三十一日止年度396,828,000港元。有關增加乃主要由於(i)年內，船舶租賃及相關服務的收益因其他短期海事服務項目對本集團的船舶租賃及相關服務需求總體減少而減少；及(ii)因年內承接多個新中小型項目及若干大型項目的進度有所推進導致海事建築服務的收益增加的淨影響所致。



Cost of revenue

The Group's cost of revenue primarily consists of vessel chartering costs, staff costs and related expenses, subcontracting fees, repair and maintenance expenses, fuel costs, depreciation expenses, and other costs. The cost of revenue increased by approximately 3.9%, from HK\$274,623,000 for the year ended 31 March 2025 to HK\$285,461,000 for the year ended 31 March 2026, which was mainly represented by a net effect of (i) the decreased vessel chartering expenses payable to third-party vessel suppliers and other costs related to services rendered to short term marine services projects; and (ii) the increased construction and engineering costs of the marine construction projects as a result of undertaking of a number of new small and medium sized projects and improved progress of certain sizeable projects during the year.

Gross profit and gross profit margins

The Group's gross profit increased by approximately 13.0%, from HK\$98,564,000 for the year ended 31 March 2025 to HK\$111,367,000 for the year ended 31 March 2026. Meanwhile, the Group's gross profit margin increased by approximately 1.7 percentage point from approximately 26.4% for the year ended 31 March 2025 to approximately 28.1% for the year ended 31 March 2026, which was mainly due to combined effect of (i) the aforesaid decrease in the provision of third-party owned vessels, which generated relatively lower gross profit margin than the Group's self-owned vessels; and (ii) improved gross profit margin from marine construction services segment as a result of undertaking of a number of new small and medium sized projects with higher gross profit margins.

Other income

The Group's other income decreased by approximately 49.5%, from HK\$3,983,000 for the year ended 31 March 2025 to HK\$2,013,000 for the year ended 31 March 2026. The decrease was mainly due to (i) decrease in bank interest income of HK\$987,000 as a result of decrease in overall market interest rates; and (ii) decrease in compensation income from insurance refund covered by insurance policies of HK\$762,000 during the year.

收益成本

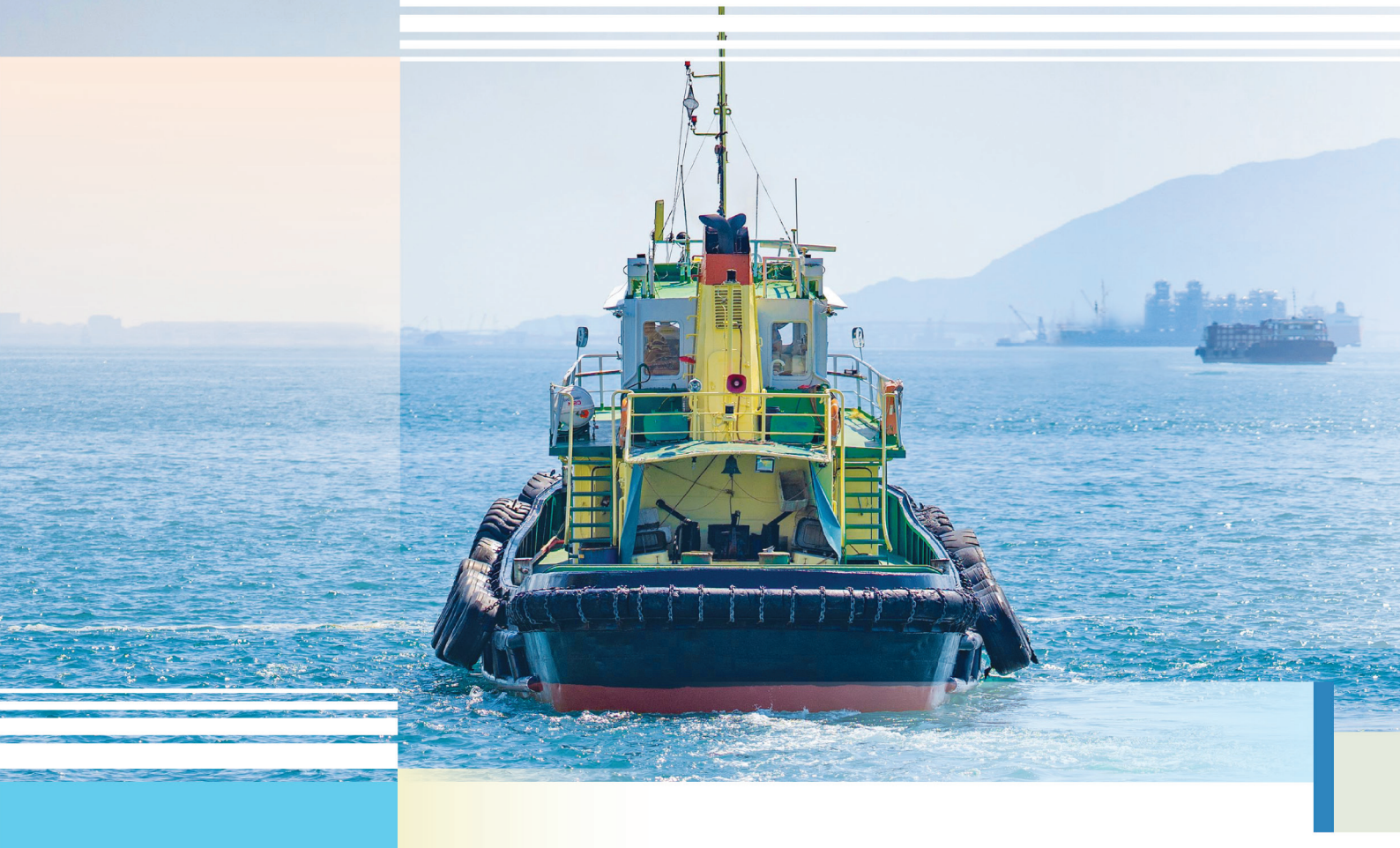
本集團的收益成本主要包括船舶租賃成本、員工成本及相關開支、分包費用、維修及保養開支、燃料成本、折舊開支及其他成本。收益成本由截至二零二五年三月三十一日止年度274,623,000港元增加約3.9%至截至二零二六年三月三十一日止年度285,461,000港元，此乃主要指(i)應付第三方船舶供應商之船舶租賃開支及其他向短期海事服務項目提供服務相關的成本減少；及(ii)因年內承接多個新中小型項目及若干大型項目的進度有所推進，導致海事建築項目的建築及工程成本增加的淨影響。

毛利及毛利率

本集團的毛利由截至二零二五年三月三十一日止年度98,564,000港元增加約13.0%至截至二零二六年三月三十一日止年度111,367,000港元。與此同時，本集團毛利率由截至二零二五年三月三十一日止年度約26.4%增加約1.7個百分點至截至二零二六年三月三十一日止年度約28.1%，主要由於(i)上文所述第三方擁有船舶的供應減少，產生的毛利率相對低於本集團自有船舶；及(ii)承接多個毛利率較高的新中小型項目，從而帶動海事建築服務分部毛利率提高。

其他收入

本集團的其他收入由截至二零二五年三月三十一日止年度3,983,000港元減少約49.5%至截至二零二六年三月三十一日止年度2,013,000港元。該減少主要是由於(i)由於整體市場利率下降，銀行利息收入減少987,000港元；及(ii)年內保單涵蓋的保險退費的賠償收入減少762,000港元。



Other gains and losses, net

The Group's other gains decreased from other losses of HK\$1,771,000 for the year ended 31 March 2025 to other gains of HK\$18,000 for the year ended 31 March 2026. Such decrease was mainly due to (i) decrease in fair value gain on a financial asset at fair value through profit or loss of HK\$10,438,000 during the year; and (ii) absence of one-off impairment loss on goodwill for the acquisition of equity interest of YLTK of HK\$8,414,000 recognised in the year ended 31 March 2025 during the year.

Administrative expenses

The Group's administrative expenses increased by approximately 3.2%, from HK\$68,782,000 for the year ended 31 March 2025 to HK\$70,995,000 for the year ended 31 March 2026.

其他收益及虧損淨額

本集團的其他收益由截至二零二五年三月三十一日止年度其他虧損1,771,000港元減少至截至二零二六年三月三十一日止年度其他收益18,000港元。有關減少主要由於：(i)年內按公平值計入損益的金融資產負債錄得公平值收益減少10,438,000港元；及(ii)年內並無截至二零二五年三月三十一日止年度因收購潤利添記股權而就商譽確認的一次性減值虧損8,414,000港元。

行政開支

本集團的行政開支由截至二零二五年三月三十一日止年度68,782,000港元增加約3.2%至截至二零二六年三月三十一日止年度70,995,000港元。

Finance costs

The Group's finance costs decreased from HK\$708,000 for the year ended 31 March 2025 to HK\$506,000 for the year ended 31 March 2026, which was attributable by a combined effect of (i) the recognition of interest expenses from the new leases on lease liabilities; and (ii) decreased interest expenses of bank and other borrowings as a result of gradual repayments of bank and other borrowings during the year.

Share of result of an associate

The Group recorded share of profit from an associate of HK\$8,000 during the year ended 31 March 2026 (2025: share of loss of HK\$107,000). Such change mainly represented by the share of profit of Eastlink Marine Services Limited.

融資成本

本集團的融資成本由截至二零二五年三月三十一日止年度708,000港元減少至截至二零二六年三月三十一日止年度506,000港元，此乃主要由於(i)自新租賃確認租賃負債之利息開支；及(ii)年內銀行及其他借款的利息開支因逐步償還銀行及其他借款而減少之合併影響。

分佔一間聯營公司業績

本集團於截至二零二六年三月三十一日止年度錄得分佔一間聯營公司溢利8,000港元(二零二五年：分佔虧損107,000港元)。有關變動主要來自分佔東航海事服務有限公司溢利。





Income tax expenses

For the year ended 31 March 2026, the Group's income tax expenses were HK\$5,217,000 (2025: HK\$1,368,000), and the effective tax rate was approximately 12.8% (2025: approximately 4.0%). The increase in effective tax rate was mainly due to a combined effect of (i) absence of adjustment of tax for over provision of tax; and (ii) absence of utilisation of tax loss in marine construction segment in prior year during the year.

Profit and total comprehensive income for the year attributable to owners of the Company

As a result of the foregoing, the Group's profit for the year attributable to owners of the Company decreased by approximately 1.8%, from HK\$19,807,000 for the year ended 31 March 2025 to HK\$19,441,000 for the year ended 31 March 2026. Basic earnings per share attributable to owners of the Company decreased from approximately HK1.98 cents for the year ended 31 March 2025 to approximately HK1.94 cents for the year ended 31 March 2026.

Dividend

The Board has resolved to recommend the payment of a final dividend of HK1.0 cent per ordinary share in respect of the year ended 31 March 2026 (2025: HK1.0 cent). The proposed final dividend which totals HK\$10,000,000 (2025: HK\$10,000,000), if approved at the forthcoming annual general meeting, will be paid on 25 September 2026 to the shareholders on the register of members as at 3 September 2026.

所得稅開支

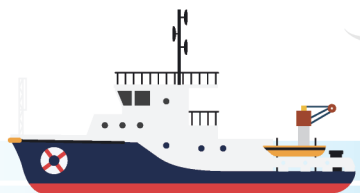
截至二零二六年三月三十一日止年度，本集團的所得稅開支為5,217,000港元(二零二五年：1,368,000港元)，而實際稅率約為12.8%(二零二五年：約4.0%)。實際稅率增加乃主要由於(i)並無就稅項超額撥備作出稅項調整；及(ii)年內並無動用海事建築分部過往年度稅項虧損之合併影響。

本公司擁有人應佔年內溢利及全面收益總額

基於上述原因，本公司擁有人應佔本集團年內溢利由截至二零二五年三月三十一日止年度19,807,000港元減少約1.8%至截至二零二六年三月三十一日止年度19,441,000港元。本公司擁有人應佔每股基本盈利由截至二零二五年三月三十一日止年度約1.98港仙減少至截至二零二六年三月三十一日止年度約1.94港仙。

股息

董事會已議決建議就截至二零二六年三月三十一日止年度派付末期股息每股普通股1.0港仙(二零二五年：1.0港仙)。倘於應屆股東週年大會上獲批准，合共10,000,000港元(二零二五年：10,000,000港元)的建議末期股息將於二零二六年九月二十五日派付予於二零二六年九月三日名列股東名冊的股東。



Trade and other receivables

The Group's trade and other receivables increased by approximately 16.1%, from HK\$84,756,000 as at 31 March 2025 to HK\$98,392,000 as at 31 March 2026.

The Group's trade receivables turnover days increased from approximately 66.8 days for the year ended 31 March 2025 to approximately 75.7 days for the year ended 31 March 2026.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

The Group had net current assets of HK\$197,556,000 as at 31 March 2026 (2025: HK\$167,793,000). The Group's current ratio increased from approximately 2.47 as at 31 March 2025 to approximately 2.53 as at 31 March 2026.

Gearing ratio is calculated based on the interest bearing borrowings excluding lease liabilities divided by total equity and multiplied by 100% at the respective reporting date. As at 31 March 2026, the Group's gearing ratio was approximately 1.95% (2025: 2.40%).

Following the Listing, the Group's operations were mainly financed by internal resources including but not limited to existing cash and cash equivalents, cash flow from its operating activities and the net proceeds generated from the Listing. The Board believes that the Group's liquidity needs will be satisfied. With strengthened liquidity position, the Group is able to expand in accordance with its business strategy.

Details of the Company's share capital are set out in note 30 to the consolidated financial statements.

貿易及其他應收款項

本集團的貿易及其他應收款項由二零二五年三月三十一日84,756,000港元增加約16.1%至二零二六年三月三十一日98,392,000港元。

本集團的貿易應收款項週轉天數由截至二零二五年三月三十一日止年度約66.8天增加至截至二零二六年三月三十一日止年度約75.7天。

流動資金、財政資源及資本結構

於二零二六年三月三十一日，本集團的流動資產淨值為197,556,000港元（二零二五年：167,793,000港元）。本集團的流動比率由二零二五年三月三十一日約2.47增加至二零二六年三月三十一日約2.53。

資產負債比率乃根據計息借款（不包括租賃負債）除以各報告日期的總權益再乘以100%計算得出。於二零二六年三月三十一日，本集團的資產負債比率約為1.95%（二零二五年：2.40%）。

上市後，本集團的業務營運主要以內部資源提供資金，包括但不限於現有現金及現金等價物、經營活動產生的現金流及上市產生的所得款項淨額。董事會相信，有關資金可應付本集團的流動資金需求。憑藉增強的流動資金狀況，本集團可根據其業務策略進行擴展。

本公司股本詳情載於綜合財務報表附註30。





CAPITAL EXPENDITURE

The Group incurred capital expenditure of HK\$3,077,000 during the year ended 31 March 2026 (2025: HK\$4,564,000), mainly represented the addition of vessels and equipment.

CAPITAL COMMITMENTS

As at 31 March 2026, save as disclosed elsewhere in this report, the Group had no significant capital commitments (2025: nil). For details, please see note 15 to the consolidated financial statements.

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES

Subsequent to the reporting period, on 1 April 2026 and 8 May 2026, the Group has disposed two vessels amounted to HK\$206,000 and HK\$357,000 to third party buyer for considerations of HK\$350,000 and HK\$1,650,000, respectively.

資本開支

截至二零二六年三月三十一日止年度，本集團產生資本開支3,077,000港元(二零二五年：4,564,000港元)，主要代表增添船舶及設備的開支。

資本承擔

於二零二六年三月三十一日，除本報告其他部分所披露者外，本集團並無重大資本承擔(二零二五年：無)。有關詳情，請參閱綜合財務報表附註15。

重大投資、重大收購及出售附屬公司

報告期後，於二零二六年四月一日及二零二六年五月八日，本集團已分別以代價350,000港元及1,650,000港元向第三方買方出售2艘船舶，賬面值分別為206,000港元及357,000港元。



Save as disclosed elsewhere in this report, the Group did not conduct any significant investment, material acquisition and disposal of subsidiaries during the year.

CONTINGENT LIABILITIES

As at 31 March 2026, save as disclosed elsewhere in this report, the Group did not have any significant contingent liabilities (2025: nil).

PLEDGE OF ASSETS

At 31 March 2026, bank and other borrowings and lease liabilities of HK\$1,389,000 (2025: HK\$3,826,000) are secured by mortgages over the equipment with an aggregate carrying value of HK\$3,826,000 (2025: HK\$3,991,000).

Save as disclosed elsewhere in this report, the Group had no other material pledge of assets at 31 March 2026.

EVENTS AFTER THE REPORTING PERIOD

Save as disclosed elsewhere in this report, there were no significant events affecting the Company nor any of its subsidiaries after the end of the reporting period and up to the date of this report requiring disclosure in this report.

除本報告其他部分所披露者外，本集團於年內並無進行任何重大投資、重大收購及出售附屬公司。

或然負債

於二零二六年三月三十一日，除本報告其他部分所披露者外，本集團並無任何重大或然負債(二零二五年：無)。

資產抵押

於二零二六年三月三十一日，銀行及其他借款以及租賃負債1,389,000港元(二零二五年：3,826,000港元)以總賬面值3,826,000港元(二零二五年：3,991,000港元)的設備作抵押。

除本報告其他部分所披露者外，於二零二六年三月三十一日，本集團並無其他重大資產抵押。

報告期後事項

除本報告其他部分所披露者外，於報告期末後及直至本報告日期，概無發生影響本公司或其任何附屬公司而須於本報告披露之重大事項。



BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷詳情

EXECUTIVE DIRECTORS

Mr. Wen Tsz Kit Bondy, aged 58, an executive Director, the Chairman of the Board, the chief executive officer of the Company and one of the Controlling Shareholders. He is the co-founder of the Group. He is also a Director of various subsidiaries of the Group. Mr. Wen is the spouse of Ms. Chan Sau Ling Amy and the son of Mr. Chow Wai Ming's cousin.

Mr. Wen has over 30 years of experience in the maritime services industry in Hong Kong. Mr. Wen founded Yun Lee Tug Boat Company Limited, being the subsidiary of the Group with the longest operating history, with his father in November 1994 and has been responsible for the overall management of the Group's operations and business development since then.

Mr. Wen has been a Committee member of The Chinese People's Political Consultative Conference Tenth Beihai Committee since September 2016. He has been a member (Launch & Excursion Vessels' Operations) of The Local Vessels Advisory Committee of the Marine Department since December 2016. He was a member of Election Committee of Chief Executive of the Hong Kong Special Administrative Region in 2021. He was the President of Hong Kong & Kowloon Motor Boats & Tug Boats Association Limited from August 2017 to July 2023 and became its Life President since August 2023.

Ms. Chan Sau Ling Amy, aged 55, an executive Director. Ms. Chan was appointed as a Director on 7 March 2018 and was re-designated as an executive Director on 7 March 2018. She is also a Director of various subsidiaries of the Group. Ms. Chan is the spouse of Mr. Wen Tsz Kit Bondy.

Ms. Chan has over 30 years of experience in the maritime services industry in Hong Kong. She obtained a national diploma in hotel, catering and institutional operations issued by Tresham College in the United Kingdom in June 1992. Ms. Chan joined the Group in April 1995 and has been responsible for the overall management of the Group's finance and administrative matters since then.

執行董事

溫子傑先生，58歲，為本公司執行董事、董事會主席、行政總裁及控股股東之一。彼為本集團的共同創辦人。彼亦為本集團多間附屬公司的董事。溫先生為陳秀玲女士的配偶及周偉明先生表兄弟之子。

溫先生於香港海事服務行業擁有超過30年經驗。溫先生於一九九四年十一月與彼之父親成立本集團營運歷史最悠久的附屬公司潤利拖輪有限公司，並自此負責本集團營運及業務發展整體管理。

溫先生自二零一六年九月起為中國人民政治協商會議第十屆北海市委員會的委員會成員。彼自二零一六年十二月起為海事處本地船隻諮詢委員會的成員（小輪及觀光船隻營運）。彼於二零二一年為香港特別行政區行政長官選舉委員會委員。彼自二零一七年八月起至二零二三年七月為港九電船拖輪商會有限公司的主席並自二零二三年八月起成為其永遠會長。

陳秀玲女士，55歲，為執行董事。陳女士於二零一八年三月七日獲委任為董事，並於二零一八年三月七日調任為執行董事。彼亦為本集團多間附屬公司的董事。陳女士為溫子傑先生的配偶。

陳女士於香港海事服務行業擁有逾30年經驗。彼於一九九二年六月取得英國Tresham College的酒店餐飲及機構營運國家高級文憑。陳女士於一九九五年四月加入本集團，並自此一直負責本集團財務及行政事宜的整體管理。

INDEPENDENT NON-EXECUTIVE DIRECTORS

Ms. Chan Hei Ting, aged 33, an independent non-executive Director, the Chairman of the Remuneration Committee of the Company, a member of the Audit Committee and Nomination Committee of the Company. She is primarily responsible for providing independent judgment on the Group's strategy, performance, resources and standard of conduct.

Ms. Chan has practiced as a barrister-at-law in Hong Kong since 2019. Ms. Chan obtained her double-degree of Bachelor of Arts in English Studies and Bachelor of Education in English Language Education in 2015 and Degree of Juris Doctor in 2017 from The Chinese University of Hong Kong. Ms. Chan obtained Postgraduate Certificate in Laws in 2018 from The Chinese University of Hong Kong. She was called to the Bar in Hong Kong in 2019.

Ms. Hong Ting, aged 40, an independent non-executive Director, the Chairman of the Audit Committee of the Company, a member of the Nomination Committee and the Remuneration Committee of the Company. She is primarily responsible for providing independent judgment on the Group's strategy, performance, resources and standard of conduct.

Ms. Hong obtained a Bachelor of Business degree from The Chinese University of Hong Kong in 2008. She is a fellow member of the Hong Kong Institute of Certified Public Accountants and a Certified Public Accountant (Practising) in Hong Kong. She worked for an international audit firm and has over 17 years of experience in accounting, auditing, taxation and financial consulting.

獨立非執行董事

陳希婷女士，33歲，為獨立非執行董事、本公司薪酬委員會主席、本公司審核委員會及提名委員會成員。彼主要負責就本集團的策略、業績、資源及行為準則作出獨立判斷。

陳女士自二零一九年起為香港執業大律師。陳女士於二零一五年獲得香港中文大學文學士(英國語文研究)及教育學士(英國語文教育)雙學位，並於二零一七年獲得香港中文大學法學博士學位。陳女士於二零一八年獲得香港中文大學法學專業證書。彼於二零一九年獲認為香港大律師。

項婷女士，40歲，為獨立非執行董事、本公司審核委員會主席、本公司提名委員會及薪酬委員會成員。彼主要負責就本集團的策略、業績、資源及行為準則作出獨立判斷。

項女士於二零零八年於香港中文大學取得商學學士學位。彼為香港會計師公會資深會員及香港執業會計師。彼曾於國際審計公司任職，並於會計、審計、稅務及財務諮詢方面擁有逾17年經驗。



Ms. Hong is currently the managing director of a certified public accountants firm in Hong Kong. Ms. Hong is also currently an independent non-executive director of World Houseware (Holdings) Limited (a company listed on the Main Board of The Stock Exchange (the “Stock Exchange”), stock code: 713) since July 2023, an independent non-executive director of Yinsheng Digifavor Company Limited (a company listed on the Stock Exchange, stock code: 3773) since May 2025, an independent non-executive director of Ernest Borel Holdings Limited (a company listed on the Stock Exchange, stock code: 1856) since May 2025, an independent non-executive director of Qingdao Gon Technology Co., Ltd. (a company listed on Shenzhen Stock Exchange, stock code: 002768 and the Stock Exchange, stock code: 2768) since June 2025 and an independent non-executive director of ALSCO Pooling Service Co., Ltd. (a company listed on the Stock Exchange, stock code 2649) since March 2026. Besides, Ms. Hong was an independent non-executive director of Wai Chun Bio-Technology Limited (a company listed on the Stock Exchange, stock code: 660) from October 2022 to April 2024 and a non-executive director of Alco Holdings Limited (a company listed on the Stock Exchange, stock code: 328) from June 2022 to January 2023, an independent non-executive director of C&D Newin Paper & Pulp Corporation Limited (a company listed on the Stock Exchange, stock code: 731) from October 2024 to February 2025 and an independent non-executive director of Jingrui Holdings Limited (a company listed on the Stock Exchange, stock code: 1862) from December 2024 to December 2025.

Mr. Ng Simon, aged 52, an independent non-executive Director, the Chairman of the Nomination Committee of the Company, a member of the Audit Committee and the Remuneration Committee of the Company. He is primarily responsible for providing independent judgment on the Group’s strategy, performance, resources and standard of conduct.

項女士現時為一間香港會計師事務所之董事總經理。項女士亦自二零二三年七月起為世界(集團)有限公司(於聯交所(「聯交所」)主板上市的公司，股份代號：713)的獨立非執行董事、自二零二五年五月起為銀盛數惠數字有限公司(於聯交所上市的公司，股份代號：3773)的獨立非執行董事、自二零二五年五月起為依波路控股有限公司(於聯交所上市的公司，股份代號：1856)的獨立非執行董事、自二零二五年六月起為青島國恩科技股份有限公司(於深交所上市的公司，股份代號：002768，及於聯交所上市的公司，股份代號：2768)的獨立非執行董事及自二零二六年三月起為蘇州優樂賽共享服務股份有限公司(於聯交所上市的公司，股份代號：2649)的獨立非執行董事。此外，項女士自二零二二年十月至二零二四年四月為瑋俊生物科技有限公司(於聯交所上市的公司，股份代號：660)的獨立非執行董事、自二零二二年六月至二零二三年一月為Alco Holdings Limited(於聯交所上市的公司，股份代號：328)的非執行董事、自二零二四年十月至二零二五年二月為建發新勝漿紙有限公司(於聯交所上市的公司，股份代號：731)的獨立非執行董事及自二零二四年十二月至二零二五年十二月為景瑞控股有限公司(於聯交所上市的公司，股份代號：1862)的獨立非執行董事。

伍世榮先生，52歲，為獨立非執行董事、本公司提名委員會主席、本公司審核委員會及薪酬委員會成員。彼主要負責就本集團的策略、業績、資源及行為準則作出獨立判斷。

Mr. Ng, has over 25 years of experience in the financial industry, focusing on corporate finance advisory, fund raising, direct investments and brokerage operations. Mr. Ng is the Chief Strategy Officer of Unity Group Holdings International Limited, a company incorporated in the Cayman Islands with limited liability, the issued shares of which are listed on the Main Board of the Stock Exchange (Stock Code:1539). Mr. Ng was a member of the board of director, the chief executive officer and a responsible officer of Hooray Securities Limited (好盈證券有限公司), a corporation licensed to carry out Type 1 (dealing in securities) regulated activity under the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the “SFO”) and Hooray Capital Limited (好盈融資有限公司), a corporation licensed to carry out Type 6 (advising on corporate finance) regulated activity under the SFO. Mr. Ng obtained a Bachelor of Arts (Honours Economics) degree from Wilfrid Laurier University, Canada in 1996 and a Master of Economics degree from The University of Hong Kong in 1997.

伍先生於金融行業積逾25年經驗，專注於企業財務顧問、集資、直接投資及經紀業務。伍先生為知行集團控股國際有限公司（一間於開曼群島註冊成立的有限公司，其已發行股份於聯交所主板上市（股份代號：1539））的首席策略官。伍先生曾任好盈證券有限公司（一間根據香港法例第571章證券及期貨條例（「證券及期貨條例」）可從事第1類（證券交易）受規管活動的持牌法團）及好盈融資有限公司（一間根據證券及期貨條例可從事第6類（就機構融資提供意見）受規管活動的持牌法團）董事會成員、行政總裁及負責人員。伍先生於一九九六年獲得加拿大Wilfrid Laurier University經濟學榮譽文學士學位並於一九九七年獲得香港大學經濟學碩士學位。

SENIOR MANAGEMENT

Mr. Cheung Tai Kee, aged 72, a director of MKK Marine Services Limited (“**MKK Marine**”). He joined the Group in August 2014 and is primarily responsible for the overall management of the Group’s ship management services.

高級管理層

張大基先生，72歲，為MKK Marine Services Limited（「**MKK Marine**」）董事。彼於二零一四年八月加入本集團，主要負責本集團船舶管理服務的整體管理。

Mr. Cheung has over 30 years of experience in the marine industry. He obtained a Bachelor of Science in Maritime Business from Polytechnic South West (now known as Plymouth University), United Kingdom in July 1991. Prior to joining the Group, Mr. Cheung was a licensed Senior Harbour Pilot of Hong Kong Pilots Association Limited from November 1994 to July 2015. He previously held the Certificate of Competency (Deck Officer) Class 1 (Master Mariner) issued by the Government of the United Kingdom of Great Britain and Northern Ireland in January 1987, which was later replaced by the Certificate of Competency issued under the Provisions of The International Convention on Standards of Training, Certification and Watchkeeping for Seafarers 1978, as amended in 1995, issued in August 2003. Mr. Cheung is currently an authorised surveyor pursuant to section 7 of the Merchant Shipping (Local Vessels) Ordinance for a period of three years from October 2017.

張先生於航運業擁有逾30年經驗。彼於一九九一年七月在英國西南理工學院(Polytechnic South West)（現稱為普利茅斯大學(Plymouth University)）取得航運業理學士學位。於加入本集團前，張先生於一九九四年十一月至二零一五年七月期間為香港領港會有限公司的持牌高級領港員。彼於一九八七年一月獲大不列顛及北愛爾蘭聯合王國政府頒發的一級（甲板高級船員）（商船船長）合格證書，該證書其後為根據一九七八年船員培訓、發證和值班標準國際公約項下條文（於二零零三年八月發出並於一九九五年修訂）發出的合格證書所取替。張先生現時根據《商船（本地船隻）條例》第7條為特許驗船師，自二零一七年十月起為期三年。



Mr. Chow Wai Ming, aged 60, a senior manager of the Group and a director of MKK Marine. He first joined the Group in November 1994 as a manager and was subsequently promoted to senior manager in January 2009, is primarily responsible for the overall management of the Group's vessel chartering and related services. Mr. Chow is the cousin of Mr. Wen Tsz Kit Bondy's father.

Mr. Chow has 30 years of experience in the maritime services industry. He has been examined by the Marine Department and has been considered competent to take charge of a motor over 150 B.H.P. from March 1995. He also holds the Local Certificate of Competency — Coxswain and Pleasure Vessel Operator Certificate of Competency, both issued by the Marine Department, in December 2013 and January 2014, respectively. Furthermore, Mr. Chow holds (i) a Certificate of Training for Shipboard Crane Operator Safety Training Course issued by Origin Production Limited T/A The Hong Kong Safety Training Association in December 2015, which indicates that Mr. Chow could operate crane types one to five; (ii) a Certificate of Training for Works Supervisor Safety Training Course issued by Origin Production Limited T/A The Hong Kong Safety Training Association in April 2016, which indicates that Mr. Chow could supervise shipboard cargo handling work; and (iii) a Certificate of Competent Person and Certified Worker issued by Occupational Safety & Health Management Institute in April 2016. Mr. Chow has also been the Honorary President of The Institute of Port Facility Security Officers (Hong Kong) since May 2016.

Mr. Lo Kwun Kit, aged 37, joined the Group as the financial controller and company secretary since 30 October 2023 and is primarily responsible for accounting and financial management, company secretary, tax, treasury, internal control and other finance related matters of the Group.

Mr. Lo has over 12 years of experience in the relevant experience. From 2013 to 2023, Mr. Lo served as an auditor in several professional firms including two of the big four international accounting firms in Hong Kong as well as financial controller and company secretary of three main board listed companies in Hong Kong. Mr. Lo obtained a bachelor degree of Business Administration with major in accountancy and minor in finance from The Hong Kong Polytechnic University in 2013 and has been an associate member of Hong Kong Institute of Certified Public Accountants since 2016.

周偉明先生，60歲，為本集團高級經理及MKK Marine董事。彼最先於一九九四年十一月加入本集團出任經理，其後於二零零九年一月擢升為高級經理，主要負責本集團船舶租賃及相關服務的整體管理。周先生為溫子傑先生父親的表兄弟。

周先生於海運服務業擁有30年經驗。彼已於一九九五年三月通過海事處考核，並被認為合格操作超過150匹馬力發動機。彼分別自二零一三年十二月及二零一四年一月起持有海事處發出的本地合格證明書－船長及遊樂船隻操作人證明書。此外，周先生持有(i)由Origin Production Limited T/A香港安全培訓會於二零一五年十二月頒發的船上起重機操作員訓練課程證書，表示周先生可操作一至五類起重機；(ii)由Origin Production Limited T/A香港安全培訓會於二零一六年四月頒發的船上貨物處理工程督導員訓練課程證書，表示周先生可監督船上貨物處理工作；及(iii)職業安全健康管理研究中心於二零一六年四月頒發的合資格人士及註冊工程師證書。周先生亦自二零一六年五月起出任港口設施保安人員(香港)協會名譽會長。

盧冠傑先生，37歲，自二零二三年十月三十日起加入本集團擔任財務總監兼公司秘書，並主要負責本集團會計及財務管理、公司秘書、稅項、財政、內部控制及其他財務相關事宜。

盧先生擁有逾12年相關經驗。盧先生自二零一三年至二零二三年曾擔任多間專業會計師事務所的核數師，當中包括香港四大國際會計師事務所的其中兩間公司，以及於三間香港主板上市公司擔任財務總監及公司秘書。盧先生於二零一三年取得香港理工大學工商管理學士學位，主修會計及輔修金融，並自二零一六年起為香港會計師公會會員。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board hereby presents this corporate governance report in the Group's annual report for the year ended 31 March 2026.

CORPORATE GOVERNANCE PRACTICES

The Board of the Company is committed to achieving high corporate governance standards. The Board believes that good corporate governance standards are essential in providing a framework for the Company to safeguard the interests of shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability. The Company has adopted the principles and code provisions as set out in the Corporate Governance Code (the “**CG Code**”) contained in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”) as the basis of the Company's corporate governance practices

In preparation for the Listing, the Company engaged an independent internal control adviser (the “**IC Adviser**”) to perform a review of the procedure, system and control (including accounting and management systems) of the Group. Based on its internal control review, the IC Adviser recommended certain internal control improvement measures to the Group and the Group has adopted them. The Directors were of the view that the internal control systems were adequate and sufficient in the circumstances.

董事會謹此呈列本集團截至二零二六年三月三十一日止年度年報中的企業管治報告。

企業管治常規

本公司董事會致力達致高標準的企業管治。董事會相信良好企業管治標準對本公司而言屬不可或缺的框架，以保障股東利益、提升企業價值、制定其業務策略及政策以及強化透明度及問責性。本公司已採納聯交所證券上市規則(「**上市規則**」)附錄C1企業管治守則(「**企業管治守則**」)所載的原則及守則條文為本公司企業管治常規的基礎。

為籌備上市，本公司已委聘獨立內部控制顧問(「**內部控制顧問**」)檢討本集團的程序、系統及控制(包括會計及管理系統)。根據其內部控制檢討結果，內部控制顧問向本集團推薦若干內部控制改善措施，而本集團已採納該等措施。董事認為內部控制系統在當時情況下屬充分及足夠。



CODES COMPLIANCE

The Company has adopted the principles and code provisions of the CG Code and has complied with the CG Code for the year ended 31 March 2026, except in relation to provision A.2.1 of the CG Code which requires that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Wen Tsz Kit Bondy, an executive Director, is both the chairman of the Board and the chief executive officer of the Company. With over 30 years of experience in the maritime industry in Hong Kong, Mr. Wen has been responsible for the overall management of the Group's operations and business development and has been instrumental to the Group's growth and business expansion since November 1994. The Board considers that vesting the roles of chairman and chief executive officer in the same person is beneficial to the management of the Group. The balance of power and authority is ensured by the operation of the senior management and the Board, which comprises experienced and high-calibre individuals. The Board currently comprises two executive Directors (including Mr. Wen) and three independent non-executive Directors and therefore has a strong independence element in its composition.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") set out in Appendix C3 of the Listing Rules as its own code of conduct regarding securities transactions (the "**Securities Dealing Code**") by the Directors and employees who, because of his office or employment in the Group, is likely to possess inside information of the Company.

In response to specific enquires made by the Company, all Directors have confirmed that they have complied with the required standard set out in the Model Code and the Securities Dealing Code for the year ended 31 March 2026.

For the year ended 31 March 2026, the Company is not aware of any incident of non-compliance of the Securities Dealing Code by the relevant employees

合規守則

本公司已採納企業管治守則所載原則及守則條文，並於截至二零二六年三月三十一日止年度一直遵守企業管治守則，惟企業管治守則條文第A.2.1條除外，該條文規定主席及行政總裁應予區分，不應由同一人擔任。執行董事溫子傑先生同時兼任本公司董事會主席及行政總裁職務。憑藉在香港海事行業逾三十年經驗，溫先生一直負責本集團的營運及業務發展整體管理，對自一九九四年十一月以來本集團的業務增長及拓展起重要作用。董事會認為，將主席及行政總裁角色歸屬於同一人，有利於本集團的管理。高級管理層及董事會的運作確保權力及授權平衡，而董事會乃由經驗豐富的優秀人才組成。董事會現時由兩名執行董事（包括溫先生）及三名獨立非執行董事組成，因此其成員有高度獨立性。

董事進行證券交易

本公司已採納上市規則附錄C3所載的上市發行人董事進行證券交易的標準守則（「**標準守則**」）作為董事及僱員進行證券交易的行為守則（「**證券交易守則**」），採納標準守則乃由於該等人士任職或受僱於本集團有可能獲得本公司的內幕消息。

對於本公司所作出的具體查詢，所有董事均已確認彼等於截至二零二六年三月三十一日止年度已遵守標準守則及證券交易守則載列的規定準則。

截至二零二六年三月三十一日止年度，本公司並不知悉有關僱員有未遵守證券交易守則的任何事宜。

BOARD OF DIRECTORS

The Board oversees the Group's businesses, strategic decisions and performance and should take decisions objectively in the best interests of the Company.

The Board regularly reviews the contribution required from a Director to perform his responsibilities to the Company, and whether the Director is spending sufficient time performing them.

During the year ended 31 March 2026 and up to the date of this annual report, the Board consists of five directors, comprising two executive Directors and three independent non-executive Directors. The composition of the Board is set out as follows:

Executive Directors

Mr. Wen Tsz Kit Bondy (*Chairman and Chief Executive Officer*)

Ms. Chan Sau Ling Amy

Independent Non-Executive Directors

Ms. Chan Hei Ting

Ms. Hong Ting

Mr. Ng Simon

The biographical information of the Directors are set out in the section headed "Biographical Details of Directors and Senior Management" on pages 17 to 21 of this annual report.

The relationships between the Directors are also disclosed in the respective Director's biography under the section "Biographical Details of Directors and Senior Management" on pages 17 to 21 of this annual report.

董事會

董事會監督本集團的業務、戰略決策及表現，並作出符合本公司最佳利益的客觀決策。

董事會定期審閱各董事向本公司履行其職責時須作出的貢獻及董事是否為履行其職責投入足夠時間。

截至二零二六年三月三十一日止年度及直至本年報日期，董事會由五名董事組成，包括兩名執行董事及三名獨立非執行董事。董事會的組成如下：

執行董事

溫子傑先生(主席兼行政總裁)

陳秀玲女士

獨立非執行董事

陳希婷女士

項婷女士

伍世榮先生

董事履歷資料載於本年報第17至21頁的「董事及高級管理層履歷詳情」一節。

董事之間的關係亦於本年報第17至21頁的「董事及高級管理層履歷詳情」一節項下的相關董事履歷披露。

*Attendance Records of Directors and Committee Members*

Regular Board meetings should be held at least four times a year involving active participation, either in person or through electronic means of communication, of a majority of Directors. The attendance record of each director at the Board meetings, Board Committee meetings and general meeting held during the year ended 31 March 2026 is set out in the table below:

董事及委員會成員的出席記錄

董事會定期會議應每年至少舉行四次，大部分董事親身出席，或透過電子通訊方法積極參與。各董事出席於截至二零二六年三月三十一日止年度舉行之董事會會議、董事會委員會會議及股東大會之記錄載於下表：

Name of Directors	董事姓名	Attendance/Number of Meetings				
		出席次數／會議次數				
		Board	Nomination	Audit	Remuneration	Annual general
		董事會	Committee	Committee	Committee	meeting
			提名委員會	審核委員會	薪酬委員會	股東週年大會
Mr. Wen Tsz Kit Bondy	溫子傑先生	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
Ms. Chan Sau Ling Amy	陳秀玲女士	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
Ms. Chan Hei Ting	陳希婷女士	4/4	1/1	3/3	1/1	1/1
Ms. Hong Ting	項婷女士	4/4	1/1	3/3	1/1	1/1
Mr. Ng Simon	伍世榮先生	4/4	1/1	3/3	1/1	1/1

Chairman and Chief Executive Officer

Mr. Wen Tsz Kit Bondy, an executive Director, is both the chairman of the Board and the chief executive officer of the Company. With over 30 years of experience in the maritime industry in Hong Kong, Mr. Wen has been responsible for the overall management of the Group's operations and business development and has been instrumental to the Group's growth and business expansion since November 1994. The Board considers that vesting the roles of chairman and chief executive officer in the same person is beneficial to the management of the Group.

主席與行政總裁

執行董事溫子傑先生同時兼任本公司董事會主席及行政總裁職務。憑藉在香港海事行業逾三十年經驗，溫先生一直負責本集團的營運及業務發展整體管理，對自一九九四年十一月以來本集團的業務增長及拓展起重要作用。董事會認為，將主席及行政總裁角色歸屬於同一人，有利於本集團的管理。

For the year ended 31 March 2026, the Board met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors, representing at least one-third of the Board with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

截至二零二六年三月三十一日止年度，董事會符合上市規則有關委任至少三名獨立非執行董事，其人數佔董事會至少三分之一及其中最少一名獨立非執行董事須具備合適專業資格或會計或相關財務管理專業知識的規定。

The Company has received written annual confirmation from each of the independent non-executive Directors in respect of his independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors are independent.

本公司已接獲各獨立非執行董事根據上市規則第3.13條的獨立性指引就其獨立性而呈交的年度書面確認。本公司認為所有獨立非執行董事均為獨立。

Appointment and Re-election of Directors

The independent non-executive Directors of the Company are appointed for a specific term of three years, subject to renewal after the expiry of the then current term.

The Company's articles of association (the “**Articles of Association**”) provides that all Directors appointed by the Board to fill a casual vacancy shall be subject to re-election by shareholders at the first general meeting after appointment.

Under the Articles of Association, at each annual general meeting, one-third of the Directors for the time being, or if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. The retiring Directors shall be eligible for re-election.

Responsibilities of the Directors

The Board should assume responsibility for leadership and control of the Company, and is collectively responsible for directing and supervising the Company's affairs.

The Board directly, and indirectly through its committees, leads and provides direction to management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound internal control and risk management systems are in place.

All Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning.

The independent non-executive Directors are responsible for ensuring a high standard of regulatory reporting of the Company and providing a balance in the Board for bringing effective independent judgement on corporate actions and operations.

The Directors shall disclose to the Company details of other offices held by them.

委任及重選董事

本公司獨立非執行董事任期三年，惟可於當時任期屆滿後重續。

本公司組織章程細則（「**組織章程細則**」）規定，獲董事會委任為填補臨時空缺的所有董事須於獲委任後的首屆股東大會上接受股東重選。

根據組織章程細則，當時三分之一董事（倘人數並非三或三的倍數，則為最接近但不低於三分之一的董事）須於每屆股東週年大會上輪值退任，惟每名董事（包括以特定任期獲委任者）須至少每三年輪值退任一次。退任董事應符合資格膺選連任。

董事責任

董事會有責任領導及監控本公司，集體負責指導及監督本公司的事務。

董事會直接及間接透過其委員會帶領及指導管理層（包括制定戰略及監察管理層推行戰略）、監督本集團營運及財務表現以及確保設有良好的內部監控和風險管理制度。

全體董事（包括獨立非執行董事）所具備廣泛而寶貴的業務經驗、知識及專業精神，有助董事會有效及高效地履行其職責。

獨立非執行董事負責確保本公司提供高標準的監管報告，並於董事會內提供制衡作用，以保障對企業行動及營運的有效獨立判斷。

董事須向本公司披露彼等持有的其他職務的詳情。

**DIVIDEND POLICY**

The Board approved and adopted the dividend policy (“**Dividend Policy**”), pursuant to which the Company may declare and distribute dividends to the Shareholders to allow Shareholders to share the Company’s profits and for the Company to retain adequate reserves for future growth.

Under the Dividend Policy, the Company proposed to commence paying a dividend in each financial year to shareholders of the Company, the amount of which will be determined by the Board after taking into account the factors set out below over the next few years. Thereafter, the Company will likely seek to adopt a dividend payout ratio based on its core earnings, details of which will be announced by the Company as and when appropriate.

While the Company intends to declare and pay dividend in the future, the amount of any dividend payment for any financial year will be subject to, among other things:

- (a) the Company maintaining an optimal capital structure to ensure that adequate capital resources are available for business growth and investment opportunities;
- (b) the actual and expected financial performance of the Group;
- (c) the availability of dividends received by the Company from its subsidiaries;
- (d) the Group’s cash flow and liquidity position; and
- (e) prevailing economic and market conditions and other factors that may impact the business or financial performance of the Group.

In addition, the declaration and payment of dividends by the Company is further subject to compliance with applicable laws and regulations including the laws of the Cayman Islands and the Company’s articles of association.

股息政策

董事會批准並採納股息政策(「**股息政策**」)，據此本公司可向股東宣派及分派股息，令股東分享本公司的盈利及為本公司的未來發展保留足夠儲備。

根據股息政策，本公司擬開始於每一財政年度向本公司股東派付股息，其金額於今後數年由董事會考慮下文所述的因素後釐定。此後，本公司將可能尋求採納基於其核心盈利的股息派付比率，詳情將由本公司於適當時公佈。

本公司日後擬宣派及派付股息時，任何財政年度的股息派付金額均將受限於(其中包括)：

- (a) 本公司維持最佳資本架構以確保有足夠資本資源用於業務增長及投資機遇；
- (b) 本集團實際及預期的財務表現；
- (c) 本公司是否可從其附屬公司收取股息；
- (d) 本集團的現金流及流動資金狀況；及
- (e) 現行經濟和市場條件及其他可能影響本集團業務或財務表現的其他因素。

此外，本公司宣派及派付股息進一步受限於遵守適用法律法規，包括開曼群島法律及本公司的組織章程細則。

The Board will take the above factors into account when it evaluates the merits, amount and timing of future dividend payments. The Company in general meeting may declare dividends but no dividends shall exceed the amount recommended by the Board.

The Dividend Policy will be reviewed by the Board from time to time and there is no assurance that dividends will be proposed or declared in any particular amount for any given period.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management under the supervision of Mr. Wen Tsz Kit Bondy, the Chairman.

Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed Director will receive formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Directors are encouraged to participate in appropriate continuous professional development to develop and refresh their knowledge and skills. Internally-facilitated briefings for Directors will be arranged and reading material on relevant topics will be provided to Directors where appropriate.

董事會在評估日後股息分派的利弊、金額及時間時將考慮上述因素。本公司在股東大會上可以宣派股息，但股息不得超過董事會建議的金額。

股息政策將由董事會不時檢討，且不保證會就任何特定期間建議或宣派任何特定金額的股息。

董事會負責決定所有重要事宜，當中涉及政策事宜、策略及預算、內部監控及風險管理、重大交易（特別是可能涉及利益衝突者）、財務資料、委任董事及本公司其他重大營運事宜。有關執行董事會決策、指導及協調本公司日常營運及在主席溫子傑先生監督下管理的職責轉授予管理層。

董事的持續專業發展

董事須掌握監管動向，以有效執行彼等的職責及確保彼等對董事會作出知情及相關的貢獻。

每名新任董事於首次獲委任時均獲提供正式、全面及度身定制的就職培訓，確保適當掌握本公司業務及營運，並充分了解上市規則及相關法定規定下須承擔的董事職責及責任。

本公司鼓勵董事參與適當的持續專業發展，發展並更新其知識及技能。本公司將在適當情況下為董事安排在內部舉辦簡介會並向董事發出相關主題的閱讀材料。



Directors have participated in the following trainings during the year ended 31 March 2026:

截至二零二六年三月三十一日止年度，董事已參與下培訓：

Name of Directors	董事姓名	Type of training ^{Note} 培訓類別 ^{附註}
Executive Directors	執行董事	
Mr. Wen Tsz Kit Bondy	溫子傑先生	B
Ms. Chan Sau Ling Amy	陳秀玲女士	B
Independent Non-Executive Directors	獨立非執行董事	
Ms. Chan Hei Ting	陳希婷女士	A&B
Ms. Hong Ting	項婷女士	A&B
Mr. Ng Simon	伍世榮先生	A&B

Notes:

附註：

Types of Training:

培訓類別：

- A: Attending training sessions, including but not limited to, expert briefings, seminars, conferences and workshops
- B: Reading relevant journals, rulebooks, guidelines and relevant updates and publications

- A：出席(包括但不限於)專家簡介會、研討會、會議及工作坊等培訓課程
- B：閱覽有關期刊、規則手冊、指引以及相關最新消息及出版物

BOARD COMMITTEES

The Board has established three committees, namely, the Audit Committee, the Remuneration Committee and the Nomination Committee on 20 September 2018, for overseeing particular aspects of the Company's affairs. All Board committees of the Company are established with specific written terms of reference which deal clearly with their authority and duties. The terms of reference of the Audit Committee, Remuneration Committee and Nomination Committee are posted on the websites of the Company and the Stock Exchange and are available to shareholders upon request.

The majority of the members of each Board committee are independent non-executive Directors and the list of the chairman and members of each Board committee is set out under the section headed "Corporate Information" on page 2 of this annual report.

董事委員會

董事會已於二零一八年九月二十日成立三個委員會，分別為審核委員會、薪酬委員會及提名委員會，以監察本公司特定方面的事務。本公司所有董事會委員會已制定特定書面職權範圍，以清晰闡明有關權力及職務。審核委員會、薪酬委員會及提名委員會的職權範圍刊載於本公司及聯交所網站並可供股東按要求查閱。

各董事會委員會的主要成員為獨立非執行董事。各董事會委員會的主席及成員名單載於本年報第2頁的「公司資料」一節。

Audit Committee

The main duties of the Audit Committee are to assist the Board in reviewing the Company's financial information, overseeing the Group's financial reporting system, risk management and internal control systems, reviewing and monitoring the effectiveness of the internal audit function, scope of audit and making recommendation to the Board on the appointment of external auditor, and reviewing the arrangements for employees of the Company can use to raise concerns about possible improprieties in financial reporting, internal control or other matters of the Company.

During the year ended 31 March 2026, the Audit Committee held three meetings to discuss the audit planning with the auditors and to review the annual financial results and reports for the year ended 31 March 2025, the interim financial results and reports for the six months period ended 30 September 2025 and significant issues on the financial reporting, operational and compliance controls, the effectiveness of the risk management, appointment of external auditors and relevant scope of works.

Remuneration Committee

The primary functions of the Remuneration Committee include reviewing and making recommendations to the Board on the remuneration packages of individual Executive Directors and senior management, the remuneration policy and structure for all Directors and senior management; and establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates (as defined in the Listing Rules) is involved in deciding his/her own remuneration.

During the year ended 31 March 2026, the Remuneration Committee held one meeting to review and made recommendation on policy and structure for Directors' and senior management's remuneration; to review and approve the management's remuneration proposals with reference to the corporate goals and objectives of the Board; and to review and determine on the remuneration packages of individual executive Directors and senior management.

審核委員會

審核委員會的主要職責為協助董事會審閱本公司的財務資料、監督本集團的財務報告系統、風險管理以及內部監控系統、檢討及監察內部審核職能及審核範圍的有效性，並就委任外聘核數師向董事會作出推薦建議及檢討本公司僱員可就本公司財務報告、內部監控或其他事宜可能發生的不正當行為提出關注的安排。

於截至二零二六年三月三十一日止年度內，審核委員會舉行三次會議，就審核計劃與核數師討論，並審閱截至二零二五年三月三十一日止年度的年度財務業績及報告以及財務報告、截至二零二五年九月三十日止六個月期間的中期財務業績及報告，以及有關財務匯報、營運及合規控制的重大議題、風險管理的成效、委任外聘核數師及相關工作範疇。

薪酬委員會

薪酬委員會的主要職責包括檢討及就各執行董事及高級管理層的薪酬待遇、就全體董事及高級管理層制定的薪酬政策及架構向董事會作出推薦建議，並負責建立制定該薪酬政策及架構的透明程序，以確保董事或其任何聯繫人(定義見上市規則)不會參與決定其本身的薪酬。

於截至二零二六年三月三十一日止年度內，薪酬委員會舉行一次會議，就董事及高級管理人員的薪酬政策及架構作出檢討及提出建議；因應董事會的企業方針及目標而檢討及批准管理層的薪酬建議；及檢討及釐定有關個別執行董事及高級管理人員的薪酬待遇。



Nomination Committee

The primary duties of the Nomination Committee include reviewing the Board composition, making recommendations to the Board on the selection of individuals nominated for directorship, making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, and assessing the independence of independent non-executive Directors.

The Company also recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. The Board has adopted a “Board Diversity Policy” (the “**Policy**”) which sets out the approach to achieve diversity on the Board and the Nomination Committee is responsible for monitoring the implementation of the Policy. In assessing the Board composition, the Nomination Committee would take into account various aspects as well as factors concerning Board diversity as set out in the Policy, including but not limited to gender, age, cultural and educational background, or professional experience etc. The Nomination Committee will discuss any revisions which may be required, and recommend any such revisions to the Board for consideration and approval.

During the year ended 31 March 2026, the Nomination Committee held two meeting to review the structure, size and composition (including the skills, knowledge and experience) of the Board and the Policy, and made recommendations on any proposed changes to the Board to complement the Company’s corporate strategy; to assess the independence of independent non-executive Directors; and to review and make recommendation to the Board on re-election of retiring Directors.

Corporate Governance Functions

The Board is responsible for performing the functions set out in the code provision D.3.1 of the CG Code.

The Board had reviewed the Company’s corporate governance policies and practices, training and continuous professional development of directors and senior management, the Company’s policies and practices on compliance with legal and regulatory requirements, the compliance of the Model Code and the Securities Dealing Code, and the Company’s compliance with the CG Code and disclosure in this corporate governance report.

提名委員會

提名委員會的主要職責包括檢討董事會組成、就甄選個別人士獲提名擔任董事向董事會作出推薦建議、就委任或重新委任董事及董事繼任計劃向董事會作出推薦建議及評估獨立非執行董事的獨立性。

本公司亦明白並深信董事會成員多元化對提升其表現質素裨益良多。董事會已採納「董事會成員多元化政策」(「**政策**」)，該政策載有為達致董事會成員多元化而採取的方針，而提名委員會則負責監察政策的執行。於評估董事會組成時，提名委員會將考慮有關政策所載的董事會多元化的各個方面及因素，包括但不限於性別、年齡、文化及教育背景或專業經驗等。提名委員會將會討論任何或可能須作出的修訂，並向董事會提出修訂建議以供審批。

於截至二零二六年三月三十一日止年度內，提名委員會舉行二次會議，檢討董事會的架構、規模及組成(包括技能、知識及經驗)及政策，並向董事會推薦建議任何建議變動，以配合本公司企業策略；評估獨立非執行董事之獨立性；及檢討退任董事之重選，並就此向董事會提出推薦建議。

企業管治職能

董事會負責執行企業管治守則守則條文第D.3.1條所載的職能。

董事會已檢討本公司的企業管治政策及慣例、董事及高級管理層的培訓與持續專業發展、本公司的政策及慣例是否符合法律及監管規定、標準守則及證券交易守則的合規情況及本公司是否遵守企業管治守則及於企業管治報告中的披露。

AUDITOR'S REMUNERATION

During the year ended 31 March 2026, the remuneration paid/payable in respect of the services provided by the Group's external auditor, Deloitte Touche Tohmatsu, are set out below:

Type of services	服務類型	Amounts HK\$'000 金額千港元
Annual audit services	年度審核服務	880
Total	總計	880

RISK MANAGEMENT AND INTERNAL CONTROL

The Company currently does not have an internal audit department, and has engaged an independent professional internal control consulting firm ("**Internal Control Reviewer**") to review the Group's internal control system, policy and procedures and report to the Audit Committee their findings and recommendations. The Board has reviewed the need for an internal audit function and is of the view that in light of the size and nature of the business of the Group, instead of setting up an internal audit department, it would be more cost effective to appoint external independent professionals to carry out evaluations on the internal control systems, and the risk management system of the Group on an on-going basis. The Board will review at least annually the need for setting up an internal audit function.

The Board concluded that in general, the Group's risk management and internal control systems are effective and adequate. The Board will continue to assess the effectiveness of risk management and internal controls by considering reviews and recommendations made by the audit committee, senior management and Internal Control Reviewer.

核數師酬金

截至二零二六年三月三十一日止年度，本集團就外聘核數師德勤•關黃陳方會計師行提供的服務已付／應付酬金載列如下：

風險管理及內部監控

本公司目前並無設立內部審核部門，而是委聘獨立專業的內部監控顧問公司（「**內部監控審閱公司**」）審閱本集團的內部監控系統、政策及程序，並向審核委員會報告其發現及建議。董事會已檢討內部審核職能的需要，並認為考慮到本集團的規模及業務性質，相比起設立內部審核部門，委聘外部獨立專業人士持續評估本集團內部監控系統及風險管理系統更具成本效益。董事會將至少每年檢討一次是否需要設立內部審核部門。

董事會認為，整體而言，本集團的風險管理及內部監控系統有效及足夠。董事會將繼續透過考慮審核委員會、高級管理層及內部監控審閱公司所進行的審閱及給予的推薦意見，評估風險管理及內部監控是否有效。



MAIN FEATURES OF THE RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS

The Group's risk governance structure and the main responsibilities of each level of the structure are summarised below:

The Board is responsible to determine the business strategies and objectives of the Group, and evaluate and determine the nature and extent of risks it is willing to take in achieving the Group's strategic objectives; ensures that the Group establishes and maintains appropriate and effective risk management and internal control systems; and oversees management in the design, implementation and monitoring of the risk management and internal control systems.

The Audit Committee is responsible for assisting the Board to perform its responsibilities of risk management and internal control systems; overseeing the Group's risk management and internal control systems on an ongoing basis; reviewing the effectiveness of the Group's risk management and internal control systems at least annually, and such review should cover all material controls including financial, operational and compliance control; ensures the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions; and considers major findings on risk management and internal control matters, and reports and makes recommendations to the Board.

Senior management of the Group designs, implements and maintains appropriate and effective risk management and internal control systems; identifies, evaluates and manages the risk that may potentially impact the major processes of the operations; monitors risk and takes measures to mitigate risk in day-to-day operations and provides confirmation to the Board and the Audit Committee on the effectiveness of the risk management and internal control systems.

風險管理及內部監控系統的主要特點

本集團的風險管治架構以及架構內各層次的主要職責簡介如下：

董事會負責釐定本集團的業務策略與目標，及評估並釐定本集團達成策略目標時所願意接納的風險性質及程度；確保本集團建立及維持合適及有效的風險管理及內部監控系統；及監督管理層對風險管理及內部監控系統的設計、實施及監察。

審核委員會負責協助董事會執行其風險管理及內部監控系統的職責；持續監督本集團的風險管理及內部監控系統；最少每年檢討一次本集團的風險管理及內部監控系統是否有效，有關檢討應涵蓋所有重要的監控方面，包括財務監控、運作監控及合規監控；確保本集團在會計、內部審核及財務報告職能方面有充足資源、員工資格及經驗、培訓項目及預算；及考慮有關風險管理及內部監控事宜的重要調查結果，並向董事會匯報及作出推薦建議。

本集團高級管理層設計、實施及維持合適及有效的風險管理及內部監控系統；識別、評估及管理可能對運作的主要程序構成潛在影響的風險；監察風險並採取措施降低日常營運風險及向董事會及審核委員會提供有關風險管理及內部監控系統是否有效的確認。

RISK MANAGEMENT PROCESS

In addition to the Board's oversight responsibilities, the Company has developed a risk management process to identify, evaluate and manage significant risks and to resolve material internal control defects. Senior management of the Group is responsible for the annual risk reporting process. Independent external consultant meets with various members of the senior management to review and assess risks and discuss solutions to address material internal control defects, including any changes relevant to a given year. Risks are compiled, ratings are assigned and mitigation plans are documented. The risk assessment is reviewed by certain members of the senior management and presented to the Audit Committee and the Board for their review.

Risks are evaluated by the Board and the Group's senior management based on (i) the severity of the impact of the risk on the Company's financial results; and (ii) the probability that the risk will occur.

Based on the risk evaluation, the Company will manage the risks as follows:

- Risk elimination – the Group's senior management may identify and implement certain changes or controls that in effect eliminate the risk entirely.
- Risk mitigation – the Group's senior management may implement a risk mitigation plan designed to reduce the likelihood, velocity or severity of the risk to an acceptable level.
- Risk retention – the Group's senior management may decide that the risk rating is low enough that the risk is acceptable for the Company and that no action is required. The risk would continue to be monitored as part of the risk management program to ensure the level of risk does not increase to an unacceptable level.

風險管理程序

除董事會的監管責任外，本公司已制定風險管理程序，以識別、評估及管理重大風險，並解決重大內部監控缺陷。本集團高級管理層負責年度風險呈報程序。獨立外部顧問與高級管理層若干成員會面，檢討及評估風險，並探討重大內部監控缺陷的解決方案，包括有關特定年度的任何變動。對風險進行匯總、評級並制定減輕風險的計劃。風險評估乃由高級管理層若干成員進行審閱，然後提呈審核委員會及董事會以供審閱。

董事會及本集團高級管理層根據(i)風險對於本公司財務業績影響的嚴重程度；及(ii)發生風險的可能性進行風險評估。

根據風險評估，本公司將按以下方式管理風險：

- 風險消除 – 本集團高級管理層可確定及實施若干變動或監控，完全排除風險。
- 減低風險水平 – 本集團高級管理層可實施減低風險計劃，旨在使風險之可能性、速度或嚴重性降低至可接受水平。
- 維持風險水平 – 本集團高級管理層可確定風險評級為低，風險屬本公司可接受水平，故毋須採取任何措施。作為風險管理計劃的一部分，將繼續監察風險以確保風險不會上升至不可接受水平。



INSIDE INFORMATION DISCLOSURE POLICY

The Company adopted an inside information disclosure policy (the “**Inside Information Disclosure Policy**”) which sets out the procedures for the handling and dissemination of inside information with a view to preventing uneven, inadvertent or selective dissemination of inside information and ensuring shareholders and the public are provided with full, accurate and timely information about the activities and the financial condition of the Group. The Inside Information Disclosure Policy covers the following:

- setting out the processes for identifying, assessing and escalating potential inside information to the Board;
- setting out the responsibilities of officers in preserving the confidentiality of inside information, escalating upwards any such potential information and cascading down the message and responsibilities to relevant staff; and
- identifying who are the Company’s authorised spokespersons and their responsibilities for communications with stakeholders of the Company.

In addition, the Company has communicated to all relevant staff regarding the implementation of the Inside Information Disclosure Policy.

The Board considers that the Company’s existing measures are effective and appropriate compliance mechanisms to safeguard the Company and its officers in discharging their disclosure obligations in respect of inside information are in place.

內幕消息披露政策

本公司採納內幕消息披露政策(「**內幕消息披露政策**」)，當中列載處理及發佈內幕消息的程序，旨在避免不公平、不慎或選擇性發佈內幕消息及確保股東及公眾獲得有關本集團的業務及財務狀況的全面、準確及適時資料。內幕消息披露政策涵蓋以下內容：

- 載列識別、評估及向董事會提交潛在的內幕消息之程序；
- 載列高級職員的責任，要對內幕消息保密，向上級提交任何有關潛在消息及向相關員工下達訊息及其責任；及
- 識別本公司授權的發言人及列明其與本公司利益相關者溝通的責任。

此外，本公司已向所有相關員工傳達有關實施內幕消息披露政策。

董事會認為本公司現有措施屬有效及合適的合規機制，足以保障本公司及其高級職員履行適當的內幕消息的披露責任。

DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the year ended 31 March 2026.

The statements of the independent auditor of the Company about their reporting responsibilities on the consolidated financial statements are set out in the Independent Auditor's Report on pages 150 to 156 of this annual report.

COMPANY SECRETARY

The company secretary of the Company is Mr. Lo Kwun Kit, who fulfils the qualification requirements laid down in the Listing Rules. Biographical details of Mr. Lo are set out in the section headed "Biographical Details of Directors and Senior Management" of this annual report. During the year ended 31 March 2026, Mr. Lo has taken not less than 15 hours of relevant professional training.

WHISTLEBLOWER SYSTEM

The Company has a whistleblower system through which our stakeholders can report their knowledge or reasonable doubt of fraudulent acts, misconduct or non-compliance with laws or internal policies relating to our Group.

Our Board is responsible for overseeing the system and following up on all valid reports filed in goodwill. While we welcome filings in confidence, we undertake to protect goodwill whistleblowers from being retaliated.

Whistleblowers shall file their reports in address to our Chairman of the Board by ways of:

- by mailing to our registered office in Hong Kong or,
- by emailing to whistleblowing@yunlee.com.hk

董事就財務報表承擔責任

董事確認彼等須就編製本公司截至二零二六年三月三十一日止年度的綜合財務報表承擔責任。

本公司獨立核數師就綜合財務報表作出報告的責任聲明載於本年報第150至156頁之獨立核數師報告。

公司秘書

本公司之公司秘書為盧冠傑先生，彼符合上市規則所載之資格要求。盧先生的履歷詳情載於本年報「董事及高級管理層履歷詳情」一節。於截至二零二六年三月三十一日止年度，盧先生已接受不少於15小時的相關專業培訓。

舉報制度

本公司設有舉報系統，持份者可透過該系統舉報或合理質疑與本集團有關的欺詐事件、不正當行為或違反法律或內部政策的情況。

董事會負責監察該制度並跟進善意提交的所有有效報告。我們歡迎保密舉報，並承諾保護善意舉報者免遭報復。

舉報者應透過以下方式向董事會主席提交報告：

- 郵寄至香港註冊辦事處或，
- 發送電子郵件至 whistleblowing@yunlee.com.hk



SHAREHOLDERS' RIGHTS

To safeguard shareholders' interests and rights, separate resolutions should be proposed for each substantially separate issue at general meetings, including the election of individual Directors. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and the Stock Exchange after each general meeting.

Convening an Extraordinary General Meeting

Pursuant to article 64 of the Articles of Association, an extraordinary general meeting shall also be convened on the requisition of one or more shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Board or the company secretary for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within two calendar months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Putting Forward Proposals at General Meetings

There are no provisions in the Articles of Association or the Cayman Islands Companies Law for shareholders of the Company to move new resolutions at general meetings. Shareholders of the Company who wish to move a resolution may request the Company to convene a general meeting in accordance with the procedures set out in the preceding paragraph. As regards proposing a person for election as a director of the Company, please refer to the "Procedures for Shareholders to Propose a Person for Election as a Director" of the Company which is posted on the Company's website.

Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board of the Company, shareholders of the Company may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

股東權利

為保障股東權益及權利，各實質上獨立的事宜(包括推選個別董事)應以獨立決議案形式於股東大會上提呈。根據上市規則，在股東大會上提呈的所有決議案均將以投票方式表決。投票結果將於各股東大會結束後登載於本公司及聯交所網站。

召開股東特別大會

根據組織章程細則第64條，任何一名或多名於遞呈要求之日期持有不少於附帶於本公司股東大會表決權之本公司繳足股本十分之一之股東有權要求召開股東特別大會。有關要求須以書面形式向董事會或公司秘書提出，以要求董事會召開股東特別大會，處理該要求中註明的任何事務。而該大會應在遞呈該要求後兩個曆月內舉行。倘於有關遞呈後21日內，董事會未有推進召開該大會，則遞呈要求人士可自行以相同方式召開大會，而本公司須向遞呈要求人士償付所有由遞呈要求人士因董事會未能召開大會而產生之合理開支。

於股東大會上提呈建議

組織章程細則或開曼群島公司法概無有關本公司股東於股東大會上提呈新決議案的條文。有意提呈決議案之本公司股東可依循上段所載程序向本公司要求召開股東大會。關於提名本公司候選董事的事宜，請參閱本公司網站登載的本公司「股東提名任何人士參選董事的程序」。

向董事會作出查詢

就向本公司董事會作出任何查詢而言，本公司股東可將書面查詢發送至本公司。本公司通常不會處理口頭或匿名的查詢。

Contact Details

Shareholders may send their enquiries or requests as mentioned above to the following:

Address: Flat D, 31/F., Billion Plaza II,
10 Cheung Yue Street,
Cheung Sha Wan, Kowloon, Hong Kong

Email: info@yunlee.com.hk

For the avoidance of doubt, shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

The Company considers that effective communication with shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company endeavours to maintain an on-going dialogue with shareholders and in particular, through annual general meetings and other general meetings. At the annual general meeting, Directors (or their delegates as appropriate) are available to meet shareholders and answer their enquiries.

The Company maintains a website at www.yunlee.com.hk as a communication platform with the shareholders and investors, where the financial information and other relevant information of the Company are available for public access.

CONSTITUTIONAL DOCUMENTS

The Company adopted by a special resolution the second amended and restated memorandum and articles of association on 30 August 2022. For further details, please refer to the circular of the Company dated 28 July 2022 and the announcement of the Company dated 30 August 2022. The Company's second amended and restated memorandum and articles of association are available on the websites of the Company and the Stock Exchange. Save as disclosed above, there was no change to the Company's memorandum and articles of association during the reporting period.

聯絡詳情

股東可發送上述查詢或要求至下列地址及電郵：

地址：香港九龍長沙灣
長裕街10號
億京廣場二期31樓D室

電郵：info@yunlee.com.hk

為免生疑問，為使上述查詢或要求生效，股東須於上述地址存置及發出正式簽署之書面要求、通知或聲明或查詢（視情況而定）之正本，並提供其全名、聯絡詳情及身份。股東資料可能根據法律規定而予披露。

與股東及投資者溝通

本公司認為，與股東維持有效溝通對提升投資者關係及加強投資者對本集團業務表現及策略的了解而言至關重要。本公司致力維持與股東的持續對話，尤其是透過股東週年大會及其他股東大會等渠道。於股東週年大會上，董事（或其代表（如適用））將接見股東並回答彼等之查詢。

本公司維持網站www.yunlee.com.hk，作為與股東及投資者的溝通平台，本公司的財務資料及其他相關資料均可於網站供公眾瀏覽。

組織章程文件

於二零二二年八月三十日，本公司通過特別決議案採納經第二次修訂及重訂的組織章程大綱及細則。有關進一步詳情，請參閱本公司日期為二零二二年七月二十八日之通函及本公司日期為二零二二年八月三十日之公告。本公司經第二次修訂及重訂的組織章程大綱及細則可於本公司及聯交所網站查閱。除上文所披露者外，於報告期內，本公司之組織章程大綱及細則並無變動。



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

環境、社會及管治報告

1. REPORTING SCOPE

The Group is a maritime services provider in Hong Kong with an operating history of over twenty years. This ESG report covers the Group's overall performance in two subject areas, namely, Environmental and Social aspects of the business operations in Hong Kong from 1 April 2025 to 31 March 2026 (the "Reporting Period" or "FY2026"), unless otherwise stated. The business operations include provisions of the following services, there are no significant changes in the scope of This Report from the reporting period of the previous year (1 April 2024 to 31 March 2025):

- vessel chartering and related services, including:
 - the provision of vessels, crew members, maritime consultation services, vessel repair and maintenance services; and
- ship management services, including:
 - the daily operations, as well as repair and maintenance services for third-party-owned vessels.

During the Reporting Period, the following are the 3 main operations included in the reporting scope:

- Vessel chartering and related services
- Ship management services
- Marine construction services

The information contained in this Report has been collected and collated from a variety of sources, including but not limited to the Group's internal control policies, some factual evidence of the implementation of ESG-related measures, business data and annual financial data from the Group's actual operations, as well as data derived from relevant internal statistical reports, administrative documents and other reports.

1. 報告範圍

本集團為香港海事服務供應商，擁有逾二十年營運歷史。除另有指明外，本環境、社會及管治報告涵蓋本集團於二零二五年四月一日至二零二六年三月三十一日（「報告期」或「二零二六財年」）在香港的業務營運中兩個主要範疇（即環境及社會方面）的整體表現。業務營運包括提供下列服務，本報告範圍自上一年度報告期（二零二四年四月一日至二零二五年三月三十一日）起並無重大變動：

- 船舶租賃及相關服務，包括：
 - 提供船舶、船員、海事諮詢服務、船舶維修及保養服務；及
- 船舶管理服務，包括：
 - 日常運營以及為第三方擁有的船舶提供維修及保養服務。

於報告期，以下為計入報告範圍的3個主營業務：

- 船舶租賃及相關服務
- 船舶管理服務
- 海事建築服務

本報告所載資料乃從多個來源收集及整理，包括但不限於本集團的內部控制政策、環境、社會及管治相關措施實施的若干事實證據、本集團實際營運的業務數據及年度財務數據，以及相關內部統計報告、行政文件等報告的資料。

1.1 REPORTING STANDARDS AND PRINCIPLES

This Report has been prepared in accordance with the ESG Reporting Guide, ensuring accurate and transparent disclosure of the Group's ESG performance. The following core principles have guided our reporting process:

- **Materiality** - We conducted a structured materiality assessment in collaboration with senior management and key stakeholders to identify the most significant ESG issues for the Reporting Period. The results, detailed in the "Stakeholder Engagement and Materiality assessment" section, ensure our reporting focuses on topics critical to the Group's long-term sustainability and stakeholder interests.
- **Quantitative** - Key performance indicators ("KPI"s) have been established and are measurable and applicable to make valid comparisons under appropriate conditions; information on the standards, methodologies, assumptions, and/or calculation tools used, and sources of conversion factors used, have been disclosed when applicable.
- **Balance** - Performance of the Group was presented impartially, avoiding choices, omissions or presentation formats that may unduly influence readers' decisions or judgements.
- **Consistency** - Consistent statistical methodologies and presentation of KPIs have been used to allow meaningful comparisons of related data over time.

1.1 報告準則及原則

本報告乃根據環境、社會及管治報告指引編製，確保對本集團環境、社會及管治表現的準確及透明披露。以下核心原則為我們的報告流程提供指引：

- **重要性**－我們與高級管理層及主要持份者通力合作進行結構化重要性評估，以識別報告期最為重要的環境、社會及管治問題。於「持份者參與及重要性評估」一節中詳述的結果確保我們的報告重點集中於對本集團長期可持續發展及持份者權益關鍵的議題。
- **量化**－已制定關鍵績效指標（「關鍵績效指標」），其為可計量並適用於在適當情況下進行有效比較；有關所用標準、方法、假設及／或計算工具的資料以及所用換算因素的來源已在適用情況下披露。
- **平衡**－本集團的表現以公正的方式呈列，避免選擇、遺漏或可能會過度影響讀者決定或判斷的呈現形式。
- **一致性**－已使用一致的統計方法及關鍵績效指標呈列方式，以便隨時間對相關數據進行有意義的比較。



2. THE BOARD STATEMENT

The Board holds comprehensive responsibility for steering the Group's ESG strategy and ensuring robust reporting mechanisms. It maintains a tight oversight of the Group's day-to-day activities by holding periodic meetings and engaging in in-depth discussions with the management teams across various business units. This vigilant approach enables the Board to stay abreast of both the Group's business achievements and its ESG performance metrics, including meticulously reviewing the progress toward meeting ESG-related targets. In an ever-evolving landscape, the Board is committed to regularly re-evaluating and updating its policies and refining its ESG strategies to align with the latest industry regulations and government-mandated ESG requirements.

The Board is convinced that adopting a holistic ESG management framework can significantly reduce business, environmental, and social risks, while simultaneously boosting the Group's value. By ensuring strict compliance with laws and regulations, this approach paves the way for the Group's long - term sustainable growth. As such, the Group has made it a priority to incorporate sustainability principles into its decision - making processes for ongoing business operations.

The Group's Internal Audit Department (or an external professional agency engaged by the Board of Directors and the audit committee) takes on the crucial role of assessing and identifying the Group's environmental, social, and governance risks on an annual basis. Their responsibility also encompasses verifying that effective environmental, social, and governance risk management and internal surveillance systems are in place. Furthermore, the Internal Audit Department is tasked with providing assurance to the Board regarding the effectiveness of these systems.

2. 董事會聲明

董事會全面負責指導本集團的環境、社會及管治策略以及確保穩健的報告機制。董事會透過與不同業務單位的管理團隊舉行定期會議及進行深入討論密切監控本集團的日常活動。該謹慎做法使董事會及時了解本集團的業務成就及其環境、社會及管治表現指標，包括審慎檢討達成環境、社會及管治相關目標的進度。在不斷變化的環境中，董事會致力於定期重新評估及更新其政策並優化其環境、社會及管治策略以符合最新行業法規及政府施加的環境、社會及管治規定。

董事會相信，採納全面的環境、社會及管治管理框架可大幅降低業務、環保及社會風險，同時可提升本集團價值。通過確保嚴格遵守法律及法規，本集團可實現長期可持續發展。因此，本集團優先將可持續發展原則整合至其持續業務運營的決策過程。

本集團的內部審核部門(或由董事會及審核委員會聘任之外部專業代理)主要負責每年評估及識別本集團的環境、社會及管治風險。其責任亦包括核實本集團已設立有效的環境、社會及管治風險管理及內部監察系統。此外，內部審核部門負責向董事會確保該等系統的有效性。

The Board actively cultivates close relationships with industry organizations and plays a proactive role in relevant trade associations. The Group is a member of the Hong Kong & Kowloon Motor Boats & Tug Boats Association ("MBTA"), and the Group's Chairman serves as the president of this association. Leveraging our membership in the MBTA, the Board actively promotes knowledge sharing, builds strong connections, and fosters collaborations with other industry bodies. Participation in the association enables the Board to stay informed about the latest updates in environmental and safety regulations and to obtain practical guidance and support on accident insurance. The Board then disseminates this valuable industry-related information to employees through online communication channels. Additionally, the Group's executive directors keep a close watch on the Group's daily operations and participate in meetings with the management of each business unit to monitor the Group's business performance and ESG-related matters.

Furthermore, the Group is committed to delivering high-quality products and services to its customers. To guarantee the safety and seaworthiness of the vessels, the Group has engaged chartered surveyors to conduct annual inspections of the fleet and to ensure the proper maintenance of its operating licenses. All crew members are required to strictly adhere to the requirements outlined in the Code of Safe Working Practice, thereby ensuring the Group's full compliance with all applicable laws and regulations.

董事會積極與業內機構維持緊密聯繫，並於相關貿易協會擔當要職。本集團為港九電船拖輪商會（「港九電船拖輪商會」）會員，且本集團主席擔任該協會主席。憑藉我們於港九電船拖輪商會的會員身份，董事會積極與其他行業機構促進知識分享、建立緊密聯繫及推動合作。透過參加該協會，董事會可及時了解環境及安全法規的最新動態，並獲取有關意外保險的實用指引及支持。本集團隨後透過網上溝通渠道與僱員分享該寶貴的行業相關資訊。此外，本集團執行董事緊密監察本集團的日常運營及參與各業務部門管理層的會議，以監督本集團的業務表現以及環境、社會及管治相關事宜。

此外，本集團致力於向其客戶提供高品質的產品及服務。為確保船舶的安全性及適航能力，本集團已委聘特許測量師對船隊每年進行檢查並確保妥為維持其經營牌照。所有船員均須嚴格遵守安全工作守則載列的規定，從而確保本集團全面遵守所有適用法律及法規。



3. STAKEHOLDER ENGAGEMENT

To advance the Group's sustainable development strategy, it is essential to thoroughly analyze stakeholder perspectives and expectations regarding the organization's growth path and performance indicators. This understanding enables the Group to more precisely evaluate the potential environmental and social impacts of its future business activities.

During the Reporting Period, the Group actively engaged with a diverse range of stakeholders. The Group implemented deliberate measures to strengthen current relationships while fostering new, collaborative partnerships. This proactive strategy highlights the Group's dedication to identifying the varied needs and concerns of its stakeholders, thereby facilitating the alignment of its business operations with wider social and environmental objectives.

3. 持份者參與

為推動本集團的可持續發展策略，我們必須深入分析持份者對本集團發展路徑及績效指標的意見及預期。這有助於本集團更為準確地評估其未來業務活動的潛在環境及社會影響。

於報告期內，本集團主動與廣大持份者溝通。本集團採取審慎措施以鞏固現有關係，同時促進新的合作夥伴關係。該積極舉措彰顯了本集團致力於識別其持份者多樣化需求及關注，從而促進其業務運營與更廣泛的社會及環境目標相協調。

Stakeholders 持份者	Key issues 關鍵議題	Communication Channels 溝通渠道
Customers 客戶	- Better services and support - Quality and Safety of Vessels - Protection of customers' privacy - Reputation and experience - 更好的服務及支持 - 船舶質量及安全 - 保護客戶隱私 - 聲譽及經驗	- Company website - Phone and email - Communication with staff - Customer comment cards - 公司網站 - 電話及電郵 - 與員工的溝通 - 客戶意見卡
Suppliers 供應商	- Fair and Open Purchasing - Environmentally friendly - Anti-corruption - 公平公開採購 - 環保 - 反貪污	- Open Tender - Standardized Procurement Procedures - Face-to-face meetings and site visits - 公開招標 - 標準化採購程序 - 面對面會議及實地考察
Shareholders and Investors 持份者及投資者	- Corporate Governance Structure and system - Business Strategy and Performance - Transparency and Reputation - 企業管治架構及體系 - 業務策略及表現 - 透明度及聲譽	- Annual/Extraordinary general meetings - Annual reports and announcements - Company website and email - 股東週年／特別大會 - 年度報告及公告 - 公司網站及電郵

Stakeholders 持份者	Key issues 關鍵議題	Communication Channels 溝通渠道
Employees 僱員	• Remuneration and compensation • Career development and training • Occupational health and safety • 報酬及補償 • 職業發展與培訓 • 職業健康與安全	• Employee training • Performance reviews • 僱員培訓 • 表現評估
Government and Regulatory Agencies 政府及監管機構	• Compliance with laws and regulations • Safety Standards • Environmental Protection • 遵守法律法規 • 安全標準 • 環境保護	• Routine reporting and disclosure • Announcements • Press releases • 例行報告及披露 • 公告 • 新聞稿
Communities 社區	• Community environment • Community Engagement • Infrastructure Development • 社區環境 • 社區參與 • 基礎設施發展	• Community activities • Employee voluntary activities • Charitable donations • 社區活動 • 僱員義工活動 • 慈善捐贈

4.1 MATERIALITY ASSESSMENT

The Group maintains continuous engagement with its stakeholders to gain deeper insights into their expectations and perspectives on ESG issues. Through diverse communication channels— such as regular meetings, and written exchanges, the Group actively involves investors, shareholders, employees, customers, and suppliers in discussions and reviews of key focus areas. This collaborative approach not only supports the Group's potential growth but also equips it to navigate future challenges effectively.

4.1 重要性評估

本集團與其持份者維持持續溝通以取得對其有關環境、社會及管治問題的期望及觀點的更為深刻的洞察。通過多元化的溝通渠道— 如定期會議以及書面交流，本集團積極讓投資者、股東、僱員、客戶及供應商參與關鍵重點領域的討論及審查。該合作方法不僅支持本集團的潛在增長，亦使其能夠有效應對未來的挑戰。



In the preparation of this ESG Report, the Group conducted targeted engagements with key stakeholders, including the Board of Directors, senior management, frontline staff, customers, and suppliers. These interactions were integral to the materiality assessment process, aimed at identifying and prioritizing ESG issues critical to the Group's sustainable development during the Reporting Period. The materiality issues identified in the Reporting Period have been reconciled to be largely convergent with those of FY2024/25, and the relevant materiality issues continue to be the focus of our work. The outcomes of this assessment, along with a consolidated list of material ESG aspects, are detailed in the accompanying matrix and table, respectively.

Identification

The Group has drawn on local and international sustainability guidelines, industry best practices, and stakeholder feedback to identify 18 key ESG issues relevant to its business.

Stakeholder Survey

We held in-depth talks with diverse stakeholders to capture their insights on these issues. These insights guided our assessment and prioritization of them.

Integration

Based on the assessment results, the Group established a matrix of ESG - related issues by combining two aspects: the "Materiality of ESG Issues to External Stakeholders" and the "Materiality of ESG Issues to the Group." This process determined the priority of the 18 identified issues.

於編製本環境、社會及管治報告時，本集團與主要持份者（包括董事會、高級管理層、前線員工、客戶及供應商）進行針對性的交流。這些互動為重要性評估過程的組成部分，旨在識別及優先處理於報告期內對本集團可持續發展至關重要的環境、社會及管治問題。於報告期內識別的重要性問題與二零二四／二五財年的重要性問題基本一致，且相關重要性問題繼續為我們工作的重點。該評估的結果連同重大環境、社會及管治方面的綜合清單分別載列於隨附矩陣及表格。

識別

本集團借鑒本地及國際可持續發展指引、行業最佳慣例及持份者反饋，以識別與其業務相關的18個主要環境、社會及管治問題。

持份者調查

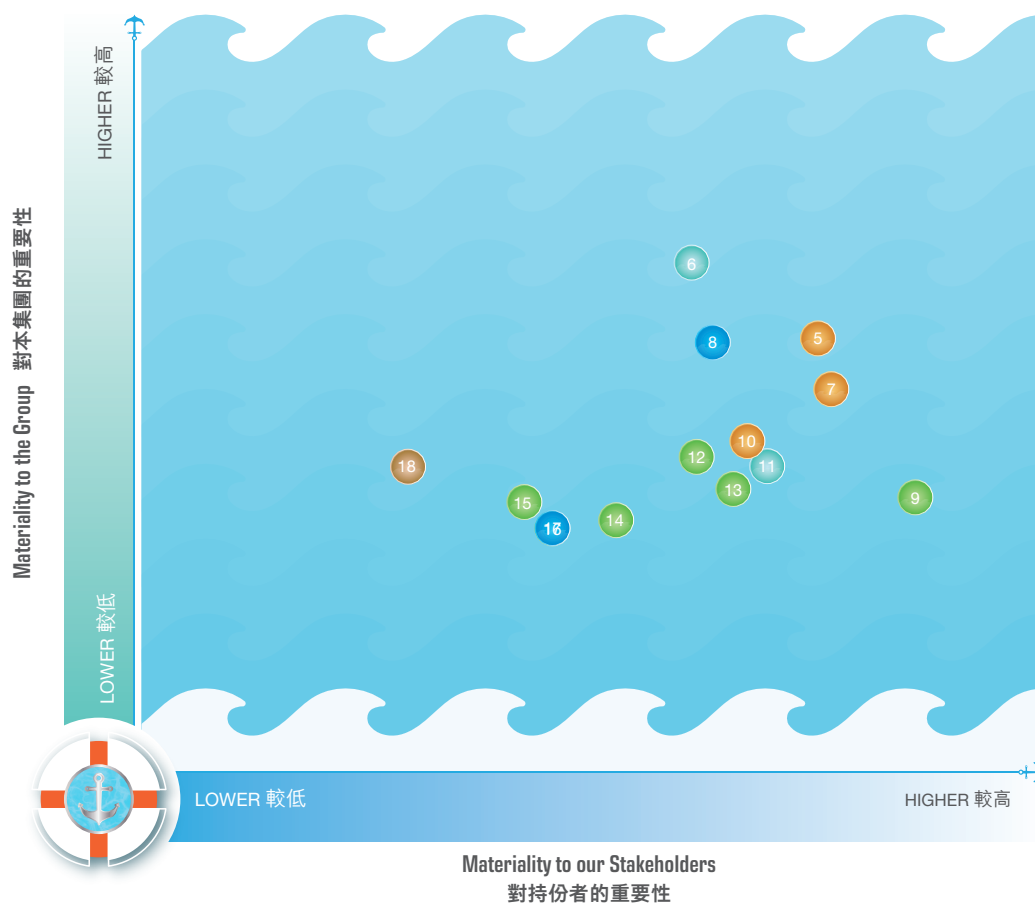
我們與不同持份者進行深入討論以獲取彼等對這些問題的洞察。這些洞察指導我們的評估及有關問題的優先排序。

整合

根據評估結果，本集團已通過合併兩個方面：「環境、社會及管治問題對外部持份者的重要性」及「環境、社會及管治問題對本集團的重要性」建立環境、社會及管治相關問題的矩陣。該過程釐定18個已識別問題的優先順序。

ESG Materiality Assessment Matrix of the Group

本集團的ESG重要性評估矩陣



The 18 identified issues are all key to the Group's sustainable development. Among them, those in the upper right quadrant of the matrix have greater significance. During the Reporting Period, we found 7 issues needing the most attention, which are as follows:

- Product and service labelling
- Employee development and training
- Environmentally preferable products and services

18個已識別問題對本集團的可持續發展均至關重要。其中，於矩陣右上象限者具有較大的重要性。於報告期內，我們發現以下7個需要最多關注的問題：

- 產品及服務標籤
- 僱員發展及培訓
- 環保優先產品及服務



- | | |
|---|---------------------|
| - Customer satisfaction | - 客戶滿意度 |
| - Selection and monitoring of suppliers (Clean and Green Procurement) | - 供應商甄選及監督(清潔及綠色採購) |
| - Product health and safety | - 產品健康及安全 |
| - Occupational health and safety | - 職業健康及安全 |

Materiality 重要性	Classification 分類	ESG Issues 環境、社會及管治問題
1	Product and Services 產品及服務	Product and service labelling 產品及服務標籤
2	Employment and Labour Practices 僱傭及勞工慣例	Employee development and training 僱員發展及培訓
3	Operating Practices 運營慣例	Environmentally preferable products and services 環保優先產品及服務
4	Product and Services 產品及服務	Customer satisfaction 客戶滿意度
5	Operating Practices 運營慣例	Selection and monitoring of suppliers (Clean and Green Procurement) 供應商甄選及監督(清潔及綠色採購)
6	Product and Services 產品及服務	Product health and safety 產品健康及安全
7	Employment and Labour Practices 僱傭及勞工慣例	Occupational health and safety 職業健康及安全
8	Environmental Impacts 環境影響	Climate change 氣候變化

Materiality 重要性	Classification 分類	ESG Issues 環境、社會及管治問題
9	Environmental Impacts 環境影響	Use of materials (e.g. packaging, raw materials) 材料使用(如包裝、原材料)
10	Environmental Impacts 環境影響	Energy and water use 能源及水資源利用
11	Employment and Labour Practices 僱傭及勞工慣例	Employee remuneration, benefits and rights (e.g. working hours, rest periods, working conditions) 僱員薪酬、福利及權利(如工作時數、休息時間、工作條件)
12	Compliance and Governance 合規及管治	Anti-corruption policies and procedure 反貪污政策及程序
13	Community Investment 社區投資	Community support (e.g. donation, volunteering) 社區支持(如捐贈、志願服務)
14	Product and Services 產品及服務	Customer information and privacy 客戶資料及隱私
15	Operating Practices 運營慣例	Environmental risks and social risks of the suppliers 供應商的環境風險及社會風險
16	Environmental Impacts 環境影響	Mitigation measures to protect environment and natural resources 保護環境及自然資源的緩解措施
17	Environmental Impacts 環境影響	Water use 水資源利用
18	Employment and Labour Practices 僱傭及勞工慣例	Preventing child and forced labour 防止童工及強制勞工



4. STAKEHOLDERS' FEEDBACK

The Group welcomes stakeholders' feedback on its ESG approach and performance. Suggestions and views can be sent via email at info@yunlee.com.hk.

A. ENVIRONMENTAL

The Group remains steadfast in its commitment to operating in an environmentally responsible manner. While delivering favorable returns to its shareholders, we place a strong emphasis on integrating environmental sustainability into its core operations. To uphold this commitment, the Group rigorously adheres to all pertinent local laws and regulations related to environmental protection and pollution control, as mandated by the Marine Department and the Environmental Protection Department of Hong Kong, including:

- Merchant Shipping (Local Vessels) Ordinance, Chapter 548 of Law of Hong Kong;
- Shipping and Port Control Ordinance, Chapter 313 of Law of Hong Kong;
- Merchant Shipping (Prevention and Control of Pollution) Ordinance, Chapter 413 of Law of Hong Kong;
- Merchant Shipping (Prevention of Oil Pollution) Regulations, Chapter 413A of Law of Hong Kong;
- Merchant Shipping (Control of Pollution by Noxious Liquid Substances in Bulk) Regulations, Chapter 413B of Law of Hong Kong;
- Merchant Shipping (Prevention of Air Pollution) Regulation, Chapter 413P of Law of Hong Kong;

4. 持份者反饋

本集團歡迎持份者對其環境、社會及管治方法及表現進行反饋。建議及意見可通過電郵發送至info@yunlee.com.hk。

A. 環境

本集團堅守以環境友好方式經營的承諾。於向股東提供有利回報時，我們十分重視將環境可持續性整合至核心運營中。為遵守該承諾，本集團嚴格遵守與環境保護及污染控制有關的所有相關地方法律及法規（如香港海事處及環境保護署所制定），包括：

- 香港法例第548章《商船（本地船隻）條例》；
- 香港法例第313章《船舶及港口管制條例》；
- 香港法例第413章《商船（防止及控制污染）條例》；
- 香港法例第413A章《商船（防止油類污染）規例》；
- 香港法例第413B章《商船（控制散裝有毒液體物質污染）規例》；
- 香港法例第413P章《商船（防止空氣污染）規例》；

- Air Pollution Control Ordinance, Chapter 311 of Law of Hong Kong;
 - Air Pollution Control (Fuel for Vessels) Regulation, Chapter 311AB of Law of Hong Kong;
 - Air Pollution Control (Marine Light Diesel) Regulation, Chapter 311Y of Law of Hong Kong;
 - Dumping at Sea Ordinance, Chapter 466 of Law of Hong Kong; and
 - Water Pollution Control Ordinance, Chapter 358 of Law of Hong Kong.
- 香港法例第311章《空氣污染管制條例》;
 - 香港法例第311AB章《空氣污染管制(船用燃料)規例》;
 - 香港法例第311Y章《空氣污染管制(船用輕質柴油)規例》;
 - 香港法例第466章《海上傾倒物料條例》; 及
 - 香港法例第358章《水污染管制條例》。

The Group remains dedicated to minimising its environmental footprint across all operations. We ensure strict compliance with environmental legislation in every jurisdiction. The Group has not yet established written policies on emissions and greenhouse gas ("GHG") emissions, discharges to water and land, and generation of hazardous and non-hazardous waste. We have integrated eco-conscious practices into our daily workflows, such as emissions tracking, waste reduction initiatives, and water conservation measures. During the Reporting Period, the Group was fully compliant with all relevant environmental laws and regulations. We did not violate any laws and regulations that could have a significant impact on the Group in relation to air and GHG, water and land discharges, and the generation of hazardous and non-hazardous waste.

本集團持續致力於在所有運營中最大限度地減少環境足跡。我們確保於各個司法權區嚴格遵守環境法例。本集團尚未制定有關廢氣及溫室氣體(「溫室氣體」)排放、向水及土地排污及產生有害及無害廢棄物的書面政策。我們已將生態實踐整合至我們的日常工作流程，如排放物追蹤、減少廢棄物舉措及節約用水措施。於報告期內，本集團完全遵守所有相關環境法律及法規。我們並無違反可能對本集團造成重大影響的有關廢氣及溫室氣體、向水及土地排污及產生有害及無害廢棄物的任何法律及法規。



A1. Air pollution

The Group has been actively committed to environmental sustainability. During the Reporting Period, the Group's vessels and vehicles were widely used for daily business operations and commuting of employees, which inevitably led to the emission of certain pollutants, including nitrogen oxides (NO_x), respiratory suspended particles (RSP) and sulphur oxides (SO_x).

These pollutants can have adverse effects on both the environment and human health, such as contributing to air pollution, acid rain and respiratory diseases. To better understand and manage the environmental impact, the Group has carefully monitored and recorded the emission data. The Group's waste gas emission data during the Reporting Period were presented as follows:

Type of Emission	Indicators	Unit	FY2025/26 二零二五／ 二六財年	FY2024/25 二零二四／ 二五財年
排放類別	指標	單位		
Air Emissions ¹ 廢氣排放 ¹	NO _x 氮氧化物	kg 千克	252.80	276.24
	SO _x 硫氧化物		1.16	1.04
	RSP 可吸入懸浮粒子		18.27	20.01

¹ Air emissions are emissions from the combustion of unleaded petrol and diesel fuel in a moving vehicle, which are calculated with reference to the Stock Exchange's "How to Prepare an ESG Report - Appendix 2: Reporting Guidance on Environmental KPIs". In addition, the air emissions from vessels were not reported since the information on vessel activity was not readily accessible.

A1. 空氣污染

本集團一直致力於環境的可持續發展。於報告期內，本集團的船舶及車輛廣泛用於日常業務營運及僱員通勤，無可避免地導致若干污染物排放，包括氮氧化物（「氮氧化物」）、可吸入懸浮粒子（「可吸入懸浮粒子」）及硫氧化物（「硫氧化物」）。

該等污染物可對環境及人類健康造成不利影響，如造成空氣污染、酸雨及呼吸系統疾病。為更好地了解及管理環境影響，本集團對排放數據進行仔細監測及記錄。本集團於報告期內的廢氣排放數據如下：

¹ 廢氣排放是車輛在行駛過程中燃燒無鉛汽油及柴油所產生的排放，其乃參考聯交所《如何編備環境、社會及管治報告－附錄二：環境關鍵績效指標匯報指引》計算。此外，由於有關船舶活動的資料並非容易獲取，概無呈列來自船舶的廢氣排放。

A2. Measures to Mitigate Emissions

A2.1 Navigation Sources

During the Reporting Period, the Group was committed to controlling emissions from its vessels. In line with the Air Pollution Control (Marine Light Diesel) Regulation (Chapter 311Y of Law of Hong Kong), the Group adopted ultra-low sulphur diesel (with a sulphur content not exceeding 0.05%) for its vessel fleet. Compared to conventional fuels, this cleaner fuel reduces SO_x emissions by 90% and RSP emissions by 30%, as the lower sulphur content allows for the application of advanced emissions control technologies that substantially lower the harmful emissions from diesel combustion.

In addition to using cleaner fuels, the Group ensured that all rental vessels complied with relevant laws and regulations. These vessels were required to pass ship inspections and obtain license renewals issued by the Marine Department. To further control emissions, the Group implemented strict measures to regulate dark smoke emissions from its vessels. The vessels were operated by experienced personnel and underwent professional maintenance to ensure optimal performance and minimize emissions. Chartered surveyors inspected the vessel fleet regularly to ensure the proper operation of engines and compliance with emission standards. The Ringelmann Chart was utilized to measure dark smoke emissions, ensuring that no excessive dark smoke (i.e., dark smoke as dark as or darker than shade 2 on the Ringelmann Chart for 3 minutes or more continuously at any one time) was emitted from the vessels in Hong Kong waters. These comprehensive measures demonstrated the Group's dedication to environmental protection and its active role in reducing the environmental impact of its operations.

A2. 減低排放量的措施

A2.1 航海來源

於報告期內，本集團致力於控制船舶的排放量。根據香港法例第311Y章《空氣污染管制(船用輕質柴油)規例》，本集團為其船隊採用超低含硫柴油(即硫含量不超過0.05%)。與傳統燃料相比，此類更清潔燃料因含硫量較低，可採用先進的排放控制技術而大幅減少柴油燃燒產生的有害排放物，而令硫氧化物排放量下降90%及可吸入懸浮粒子排放量下降30%。

除使用清潔能源外，本集團確保所有租賃船舶遵守相關法律法規。該等船舶須通過船舶檢驗並獲得海事處發出的牌照續期。為進一步控制排放，本集團實施嚴格措施以規範船舶黑煙排放。該等船舶乃由經驗豐富人員操作並進行專業保養，以確保最佳性能及減少排放。特許驗船師定期對船隊進行檢查，以確保引擎妥善運作並符合排放標準。力高文圖表(Ringelmann Chart)乃用於測量黑煙排放量，以確保船舶不會於香港水域過量排放黑煙(即在任何時間內連續排放陰暗色與力高文圖表上的2號陰暗色一樣黑或更黑的黑煙達3分鐘或以上)。該等全面措施彰顯本集團對環境保護的重視及在減少營運對環境影響方面所發揮的積極作用。



A2.2 Road Transportation Sources

The Group has implemented a comprehensive approach to reduce its environmental impact by meticulously measuring and analyzing its fuel consumption patterns. This data-driven strategy not only enhances operational efficiency but also serves as a foundation for developing targeted emission reduction measures.

In addition to optimizing fuel use, the Group actively promotes environmental awareness among its employees by encouraging the use of public transportation. To facilitate this, the Group has introduced a series of initiatives, such as providing subsidies for public transport fees, offering incentives for carpooling, and organizing environmental protection campaigns to educate employees about the benefits of sustainable commuting choices. These efforts aim to foster a culture of environmental consciousness within the organization and reduce the carbon footprint associated with employees' commuting.

Furthermore, the Group places great emphasis on proper vehicle maintenance as a crucial means of reducing smoke emissions. A strict maintenance schedule has been established to ensure that all vessels and vehicles undergo regular inspections and servicing. This includes checking and replacing air filters, oil filters, and spark plugs, as well as monitoring the performance of emission control systems. By maintaining vehicles in optimal condition, the Group can significantly reduce the emission of harmful pollutants such as particulate matter and nitrogen oxides, thereby minimizing the potential adverse effects on the surrounding environment and public health.

A2.2 陸路交通來源

通過對燃料耗用模式進行細緻的測量及分析，本集團已實施全面方法以降低對環境的影響。該數據為導向的策略不僅提高了營運效率，亦為制定具針對性的減排措施奠定基礎。

除優化燃料使用外，本集團通過鼓勵其僱員使用公共交通工具以提高環保意識。為此，本集團推出一系列措施，如提供公共交通費用補貼、提供拼車獎勵及組織環保活動以向僱員宣傳可持續的通勤方式的益處。該等努力旨在培養組織內部的環保意識及減少僱員通勤的碳足跡。

此外，本集團十分重視車輛的妥善保養，因其為減少煙霧排放的重要手段。目前已制定嚴格的保養計劃，從而確保所有船舶及車輛能夠定期進行檢查及保養，其中包括檢查及更換空氣格、機油格及火花塞以及監測排放控制系統的性能。通過將車輛保持在最佳狀態，本集團可大幅減少懸浮粒子及氮氧化物等有害污染物的排放，從而將對周圍環境及公共健康的潛在不利影響降至最低限度。

A3. Waste management

A3.1 Hazardous Waste

The Group attaches great importance to environmental protection and adheres to the principle of sustainable development. The Group adopts a comprehensive and stringent waste management approach throughout its operations, effectively minimizing the generation of hazardous waste. As a result, the Group's business operations did not generate a large amount of hazardous waste during the Reporting Period. The small amount of hazardous waste generated was handled in strict accordance with the law and environmental standards to ensure that the impact on the environment was minimized. In view of the fact that no large amount of hazardous waste was generated, and the small amount of hazardous waste was handled appropriately, the Group does not present specific details about hazardous waste in This Report.

A3.2 Non-hazardous Waste

During the Reporting Period, the Group did not generate a significant amount of non-hazardous waste. Hence, no such information is presented in this report.

A4. Wastes Handling and Reduction Initiatives

During the Reporting Period, the Group executed several initiatives regarding waste management and reduction. As used lubricating oils are classified as hazardous waste, the Group ensured they were promptly dispatched to qualified waste disposal contractors for appropriate processing. Alternatively, the Group adopted a standard practice of transferring waste oils to business partners for beneficial reuse. This approach serves to ensure adherence to environmental regulations while simultaneously advancing resource recycling efforts.

A3. 廢棄物管理

A3.1 有害廢棄物

本集團高度重視環境保護及貫徹可持續發展原則。本集團於整個營運過程中採用全面且嚴格的廢棄物管理辦法，有效減少有害廢棄物的產生。因此，於報告期內本集團的業務營運並無產生大量有害廢棄物。所產生的少量有害廢棄物則根據法律及環境標準嚴格處理，以確保將對環境的影響降至最低限度。鑒於並無產生大量有害廢棄物，少量有害廢棄物亦已進行適當處理，本集團並未於本報告中呈列有害廢棄物的詳情。

A3.2 無害廢棄物

於報告期內，本集團並未產生大量無害廢棄物。因此，本報告並無呈列有關資料。

A4. 處理及減低廢棄物的措施

於報告期內，本集團執行一系列有關廢棄物管理及減量的措施。經使用的潤滑油歸類為有害廢棄物，本集團確保將其及時送往合資格的廢棄物處理承辦商進行妥善處理。此外，本集團亦採用標準作法，將廢油轉交其業務夥伴進行循環再利用。該作法既能確保遵守環境法規，同時亦促進資源循環利用。



Wastepaper was the major non-hazardous waste generated. The Group collected wastepaper at designated points and encouraged the reuse of single-sided printouts for notes and as scrap paper. Furthermore, the Group continued to explore paperless office solutions, such as promoting paperless meetings and electronic documentation. These initiatives aim to further minimize paper consumption and reduce the environmental impact of office operations.

The Group's business activities generated only a minimal amount of hazardous and non-hazardous waste, resulting in an insignificant environmental impact. Consequently, the Group did not establish formal reduction targets for waste during the Reporting Period. Nevertheless, the Group remains committed to minimizing waste at the source and actively encourages the reuse of materials throughout its operations. These efforts are supported by initiatives designed to increase employee awareness regarding waste management and to foster sustainable practices in their day-to-day work.

A5. Use of resources

While the Group has yet to formulate standardized policies for resource utilization efficiency enhancement, it has actively fostered a culture of resource conservation. Through ongoing initiatives and guidance, employees are encouraged to adopt eco-friendly practices in their day-to-day routines and across all business operations.

廢紙為產生的主要無害廢棄物。本集團在指定地點收集廢紙，並鼓勵單面打印文件重新用作筆記及便箋。此外，本集團持續探索無紙化辦公室方案，如推廣無紙化會議及電子文件。該等措施旨在進一步減少用紙及降低辦公室營運對環境的影響。

本集團的業務活動僅產生極少量有害及無害廢棄物，對環境影響輕微。因此，於報告期內本集團並未制定正式的廢棄物減量目標。然而，本集團仍繼續致力於從源頭上減少浪費，並在其整個營運中積極鼓勵材料重複利用。該等舉措得到各項措施的支持，旨在提高僱員對廢棄物管理的意識，並在日常工作中培養可持續行為。

A5. 資源使用

儘管本集團尚未制定有關資源利用增效的標準政策，惟仍在積極推進資源節約文化。通過持續的倡議及指引，鼓勵員工在日常工作及所有業務運作中採用環保做法。

A6. Energy Consumption

In terms of energy consumption, the Group's business operations consumed a total of 10,320.21 MWh from diverse sources, including electricity, marine light diesel for vessels, and diesel/petrol for vehicles, this equates to an overall energy intensity of 26.01 MWh/million Hong Kong dollars when based on the Group's total revenue, a reduction from FY2024/25.

During the Reporting Period, the Group's use of resources is shown below:

A6. 能源消耗量

就能源消耗量而言，本集團業務運營消耗各種能源合共10,320.21兆瓦時，包括電力、船用輕質柴油以及車輛用柴油／汽油，基於本集團總收益計，相等於整體能源密度為26.01兆瓦時／百萬港元，較二零二四／二五財年降低。

於報告期內，本集團的資源運用如下所示：

Resource	Unit	FY2025/26 二零二五／ 二六財年	FY2024/25 二零二四／ 二五財年
資源	單位		
Direct and indirect energy consumption			
直接及間接能源消耗			
Petrol	MWh	447.47	436.70
汽油	兆瓦時		
Diesel and marine light diesel		9,402.10	18,999.40
柴油及船用輕質柴油			
Electricity		470.64	443.40
電力			
Total energy consumption		10,320.21	19,879.50
能源消耗總量			
Energy intensity ²	MWh/HK\$m revenue	26.01	53.27
能源密度 ²	兆瓦時／百萬港元收益		

² During the Reporting Period, the Group's revenue amounted to HK\$396.83 million (FY2024/25: HK\$373.20 million). Resource use intensity (direct and indirect energy consumption) was calculated by dividing the total consumption by the total revenue of the Group (in millions of Hong Kong dollars).

² 於報告期內，本集團的收益為396.83百萬港元(二零二四／二五財年：373.20百萬港元)。資源使用密度(直接及間接能源消耗)乃通過總消耗量除以本集團總收益(以百萬港元計)計算。



A7. Water Consumption and Efficiency Initiatives

Regarding water management, the Group's water supply and discharge are administered by the building's management office, with the associated costs incorporated into the management fees. During the Reporting Period, the direct water consumption attributed to the Group's business activities was relatively limited. Consequently, water usage was deemed minimal, and no specific water efficiency targets were established for the Reporting Period. However, this does not imply a lack of attention to water resource management.

The Group remains steadfast in its commitment to water conservation and resource management. Even though the water usage of its operations is minimal, the Group continuously implements water-saving measures to minimize its environmental footprint. Throughout the Reporting Period, the Group did not encounter any significant challenges in securing an adequate and reliable supply of water suitable for its operational needs. Looking forward, the Group will continue to monitor its water usage and explore opportunities for further improvements in water efficiency.

A8. Energy Use Efficiency Initiatives

The Group actively promotes and prioritizes sustainable procurement practices through its office operations. Initially, The Group has set the energy use efficiency target as reducing 5% of energy consumption intensity in MWh/million HKD revenue within 10 years, of which the FY2021/22 is the base year. However, in the FY2023/24, the Group added a new office in Kwai Chung as a result of acquisition of marine construction business. To more accurately measure the energy use efficiency, the Group revised the baseline to the Reporting Period (the FY2024/25). The overall target period remains the 10 - year span starting from the FY2021/22. As of the Reporting Period, 6 years remain to achieve this target.

A7. 耗水量及效益措施

就用水管理而言，本集團的水供應及排放由樓宇管理辦公室管理，相關成本計入管理費用。於報告期內，本集團業務活動的直接耗水量相對有限。因此，於報告期內的耗水量視為甚微，且並無定下用水效益的具體目標。然而，這並不意味著我們對水資源管理缺乏關注。

本集團仍堅定不移地致力於節水及資源管理。儘管本集團業務的耗水量甚微，本集團仍繼續實施節水措施，以盡量減少對環境的影響。於整個報告期內，本集團在確保充足可靠的供水以滿足其營運需求方面並無遇到任何重大挑戰。展望未來，本集團將繼續監控其用水量並探索進一步提高用水效益的機遇。

A8. 能源使用效益措施

本集團於辦公室營運中積極推廣及優先採用可持續採購實踐。初步而言，本集團已以二零二一／二二財年為基準年，制定能源使用效益目標將能耗密度十年內減少5%（以兆瓦時／百萬港元收益計）。然而，於二零二三／二四財年，本集團因收購海事工程項目而新增葵涌辦公室。為更準確地衡量能源使用效益，本集團已將基準年度修訂為報告期（二零二四／二五財年）。整體目標期間仍為自二零二一／二二財年起計十年。截至報告期，尚餘六年以達成該目標。

Within this timeframe, the Group aims to achieve a 5% decrease in energy consumption intensity, measured in MWh per million Hong Kong dollars of total revenue, using the baseline data from the FY2024/25 for comparison.

In our ongoing efforts to conserve energy, the Group adopts a multifaceted strategy. When acquiring new office equipment, the preference is unequivocally given to models that boast superior energy efficiency ratings. These products are chosen not merely for their operational capabilities but also for their reduced environmental impact over their lifecycle. Furthermore, the Group actively regulates its office environment to optimize energy consumption. During the summer and winter months, the air conditioning systems are carefully maintained at predetermined optimal temperatures. This deliberate temperature management not only contributes to energy savings but also fosters a comfortable and productive workspace for employees.

A9. Packaging Materials

Throughout the Reporting Period, the Group did not utilize any packaging materials in its business operations. Consequently, no related data is included in This Report.

A10. Significant impacts on the environment and natural resources

The Group is dedicated to mitigating the environmental impact of its vessel chartering and maritime transportation services. We have developed and implemented management policies that align with the government's emission control strategy. These policies ensure robust environmental protection and full compliance with all relevant environmental legislation during our vessel operations.

於此期間內，本集團旨在實現能耗密度（以兆瓦時／百萬港元總收益計）較二零二四／二五財年的基準數據下降5%。

本集團持續致力推行能源節約，採取多方面的策略。在採購新辦公設備時，優先考慮具備較高能源效益評級的型號。此類產品不僅因其操作效能而被選用，更因其在整個使用壽命期間對環境造成的影響較低。此外，本集團積極調節辦公環境以優化能耗。在夏季及冬季期間，空調系統均維持於預設的最佳溫度。此等有意識的溫度管理措施不僅有助於節省能源，亦為員工營造舒適且具生產力的工作環境。

A9. 包裝材料

於整個報告期內，本集團的業務運營並無耗用包裝材料，故本報告並無呈列任何有關資料。

A10. 環境及天然資源的重大影響

本集團致力減低與船舶租賃及海事運輸服務相關的環境影響。我們已根據政府排放控制策略制定及實施管理政策。有關政策確保在船舶運作中有效進行環境保護並全面遵守所有有關環境法律法規。



To reduce air pollution and enhance the marine environment, the Group has adopted several key measures. We strictly enforce the use of low-sulphur compliant fuel across our vessel fleet to minimize harmful exhaust emissions. Our standardized operating procedures and routine maintenance schedules not only prevent excessive dark smoke emissions but also ensure safe and efficient vessel operations. These practices help extend the lifespan of our vessels and optimize their performance.

Crew training is another critical component of our environmental strategy. Regular sessions are conducted to raise crew members' awareness and encourage proactive environmental stewardship. Additionally, the Group has established comprehensive in-house rules for the disposal of waste oil, chemicals, galley waste, and garbage. Crew members are required to strictly comply with these rules as well as relevant Hong Kong ordinances, such as the Merchant Shipping (Local Vessels) Ordinance (Chapter 548) and Shipping and Port Control Ordinance (Chapter 313). The regulatory requirements detailed in our Crew Handbook further guide crew behavior and help prevent environmental damage, including excessive emissions and oil discharge into waters.

為減少空氣污染及改善海洋環境狀況，本集團已採取一系列關鍵措施。我們嚴格要求船隊使用低硫合規燃料，最大程度減少有害廢氣排放。標準化的操作程序及常規維護不僅可以防止排放過量的黑煙，亦可以確保安全有效的船舶運行。該等措施有助延長船舶的使用壽命，並可以優化船舶的性能。

船員培訓乃吾等環境政策中的關鍵一環。為提升船員的環保意識，並鼓勵其積極履行環境保護責任，本集團定期開辦課程。此外，本集團已制定內部有關處理廢油、化學藥品、廚房廢棄物及垃圾的全面規定。船員必須嚴格遵守該等規定及有關香港法例，例如第548章《商船(本地船隻)條例》及第313章《船舶及港口管制條例》。船員手冊中詳列的監管要求進一步指導船員的行為並防止環境損害，如過量排放、向水中排放油污。

B. SOCIAL

B1. Employees

The Group rigorously adheres to all relevant laws and regulations concerning employment and labor rights, specifically including, but not limited to, the following:

- Employment Ordinance, Chapter 57 of Law of Hong Kong;
- Employment of Children Regulations, Chapter 57B of Law of Hong Kong;
- Sex Discrimination Ordinance, Chapter 480 of Law of Hong Kong;
- Disability Discrimination Ordinance, Chapter 487 of Law of Hong Kong;
- Family Status Discrimination Ordinance, Chapter 527 of Law of Hong Kong;
- Race Discrimination Ordinance, Chapter 602 of Law of Hong Kong;
- Personal Data (Privacy) Ordinance, Chapter 486 of Law of Hong Kong; and
- Minimum Wage Ordinance, Chapter 608 of Law of Hong Kong.

B. 社會

B1. 僱員

本集團嚴格遵守所有關於僱傭及勞工權利的法律法規，包括但不限於以下法例：

- 香港法例第57章《僱傭條例》；
- 香港法例第57B章《僱用兒童規例》；
- 香港法例第480章《性別歧視條例》；
- 香港法例第487章《殘疾歧視條例》；
- 香港法例第527章《家庭崗位歧視條例》；
- 香港法例第602章《種族歧視條例》；
- 香港法例第486章《個人資料(私隱)條例》；及
- 香港法例第608章《最低工資條例》。



The Group outlines its standards and expectations within the Code of Conduct and the policies detailed in its Employee Handbook. These documents are shared with all staff, including office personnel and crew members, and remain easily accessible to everyone. The handbook provides comprehensive guidance on employment practices, covering recruitment, probation, transfers, promotions, terminations, and retirement. It also clearly defines work schedules, such as hours of work, rest days, statutory holidays, and early leave arrangements. Additionally, the handbook details remuneration packages, various leave policies, benefits, training opportunities, and other staff-related matters. By keeping employees informed of their rights and responsibilities, the Group aims to maintain a transparent and fair workplace.

During the Reporting Period, the Group did not note any cases of material non-compliance with employment laws and regulations in areas such as compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunities, diversity and anti-discrimination.

B1.1 Employee rights and benefits

The Group values its talented workforce, considering it the cornerstone of its success. When recruiting, the Group focuses on candidates' capabilities, performance, and the relevance of their experience.

Beyond statutory holidays, employees are granted various types of leave, including annual, sick, compensation, maternity and paternity leave, as per the Employment Ordinance and the Employee Handbook. Additionally, the Group offers employees mandatory provident funds, group insurance, and business travel allowances.

本集團透過行為守則及員工手冊所載的相關政策，訂明其標準及期望，並傳達予所有員工(包括辦公室人員及船員)。該等文件適用於全體人員，且易於查閱。員工手冊就僱傭流程提供全面指引，涵蓋招聘、試用期、轉職、晉升、解僱及退休。其亦清晰列明工作日程，如工作時數、休息日、法定假日及提前放假安排。此外，手冊詳述薪酬待遇、各類休假政策、福利、培訓機會及其他員工相關事宜。本集團透過確保員工充分了解其權利與責任，旨在維持公開透明及公平的工作環境。

於報告期內，本集團並無發現任何有關補償及解僱、招聘及升遷、工作時間、休息時間、平等機會、多元及反歧視方面的重大違反僱傭法律法規的個案。

B1.1 僱員權利與福利

本集團重視人才，視其為成功的基石。在招聘過程中，本集團著重考量應徵者的能力、表現及其相關經驗。

除法定假期外，根據僱傭條例及員工手冊，員工可享受年假、病假、補償假、產假及陪產假等各類假期。此外，本集團亦為員工提供強制性公積金、團體保險及商務旅行津貼。

The Group promotes open communication and team unity by maintaining a two-way dialogue with its employees through regular feedback sessions and networking activities. Any concerns regarding potential misconduct can be reported directly to the Human Resources department. To build stronger relationships between management and staff, the Group hosts an annual dinner and organizes periodic get-togethers, initiatives designed to create a more cohesive and motivated workplace.

B1.2 Equal opportunities

The Group envisions a work environment free from discrimination. As an equal opportunity employer, we emphasizes fairness, objectivity, and non-discrimination in employee recruitment, advancement, transfer, termination, and compensation, as well as in other business activities. The Group ensures that employees are not discriminated against or deprived of opportunities due to gender, age, ethnicity, background, religion, color, marital status, family status, retirement, disability, pregnancy, or any other factors prohibited by relevant laws and regulations. Selection and decisions are based solely on an individual's abilities, qualifications, and performance.

B1.3 Appraisal System

The Group has established a systematic appraisal system to comprehensively evaluate employees' work performance and capabilities. Based on these assessments, the Group conducts regular reviews of employees' salaries and discretionary bonuses, taking into account factors such as individual performance, labour supply conditions, and market demand trends.

本集團透過定期反饋會議及社交活動與員工保持雙向溝通，促進良好溝通及團隊凝聚力。員工如有任何對潛在不當行為的疑慮，均可直接向人力資源部門報告。為加強管理層與員工之間的聯繫，本集團每年均會舉辦一次晚宴，並定期舉行聚會，旨在營造更具凝聚力及積極向上的工作環境。

B1.2 平等機會

本集團期望建立一個沒有歧視的工作環境。作為平等機會的僱主，我們在員工招聘、晉升、轉職、解僱、補償及其他業務活動中強調公平、客觀及非歧視原則。本集團確保僱員不會因性別、年齡、種族、背景、宗教、膚色、婚姻狀況、家庭狀況、退休、殘障、懷孕或相關法律及規例所禁止的任何其他歧視因素，而遭受歧視或被剝奪機會。所有甄選及決策均僅以個人能力、資歷及表現為依據。

B1.3 考核制度

本集團已制定一套有系統的考核制度，以綜合評估僱員的工作表現及能力。基於該等評估，本集團計及工作表現、人力供應條件及市場需求趨勢等方面，定期檢討僱員薪酬及酌情花紅。



Furthermore, the annual performance appraisal serves as a valuable platform. It provides all staff members with the opportunity to engage in meaningful discussions with their managers regarding career development and to identify areas for further growth and improvement. This process not only helps employees enhance their professional skills but also enables the Group to align individual career aspirations with organizational goals, fostering a more motivated and high-performing workforce.

B1.4 Number of employees

As of 31 March 2026, the Group employed a total of 253 individuals (FY2024/25: 263), all of whom are based in Hong Kong. The breakdown of the workforce by employment type, gender, age group, and employee category are presented below. Our employees form a diverse and dedicated team, playing a crucial role in driving the Group's success and growth:

此外，年度表現考核乃頗具價值的平台。其為全體員工提供機會以與其經理深度討論職業發展及識別進一步發展提高的領域。此過程不僅有助員工提升專業技能，亦使本集團能夠將個人職業抱負與組織上的目標對接，從而培養一支更具動力及高效能的團隊。

B1.4 僱員數目

截至二零二六年三月三十一日，本集團共僱傭253名員工（二零二四／二五財年：263名），均來自香港。以下為按僱傭類型、性別、年齡組別及員工類別劃分的員工概況。我們的員工隊伍多元且具奉獻精神，在推動本集團成功與增長方面擔當關鍵角色：

		As of 31 March, 2026 截至二零二六年 三月三十一日
Types		
類型		
By Gender	按性別	
– Male	– 男性	229
– Female	– 女性	24
By Employment type	按僱傭類型	
– Full-time	– 全職	199
– Part-time	– 兼職	54
By Age	按年齡	
– Between 18 and 25	– 18至25歲	7
– Between 26 and 35	– 26至35歲	34
– Between 36 and 45	– 36至45歲	38
– Between 46 and 55	– 46至55歲	53
– 56 or above	– 56歲或以上	121
By Employee categories	按員工類別	
– Senior Management	– 高級管理層	13
– Middle Management	– 中級管理層	26
– Frontline and Other Staff	– 前線及其他員工	214
Total	總計	253

B1.5 Turnover Rate

The Group firmly believes that the ongoing enhancement of its employment system is crucial for achieving long-term business growth. During the Reporting Period, a total of 31 employees (FY2024/25: 45) left the Group. The overall employee turnover rate stood at 12.0%, representing a 6.1% decrease compared to the previous reporting period (FY2024/25: 18.1%).

To better understand the reasons behind employee turnover, the Group conducts exit interviews with departing staff. This practice helps the Group identify and address the concerns of its current workforce and make necessary improvements. By doing so, the Group aims to lower turnover rates and maintain consistent business performance.

B1.5 流失率

本集團堅信持續完善僱傭制度對實現長期業務增長至關重要。於報告期內，共有31名員工(二零二四／二五財年：45名)離職。整體員工流失率為12.0%，較上一報告期下降6.1%(二零二四／二五財年：18.1%)。

為更深入了解員工流失的原因，本集團對離職員工進行離職面談。此舉有助本集團了解及解決在職員工的關注事項，並作出必要改善。藉此，本集團旨在降低流失率，維持穩健的業務表現。

Turnover rate		As of 31 March, 2026 截至二零二六年 三月三十一日
類型		
By Gender	按性別	
– Male	– 男性	12%
– Female	– 女性	12%
By Employment type	按僱傭類型	
– Full-time	– 全職	11%
– Part-time	– 兼職	15%
By Age Group	按年齡	
– Between 18 and 25	– 18至25歲	0%
– Between 26 and 35	– 26至35歲	3%
– Between 36 and 45	– 36至45歲	8%
– Between 46 and 55	– 46至55歲	9%
– 56 or above	– 56歲或以上	18%
By Employee categories	按員工類別	
– Senior Management	– 高級管理層	0%
– Middle Management	– 中級管理層	0%
– Frontline and Other Staff	– 前線及其他員工	14%



B2. Employee Health and Safety

The safety and well-being of employees is the core concern of the Group. As such, the Group complies with all applicable laws and regulations in relation to occupational health and safety (“OH&S”) in Hong Kong, including but not limited to the followings:

B2.1 Regarding the safety survey of local vessels:

- Merchant Shipping (Local Vessels) Ordinance, Chapter 548 of the Law of Hong Kong.
- Merchant Shipping (Local Vessels) (Certification and Licensing) Regulation, Chapter 548D of the Law of Hong Kong.
- Merchant Shipping (Local Vessels) (Safety and Survey) Regulation, Chapter 548G of the Law of Hong Kong.

B2.2 Regarding OH&S operations:

- Factories and Industrial Undertakings Ordinance, Chapter 59 of the Law of Hong Kong.
- Occupational Safety and Health Ordinance, Chapter 509 of the Law of Hong Kong.
- Shipping and Port Control (Works) Regulation, Chapter 313X of the Law of Hong Kong.
- Merchant Shipping (Local Vessels) (Works) Regulation, Chapter 548I of the Law of Hong Kong.

B2. 僱員健康及安全

僱員的安全及幸福是本集團的核心關切。因此，本集團遵守有關職業健康與安全(「職業健康與安全」)的所有適用香港法律及法規，包括但不限於以下各項：

B2.1 有關本地船隻安全檢驗：

- 香港法例第548章《商船(本地船隻)條例》。
- 香港法例第548D章《商船(本地船隻)(證明書及牌照事宜)規例》。
- 香港法例第548G章《商船(本地船隻)(安全及檢驗)規例》。

B2.2 有關職業健康與安全：

- 香港法例第59章《工廠及工業經營條例》。
- 香港法例第509章《職業安全及健康條例》。
- 香港法例第313X章《船舶及港口管制(工程)規例》。
- 香港法例第548I章《商船(本地船隻)(工程)規例》。

- Merchant Shipping (Local Vessels) (Compulsory Third-Parties Risks Insurance) Regulation, Chapter 548H of the Law of Hong Kong.
- Merchant Shipping (Safety) (Signals of Distress and Prevention of Collisions) Regulations, Chapter 369N of the Law of Hong Kong.
- Merchant Shipping (Safety) (Load Line) Regulations, Chapter 369AD of the Law of Hong Kong.
- Employees' Compensation Ordinance, Chapter 282 of the Law of Hong Kong.
- Dangerous Goods Ordinance, Chapter 295 of the Law of Hong Kong.
- 香港法例第548H章《商船(本地船隻)(強制第三者風險保險)規例》。
- 香港法例第369N章《商船(安全)(遇險訊號及避碰)規例》。
- 香港法例第369AD章《商船(安全)(載重線)規例》。
- 香港法例第282章《僱員補償條例》。
- 香港法例第295章《危險品條例》。

During the Reporting Period, the Group confirmed no instances of non-compliance with these legal requirements that could significantly impact its ability to provide a safe working environment or protect employees from occupational hazards.

To maintain a clean and healthy office environment, the Group schedules quarterly professional cleanings for all air conditioning systems and carpets. Additionally, the office is equipped with air purifiers that are serviced regularly to ensure high indoor air quality.

於報告期內，本集團確認並無發現任何違反該等法律規定的情況，導致可能嚴重影響本集團提供安全工作環境或保護僱員免受職業危害的能力。

為維持一個清潔健康的辦公環境，本集團每季度對所有空調系統及地毯進行專業清潔。此外，本集團亦於辦公場所安裝空氣淨化器，並定期進行保養維護，以確保室內空氣質量維持於最佳水平。



For vessel operations, the Group has established a robust system of internal policies and procedures to enhance health and safety on board and mitigate occupational risks. These include a detailed Code of Safe Working Practices for crew members, covering officers and engineers, as well as comprehensive work safety rules outlined in the Employee Handbook. The Code provides essential health and safety information, an organizational chart illustrating crew positions and responsibilities, and detailed procedures for various aspects such as equipment safety, vessel maintenance, safe operating procedures, emergency response, and contingency planning. Furthermore, the Group ensures that annual surveys of vessel conditions are conducted to guarantee the safety and well-being of crew members.

B2.3 Key Measures in the Code of Safe Working Practices:

- Vessel Operation Safety: Crew members are required to strictly follow safety instructions for vessel operations, including procedures for vessel berthing and unberthing, and to wear necessary safety suits and protective equipment while on board.
- Emergency Procedures and Fire Precautions: The Group has established in-house emergency procedures and fire precautions, which include evacuation procedures, locations of life-saving equipment and fire extinguishers on each vessel, and their operating instructions.

船舶運作方面，本集團已制定完善的內部政策制度及程序，以改善船上的健康及安全並降低職業風險。具體而言，本集團已為其船員（包括高級職員及工程師）制定詳細的安全工作常規守則，並於員工手冊內全面概述了工作安全規則。該守則載明基本健康及安全資料，並透過組織結構圖顯示船員職位及職責，亦載列設備安全、船舶維護、安全操作程序、應急反應及應急方案等方面的詳盡程序。此外，本集團確保每年進行船舶狀況檢查，以確保船員的安全及幸福。

B2.3 安全工作常規守則的主要措施：

- 船舶運作安全：本集團要求其船員嚴格遵守船舶運作的安全指示，包括船隻停泊及離船程序，以及在船上穿著必要的安全服及防護裝備。
- 應急程序及防火措施：本集團已制定內部應急程序及防火措施，包括疏散程序、每艘船舶的救生設備及滅火器的位置及其操作說明。

- Safety Training: Regular safety training sessions are conducted for crew members, covering fire safety, sea safety, and rescue simulator training, to enhance onboard safety awareness and preparedness.
- Prohibition of High-Risk Activities: Crew members are strictly prohibited from engaging in alcohol consumption, tobacco use, drug use, gambling, and other high-risk activities while on duty and upon boarding vessels.

The Group also conducts regular safety surveys and inspections of its vessel fleet to ensure that all vessels are seaworthy and safe for crew members. Additionally, the Group provides ongoing OH&S-related training to crew members and evaluates their understanding of the training material to ensure effective knowledge retention and application.

B2.4 Work-related Fatality and Injury:

During the Reporting Period, the Group did not experience any work-related fatality. However, there were 15 work-related injuries, resulting in a total of 392 lost days. The affected employees received immediate and appropriate medical attention. The Group remains committed to implementing comprehensive safety measures to prevent such incidents in the future and to further enhance the safety and well-being of its workforce.

- 安全培訓：本集團定期為船員進行安全培訓，涵蓋消防安全、海上安全及模擬救援訓練，以提高船上安全意識及應急準備能力。
- 嚴禁高風險活動：嚴禁船員在值班時及登船後飲酒、吸煙、吸毒、賭博及進行其他高風險的活動。

本集團亦定期對船隊進行安全檢查，以確保所有船舶的適航性及對船員而言屬安全。此外，本集團持續向船員提供有關職業健康與安全的培訓，並評估彼等對培訓材料的理解，加深彼等對知識的記憶並確保得到有效應用。

B2.4 因工傷亡：

於報告期內，本集團概無因工死亡事故，但錄得15宗與工作有關的受傷事故，一共損失392個工作天數。相關僱員已獲得即時妥當的醫療照顧。本集團繼續實施全面的安全措施，以防日後再次發生此類事故，旨在進一步提高僱員的安全及幸福。



Indicators		FY2025/26	FY2024/25	FY2023/24
指標		二零二五／ 二六財年	二零二四／ 二五財年	二零二三／ 二四財年
WORK-RELATED FATALITY	因工死亡事故	0	0	0
WORK-RELATED FATALITY RATE	因工死亡事故比率	0%	0%	0%
WORK-RELATED INJURY CASES > 3 DAYS	需休息多於三日的工傷	11	7	2
WORK-RELATED INJURY CASES ≤ 3 DAYS	需休息少於或等於三日的工傷	4	0	0
LOST DAYS DUE TO WORK INJURY	因工傷而損失的工作天數	392	549	416

B3. Development and training

The Group places a high priority on the development and training of its employees. It firmly believes that training is not merely about imparting essential knowledge and skills; it also plays a crucial role in enhancing employees' perception, attitude, and learning abilities. By fostering a culture of continuous learning and improvement, the Group aims to create a workforce that is not only competent but also highly motivated and adaptable.

During the Reporting Period, the Group's commitment to employee development was evident in the substantial investment made in training programs. A total of 6,126 training hours were conducted, reflecting the Group's dedication to providing comprehensive and diverse training opportunities. This included a wide range of courses and workshops designed to address various aspects of professional and personal growth.

B3. 發展與培訓

本集團高度重視員工發展與培訓，並堅信培訓不僅可為員工提供基本知識及技能，還對提升員工的認知、態度及學習能力方面發揮重要作用。本集團通過營造持續學習與進步的文化氛圍，旨在打造一支精幹、上進及適應性強的員工隊伍。

於報告期內，本集團大量投入於培訓計劃，致力實現員工發展的承諾。總培訓時數為6,126小時，這表明本集團致力於為員工提供全面豐富的培訓機會，包括為解決涉及職業及個人發展多方面事宜而定制的各類課程及研討會。

On average, each employee, including those who left the Group during the Reporting Period, received 24 hours of training. This figure underscores the Group's inclusive approach to training, ensuring that all employees, regardless of their tenure or position, have access to valuable development opportunities.

於報告期內每位員工(包括已自本集團離職的僱員)的平均培訓時數為24小時。此數據表明本集團於提供培訓方面具有包容性，確保所有員工(不論服務年限或職位)均可獲得寶貴的發展機會。

Trained employees 受訓僱員		FY2025/26 二零二五／二六財年
Total trained employees and the percentage of employees trained	受訓僱員總數及受訓僱員百分比	253 (100%)
By gender	按性別劃分	
– Male	– 男性	229 (91%)
– Female	– 女性	24 (9%)
By employee categories	按僱員類別劃分	
– Senior management	– 高級管理層	13 (5%)
– Middle management	– 中級管理層	26 (10%)
– Frontline employees	– 前線員工	214 (85%)

Training hours 培訓時數		FY2025/26 二零二五／二六財年
Total training hours	總培訓時數	6,126
Average training hours	平均培訓時數	24
By gender	按性別劃分	
Male training hours	男性培訓時數	5,716
Average training hours for Male	男性平均培訓時數	25
Female training hours	女性培訓時數	410
Average training hours for Female	女性平均培訓時數	17
By employee categories	按僱員類別劃分	
Senior management training hours	高級管理層培訓時數	239
Average training hours for Senior management	高級管理層平均培訓時數	18
Middle management	中級管理層	494
Average training hours for Middle management	中級管理層平均培訓時數	19
Frontline employees	前線員工	5,393
Average training hours for Frontline employees	前線員工平均培訓時數	25



The Group meticulously designs and organizes a comprehensive suite of training programs tailored to meet the specific needs of its employees, ensuring they possess the skills necessary for efficient daily business operations. For all new recruits, an orientation training program is conducted to familiarize them with the Group's policies, rules, and regulations, thereby fostering a strong foundation for their tenure within the organization.

The Group provides comprehensive on-the-job training for current staff, covering essential areas such as work and fire safety, occupational health, first aid, environmental protection, equipment operation, and standard work procedures. A major focus is placed on emergency response training, which ensures employees are prepared to act quickly and effectively during incidents like fires, collisions, or falling cargo. These programs are designed to improve staff skills and competence, ultimately helping to boost productivity and overall performance in the workplace.

Crew members in the engineering and deck departments must complete recognized maritime courses and on-the-job training, which include instruction on the maintenance of machinery and electrical systems, vessel navigation, and cargo handling. These qualifications ensure staff are fully prepared for their roles and can meet the high service standards expected by customers at specific locations. The Group actively encourages crew members to earn relevant engineering and coxswain licenses from the Marine Department; once these certifications are secured, the Group reviews and adjusts their wages to reflect a commitment to rewarding professional growth.

本集團為員工精心設計及安排全套培訓計劃，滿足彼等的特定需求，確保彼等掌握日常高效業務運營所需的技能。本集團為全體新入職員工提供入職培訓，讓彼等熟知本集團的政策、規則及規章，以為彼等服務於本集團奠定堅實基礎。

本集團為現有員工提供全面的在職培訓，涵蓋工作及消防安全、職業健康、急救、環境保護、設備操作及標準工作程序等各項重要領域。應急反應培訓乃重中之重，可確保員工於發生安全事故及其他緊急情況(如火災、撞船及貨物墜落等)時迅速、有效地作出反應。該等計劃旨在提升員工的技能與能力，從而提高其生產力，並最終改善其在工作場所的整體表現。

工程部及甲板部船員須完成獲認可的海事課程及在職培訓，包括機械及電氣系統維護、船舶航行以及貨物裝卸等。該等資格證明可確保船員充分具備擔任相關職位的能力，並能滿足客戶在特定地點的高標準服務要求。本集團積極鼓勵船員考取海事處頒發的相關工程及船長執照；一旦船員取得該等證書後，本集團將檢討及調整其薪酬，以體現對獎勵專業發展的承諾。

Furthermore, employees in management positions or above undergo corporate management training, which is designed to deepen their understanding of their obligations and legal responsibilities within the Group. This holistic approach to training underscores the Group's dedication to fostering a highly skilled, knowledgeable, and responsible workforce, capable of driving the organization's success in a competitive and dynamic business environment.

B4. Labour Standards

The Group is committed to upholding the highest ethical standards in all its operations, and the prohibition of forced or child labour is a fundamental principle that we strictly adhere to. We firmly believe that every individual has the right to a safe, fair, and voluntary working environment, and we are dedicated to ensuring that our workplace reflects these values.

Strict measures are taken to prevent the employment of child labor. We have in our policy that all new employees must provide valid identification documents for age verification. This step is crucial in ensuring that individuals are legally entitled to work for the Group. If an individual is found to be underage, an employment contract will not be entered into. We take this matter very seriously and have established clear protocols to safeguard against any potential violations.

The Human Resource Department plays a vital role in this process. They conduct thorough reference checks for all new employees to ensure compliance with the Employment Ordinance (Chapter 57 of the Laws of Hong Kong). This comprehensive approach helps us maintain a workforce that is not only legally compliant but also aligned with our ethical standards.

此外，管理層或以上的員工須接受企業管理培訓，以使彼等更加明確各自於本集團的義務及法律責任。此種全面培訓的方式凸顯了本集團致力於培養一支技術精湛、知識淵博及負責任的員工隊伍之決心，而該員工隊伍將能夠於競爭激烈、不斷變化的商業環境中推動本集團走向成功。

B4. 勞工準則

本集團於其業務運營中一直遵守最高道德標準，嚴格遵守嚴禁強迫勞工或使用童工的基本原則。我們堅信，每個人均有權享有安全、公平、自願的工作環境，且我們致力於確保這些價值觀均能在我們的工作場所中得以體現。

我們採取嚴格措施防止僱用童工。我們的政策規定，所有新入職員工均須提供有效身份證明文件用於核驗年齡。此措施對確保個人可合法為本集團工作而言至關重要。倘發現未達法定年齡者，本集團將不會與其訂立僱傭合約。我們非常重視此問題，並已制定明確協議以防止任何潛在的違規行為。

人力資源部在此過程中發揮著重要作用。彼等對所有新入職員工進行詳盡的背景調查，以確保遵守香港法例第57章《僱傭條例》。此種全面調查方法有助於我們維持自身員工隊伍的合法合規性並合乎道德標準。



In accordance with the relevant legislation and our policy, all employees of the Group have signed and agreed to the terms laid out in their employment contracts. These contracts clearly outline our expectations and the rights of our employees. We believe that transparency and mutual understanding are key to fostering a positive and ethical working environment.

If a violation of the law is discovered, we will take immediate action to terminate the enrolment. We have zero tolerance for any form of forced or child labour and are committed to taking swift and decisive action to address any such issues.

There was no child labour nor forced labour in the Group's operations during the Reporting Period. Additionally, no material non-compliance in relation to the prevention of child and forced labour was recorded.

B5. Sustainable supply chain

The Group has established comprehensive policies and systems to effectively manage qualified suppliers and evaluate potential suppliers. These policies and systems are designed to ensure that all suppliers and sub-contractors meet the Group's high standards for quality, performance, and compliance.

根據相關法律及我們的政策，本集團所有員工均已簽署並同意其僱傭合約中列明的條款。合約中明確概述了我們的期望和員工的權利。我們認為，保持透明度與相互理解乃營造積極且合乎道德的工作環境之關鍵。

倘發現違法行為，我們將即時採取行動取消其錄取資格。我們嚴禁任何形式的強迫勞工或使用童工行為，並將迅速果斷採取措施解決該類事宜。

於報告期內，本集團於業務中並無使用童工或強迫勞工，亦未有發現任何關於防止使用童工或強迫勞工的重大違規事宜。

B5. 可持續供應鏈

本集團已制定完善的政策及制度以有效管理合資格供應商並評估潛在供應商。制定該等政策及制度旨在確保全體供應商及分包商符合本集團對質量、表現及合規的高標準。

B5.1 Supplier selection practice

Under its supplier evaluation system, the Group performs rigorous background checks on all suppliers and subcontractors before finalizing any contracts. This vetting process includes a detailed assessment of their financial health, professional reputation, and capacity to fulfill the Group's requirements. Once approved, these suppliers undergo an annual review based on their performance, service and product quality, pricing, and commitment to product responsibility. This consistent monitoring ensures that suppliers remain aligned with the Group's standards and support its ongoing objectives.

B5.2 Supply Chain Risk Management

Suppliers and subcontractors must provide and maintain valid licenses and permits for all vessels. This is a mandatory requirement to ensure compliance with relevant environmental protection laws and Marine Department regulations. To guarantee these documents remain valid and that all standards are met, they are subject to inspection by chartered surveyors. Furthermore, when selecting suppliers, the Group prioritizes those who offer environmentally preferable services, reinforcing its commitment to sustainability and responsible operations.

B5.1 供應商甄選慣例

根據供應商評估制度，本集團於訂立任何合約前，會對所有供應商及分包商進行嚴謹的背景調查。該審查過程包括對供應商的財務狀況、專業聲譽及履行本集團要求的能力進行詳細評估。獲批供應商其後須每年接受審核，包括其表現、服務及產品質量、價格及產品責任承諾。持續監察機制確保供應商一直符合本集團標準並支持其持續發展目標。

B5.2 供應鏈風險管理

供應商及分包商必須提供並維持所有船舶的有效牌照及許可證。此乃強制性要求，以確保符合相關環保法律及海事處規例。為確保該等文件持續有效並符合所有標準，須接受特許驗船師的檢驗。此外，於甄選供應商時，本集團優先考慮提供環保服務的供應商，以彰顯本集團對可持續發展及盡責營運的承諾。



To further ensure compliance and identify any potential risks or violations, the Group arranges site visits to observe the operations of its suppliers. These visits focus on various aspects, including policies, pollutant emissions, use of resources, employee welfare, health and safety, and training. These site visits allow the Group to understand whether its suppliers are complying with the relevant rules and regulations, thereby minimizing potential negative impacts on the environment and society.

In addition to these measures, the Group requires its third-party suppliers to provide vessel inspection reports and employees' insurance policies before entering into business with them. These requirements are in place to ensure that all suppliers maintain high standards of safety and compliance.

During the Reporting Period, the Group partnered with 424 suppliers, most of whom were based in Hong Kong. These suppliers and subcontractors provided essential services, including shipyards, crew staffing, vessel chartering, and repair and maintenance work. By collaborating with these suppliers, the Group maintains operational efficiency while continuing to uphold its standards for quality, regulatory compliance, and sustainability.

本集團安排實地視察以觀察供應商營運，以進一步確保合規性並識別任何潛在風險或違規行為。相關視察主要涉及政策、污染物排放、資源運用、僱員福利、健康及安全以及培訓等多個方面。通過實地視察，本集團可了解其供應商是否遵守相關規章制度，從而最大限度地減少對環境及社會的潛在負面影響。

除上述措施外，本集團亦要求其第三方供應商在與其開展業務前提供船舶檢驗報告及員工保險單，旨在確保所有供應商維持高標準的安全性及合規性。

於報告期內，本集團與424家供應商建立合作關係，其中大部分為香港供應商。該等供應商及分包商提供各項重要服務，包括船塢服務、船員配置、船舶租賃以及維修及保養工作。通過與該等供應商合作，本集團能夠維持營運效率，亦能夠繼續遵守對質量、監管合規性及可持續發展的標準。

Number of Suppliers by Region

按地區劃分的供應商數目

FY2025/26

二零二五／二六財年

Mainland China	中國內地	9
Hong Kong	香港	414
Japan	日本	1

B6. Service responsibilities

During the Reporting Period, the Group identified no cases of material non-compliance concerning health and safety, advertising, labeling as well as privacy issues related to the products and services offered, as mandated by relevant laws and regulations. Relevant laws and regulations include but are not limited to the Personal Data (Privacy) Ordinance (Cap.486 of the Law of Hong Kong), and the Trademarks Ordinance (Cap.559 of the Law of Hong Kong).

The Group has established the Code of Safe Working Practices to regulate the behavior of its crew members to better serve its customers. The Group has also regulated its employees on privacy issues in the Employee Handbook. The Group has not established written policies relating to intellectual property rights such as advertising and trademarks.

Committed to delivering high-quality reliable services, the Group implements strict measures. Chartered surveyors conduct annual inspections to ensure vessel safety and quality, and operation licenses are renewed on a regular basis. Moreover, crew members hold the necessary licenses to satisfy customers' on-site service requirements.

B6. 服務責任

於報告期內，本集團就根據相關法律及法規提供的產品及服務，未有發現任何涉及健康與安全、廣告、標籤及私隱事宜的重大不合規個案。相關法律法規包括但不限於香港法例第486章《個人資料(私隱)條例》及香港法例第559章《商標條例》。

本集團制定了安全工作常規守則以規範船員行為，旨在更好地為客戶服務。本集團亦於員工手冊中就私隱問題對員工進行規管。本集團尚未制定與廣告及商標等知識產權相關的書面政策。

本集團實施嚴格措施，致力提供優質可靠的服務。特許驗船師將進行年度檢驗以確保船舶安全及質量，而運作牌照將定期續新。此外，船員已持有必要許可證，以滿足客戶於現場服務的要求。

**B6.1 Customer Service and Complaint**

The Group is committed to providing excellent customer service. To ensure constant support, a dedicated 24-hour hotline is available to handle all ship arrangement matters promptly and efficiently. The support team is trained to address every inquiry and complaint with diligence, ensuring that all customer concerns are resolved in a timely manner. During the Reporting Period, the Group received no service-related complaints, which reflects its ongoing dedication to maintaining high standards of customer satisfaction and operational excellence. This achievement highlights the Group's consistent focus on delivering a seamless and high-quality customer experience.

B6.2 Confidential information

The Group places a high value on safeguarding confidential information and rigorously adheres to the Personal Data (Privacy) Ordinance in its day-to-day business activities. Staff members who resign are required to sign a confidentiality agreement, thereby committing to non-disclosure of the Group's trade secrets and associated confidential information. The Employee Handbook explicitly stipulates that employees are strictly prohibited from disclosing or reproducing any confidential information without the Group's authorisation. Should a breach occur, it would be deemed a serious workplace misconduct, and the employee in question would be subject to disciplinary action or immediate dismissal. During the Reporting Period, no complaints regarding this matter were received.

B6.1 客戶服務及投訴

本集團致力提供卓越的客戶服務。為確保服務無間斷，本集團特設24小時熱線以能及時高效處理所有船舶安排事宜。經培訓支援團隊，以盡責態度處理每項查詢及投訴，確保及時解決所有客戶疑慮。於報告期內，本集團並無收到任何與服務相關的投訴，反映其持續致力維持高標準的客戶滿意度與卓越運營。這一成績彰顯本集團一貫專注於提供流暢優質的客戶體驗。

B6.2 機密資料

本集團非常重視保護機密資料，並在日常業務營運中嚴格遵守《個人資料(私隱)條例》。辭職員工必須簽署保密協議，同意不會披露本集團的商業秘密及相關機密資料。員工手冊明確規定，未經本集團授權，員工禁止披露或複製任何機密資料。任何違規行為將被視為在工作場所嚴重行為不當，且相關員工須接受紀律處分或即時解僱。於報告期內，並未接獲任何有關此事宜的投訴。

B6.3 Intellectual Property (“IP”) Rights

The Group is committed to managing its IP and rigorously observing the Copyright Ordinance, Chapter 528 of the Laws of Hong Kong. As of the Reporting Period, the Group has registered two trademarks for “Yun Lee,” which are afforded protection under Section 47(3) of the Trademarks Ordinance, Chapter 559 of the Laws of Hong Kong. During the Reporting Period, no instances of non-compliance with laws and regulations concerning IP rights were observed.

B7. Anti-corruption

The Group has adopted robust policies on anti-bribery and corruption, which are strictly enforced in line with the Prevention of Bribery Ordinance (Chapter 201 of the Laws of Hong Kong). These policies explicitly prohibit employees from soliciting, accepting, or offering any form of ‘advantage’—including gifts, loans, fees, rewards, commissions, offices, contracts, services, favors, or the discharge of any liability—without lawful authority and the express permission of the employer.

Employees are required to strictly follow the Group’s Conflict of Interest Policy. Anyone with a close relationship with a supplier or customer must submit a written disclosure form, a process designed to prevent illicit enrichment and resolve potential conflicts. The Group proactively manages these declarations to ensure all business dealings remain transparent and ethical.

If fraud is suspected, the internal department must notify management within two working days and initiate an investigation. The Group prioritizes the protection of whistleblowers by maintaining strict confidentiality. A whistleblower’s identity will remain protected and will not be disclosed without their prior knowledge and consent.

B6.3 知識產權 (「知識產權」)

本集團致力管理知識產權，並嚴格遵守香港法例第528章《版權條例》。截至報告期，本集團已註冊兩個「潤利」商標，該等商標受香港法例第559章《商標條例》第47(3)條保障。於報告期內，未有發現任何涉及知識產權的違法違規事宜。

B7. 反貪污

本集團根據香港法例第201章《防止賄賂條例》已採納並嚴格執行健全的反賄賂及貪污政策。該等政策明確禁止員工在並無合法授權及僱主的明確批准下招攬、接受或提供任何「利益」(包括禮品、貨款、費用、獎勵、佣金、職位、合約、服務、優惠或免除任何責任)。

員工均須嚴格遵守本集團的利益衝突政策。任何與供應商或客戶有密切關係的員工，須提交書面披露表格，此程序旨在防止非法斂財及解決潛在衝突。本集團積極管理該等申報，確保所有商業往來保持透明及合乎道德。

如涉嫌欺詐行為，內部部門須於兩個工作日內通知管理層並展開調查。本集團優先保護舉報人，對其信息進行嚴格保密。舉報人的身份將予以保護，未經其事先知悉及同意，不會對外披露。



To ensure that employees possess a solid understanding of anti-corruption and integrity ethics, the Group mandates that its directors and employees undergo relevant anti-corruption and ethics training as part of their induction programs. In FY2025/26, the Group organized 22 hours anti-corruption training session for 8 directors and employees. This initiative aims to enhance employees' familiarity with the concepts of business ethics and the importance of integrity in the workplace. By providing these training courses, the Group ensures that its workforce is well-equipped to uphold ethical standards and maintain a corruption-free working environment.

During the Reporting Period, the Group is pleased to report that there were no concluded legal cases regarding corrupt practices brought against the Group or its employees. Additionally, the Group did not note any instances of non-compliance with laws and regulations on money laundering or corruption. This record underscores the Group's commitment to ethical business practices and its ongoing efforts to maintain a culture of integrity and compliance.

B8. Community Investment

The Group is deeply committed to the well-being of the community and actively engages in a wide range of voluntary services. Although the Group has not yet formulated a formal community engagement policy, it has consistently demonstrated its dedication to social responsibility by addressing the needs of the local community in meaningful and impactful ways. During the Reporting Period, the Group focused on nurturing manpower and made significant contributions through both financial and non-financial means. We are proud of our efforts and remain steadfast in our commitment to continue devoting our resources and time to the community in the coming years.

為確保員工深入了解反腐倡廉的道德規範，本集團規定董事及員工於入職培訓中必須接受相關的反腐倡廉培訓。於二零二五／二六財年，本集團為8名董事及員工進行了22小時的反腐培訓。這一舉措旨在加深員工對商業道德概念的熟識度，並強化工作場所誠信的重要性。通過提供上述培訓課程，本集團確保其員工具備良好的道德標準，並可維持一個廉潔的工作環境。

於報告期內，本集團欣然報告，並無針對本集團或其僱員提出的有關貪污行為的已審結法律案件。此外，本集團並無獲悉任何違反洗錢或反貪污法律及規例的個案。這表明了本集團堅守商業道德慣例的承諾及其為堅持誠信合規文化作出的不懈努力。

B8. 社區投資

本集團深切關懷社區福祉，並積極參與各類志願服務。儘管目前尚未制定正式的社區參與政策，但本集團始終以實質且具影響力的方式回應當地社區需求，持續展現其對社會責任的承擔。於報告期內，本集團專注於人才培養，並以財務及非財務方式作出重要貢獻。我們對這些努力深感自豪，並將堅定不移地在未來繼續投放資源與時間服務社區。

BB.1 Educational Contributions

The Group is dedicated to cultivating young talent for the maritime industry, firmly believing that investment in education is essential for a sustainable and vibrant future. During the Reporting Period, the Group sponsored scholarships for promising students to help them pursue their career goals. Beyond financial support, representatives were invited to lecture at the Maritime Services Training Institute of the Vocational Training Council, where they shared industry expertise to inspire the next generation of professionals. The Group remains committed to fostering a culture of learning and innovation and will continue to seek new ways to support maritime education. Furthermore, the Group maintains a broader social focus, actively looking for ways to assist those in need within the community.

BB.2 Donations and Volunteering

The Group has a long-standing tradition of making charitable donations to various organizations that support the underprivileged and vulnerable members of our community in Hong Kong. We understand that financial support is crucial in helping these organizations carry out their missions and provide essential services to those in need. During the Reporting Period, we made several significant donations to charitable organizations, contributing to their efforts in areas such as healthcare, education, and social welfare. We are proud to partner with these organizations and support their impactful work.

BB.1 教育貢獻

本集團致力培育海事行業青年人才，深信教育投資是構建可持續及蓬勃發展未來的根基。於報告期內，本集團資助多項獎學金，為具潛質的學生提供財務支持，助其實現職業目標。除財務支持外，本集團代表亦受邀於職業訓練局海事訓練學院擔任講師，分享行業專業知識，以啟發新一代專業人才。本集團繼續致力營造學習與創新文化，並將持續尋求支持海事教育的新途徑。此外，本集團亦關注更廣泛的社會層面，積極尋求協助社區內有需要人士的方法。

BB.2 捐款及志願服務

本集團長期秉持慈善捐贈傳統，持續資助香港多個扶助弱勢社群的機構。我們深知，財務支持對這些機構履行使命、為有需要人士提供關鍵服務至關重要。於報告期內，我們向多家慈善機構作出重大捐贈，支持其在醫療、教育及社會福利等領域的工作。能與這些機構攜手合作，並支持其影響深遠的工作，我們深感榮幸。

B8.3 Donations During the Reporting Period

During the Reporting Period, the Group made the following charitable donations:

B8.3 報告期內的捐贈明細

於報告期內，本集團作出以下慈善捐贈：

Organisation	機構	Donation made by the Group 本集團所作捐款
Ten Percent Donation Scheme Foundation	十分關愛基金會	\$25,000.00 25,000.00元
The incorporated Management Committee of Aplichau Kaifong Primary School	鴨脷洲街坊小學法團校董會	\$2,000.00 2,000.00元
Special Olympics Hong Kong	香港特殊奧運會	\$5,000.00 5,000.00元
The Hong Kong Polytechnic University	香港理工大學	\$150,000.00 150,000.00元
Mr & Mrs Lee Shu Fook Charity Foundation Limited	李樹福伉儷慈善基金有限公司	\$3,000.00 3,000.00元
Lions Clubs International Foundation	獅子會國際基金	\$10,000.00 10,000.00元
Children's Cancer Fund	兒童癌症基金	\$3,300.00 3,300.00元
Children's Heart Foundation	兒童心臟基金會	\$3,300.00 3,300.00元
The Boys' & Girls' Clubs Association of Hong Kong	香港小童群益會	\$3,000.00 3,000.00元
The Community Chest of Hong Kong	香港公益金	\$5,000.00 5,000.00元
The Hong Kong Chinese Importers' & Exporters' Association	香港中華出入口商會	\$12,000.00 12,000.00元
Support Fund for Wang Fuk Court	宏福苑援助基金	\$100,000.00 100,000.00元
Vocational Training Council	職業訓練局	\$20,000.00 20,000.00元

We are proud to support these organizations and their missions, and we look forward to continuing our partnership with them in the future. The Group remains committed to its social responsibility initiatives. We will continue to explore new ways to support the community, whether through educational programs, charitable donations, or volunteer activities. We believe that by working together with our partners and stakeholders, we can create a brighter and more inclusive future for all. We will also continue to evaluate and enhance our community engagement efforts, ensuring that they align with the evolving needs of the community and the goals of our organization.

能對這些機構及其使命予以支持，我們為之自豪，期待未來繼續合作。本集團始終致力於履行社會責任，並將持續探索支持社區的新途徑，包括教育計劃、慈善捐贈或志願服務。我們相信，透過與合作夥伴及持份者攜手合作，能為所有人創造更美好、更包容的未來。我們亦將持續評估並加強社區參與工作，確保這些舉措既符合社區不斷變化的需求，同時與本集團的發展目標保持一致。



C. CLIMATE-RELATED DISCLOSURES

The Group is committed to the proactive management of climate-related risks and opportunities, viewing these as vital to its long-term resilience and sustainable growth. Recognizing the significant impact of climate change on the industry, the Group has integrated climate considerations into its corporate governance, strategic planning, and risk management frameworks to ensure that environmental performance remains a primary driver of decision-making.

In alignment with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), the IFRS S2 Climate-related Disclosures Standard, and the enhanced disclosure requirements under Part D of the HKEX ESG Reporting Code, the Group addresses climate matters through four core pillars: Governance, Strategy, Risk Management, and Metrics & Targets. By systematically identifying and assessing risks and opportunities, driving climate action, and embedding these factors into strategic and operational processes, the Group has established a refined, long-term mechanism. This approach not only strengthens resilience against climate change but also positions the Group to capture opportunities within the green transition, supporting high-quality and sustainable business development.

C. 氣候相關披露

本集團致力積極管理氣候相關風險和機遇，並視之為其長遠韌性及可持續增長的關鍵。鑒於氣候變化對行業的重大影響，本集團已將氣候因素納入其企業管治、策略規劃及風險管理框架，以確保環境表現持續成為決策的主要推動力。

為與氣候相關財務披露工作小組(TCFD)的建議、國際財務報告準則氣候相關披露準則第2號，以及聯交所環境、社會及管治報告守則D部所載的加強披露規定保持一致，本集團通過四大核心支柱處理氣候事宜，包括管治、策略、風險管理，以及指標及目標。通過系統性地識別及評估風險和機遇、推動氣候行動，並將該等因素納入策略及營運過程，本集團已建立一套完善且長期的機制。此舉不僅增強本集團應對氣候變化的韌性，亦使其能把握綠色轉型中的機遇，從而為高質量及可持續的業務發展提供支撐。

C1. Governance

As the Group's highest governing body, the Board holds ultimate responsibility for overseeing climate-related risks and opportunities, guided by the principles of the Climate Change Policy. To ensure strong leadership, the Board periodically assesses its collective expertise, confirming that members either possess or are acquiring the specialized knowledge needed to govern the Group's climate resilience strategy effectively.

Furthermore, the Board treats climate-related factors as a primary consideration in high-level decision-making. This includes approving corporate strategy, evaluating major transactions, and providing rigorous oversight of the risk management framework. By integrating these variables into strategic planning and business continuity arrangements, the Board ensures that all organizational processes remain aligned with the Group's commitment to long-term sustainability and climate risk mitigation.

The Board is directly responsible for approving the Group's primary climate-related objectives, which includes validating specific performance targets that align with mid- to long-term carbon reduction and environmental protection goals. To maintain accountability, the Board oversees the Group's progress by regularly reviewing performance against these established benchmarks.

C1. 管治

作為本集團最高管治機構，董事會承擔監督氣候相關風險和機遇的最終責任，並以氣候變化政策所載原則為指引。為確保具備強有力的領導，董事會定期評估其整體專業知識，以確認各成員已具備或正在獲取有效管治本集團氣候韌性策略所需的專門知識。

此外，董事會將氣候相關因素視為高層決策的重要考量之一，包括批准企業策略、評估重大交易，以及對風險管理框架進行嚴格監督。透過將氣候相關因素納入策略規劃及業務持續性安排，董事會確保本集團各項組織流程均與其推動長遠可持續發展及減緩氣候風險的承諾保持一致。

董事會直接負責審批本集團的主要氣候相關目標，包括審核與中長期減碳及環境保護目標相一致的具體績效指標。為確保問責，董事會定期檢討本集團在既定目標及指標方面的達成進度，監督本集團相關進度。



As for executive incentives, the Group has not yet integrated climate-related metrics into its formal remuneration structure. However, the Group remains committed to reviewing its compensation frameworks to ensure that, in the future, leadership incentives are more closely aligned with long-term sustainability and climate resilience goals.

Senior management is tasked with the design, implementation, and maintenance of a comprehensive internal control system dedicated to the identification, monitoring, and mitigation of climate-related issues. To ensure these efforts are not siloed, these control mechanisms are meticulously synchronized with the Group's core business pillars, including the strategic planning cycle, annual budgeting, financial control system, the enterprise risk management (ERM) framework and internal audit plans.

The Group ensures that environmental factors guide its daily decision-making and operations. This integrated approach is essential for meeting policy mandates, particularly when developing climate-resilient project lifecycles, enforcing sustainable procurement standards, strengthening stakeholder engagement, and ensuring strict compliance with evolving environmental regulations.

就管理層激勵而言，本集團目前尚未將氣候相關指標正式納入薪酬制度。然而，本集團將持續檢討其薪酬框架，以確保未來管理層的激勵能更緊密地配合長期可持續發展及氣候韌性目標。

高級管理層負責設計、實施及維護一套全面的內部監控系統，以識別、監察及減緩氣候相關事宜。為確保相關工作不會與業務運作脫節，該等控制機制已與本集團的核心業務管理體系緊密結合，包括策略規劃流程、年度預算編製、財務監控系統、企業風險管理框架及內部審核計劃。

本集團致力確保環境因素貫穿日常決策及運營。此綜合管理方針對履行政策要求至關重要，尤其是在構建具氣候韌性的項目生命週期、落實可持續採購標準、加強持份者參與，以及確保嚴格遵守不斷發展的環境法規等方面。

C2. Strategy

The Board concentrates on addressing the risks arising from climate change. We integrate ESG factors, particularly climate-related issues, into the corporate governance framework, enhances board-level oversight, and directs management to handle climate risks within current business processes and their impact on the Group's overall strategy. Climate-related risk management is embedded in the Group's risk management system. The Board is tasked with collaborating with interdisciplinary working groups to monitor the effectiveness of climate risk management. It discusses, reports, and devises relevant measures during the risk management process, such as in Board meetings, and formulates emergency plans based on identified risks. This strengthens the Group's ability to combat negative impacts from extreme weather emergencies. The Group aims to ensure normal production and operations, and safeguard public security as well as employees' lives and property.

Climate change presents both risks and opportunities for the vessel leasing business. The Group has not yet established a written policy related to climate change, but to address these challenges, the Group will develop effective risk management strategies, such as enhancing extreme weather forecasting and response capabilities, optimizing fleet structures with eco-friendly vessels, and training crew members in environmental protection. At the same time, the Group can seize climate-related opportunities by investing in green technologies and exploring new business models. Keeping abreast of regulatory changes and adjusting operational strategies ensures long-term stability. By doing so, vessel leasing businesses can achieve sustainable development in an environmentally-conscious market.

C2. 策略

董事會注重應對氣候變化帶來的風險。我們將環境、社會及管治要素(尤其是氣候相關議題)納入公司管治框架,完善董事會層面的監督,並帶領管理層從現有業務流程入手應對氣候風險,並處理其對本集團整體戰略的影響。氣候相關風險管理已納入本集團的風險管理體系中。董事會負責與跨學科工作小組合作以監督其氣候相關風險管理的有效性。其於董事會會議等風險管理過程中討論、報告並制定相關措施,並根據所識別的風險制定應急計劃。此舉增強本集團應對極端天氣緊急狀況帶來的負面影響的能力。本集團致力於確保正常生產運作,維護公共安全與員工生命財產安全。

氣候變化為船舶租賃業務帶來風險與機遇。本集團尚未制定與氣候變化相關的書面政策,但為應對該等挑戰,本集團將制定有效的風險管理策略,例如提升極端天氣預測及應對能力、優化船隊結構以採用環保船舶,以及加強船員的環保培訓。同時,本集團可透過投資綠色科技及探索嶄新業務模式,把握與氣候相關的機遇。緊貼法規變化並調整營運策略,確保長期穩定發展。藉此,船舶租賃業務可於日益重視環保的市場中實現可持續發展。



We have performed a comprehensive assessment to identify climate-related risks and opportunities that may impact the Group's financial health. Specifically, we have evaluated factors that could influence our cash flows, capital costs, and access to financing over the short, medium, and long term, ensuring these insights are fully integrated into our strategic decision-making processes.

C3. Climate-related Risks Management

An ESG risk assessment was performed, categorizing each identified risk into high, medium, or low levels based on its likelihood and potential impact. Following this evaluation, the overall risk levels for these ESG factors were then determined as high, medium, or low, taking into account the assessed possibility and impact.

我們已進行全面評估，識別可能對本集團財務狀況造成影響的氣候相關風險和機遇。具體而言，我們已評估可能於短期、中期及長期影響現金流、資本成本及融資渠道的相關因素，並確保有關評估結果全面納入我們的策略決策過程。

C3. 氣候相關風險管理

本集團已進行環境、社會及管治風險評估，根據風險發生的可能性及潛在影響，將每項識別風險分類為高、中或低等級。基於該評估，綜合考慮相關風險的發生機率及影響程度，進一步確定各項環境、社會及管治因素的整體風險等級為高、中或低。

Risk levels 風險級別	Definition of the overall risk levels 總風險級別的定義
High 高	Risks at this level may lead to significant consequences, potentially impacting the Group and hindering its ability to achieve strategic goals. 此級別的風險可能引致嚴重後果，可能對本集團造成影響，有礙其實現戰略性目標。
Medium 中	Risks at this level may either have serious consequences with a lower likelihood of occurrence, or minor consequences with a higher probability of occurrence. 此級別的風險亦可能會引致嚴重後果，但出現的可能性較低，或可能產生輕微後果，但發生的機率較高。
Low 低	Risks at this level pose limited harm and consequences for the Group's strategic goal achievement, with a low probability of occurrence. 此級別的風險對本集團實現戰略性目標的危害和後果有限，發生的機率較低。

C3.1 Climate-related risks and opportunities

The Group has conducted a thorough assessment of climate-related risks and opportunities impacting its operations. Specific factors expected to influence cash flow, financing access, and capital costs over the short, medium, and long term have been identified and fully integrated into the Group's strategic decision-making.

For the purpose of these assessments, the Group defines the short-term as 0–2 years, the medium-term as 3–5 years, and the long-term as 6 years and beyond. These timeframes are aligned with the Group's strategic planning cycles, typical asset investment payback periods, and the review windows for major capital expenditures.

The Group's Climate-related Risks identification

A warming planet introduces a wide spectrum of business risks, spanning disrupted supply chains, increased insurance costs, and workforce challenges. As climate change intensifies—posing physical threats, altering market dynamics, and shifting consumer preferences toward eco-friendly offerings—the financial, reputational, and strategic risks become increasingly pronounced. These climate - change - related risks will likely remain a significant concern for the Group and its industry in the foreseeable future. The table below outlines these climate-related risks, their projected timeframes, potential financial and operational impacts, and the corresponding mitigation strategies implemented across the business model and value chain.

C3.1 氣候相關風險和機遇

本集團亦已就氣候相關風險和機遇對其業務營運的影響進行深入評估，且已識別預期將於短期、中期及長期影響現金流、融資能力及資本成本的具體因素，並已將有關因素全面納入本集團的策略決策。

就上述評估而言，本集團將短期界定為0至2年、中期界定為3至5年，而長期則界定為6年及以上。該等時間範圍與本集團的策略規劃週期、資產投資的一般回收期以及重大資本開支的檢討週期保持一致。

本集團對氣候相關風險的識別

地球變暖為業務帶來廣泛風險，由供應鏈中斷至保險成本上升，再延伸至勞工問題。隨著氣候變化日益加劇，帶來實體威脅、改變市場動態及推動消費者偏好轉向環保產品，有關的財務、聲譽及策略風險亦日益顯著。在可預見的未來，氣候變化所帶來的風險仍將為本集團及整個行業日益關注的問題。下表概述該等氣候相關風險、其預計影響時間範圍、潛在財務及營運影響，以及於業務模式及價值鏈各環節所採取的相應緩解措施。



Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Physical Risks 實體風險				
Acute Sudden weather-related events such as storms, floods, fires or heatwaves	Short-term and long-term	Vessel leasing businesses face disruptions from extreme weather like typhoons and storms, which can damage vessels, delay shipping, and increase operational costs. Ports are also vulnerable to sea-level rise and severe weather, potentially hindering vessel operations and safety.	Low to Medium	Enhance extreme weather preparedness by improving real-time meteorological monitoring and establishing robust, site-specific emergency response protocols for vessels and ports. Proactively modernize the fleet by incorporating more robust, eco-friendly vessels capable of navigating severe weather conditions with improved safety and fuel efficiency.
急性 風暴、洪水、火災或熱浪等突發性天氣事件	短期及長期	船舶租賃業務面臨來自極端天氣(如颱風及暴風雨)的干擾，可能會損毀船舶、延誤航運及增加營運成本。港口亦易受海平面上升及惡劣天氣影響，或有礙船舶營運及航行安全。	低至中	透過加強實時氣象監測能力，並為船舶及港口建立完善且具針對性的緊急應變程序，以提升應對極端天氣事件的準備。 主動推進船隊現代化，引入更堅固耐用及環保的船舶，以提升在惡劣天氣條件下的航行安全性及燃油效率。

Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Physical Risks 實體風險				
Chronic Long-term shifts in climate patterns, such as rising temperatures, sea-level rise, or water scarcity	Short-term and long-term	From a broad perspective, the financial performance of the Group remains neutral as typhoons are temporary. The vessel chartering operations may be affected by the typhoon, but special chartering services offered by the Group and demanded by customers, such as towage services to any vessels/equipment at sea or near the coast, are billed at a higher rate.	Low to Medium	Formally incorporate extreme weather assessments into the Group's ongoing business continuity planning, ensuring that site-specific risks are evaluated and updated quarterly.
慢性 氣溫上升、海平面上升或水資源短缺等氣候模式長期的轉變	短期及長期	整體而言，由於颱風屬暫時性，本集團的財務表現維持中性。船舶租賃業務可能會受到颱風的影響，惟本集團所提供及客戶所要求的特別租賃服務（如對海上或海岸附近的任何船舶／設備的拖船服務）則按較高的費率計費。	低至中	將極端天氣評估正式納入本集團持續業務營運計劃，並按季度檢討及更新各營運地點的特定風險評估結果。 將長期資本開支規劃與採購更具氣候韌性的現代化船舶相結合，確保船隊發展能夠直接支持氣候適應目標。



Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Transition Risks 過渡風險				
Policy and Legal Risk Facing a tightening web of international and regional environmental regulations	Long-term	The shift to a low-carbon economy leads to stricter emissions regulations from bodies like the IMO, compelling vessel leasing companies to upgrade or replace fleets to meet new standards, thus increasing operational costs.	Low	Systematically phase out older, carbon-intensive vessels and replace them with energy-efficient, eco-friendly models to ensure compliance with International Maritime Organization (IMO) standards. Establish a dedicated internal team force to track evolving global emissions regulations, ensuring proactive adjustments to operational strategies before new mandates take effect.
政策及法律風險 面臨日趨嚴格的國際及區域環境法規要求	長期	向低碳經濟轉型促使IMO等機構加強排放規管，迫使船舶租賃公司升級或更換船隊以符合新訂標準，從而增加營運成本。	低	有序淘汰高碳排放及老舊船舶，並以節能環保船舶取代，以確保符合國際海事組織(IMO)的標準。 成立專責內部工作小組，持續監察全球排放法規的最新發展，確保於新規定生效前及早調整營運策略。

Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Transition Risks 過渡風險				
Technology Risk Existing vessel designs and conventional leasing assets face the risk of accelerated obsolescence 技術風險 現有船舶設計及傳統租賃資產面臨加速淘汰的風險	Long-term 長期	Adopting new low-carbon technologies like hydrogen or ammonia fuels, and carbon capture systems (“CCS”) can be costly and require new operational skills, posing challenges if companies lag in technological adaptation. 採用氫或氨燃料及碳捕存系統(「CCS」)等新型低碳技術涉及高昂成本及需要新的營運技能，若企業在技術適應方面落後，將面臨重大挑戰。	Low 低	Develop a phased technology adoption roadmap & Investment plan, prioritizing proven efficiency retrofits followed by pilot programs for alternative fuels (e.g., hydrogen, ammonia) and carbon capture to maintain market competitiveness without overextending capital. 制定分階段技術採用路線圖及投資計劃，優先推行經驗證具成效的節能改造措施，其後逐步開展替代燃料(如氫能及氨燃料)及碳捕集技術試點項目，在維持市場競爭力的同時避免過度佔用資本資源。



Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Transition Risks 過渡風險				
Market Risk Shifting customer preferences toward low-carbon logistics and the implementation of increasingly stringent environmental regulations 市場風險 客戶對低碳物流服務的需求持續增加及環境法規日趨嚴格	Medium and long-term 中期及長期	Failure to align service offerings with these sustainability mandates threatens the Group's market competitiveness and may lead to reduced demand for conventional tonnage. 倘未能使服務供應與相關可持續發展要求保持一致，可能削弱本集團的市場競爭力，並導致傳統船舶噸位需求下降。	Low 低	The Group prioritizes targeted vessel maintenance and repair programs, specifically investing in engine optimization and combustion efficiency to reduce dark smoke emissions. This initiative not only ensures compliance with environmental standards but also extends the operational lifespan and asset value of the fleet. 本集團優先推行針對性的船舶維修及保養計劃，重點投資於引擎優化及提升燃燒效率，以減少黑煙排放。此項措施不僅有助確保符合環境標準，亦可延長船隊的使用年限及提升相關資產價值。

Climate-related Risk 氣候相關風險	Time Horizon 時間範圍	Potential financial impacts 潛在財務影響	Risk level 風險等級	Strategic Response & Integration 策略應對及整合措施
Transition Risks 過渡風險				
Reputation Risk Growing sensitivity toward “greenwashing” where companies claim sustainability without verifiable action which can severely damage the Group’s brand premium	Long-term	Perceived failure to align with global decarbonization trends can erode trust with high-value charterers and institutional investors, directly impacting the Group’s ability to secure financing and maintain long-term partnerships	Low	Clearly articulate the Group’s decarbonization roadmap to stakeholders, focusing on tangible actions—such as fleet modernization and energy-efficiency upgrades—rather than broad, unsubstantiated commitments. Formalize a recurring feedback loop with investors and key customers to address concerns regarding the Group’s environmental impact, ensuring that stakeholder expectations are integrated into the annual corporate strategy review.
聲譽風險 市場對「漂綠」行為日益敏感，即企業聲稱推動可持續發展但缺乏可驗證的實際行動，此舉可能嚴重損害本集團的品牌溢價	長期	如市場認為本集團未能配合全球減碳趨勢，可能削弱高價值租船客戶及機構投資者的信任，從而直接影響本集團融資及維持長期合作關係的能力。	低	向持份者清晰闡述本集團的減碳路線圖，重點展示船隊現代化及能源效率提升等具體行動，而非作出空泛且缺乏具體依據的承諾。 建立與投資者及主要客戶的定期意見反饋機制，及時回應彼等對本集團環境影響的關注，並確保持份者期望納入年度企業策略檢討程序中。



C3.2 Climate Change Opportunities

Growing Service Demand: There is increasing market demand for environmentally-friendly shipping services. Customers are more likely to choose vessel leasing companies that implement eco-friendly measures. Additionally, industries requiring specialized transport conditions, such as cold chain logistics, offer new market expansion opportunities for companies with advanced vessel equipment and technology.

Cost Savings and Efficiency Gains: Implementing energy-efficient technologies like hull optimization, energy-efficient engines, and advanced route planning can reduce fuel consumption and operational costs. This also cuts carbon emissions, helping meet regulations and enhancing the Group's reputation.

Green Finance Incentives: The global focus on green finance offers vessel leasing companies access to green loans, green bonds, and government subsidies for eco-friendly upgrades. These incentives can reduce financing costs and support sustainable fleet modernization.

Measures to mitigate climate-related risks

The Group acknowledges the causes of climate change and is committed to doing its utmost to mitigate emissions and embrace sustainable business practices in an effort to slow this global phenomenon. Below are some of the measures we have adopted:

C3.2 氣候變化機遇

服務需求增加：市場對環保航運服務的需求日益增加。客戶更傾向選擇實施環保措施的船舶租賃公司。此外，對於需特殊運輸條件的行業，如冷鏈物流，亦為配備先進船舶設備及技術的公司帶來新的市場拓展機會。

節約成本與效能提升：引入節能技術（如船體優化、節能引擎及先進航線規劃）可降低燃料消耗及營運成本。此舉亦減少碳排放，有助遵守法規要求，提升本集團聲譽。

綠色金融激勵：全球對綠色金融的關注為船舶租賃公司提供獲取針對環保升級的綠色貸款、綠色債券及政府資助的機會。該等激勵有助降低融資成本，推動船隊的可持續現代化。

降低氣候相關風險的措施

本集團認識到氣候變化的成因，並致力盡最大努力減少排放及實踐可持續業務模式，以期減緩此全球性現象。我們所採取的部分措施如下：

Safety First During Typhoons

The safety of our staff is always our top priority, especially during typhoons when crew members face heightened risks. We have communicated to our customers that their safety is paramount, and as such, we will postpone services if the weather poses a safety hazard to our staff. For instance, when a No. 8 typhoon signal is hoisted, we will suspend towage services and only resume operations when weather conditions are deemed less risky. This policy not only ensures the safety of our crew but also demonstrates our commitment to responsible business operations.

Proactive Response to Environmental Policies and Energy - Saving Measures

We strive to stay ahead of the curve by promptly responding to the latest environmental policies and continuously advancing our energy-saving initiatives. This includes upgrading our equipment and technologies to enhance energy efficiency, as well as implementing strict energy management systems to monitor and reduce energy consumption. Additionally, we regularly train our employees to raise their awareness of energy conservation and environmental protection, encouraging them to adopt eco-friendly behaviors in their daily work. Through these comprehensive measures, we aim to minimize our environmental footprint and contribute to a more sustainable future.

颱風期間安全為先

員工安全為本集團的重中之重，尤其在颱風期間，船員面對更高風險。我們已向客戶明確表示，員工安全為首要考慮，因此倘若天氣對員工構成安全威脅，相關服務將會順延。例如，當懸掛8號颱風信號時，我們將暫停拖船服務，並僅在天氣狀況明顯改善、風險降低後才恢復營運。此項政策不僅保障船員安全，亦體現本集團對負責任營運的承諾。

積極響應環保政策及節能措施

我們致力走在環保政策前沿，迅速回應最新環境政策，並持續推進節能措施。這包括升級設備及技術以提升能源效益，並設立嚴格的能源管理系統以監控及降低能源消耗。此外，我們定期培訓員工，提升其節能及環保意識，鼓勵其於日常工作中實踐環保行為。透過上述全面措施，我們的目標為將對環境的影響減至最低，並為實現可持續未來作出貢獻。



C3.3 Financial position, financial performance and cash flows

The Group has implemented a scenario analysis framework to track physical and transition risks, integrating these insights into its business model and strategic planning. This process evaluates risks across short, medium, and long-term horizons, using pathways aligned with the Paris Agreement. While the direct impact of climate-related risks and opportunities on the Group's financial statements and cash flows is currently limited, preliminary analyses have been conducted across various business segments.

Moving forward, the Group will continue to monitor how policy and market trends may affect the carrying amounts of assets and liabilities. To support these efforts, the Group intends to refine its monitoring mechanisms and progressively incorporate climate resilience into its resource allocation and financial planning. Furthermore, by aligning this analysis with the 10-year reduction target established in FY2021/22, the Group ensures the long-term climate resilience of its global operations and strategic direction.

C3.4 Climate resilience

The Group prioritizes building climate resilience and is committed to integrating scenario analysis into its strategic planning and business model adjustments.

Based on current information, the Group believes it possesses the necessary capabilities to effectively manage climate-related risks. Moving forward, the Group will continue to enhance its adaptability to diverse climate scenarios through ongoing monitoring and strategic refinement, ensuring that its business model maintains long-term resilience and sustainable competitiveness within the maritime sector.

C3.3 財務狀況、財務表現及現金流量

本集團已實施情景分析框架，以追蹤物理風險及轉型風險，並將相關洞察納入其業務模式及策略規劃。此過程評估短期、中期及長期的各項風險，採用與《巴黎協定》一致的路徑。儘管氣候相關風險和機遇對本集團財務報表及現金流量的直接影響目前不大，惟本集團已於各業務分部進行初步分析。

展望未來，本集團將繼續監察政策及市場趨勢對資產及負債賬面值的潛在影響。為支持該等工作，本集團擬完善其監察機制，並逐步將氣候韌性納入其資源配置及財務規劃。此外，透過將此項分析與二零二一／二二財年訂立的十年減排目標掛鉤，本集團確保其全球業務及策略方向的長遠氣候韌性。

C3.4 氣候韌性

本集團優先構建氣候韌性，並致力將情景分析納入其策略規劃及業務模式調整。

基於現有資料，本集團認為其具備有效管理氣候相關風險所需能力。展望未來，本集團將透過持續監察及策略優化，進一步提升其應對各類氣候情景的適應力，確保其業務模式於海事行業內保持長遠韌性及可持續競爭力。

C4. Metrics and Targets

C4.1 Greenhouse Gas Emissions

To assess the extent and impact of the Group's climate-related risks, the Group monitors relevant metrics and indicators to ensure effective and quantitative evaluation. With close tracking and regular review of Scope 1, Scope 2 and Scope 3 GHG emissions (in tCO₂eq), and GHG emission intensity (in tCO₂ eq/million HKD revenue), the Group gains a clear picture of its environmental footprint. The GHG emitted directly by the Group were from the use of petrol and diesel in vehicles and vessels, and its indirect emissions mainly came from purchased government electricity.

During the Reporting Period, the Group's business operations gave rise to the emission of GHG of 2,935.59 tonnes of carbon dioxide equivalent ("tCO₂eq."), primarily comprising carbon dioxide, methane, and nitrous oxide. The Group's GHG emission intensity stood at 7.40 tCO₂eq./million Hong Kong dollars when referenced to the Group's total revenue. Owing to the nature of its business, the Group consumed substantial amounts of light diesel oil for vessel operations, as well as petrol and diesel for vehicles. These fuel-related activities were the dominant source of the Group's overall GHG emissions, accounting for a staggering 91.8%.

The Group provides a breakdown of emission figures for the Reporting Period in the table below. By analyzing this data, the Group is able to identify emission sources and volumes, establishing a foundation for the creation of more robust reduction strategies. Furthermore, the Group is actively investigating various mitigation measures, including the adoption of cleaner technologies and the optimization of logistics routes. These initiatives demonstrate the Group's dedication to minimizing its environmental impact and supporting a healthier, more sustainable future.

C4. 指標及目標

C4.1 溫室氣體排放

為了評估本集團的氣候相關風險範圍及影響，本集團監控相關衡量尺度和指標，以確保有效且量化的評估。本集團密切監測及定期檢討其於範圍1、範圍2及範圍3的溫室氣體排放量（以噸二氧化碳當量計）和溫室氣體排放密度（以噸二氧化碳當量／百萬港元收入計），從而清晰掌握其環境足跡。本集團直接溫室氣體排放來自車輛及船舶使用的汽油及柴油，及其間接溫室氣體排放主要來自採購政府電力。

於報告期內，本集團的業務運營所產生的溫室氣體排放量為2,935.59噸二氧化碳當量（「噸二氧化碳當量」），主要包括二氧化碳、甲烷及一氧化二氮。本集團溫室氣體排放的密度為7.40噸二氧化碳當量／百萬港元（參考本集團總收益）。由於業務性質，本集團耗用大量輕柴油用作船舶營運及車輛消耗的汽油及柴油。該等燃料相關活動乃本集團整體溫室氣體排放的主要來源，佔比高達91.8%。

本集團於下表載列報告期內的排放數據明細。通過分析該等數據，本集團得以識別排放來源及排放量，為制定更完善的減排策略奠定基礎。此外，本集團正積極研究各項減緩措施，包括採用更潔淨的技術及優化物流路線。該等舉措彰顯本集團致力減少其環境影響，並支持構建更健康、更可持續的未來。



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

環境、社會及管治報告

Detailed indicators of the Group's emissions during the Reporting Period are set out below:

本集團於報告期內的排放指標詳情載列如下：

Type of Emission	Indicators	Unit	FY2025/26 二零二五／ 二六財年	FY2024/25 二零二四／ 二五財年
排放類別	指標	單位		
GHG Emissions ³ 溫室氣體排放 ³		tCO ₂ eq. 噸二氧化碳當量		
	Scope 1 範圍 1		2,695.95	5,028.36
	Scope 2 範圍 2		235.32	172.93
	Scope 3 範圍 3		4.32	8.08
	Total GHG emissions ⁴ 總溫室氣體排放量 ⁴		2,935.59	5,209.37
	Total emission intensity ⁵ 總排放密度 ⁵	tCO ₂ eq./HK\$m revenue 噸二氧化碳當量／ 百萬港元收益	7.40	13.96

³ GHG emissions are attributed to the combustion of unleaded petrol, diesel and marine light diesel in vehicles and vessels (Scope 1), the purchase of electricity (Scope 2), the disposal of wastepaper in landfills, as well as the business air travel of employees (Scope 3) during the Reporting Period. All of the above data has been calculated in accordance with the Stock Exchange's "How to Prepare an ESG Report - Appendix 2: Reporting Guidance on Environmental KPIs" and "Lifecycle GHG Emission Intensity Calculation and Certification Guidelines for Marine Fuels 2023".

³ 溫室氣體排放來自車輛及船舶燃燒無鉛汽油、柴油及船用輕質柴油（範圍1）、採購電力（範圍2）、廢紙填埋處理及報告期內僱員商務差旅（範圍3）。上述所有數據乃根據聯交所《如何編備環境、社會及管治報告—附錄二：環境關鍵績效指標匯報指引》及「《二零二三年船用燃料全生命週期溫室氣體排放密度計算及認證指引》」計算。

The Group expanded its Scope 3 emissions inventory this year to include additional categories of critical-impact, aligning with international standards. While the Group remains committed to broadening its reporting boundaries, data collection during this period was constrained by a limited number of responses from value chain partners. Moving forward, the Group will actively refine its stakeholder engagement strategies to improve data accessibility. As data readiness across upstream and downstream partners matures, the Group intends to progressively expand the scope of its Scope 3 reporting.

⁴ The annual absolute amount of the combustion of fuels for vessels were used for calculating the GHG emissions and energy consumption rather than using the annual average amount in the Reporting Period.

⁵ During the Reporting Period, the Group's revenue amounted to HK\$396.83 million (FY2024/25: HK\$373.20 million). GHG emission intensity was calculated by dividing the total GHG emissions by the sales of the Group (in millions of Hong Kong dollars).

The Group is committed to minimizing the use of ozone-depleting substances and reducing emissions across its business operations. Emission reductions are anticipated through the implementation of several control measures, including:

- ◆ Replacing conventional chemicals with non-toxic, environmentally friendly alternatives;
- ◆ Enhancing regular inspection, cleaning, and maintenance of the Group's air-conditioning systems, plant equipment, and vehicles;
- ◆ Prohibiting smoking in the workplace, except in designated smoking areas;
- ◆ Encouraging the use of public transportation and carpooling;
- ◆ Promoting the use of telephone and video conferencing; and
- ◆ Regulating the use of Group-owned vehicles and enforcing speed limits.

本集團本年度擴大了範圍3排放清單，納入更多具重大影響的類別，以與國際標準相匹配。儘管本集團仍致力於擴展其報告範圍，惟本期間的數據收集受價值鏈合作夥伴回覆數量不多所限。展望未來，本集團將積極完善其持份者參與策略，以提升數據可得性。隨著上下游合作夥伴的數據就緒程度日趨完善，本集團擬逐步擴大其範圍3報告的覆蓋範圍。

⁴ 計算溫室氣體排放量及能源消耗量時採用船舶燃料燃燒的年度絕對量，而非報告期的年度平均量。

⁵ 於報告期內，本集團的收益為396.83百萬港元（二零二四／二五財年：373.20百萬港元）。溫室氣體排放密度乃通過總溫室氣體排放量除以本集團銷售額（以百萬港元計）計算。

本集團致力於最大限度地減少在業務營運中使用破壞臭氧層的物質，同時減少排放。預計將通過實施幾項控制措施實現減排，包括：

- ◆ 以無毒及環保的替代品取代傳統化學品；
- ◆ 加強定期檢查、清潔及維護本集團的空調系統、廠房設備及車輛；
- ◆ 禁止在工作場所吸煙，惟指定吸煙區除外；
- ◆ 鼓勵使用公共交通工具及共乘；
- ◆ 鼓勵使用電話及視像會議；及
- ◆ 規範本集團自置車輛的使用及限速。



C4.2 Progress on GHG emissions controls

Committed to sustainable development, the Group endeavors to consistently deliver sustainable business performance. Originally, the Group set FY2021/22 as the baseline for emissions and established a 10 - year target of reducing carbon emissions. However, in FY2023/24, the Group added a new office in Kwai Chung as a result of acquisition of marine construction business. To more accurately measure the emissions, the Group decided to revise the baseline to FY2024/25. Nevertheless, the overall target period remains as the 10 - year span starting from FY2021/22. As of the Reporting Period, there are 6 years remaining to achieve this target. Within this timeframe, the Group aims to achieve a 5% decrease in GHG intensity, measured in tCO₂eq per million Hong Kong dollars of total revenue, using the baseline data from FY2024/25 for comparison.

C4.3. Internal carbon prices

The Group is currently evaluating the implementation of an internal carbon pricing mechanism as a long-term management tool. While this initiative is under internal review, it has not yet been integrated into the Group's formal decision-making processes. Moving forward, the Group will assess the feasibility of adopting such a system by benchmarking against market practices and aligning the mechanism with the Group's internal operational capabilities.

C4.4. Industry-based metrics

The Group has noted the industry guidance under IFRS S2 and will, in alignment with its own operational characteristics, gradually adopt relevant sector-specific indicators for disclosure when conditions permit. No specific implementation timeline has been established at this stage.

C4.2 溫室氣體排放控制進程

本集團致力於可持續發展及盡力實現可持續業務表現。本集團原將二零二一／二二財年設定為排放基準年，並制定為期十年的減少碳排放目標。然而，於二零二三／二四財年，本集團因收購海事工程項目而新增葵涌辦公室。為更準確測量排放量，本集團決定將基準年修改為二零二四／二五財年。儘管如此，總目標期限仍為自二零二一／二二財年起計十年。截至報告期，實現該目標的剩餘時限為六年。在此期間，本集團旨在實現溫室氣體密度（按噸二氧化碳當量／百萬港元總收益計）較二零二四／二五財年的基準數據降低5%。

C4.3. 內部碳定價

本集團現正評估實施內部碳定價機製作為長期管理工具的可行性。雖然此舉現處於內部檢討階段，惟尚未納入本集團的正式決策過程。展望未來，本集團將參照市場慣例，並配合其內部營運能力，評估採納該系統的可行性。

C4.4. 行業指標

本集團已知悉國際財務報告準則第2號項下的行業指引，並將配合其自身營運特點，於條件許可時逐步採納相關行業特定指標進行披露。現階段尚未訂立具體的實施時間表。

C4.5 Climate-related targets

The Group has adopted a framework to guide its climate strategy. Established in FY2021/22, the 10-year plan has already resulted in a 5% reduction in GHG intensity across Group-wide operations. This intensity-based approach serves as a foundational step, providing the structure necessary for transitioning toward more ambitious, science-based absolute reduction targets in the future.

To maintain scientific rigour and credibility, the Group is establishing a systematic management process for its climate targets. These targets are primarily informed by recognized industry benchmark pathways. Over the coming years, the Group plans to conduct in-depth research into its target-setting methodology, with the objective of incorporating third-party assessments to further validate its approach. Progress toward these goals will be monitored and disclosed annually in the Group's ESG report. The Board maintains oversight of target attainment and is responsible for reviewing performance, including providing justifications for any necessary revisions to the established goals.

The Group acknowledges the role that carbon credits could play in supporting its climate objectives; however, no formal implementation timeline has been set. The Group will continue to evaluate the feasibility of establishing a framework for the procurement and management of carbon credits, ensuring that any future adoption is consistent with evolving international market standards and the Group's internal capabilities.

Now in the fourth year of this quantitative commitment, the Group has successfully compiled current emissions data and established historical benchmarks. This foundation enables a comprehensive year-on-year analysis of progress throughout the reporting period. Moving forward, the Group will provide annual disclosures of its performance against the baseline year to systematically track and analyze emission trends, while incorporating evolving international climate agreements into its reporting framework.

C4.5 氣候相關目標

本集團已採納一套框架以指導其氣候策略。該十年計劃於二零二一／二二財年訂立，迄今已令本集團整體營運的溫室氣體排放密度下降5%。該基於密度的方針作為起步階段，為日後過渡至更具雄心的基於科學的絕對減排目標提供必要架構。

為保持科學嚴謹性及可信度，本集團正為其氣候目標建立系統化管理流程。該等目標乃主要參考獲認可的行業基準路徑制定。未來數年，本集團計劃深入研究其目標設定方法，以期納入第三方評估以進一步驗證其方針。達標進度將每年於本集團的環境、社會及管治報告中監察及披露。董事會負責監督目標的達成情況，並檢討表現，包括就既定目標的任何必要修訂提供理據。

本集團認同碳信用於支持其氣候目標方面的作用；惟尚未訂立正式實施時間表。本集團將持續評估建立碳信用採購及管理框架的可行性，確保日後採納時符合不斷演變的國際市場標準及本集團內部能力。

本集團現已進入該量化承諾的第四年，已成功彙編現有排放數據並建立歷史基準。藉此基礎，本集團得以於整個報告期內進行全面按年進度分析。展望未來，本集團將每年披露其相較於基準年的表現，以系統性地追蹤及分析排放趨勢，同時將不斷發展的國際氣候協議納入其報告框架。

APPENDIX – ESG GUIDE CONTENT INDEX

This ESG Report has been prepared in line with the ESG Guide contained in Appendix C2 to The Rules Governing the Listing of Securities on the Stock Exchange.

附錄 – 環境、社會及管治指引內容索引

本環境、社會及管治報告已根據聯交所證券上市規則附錄C2所載的環境、社會及管治指引而編製。

Subject Areas, Aspects, General Disclosures and KPIs

主要範疇、層面、一般披露及關鍵績效指標

A.Environmental

A. 環境

Aspect A1:

Emissions

層面 A1：排放物

General Disclosure Information on:

- (a) the policies; and
- (b) compliance with relevant laws and regulations that have a significant impact on the issuer

relating to air emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.

Note:

Air emissions include NOx, SOx, and other pollutants regulated under national laws and regulations.

Hazardous wastes are those defined by national regulations.

一般披露

有關廢氣排放、向水及土地的排污、有害及無害廢棄物的產生等的：

- (a) 政策；及
- (b) 遵守對發行人有重大影響的相關法律及規例的資料。

註：

廢氣排放包括氮氧化物、硫氧化物及其他受國家法律及規例規管的污染物。

有害廢棄物指國家規例所界定者。

KPI A1.1	The types of emissions and respective emissions data.	A1. Air pollution
關鍵績效指標 A1.1	排放物種類及相關排放數據。	A1. 空氣污染
KPI A1.2	Repealed 1 January 2025	
關鍵績效指標 A1.2	於二零二五年一月一日刪除	
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	A3.1 Hazardous Waste
關鍵績效指標 A1.3	所產生有害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。	A3.1 有害廢棄物

Subject Areas, Aspects, General Disclosures and KPIs

主要範疇、層面、一般披露及關鍵績效指標

	KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	A3.2 Non-hazardous Waste
	關鍵績效指標 A1.4	所產生無害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。	A3.2 無害廢棄物
	KPI A1.5	Description of emission target(s) set and steps taken to achieve them.	A2. Measures to Mitigate Emissions
	關鍵績效指標 A1.5	描述所訂立的排放量目標及為達到這些目標所採取的步驟。	A2. 減低排放量的措施
	KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	A4. Wastes Handling and Reduction Initiatives
	關鍵績效指標 A1.6	描述處理有害及無害廢棄物的方法，及描述所訂立的減廢目標及為達到這些目標所採取的步驟。	A4. 處理及減低廢棄物的措施
Aspect A2: Use of Resources 層面 A2：資源使用	General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials. Note: Resources may be used in production, in storage, transportation, in buildings, electronic equipment, etc. 一般披露 有效使用資源(包括能源、水及其他原材料)的政策。 註：資源可用於生產、儲存、運輸、樓宇、電子設備等。	
	KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	A6. Energy Consumption
	關鍵績效指標 A2.1	按類型劃分的直接及／或間接能源(如電、氣或油)總耗量(以千個千瓦時計算)及密度(如以每產量單位、每項設施計算)。	A6. 能源消耗量
	KPI A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	A7. Water Consumption and Efficiency Initiatives
	關鍵績效指標 A2.2	總耗水量及密度(如以每產量單位、每項設施計算)。	A7. 耗水量及效益措施

**Subject Areas, Aspects, General Disclosures and KPIs****主要範疇、層面、一般披露及關鍵績效指標**

	KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	A8. Energy Use Efficiency Initiatives
	關鍵績效指標 A2.3	描述所訂立的能源使用效益目標及為達到這些目標所採取的步驟。	A8. 能源使用效益措施
	KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	A7. Water Consumption and Efficiency Initiatives
	關鍵績效指標 A2.4	描述求取適用水源上可有任何問題，以及所訂立的用水效益目標及為達到這些目標所採取的步驟。	A7. 耗水量及效益措施
	KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	A9. Packaging Materials
	關鍵績效指標 A2.5	製成品所用包裝材料的總量(以噸計算)及(如適用)每生產單位佔量。	A9. 包裝材料
Aspect A3: The Environment and Natural Resources	General Disclosure	Policies on minimising the issuer's significant impacts on the environment and natural resources.	
層面 A3 : 環境及天然資源	一般披露	減低發行人對環境及天然資源造成重大影響的政策。	
	KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	A10. Significant impacts on the environment and natural resources
	關鍵績效指標 A3.1	描述業務活動對環境及天然資源的重大影響及已採取管理有關影響的行動。	A10. 環境及天然資源的重大影響

Subject Areas, Aspects, General Disclosures and KPIs**主要範疇、層面、一般披露及關鍵績效指標**

Aspect A4:	Repealed 1 January 2025
Climate Change	於二零二五年一月一日刪除
層面 A4：氣候變化	KPI A4.1 Repealed 1 January 2025
	關鍵績效 於二零二五年一月一日刪除
	指標 A4.1

B. Social**B. 社會**

Employment and Labour Practices

僱傭及勞工常規

Aspect B1:	General Disclosure
Employment	Information on:
層面 B1：僱傭	(a) the policies; and
	(b) compliance with relevant laws and regulations that have a significant impact on the issuer

relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.

一般披露

有關薪酬及解僱、招聘及晉升、工作時數、假期、平等機會、多元化、反歧視以及其他待遇及福利的：

- (a) 政策；及
- (b) 遵守對發行人有重大影響的相關法律及規例的資料。

KPI B1.1	Total workforce by gender, employment type (for example, full- or parttime), age group and geographical region.	B1.4 Number of employees
關鍵績效 指標 B1.1	按性別、僱傭類型(如全職或兼職)、年齡組別及地區劃分的僱員總數。	B1.4 僱員數目
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	B1.5 Turnover Rate
關鍵績效 指標 B1.2	按性別、年齡組別及地區劃分的僱員流失比率。	B1.5 流失率

**Subject Areas, Aspects, General Disclosures and KPIs****主要範疇、層面、一般披露及關鍵績效指標**

Aspect B2: Health and Safety 層面 B2 : 健康與安全	General Disclosure Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer	
	relating to providing a safe working environment and protecting employees from occupational hazards. 一般披露 有關提供安全工作環境及保障僱員避免職業性危害的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	
	KPI B2.1 Number and rate of work-related fatalities occurred in each of the past three years including the reporting year. 關鍵績效指標 B2.1 過去三年(包括匯報年度)每年因工亡故的人數及比率。	B2.4 Work-related Fatality and Injury B2.4 因工傷亡
	KPI B2.2 Lost days due to work injury. 關鍵績效指標 B2.2 因工傷損失工作日數。	B2.4 Work-related Fatality and Injury B2.4 因工傷亡
	KPI B2.3 Description of occupational health and safety measures adopted, and how they are implemented and monitored. 關鍵績效指標 B2.3 描述所採納的職業健康與安全措施，以及相關執行及監察方法。	B2. Employee Health and Safety B2. 僱員健康及安全

Subject Areas, Aspects, General Disclosures and KPIs

主要範疇、層面、一般披露及關鍵績效指標

Aspect B3: Development and Training 層面 B3 : 發展及培訓	General Disclosure Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities. Note: Training refers to vocational training. It may include internal and external courses paid by the employer. 一般披露 有關提升僱員履行工作職責的知識及技能的政策。描述培訓活動。 註：培訓指職業培訓，可包括由僱主付費的內外部課程。	
	KPI B3.1 The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	B3. Development and training
	關鍵績效指標 B3.1 按性別及僱員類別(如高級管理層、中級管理層)劃分的受訓僱員百分比。	B3. 發展與培訓
	KPI B3.2 The average training hours completed per employee by gender and employee category.	B3. Development and training
	關鍵績效指標 B3.2 按性別及僱員類別劃分，每名僱員完成受訓的平均時數。	B3. 發展與培訓
Aspect B4: Labour Standards 層面 B4 : 勞工準則	General Disclosure Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour. 一般披露 有關防止童工或強制勞工的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	
	KPI B4.1 Description of measures to review employment practices to avoid child and forced labour.	B4. Labour Standards
	關鍵績效指標 B4.1 描述檢討招聘慣例的措施以避免童工及強制勞工。	B4. 勞工準則
	KPI B4.2 Description of steps taken to eliminate such practices when discovered.	B4. Labour Standards
	關鍵績效指標 B4.2 描述在發現違規情況時消除有關情況所採取的步驟。	B4. 勞工準則

**Subject Areas, Aspects, General Disclosures and KPIs****主要範疇、層面、一般披露及關鍵績效指標****Operating Practices****營運慣例**

Aspect B5:	General Disclosure		
Supply Chain Management	Policies on managing environmental and social risks of the supply chain.		
層面 B5 :	一般披露		
供應鏈管理	管理供應鏈的環境及社會風險政策。		
KPI B5.1	Number of suppliers by geographical region.	B5. Sustainable supply chain	
關鍵績效指標 B5.1	按地區劃分的供應商數目。	B5. 可持續供應鏈	
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	B5. Sustainable supply chain	
關鍵績效指標 B5.2	描述有關聘用供應商的慣例，向其執行有關慣例的供應商數目，以及相關執行及監察方法。	B5. 可持續供應鏈	
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	B5. Sustainable supply chain	
關鍵績效指標 B5.3	描述有關識別供應鏈每個環節的環境及社會風險的慣例，以及相關執行及監察方法。	B5. 可持續供應鏈	
KPI B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	B5. Sustainable supply chain	
關鍵績效指標 B5.4	描述在揀選供應商時促使多用環保產品及服務的慣例，以及相關執行及監察方法。	B5. 可持續供應鏈	

Subject Areas, Aspects, General Disclosures and KPIs

主要範疇、層面、一般披露及關鍵績效指標

Aspect B6: Product Responsibility 層面 B6：產品責任	General Disclosure Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer		
	relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. 一般披露 有關所提供產品和服務的健康與安全、廣告、標籤及私隱事宜以及補救方法的：		
	(a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。		
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	N/A	
關鍵績效 指標 B6.1	已售或已運送產品總數中因安全與健康理由而須回收的百分比。	不適用	
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	B6. Service responsibilities	
關鍵績效 指標 B6.2	接獲關於產品及服務的投訴數目以及應對方法。	B6. 服務責任	
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	B6. Service responsibilities	
關鍵績效 指標 B6.3	描述與維護及保障知識產權有關的慣例。	B6. 服務責任	
KPI B6.4	Description of quality assurance process and recall procedures.	N/A	
關鍵績效 指標 B6.4	描述質量檢定過程及產品回收程序。	不適用	
KPI B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	B6. Service responsibilities	
關鍵績效 指標 B6.5	描述消費者資料保障及私隱政策，以及相關執行及監察方法。	B6. 服務責任	

**Subject Areas, Aspects, General Disclosures and KPIs****主要範疇、層面、一般披露及關鍵績效指標**

Aspect B7: Anticorruption 層面 B7：反貪污	General Disclosure Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering. 一般披露 有關防止賄賂、勒索、欺詐及洗黑錢的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	B7. Anti-corruption
關鍵績效 指標 B7.1	於匯報期內對發行人或其僱員提出並已審結的貪污訴訟案件的數目及訴訟結果。	B7. 反貪污
KPI B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	B7. Anti-corruption
關鍵績效 指標 B7.2	描述防範措施及舉報程序，以及相關執行及監察方法。	B7. 反貪污
KPI B7.3	Description of anti-corruption training provided to directors and staff.	B7. Anti-corruption
關鍵績效 指標 B7.3	描述向董事及員工提供的反貪污培訓。	B7. 反貪污

Subject Areas, Aspects, General Disclosures and KPIs

主要範疇、層面、一般披露及關鍵績效指標

Community

社區

Aspect B8:	General Disclosure	
Community	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	
Investment	一般披露	
層面 B8 :	有關以社區參與來了解營運所在社區需要和確保其業務活動會考慮社區利益的政策。	
社區投資	KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).
	關鍵績效	專注貢獻範疇(如教育、環境事宜、勞工需求、健康、文化、體育)。
	指標 B8.1	
	KPI B8.2	Resources contributed (e.g. money or time) to the focus area.
	關鍵績效	在專注範疇所動用資源(如金錢或時間)。
	指標 B8.2	
		B8. Community Investment
		B8. 社區投資
		B8. Community Investment
		B8. 社區投資



Climate-related Disclosures

氣候相關披露

2026 Response

二零二六年回應

(I) Governance

(I) 管治

19 An issuer shall disclose information about:

- (a) the governance body(s) (which can include a board, committee or equivalent body charged with governance) or individual(s) responsible for oversight of **climate-related risks and opportunities**. Specifically, the issuer shall identify that body(s) or individual(s) and disclose information about:

- (i) how the body(s) or individual(s) determines whether appropriate skills and competencies are available or will be developed to oversee strategies designed to respond to **climate-related risks and opportunities**;
- (ii) how and how often the body(s) or individual(s) is informed about climate-related risks and opportunities;
- (iii) how the body(s) or individual(s) takes into account climate-related risks and opportunities when overseeing the issuer's strategy, its decisions on major transactions, and its risk management processes and related policies, including whether the body(s) or individual(s) has considered trade-offs associated with those risks and opportunities;
- (iv) how the body(s) or individual(s) oversees the setting of, and monitors progress towards, targets related to **climate-related risks and opportunities** (see paragraphs 37 to 40), including whether and how related performance metrics are included in remuneration policies (see paragraph 35); and

C1. Governance

19 發行人須披露有關以下方面的資料：

- (a) 負責監督**氣候相關風險和機遇**的治理機構(可包括董事會、委員會或其他同等治理機構)或個人的資訊。具體而言，發行人須指出有關機構或個人及披露以下資訊：
- (i) 該機構或個人如何釐定當前或將來是否有適當的技能和勝任能力來監督應對**氣候相關風險和機遇**的策略；
 - (ii) 該機構或個人獲悉氣候相關風險和機遇的方式和頻率；
 - (iii) 該機構或個人在監督發行人的策略、重大交易決策和風險管理程序及相關政策的過程中，如何考慮氣候相關風險和機遇，包括該機構或個人是否有考慮與該等氣候相關風險和機遇相關的權衡評估；
 - (iv) 該機構或個人如何監督有關**氣候相關風險和機遇**的目標制定並監察達標進度(見第37段至第40段)，包括是否將相關績效指標納入薪酬政策以及如何納入(見第35段)；及

C1. 管治

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(I) Governance	
(I) 管治	
19 An issuer shall disclose information about: (b) management's role in the governance processes, controls and procedures used to monitor, manage and oversee climate-related risks and opportunities, including information about: (i) whether the role is delegated to a specific management-level position or management-level committee and how oversight is exercised over that position or committee; and (ii) whether management uses controls and procedures to support the oversight of climate-related risks and opportunities and, if so, how these controls and procedures are integrated with other internal functions.	C1. Governance
19 發行人須披露有關以下方面的資料： (b) 管理層在用以監察、管理及監督氣候相關風險和機遇的管治流程、監控措施及程序中的角色，包括以下資訊： (i) 該角色是否被委託給特定的管理層人員或管理層委員會以及如何對該人員或委員會進行監督；及 (ii) 管理層可有使用監控措施及程序協助監督氣候相關風險和機遇；如有，這些監控措施及程序如何與其他內部職能部門進行整合。	C1. 管治



Climate-related Disclosures

氣候相關披露

2026 Response

二零二六年回應

(II) Strategy

(II) 策略

Climate-related risks and opportunities

氣候相關風險和機遇

20 An issuer shall disclose information to enable an understanding of **climate-related risks and opportunities** that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term. Specifically, the issuer shall:

- (a) describe **climate-related risks and opportunities** that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term;
- (b) explain, for each climate-related risk the issuer has identified, whether the issuer considers the risk to be a **climate-related physical risk** or **climate-related transition risk**;
- (c) specify, for each **climate-related risk and opportunity** the issuer has identified, over which time horizons – short, medium or long term – the effects of each **climate-related risk and opportunity** could reasonably be expected to occur; and
- (d) explain how the issuer defines 'short term', 'medium term' and 'long term' and how these definitions are linked to the planning horizons used by the issuer for strategic decision-making.

C3. Climate-related Risk Management

20 發行人須披露其資訊，以讓人理解其合理預期可能在短期、中期或長期影響其現金流量、融資渠道或資本成本的**氣候相關風險和機遇**。具體而言，發行人須：

- (a) 描述合理預期可能在短期、中期或長期影響發行人的現金流量、融資渠道或資本成本的**氣候相關風險和機遇**；
- (b) 就發行人已識別的每項氣候相關風險，解釋發行人是否認為該風險是與**氣候相關物理風險**或與**氣候相關轉型風險**；
- (c) 就發行人已識別的每項**氣候相關風險和機遇**，具體說明其合理預期可能影響發行人的時間範圍(短期、中期或長期)；及
- (d) 解釋發行人如何定義短期、中期及長期，以及這些定義如何與其策略決定規劃範圍掛鉤。

C3. 氣候相關風險管理

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(II) Strategy	
(II) 策略	
Business model and value chain	
業務模式和價值鏈	
21 An issuer shall disclose information that enables an understanding of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain. Specifically, the issuer shall disclose:	
(a) a description of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain ; and	C3. Climate-related Risk Management
(b) a description of where in the issuer's business model and value chain climate-related risks and opportunities are concentrated (for example, geographical areas, facilities and types of assets).	
21 發行人須披露讓人了解氣候相關風險和機遇對其業務模式和價值鏈的當前和預期影響的資訊。具體而言，發行人須作如下披露：	
(a) 描述 氣候相關風險和機遇 對發行人的 業務模式 和 價值鏈 的當前和預期影響；及	C3. 氣候相關風險管理
(b) 描述在發行人的 業務模式 和 價值鏈 中， 氣候相關風險和機遇 集中的地方（例如，地理區域、設施及資產類型）。	



Climate-related Disclosures

氣候相關披露

2026 Response

二零二六年回應

(II) Strategy

(II) 策略

Strategy and decision-making

策略和決策

22 An issuer shall disclose information that enables an understanding of the effects of **climate-related risks and opportunities** on its strategy and decision-making. Specifically, the issuer shall disclose:

- (a) information about how the issuer has responded to, and plans to respond to, **climate-related risks and opportunities** in its strategy and decision-making, including how the issuer plans to achieve any climate-related targets it has set and any targets it is required to meet by law or regulation. Specifically, the issuer shall disclose information about:

- (i) current and anticipated changes to the issuer's **business model**, including its resource allocation, to address **climate-related risks and opportunities**;
- (ii) current and anticipated adaptation and mitigation efforts (whether direct or indirect);
- (iii) any **climate-related transition plan** the issuer has (including information about key assumptions used in developing its transition plan, and dependencies on which the issuer's transition plan relies), or an appropriate negative statement where the issuer does not have a **climate-related transition plan**; and
- (iv) how the issuer plans to achieve any climate-related targets (including any **greenhouse gas** emissions targets (if any)), described in accordance with paragraphs 37 to 40; and

C3.1 Climate-related risks and opportunities

22 發行人須披露讓人了解**氣候相關風險和機遇**對其策略和決策的影響的資訊。具體而言，發行人須披露：

- (a) 有關發行人已經及將來計劃在其策略和決策中如何應對**氣候相關風險和機遇**的資訊，包括發行人計劃如何實現任何其所設定的氣候相關目標，以及任何法律或法規要求達到的目標。具體而言，發行人須披露以下資訊：

- (i) 因應**氣候相關風險和機遇**而在當前及預期將來對發行人**業務模式**(包括資源配置)作出的變動；
- (ii) 已經或預期將進行的任何適應或減緩工作(直接或間接)；
- (iii) 發行人任何與**氣候相關轉型計劃**(包括制定轉型計劃時使用的主要假設的資訊，以及該計劃所依賴的因素)，或若發行人並未有這樣的**計劃**，則作適當的否定聲明；
- (iv) 發行人計劃如何實現第37至40段所述的任何氣候相關目標(包括任何**溫室氣體**排放目標(如有))；及

C3.1 氣候相關風險和機遇

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(II) Strategy	
(II) 策略	
(b) information about how the issuer is resourcing, and plans to resource, the activities disclosed in accordance with paragraph 22(a). (b) 有關發行人當前及將來計劃如何為根據第22(a)段披露的行動提供資源。	
23 An issuer shall disclose information about the progress of plans disclosed in previous reporting periods in accordance with paragraph 22(a).	C3.1 Climate-related risks and opportunities
23 發行人須披露先前各匯報期內按照第22(a)段所披露計劃的進度。	C3.1 氣候相關風險和機遇
Financial position, financial performance and cash flows	
財務狀況、財務表現及現金流量	
Current financial effect	
當前財務影響	
24 An issuer shall disclose qualitative and quantitative information about: (a) how climate-related risks and opportunities have affected its financial position, financial performance and cash flows for the reporting period; and (b) the climate-related risks and opportunities identified in paragraph 24(a) for which there is a significant risk of a material adjustment within the next annual reporting period to the carrying amounts of assets and liabilities reported in the related financial statements.	C3.3 Financial position, financial performance and cash flows
24 發行人須披露以下定性和量化資料： (a) 氣候相關風險和機遇 如何影響發行人在匯報期的財務狀況、財務表現及現金流量；及 (b) 當存在將導致下一匯報年度相關財務報表中的資產和負債帳面價值發生重要調整的重大風險時，關於第24(a)段中識別的 氣候相關風險和機遇 的資訊。	C3.3 財務狀況、財務表現及現金流量



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氣候相關披露

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(II) Strategy

(II) 策略

Anticipated financial effect

預期財務影響

25 The issuer shall provide qualitative and quantitative disclosures about:

- (a) how the issuer expects its financial position to change over the short, medium and long term, given its strategy to manage **climate-related risks and opportunities**, taking into consideration:

- (i) its investment and disposal plans; and
(ii) its planned sources of funding to implement its strategy; and

C3.1 Climate-related risks and opportunities

- (b) how the issuer expects its financial performance and cash flows to change over the short, medium and long term, given its strategy to manage **climate-related risks and opportunities**.

25 發行人須披露以下定性和量化資料：

- (a) 發行人經考慮其管理**氣候相關風險和機遇**的策略後，並考慮到以下各項，預期其財務狀況在短期、中期及長期內將如何變化：

- (i) 其投資及處置計劃；及
(ii) 其為實施策略所需的資金的計劃資金來源；及

C3.1 氣候相關風險和機遇

- (b) 基於發行人管理**氣候相關風險和機遇**的策略，其預計其財務業績及現金流量在短期、中期及長期的變化。

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氣候相關披露	二零二六年回應
(II) Strategy	
(II) 策略	
Climate resilience	
氣候韌性	
26 An issuer shall disclose information that enables an understanding of the resilience of the issuer's strategy and business model to climate-related changes, developments and uncertainties, taking into consideration the issuer's identified climate-related risks and opportunities. An issuer shall use climate-related scenario analysis to assess its climate resilience using an approach that is commensurate with an issuer's circumstances. In providing quantitative information, the issuer may disclose a single amount or a range. Specifically, the issuer shall disclose:	
(a) the issuer's assessment of its climate resilience as at the reporting date, which shall enable an understanding of: (i) the implications, if any, of the issuer's assessment for its strategy and business model, including how the issuer would need to respond to the effects identified in the climate-related scenario analysis; (ii) the significant areas of uncertainty considered in the issuer's assessment of its climate resilience; and (iii) the issuer's capacity to adjust, or adapt its strategy and business model to climate change over the short, medium or long term;	C3.4 Climate resilience
26 在考慮發行人已識別的氣候相關風險和機遇後，發行人須披露資訊，使他人了解發行人的策略及業務模式對氣候相關變化、發展或不確定性的韌性。發行人須按與其情況相稱的做法，使用與氣候相關的情景分析來評估其氣候韌性。提供量化資訊時，發行人可披露單一數額或區間範圍。具體而言，發行人須披露：	
(a) 發行人截至匯報日對其氣候韌性的評估，其有助於了解： (i) 發行人的分析結果對其策略和業務模式的影響(如有)，包括發行人需要如何應對氣候相關情景分析中確定的影響； (ii) 發行人對氣候韌性的評估中考慮的重大不確定因素的範疇；及 (iii) 發行人根據氣候發展調整其短期、中期和長期策略和業務模式的能力；	C3.4 氣候韌性



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氣候相關披露

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(II) Strategy

(II) 策略

(b) how and when the climate-related scenario analysis was carried out, including:

(i) information about the inputs used, including:

1. which climate-related scenarios the issuer used for the analysis and the sources of such scenarios;
2. whether the analysis included a diverse range of climate-related scenarios;
3. whether the climate-related scenarios used for the analysis are associated with **climate-related transition risks** or **climate-related physical risks**;
4. whether the issuer used, among its scenarios, a climate-related scenario aligned with the **latest international agreement on climate change**;
5. why the issuer decided that its chosen climate-related scenarios are relevant to assessing its resilience to climate-related changes, developments or uncertainties;
6. time horizons the issuer used in the analysis; and
7. what scope of operations the issuer used in the analysis (for example, the operation, locations and business units used in the analysis);

C3. Climate-related Risks Management

(ii) the key assumptions the issuer made in the analysis; and

(iii) the reporting period in which the climate-related scenario analysis was carried out.

(b) 如何及何時進行氣候相關情景分析，包括：

(i) 使用的輸入數據，包括：

1. 發行人在分析中使用的氣候相關情景及其來源；
2. 分析是否涵蓋多種不同的氣候相關情景；
3. 分析所使用的氣候相關情景是否與**氣候相關轉型風險**或**氣候相關物理風險**有關；
4. 發行人在其情景中是否使用了與**最新氣候變化國際協議**相一致的情景；
5. 發行人為何認為所選擇的氣候相關情景與評估其氣候相關變化、發展或不確定性的韌性相關；
6. 發行人在分析中所使用的時間範圍；及
7. 發行人分析所涵蓋的營運範圍(例如分析所涵蓋的營運地點及業務單位)；

C3. 氣候相關風險管理

(ii) 發行人在分析中所作的關鍵假設；及

(iii) 進行氣候相關情景分析的匯報期。

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(III) Risk Management	
(III) 風險管理	
27 An issuer shall disclose information about: (a) the processes and related policies it uses to identify, assess, prioritise and monitor climate-related risks, including information about: I. the inputs and parameters the issuer uses (for example, information about data sources and the scope of operations covered in the processes); II. whether and how the issuer uses climate-related scenario analysis to inform its identification of climate-related risks; III. how the issuer assesses the nature, likelihood and magnitude of the effects of those risks (for example, whether the issuer considers qualitative factors, quantitative thresholds or other criteria); IV. whether and how the issuer prioritises climate-related risks relative to other types of risks; V. how the issuer monitors climate-related risks; and VI. whether and how the issuer has changed the processes it uses compared with the previous reporting period;	C3. Climate-related Risks Management
27 發行人須披露以下資訊： (a) 發行人用於識別、評估氣候相關風險，以及釐定當中輕重緩急並保持監察的流程及相關政策，包括有關以下方面的資訊： I. 發行人使用的輸入資料及參數（例如資料來源及程序所涵蓋的業務範圍）； II. 發行人可有及如何使用氣候相關情景分析來識別氣候相關風險； III. 發行人如何評估有關風險的影響的性質、可能性及程度（例如發行人可有考慮定性因素、量化門檻或其他所用標準）； IV. 發行人可有及如何就氣候相關風險相對於其他類型風險的優次排列； V. 發行人如何監察其氣候相關風險；及 VI. 與上一個匯報期相比，發行人可有及如何改變其使用的流程；	



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(III) Risk Management

(III) 風險管理

- (b) the processes the issuer uses to identify, assess, prioritise and monitor climate-related opportunities (including information about whether and how the issuer uses climate-related scenario analysis to inform its identification of climate-related opportunities); and
- (c) the extent to which, and how, the processes for identifying, assessing, prioritising and monitoring **climate-related risks and opportunities** are integrated into and inform the issuer's overall risk management process.
- (b) 發行人用於識別、評估氣候相關機遇，以及釐定當中輕重緩急並保持監察的流程(包括發行人可有及如何使用氣候相關情景分析來確定氣候相關機遇的資訊)；及
- (c) **氣候相關風險和機遇**的識別、評估、優次排列和監察流程，是如何融入發行人的整體風險管理流程，以及融入的程度如何。

(IV) Metrics and Targets

(IV) 指標及目標

Greenhouse gas emissions

溫室氣體排放

28 An issuer shall disclose its absolute gross **greenhouse gas** emissions generated during the reporting period, expressed as metric tons of **CO₂ equivalent**, classified as:

- (a) **Scope 1 greenhouse gas emissions**;
- (b) **Scope 2 greenhouse gas emissions**; and
- (c) **Scope 3 greenhouse gas emissions**.

C4.1 Greenhouse Gas Emissions

28 發行人須披露匯報期內的**溫室氣體**絕對總排放量(以公噸**二氧化碳當量**表示)，並分為：

- (a) **範圍1溫室氣體排放**；
- (b) **範圍2溫室氣體排放**；及
- (c) **範圍3溫室氣體排放**。

C4.1 溫室氣體排放

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(IV) Metrics and Targets	
(IV) 指標及目標	
29 An issuer shall: (a) measure its greenhouse gas emissions in accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004) unless required by a jurisdictional authority or another exchange on which the issuer is listed to use a different method for measuring greenhouse gas emissions; (b) disclose the approach it uses to measure its greenhouse gas emissions including: (i) the measurement approach, inputs and assumptions the issuer uses to measure its greenhouse gas emissions; (ii) the reason why the issuer has chosen the measurement approach, inputs and assumptions it uses to measure its greenhouse gas emissions; and (iii) any changes the issuer made to the measurement approach, inputs and assumptions during the reporting period and the reasons for those changes;	C4.1 Greenhouse Gas Emissions C4.1 Greenhouse Gas Emissions
29 發行人須： (a) 除非管轄機關或發行人上市之另一交易所另有要求，否則發行人須根據《溫室氣體核算體系：企業核算與報告標準(2004年)》計量其溫室氣體排放； (b) 披露其用於計量溫室氣體排放的方法，包括： (i) 發行人用於計量其溫室氣體排放的計量方法、輸入資料及假設； (ii) 發行人為何選擇該計量方法、輸入資料及假設計量溫室氣體排放；及 (iii) 發行人在匯報期對計量方法、輸入資料及假設進行的任何變更以及變更原因；	C4.1 溫室氣體排放 C4.1 溫室氣體排放



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(IV) Metrics and Targets

(IV) 指標及目標

- (c) for **Scope 2 greenhouse gas emissions** disclosed in accordance with paragraph 28(b), disclose its location-based **Scope 2 greenhouse gas emissions**, and provide information about any contractual instruments that is necessary to enable an understanding of the issuer's **Scope 2 greenhouse gas emissions**; and
- (d) for **Scope 3 greenhouse gas emissions** disclosed in accordance with paragraph 28(c), disclose the categories included within the issuer's measure of **Scope 3 greenhouse gas emissions**, in accordance with the **Scope 3 categories** described in the Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard (2011).
- (c) 就根據第28(b)段披露的**範圍2溫室氣體排放**，披露其以地域為基準的**範圍2溫室氣體排放**，並提供有助於了解該排放的任何所需合約文書的資訊；及
- (d) 就根據第28(c)段披露的**範圍3溫室氣體排放**，根據《溫室氣體核算體系：企業價值鏈(範圍3)核算與報告標準(2011年)》所述的**範圍3類別**披露發行人計量**範圍3溫室氣體排放**中包含的類別。

Climate-related transition risks

氣候相關轉型風險

- | | | |
|----|---|--------------------------------------|
| 30 | An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related transition risks . | C3. Climate-related Risks Management |
| 30 | 發行人須披露容易受 氣候相關轉型風險 影響的資產或業務活動的金額及百分比。 | C3. 氣候相關風險管理 |

Climate-related physical risks

氣候相關物理風險

- | | | |
|----|---|--------------------------------------|
| 31 | An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related physical risks . | C3. Climate-related Risks Management |
| 31 | 發行人須披露容易受 氣候相關物理風險 影響的資產或業務活動的金額及百分比。 | C3. 氣候相關風險管理 |

Climate-related Disclosures 氣候相關披露		2026 Response 二零二六年回應
(IV) Metrics and Targets (IV) 指標及目標		
Climate-related opportunities 氣候相關機遇		
32	An issuer shall disclose the amount and percentage of assets or business activities aligned with climate-related opportunities.	C3. Climate-related Risks Management
32	發行人須披露涉及氣候相關機遇的資產或業務活動的金額及百分比。	C3. 氣候相關風險管理
Capital deployment 資本運用		
33	An issuer shall disclose the amount of capital expenditure, financing or investment deployed towards climate-related risks and opportunities .	C3.1 Climate-related risks and opportunities.
33	發行人須披露用於 氣候相關風險和機遇 的資本開支、融資或投資的金額。	C3.1 氣候相關風險和機遇



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氣候相關披露

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(IV) Metrics and Targets

(IV) 指標及目標

Internal carbon prices

內部碳定價

- 34 An issuer shall disclose:
- (a) an explanation of whether and how the issuer is applying a carbon price in decision-making (for example, investment decisions, transfer pricing, and scenario analysis); and
 - (b) the price of each metric tonne of **greenhouse gas** emissions the issuer uses to assess the costs of its **greenhouse gas** emissions; or an appropriate negative statement that the issuer does not apply a carbon price in decision-making.
- 34 發行人須披露如下：
- (a) 闡釋發行人可有及如何在決策中應用碳定價（例如投資決策、轉移定價及情景分析）；及
 - (b) 發行人用於評估其溫室氣體排放成本的每公噸溫室氣體排放量定價；或適當的否定聲明，確認發行人沒有在決策中應用碳定價。
- C4.3. Internal carbon prices
- C4.3. 內部碳定價

Remuneration

薪酬

- 35 An issuer shall disclose whether and how climate-related considerations are factored into remuneration policy, or an appropriate negative statement. This may form part of the disclosure under paragraph 19(a)(iv).
- 35 發行人須披露氣候相關考慮因素可有及如何納入薪酬政策，或提供適當的否定聲明。這可能構成根據第19(a)(iv)段作出的披露的一部分。
- C1. Governance
- C1. 管治

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(IV) Metrics and Targets	
(IV) 指標及目標	
Industry-based metrics	
行業指標	
36 An issuer is encouraged to disclose industry-based metrics that are associated with one or more particular business models, activities or other common features that characterize participation in an industry. In determining the industry-based metrics that the issuer discloses, an issuer is encouraged to refer to and consider the applicability of the industry based metrics associated with disclosure topics described in the IFRS S2 Industry based Guidance on implementing Climate-related Disclosures and other industry-based disclosure requirements prescribed under other international ESG reporting frameworks.	C4.4. Industry-based metrics
36 本交易所鼓勵發行人披露與一項或多項特定的業務模式和活動有關的行業指標，或與參與有關行業常見特徵有關的行業指標。在決定披露哪些行業指標時，本交易所鼓勵發行人參考《〈國際財務報告可持續披露準則S2號〉行業披露指南》和其他國際環境、社會及管治報告框架規定的行業披露要求所述的與披露主題相關的行業指標，並考慮其是否適用。	C4.4. 行業指標



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(IV) Metrics and Targets

(IV) 指標及目標

Climate-related targets

氣候相關目標

- 37 An issuer shall disclose (a) the qualitative and quantitative climate-related targets the issuer has set to monitor progress towards achieving its strategic goals; and (b) any targets the issuer is required to meet by law or regulation, including any **greenhouse gas** emissions targets. For each target, the issuer shall disclose:
- (a) the metric used to set the target; C4.5 Climate-related targets
 - (b) the objective of the target (for example, mitigation, adaptation or conformance with science-based initiatives);
 - (c) the part of the issuer to which the target applies (for example, whether the target applies to the issuer in its entirety or only a part of the issuer, such as a specific business unit or geographic region);
 - (d) the period over which the target applies;
- 37 發行人須披露 (a) 其為監察實現其策略目標的進展而設定的與氣候相關的定性及量化目標；及 (b) 法律或法規要求發行人達到的任何目標，包括任何**溫室氣體**排放目標。發行人須就每個目標逐一披露：
- (a) 用以設定目標的指標； C4.5 氣候相關目標
 - (b) 目標的目的（例如減緩、適應或以科學為基礎的舉措）；
 - (c) 目標的適用範圍（例如目標是適用於發行人整個集團還是部分（如僅適用於某個業務單位或地理區域））；
 - (d) 目標的適用期間；

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(IV) 指標及目標	
(e) the base period from which progress is measured; (f) milestones or interim targets (if any); (g) if the target is quantitative, whether the target is an absolute target or an intensity target; and (h) how the latest international agreement on climate change, including jurisdictional commitments that arise from that agreement, has informed the target. (e) 衡量進度的基準期間； (f) 階段性目標或中期目標(如有)； (g) 如屬量化目標，其屬絕對目標還是強度目標；及 (h) 最新氣候變化國際協議(包括該協議產生的司法承諾)如何幫助發行人設定目標。	
38 An issuer shall disclose information about its approach to setting and reviewing each target, and how it monitors progress against each target, including:	
(a) whether the target and the methodology for setting the target has been validated by a third party; (b) the issuer's processes for reviewing the target; (c) the metrics used to monitor progress towards reaching the target; and (d) any revisions to the target and an explanation for those revisions.	C4.5 Climate-related targets
38 發行人須披露其設定及審核每項目標的方法，以及其如何監察達標進度，包括：	
(a) 目標本身及設定目標的方法是否經第三方驗證； (b) 發行人審核目標的程序； (c) 用於監察達標進度的指標；及 (d) 任何修訂目標的內容及原因。	C4.5 氣候相關目標



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(IV) Metrics and Targets (IV) 指標及目標		
39	An issuer shall disclose information about its performance against each climate-related target and an analysis of trends or changes in the issuer's performance.	C4.5 Climate-related targets
39	發行人須披露有關每項氣候相關目標的績效的資訊以及對發行人績效的趨勢或變化分析。	C4.5 氣候相關目標
40	For each greenhouse gas emissions target disclosed in accordance with paragraphs 37 to 39, an issuer shall disclose:	
	(a) which greenhouse gases are covered by the target;	C4.5 Climate-related targets
	(b) whether Scope 1, Scope 2 or Scope 3 greenhouse gas emissions are covered by the target;	
	(c) whether the target is a gross greenhouse gas emissions target or a net greenhouse gas emissions target. If the issuer discloses a net greenhouse gas emissions target, the issuer is also required to separately disclose its associated gross greenhouse gas emissions target;	
	(d) whether the target was derived using a sectoral decarbonisation approach; and	
40	就按第37至39段披露的每一項 溫室氣體 排放目標，發行人須披露：	
	(a) 目標涵蓋哪些溫室氣體；	C4.5 氣候相關目標
	(b) 目標是否涵蓋 範圍1 、 範圍2 或 範圍3溫室氣體排放 ；	
	(c) 此目標是 溫室氣體 排放總量目標還是 溫室氣體 排放淨額目標。如為 溫室氣體 排放淨額目標，發行人須另外披露相關的 溫室氣體 排放總量目標；	
	(d) 目標是否是採用行業脫碳方法得出的；及	

Climate-related Disclosures	2026 Response
氣候相關披露	二零二六年回應
(IV) Metrics and Targets	
(IV) 指標及目標	
(e) the issuer's planned use of carbon credits to offset greenhouse gas emissions to achieve any net greenhouse gas emissions target. In explaining its planned use of carbon credits, the issuer shall disclose: (i) the extent to which, and how, achieving any net greenhouse gas emissions target relies on the use of carbon credits; (ii) which third-party scheme(s) will verify or certify the carbon credits; (iii) the type of carbon credit, including whether the underlying offset will be nature-based or based on technological carbon removals, and whether the underlying offset is achieved through carbon reduction or removal; and (iv) any other factors necessary to enable an understanding of the credibility and integrity of the carbon credits the issuer plans to use (for example, assumptions regarding the permanence of the carbon offset). (e) 發行人計劃使用碳信用抵銷溫室氣體排放以實現任何溫室氣體排放淨額目標。關於使用碳信用的計劃，發行人須披露： (i) 依賴使用碳信用以實現任何溫室氣體排放淨額目標的程度及方式； (ii) 該碳信用將由哪些第三方計劃驗證或認證； (iii) 碳信用的類型，包括相關抵消是否是基於自然還是基於科技的碳消除，以及相關抵消是通過減碳還是碳消除實現；及 (iv) 為讓人了解發行人計劃使用的碳信用的可信度和完整性所必需的任何其他重要因素（例如，對碳抵消效果的假設）。	C4.3. Internal carbon prices C4.3. 內部碳定價



DIRECTORS' REPORT

董事會報告

The Board is pleased to present its report together with the audited consolidated financial statements of the Group for the year ended 31 March 2026.

CORPORATE INFORMATION

In preparation for the Listing, the Group underwent the reorganisation, details of the reorganisation are set out in the Company's prospectus dated 4 March 2019 (the "**Prospectus**").

The shares of the Company were listed on the Main Board of the Stock Exchange with effect from 18 March 2019.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The Company's subsidiaries are principally involved in provision of (i) vessel chartering and related services; (ii) ship management; and (iii) marine construction services.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 March 2026 and the financial positions of the Company and of the Group as at that date are set out in the consolidated financial statements on pages 157 to 265 of this annual report.

The Board has resolved to recommend the payment of a final dividend of HK1.0 cent per ordinary share in respect of the year ended 31 March 2026 (2025: HK 1.0 cent).

BUSINESS REVIEW

The business review of the Group for the year ended 31 March 2026, comprising the discussion of business prospects, is set out in the "Management Discussion and Analysis" on pages 6 to 16 of this annual report and the cross-referenced part of the annual report forms part of the directors' report. The Group committed to enhancing governance, promoting employee benefits and development, protecting the environment and giving back to society in order to fulfill social responsibility and achieve sustainable growth.

董事會欣然提呈本年報連同本集團截至二零二六年三月三十一日止年度的經審核綜合財務報表。

公司資料

為籌備上市，本集團進行重組，重組詳情載列於本公司日期為二零一九年三月四日的招股章程（「**招股章程**」）。

本公司股份於聯交所主板上市，自二零一九年三月十八日起生效。

主要業務

本公司之主要業務為投資控股。本公司之附屬公司主要從事提供(i)船舶租賃及相關服務；(ii)船舶管理；及(iii)海事建築服務。

業績及股息

本集團截至二零二六年三月三十一日止年度的業績及本公司及本集團於當日的財務狀況，載於本年報第157至265頁的綜合財務報表。

董事會已議決建議就截至二零二六年三月三十一日止年度派付末期股息每股普通股1.0港仙（二零二五年：1.0港仙）。

業務回顧

本集團截至二零二六年三月三十一日止年度之業務回顧（包括對業務前景的討論）載於本年報第6至16頁之「管理層討論與分析」，而年報內互相參照的部分構成董事會報告的一部分。本集團致力提升管治、促進僱員福利與發展、保護環境及回饋社會，從而履行社會責任並實現可持續增長。

POSSIBLE RISKS AND UNCERTAINTIES FACING THE COMPANY

The Group's financial conditions, results of operations, businesses and prospects may be affected by a number of risks and uncertainties. The following are the key risks and uncertainties identified by the Group. There may be other risks and uncertainties which are not known to the Group or which may not be material now but could turn out to be material in the future.

Business Risk

There are certain risks involved in the Group's business operations, many of which are beyond the Group's control, these risks may limit the Group's ability to execute its strategies successfully. The Directors believe that the following are some major risks that may have a material adverse impact on the Group, namely (i) most of the Group's revenue is derived from non-recurring contracts, failure to obtain new contracts may affect the Group's sustainability and financial performance; (ii) failure to retain qualified personnel to operate the Group's vessel fleet may adversely affect the Group's business operations and financial performance; (iii) the Group or the owners of the Group's chartered vessels may not be able to renew or maintain the Operating Licences of the Group's vessel fleet; and (iv) the Group's ability to compete for vessel chartering contracts largely depends on the availability of vessels and there is no guarantee that the Group will be able to renew the charterparties with the owners of the Group's chartered vessels. The Group's liquidity position may be adversely affected if the progress payment or the retention money is not paid or released to the Group on time or in full; or the construction project cash flows are fluctuated. To monitor the pressure of financial liquidity, the Group reviews aging analysis on regular basis and closely communicates with management of the customers so as to get a better understanding of their solvency status.

Financial Risk

The financial risk management of the Group are set out in note 33(b) to the consolidated financial statements and the cross-referenced part of the annual report forms part of the directors' report.

本公司潛在風險及不明朗因素

本集團之財務狀況、經營業績、業務及前景可能受多項風險及不確定因素影響。以下為本集團所識別之主要風險及不確定因素，惟可能出現不為本集團所知或目前並不重大而可能於未來成為重大之其他風險及不確定因素。

業務風險

本集團業務營運涉及若干風險，多屬本集團控制範圍之外，此等風險可能限制本集團成功推行策略的能力。董事認為，對本集團有重大不利影響的若干主要風險如下：(i) 本集團大部分收入來自非經常性合約，未能取得新合約可能影響本集團的可持續發展及財務業績；(ii) 如未能留聘合資格人員運作本集團船隊，可能會對本集團業務營運及財務業績造成不利影響；(iii) 本集團或本集團所租賃船舶的船東可能無法重續或維持本集團船隊的運作牌照；及(iv) 本集團爭取船舶租賃合約的能力很大程度上取決於船隊的供應，且無法保證本集團將可與本集團所租賃船舶的船東重續租船合約。倘本集團未獲準時或全額支付或發放進度付款或保固金；或工程項目的現金流量有所波動，本集團的流動資金狀況可能受到不利影響。為監測資金週轉壓力，本集團定期審閱賬齡分析，並與客戶管理層密切溝通，以便更加了解客戶的償付能力狀況。

財務風險

本集團的財務風險管理載於綜合財務報表附註33(b)，而年報內互相參照的部分亦構成董事會報告的一部分。



ENVIRONMENTAL PROTECTION POLICY

The Group has strong commitment towards environmental protection and is committed to supporting the environmental sustainability. Compliance procedures are in place to ensure adherence to applicable laws, rules and regulations. During the year ended 31 March 2026 and up to the date of this annual report, the Group did not incur any significant cost in relation to environmental protection or have any material environmental-related incident, and the Group had not been penalised by competent government authority for environmental-related violations.

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Board believes the compliance with laws and regulations as the cornerstone of a business and attaches considerable importance to it. To the best knowledge of the Board, during the year ended 31 March 2026 and up to the date of this annual report, the Group has complied with relevant laws and regulations that have significant impact on the business and operations of the Group. Further, any changes in applicable laws, rules and regulations are brought to the attention of relevant employees and relevant operation units from time to time.

RELATIONS WITH KEY STAKEHOLDERS

The Board recognises that our employees are valuable assets contributing to the Group's future success. The Group provides competitive remuneration package to attract, motivate and retain our employees. The Board also regularly reviews the remuneration package of our employees and makes necessary adjustments to conform to the prevailing market practices. The Board also treasures that maintaining good relationship with our customers and suppliers is vital to achieve the Group's long-term goals. During the year, there was no significant dispute between the Group companies and our business partners.

環保政策

本集團對環境保護不遺餘力並致力支持環境可持續發展。本集團已訂立合規程序以確保其遵循適用的法律、規則及法規。於截至二零二六年三月三十一日止年度及直至本年報日期，本集團並未產生任何有關環保的重大成本或發生任何與環境有關的重大事件，且本集團並未因與環境有關的違規事項被主管政府機關處罰。

符合相關法例及規例

董事會相信，符合法例及規例為業務之基石並對其相當重視。就董事會所盡悉，於截至二零二六年三月三十一日止年度及直至本年報日期，本集團已遵守對本集團之業務及營運具有重大影響力的相關法律及法規。此外，有關僱員及有關營運單位已不時留意相關法例、規則及規例的任何變動。

與主要持份者關係

董事會將僱員視為對本集團日後成功作出貢獻的無價資產。本集團提供具競爭力的薪酬待遇，以吸引、激勵及留聘僱員。董事會亦定期審閱僱員的薪酬待遇，並按現時市場慣例進行必要調整。董事會亦重視與客戶及供應商維持良好關係，認為此對達成本集團之長遠目標而言至關重要。於年內，本集團公司與業務夥伴概無重大糾紛。

FINANCIAL SUMMARY

A summary of the published results and assets, liabilities and equity of the Group for the last five financial years, as extracted from the the published audited consolidated financial statements, is set out on page 266. This summary does not form part of the audited financial statements.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment of the Group during the year ended 31 March 2026 are set out in note 15 to the consolidated financial statements.

SHARE CAPITAL

Details of movements in the share capital of the Company during the year ended 31 March 2026 are set out in note 30 to the consolidated financial statements.

CHARITABLE DONATIONS

Charitable donations made by the group during the year ended 31 March 2026 amounted to HK\$342,000 (2025: HK\$435,000).

DISTRIBUTABLE RESERVES

At 31 March 2026, the Company's reserves available for distribution, calculated in accordance with the applicable laws of the Cayman Islands and the Articles of Association, amounted to HK\$15,089,000 (2025: HK\$17,069,000).

Details of movements in the reserves of the Group and the Company during the year ended 31 March 2026 are set out in the consolidated statement of changes in equity on page 161 of this annual report and note 39 to the consolidated financial statements on pages 265 of this annual report, respectively.

財務摘要

摘錄自本集團已刊發經審核綜合財務報表在過往五個財政年度之已刊發業績及資產、負債及權益概要載於第266頁。本概要並不構成經審核財務報表之一部分。

物業、廠房及設備

截至二零二六年三月三十一日止年度，本集團物業、廠房及設備的變動詳情載於綜合財務報表附註15。

股本

截至二零二六年三月三十一日止年度，本公司股本變動詳情載於綜合財務報表附註30。

慈善捐款

本集團於截至二零二六年三月三十一日止年度作出慈善捐款合共342,000港元（二零二五年：435,000港元）。

可供分派儲備

於二零二六年三月三十一日，根據開曼群島之適用法律及組織章程細則計算，本公司擁有可供分派儲備15,089,000港元（二零二五年：17,069,000港元）。

截至二零二六年三月三十一日止年度，本集團及本公司儲備變動詳情分別載於本年報第161頁綜合權益變動表及本年報第265頁綜合財務報表附註39。



DIRECTORS

The Directors during the year ended 31 March 2026 and up to the date of this report were:

Executive Directors

Mr. Wen Tsz Kit Bondy (*chairman and chief executive officer*)
Ms. Chan Sau Ling Amy

Independent Non-Executive Directors

Ms. Chan Hei Ting
Ms. Hong Ting
Mr. Ng Simon

In accordance with article 112 of the Articles of Association, any Director appointed by the Board to fill a casual vacancy on the Board shall hold office only until the first general meeting of the Company after his appointment and be subject to re-election at such meeting.

In accordance with article 112 of the Articles of Association, all the Directors, namely, Mr. Wen Tsz Kit Bondy, Ms. Chan Sau Ling Amy, Ms. Chan Hei Ting, Ms. Hong Ting and Mr. Ng Simon will offer himself/herself for re-election as an executive/independent non-executive Director (as the case may be).

DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and senior management are set out in the section headed "Biographical Details of Directors and Senior Management".

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors a confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all the independent nonexecutive Directors are independent.

董事

於截至二零二六年三月三十一日止年度內及直至本報告日期的董事如下：

執行董事

溫子傑先生(主席兼行政總裁)
陳秀玲女士

獨立非執行董事

陳希婷女士
項婷女士
伍世榮先生

根據組織章程細則第112條，獲董事會委任以填補董事會臨時空缺的任何董事，其任期直至其獲委任後首屆本公司股東大會止，並可於有關大會上膺選連任。

根據組織章程細則第112條，全體董事，即溫子傑先生、陳秀玲女士、陳希婷女士、項婷女士及伍世榮先生，願意膺選連任為執行／獨立非執行董事(視情況而定)。

董事及高級管理層履歷

董事及高級管理層的履歷詳情載於「董事及高級管理層履歷詳情」一節。

獨立非執行董事獨立身份

本公司已收到各獨立非執行董事根據上市規則第3.13條作出的獨立身份確認書。本公司認為所有獨立非執行董事為獨立人士。

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors has entered into a service agreement with the Company, and each of the independent non-executive Directors has signed an appointment letter with the Company, for a term of three years commencing from 18 March 2025. The letters of appointment are subject to termination in accordance with their respective terms.

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2026, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance "SFO") as recorded in the register required to be kept under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code were as follows:

Long positions in shares of the Company

Name of Director	Nature of interest	Number of shares interested	Percentage of shareholding interest
董事姓名	權益性質	所持有權益股份數目	佔持股權益百分比
Wen Tsz Kit Bondy	Interest in controlled corporation and interest of spouse (Notes 1 and 2)	560,114,750	56.01%
溫子傑	受控法團權益及配偶權益(附註1及2)		
Chan Sau Ling Amy	Interest in controlled corporation and interest of spouse (Notes 1 and 2)	560,114,750	56.01%
陳秀玲	受控法團權益及配偶權益(附註1及2)		

董事服務合約

各執行董事已與本公司訂立服務協議，各獨立非執行董事已與本公司簽立委任函，任期均自二零二五年三月十八日起為期三年。委任函可根據其各自之條款予以終止。

概無於應屆股東週年大會上提呈重選的董事與本公司或其任何附屬公司訂立本集團於一年內不可免付賠償(法定賠償除外)而予以終止的服務合約。

董事及主要行政人員於股份、相關股份及債權證中的權益及淡倉

於二零二六年三月三十一日，本公司董事及主要行政人員於本公司或任何相聯法團(定義見證券及期貨條例(證券及期貨條例)第XV部)的股份、相關股份及債權證中，擁有記錄於根據證券及期貨條例第352條須予置存的登記冊或根據標準守則須知會本公司及聯交所的權益及淡倉如下：

於本公司股份之好倉



Notes:

- (1) These 560,114,750 Shares are held by Kitling (BVI) of 558,858,750 Shares and held by Chan Sau Ling Amy of 1,256,000 Shares. The entire issued share capital of Kitling (BVI) is owned by Mr. Wen Tsz Kit Bondy ("Mr. Wen") and by Ms. Chan Sau Ling Amy ("Ms. Chan") as to 70% and 30% respectively. Each of Mr. Wen and Ms. Chan will therefore be deemed interested in the 558,858,750 shares held by Kitling (BVI) as interest in controlled corporation.
- (2) Since Mr. Wen and Ms. Chan are married to each other, Mr. Wen will be deemed interested in the shares which Ms. Chan is deemed interested in as interest of spouse, and vice versa.

Save as disclosed above, as at 31 March 2026, there were no other interests or short positions of the Directors of the Company in the shares or underlying shares or debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) or pursuant to section 352 of the SFO, required to be recorded in the register or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2026, the following persons/entities (other than the Directors or the chief executive of the Company) had an interest or short position in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO, or otherwise notified to the Company were as follows:

附註：

- (1) 560,114,750股該等股份乃由Kitling (BVI)持有558,858,750股及陳秀玲持有1,256,000股。Kitling (BVI)之全部已發行股本乃由溫子傑先生(「溫先生」)及陳秀玲女士(「陳女士」)分別擁有70%及30%。溫先生及陳女士因此各被視為於Kitling (BVI)所持有之558,858,750股股份中擁有受控法團權益。
- (2) 由於溫先生及陳女士為夫婦，於陳女士被視為擁有權益之股份中，溫先生被視為擁有配偶權益，反之亦然。

除上文所披露者外，於二零二六年三月三十一日，概無本公司董事於本公司或任何相聯法團(定義見證券及期貨條例第XV部)的股份或相關股份或債權證中，擁有根據證券及期貨條例第352條須記入登記冊或因其他原因須根據標準守則知會本公司及聯交所的其他權益或淡倉。

主要股東及其他人士於股份、相關股份及債權證中的權益及淡倉

於二零二六年三月三十一日，以下人士／實體(本公司董事或主要行政人員除外)於本公司的股份及相關股份中擁有根據證券及期貨條例第XV部第2及第3分部的條文須向本公司披露或根據證券及期貨條例第336條記入須置存本公司之登記冊內或須知會本公司的權益或淡倉如下：

Long positions in shares of the Company

於本公司股份之好倉

Name	Nature of interest	Number of shares interested	Percentage of shareholding interest
姓名／名稱	權益性質	所持有權益股份數目	佔持股權益百分比
Kitling Investments (BVI) Limited	Beneficial owner 實益擁有人	560,114,750	56.01%
Wen Tsz Kit Bondy	Interest in controlled corporation and interest of spouse (Note 1)	560,114,750	56.01%
溫子傑	受控法團權益及配偶權益(附註1)		
Chan Sau Ling Amy	Interest in controlled corporation and interest of spouse (Note 1)	560,114,750	56.01%
陳秀玲	受控法團權益及配偶權益(附註1)		

Notes:

- (1) The share capital of Kitling (BVI) is beneficially owned by Mr. Wen and Ms. Chan as to 70% and 30%, respectively.

Save as disclosed above, as at 31 March 2026, the Company has not been notified by any persons/entities (other than the Directors or the chief executive of the Company) who held an interest or short positions in the shares, underlying shares or debentures of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept under Section 336 of the SFO.

附註：

- (1) Kitling (BVI) 之股本乃由溫先生及陳女士分別實益擁有 70% 及 30%。

除上文所披露者外，於二零二六年三月三十一日，概無任何人士／實體（不包括本公司董事或主要行政人員）知會本公司有關於本公司的股份、相關股份或債權證中，持有根據證券及期貨條例第XV部第2及3分部的條文須向本公司披露或根據證券及期貨條例第336條須記入予以存置之登記冊的權益或淡倉。



DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year ended 31 March 2026 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

SHARE OPTION SCHEME

The Company has conditionally adopted a share option scheme (the **"Share Option Scheme"**) on 20 September 2018. The Share Option Scheme is a share incentive scheme and is established to recognise and acknowledge the contributions the Eligible Participants (as defined below) have had or may have made to the Group. The Share Option Scheme will provide the Eligible Participants an opportunity to have a personal stake in the Company with the view to achieving the following objectives: (i) motivating the Eligible Participants to optimise their performance efficiency for the benefit of the Group; and (ii) attracting and retaining or otherwise maintaining on-going business relationships with the Eligible Participants whose contributions are or will be beneficial to the long-term growth of the Group.

Pursuant to the Share Option Scheme, the Directors may, at their absolute discretion, offer to grant an option to subscribe for the shares subject to such conditions (including, without limitation, any minimum period for which an option must be held before it can be exercised and/or any performance targets which must be achieved before an option can be exercised) as they may think fit, to the following persons (the **"Eligible Participants"**): (a) any full-time or part-time employees, executives or officers of the Company; (b) any director (including executive, non-executive and independent non-executive directors) of the Company or any of its subsidiaries; (c) any advisers, consultants, service providers, customers and agents to the Company or any of its subsidiaries; and (d) such other persons who, in the sole opinion of the Directors, will contribute or have contributed to the Group. An option shall have been accepted by an Eligible Participant within 21 days from the date of the offer of grant of the option. A consideration of HK\$1.00 is payable on acceptance of the offer of grant of an option.

董事收購股份或債權證的權利

於截至二零二六年三月三十一日止年度任何時候，本公司或其任何附屬公司並無作出任何安排，致使董事藉購買本公司或任何其他公司的股份或債權證而獲益。

購股權計劃

本公司已於二零一八年九月二十日有條件採納一項購股權計劃（「**購股權計劃**」）。購股權計劃為一項股份獎勵計劃，乃為表揚及肯定合資格參與人士（定義見下文）已經或可能對本集團作出的貢獻而設立。購股權計劃將為合資格參與人士提供機會於本公司持有個人權益，從而達成以下目標：(i) 推動合資格參與人士為本集團的利益而盡可能提升表現效率；及(ii) 吸引並留聘或保持與目前或將對本集團長遠增長有利的合資格參與人士的持續業務關係。

根據購股權計劃，董事在彼等認為適宜的條件（包括但不限於購股權獲行使前須持有的最短期間及／或購股權獲行使前須達至的任何表現目標）的規限下，可全權酌情向下列人士（「**合資格參與人士**」）授出購股權，以供認購股份：(a) 本公司任何全職或兼職僱員、行政人員或高級職員；(b) 本公司或其任何附屬公司任何董事（包括執行董事、非執行董事及獨立非執行董事）；(c) 本公司或其任何附屬公司的任何諮詢人、顧問、服務供應商、客戶及代理；及(d) 董事全權認為將會或已對本集團作出貢獻的其他人士。購股權須自購股權獲提供授出日期起21日內獲合資格參與人士接納。接納授出購股權的要約時須支付1.00港元的代價。

The maximum number of shares which may be issued upon exercise of all options (excluding, for this purpose, options which have lapsed in accordance with the terms of the Share Option Scheme and any other share option scheme of the Company) to be granted under the Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 100,000,000 shares, being 10% of the shares in issue as at the Listing Date. No share options had been granted by the Company under the Share Option Scheme up to the date of this report. Therefore, the number of shares available for issue is 100,000,000 shares, being approximately 10% of the shares in issue as at the date of this report. The total number of shares issued and which may fall to be issued upon exercise of the options granted under the Share Option Scheme and any other share option scheme of the Company (including both exercised and outstanding options) to each participant in any 12-month period shall not exceed 1% of the issued share capital of the Company for the time being. Any further grant of options in excess of the 1% limit shall be subject to shareholders' approval in general meeting with such participant and his associates abstaining from voting.

The subscription price per share under the Share Option Scheme shall be a price determined by the Directors, but shall not be less than the highest of (a) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of offer for the grant, which must be a Business day; (b) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five Business days immediately preceding the date of grant; and (c) the nominal value of a share.

Unless there is an early termination of the Share Option Scheme pursuant to the rules of the Share Option Scheme, the Share Option Scheme will remain in force for a period of 10 years after the date on which the Share Option Scheme is adopted. The period during which an option may be exercised will be determined by the Directors in their absolute discretion, save that no option shall be exercised later than 10 years from the date of grant.

EQUITY-LINKED AGREEMENTS

Save as disclosed under the section headed "Share Option Scheme" above, there were no equity-linked agreements entered into by the Group, or existed during the year ended 31 March 2026.

根據購股權計劃及本公司任何其他購股權計劃授出的所有購股權獲行使時可予發行的股份數目上限(就此而言不包括根據購股權計劃及本公司任何其他購股權計劃的條款已失效的購股權)合計不得超過100,000,000股股份，即於上市日期已發行股份的10%。截至本報告日期，本公司概無根據購股權計劃授出購股權。因此，可供發行的股份數目為100,000,000股，佔本報告日期已發行股份約10%。於任何12個月期間，因行使根據購股權計劃及本公司任何其他購股權計劃授出購股權(包括已行使及尚未行使的購股權)而向各名參與人士發行的股份總數不得超過本公司當時已發行股本的1%。倘進一步授出購股權的數目超過1%限額，本公司須在股東大會上取得股東批准，而會上有關參與人士及其聯繫人須放棄投票。

購股權計劃項下的每股股份認購價由董事釐定，惟不得低於下列最高者：(a)於授出日期(須為營業日)聯交所每日報價表所報股份收市價；(b)緊接授出日期前五個營業日聯交所每日報價表所報股份平均收市價；及(c)股份面值。

除非根據購股權計劃條款購股權計劃提早終止，否則購股權計劃將自購股權計劃獲採納日期起計十年期間維持有效。購股權可行使的期間將由董事全權酌情釐定，惟購股權於授出日期起十年後概不可行使。

股票掛鈎協議

除於上文「購股權計劃」一節所披露者外，本集團概無訂立或於截至二零二六年三月三十一日止年度仍存在的股票掛鈎協議。



RELATED PARTY TRANSACTIONS

Details of the related party transactions entered into by the Group during the year ended 31 March 2026 are set out in note 32 to the consolidated financial statements.

None of the related party transactions set out in note 32 to the consolidated financial statements constitutes “Continuing Connected Transactions” in accordance with Chapter 14A of the Listing Rules.

The Directors confirm that the Group’s related party transactions as connected transactions were exempt from all disclosure requirements, annual review and independent shareholder’s approval requirements under Chapter 14A of the Listing Rules.

The Company confirmed that it has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as those disclosed in note 32 to the consolidated financial statements, no other transactions, arrangements or contracts of significance, to which the Company or any of its subsidiaries was a party and in which a Director or an entity connected with him/her had a material interest, whether directly or indirectly, subsisted at the end of the year ended 31 March 2026 or at any time during the year.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 March 2026.

COMPETING BUSINESS

For the year ended 31 March 2026 and up to the date of this report, none of the Directors or the controlling shareholders of the Company (has the meaning ascribed thereto under the Listing Rules and, in the context of the Company, means collectively Mr. Wen Tsz Kit Bondy, Ms. Chan Sau Ling Amy and Kitling Investment (BVI) Limited) and their respective close associates had any interests in any business, apart from the business of the Group, which competes or likely to compete (either directly or indirectly) with the business of the Group.

關聯方交易

本集團於截至二零二六年三月三十一日止年度訂立之關聯方交易詳情載於綜合財務報表附註32。

根據上市規則第14A章，概無載於綜合財務報表附註32的關聯方交易構成「持續關連交易」。

董事確認，本集團作為關連交易的關聯方交易獲豁免遵守上市規則第14A章項下的所有披露規定、年度審閱及獨立股東批准規定。

本公司確認其已遵守上市規則第14A章項下的披露規定。

董事於重大交易、安排或合約的權益

除綜合財務報表附註32所披露者外，董事或與其關連實體概無於本公司或其任何附屬公司訂立且於截至二零二六年三月三十一日止年度年結時或年內任何時間仍然生效的其他交易、安排或合約中，直接或間接擁有重大權益。

管理合約

於截至二零二六年三月三十一日止年度，就本公司整體或任何重要環節業務方面並無訂立或仍然有效的管理及行政合約。

競爭業務

截至二零二六年三月三十一日止年度及直至本報告日期，概無本公司董事或本公司控股股東（具有上市規則所賦予的涵義，而就本公司而言，為溫子傑先生、陳秀玲女士及Kitling Investment (BVI) Limited的統稱）及彼等各自的緊密聯繫人於與本集團業務構成競爭或可能構成競爭（直接或間接）的任何業務（本集團業務除外）中擁有任何權益。

Non-Competition Undertaking by Controlling Shareholders

The controlling shareholders of the Company had entered into a deed of non-competition in favour of the Company (for itself and as trustee for each of its subsidiaries, Eastlink Marine Services Limited and Scenic Shipping Company Limited) on 20 September 2018 (the “**Deed of Non-Competition**”), details of which are set out in section headed “Relationship with the Controlling Shareholders — Deed of Non-competition” in the Prospectus. The controlling shareholders of the Company have confirmed to the Company of their compliance with all the undertakings provided to the Company under the Deed of Non-Competition.

PERMITTED INDEMNITY PROVISIONS

Pursuant to the Articles of Association, every Director shall be entitled to be indemnified out of the assets or profits of the Company against all losses or liabilities which he/she may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto.

The Company has arranged appropriate directors' and officers' liability insurance coverage for the Directors and officers of the Company since the Listing Date.

EMOLUMENT POLICY

The emolument policy of the employees of the Group was set up by the Remuneration Committee on the basis of their merit, qualifications and competence. The emolument of the Directors are reviewed and recommended by the Remuneration Committee, having regard to the Company's operating results, individual performance and comparable market statistics.

The Company has adopted a share option scheme as an incentive to eligible persons, details are set out under the heading “Share Option Scheme” in this report.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association or the applicable laws of the Cayman Islands where the Company is incorporated, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

控股股東的不競爭承諾

於二零一八年九月二十日，本公司控股股東以本公司（為其本身及作為本公司各附屬公司，即東航海事服務有限公司及明勝船務有限公司的受託人）為受益人訂立不競爭契據（「**不競爭契據**」），詳情載於招股章程「與控股股東的關係—不競爭契據」一節。本公司控股股東向本公司確認，彼等遵守本公司不競爭契據所規定的全部承諾。

獲准許的彌償條文

根據組織章程細則，各董事有權從本公司的資產或溢利中獲得彌償，以彌償其作為董事在執行職務或有關其他與執行職務有關的事宜時招致或蒙受的一切損失或責任。

本公司已投購適當的董事及高級職員責任保險，自上市日期起為本公司的董事及高級職員提供保障。

薪酬政策

本集團僱員的薪酬政策由薪酬委員會按其功績、資歷及能力訂定。董事酬金由薪酬委員會按本公司經營業績、個人表現及可資比較市場統計數據檢討及提供建議。

本公司已採納購股權計劃作為對合資格人士的鼓勵，有關詳情載於本報告「購股權計劃」。

優先認股權

根據組織章程細則或本公司註冊成立地開曼群島的適用法律，概無優先認股權條文導致本公司有責任向現有股東按比例發售新股份。



RELIEF OF TAXATION

The Company is not aware of any relief of taxation available to the Shareholders of the Company by reason of their holding of the Shares of the Company.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by the public as at the date of this report.

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2026, (i) the Group's largest customer and five largest customers accounted for approximately 23.3% and 74.2%, respectively, of the Group's total revenue; and (ii) the Group's largest supplier and five largest suppliers accounted for approximately 5.0% and 11.6%, respectively, of the Group's total cost of sales (not including purchases of items which are of a capital nature).

As far as the Directors are aware, none of the Directors, their associates or any shareholders who owned more than 5% of the Company's share capital had any interest in the five largest customers or suppliers of the Group.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2026.

CORPORATE GOVERNANCE

The Board has reviewed the Company's corporate governance practices and is satisfied that the Company has been in compliance with code provisions set out in the CG Code contained in Appendix C1 to the Listing Rules for the year ended 31 March 2026 and up to the date of this report.

Details of corporate governance report are set out on pages 22 to 38 of this annual report.

稅務寬免

本公司並未獲悉本公司股東因其持有本公司股份而獲得任何稅務寬免。

足夠公眾持股量

根據可供本公司公開查閱之資料及董事所知，於本報告日期，本公司已發行股本總額最少25%由公眾人士持有。

主要客戶及供應商

於截至二零二六年三月三十一日止年度，(i)本集團之最大客戶及五大客戶分別佔本集團總收入約23.3%及74.2%；及(ii)本集團之最大供應商及五大供應商分別佔本集團總銷售成本約5.0%及11.6%（不包括購買屬資本性質之項目）。

就董事所知，概無擁有本公司股本5%以上之董事、彼等之聯屬人士或任何股東於本集團五大客戶或供應商中擁有任何權益。

購買、出售或贖回本公司上市證券

本公司或其任何附屬公司概無於截至二零二六年三月三十一日止年度購買、出售或贖回本公司任何上市證券。

企業管治

董事會已審閱本公司的企業管治常規，並信納本公司於截至二零二六年三月三十一日止年度及直至本報告日期一直遵守上市規則附錄C1所載的企業管治守則的守則條文。

企業管治報告詳情載於本年報第22至38頁。

USE OF NET PROCEEDS FROM THE LISTING

The Company was successfully listed on the Main Board of the Stock Exchange on 18 March 2019. Net proceeds from the Listing (after deducting underwriting fee and relevant expenses payable by the Group in connection with the Listing) amounted to approximately HK\$65.6 million. As at 31 March 2026, a total amount of HK\$43.6 million out of the net proceeds had been used by the Group according to the allocation set out in the Company's announcement of offer price and allotment results dated 15 March 2019. As at 31 March 2026, the Group's planned application and actual utilisation of the net proceeds is set out below:

上市所得款項淨額用途

本公司已於二零一九年三月十八日在聯交所主板成功上市。上市所得款項淨額（扣除包銷費用及本集團就上市應付的相關開支後）約為65.6百萬港元。於二零二六年三月三十一日，本集團根據本公司日期為二零一九年三月十五日的發售價及配發結果公告所載之預定用途動用合共43.6百萬港元的所得款項淨額。於二零二六年三月三十一日，本集團之所得款項淨額擬定用途及實際用途如下：

	Planned use of net proceeds	Utilisation of net proceeds during the year ended 31 March 2026 截至 二零二六年 三月三十一日 止年度	Utilised net proceeds as at 31 March 2026 於二零二六年 三月三十一日 已動用所得 款項淨額	Remaining balance of the net proceeds as at 31 March 2026 於二零二六年 三月三十一日 所得款項 淨額餘額	Expected timetable of full utilisation of the balance 餘額悉數 動用的 預期時間表
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	Year 年度
Acquiring vessels 收購船舶	43,625	—	43,625	—	—
Setting up a shipyard in Hong Kong (Note) 於香港設立船塢（附註）	22,000	—	—	22,000	2027 二零二七年
	65,625	—	43,625	22,000	



Note: In late December 2018, the Group had submitted tenders to the Lands Department with the tender deposits paid for two parcels of lands along Ap Lei Chau Praya Road (the **"Proposed Sites"**), of which (i) a parcel of land has a proposed site area of approximately 889 m²; and (ii) the other parcel of land has a proposed site area of approximately 1,981 m². The Proposed Sites are proposed to be used for ship or boat building, or ship or boat repairing or both (excluding building and/or repairing of steel ships or boats) and are proposed to be leased for a fixed term of five years with an option to extend up to seven years in total. The average annual rental of the Proposed Sites tendered by the Group is approximately HK\$1 million. In the event that the Group succeeds in both tenders of the Proposed Sites, the Group will select the most suitable parcel of land (in terms of the actual site conditions, final prices and final tender conditions to be offered by the Lands Department) for establishing the intended shipyard. After making enquiries with the Lands Department, the tender result will normally be released within three months after tender submission and the Directors expect that the tender results of the Proposed Sites will be released in the second quarter of 2019.

Although the Group has endeavoured to adhere to the implementation plan for the use of proceeds as disclosed in the prospectus of the Company dated 4 March 2019 (the **"Prospectus"**) by submitting tenders to rent Proposed Sites for shipyard sites in late December 2018, the Group was not awarded any tenancy from the Government for the tendered parcel of land.

The repeated delay was attributable to the tendering cycle for the Proposed Sites, which recurs every five to seven years. The Group was unsuccessful in the tender conducted in mid-2019. The tender was anticipated to reopen to the market between 2024 and 2026. The Group has continuously monitored the tender process for tenancy of the Proposed Sites since mid-2019. It is considered probable that the tender will reopen in 2026, and the Group is cautiously optimistic that it may be awarded the forthcoming tender for the Proposed Sites.

The estimated timeline for the establishment and unutilized amount of the use of proceed for the shipyard is as follows: (i) award of tenancy for the Proposed Sites in early 2027 with annual rental of approximately HK\$1 million; (ii) completion of design and construction works with estimated cost of approximately HK\$14.5 million in late 2027; (iii) acquisition and installation of machinery and equipment with estimated cost of approximately HK\$6.5 million in early 2028; and (iv) commencement of shipyard operations in mid-2028.

附註： 於二零一八年十二月底，本集團向地政總署遞交投標書，連同支付作鴨洲海旁道兩幅土地（「**建議地盤**」）的競標按金，其中(i)一幅土地的建議地盤面積約為889平方米；及(ii)另一幅土地的建議地盤面積約為1,981平方米。建議地盤擬用作船舶或船艇建造或船舶或船艇維修或兩者兼有（不包括建造及／或維修鋼製船舶或船艇），建議固定租期為五年，有權延長多達合共七年。本集團競投建議地盤的平均年度租金約為1百萬港元。倘本集團獲得建議地盤的兩項投標，本集團將選擇最適合土地（就實際地盤條件，最終價格及地政總署提供的最終投標條件而言）建造船塢。經向地政總署查詢後，投標結果一般會在投標後三個月內公佈，董事預期，建議地盤的投標結果將於二零一九年第二季公佈。

儘管本集團盡力遵循於本公司日期為二零一九年三月四日的招股章程（「**招股章程**」）所披露的所得款項用途實施計劃，並於二零一八年十二月底就租賃建議地盤作為船塢地點遞交投標書，惟本集團未獲政府授出任何有關投標土地的租約。

再次延誤乃由於建議地盤的招標週期（每五至七年重複一次）所致。本集團於二零一九年中旬進行的招標中未能成功中標。預計該招標將於二零二四年至二零二六年間重新向市場開放。自二零一九年中旬以來，本集團持續監察建議地盤租約的招標過程。目前認為招標很可能於二零二六年重啟，而本集團對在即將進行的建議地盤招標中成功中標持審慎樂觀態度。

有關設立船廠的預計時間表及未動用所得款項用途的金額如下：(i) 建議地盤的租約預計於二零二七年初獲批，年租約1百萬港元；(ii) 設計及建築工程預計於二零二七年底完成，估計成本約14.5百萬港元；(iii) 機器及設備的購置及安裝預計於二零二八年初進行，估計成本約6.5百萬港元；及(iv) 船廠預計於二零二八年中開始營運。

CLOSURE OF REGISTER OF MEMBERS

The register of members will be closed from 20 August 2026 to 25 August 2026, both days inclusive. During this period, no transfer of shares will be registered. Shareholders whose names appear on the register of members of the Company on 25 August 2026 are entitled to attend the forthcoming annual general meeting scheduled on 25 August 2026. In order to qualify for the right to vote for and/or attend the forthcoming annual general meeting, all transfer forms accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on 19 August 2026.

The record date for the purpose of determining the eligibility of the shareholders to attend and vote at the annual general meeting is therefore 25 August 2026.

The proposed final dividend is subject to the passing of an ordinary resolution by the shareholders at the forthcoming annual general meeting. For determining the entitlement to the proposed final dividend, the register of members will be closed for one day on 3 September 2026, during that day no transfer of shares will be effected. In order to qualify for the final dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on 2 September 2026.

暫停辦理股份過戶登記手續

本公司將由二零二六年八月二十日至二零二六年八月二十五日(包括首尾兩天)暫停辦理股份過戶登記手續。在此期間概不辦理股份過戶登記。於二零二六年八月二十五日名列本公司股東名冊的股東有權出席預定於二零二六年八月二十五日舉行的應屆股東週年大會。為符合資格於應屆股東週年大會上投票及／或出席應屆股東週年大會，所有股份過戶文件及有關股票須不遲於二零二六年八月十九日下午四時三十分前交回本公司的香港股份過戶登記分處卓佳證券登記有限公司，地址為香港夏慤道16號遠東金融中心17樓辦理過戶登記手續。

因此，釐定有資格出席股東週年大會並於會上投票的股東的記錄日期為二零二六年八月二十五日。

建議末期股息須於應屆股東週年大會上獲股東通過普通決議案後，方告作實。為釐定有權享有建議末期股息的資格，本公司將於二零二六年九月三日暫停一天辦理股份過戶登記手續，該天期間將不會進行任何股份過戶。為符合資格享有末期股息，所有股份過戶文件及有關股票須不遲於二零二六年九月二日下午四時三十分前交回本公司的香港股份過戶登記分處卓佳證券登記有限公司，地址為香港夏慤道16號遠東金融中心17樓辦理過戶登記手續。



AUDITOR

The financial statements have been audited by Deloitte Touche Tohmatsu, who retire and, being eligible, offer themselves for reappointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD

Wen Tsz Kit Bondy

Yun Lee Marine Group Holdings Limited

Chairman

Hong Kong
26 June 2026

核數師

財務報表已由德勤 • 關黃陳方會計師行審核，其將退任並符合資格且願意於應屆股東週年大會上膺選連任。

代表董事會

潤利海事集團控股有限公司

主席

溫子傑

香港
二零二六年六月二十六日



TO THE MEMBERS OF YUN LEE MARINE GROUP HOLDINGS LIMITED

潤利海事集團控股有限公司

(incorporated in the Cayman Islands with limited liability)

致潤利海事集團控股有限公司股東

(於開曼群島註冊成立的有限公司)

OPINION

We have audited the consolidated financial statements of Yun Lee Marine Group Holdings Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 157 to 265, which comprise the consolidated statement of financial position as at 31 March 2026, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2026, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAs”) as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”) as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

意見

本核數師已審計載列於第157至265頁的潤利海事集團控股有限公司(「貴公司」)及其附屬公司(統稱「貴集團」)綜合財務報表，其中包括於二零二六年三月三十一日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表的附註，包括重大會計政策資料及其他說明資料。

我們認為，綜合財務報表已根據香港會計師公會(「香港會計師公會」)頒佈的香港財務報告會計準則真實而中肯地反映 貴集團於二零二六年三月三十一日的綜合財務狀況以及截至該日止年度的綜合財務表現及其綜合現金流量，並已遵照香港公司條例披露要求妥為擬備。

意見基準

本核數師已按照香港會計師公會頒佈之香港核數準則(「香港核數準則」)進行審計工作。該等準則項下我們的職責將在我們報告的綜合財務報表部分的審計責任中進一步說明。根據適用於公眾利益實體的財務報表審核的香港會計師公會頒佈的專業會計師道德行為準則(「準則」)，我們獨立於 貴集團並亦按照準則履行了其他的道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

關鍵審計事項

根據我們的專業判斷，關鍵審計事項為我們審計本期綜合財務報表中最重要的事項。該等事項乃於我們審計整體綜合財務報表及就此形成意見時進行處理，且我們不會就該等事項單獨發表意見。

Key audit matter	How our audit addressed the key audit matter
<i>Impairment assessment of trade receivables and contract assets</i>	
We identified impairment assessment of trade receivables and contract assets as a key audit matter due to the significance of trade receivables and contract assets to the Group's consolidated financial position and the involvement of subjective judgement and management estimates in evaluating the expected credit losses ("ECL") of the Group's trade receivables and contract assets at the end of the reporting period. As at 31 March 2026, the Group's trade receivables and contract assets amounting to HK\$89,355,000 and HK\$77,922,000, respectively, which represented approximately 19.0% and 16.6% of the total assets of the Group and out of these trade receivables of HK\$51,122,000 were past due. As explained in Note 34 to the consolidated financial statements, HK\$3,814,000 allowance of credit losses was recognised as at 31 March 2026. As disclosed in Notes 4, 22, 23 and 34 to the consolidated financial statements, trade receivables and contract assets are assessed individually for significant or credit-impaired trade and contract asset debtors and collectively for remaining trade and contract asset debtors for impairment allowance based on the historical credit losses experience, adjusted for factors that are specific to the debtors and the forward-looking information at the end of each reporting period. Details of the ECL are set out in Note 34 to the consolidated financial statements.	Our procedures in relation to impairment assessment of trade receivables and contract assets included: • Understanding how the management estimates ECL allowance for trade receivables and contract assets; • Testing the integrity of information used by management for impairment assessment; • Challenging management's basis and judgement in determining credit loss allowance on trade receivables and contract assets as at 31 March 2026, including the reasonableness of management's assessment on the internal credit rating of the trade and contract asset debtors and the basis of estimated loss rate and forward-looking rate information; and • Evaluating the disclosures regarding the impairment assessment of trade receivables and contract assets in Notes 4, 22, 23 and 34 to the consolidated financial statements.

關鍵審計事項

我們的審計如何處理關鍵審計事項

貿易應收款項及合約資產的減值評估

我們識別出貿易應收款項及合約資產的減值評估為關鍵審計事項，此乃由於貿易應收款項及合約資產對貴集團綜合財務狀況的重要性以及於評估貴集團於報告期末的貿易應收款項及合約資產的預期信貸虧損（「預期信貸虧損」）時所涉及的主觀判斷及管理層估計。

於二零二六年三月三十一日，貴集團的貿易應收款項及合約資產分別為89,355,000港元及77,922,000港元，佔貴集團總資產約19.0%及16.6%，而該等貿易應收款項當中51,122,000港元已到期。誠如綜合財務報表附註34所述，於二零二六年三月三十一日，已確認信貸虧損撥備3,814,000港元。

誠如綜合財務報表附註4、22、23及34所披露，貿易應收款項及合約資產根據歷史信貸虧損經驗就重大或信貸減值貿易及合約資產債務人作個別及就餘下貿易及合約資產債務人作共同的減值撥備評估，並根據債務人特定因素及於各報告期末的前瞻性資料作出調整。

預期信貸虧損之詳情載於綜合財務報表附註34。

我們就貿易應收款項及合約資產減值評估作出的程序包括：

- 了解管理層如何估計貿易應收款項及合約資產的預期信貸虧損撥備；
- 檢測管理層用於減值評估的資料的完整性；
- 挑戰管理層於釐定二零二六年三月三十一日貿易應收款項及合約資產的信貸虧損撥備時所用基礎及判斷，包括管理層對貿易及合約資產債務人的內部信貸評級的合理性進行的評估及估計損失率及前瞻性利率資料的基礎；及
- 評估綜合財務報表附註4、22、23及34中有關貿易應收款項及合約資產減值評估的披露。

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

其他資料

貴公司董事需對其他資料負責。其他資料包括年報內的資料，但不包括綜合財務報表及我們就此發出的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他資料，我們亦不對其他資料發表任何形式的鑒證結論。

就審計綜合財務報表而言，我們的責任是閱讀其他資料，以及在此過程中考慮其他資料是否與綜合財務報表或我們在審計過程中所了解的情況有重大不符，或者似乎有重大錯誤陳述。基於我們已執行的工作，如果我們認為其他資料存在重大錯誤陳述，我們需要報告該事實。在這方面，我們無任何事項需要報告。

董事及管理層就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的香港財務報告會計準則及香港公司條例披露要求編製真實且公允的綜合財務報表，並負責落實董事認為就編製綜合財務報表而言屬必要的內部監控，致使綜合財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述。

在編製綜合財務報表時，董事負責評估貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

管理層須負責監督貴集團的財務報告流程。

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

核數師就審計綜合財務報表須承擔的責任

我們的目標是對整體綜合財務報表是否存在由於欺詐或錯誤而導致的任何重大錯誤陳述取得合理保證，包括我們按照協定委任條款僅向閣下（作為整體）提出的意見，除此之外別無其他目的。我們不會就本報告的內容向任何其他人士負上或承擔任何責任。合理保證是高水平的保證，但不能保證按香港審計準則進行的審計在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期其個別或匯總起來可能影響該等綜合財務報表使用者所作出的經濟決定，則有關的錯誤陳述可被視作重大。

我們根據香港審計準則進行審核的工作之一是運用專業判斷，在整個審核過程中保持專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對該等風險，以及取得充足及適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述或凌駕內部監控的情況，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.
- 評估所使用會計政策的恰當性和作出會計估計的合理性以及董事所披露的相關內容。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對 貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當修改意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致 貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映相關交易及事項。
- 規劃和執行集團審計，就集團內實體或業務活動的財務信息獲取充足、適當的審計憑證，作為對集團財務報表意見形成的基礎。我們負責指導、監督和審查為集團審計而執行的審計工作。我們為審計意見承擔全部責任。

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

我們與管理層溝通(其中包括)計劃的審計範圍、時間安排、重大審計發現等事項，包括我們在審計期間識別出內部控制的任何重大缺陷。

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is CHAN, Tsz Wai (practising certificate number: P06136).

Deloitte Touche Tohmatsu
Certified Public Accountants

Hong Kong
26 June 2026

我們亦向管理層提交聲明，說明我們已符合有關獨立性的相關職業道德要求，並與彼等溝通所有可能合理地被認為會影響我們獨立性的關係和其他事項，以及在適用的情況下，為消除威脅而採取的行動或所採用的防範措施。

從與管理層溝通的事項中，我們決定何等事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們會在核數師報告中描述這些事項，除非法律法規不允許對某件事項作出公開披露，或在極端罕見的情況下，若有合理預期在我們報告中溝通某事項而造成的負面後果將會超過其產生的公眾利益，我們將不會在此等情況下在報告中溝通該事項。

本獨立核數師報告的審計項目合夥人為陳子偉(執業證書編號：P06136)。

德勤 • 關黃陳方會計師行
執業會計師

香港
二零二六年六月二十六日



CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

綜合損益及其他全面收益表

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

		NOTES 附註	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Revenue	收益	5	396,828	373,187
Cost of revenue	收益成本		(285,461)	(274,623)
Gross profit	毛利		111,367	98,564
Other income	其他收入	6	2,013	3,983
Other gains and losses, net	其他收益及虧損淨額	7	18	1,771
Impairment loss recognised under expected credit loss ("ECL") model, net	預期信貸虧損(「預期信貸虧損」)模型項下確認的減值虧損淨額	8	(1,259)	(848)
Administrative expenses	行政開支		(70,995)	(68,782)
Finance costs	融資成本	9	(506)	(708)
Share of result of an associate	分佔一間聯營公司業績		8	(107)
Profit before taxation	除稅前溢利		40,646	33,873
Income tax expenses	所得稅開支	10	(5,217)	(1,368)
Profit for the year	年度溢利	11	35,429	32,505
Profit for the year attributable to:	以下人士應佔年度溢利：			
– owners of the Company	– 本公司擁有人		19,441	19,807
– non-controlling interests	– 非控股權益		15,988	12,698
			35,429	32,505
Earnings per share - Basic (HK cents)	每股盈利－基本 (港仙)	14	1.94	1.98

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
綜合損益及其他全面收益表

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Profit for the year	年度溢利	35,429	32,505
Other comprehensive expense for the year	本年度其他全面開支		
<i>Item that may be reclassified to profit or loss in subsequent periods:</i>	<i>其後可能重新分類至損益的項目：</i>		
<i>Exchange differences on the translation of foreign operations</i>	<i>換算海外業務所產生之匯兌差額</i>	(8)	(1)
Total comprehensive income for the year	本年度全面收益總額	35,421	32,504
Total comprehensive income for the year attributable to:	以下人士應佔本年度全面收益總額：		
– owners of the Company	– 本公司擁有人	19,433	19,806
– non-controlling interests	– 非控股權益	15,988	12,698
		35,421	32,504



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

At 31 March 2026
於二零二六年三月三十一日

		NOTES 附註	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	15	110,443	119,186
Right-of-use assets	使用權資產	16	5,554	8,387
Interest in an associate	於一間聯營公司的權益	17	2,135	3,327
Other non-current asset	其他非流動資產	18	3,100	3,100
Goodwill	商譽	19	16,986	16,986
Intangible asset	無形資產	20	2,831	5,661
Rental deposits	租賃按金	22	502	459
Deferred tax assets	遞延稅項資產	24	1,061	1,129
			142,612	158,235
Current assets	流動資產			
Inventories	存貨	21	5,262	—
Trade and other receivables	貿易及其他應收款項	22	97,890	84,297
Contract assets	合約資產	23	77,922	58,586
Amount due from an associate	應收一間聯營公司款項	27	6	7
Tax recoverable	可收回稅項		1,802	1,659
Financial asset at fair value through profit or loss ("FVTPL")	按公平值計入損益(「按公平值計入損益」)的金融資產	20	12,156	12,611
Time deposits	定期存款	25	19,011	51,538
Cash and cash equivalents	現金及現金等價物	25	112,516	73,572
			326,565	282,270
Current liabilities	流動負債			
Trade and other payables	貿易及其他應付款項	26	72,384	54,341
Amounts due to non-controlling shareholders of subsidiaries	應付附屬公司非控股股東款項	27	43,689	42,961
Bank and other borrowings	銀行及其他借款	28	6,320	7,385
Lease liabilities	租賃負債	29	3,505	4,943
Tax payables	應付稅項		3,111	4,847
			129,009	114,477
Net current assets	流動資產淨值		197,556	167,793
Total assets less current liabilities	總資產減流動負債		340,168	326,028

CONSOLIDATED STATEMENT OF FINANCIAL POSITION 綜合財務狀況表

At 31 March 2026
於二零二六年三月三十一日

		NOTES 附註	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Non-current liabilities	非流動負債			
Lease liabilities	租賃負債	29	2,226	3,764
Deferred tax liabilities	遞延稅項負債	24	13,513	14,436
			15,739	18,200
Net assets	資產淨值		324,429	307,828
Capital and reserves	資本及儲備			
Share capital	股本	30	10,000	10,000
Reserves	儲備		274,212	264,779
Equity attributable to owners of the Company	本公司擁有人應佔權益		284,212	274,779
Non-controlling interests	非控股權益	36	40,217	33,049
Total equity	權益總額		324,429	307,828

The consolidated financial statements on pages 157 to 265 were approved and authorised for issue by the board of directors on 26 June 2026 and are signed on its behalf by:

第157至265頁的綜合財務報表於二零二六年六月二十六日獲董事會批准及授權刊發，並由下列人士代表董事會簽署：

Wen Tsz Kit Bondy
溫子傑
DIRECTOR
董事

Chan Sau Ling Amy
陳秀玲
DIRECTOR
董事



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

		Attributable to owners of the Company 本公司擁有人應佔									
		Share capital 股本 HK\$'000 千港元	Share premium 股份溢價 HK\$'000 千港元	Merger reserve 合併儲備 HK\$'000 千港元 (Note a) (附註 a)	Other reserve 其他儲備 HK\$'000 千港元 (Note b) (附註 b)	Capital reserve 資本儲備 HK\$'000 千港元 (Note c) (附註 c)	Translation reserve 換算儲備 HK\$'000 千港元	Retained profits 保留溢利 HK\$'000 千港元	Total 總額 HK\$'000 千港元	Non-controlling interests 非控股權益 HK\$'000 千港元	Total equity 權益總額 HK\$'000 千港元
At 1 April 2024	於二零二四年四月一日	10,000	133,728	(63,406)	9,830	17,134	1	157,686	264,973	24,271	289,244
Profit and total other comprehensive (expense) income for the year	年度溢利及其他全面(開支)收益總額	-	-	-	-	-	(1)	19,807	19,806	12,698	32,504
Dividends paid (Note 13)	已付股息(附註 13)	-	-	-	-	-	-	(10,000)	(10,000)	-	(10,000)
Dividends paid to non-controlling interests	已付非控股權益股息	-	-	-	-	-	-	-	-	(3,920)	(3,920)
At 31 March 2025 and 1 April 2025	於二零二五年三月三十一日及二零二五年四月一日	10,000	133,728	(63,406)	9,830	17,134	-	167,493	274,779	33,049	307,828
Profit and total other comprehensive (expense) income for the year	年度溢利及其他全面(開支)收益總額	-	-	-	-	-	(8)	19,441	19,433	15,988	35,421
Dividends paid (Note 13)	已付股息(附註 13)	-	-	-	-	-	-	(10,000)	(10,000)	-	(10,000)
Dividends paid to non-controlling interests	已付非控股權益股息	-	-	-	-	-	-	-	-	(8,820)	(8,820)
At 31 March 2026	於二零二六年三月三十一日	10,000	133,728	(63,406)	9,830	17,134	(8)	176,934	284,212	40,217	324,429

Notes:

附註：

(a) Merger reserve mainly represents the difference between the total equity of Yun Lee Marine Holdings (BVI) Limited ("Yun Lee (BVI)") acquired and the nominal value of share capital of the entities pursuant to the reorganisation during the year ended 31 March 2019.

(a) 合併儲備主要指根據截至二零一九年三月三十一日止年度的重組所收購潤利海事控股(英屬維爾京群島)有限公司(「潤利(英屬維爾京群島)」)的權益總額與該等實體的股本面值之間的差額。

(b) Amounts represent (i) the difference between the changes in share of net assets of a subsidiary by the non-controlling shareholders and the capital injection by non-controlling shareholders upon completion of share allotment in a prior year; (ii) the difference between the par value of the allotted shares of Yun Lee (BVI) and the fair value of equity interest in Eastlink Marine Services Limited ("Eastlink Marine"), an associate of the Group, pursuant to the reorganisation during the year ended 31 March 2019; and (iii) the difference between the amount by which the non-controlling interests are adjusted and the consideration paid arising from acquisition of additional interests in subsidiaries by the Group when shares of the Company had been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 18 March 2019 (the "Listing").

(b) 金額即(i)於過往年度，非控股股東分佔一間附屬公司的資產淨值變動與非控股股東於配發股份完成時注資之間的差額；(ii)潤利(英屬維爾京群島)已配發股份的面值與根據截至二零一九年三月三十一日止年度的重組本集團聯營公司東航海事服務有限公司(「東航海事」)股本權益公平值之間的差額；及(iii)於本公司股份於二零一九年三月十八日於香港聯合交易所有限公司(「聯交所」)主板上市(「上市」)時，非控股權益調整金額與本集團就收購附屬公司額外權益所產生已付代價之間的差額。

(c) Amounts represent (i) the portion of issue costs in relation to the Listing borne by Kitling Investments (BVI) Limited ("Kitling (BVI)") and (ii) the waiver of an amount of HK\$12,500,000 advanced from Kitling (BVI) upon completion of the Listing.

(c) 金額即(i)由Kitling Investments (BVI) Limited (「Kitling (BVI)」)承擔有關上市的發行開支部分；及(ii)上市完成後豁免來自Kitling(BVI)為數12,500,000港元的墊款。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Operating activities	經營活動		
Profit before taxation	除稅前溢利	40,646	33,873
Adjustments for:	就以下各項作出調整：		
Amortisation of an intangible asset	無形資產攤銷	2,830	2,830
Depreciation of property, plant and equipment	物業、廠房及設備折舊	11,820	12,085
Depreciation of right-of-use assets	使用權資產折舊	5,209	5,654
Loss on lease modification	租賃修訂虧損	—	23
Impairment loss recognised on goodwill	就商譽確認的減值虧損	—	8,414
Impairment loss recognised under ECL model, net	預期信貸虧損模型項下 確認的減值 虧損淨額	1,259	848
Interest income from banks	銀行利息收入	(1,224)	(2,211)
Share of result of an associate	分佔一間聯營公司業績	(8)	107
Finance costs	融資成本	506	708
Fair value change of financial asset/liability at FVTPL	按公平值計入損益 的金融資產／負債的 公平值變動	455	(9,908)
Exchange gain	匯兌收益	(471)	(3)
Operating cash flows before movements in working capital	營運資金變動前經營現金流量	61,022	52,420
Increase in contract assets	合約資產增加	(19,471)	(6,500)
Increase in inventories	存貨增加	(5,262)	—
Increase in trade and other receivables	貿易及其他應收款項增加	(14,768)	(13,767)
Increase (decrease) in trade and other payables	貿易及其他應付款項 增加(減少)	18,043	(1,761)
Decrease in amount due from an associate	應收一間聯營公司款項減少	1	3
Cash generated from operations	經營所得現金	39,565	30,395
Income tax paid	已付所得稅	(7,951)	(4,790)
Net cash from operating activities	經營活動所得現金淨額	31,614	25,605



CONSOLIDATED STATEMENT OF CASH FLOWS
綜合現金流量表

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Investing activities	投資活動		
Withdrawal of time deposits	提取定期存款	114,997	59,349
Interest received from banks	已收銀行利息	1,224	2,211
Dividends received from an associate	收取一間聯營公司股息	1,200	—
Placement of time deposits	存入定期存款	(81,999)	(52,750)
Purchase of property, plant and equipment	購買物業、廠房及設備	(3,077)	(4,564)
Net cash from investing activities	投資活動所得現金淨額	32,345	4,246
Financing activities	融資活動		
Dividends paid	已付股息	(10,000)	(10,000)
Dividends paid to non-controlling interests	已付非控股權益股息	(8,820)	(3,920)
Repayment for lease liabilities	租賃負債還款	(5,352)	(5,494)
Repayment of bank and other borrowings	償還銀行及其他借款	(1,065)	(1,110)
Interest paid on lease liabilities	已付租賃負債利息	(321)	(411)
Interest paid on bank and other borrowings	已付銀行及其他借款利息	(185)	(297)
Advance from non-controlling shareholders of subsidiaries	附屬公司非控股股東墊款	728	873
Settlement of promissory note payables	償付應付承兌票據	—	(12,497)
Net cash used in financing activities	融資活動所用現金淨額	(25,015)	(32,856)
Net increase (decrease) in cash and cash equivalents	現金及現金等價物增加(減少)淨額	38,944	(3,005)
Cash and cash equivalents at beginning of the year	年初現金及現金等價物	73,572	76,577
Cash and cash equivalents at end of the year, represented by bank balances and cash	年末現金及現金等價物，呈列為銀行結餘及現金	112,516	73,572

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

1. GENERAL INFORMATION

Yun Lee Marine Group Holdings Limited (the “Company”) is incorporated in the Cayman Islands and registered as an exempted company with limited liability under the Companies Law Chapter 22 of the Cayman Islands. Its shares are listed on the Main Board of the Stock Exchange. Its immediate and ultimate holding company is Kitling (BVI). The ultimate controlling shareholders of the Company and its subsidiaries (the “Group”) are Mr. Wen Tsz Kit Bondy (“Mr. Wen”) and Ms. Chan Sau Ling Amy (“Ms. Chan”), the spouse of Mr. Wen (collectively as “the Controlling Shareholders”). The address of the registered office of the Company is 89 Nexus Way, Camana Bay, Grand Cayman, KY1-9009, Cayman Islands. The principal place of business of the Company is Flat D, 31/F, Billion Plaza II, 10 Cheung Yue Street, Cheung Sha Wan, Kowloon, Hong Kong.

The Company is an investment holding company. The principal activities of its subsidiaries are set out in Note 36.

The consolidated financial statements are presented in Hong Kong Dollars (“HK\$”), which is the same as the functional currency of the Company and its subsidiaries.

1. 一般資料

潤利海事集團控股有限公司(「本公司」)根據開曼群島公司法第22章在開曼群島註冊成立及註冊為獲豁免有限公司。其股份於聯交所主板上市。其直接及最終控股公司為Kitling (BVI)。本公司及其附屬公司(「本集團」)的最終控股股東為溫子傑先生(「溫先生」)及溫先生的配偶陳秀玲女士(「陳女士」)(統稱為「控股股東」)。本公司註冊辦事處地址位於89 Nexus Way, Camana Bay, Grand Cayman, KY1-9009, Cayman Islands。本公司的主要營業地點為香港九龍長沙灣長裕街10號億京廣場二期31樓D室。

本公司為一間投資控股公司。其附屬公司的主要業務載於附註36。

綜合財務報表以港元(「港元」)呈列，與本公司及其附屬公司的功能貨幣相同。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 April 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21 Lack of Exchangeability

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2. 應用新訂及經修訂香港財務報告會計準則

本年度強制生效的經修訂香港財務報告會計準則

於本年度期間，本集團已首次應用下列香港會計師公會（「香港會計師公會」）頒佈的經修訂香港財務報告會計準則，並於本集團於二零二五年四月一日開始的年度期間強制生效，以供編製綜合財務報表：

香港會計準則 缺乏可兌換性
第21號（修訂本）

於本年度應用經修訂香港財務報告會計準則對本集團本年度及過往年度的財務狀況及表現及／或該等綜合財務報表所載的披露概無重大影響。

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2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards – Volume 11 ²
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency ³
HKFRS 18	Presentation and Disclosure in Financial Statements ³

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2026.

³ Effective for annual periods beginning on or after 1 January 2027.

Except for the new HKFRS Accounting Standard mentioned below, the directors of the Company anticipate that the application of all the amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

2. 應用新訂及經修訂香港財務報告會計準則(續)

已頒佈但尚未生效的新訂及經修訂香港財務報告會計準則

本集團並無提早應用下列已頒佈但尚未生效的香港財務報告會計準則新訂及修訂本：

香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	金融工具分類及計量之修訂 ²
香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	涉及依賴自然能源的電力的合約 ²
香港財務報告準則第10號及香港會計準則第28號(修訂本)	投資者與其聯營公司或合資企業之間的資產銷售或出資 ¹
香港財務報告準則會計準則(修訂本)	香港財務報告準則會計準則的年度改進第11卷 ²
香港會計準則第21號(修訂本)	換算至高通脹呈列貨幣 ³
香港財務報告準則第18號	財務報表的呈列及披露 ³

¹ 於待定期限或之後開始的年度期間生效。

² 於二零二六年一月一日或之後開始的年度期間生效。

³ 於二零二七年一月一日或之後開始的年度期間生效。

除下述新訂香港財務報告會計準則外，本公司董事預期應用所有經修訂香港財務報告會計準則後，將不會於可見未來對綜合財務報表造成重大影響。

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2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS *(Continued)*
HKFRS 18 Presentation and Disclosure in Financial Statements

HKFRS 18 “Presentation and Disclosure in Financial Statements” (“HKFRS 18”), which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements” (“HKAS 1”). This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss and other comprehensive income. In addition, some paragraphs in HKAS 1 have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” (the title of which will be changed to “Basis of Preparation of Financial Statements” upon effective of HKFRS 18) and HKFRS 7 “Financial Instruments: Disclosures”. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

2. 應用新訂及經修訂香港財務報告會計準則 *(續)*
香港財務報告準則第18號財務報表的呈列及披露

香港財務報告準則第18號財務報表的呈列及披露(「香港財務報告準則第18號」)規定了財務報表的呈列及披露要求，並將取代香港會計準則第1號財務報表的呈列(「香港會計準則第1號」)。該新訂香港財務報告會計準則在延續香港會計準則第1號多項規定的同時，引入了在損益及其他全面收益表中呈列特定類別及定義小計的新要求。此外，香港會計準則第1號部分段落已移至香港會計準則第8號會計政策、會計估計變動及錯誤(該標題將於香港財務報告準則第18號生效時，改為「財務報表編製基準」)及香港財務報告準則第7號金融工具：披露。香港會計準則第7號現金流量表及香港會計準則第33號每股盈利亦有輕微修訂。

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2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)
HKFRS 18 Presentation and Disclosure in Financial Statements (Continued)

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provisions. The application of the new standard is not expected to have significant impact on the financial performance and position of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss.

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and by the Hong Kong Companies Ordinance.

2. 應用新訂及經修訂香港財務報告會計準則(續)

香港財務報告準則第18號財務報表的呈列及披露(續)

香港財務報告準則第18號及其他準則的修訂本將於二零二七年一月一日或之後開始的年度期間生效，並允許提前應用。香港財務報告準則第18號規定須追溯適用，並附有具體的過渡性條款。預期新準則的應用在確認與計量方面，不會對本集團的財務表現及財務狀況造成重大影響。然而，應用新訂準則預計將影響綜合損益表的架構及呈列。

3. 編製綜合財務報表之基準及重大會計政策資料

3.1 綜合財務報表之編製基準

綜合財務報表已根據香港會計師公會頒佈的香港財務報告會計準則編製。就編製綜合財務報表而言，倘有關資料合理預期會影響主要用戶作出的決定，則有關資料被視為重大。此外，綜合財務報表包括聯交所證券上市規則(「上市規則」)及香港公司條例規定的適用披露資料。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.1 Basis of preparation of consolidated financial statements (Continued)

The directors of the Company have, at the time of approving the consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the consolidated financial statements.

3.2 Material accounting policy information *Basis of consolidation*

- (i) The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:
- has power over the investee;
 - is exposed, or has rights, to variable returns from its involvement with the investee; and
 - has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.1 綜合財務報表之編製基準(續)

於批准綜合財務報表時，本公司董事已合理預期本集團有足夠資源於可見將來繼續營運。因此，於編製綜合財務報表時，彼等繼續採用持續經營會計基準。

3.2 重大會計政策資料 *綜合入賬基準*

- (i) 綜合財務報表包含本公司以及本公司及其附屬公司控制的實體的財務報表。倘屬以下情況，則本公司取得控制權：
- 可對投資對象行使權力；
 - 因參與投資對象的業務而可獲得或有權獲得可變回報；及
 - 有能力行使其權力以影響其回報。

倘事實及情況顯示上述三項控制因素其中一項或多項改變，則本集團會重新評估其是否仍然控制被投資方。

當本集團取得附屬公司的控制權，便將該附屬公司綜合入賬；當本集團失去附屬公司的控制權，便停止將該附屬公司綜合入賬。具體而言，年內收購或出售的附屬公司的收入及支出會於本集團取得控制權當日起計入綜合損益及其他全面收益表，直至本集團對該附屬公司的控制權終止當日為止。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Basis of consolidation (Continued)

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

Business combinations

A business is an integrated set of activities and assets which includes an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired processes are considered substantive if they are critical to the ability to continue producing outputs, including an organised workforce with the necessary skills, knowledge, or experience to perform the related processes or they significantly contribute to the ability to continue producing outputs and are considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

綜合入賬基準(續)

損益及其他全面收益各部分均歸屬於本公司擁有人及非控股權益。附屬公司的全面收益總額歸屬於本公司擁有人及非控股權益，即使其導致非控股權益出現虧絀結餘。

倘需要，附屬公司的財務報表將作出調整，以使其會計政策與本集團的會計政策一致。

有關本集團成員公司之間交易的所有集團內成員間資產及負債、權益、收入、支出及現金流量均於綜合入賬時全數對銷。

於附屬公司的非控股權益與本集團於當中的權益分開呈列，指現時擁有權權益賦予持有人於清盤時按比例分佔相關附屬公司資產淨值的權利。

業務合併

業務為一整組活動及資產，包括一項資源投入及一項實質過程，而兩者必須對創造產出的能力有重大貢獻。倘收購過程對繼續生產產出的能力至關重要，包括具備執行有關過程所必需的技能、知識或經驗的組織勞動力，或對持續生產產出的能力有重大貢獻，則該等過程被視為具實質性且被認為屬獨特或稀缺，或在無重大成本、努力或持續生產產出能力出現延遲的情況下不可取代。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Business combinations (Continued)

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

The identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the Conceptual Framework for Financial Reporting (the “Conceptual Framework”) except for transactions and events within the scope of HKAS 37 “Provisions, Contingent Liabilities and Contingent Assets” (“HKAS 37”) or HK(IFRIC) - Int 21 “Levies” (“HK(IFRIC)-Int 21”), in which the Group applies HKAS 37 or HK(IFRIC) - Int 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination. Contingent assets are not recognised.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair values, except that:

- deferred tax assets or liabilities, and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 “Income Taxes” (“HKAS 12”) and HKAS 19 “Employee Benefits” respectively;

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

業務合併(續)

收購業務採用收購法入賬。於業務合併時轉讓之代價按公平值計量，乃按本集團所轉讓資產、本集團對被收購方前擁有人產生之負債及本集團為換取被收購方控制權發行之股權於收購日期之公平值總和計算。收購相關成本一般於產生時在損益中確認。

所收購的可識別資產及所承擔的負債必須符合財務報告概念框架(「概念框架」)內資產及負債的定義，惟香港會計準則第37號撥備、或然負債及或然資產(「香港會計準則第37號」)或香港(國際財務報告詮釋委員會)－詮釋第21號徵費(「香港(國際財務報告詮釋委員會)－詮釋第21號」)範圍內的交易及事件除外，於該情況下，本集團應用香港會計準則第37號或香港(國際財務報告詮釋委員會)－詮釋第21號而非概念框架以識別其於業務合併中所承擔的負債。或然資產不予確認。

於收購日期，所收購之可識別資產及所承擔之負債按其公平值確認，惟：

- 遞延稅項資產或負債及與僱員福利安排有關之負債或資產，分別根據香港會計準則第12號所得稅(「香港會計準則第12號」)及香港會計準則第19號僱員福利確認並計量；

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Business combinations (Continued)

- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 “Share-based Payment” at the acquisition date;
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 “Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16 “Leases” (“HKFRS 16”)) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

業務合併(續)

- 與被收購方之以股份為基礎的付款安排或本集團為取代被收購方之以股份為基礎的付款安排而訂立之以股份為基礎的付款安排相關之負債或股本工具於收購日期根據香港財務報告準則第2號以股份為基礎的付款計量；
- 根據香港財務報告準則第5號持作出售非流動資產及已終止經營業務分類為持作出售之資產(或出售組別)乃根據該準則計量；及
- 租賃負債乃按餘下租賃付款(定義見香港財務報告準則第16號租賃(「香港財務報告準則第16號」))之現值確認及計量，猶如已收購租賃於收購日期為新租賃，惟(a)租期於收購日期起計12個月內結束；或(b)相關資產屬低價值之租賃除外。使用權資產乃按與相關租賃負債相同之金額確認及計量，並為反映較市場條款有利或不利之租賃條款作出調整。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Business combinations (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amounts of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

業務合併(續)

商譽乃按所轉讓之代價、被收購方之任何非控股權益金額及收購方先前持有之被收購方股權公平值(倘有)之總和超出所收購可識別資產及所承擔負債於收購日期淨額之差額計量。倘經過重新評估後，所收購可識別資產及所承擔負債淨額超出所轉讓代價、被收購方之任何非控股權益金額及收購方先前持有之被收購方權益公平值(倘有)之總和，則超出部分即時於損益確認為議價購買收益。

屬現時擁有之權益且於清盤時讓持有人有權按比例分佔相關附屬公司淨資產之非控股權益，初步按非控股權益應佔被收購方可識別淨資產之已確認金額比例或公平值計量。計量基準視乎每項交易而作出選擇。

當本集團於一項業務合併中的所轉讓代價包括一項或然代價安排，該或然代價乃按其收購日期的公平值計量，並計入為業務合併中的所轉讓代價之一部分。符合計量期間調整資格的或然代價之公平值變動乃追溯調整。計量期間調整為於「計量期間」(不得超過自收購日期起計一年)內取得與收購日期當天存在的事實及情況有關之額外資料所產生的調整。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Business combinations (Continued)

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any. For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units ("CGUs") (or group of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment. A CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in an annual period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the CGU (or group of CGUs) is less than the carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro rata basis based on the carrying amount of each asset in the unit (or group of CGUs).

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

業務合併(續)

並不符合計量期間調整資格的或然代價之隨後會計處理方法乃視乎該或然代價如何分類而定。分類為權益之或然代價並不會於其後之報告日重新計量，而其隨後之結算會在權益內入賬。分類為資產或負債之或然代價於其後之報告日重新計量至公平值，而其相應收益或虧損乃於損益中確認。

商譽

收購一項業務產生之商譽乃按業務收購日期所確立之成本(見上文會計政策)減累計減值虧損(如有)列賬。為進行減值測試，商譽乃分配至預期將從合併之協同效應中獲利之本集團各現金產生單位(「現金產生單位」)(或現金產生單位組別)，即就內部管理目的監控商譽且不超過經營分部之最低層次。獲分配商譽之現金產生單位(或現金產生單位組別)每年進行減值測試，或當有跡象顯示該單位可能出現減值時更為頻繁地進行減值測試。就於某一年度期間之收購所產生之商譽而言，獲分配商譽之現金產生單位(或現金產生單位組別)於該報告期末前進行減值測試。倘現金產生單位(或現金產生單位組別)之可收回金額低於賬面值，則首先分配減值虧損以減低任何商譽之賬面值，其後基於該單位(或現金產生單位組別)內各項資產之賬面值按比例分配至其他資產。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Investment in an associate

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of the associate are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of the associate used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income or expense of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate, the Group discontinues recognising its share of further losses. Additional losses are provided for, and a liability is recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group assesses whether there is an objective evidence that the interest in an associate may be impaired. When any objective evidence exists, the entire carrying amount of the investment is tested for impairment in accordance with HKAS 36 "Impairment of Assets" ("HKAS 36") as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

於一間聯營公司之投資

聯營公司指本集團能對其行使重大影響力之實體。重大影響力指可參與受投資公司之財務及營運決策但不是控制或共同控制該等政策之權力。

聯營公司的業績以及資產及負債以權益會計法於該等綜合財務報表入賬。作會計權益法用途的聯營公司的財務報表乃按與本集團就同類交易及同類情況下事項的統一會計政策編製。根據權益法，於聯營公司之投資初步按成本於綜合財務狀況表內確認，其後就確認本集團應佔該聯營公司的損益及其他全面收入或開支予以調整。當本集團應佔該聯營公司的虧損超出本集團於該聯營公司的權益時，本集團終止確認其應佔之進一步虧損。僅於本集團已產生法定或推定責任，或已代表該聯營公司支付款項的情況下，方會計提額外虧損撥備並確認一項負債。

本集團評估有否客觀證據證明於聯營公司之權益可能出現減值。倘存在任何客觀證據，投資全部賬面值作為單一資產根據香港會計準則第36號資產減值(「香港會計準則第36號」)進行減值測試，方法為將其可收回金額(即使用價值與公平價值減出售成本兩者中之較高者)與其賬面值作比較。任何已確認減值虧損不分配至任何構成投資賬面值一部分的資產。根據香港會計準則第36號，確認任何減值虧損撥回以投資其後增加之可收回金額為限。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information (Continued)

Investment in an associate (Continued)

When the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss.

When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

Revenue from contracts with customers

Information about the Group's accounting policies relating to revenue from contracts with customers is provided in notes 5 and 23.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

於一間聯營公司之投資(續)

當本集團終止其於聯營公司之重大影響時，入賬列作出售投資對象之全部權益，其收益或虧損於損益確認。

倘集團旗下實體與本集團聯營公司交易，則綜合財務報表確認與該聯營公司交易所產生之損益僅限於該聯營公司與本集團無關之權益。

客戶合約收益

有關本集團關於客戶合約收益的會計政策的資料於附註5及23呈列。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the provision of services, or for administrative purposes and are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment, less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Leases

The Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception of the contract. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

物業、廠房及設備

持作提供服務或行政管理的物業、廠房及設備為有形資產，按成本減期後累計折舊及期後累計減值虧損(如有)於綜合財務狀況表列賬。

折舊於撇減物業、廠房及設備項目成本，按估計可使用年期減剩餘價值後以直線法確認。估計可使用年期、剩餘價值及折舊法於各報告期末予以檢討，而估計的任何變動影響按預期基準列賬。

物業、廠房及設備項目於出售後或當預期持續使用該資產將不會產生未來經濟利益時終止確認。出售或棄置物業、廠房及設備項目產生的任何損益乃按該資產的出售所得款項與賬面值之間的差額釐定，並於損益內確認。

租賃

本集團根據香港財務報告準則第16號的定義於合約開始評估該合約是否屬於或包含租賃。除非合約的條款及條件其後出現變動，否則有關合約將不予重新評估。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee

Short-term leases

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Right-of-use assets

The cost of right-of-use assets includes:

- the amounts of the initial measurement of the lease liabilities; and
- any lease payments made at or before the commencement date, less any lease incentives received.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. When the Group obtains ownership of the underlying leased assets at the end of lease term, upon exercising purchasing options, the carrying amount of the relevant right-of-use assets are transferred to property, plant and equipment.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

租賃(續)

本集團作為承租人

短期租賃

本集團將短期租賃確認豁免應用於租期自開始日期起為12個月或以下並且不包括購買選擇權之租賃。短期租賃之租賃付款乃按直線法確認為開支，除非另一個系統基準更能代表租賃資產的經濟利益消耗的時間模式。

使用權資產

使用權資產的成本包括：

- 租賃負債的初步計量金額；及
- 於開始日期或之前作出的任何租賃付款，減任何已收租賃優惠。

使用權資產按成本減任何累計折舊及減值虧損計量，並就租賃負債的任何重新計量作出調整。

本集團合理確定於租期結束時將取得相關租賃資產所有權的使用權資產自開始日期起至可使用年末折舊。否則，使用權資產於其估計可使用年期及租期(以較短者為準)按直線法折舊。當本集團於租賃期屆滿時取得相關租賃資產之所有權，並行使購買權時，相關使用權資產之賬面值將轉撥至物業、廠房及設備。

本集團於綜合財務狀況表中將使用權資產呈列為一個單獨項目。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 “Financial Instruments” (“HKFRS 9”) and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The lease payments include fixed payments.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

租賃(續)

本集團作為承租人(續)

可退還租賃按金

已付可退還租賃按金乃根據香港財務報告準則第9號金融工具(「香港財務報告準則第9號」)入賬並初步按公平值計量。於初步確認時對公平值之調整被視為額外租賃付款並計入使用權資產成本。

租賃負債

於租賃開始日期，本集團按該日未付的租賃付款現值確認及計量租賃負債。於計算租賃付款現值時，本集團使用租賃開始日期的增量借款利率計算。

於開始日期後，租賃負債就利息增長及租賃付款作出調整。

租賃付款包括固定付款。

本集團於綜合財務狀況表中將租賃負債呈列為一個單獨項目。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentives receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

租賃(續)

本集團作為承租人(續)

租賃修訂

倘出現以下情況，本集團將租賃修訂作為一項單獨的租賃進行入賬：

- 該項修訂通過增加使用一項或多項相關資產的權利擴大了租賃範圍；及
- 調增租賃的代價，增加的金額相當於範圍擴大對應的單獨價格，加上按照特定合約的實際情況對單獨價格進行的任何適當調整。

就未作為一項單獨租賃入賬的租賃修訂而言，本集團基於透過使用修訂生效日期的經修訂貼現率貼現經修訂租賃付款的經修訂租賃的租期重新計量租賃負債，並減去任何應收租賃優惠。

本集團通過對相關使用權資產作出相應調整來對租賃負債的重新計量進行列賬。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets and intangible asset other than goodwill

At the end of each reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets and intangible asset to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

The recoverable amount of property, plant and equipment, right-of-use assets and intangible asset are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the CGU to which the asset belongs.

In testing a CGU for impairment, corporate assets are allocated to the relevant CGU when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the CGU or group of CGUs to which the corporate asset belongs, and is compared with the carrying amount of the relevant CGU or group of CGUs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or CGU) for which the estimates of future cash flows have not been adjusted.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

物業、廠房及設備、使用權資產及無形資產(商譽除外)減值

於各報告期末，本集團檢討其物業、廠房及設備、使用權資產及無形資產的賬面值，以釐定有否任何跡象顯示該等資產遭受減值虧損。如有任何該等跡象，則會估計相關資產的可收回金額，以釐定減值虧損(如有)的程度。

物業、廠房及設備、使用權資產及無形資產可收回金額按個別估計。倘無法個別估計可收回金額，則本集團會估計該資產所屬現金產生單位的可收回金額。

於測試現金產生單位的減值時，公司資產在可以建立合理及一致的分配基礎時將分配至相關現金產生單位，否則將其分配至最小的現金產生單位組別，以建立合理及一致的分配基礎。可收回金額按公司資產所屬的現金產生單位或現金產生單位組別釐定，並與相關現金產生單位或現金產生單位組別的賬面價值進行比較。

可收回金額乃公平值減出售成本與使用價值中的較高者。在評估使用價值時，估計未來現金流量使用稅前貼現率貼現至其現值，該貼現率反映對貨幣時間價值的當前市場評估及未來現金流量估計未經調整的資產(或現金產生單位)所特有的風險。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets and intangible asset other than goodwill (Continued)

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or the CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGUs, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGUs, with the recoverable amount of the group of CGUs. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGUs. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of CGUs. An impairment loss is recognised immediately in profit or loss.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

物業、廠房及設備、使用權資產及無形資產(商譽除外)減值(續)

倘估計資產(或現金產生單位)的可收回金額少於其賬面值，資產(或現金產生單位)的賬面值下調至其可收回金額。就未能按合理一致的基準分配至現金產生單位的企業資產或部分企業資產，本集團會比較一個現金產生單位組別的賬面值(包括已分配至該組現金產生單位的企業資產或部分企業資產的賬面值)與該組現金產生單位的可收回金額。於分配減值虧損時，則減值虧損將首先分配以調低任何商譽的賬面值(如適用)，其後根據該單位內各資產的賬面值按比例分配至其他資產或現金產生單位組別。資產的賬面值不會扣減至低於其公平值減出售成本(倘可計量)、其使用價值(倘可釐定)及零中的最高者。將另行分配至資產的減值虧損金額按比例分配至該單位的其他資產或現金產生單位組別。減值虧損即時於損益確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets and intangible asset other than goodwill (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or the CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or the CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

Employee benefits

Retirement benefit costs

Payments to the Mandatory Provident Fund ("MPF") Scheme, are recognised as an expense when employees have rendered service entitling them to the contributions.

Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS Accounting Standard requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries) after deducting any amount already paid.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

物業、廠房及設備、使用權資產及無形資產(商譽除外)減值(續)

倘減值虧損其後撥回，該資產(或現金產生單位或現金產生單位組別)的賬面值將增加至其可收回金額的經修訂估計，惟所增加的賬面值不得超過假設該資產(或現金產生單位或現金產生單位組別)過往年度未確認減值虧損原應釐定的賬面值。減值虧損撥回即時於損益確認。

僱員福利

退休福利成本

強制性公積金(「強積金」)計劃的付款於僱員已提供使其有權享受供款的服務時確認為開支。

短期僱員福利

短期僱員福利是在員工提供服務時預期支付的福利的未貼現金額。所有短期僱員福利均被確認為開支，除非另有香港財務報告會計準則要求或允許在資產成本中納入福利。

經扣除任何已付金額後，僱員應得的福利(例如工資及薪金)確認為負債。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a first-in, first-out method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale, including costs to be incurred in distribution.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

現金及現金等價物

現金及現金等價物於綜合財務狀況表內呈列，包括：

- (a) 現金，其包括手頭現金及活期存款；及
- (b) 現金等價物，其包括短期（通常原到期日為三個月或更短）、可隨時轉換為已知數額現金且價值變動風險不大的高流動性投資。現金等價物持作滿足短期現金承擔，而非用於投資或其他目的。

就綜合現金流量表而言，現金及現金等價物包括上文界定的現金及現金等價物。

存貨

存貨按成本與可變現淨值之較低者入賬。存貨成本乃採用先入先出法釐定。可變現淨值代表存貨之估計售價減去所有估計完工成本及成功出售所需之成本。進行銷售所需之必要成本包括銷售直接產生的增量成本及本集團於進行銷售時須產生的非增量成本，包括將於分銷中產生的成本。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Taxation

Income tax expense represents the sum of the current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of each reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

稅項

所得稅開支指即期及遞延所得稅開支的總和。

應付即期稅項按年內的應課稅溢利計算。由於存在其他年度應課稅或可扣減的收支項目及永遠毋須課稅或不可扣減的項目，故應課稅溢利與除稅前溢利不同。本集團按各報告期末已實行或實質已實行的稅率計算即期稅項負債。

遞延稅項按綜合財務報表中資產及負債賬面值與計算應課稅溢利所採用相應稅基兩者的暫時差額確認。一般就所有應課稅暫時差額確認遞延稅項負債。倘可能有應課稅溢利可用以抵銷可動用的可扣減暫時差額，則通常就所有可扣減暫時差額確認遞延稅項資產。倘暫時差額因初步確認一項既不影響應課稅溢利亦不影響會計溢利的交易(業務合併除外)的資產及負債而產生，且同時該交易概無產生等額應課稅及可扣減暫時差額，則有關遞延稅項資產及負債不予確認。此外，倘暫時差額於初次確認商譽時產生，則有關遞延稅項負債不予確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Taxation (Continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with interests in subsidiaries and an associate, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of each reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of each reporting period, to recover or settle the carrying amount of its assets and liabilities.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

稅項(續)

遞延稅項負債乃就於附屬公司及聯營公司的權益有關的應課稅暫時差額確認，惟倘本集團能夠控制暫時差額的撥回且該暫時差額在可預見的未來很可能不會撥回則除外。與有關權益相關的可抵扣暫時差額產生的遞延稅項資產僅在很可能有足夠的應課稅溢利以抵扣暫時差額的利益，且預期在可見將來撥回時確認。

遞延稅項資產的賬面值於各報告期末檢討，並在可能不再有足夠應課稅溢利可收回全部或部分資產時調減。

遞延稅項資產及負債按預期清償負債或變現資產期間適用的稅率，基於各報告期末前已實行或實質已實行的稅率(及稅法)計量。

遞延稅項負債及資產的計量反映本集團預期於各報告期末收回或清算資產及負債賬面值的方式所產生的稅務影響。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Taxation (Continued)

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to the lease liabilities and the related assets separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

稅項(續)

就計量本集團確認使用權資產及相關租賃負債之租賃交易之遞延稅項而言，本集團首先釐定稅務扣減是否歸因於使用權資產或租賃負債。

就稅項扣減歸屬於租賃負債的租賃交易而言，本集團單獨對租賃負債及相關資產應用香港會計準則第12號的規定。本集團確認與租賃負債相關的遞延稅項資產，惟以可能有應課稅溢利可用以抵銷可扣減暫時差額為限，並就所有應課稅暫時差額確認遞延稅項負債。

當有法定可執行權利將即期稅項資產抵銷即期稅項負債時，以及其與同一稅務機關徵收的所得稅有關時，則遞延所得稅資產及負債均予以抵銷。

即期及遞延稅項於損益確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information (Continued)

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 “Revenue from Contracts with Customers” (“HKFRS 15”). Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at FVTPL are recognised immediately in profit or loss.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具

集團實體成為有關工具合約條文的訂約方時，金融資產及金融負債予以確認。

金融資產及金融負債初步以公平值計量，惟根據香港財務報告準則第15號來自客戶合約之收入（「香港財務報告準則第15號」）初步計量來自客戶合約產生的貿易應收款項除外。收購或發行金融資產及金融負債產生之直接應佔交易成本，於初步確認時加入或扣除自金融資產或金融負債（按公平值計入損益的金融資產除外）之公平值（視適用情況而定）。收購按公平值計入損益的金融資產產生之直接應佔交易成本即時於損益確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established generally by regulation or convention in the market place concerned.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

實際利率法指於相關期間計算金融資產或金融負債的攤銷成本以及分配利息收入及利息開支的方法。實際利率乃於金融資產或金融負債的預期年期或(如適用)更短期間內能將估計未來現金收入及付款(包括構成實際利率不可缺少一部分的已付或已收所有費用及點數、交易成本及其他溢價或折讓)準確貼現至初步確認時賬面淨值的利率。

金融資產

所有以常規方式購買或出售金融資產均按交易日基準確認及終止確認。常規買賣指須在有關市場的規例或慣例所確立的時間框架內交付資產的金融資產買賣。

所有已確認金融資產其後按攤銷成本或公平值全部計量，視乎金融資產的分類而定。

金融資產的分類及其後計量

符合下列條件的金融工具其後按攤銷成本計量：

- 金融資產於目的為收集合約現金流量的業務模式內持有；及
- 合約條款導致於特定日期產生的現金流量純粹為支付本金及未償還本金的利息。

所有其他金融資產其後按公平值計入損益計量。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

Interest income is recognised in profit or loss and is included in the “other income” line item.

Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the “other gains and losses, net” line item.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

攤銷成本及利息收入

其後按攤銷成本計量的金融資產的利息收入以實際利率法確認。利息收入乃將實際利率應用於金融資產總賬面值計算得出，惟該金融資產其後出現信貸減值則除外(見下文)。對於其後出現信貸減值的金融資產而言，利息收入透過將實際利率應用於下一報告期金融資產的攤銷成本確認。倘出現信貸減值的金融工具的信貸風險有所改善，使金融資產不再出現信貸減值，則自報告期初，確定資產不再屬信貸減值後，將實際利率應用於金融資產的總賬面值以確認利息收入。

利息收入於損益中確認，並計入「其他收入」項目。

按公平值計入損益的金融資產

不符合標準按攤銷成本計量的金融資產會按公平值計入損益計量。

按公平值計入損益的金融資產於各報告期末按公平值計量，任何公平值收益或虧損將於損益確認。自金融資產賺取並於損益確認的收益或虧損淨額(包括任何股息或利息)計入「其他收益及虧損淨額」項下。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under ECL model on financial assets (including trade and other receivables, rental deposits, amount due from an associate, time deposits and cash and cash equivalents) and contract assets which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12 month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within twelve months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of past events and current conditions at the reporting date as well as the forecast of future economic conditions.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值

本集團就受限於香港財務報告準則第9號項下減值評估的金融資產(包括貿易及其他應收款項、租賃按金、應收一間聯營公司款項、定期存款及現金及現金等價物)及合約資產根據預期信貸虧損模型進行減值評估。預期信貸虧損金額於各報告日期進行更新，以反映自初步確認以來的信貸風險變動。

整個年期預期信貸虧損指於相關工具的預計年期內發生的所有可能違約事件而導致的預期信貸虧損。反之，12個月預期信貸虧損(「12個月預期信貸虧損」)則指預期可能於報告日期後十二個月內發生的違約事件而導致部分整個年期預期信貸虧損。評估乃根據本集團的過往信貸虧損經驗進行，並根據債務人特定因素、整體經濟狀況以及就過往事件及報告日期的當前狀況及未來經濟狀況預測的評估進行調整。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

The Group always recognises lifetime ECL for trade receivables and contract assets.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) *Significant increase in credit risk*

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

Forward-looking information considered includes the future prospects of the industries in which the Group's debtors operate, obtained from economic expert reports, as well as consideration of various external sources of actual and forecast economic information that relate to the Group's core operations.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

本集團一直就貿易應收款項及合約資產確認整個年期預期信貸虧損。

就所有其他工具而言，本集團按相等於12個月預期信貸虧損的金額計量虧損撥備，除非自初步確認後信貸風險大幅增加，則本集團確認整個年期預期信貸虧損。評估是否應確認整個年期預期信貸虧損乃根據自初步確認以來出現違約的可能性或風險是否大幅增加而定。

(i) *信貸風險大幅增加*

於評估自初始確認以來信貸風險是否有大幅增加時，本集團將截至報告日期金融工具發生的違約風險與截至初步確認日期金融工具發生的違約風險作比較。在作出該評估時，本集團考慮合理及可靠的定量及定質資料，包括過往經驗及毋須付出過多成本或努力即可取得的前瞻性資料。

所考慮的前瞻性資料包括從經濟專家報告獲得的本集團債務人經營所在行業的未來前景，以及考慮與本集團核心業務有關的各種實際及預測經濟資料的外部來源。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

(i) *Significant increase in credit risk (Continued)*

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating; and
- an actual or expected significant deterioration in the operating results of the debtor.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

(i) 信貸風險大幅增加(續)

具體而言，於評估信貸風險是否有大幅增加時將計及下列資料：

- 金融工具外部(如有)或內部信貸評級實際或預期出現顯著惡化；及
- 債務人經營業績的實際或預期顯著惡化。

不論上述評估結果如何，本集團認為，當合約付款逾期超過30天，則自初始確認以來的信貸風險已顯著增加，除非本集團有合理及可靠的資料證明並非如此。

本集團定期監察用以識別信貸風險是否顯著增加的準則的有效性，並酌情對其進行修訂，以確保準則能夠在款項逾期前識別信貸風險顯著增加。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

(ii) *Definition of default*

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group has rebutted the presumption that default has occurred when the instrument is more than 90 days past due as the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) *Credit-impaired financial assets*

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

(ii) *違約定義*

就內部信貸風險管理而言，本集團認為當內部產生或獲取自外部來源的資料表明，債務人不太可能向其債權人(包括本集團)悉數還款(未計及本集團持有的任何抵押品)，則出現違約事件。

不論上述，本集團推測，除非本集團擁有合理及有理據的資料證明較滯後的違約標準更適用，否則該工具逾期超過90日即屬違約。

(iii) *信貸減值金融資產*

當發生對金融資產的預計未來現金流量有不利影響的一項或多項事件，則金融資產出現信貸減值。金融資產出現信貸減值的證據包括有關下列事件的可觀察數據：

- (a) 發行人或借款人出現重大財務困難；
- (b) 違反合約，如違約或逾期事件；

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

(iii) Credit-impaired financial assets (Continued)

- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or

- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries made are recognised in profit or loss.

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

(iii) 信貸減值金融資產(續)

- (c) 借款人的貸款人因有關借款人財務困難的經濟或合約原因向借款人授出貸款人不會另作考慮的特權；或

- (d) 借款人很可能將破產或進行其他財務重組。

(iv) 撇銷政策

本集團在有資料顯示對手方陷入嚴重財務困難，且無實際收回可能之時(如對手方遭受清盤或已進入破產程序)撇銷金融資產。經考慮法律意見(如適用)後，已撇銷金融資產仍可根據本集團收回程序實施強制執行。撇銷構成一項取消確認事項。任何其後已收回款項於損益中確認。

(v) 預期信貸虧損計量及確認

預期信貸虧損的計量乃指違約概率、違約損失率(即倘發生違約時出現虧損的程度)及違約風險的函數。違約概率及違約損失率乃根據過往數據及前瞻性資料作出評估。估計預期信貸虧損反映公正的概率加權金額，並以各自出現違約的風險為權重而釐定。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

(v) *Measurement and recognition of ECL (Continued)*

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Lifetime ECL for trade receivables and contract assets are considered on collective basis and individual basis taking into consideration past due information and relevant credit information such as forward looking macroeconomic information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

(v) 預期信貸虧損計量及確認(續)

一般而言，預期信貸虧損為本集團所有根據合約應收的合約現金流量與本集團預計可收取現金流量之間的差額，並按於初始確認時釐定的實際利率貼現。

經計及過往逾期資料及相關信貸資料(如前瞻性宏觀經濟資料)，貿易應收款項及合約資產的整個年期預期信貸虧損乃按集體基準及個別基準予以考慮。

本集團為集體評估制定組別時，將考慮以下特點：

- 債務人的性質、規模及行業；及
- 外部信貸評級(倘有)。

管理層定期檢討分組，以確保各組別的組成部分繼續擁有類似的信貸風險特徵。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other assets subject to impairment assessment under HKFRS 9 (Continued)

(v) *Measurement and recognition of ECL (Continued)*

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount through a loss allowance account.

Foreign exchange gains and losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period.

Exchange differences are recognised in profit or loss in the “other gains and losses, net” line item (Note 7) as part of the exchange gain.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

受限於香港財務報告準則第9號項下減值評估的金融資產及其他資產減值(續)

(v) 預期信貸虧損計量及確認(續)

利息收入乃按金融資產的賬面總值計算，除非金融資產屬信貸減值，則利息收入乃按金融資產的攤銷成本計算。

本集團透過虧損撥備賬調整其賬面值後，於損益確認所有金融工具的減值收益或虧損。

匯兌收益及虧損

以外幣計值之金融資產賬面值以該外幣釐定並按各報告期末之即期匯率換算。

匯兌差額作為匯兌收益的一部分於「其他收益及虧損淨額」項目的損益(附註7)中確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融資產(續)

終止確認金融資產

本集團僅於資產現金流量的合約權利屆滿時，或向另一方轉讓金融資產及資產所有權的絕大部分風險及回報時終止確認金融資產。

於終止確認以攤銷成本計量的金融資產時，資產賬面值與已收及應收代價總和之間的差額於損益中確認。

金融負債及股本

分類為債務或股本

債務及股本工具乃根據合約安排的內容及金融負債與股本工具的定義分類為金融負債或股本。

股本工具

股本工具是證明扣除所有負債後實體資產剩餘權益的任何合約。本公司發行的股本工具按已收所得款項扣除直接發行成本確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION
(Continued)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Financial liabilities measured at amortised cost

Financial liabilities including trade and other payables, amounts due to non-controlling shareholders of subsidiaries and bank and other borrowings are subsequently measured at amortised cost, using the effective interest method.

Foreign exchange gains and losses

For financial liabilities that are denominated in a foreign currency and are measured at amortised cost at the end of each reporting period, the foreign exchange gains and losses are determined based on the amortised cost of the instruments. These foreign exchange gains and losses are recognised in the “other gains and losses, net” line item in profit or loss (Note 7) as part of exchange gain for financial liabilities.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group’s obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

金融工具(續)

金融負債及股本(續)

按攤銷成本計量的金融負債

金融負債(包括貿易及其他應付款項、應付附屬公司非控股股東款項以及銀行及其他借款)其後採用實際利率法按攤銷成本計量。

匯兌收益及虧損

以外幣計值並在各報告期末按攤銷成本計量的金融負債，匯兌收益及虧損根據工具的攤銷成本釐定。該等匯兌收益及虧損作為金融負債匯兌收益的一部分於「其他收益及虧損淨額」項目的損益(附註7)中確認。

終止確認金融負債

當及僅當本集團的責任獲解除、註銷或已屆滿時，本集團方會終止確認金融負債。終止確認金融負債的賬面值與已付及應付代價之間的差額於損益中確認。

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截至二零二六年三月三十一日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information (Continued)

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

Onerous contracts present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is the lower of the net cost of fulfilling it and any compensation or penalties arising from failure to fulfil it. When assessing whether a contract is onerous or loss-making, the Group includes costs that relate directly to the contract, consisting of both the incremental costs and an allocation of other costs that relate directly to fulfilling contracts.

3. 編製綜合財務報表之基準及重大會計政策資料(續)

3.2 重大會計政策資料(續)

撥備

倘本集團須就過往事件承擔現有責任(法律或推定責任)，而本集團可能須履行該責任，且責任金額可作出可靠估計，則會確認撥備。確認作撥備之金額為於報告期末就履行現有責任所需代價之最佳估計(已計及責任之風險及不明朗因素)。倘撥備乃使用估計履行現有責任之現金流量計量，其賬面值為該等現金流量之現值(倘貨幣時間價值影響為重大)。

虧損性合約虧損性合約項產生之現有責任確認及計量為撥備。當本集團為達成合約責任所產生之不可避免成本超逾預期自該合約收取之經濟利益，即視為存在虧損性合約。合約項下不可避免的成本應反映退出合約的最低淨成本，即履行合約的淨成本以及因未履行合約而產生的任何補償或處罰兩者中的較低者。評估合約是否有償或虧損時，本集團計入與合約直接相關的成本，包括增量成本以及與履行合約直接相關的其他成本的分配。

For the year ended 31 March 2026
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4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in these consolidated financial statements.

Judgement in identifying whether vessel chartering and related services contract includes a lease

The Group enters into contract with customers for the provision of vessel chartering and related services. In determining if the contract is, or contains, a lease, management considers all vessels together. The directors of the Company assess all the facts and circumstances if the Group has practical ability to substitute alternative vessels throughout the period of use and would benefit economically from the exercise of its right to substitute of the vessels.

4. 重大會計判斷及估計不確定因素的主要來源

應用本集團會計政策時，本公司董事須就無法輕易從其他來源得出的資產及負債的賬面值作出判斷、估計及假設。估計及有關假設乃按過往經驗及其他視為有關的因素作出。實際結果或有別於該等估計。

估計及有關假設乃按持續基準檢討。倘修訂僅影響當前期間，則會計估計的修訂會於修訂期間確認，倘修訂同時影響當前期間及日後期間，則修訂會於修訂期間及日後期間確認。

應用會計政策的重大判斷

除涉及估計的重大判斷(見下文)外，以下為本公司董事在應用本集團會計政策時所作出的重大判斷，且該等重大判斷會對該等綜合財務報表確認的金額產生最重大影響。

識別船舶租賃及相關服務合約是否包括租賃的判斷

本集團就提供船舶租賃及相關服務與客戶訂立合約。於釐定合約是否屬租賃或包含租賃時，管理層會一併考慮所有船舶。本公司董事就本集團是否具有實際能力能在整個使用期間替換備用船舶及從行使其替換船舶之權利中獲得經濟利益。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Critical judgements in applying accounting policies (Continued)

Judgement in identifying whether vessel chartering and related services contract includes a lease (Continued)

The directors of the Company have established that the Group can use the vessels for other purposes during the course of the contract to provide services to other customers. Therefore, customers do not have rights to obtain substantially all of the economic benefits from the use of vessels and related services. As a result, the directors of the Company concluded that customers have not contracted for substantially all of the capacity of vessels, including related services, and therefore the contract does not contain a lease.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Provision of ECL for trade receivables and contract assets

The directors of the Company calculate ECL for the trade receivables and contract assets, which is assessed individually for significant or credit-impaired trade receivables and contract assets and collectively for remaining trade receivables and contract assets. The provision rates applied are estimated using the historical observed default rates of the debtors taking into consideration forward-looking information that is reasonably and supportably available without undue costs or effort. At the end of the reporting period, these historical loss rates are reassessed and updated if required after considering the forward-looking information. The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables and contract assets are disclosed in Notes 22, 23 and 34. The net carrying amount of trade receivables and contract assets at 31 March 2026 for the Group were HK\$89,355,000 and HK\$77,922,000 (2025: HK\$75,337,000 and HK\$58,586,000), respectively.

4. 重大會計判斷及估計不確定因素的主要來源(續)

應用會計政策的重大判斷(續)

識別船舶租賃及相關服務合約是否包括租賃的判斷(續)

本公司董事已確定本集團可於合約過程中將船舶用作其他用途，以向其他客戶提供服務。因此，客戶無權從船舶使用及相關服務中獲得絕大部分經濟利益。故本公司的董事得出結論，客戶並無就船舶的絕大部分產能簽訂合約，包括相關服務，因此合約不包含租賃。

估計不確定因素的主要來源

以下為下一個財政年度內具有可能對資產及負債的賬面值造成重大調整的重大風險的有關未來的關鍵假設及於報告期末估計不確定因素的其他主要來源。

貿易應收款項及合約資產的預期信貸虧損撥備

本公司董事就貿易應收款項及合約資產計算預期信貸虧損，就重大或信貸減值貿易應收款項及合約資產作個別評估，並就餘下貿易應收款項及合約資產作共同評估。所應用的撥備率乃使用債務人的歷史觀察違約率進行估計，當中考慮毋須動用過多成本或努力即可取得的合理及有理據支持的前瞻性資料。於報告期末，倘在考慮前瞻性資料後認為有需要，會重新評估及更新該等歷史違約率。預期信貸虧損撥備對該等估計的變動相當敏感。有關預期信貸虧損及本集團貿易應收款項及合約資產的資料分別於附註22、23及34中披露。貿易應收款項及合約資產於二零二六年三月三十一日的賬面淨值分別為89,355,000港元及77,922,000港元(二零二五年：75,337,000港元及58,586,000港元)。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度**4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)****Key sources of estimation uncertainty (Continued)*****Impairment of goodwill***

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the CGU to which goodwill has been allocated, which is the higher of the value in use and fair value less costs of disposal. The Group estimates the recoverable amount of the CGU to which the assets belong. Changing the key inputs and assumptions, including the budgeted sales, gross profit margin, annual and terminal revenue growth rates and discount rate applied in the cash flow projection, could materially affect the recoverable amounts. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows or upward revision of discount rate, a material impairment loss or further impairment loss may arise. As at 31 March 2026, the carrying amount of goodwill was HK\$16,986,000 (2025: HK\$16,986,000) (net of accumulated impairment loss of HK\$8,414,000 (2025: HK\$8,414,000)). Details of the impairment assessment of goodwill are disclosed in Note 19.

Fair value measurement of financial asset

As at 31 March 2026, the Group's financial asset amounting to HK\$12,156,000 (2025: HK\$12,611,000) is measured at fair value with fair value being determined based on significant unobservable inputs using valuation techniques. Judgement and estimation are required in establishing the relevant valuation techniques and the relevant inputs thereof. Changes in assumptions relating to these factors could result in material adjustments to the fair value of the asset. Notes 20 and 34 provide detailed information about the valuation technique, inputs and key assumptions used in the determination of the fair value of the asset.

4. 重大會計判斷及估計不確定因素的主要來源(續)**估計不確定因素的主要來源(續)*****商譽減值***

決定商譽有否減值須估計商譽所分配至的現金產生單位的可收回金額(使用價值及公平值減出售成本之較高者)。本集團會估計資產所屬現金產生單位的可收回金額。更改現金流量預測所應用主要輸入數據及假設(包括預算銷售額、毛利率、年度及終端收益增長率以及貼現率)可能會對可收回金額產生重大影響。倘實際未來現金流量低於預期，或事實或情況有變而須下調未來現金流量或上調折現率，可能會產生重大減值虧損或進一步減值虧損。於二零二六年三月三十一日，商譽的賬面值為16,986,000港元(二零二五年：16,986,000港元)(扣除累計減值虧損8,414,000港元(二零二五年：8,414,000港元))。有關商譽減值評估的詳情於附註19披露。

金融資產的公平值計量

於二零二六年三月三十一日，本集團金額為12,156,000港元(二零二五年：12,611,000港元)之金融資產乃按公平值計量，而公平值乃使用估值方法，按重大不可觀察輸入數據釐定。於訂立相關估值方法及相關輸入數據時，須作出判斷及估計。與該等因素有關的假設出現變動可能會導致資產的公平值出現重大調整。附註20及34提供了有關用於釐定資產公平值的估值方法、輸入數據及主要假設的詳細資料。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

5. REVENUE AND SEGMENT INFORMATION

Revenue represents revenue arising from provision of vessel chartering and related services, ship management services and marine construction services.

Information reported to the executive director of the Company, Mr. Wen, being the chief operating decision maker (the “CODM”) of the Group, for the purposes of resource allocation and assessment of segment performance focuses on types of service provided. The Group’s operating segments are previously classified as (i) vessel chartering and related services; (ii) ship management services; and (iii) marine construction services. The details of the Group’s operating segments are as follows:

- | | |
|---|---|
| (i) Vessel chartering and related services: | The Group provides vessel chartering services mainly to contractors for construction projects in Hong Kong, including time chartering representing the hiring of vessel and crew for a specific period of time and voyage chartering representing the hiring of vessel and crew for a specific voyage between two designated locations. |
| (ii) Ship management services: | The Group provides ship management services for two vessels which transport the dewatered sludge from Stonecutters Island and other designated sites to the sludge treatment facilities located at Nim Wan, Tuen Mun. The Group is responsible for the provision of crew members for daily operation and the repair and maintenance services. |
| (iii) Marine construction services: | The Group provides marine construction and engineering services and mainly to contractors for marine construction projects in Hong Kong. |

These operating segments also represent the Group’s reportable segments. No operating segments identified by the CODM have been aggregated in arriving at the reportable segments of the Group.

5. 收入及分部資料

收入指提供船舶租賃及相關服務、船舶管理服務以及海事建築服務產生的收入。

為進行資源分配及評估分部表現而向本公司執行董事溫先生(即本集團主要經營決策者(「主要經營決策者」))提供的資料側重於所提供服務的類型。本集團的經營分部先前分為(i)船舶租賃及相關服務；(ii)船舶管理服務；及(iii)海事建築服務。本集團的經營分部詳情如下：

- | | |
|----------------|---|
| (i) 船舶租賃及相關服務： | 本集團主要向香港建築工程承包商提供船舶租賃服務，包括定期租船(即在一段特定時期內僱用船舶及船員)及航次租船(即就兩個指定地點之間的特定航程僱用船舶及船員)。 |
| (ii) 船舶管理服務： | 本集團為兩艘船舶提供船舶管理服務，該兩艘船舶將從昂船洲及其他指定地點的脫水污泥運至位於屯門稔灣的污泥處理設施。本集團負責提供船員以進行日常操作以及維修及保養服務。 |
| (iii) 海事建築服務： | 本集團主要向香港海事建築項目承建商提供海事建築及工程服務。 |

該等經營分部亦代表本集團的可呈報分部。於釐定本集團的可呈報分部時，概無合併主要經營決策者確定的經營分部。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
綜合財務報表附註

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

5. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenues and results

The following is an analysis of the Group's revenue and results by operating and reportable segments:

Year ended 31 March 2026

		Vessel chartering and related services 船舶租賃及 相關服務 HK\$'000 千港元	Ship management services 船舶管理服務 HK\$'000 千港元	Marine construction services 海事 建築服務 HK\$'000 千港元	Eliminations 對銷 HK\$'000 千港元	Total 總計 HK\$'000 千港元
SEGMENT REVENUE	分部收入					
External revenue	外部收入	106,304	27,202	263,322	—	396,828
Inter-segment revenue	分部間之收入	21,451	—	1,296	(22,747)	—
Total	總額	127,755	27,202	264,618	(22,747)	396,828
Segment profit	分部溢利	50,414	11,893	47,801	—	110,108
Other income	其他收入					2,013
Other gains and losses, net	其他收益及虧損淨額					18
Administrative expenses	行政開支					(70,995)
Finance costs	融資成本					(506)
Share of result of an associate	分佔一間聯營公司業績					8
Profit before taxation	除稅前溢利					40,646

截至二零二六年三月三十一日止年度

Year ended 31 March 2025

		Vessel chartering and related services 船舶租賃及 相關服務 HK\$'000 千港元	Ship management services 船舶管理服務 HK\$'000 千港元	Marine construction services 海事 建築服務 HK\$'000 千港元	Eliminations 對銷 HK\$'000 千港元	Total 總計 HK\$'000 千港元
SEGMENT REVENUE	分部收入					
External revenue	外部收入	130,933	26,718	215,536	—	373,187
Inter-segment revenue	分部間之收入	17,172	—	1,958	(19,130)	—
Total	總額	148,105	26,718	217,494	(19,130)	373,187
Segment profit	分部溢利	56,502	11,458	29,756	—	97,716
Other income	其他收入					3,983
Other gains and losses, net	其他收益及虧損淨額					1,771
Administrative expenses	行政開支					(68,782)
Finance costs	融資成本					(708)
Share of result of an associate	分佔一間聯營公司業績					(107)
Profit before taxation	除稅前溢利					33,873

截至二零二五年三月三十一日止年度

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度

5. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenues and results (Continued)

Segment profit represents the profit before taxation earned by each segment without allocation of other income, other gains and losses, net, share of result of an associate, administrative expenses and finance costs. This is the measure reported to the CODM of the Group for the purposes of resource allocation and performance assessment.

Except as disclosed above, no other amounts are regularly provided to the CODM of the Group and therefore, no further analysis is presented.

Segment assets and liabilities

No analysis of segment assets or segment liabilities is presented as they are not regularly provided to the CODM of the Group on making decision for resource allocation and performance assessment.

Revenue from major services

The Group recognises revenue from the following major sources:

(a) Vessel chartering and related services

The Group provides vessel chartering services mainly to contractors for construction projects in Hong Kong, including time chartering representing the hiring of vessel and crew for a specific period of time and voyage chartering representing the hiring of vessel and crew for a specific voyage between two designated locations. The Group recognises the fee received or receivable as its revenue over time in the period in which the customers simultaneously receive and consume the benefits provided by the Group's performance as services are performed by the Group. Revenue is recognised for these vessel chartering and related services based on the stage of completion of the contract using output method.

5. 收入及分部資料(續)

分部收入及業績(續)

分部溢利指各分部賺取的除稅前溢利，而並無分配其他收入、其他收益及虧損淨額、分佔一間聯營公司業績、行政開支及融資成本。此乃就資源分配及表現評估而呈報予本集團主要經營決策者的計量方式。

除上文所披露者外，並無其他金額定期提供予本集團主要經營決策者，故並無呈列進一步分析。

分部資產及負債

並無呈列分部資產或分部負債分析，原因為彼等並無定期提供予本集團主要經營決策者以就資源分配及表現評估作出決定。

來自主要服務的收入

本集團自下列主要來源確定收入：

(a) 船舶租賃及相關服務

本集團主要向香港建築項目承建商提供船舶租賃服務，包括定期租船（即在一段特定時期內僱用船舶及船員）及航次租船（即就兩個指定地點之間的特定航程僱用船舶及船員）。由於本集團已提供服務，本集團於客戶同時收取及使用本集團履行合約而提供的利益期間隨時間確認已收或應收費用為收入。該等船舶租賃及相關服務的收益根據合約完成階段使用輸出法確認。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度**5. REVENUE AND SEGMENT INFORMATION** (Continued)**Revenue from major services** (Continued)

(b) Ship management services

The Group provides ship management services for two vessels which transport the dewatered sludge from Stonecutters Island and other designated sites to the sludge treatment facilities located at Nim Wan, Tuen Mun. The Group recognises the fee received or receivable as its revenue over time in the period in which the customers simultaneously receive and consume the benefits provided by the Group's performance as services are performed by the Group. Revenue is recognised for these ship management services based on the stage of completion of the contract using output method.

(c) Marine construction services

The Group provides marine construction and engineering services mainly to contractors for marine construction projects in Hong Kong. The Group recognises the fee received or receivable as its revenue as a performance obligation satisfied over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised for these marine construction services based on the value of marine construction work using output method.

A contract asset, net of contract liability related to the same contract, is recognised over the period in which the construction services are performed representing the Group's right to consideration for the services performed because the rights are conditioned on the Group's future performance in achieving specified milestones or the value of construction work has to be agreed with the customers. The contract assets are transferred to trade receivables when the rights become unconditional. The Group typically transfers the contract assets to trade receivables when the Group issued invoice to the customers based on the value of work certified by independent qualified surveyors.

5. 收入及分部資料 (續)**來自主要服務的收入** (續)

(b) 船舶管理服務

本集團為兩艘船舶提供船舶管理服務，該兩艘船舶將從昂船洲及其他指定地點的脫水污泥運至位於屯門稔灣的污泥處理設施。由於本集團已提供服務，本集團於客戶同時收取及使用本集團履行合約而提供的利益期間隨時間確認已收或應收費用為收入。該等船舶管理服務的收益根據合約完成階段使用輸出法確認。

(c) 海事建築服務

本集團主要向香港海事建築項目承建商提供海事建築及工程服務。倘本集團創設或提升一項資產，而該資產於本集團創設或提升期間由客戶控制，則本集團會按隨時間達成的履約責任確認已收或應收費用為收入。該等海事建築服務的收入根據海事建築工程的價值使用輸出法確認。

合約資產(扣除與同一合約有關之合約負債)於履行建築服務期間確認，代表本集團就所履行服務收取代價之權利，因為該等權利視乎本集團達至指定階段之未來表現或須與客戶商定建築工程之價值而定。當該等權利成為無條件時，合約資產轉撥至貿易應收款項。當本集團根據獨立合資格現場測量師核證之工程價值向客戶發出發票時，本集團通常將合約資產轉撥至貿易應收款項。

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5. REVENUE AND SEGMENT INFORMATION (Continued)

Revenue from major services (Continued)

(c) Marine construction services (Continued)

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which ranges from one to two years from the date of the practical completion of the construction. The relevant amount of contract asset is reclassified to trade receivables when the defect liability period expires. The defect liability period serves as an assurance that the construction services performed comply with agreed upon specifications and such assurance cannot be purchased separately.

(d) Sales of machineries and equipment related to marine and construction industries

The Group sells machineries and equipment related to marine and construction directly to customers, revenue is recognised when control of the goods has been transferred, being at the point the customer purchases the goods at the retail outlet. Payment of the transaction price is due immediately at the point the customer purchases the goods.

Transaction price allocated to the remaining performance obligation for contracts with customers

For marine construction contracts, the transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 March 2026 amounted to HK\$31,253,000 (2025: HK\$177,940,000). Management expects that all the remaining performance obligations will be recognised as revenue over the next two (2025: two) years from the end of the reporting period.

5. 收入及分部資料(續)
來自主要服務的收入(續)

(c) 海事建築服務(續)

應收保固金於保養期屆滿前分類為合約資產，而保養期介乎實際完工日期起計一至兩年。當保養期屆滿時，相關合約資產金額重新分類為貿易應收款項。保養期用作保證所履行之建築服務符合協定之規格，而有關保證不能單獨購買。

(d) 與海事及建築行業相關的機器及設備銷售

本集團直接向客戶出售與海事及建築相關的機器及設備，並於貨物控制權轉移時(即客戶於零售店購買貨物時)確認收入。於客戶購買貨物時立即支付交易價款。

分配至客戶合約餘下履約責任之交易價

就海事建築合約而言，於二零二六年三月三十一日分配至餘下履約責任(未達成或部分未達成)之交易價為31,253,000港元(二零二五年：177,940,000港元)。管理層預期所有餘下履約責任將於報告期結束後未來兩年(二零二五年：兩年)內確認為收入。

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5. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenues and results (Continued)

The following is an analysis of the Group's revenue from its major services:

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Vessel chartering and related services	船舶租賃及相關服務	106,077	130,745
Ship management services	船舶管理服務	27,202	26,718
Marine construction services	海事建築服務	263,322	215,536
Sales of machineries and equipment related to marine and construction industries	與海事及建築行業 相關的機器及設備銷售	227	188
		396,828	373,187

For contracts for vessel chartering and related services and ship management services, the Group bills its customers for each period of service provided.

Payment of the transaction price is generally due within 30 to 90 days. All unsatisfied vessel chartering and related services and ship management services contracts are for periods of less than one year. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

Geographical information

As all the Group's revenue is derived from customers located in Hong Kong and all the Group's identifiable non-current assets are principally located in Hong Kong, no geographical segment information is presented.

5. 收入及分部資料(續)

分部收入及業績(續)

以下為來自本集團主要服務的收入分析：

就船舶租賃及相關服務以及船舶管理服務合約而言，本集團向其客戶出具各服務期間的賬單。

交易價格一般於30至90天內到期支付。所有未履行船舶租賃及相關服務以及船舶管理服務合約為期均為一年以下。誠如香港財務報告準則第15號所允許，分配予該等未履行合約的交易價將不予披露。

地理資料

由於本集團所有收入均來自位於香港的客戶且本集團所有可識別非流動資產大部分位於香港，因此並無呈列地理分部資料。

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5. REVENUE AND SEGMENT INFORMATION (Continued)

Information about major customers

Revenue from customers of the corresponding years contributing over 10% of the Group's revenue are as follows:

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Customer A	客戶甲	92,322	91,193
Customer B	客戶乙	91,430	80,276
Customer C	客戶丙	66,162	56,993

5. 收入及分部資料(續)

有關主要客戶的資料

於相應年度佔本集團收入超過10%的客戶收入如下：

6. OTHER INCOME

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Interest income from banks	銀行利息收入	1,224	2,211
Management fee income	管理費用收入	594	672
Insurance refund	保險退費	162	1,063
Others	其他	33	37
		2,013	3,983

6. 其他收入

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7. OTHER GAINS AND LOSSES, NET

7. 其他收益及虧損淨額

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Loss on lease modification	租賃修訂虧損	—	(23)
Fair value changes of financial asset/liability at FVTPL (Note 20)	按公平值計入損益的金融資產／負債的公平值變動(附註20)	(455)	9,908
Impairment loss recognised on goodwill (Note 19)	就商譽確認的減值虧損(附註19)	—	(8,414)
Gain on disposal of scrapped materials	廢料處置收益	—	297
Exchange gain	匯兌收益	471	3
Others	其他	2	—
		18	1,771

8. IMPAIRMENT LOSS RECOGNISED UNDER ECL MODEL, NET

8. 預期信貸虧損模型項下確認的減值虧損淨額

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Impairment losses recognised on trade receivables and contract assets, net	已確認之貿易應收款項及合約資產減值虧損淨額	1,259	848

Details on impairment assessment are set out in Note 34.

有關減值評估之詳情載於附註34。

9. FINANCE COSTS

9. 融資成本

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Interest on bank and other borrowings	銀行及其他借款利息	185	297
Interest on lease liabilities	租賃負債利息	321	411
		506	708

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10. INCOME TAX EXPENSES

10. 所得稅開支

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Hong Kong Profits Tax	香港利得稅		
– Current year	– 本年度	6,072	3,531
– Overprovision in prior years (Note)	– 過往年度超額撥備(附註)	—	(1,377)
		6,072	2,154
Deferred tax (Note 24):	遞延稅項(附註24)：		
– Current year	– 本年度	(855)	(786)
		5,217	1,368

Under the two-tiered profits tax rates regime, the first HK\$2 million of assessable profits of the qualifying group entity will be taxed at 8.25%, and assessable profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

根據利得稅兩級制，合資格集團實體首筆2百萬港元可課稅溢利的稅率為8.25%，而超過2百萬港元可課稅溢利的稅率為16.5%。不符合利得稅兩級制資格集團實體溢利將繼續按16.5%之劃一稅率徵收稅項。

Note: The Inland Revenue (Amendment) (Tax Concessions for Certain Shipping-related Activities) Ordinance 2022 provides profits tax concessions for certain ship agents, ship managers and ship brokers (collectively “shipping commercial principals”). The tax concession applies to sums received or accrued on or after 1 April 2022. Subject to certain conditions, the profits derived by a qualifying shipping commercial principal from carrying out a qualifying activity in Hong Kong will be subject to profits tax rate at 8.25%. During the year ended 31 March 2025, the management considered one of its subsidiaries is qualified for the profits tax concessions and elected to enjoy relevant profits tax concession in the profits tax filing for the years of assessment 2023/24 and 2022/23. An amount of HK\$999,000 was over provided by the Group in prior years.

附註：《二零二二年稅務(修訂)(與航運有關的某些活動的稅務寬減)條例》為若干船舶代理商、船舶管理商和船舶經紀商(統稱「航運業商業主導人」)提供利得稅寬減。稅務寬減適用於在二零二二年四月一日或之後收取或累算的款項。在若干條件規限下，合資格航運業商業主導人於香港開展合資格活動獲得的利得將按利得稅稅率8.25%繳稅。截至二零二五年三月三十一日止年度，管理層認為其其中一間附屬公司符合利得稅寬減資格並選擇就二零二三／二四年及二零二二／二三年評稅年度的利得稅申報享受相關利得稅寬減優惠。本集團於過往年度超額撥備999,000港元。

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10. INCOME TAX EXPENSES (Continued)

The income tax expenses for year can be reconciled to the profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

10. 所得稅開支(續)

年內的所得稅開支與綜合損益及其他全面收益表內除稅前溢利對賬如下：

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Profit before taxation	除稅前溢利	40,646	33,873
Tax at Hong Kong Profits Tax rate of 16.5%	按香港利得稅稅率 16.5% 計算的稅項	6,707	5,589
Tax effect of share of result of an associate	分佔一間聯營公司業績的稅務影響	(1)	18
Tax effect of income not taxable for tax purposes	不可課稅收入的稅務影響	(334)	(2,319)
Tax effect of expenses not deductible for tax purposes	不可扣稅開支的稅務影響	835	2,517
Tax effect of tax losses not recognised	未確認稅項虧損的稅務影響	893	421
Utilisation of tax losses previously not recognised	動用先前未確認的稅項虧損	(2,231)	(2,813)
Overprovision in prior years	過往年度超額撥備	—	(1,377)
Income tax at concessionary rate	按優惠稅率計算的所得稅	(469)	(497)
One-off tax deduction of profits tax by the Inland Revenue Department	稅務局的一次性利得稅扣減	(18)	(6)
Tax effect of two-tiered profits tax rate regime	利得稅兩級制的稅務影響	(165)	(165)
Income tax expenses	所得稅開支	5,217	1,368

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11. PROFIT AND TOTAL COMPREHENSIVE INCOME FOR THE YEAR

11. 年內溢利及全面收益總額

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Profit and total comprehensive income for the year has been arrived at after charging:	年內溢利及全面收益總額乃經扣除以下各項後得出：		
Cost of inventories recognised as expense (included in cost of sales)	確認為開支的存貨成本（計入銷售成本）	195	179
Staff costs, including directors' remuneration (Note 12)	員工成本（包括董事酬金）（附註12）		
– Salaries, discretionary bonus, and other allowances	– 薪金、酌情花紅及其他津貼	121,719	118,997
– Retirement benefits scheme contributions (Note 31)	– 退休福利計劃供款（附註31）	3,264	3,278
Total staff costs	總員工成本	124,983	122,275
Amortisation of an intangible asset	無形資產攤銷	2,830	2,830
Depreciation of property, plant and equipment	物業、廠房及設備折舊	11,820	12,085
Depreciation of right-of-use assets	使用權資產折舊	5,209	5,654
Auditor's remuneration	核數師酬金	880	1,100



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12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(a) Directors and the chief executive

Details of the emoluments paid or payable by the entities comprising the Group to the directors and the chief executive of the Group during the year are as follows:

		Fees	Salaries and other allowances	Discretionary bonus	Retirement benefits scheme contributions	Total
		袍金	薪金及其他津貼	酌情花紅	退休福利計劃供款	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
			(note b)			
			(附註b)			
For the year ended	截至二零二六年					
31 March 2026	三月三十一日					
	止年度					
Executive directors:	執行董事：					
Mr. Wen (Note a)	溫先生(附註a)	4,320	293	1,908	18	6,539
Ms. Chan (Note a)	陳女士(附註a)	3,840	293	1,908	18	6,059
Independent non-executive directors:	獨立非執行董事：					
Ms. Chan Hei Ting	陳希婷女士	240	—	—	—	240
Ms. Hong Ting	項婷女士	240	—	—	—	240
Mr. Ng Simon	伍世榮先生	240	—	—	—	240
		8,880	586	3,816	36	13,318

12. 董事、主要行政人員及僱員酬金

(a) 董事及主要行政人員

年內組成本集團的實體向本集團董事及主要行政人員已付或應付的酬金詳情如下：

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12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(Continued)

(a) Directors and the chief executive (Continued)

		Fees	Salaries and other allowances	Discretionary bonus	Retirement benefits scheme contributions	Total
		袍金	薪金及其他津貼	酌情花紅	退休福利計劃供款	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
			(note b)			
			(附註 b)			
For the year ended	截至二零二五年					
31 March 2025	三月三十一日					
	止年度					
Executive directors:	執行董事：					
Mr. Wen (Note a)	溫先生(附註a)	4,320	282	1,715	18	6,335
Ms. Chan (Note a)	陳女士(附註a)	3,840	282	1,715	18	5,855
Independent non-executive directors:	獨立非執行董事：					
Ms. Chan Hei Ting	陳希婷女士	240	—	—	—	240
Ms. Hong Ting	項婷女士	240	—	—	—	240
Mr. Ng Simon	伍世榮先生	240	—	—	—	240
		8,880	564	3,430	36	12,910

Notes:

(a) Mr. Wen and Ms. Chan are entitled to bonus payments which are determined based on the Group's performance for the year.

(b) During the year ended 31 March 2026, the Group provided accommodation, leased from a third party, to Mr. Wen and Ms. Chan for their use at nil consideration. The estimated monetary value of the benefits in kind amounted to approximately HK\$586,000 (2025: HK\$564,000).

附註：

(a) 溫先生及陳女士有權收取花紅，該花紅乃根據本集團年內之表現釐定。

(b) 截至二零二六年三月三十一日止年度，本集團向溫先生及陳女士免費提供自第三方租賃的住宿。實物福利的估計貨幣價值約為586,000港元(二零二五年：564,000港元)。

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12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(Continued)

(a) Directors and the chief executive (Continued)

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group during the year. Mr. Wen is also the chief executive of the Company and the Group, and his emoluments disclosed above included those for services rendered by him as the chief executive.

The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

There was no arrangement under which a director of the Company or the chief executive of the Group waived or agreed to waive any remuneration during both years.

(b) Employees

The five highest paid employees of the Group included 2 directors (2025: 2 directors) of the Company during the year, whose emoluments are included in the disclosure above. Details of the emoluments for the year of the remaining 3 (2025: 3) highest paid employees who are neither a director nor chief executive of the Company are as follows:

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Salaries and other allowances	薪金及其他津貼	4,476	4,609
Retirement benefit scheme contributions	退休福利計劃供款	80	80
		4,556	4,689

12. 董事、主要行政人員及僱員酬金

(續)

(a) 董事及主要行政人員(續)

上文所示執行董事的酬金乃就其於年內管理本公司及本集團事務提供的服務而支付。溫先生亦為本公司及本集團的主要行政人員，而其於上文披露的酬金涉及其作為主要行政人員所提供的服務。

上文所示獨立非執行董事的酬金乃就其作為本公司董事提供的服務而支付。

兩個年度內並無訂立任何本公司董事或本集團主要行政人員放棄或同意放棄任何酬金的安排。

(b) 僱員

年內，本集團的五名最高薪酬僱員包括本公司兩名董事(二零二五年：兩名董事)，其酬金載於上文披露資料。餘下三名(二零二五年：三名)非本公司董事或主要行政人員的最高薪酬僱員的酬金如下：

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12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(Continued)

(b) Employees (Continued)

The emoluments of these employees were within the following bands:

		Number of employees 僱員數目	
		2026 二零二六年	2025 二零二五年
HK\$1,000,001 to HK\$1,500,000	1,000,001 港元至 1,500,000 港元	2	1
HK\$1,500,001 to HK\$2,000,000	1,500,001 港元至 2,000,000 港元	—	2
HK\$2,000,001 to HK\$2,500,000	2,000,001 港元至 2,500,000 港元	1	—

During the year, no emoluments were paid by the Group to the directors of the Company or the chief executive of the Group or the five highest paid individuals of the Group as an inducement to join or upon joining the Group or as compensation for loss of office.

12. 董事、主要行政人員及僱員酬金

(續)

(b) 僱員(續)

該等僱員的酬金介乎以下範圍：

年內，本集團並無向本公司董事或本集團主要行政人員或本集團五名最高薪酬人士支付酬金作為吸引彼等加入本集團或加入本集團時的報酬或作為離職補償。

13. DIVIDENDS

13. 股息

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Dividends for ordinary shareholders of the Company recognised as distribution during the year:	年內確認為分派的本公司普通股股東股息：		
2025 Final – HK1.0 cent per share (2024 Final: HK1.0 cent per share)	二零二五年末期－每股1.0港仙 (二零二四年末期： 每股1.0港仙)	10,000	10,000

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13. DIVIDENDS (Continued)

Subsequent to the end of the reporting period, a final dividend in respect of the year ended 31 March 2026 of HK1.0 cent (2025: HK\$1.0 cent) per ordinary share, in an aggregate amount of HK\$10,000,000 (2025: HK\$10,000,000), has been proposed by the directors of the Company and is subject to approval by the shareholders in the forthcoming general meeting.

14. EARNINGS PER SHARE

The calculation of the basic earnings per share attributable to owners of the Company is based on the following data:

		2026 二零二六年	2025 二零二五年
Earnings:	盈利：		
Profit for the year attributable to owners of the Company for purpose of basic earnings per share (HK\$'000)	就計算每股基本盈利而言本公司擁有人應佔年度溢利(千港元)	19,441	19,807
Number of shares:	股份數目：		
Weighted average number of ordinary shares for the purpose of basic earnings per share (in thousand)	就計算每股基本盈利而言普通股加權平均數(千股)	1,000,000	1,000,000

No diluted earnings per share is presented for both years as there was no potential ordinary share in issue.

13. 股息(續)

於報告期末後，本公司董事已提呈就截至二零二六年三月三十一日止年度派付末期股息每股普通股1.0港仙(二零二五年：1.0港仙)，合共10,000,000港元(二零二五年：10,000,000港元)，並須待股東於應屆股東大會上批准後，方告作實。

14. 每股盈利

本公司擁有人應佔每股基本盈利乃根據以下數據計算：

由於並無發行潛在普通股，故並無就兩個年度呈列每股攤薄盈利。

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15. PROPERTY, PLANT AND EQUIPMENT

15. 物業、廠房及設備

		Vessels 船舶 HK\$'000 千港元	Leasehold improvement 租賃裝修 HK\$'000 千港元	Machinery and equipment 機械及設備 HK\$'000 千港元	Furniture and fixtures 傢俬及裝置 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Total 總計 HK\$'000 千港元
COST	成本						
At 1 April 2024	於二零二四年四月一日	149,372	4,015	12,765	1,291	6,282	173,725
Additions	添置	4,380	107	37	—	40	4,564
At 31 March 2025	於二零二五年三月三十一日	153,752	4,122	12,802	1,291	6,322	178,289
Additions	添置	2,800	—	277	—	—	3,077
At 31 March 2026	於二零二六年三月三十一日	156,552	4,122	13,079	1,291	6,322	181,366
DEPRECIATION	折舊						
At 1 April 2024	於二零二四年四月一日	35,810	1,644	4,625	1,097	3,842	47,018
Provided for the year	年內撥備	7,700	881	2,633	66	805	12,085
At 31 March 2025	於二零二五年三月三十一日	43,510	2,525	7,258	1,163	4,647	59,103
Provided for the year	年內撥備	7,783	814	2,368	65	790	11,820
At 31 March 2026	於二零二六年三月三十一日	51,293	3,339	9,626	1,228	5,437	70,923
CARRYING VALUES	賬面值						
At 31 March 2026	於二零二六年三月三十一日	105,259	783	3,453	63	885	110,443
At 31 March 2025	於二零二五年三月三十一日	110,242	1,597	5,544	128	1,675	119,186

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15. PROPERTY, PLANT AND EQUIPMENT (Continued)

The above items of property, plant and equipment are depreciated, taking into account their estimated residual values, on a straight-line basis and at the following rates per annum:

Vessels	5%
Leasehold improvement	Over the shorter of the term of lease, or 20%
Machinery and equipment	20%
Furniture and fixtures	20%
Motor vehicles	20%

15. 物業、廠房及設備(續)

上述物業、廠房及設備項目乃經考慮彼等的估計剩餘價值採用直線法按下列年利率折舊：

船舶	5%
租賃裝修	按租賃年期(如屬較短期間)，或按20%
機械及設備	20%
傢俬及裝置	20%
汽車	20%

16. RIGHT-OF-USE ASSETS

16. 使用權資產

		Leased properties 租賃物業 HK\$'000 千港元	Carpark 停車場 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 March 2025	於二零二五年三月三十一日				
Carrying amount	賬面值	4,722	—	3,665	8,387
At 31 March 2026	於二零二六年三月三十一日				
Carrying amount	賬面值	3,963	117	1,474	5,554
For the year ended 31 March 2025	截至二零二五年三月三十一日止年度				
Depreciation charge	折舊費用	3,458	38	2,158	5,654
For the year ended 31 March 2026	截至二零二六年三月三十一日止年度				
Depreciation charge	折舊費用	2,980	38	2,191	5,209

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16. RIGHT-OF-USE ASSETS (Continued)

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Expenses relating to short-term leases	與短期租賃有關的開支	390	63
Total cash outflow for leases	租賃現金流出總額	6,063	5,968
Additions to right-of-use assets	添置使用權資產	2,376	2,507

The above items of right-of-use assets depreciated on a straight-line basis over the following period:

Leased properties	1 to 5 years
Carpark	1 to 2 years
Motor vehicles	4 to 5 years

The Group regularly entered into short-term leases for a warehouse. As at 31 March 2026 and 2025, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expense disclosed above.

For both years, the Group leases various leased properties, carpark and motor vehicles for its operations. Lease contracts are entered into for fixed term of one to five years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

16. 使用權資產(續)

上述使用權資產項目按直線法基準於下列期間計提折舊：

租賃物業	1至5年
停車場	1至2年
汽車	4至5年

本集團定期就倉庫訂立短期租賃。於二零二六年及二零二五年三月三十一日，短期租賃組合類似於上文所披露之短期租賃開支之短期租賃組合。

於兩個年度，本集團為其運營租賃多個租賃物業、停車場及汽車。租賃合約為一至五年固定租期。租賃條款乃按個別基準進行磋商，包含各種不同條款及條件。

17. INTEREST IN AN ASSOCIATE

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Unlisted investment:	非上市投資：		
Cost of investment	投資成本	1,710	1,710
Share of post-acquisition profits, net of dividends received	分佔收購後溢利（扣除已收股息）	425	1,617
Group's share of net assets of an associate	本集團分佔一間聯營公司的資產淨值	2,135	3,327

17. 於一間聯營公司的權益



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17. INTEREST IN AN ASSOCIATE (Continued)

Details of the Group's associate at the end of the reporting period are as follows:

17. 於一間聯營公司的權益(續)

於報告期末，本集團聯營公司的詳情如下：

Name of entity 實體名稱	Place of incorporation/ operation 註冊成立／ 營運地點	Proportion of ownership interest and voting rights held by the Group 本集團所持有的擁有權權益 及投票權比例		Principal activity 主要業務
		2026 二零二六年	2025 二零二五年	
Eastlink Marine 東航海事	Hong Kong 香港	40.0%	40.0%	Provision of vessel chartering and related services 提供船舶租賃及相關服務

Summarised financial information of the associate

Summarised financial information in respect of the Group's associate is set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with HKFRS Accounting Standards.

The associate is accounted for using the equity method in these consolidated financial statements.

聯營公司的財務資料概要

本集團的聯營公司的財務資料概要載於下文。下文載列的財務資料概要指根據香港財務報告會計準則所編製的聯營公司財務報表內載列的金額。

聯營公司採用權益法於該等綜合財務報表內入賬。

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17. INTEREST IN AN ASSOCIATE (Continued)

Summarised financial information of the associate (Continued)

Eastlink Marine

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Revenue	收入	473	343
Profit (loss) and total comprehensive income (expense) for the year	年度溢利(虧損)及全面收益(開支)總額	20	(267)
Dividends received from the associate during the year	年內收取聯營公司股息	1,200	—

Reconciliation of the above summarised financial information to the carrying amount of the interest in Eastlink Marine recognised in these consolidated financial statements:

17. 於一間聯營公司的權益(續)

聯營公司的財務資料概要(續)

東航海事

上述財務資料概要與於該等綜合財務報表確認的東航海事權益賬面值的對賬：

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Net assets of Eastlink Marine	東航海事的資產淨值	5,338	8,318
Proportion of the Group's ownership interest in Eastlink Marine	本集團於東航海事的擁有權權益比例	40%	40%
Carrying amount of the Group's interest in Eastlink Marine	本集團於東航海事的權益賬面值	2,135	3,327

18. OTHER NON-CURRENT ASSET

The Group owns a club membership in Hong Kong amounted to HK\$3,100,000 (2025: HK\$3,100,000), which is stated at cost, less any identified impairment losses. The management of the Group carried out an impairment review on the carrying amount of the club membership by comparing the recoverable amount estimated using fair value less costs of disposal with the carrying amount of the club membership. No impairment is assessed to be necessary under the current market conditions.

18. 其他非流動資產

本集團於香港擁有一項價值3,100,000港元的俱樂部會籍(二零二五年：3,100,000港元)。該會籍按成本列賬，並扣除任何已識別減值虧損。本集團管理層透過比較按公平值減出售成本所估計之可收回金額與該俱樂部會籍之賬面值，對該俱樂部會籍之賬面值進行減值評估。在當前市況下，評估認為沒有作出減值之必要。

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19. GOODWILL

19. 商譽

		HK'000 千港元
COST	成本	
At 1 April 2024, 31 March 2025 and 31 March 2026	於二零二四年四月一日、 二零二五年三月三十一日 及二零二六年三月三十一日	25,400
IMPAIRMENT	減值	
At 1 April 2024	於二零二四年四月一日	—
Impairment loss recognised in the year	於年內確認的減值虧損	8,414
At 31 March 2025 and 31 March 2026	於二零二五年三月三十一日 及二零二六年三月三十一日	8,414
CARRYING VALUE	賬面值	
At 31 March 2026	於二零二六年三月三十一日	16,986
At 31 March 2025	於二零二五年三月三十一日	16,986

For the purpose of impairment testing, goodwill is attributable specially to a CGU, which is one subsidiary in the marine construction segment. Property, plant and equipment, intangible asset and right-of-use assets that generate cash flows together with the related goodwill are included in the CGU for the purpose of impairment assessment. The Group tests for impairment of goodwill annually and in the financial year in which the acquisition takes place.

The recoverable amount of the CGU is determined based on value in use calculation. The key inputs for the value in use calculation included budgeted sales based on the signed construction agreements with a five year average annual growth rate of -22.7% (2025: 18.4%), gross profit margin, terminal revenue growth rates, discount rate applied to the valuation. Management estimates discount rate using a pre-tax rate of 17.7% (2025: 18.4%) that reflect current market assessment of the time value of money and the risk specific to the CGU. The Group prepares cash flow forecast derived from the most recent financial budget approved by the management for the next five years. The cashflows beyond the 5-year period are extrapolated using a growth rate of 3.0% (2025: 3.0%). Based on the result of the assessment, the management determined that the recoverable amount of the CGU was higher than the carrying amount, no impairment loss (2025: recognition of impairment loss of HK\$8,414,000) on goodwill is required for the year ended 31 March 2026.

就減值測試而言，商譽特別歸屬於某一現金產生單位，而該現金產生單位即對應於海事建築分部旗下的一間附屬公司。就減值評估而言，連同相關商譽共同產生現金流量的物業、廠房及設備、無形資產及使用權資產，均計入現金產生單位。本集團每年及於進行收購之財政年度進行商譽減值測試。

現金產生單位之可收回金額乃基於使用價值之計算結果釐定。使用價值計算所用主要輸入數據包括估值所應用之根據已簽署建築協議(五年平均年增長率為-22.7%(二零二五年：18.4%))的預算銷售額、毛利率、終端收入增長率以及貼現率。管理層利用17.7%(二零二五年：18.4%)之稅前利率(反映當前市場對貨幣時間價值以及現金產生單位特定風險之評估)估計貼現率。本集團根據管理層為未來五年批准之最近期財務預算編製現金流量預測。五年期以上之現金流採用3.0%(二零二五年：3.0%)之增長率進行推測。基於評估結果，管理層釐定現金產生單位之可收回金額高於賬面值，截至二零二六年三月三十一日止年度並無就商譽確認減值虧損(二零二五年：確認減值虧損8,414,000港元)。

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19. GOODWILL (Continued)

Management of the Group believes that any reasonably possible change in any of these assumptions would not cause the carrying amount of the CGU to exceed the recoverable amount of the CGU.

20. BUSINESS COMBINATION

Acquisition of Yun Lee (Tim Kee) Marine Construction Limited ("YLTK")

On 13 January 2023, the Group entered into a sale and purchase agreement to acquire additional 34% of equity interest from two non-controlling shareholders of YLTK (the "Vendors") at a total consideration of HK\$23,800,000 (the "Acquisition"). The Group is required to pay to the Vendors a total amount of HK\$11,900,000 in cash up to the completion date and the remaining balance of HK\$11,900,000 was settled by promissory note. The promissory note carried interest at a rate of 5% per annum with a maturity date of 12 months from the completion date and was accounted for as a financial liability at FVTPL. During the year ended 31 March 2025, the promissory note payable of HK\$12,497,000 was fully settled.

According to the sales and purchase agreement, each of the Vendors severally guarantees that the aggregate audited consolidated net profits attributable to the owners of YLTK for the financial years ending 31 March 2024, 2025, and 2026, prepared in accordance with HKFRS Accounting Standards, ("Actual Profits") shall not be less than HK\$70,000,000 ("Profit Guarantee"). In the event of shortfall, each of the Vendors severally undertakes to pay 17% of each shortfall within 30 days after the issuance of the audited financial statements for the financial year ended 31 March 2026.

19. 商譽(續)

本集團管理層相信，該等假設的任何合理可能變動不會導致現金產生單位的賬面值超過其可收回金額。

20. 業務合併

收購潤利(添記)海事工程有限公司 (「潤利添記」)

於二零二三年一月十三日，本集團訂立買賣協議，以總代價23,800,000港元收購潤利添記兩名非控股股東(「賣方」)額外34%的股權(「收購事項」)。直至完成日期，本集團須向賣方支付現金總額11,900,000港元，而餘額11,900,000港元將以承兌票據結算。承兌票據的年利率為5%，到期日為完成日期後的12個月內，並入賬列為按公平值計入損益的金融負債。截至二零二五年三月三十一日止年度，12,497,000港元的應付承兌票據已全數結清。

根據買賣協議，各賣方分別保證根據香港財務報告會計準則所編製截至二零二四年、二零二五年及二零二六年三月三十一日止財政年度歸屬於潤利添記擁有人的經審核綜合淨利潤(「實際溢利」)合計不低於70,000,000港元(「溢利保證」)。倘若出現短缺，各賣方分別承諾於截至二零二六年三月三十一日止財政年度經審核財務報表發佈後30天內支付每項短缺的17%。

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截至二零二六年三月三十一日止年度**20. BUSINESS COMBINATION (Continued)****Acquisition of Yun Lee (Tim Kee) Marine Construction Limited ("YLTK") (Continued)**

Prior to the Acquisition, the Group holds 17% equity interest in YLTK and was classified as an associate of the Group at 31 March 2023. On 2 May 2023 (the "**Date of Acquisition**"), the Acquisition was completed and the Group holds 51% equity interest in YLTK and YLTK became a non-wholly owned subsidiary of the Company. The Acquisition has been accounted for using the acquisition method. The Group has elected to measure the non-controlling interests in YLTK at the non-controlling interests' proportionate share of YLTK's identifiable net assets. The consolidated financial statements include the results of YLTK and its subsidiary ("**YLTK Group**") since the Date of Acquisition.

The Actual Profits of YLTK Group for the years ended 31 March 2024, 2025 and 2026 were HK\$3,832,000, HK\$7,663,000 and HK\$22,752,000, respectively, totaling HK\$34,247,000.

Pursuant to the terms and conditions of the sale and purchase agreement, the shortfall of Profit Guarantee is HK\$35,753,000 (i.e. HK\$70,000,000 minus HK\$34,247,000), therefore a total of HK\$12,156,000 (i.e. HK\$35,753,000 at 34%) shall be payable by the Vendors to the Group in aggregate in cash within 30 days after the issuance of audited consolidated financial statements of YLTK Group for the financial year ended 31 March 2026. The board of directors of the Company has already informed the Vendors in relation to the shortfall of the Profit Guarantee and requested for the payment of the Profit Guarantee compensation to the Group on or before the deadline.

20. 業務合併 (續)**收購潤利(添記)海事工程有限公司 (「潤利添記」) (續)**

於收購事項前，於二零二三年三月三十一日，本集團於潤利添記持有17%股權並分類為本集團聯營公司。於二零二三年五月二日(「**收購日期**」)，收購事項完成，本集團於潤利添記持有51%股權，且潤利添記已成為本公司非全資附屬公司。收購事項已使用收購法入賬。本集團已選擇按非控股權益應佔潤利添記可識別資產淨值比率計量於潤利添記的非控股權益。綜合財務報表包括潤利添記及其附屬公司(「**潤利添記集團**」)自收購日期起的業績。

潤利添記集團截至二零二四年、二零二五年及二零二六年三月三十一日止年度的實際溢利分別為3,832,000港元、7,663,000港元及22,752,000港元，合共34,247,000港元。

根據買賣協議之條款及條件，溢利保證之差額為35,753,000港元(即70,000,000港元減34,247,000港元)，因此賣方須於發佈潤利添記集團截至二零二六年三月三十一日止財政年度的經審核綜合財務報表後30日內以現金向本集團支付合共12,156,000港元(即35,753,000港元的34%)。本公司董事會已將溢利保證之差額告知賣方，並要求賣方於截止日期或之前向本集團支付溢利保證補償。

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20. BUSINESS COMBINATION (Continued)

Acquisition of Yun Lee (Tim Kee) Marine Construction Limited (“YLTk”) (Continued)

As at the Date of Acquisition, the fair value of contingent consideration is HK\$2,297,000, which is presented as financial asset at FVTPL in the consolidated statement of financial position. For the year ended 31 March 2026, fair value loss of HK\$455,000 (2025: fair value gain of HK\$9,983,000) is recognised in profit or loss.

The fair value of contingent consideration is measured based on the scenario-based analysis. The key inputs and assumptions applied relate to the estimation of expected net profits in 2024-2026 and discount rate applied to the valuation. The valuation is conducted by the valuer engaged by the Company and the chief financial officer of the Group works closely with the valuer to establish and determine the appropriate valuation techniques and key inputs. Such estimation was based on the management’s expectations on market development, and probability-weighted according to an assessment of the likelihood of each scenario.

The Group has been actively seeking new business opportunities from time to time in order to diversify and expand its business while focusing on the continuous development of maritime related services and construction business. The Company’s development plan of its existing maritime services business includes establishing strong partnerships with other companies in the maritime-related services and construction industry to strengthen the Company business’s position in the market and conducting regular performance reviews to identify opportunities and areas for improvement.

20. 業務合併(續)

收購潤利(添記)海事工程有限公司 (「潤利添記」)(續)

於收購日期，或然代價公平值2,297,000港元於綜合財務狀況表內呈列為按公平值計入損益的金融資產。截至二零二六年三月三十一日止年度，公平值虧損455,000港元(二零二五年：公平值收益9,983,000港元)已於損益內確認。

或然代價公平值乃根據情景分析計量。所應用主要輸入數據及假設與估值所應用之二零二四年至二零二六年預期淨利潤及貼現率之估計相關。估值乃由本公司委聘之估值師進行且本集團財務總監與估值師密切合作以建立及釐定適當估值方法及主要輸入數據。相關估計乃基於管理層對市場發展之預期以及對各種情景可能性的評估進行概率加權。

本集團一直不時積極尋求新業務機遇，以多元化及擴充其業務，同時專注於海事相關服務及建築業務的持續發展。本公司目前海事服務業務的發展計劃包括與海事相關服務及建築業的其他公司建立強勁的合作關係，以加強本公司業務的市場地位及進行定期審閱表現以發現機會及需要改進的領域。



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20. BUSINESS COMBINATION (Continued)

Acquisition of Yun Lee (Tim Kee) Marine Construction Limited ("YLTK")
(Continued)

Goodwill of HK\$25,400,000, intangible asset of HK\$11,321,000 and deferred tax of HK\$1,868,000 were recognised on the acquisition of YLTK at the Date of Acquisition.

The intangible asset represents customer relationship which is amortised over the remaining contract periods. For the year ended 31 March 2026, an amount of HK\$2,830,000 (2025: HK\$2,830,000) is recognised in profit or loss.

20. 業務合併(續)

收購潤利(添記)海事工程有限公司
(「潤利添記」)(續)

於收購日期收購潤利添記已確認商譽25,400,000港元、無形資產11,321,000港元及遞延稅項1,868,000港元。

無形資產為已於剩餘合約期間攤銷之客戶關係。截至二零二六年三月三十一日止年度，金額2,830,000港元(二零二五年：2,830,000港元)已於損益確認。

21 INVENTORIES

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Finished goods	製成品	5,262	—

21 存貨

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22. TRADE AND OTHER RECEIVABLES

22. 貿易及其他應收款項

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Trade receivables	貿易應收款項	92,722	77,580
Less: Allowance of credit losses	減：信貸虧損撥備	(3,367)	(2,243)
		89,355	75,337
Other receivables	其他應收款項		
– Prepayments	– 預付款項	5,030	6,440
– Deposits	– 按金	1,799	1,441
– Rental deposits	– 租賃按金	1,604	1,187
– Others	– 其他	604	351
Sub-total	小計	98,392	84,756
Less: Rental deposits shown under non-current asset	減：於非流動資產項下列示的租賃按金	(502)	(459)
Amounts shown under current assets	於流動資產項下列示的金額	97,890	84,297

The Group allows a credit period of 30 days (2025: 30 days) to its trade customers.

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customers. Credit limits attributed to customers and credit term granted to customers are reviewed regularly.

At 1 April 2024, trade receivables from contracts with customers amounted to HK\$61,346,000.

At 31 March 2026, included in the Group's trade receivables is an aggregate carrying amount of HK\$6,102,000 (2025: HK\$6,467,000) due from related companies, namely Pyromagic Multi-media Production Limited, Kwong Sang Engineering Company Limited and B. C. Construction Limited which have common directors with certain subsidiaries of the Company.

本集團授予其貿易客戶的信貸期為30天(二零二五年：30天)。

於接納任何新客戶前，本集團會評估潛在客戶的信貸質素及釐定客戶的信貸額，亦定期檢討客戶可取得的信貸額及授予客戶的信貸期。

於二零二四年四月一日，來自客戶合約的貿易應收款項為61,346,000港元。

於二零二六年三月三十一日，本集團的貿易應收款項包括總賬面值為6,102,000港元(二零二五年：6,467,000港元)的應收關聯公司港星多媒體製作有限公司、廣生機器廠有限公司及B.C. Construction Limited(與本公司若干附屬公司有共同董事)之款項。

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22. TRADE AND OTHER RECEIVABLES (Continued)

The following is an aged analysis of trade receivables net of allowance for credit losses presented based on the invoice date at the end of the reporting period:

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Within 30 days	30天以內	38,233	33,146
31 to 60 days	31至60天	14,288	9,121
61 to 90 days	61至90天	8,489	8,436
91 to 120 days	91至120天	8,376	7,745
Over 120 days	超過120天	19,969	16,889
		89,355	75,337

As at 31 March 2026, included in the Group's trade receivables balance are debtors with an aggregate carrying amount of HK\$51,122,000 (2025: HK\$43,051,000) which are past due as at the reporting date. Out of the past due balances, HK\$19,969,000 (2025: HK\$16,889,000) has been past due 90 days or more and is not considered as in default due to long term/on-going relationship and good repayment record for these customers and continuous business with the Group. The Group does not hold any collateral over these balances.

The Group applies the simplified approach to provide for ECL for trade receivables. Trade receivables are assessed individually for significant or credit-impaired trade debtors and collectively for remaining trade debtors for impairment allowance based on the historical credit losses experience, adjusted for factors that are specific to the debtors and the forward-looking information at the end of each reporting period.

Details of impairment assessment are set out in Note 34.

22. 貿易及其他應收款項(續)

於報告期末根據發票日期呈列的貿易應收款項(扣除信貸虧損撥備)的賬齡分析如下：

於二零二六年三月三十一日，本集團的貿易應收款項結餘包括賬面總值為51,122,000港元(二零二五年：43,051,000港元)的應收賬款，於報告日期已逾期。已逾期結餘中，19,969,000港元(二零二五年：16,889,000港元)已逾期90天或以上，而鑒於與有關客戶的長期/持續合作關係及彼等的良好還款記錄，以及與本集團持續進行業務而不會被視為違約。本集團並無就有關結餘持有任何抵押品。

本集團應用簡化方法就貿易應收款項計提預期信貸虧損。貿易應收款項根據過往信貸虧損經驗就減值撥備按重大或信貸減值應收款項作個別評估及按餘下應收款項作共同評估，並按各報告期末與債務人及前瞻性資料有關的特定因素作出調整。

減值評估詳情載列於附註34。

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23. CONTRACT ASSETS

23. 合約資產

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Analysed as current:	分析為流動：		
Unbilled revenue of marine construction contracts (note a)	海事建築合約的未開票收益 (附註 a)	66,763	51,047
Retention receivables (note b)	應收保固金 (附註 b)	11,606	7,851
Less: Allowance of credit loss	減：信貸虧損撥備	(447)	(312)
		11,159	7,539
		77,922	58,586

As at 1 April 2024, contract assets amounted to HK\$52,192,000.

於二零二四年四月一日，合約資產為52,192,000港元。

- (a) Unbilled revenue primarily relates to the Group's right to consideration for work completed but not yet billed. Contract assets arise when the Group has right to consideration for the work completed under relevant contracts and their right is conditioned on factors other than passage of time. The contract assets are transferred to trade receivable upon the Group obtains the certification of the completed marine construction work from the customers.
- (b) Retention receivables primarily relate to the Group's right to consideration for work performed and not yet billed. Retention receivables are transferred to the trade receivables when the rights become unconditional. Typical due dates of the retention receivables is normally one year upon completion. For retention receivables in respect of marine construction contracts, the due dates are usually one to two years after the completion of the marine construction work. Included in the Group's retention is an amount of HK\$1,007,000 (2025: HK\$1,004,000) due from a related company, namely B. C. Contractors Limited which has common director with a subsidiary of the Company.

- (a) 未開票收益主要與本集團就已完工但未開票工程收取代價的權利有關。本集團根據相關合約有權收取已完工工程代價且該權利取決於時間流逝以外的其他因素時，合約資產產生。本集團取得客戶對已完工海事建築工程的認證時，合約資產轉移至貿易應收款項。
- (b) 應收保固金主要與本集團就已完工但未開票的工程收取代價的權利有關。當該等權利成為無條件時，應收保固金轉移至貿易應收款項。保固金的正常到期日通常為完成後一年。有關海事建築合約的應收保固金的到期日通常為海事建築工程完工後一至兩年。本集團保固金包括金額為1,007,000港元(二零二五年：1,004,000港元)的應收關聯公司必思建設有限公司(與本公司附屬公司有共同董事)之款項。

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23. CONTRACT ASSETS (Continued)

The Group classifies these contract assets as current assets because the Group expects to realise them in its normal operating cycle after the end of the reporting date.

Details of the impairment assessment are set out in Note 34.

23. 合約資產 (續)

本集團將該等合約資產分類為流動資產，原因為本集團預計會於其正常營運週期(報告日期結束後)將該等資產變現。

減值評估詳情載列於附註34。

24. DEFERRED TAXATION

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been off-set. The following is the analysis of the deferred tax balances for financial reporting purpose:

24. 遞延稅項

就綜合財務狀況表呈列而言，若干遞延稅項資產及負債經已抵銷。以下為就財務報告而言遞延稅項結餘的分析：

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Deferred tax assets	遞延稅項資產	1,061	1,129
Deferred tax liabilities	遞延稅項負債	(13,513)	(14,436)
		(12,452)	(13,307)

The following are the major deferred tax liabilities (assets) recognised by the Group and movements thereon during the current and prior years are as follows:

以下為本集團已確認的主要遞延稅項負債(資產)及其於本年度及過往年度內的變動：

		Accelerated tax depreciation 加速稅項折舊 HK\$'000 千港元	Tax losses 稅項虧損 HK\$'000 千港元	ECL provision 預期信貸 虧損撥備 HK\$'000 千港元	Lease liabilities 租賃負債 HK\$'000 千港元	Right-of-use assets 使用權資產 HK\$'000 千港元	Intangible asset 無形資產 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 March 2024 and 1 April 2024 (Charge) credit for the year (Note 10)	於二零二四年三月三十一日 及二零二四年四月一日 年內(扣除)抵免(附註10)	16,203 (805)	(3,398) 620	(113) (134)	(1,900) 516	1,900 (516)	1,401 (467)	14,093 (786)
At 31 March 2025 and 1 April 2025 (Charge) credit for the year (Note 10)	於二零二五年三月三十一日 及二零二五年四月一日 年內(扣除)抵免(附註10)	15,398 (1,411)	(2,778) 1,231	(247) (208)	(1,384) 468	1,384 (468)	934 (467)	13,307 (855)
At 31 March 2026	於二零二六年三月三十一日	13,987	(1,547)	(455)	(916)	916	467	12,452

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24. DEFERRED TAXATION (Continued)

At 31 March 2026, the Group had unused tax losses of HK\$37,067,000 (2025: HK\$45,176,000) available for offset against future profits. A deferred tax asset has been recognised in respect of HK\$9,376,000 (2025: HK\$16,836,000) of such losses. No deferred tax asset has been recognised in respect of the remaining unused tax losses due to unpredictability of future profit streams. The loss may be carried forward indefinitely.

25. TIME DEPOSITS/CASH AND CASH EQUIVALENTS

Cash and cash equivalents include demand deposits and time deposits with original maturity of three months or less, which carry interest at prevailing market banking deposit rates ranging from 0.01% to 2.34% (2025: 0.25% to 0.38%) per annum.

Time deposits carried interest at fixed-rate which ranges from 1.90% to 2.80% (2025: 2.40% to 3.91%) per annum.

Details of impairment assessment are set out in Note 34.

26. TRADE AND OTHER PAYABLES

Trade payables	貿易應付款項
Accrued expenses	應計開支
Deposits received and others	已收按金及其他
Total trade and other payables	貿易及其他應付款項總額

The credit period of trade payables is from 30 to 60 days (2025: 30 to 60 days) from the invoice date.

At 31 March 2025, included in the Group's trade payables was an amount of HK\$300,000 (2026: Nil) due to a related company, namely B.C. Contractors Limited which has a common director with a subsidiary of the Company.

24. 遞延稅項(續)

於二零二六年三月三十一日，本集團擁有未動用稅項虧損37,067,000港元(二零二五年：45,176,000港元)可用於抵銷未來溢利。本集團已就有關虧損9,376,000港元(二零二五年：16,836,000港元)確認遞延稅項資產。由於未來溢利來源之不可預測性，並無就餘下未動用之稅項虧損確認遞延稅項資產。有關虧損可無限期承前結轉。

25. 定期存款／現金及現金等價物

現金及現金等價物包括活期存款及初始期限為三個月或更短的定期存款，按現行市場銀行存款利率計息，年利率介乎0.01%至2.34%(二零二五年：0.25%至0.38%)。

定期存款按固定年利率介乎1.90%至2.80%(二零二五年：2.40%至3.91%)計息。

減值評估詳情載列於附註34。

26. 貿易及其他應付款項

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Trade payables	貿易應付款項	45,943	37,464
Accrued expenses	應計開支	19,317	16,338
Deposits received and others	已收按金及其他	7,124	539
Total trade and other payables	貿易及其他應付款項總額	72,384	54,341

貿易應付款項的信貸期為自發票日期起計30至60天(二零二五年：30至60天)。

於二零二五年三月三十一日，本集團貿易應付款項包括金額為300,000港元(二零二六年：零)的應付關聯公司必思建設有限公司(與本公司附屬公司有共同董事)之款項。

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26. TRADE AND OTHER PAYABLES (Continued)

The following is an aged analysis of trade payables based on the invoice date at the end of each reporting period.

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Within 30 days	30天以內	18,268	12,830
31 to 60 days	31至60天	11,142	9,329
61 to 90 days	61至90天	4,713	4,767
91 to 120 days	91至120天	2,315	840
Over 120 days	超過120天	9,505	9,698
		45,943	37,464

27. AMOUNT(S) DUE FROM/TO AN ASSOCIATE/NON-CONTROLLING SHAREHOLDERS OF SUBSIDIARIES

At 31 March 2026, the amount of HK\$6,000 (2025: HK\$7,000) due from Eastlink Marine which is trade in nature with an ageing within 30 days, unsecured, non-interest bearing and repayable according to the credit term.

The amounts due to non-controlling shareholders of subsidiaries are non-trade in nature, unsecured, non-interest bearing and repayable on demand.

26. 貿易及其他應付款項(續)

於各報告期末，根據發票日期呈列的貿易應付款項的賬齡分析如下。

27. 應收／應付聯營公司／附屬公司非控股股東款項

於二零二六年三月三十一日應收東航海事為數6,000港元(二零二五年：7,000港元)的款項屬貿易性質，賬齡在30日內，為無抵押、免息及須按信貸期償還。

應付附屬公司非控股股東的款項屬非貿易性質、無抵押、免息及須按要求償還。

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28. BANK AND OTHER BORROWINGS

28. 銀行及其他借款

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
At amortised cost:	按攤銷成本：		
Bank loans	銀行貸款	6,320	7,186
Other loans	其他貸款	—	199
		6,320	7,385
Analysed as:	分析為：		
Secured	有抵押	—	199
Unsecured	無抵押	6,320	7,186
		6,320	7,385

The carrying amounts of the above borrowings are analysed based on contractual repayment date as follows:

上述借款賬面值基於合約還款日期的分析如下：

		Bank loans 銀行貸款		Other loans 其他貸款	
		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
The carrying amounts of borrowings that contain a repayment on demand clause (shown under current liabilities) and repayable:	載有按要求償還條款（於流動負債下列示）且須於以下期限內償還的借款的賬面值：				
Within one year	一年內	876	800	—	199
Within a period of more than one year but not exceeding two years	超過一年但不超過兩年之期間內	900	830	—	—
Within a period of more than two years but not exceeding five years	超過兩年但不超過五年之期間內	2,854	3,637	—	—
Within a period of more than five years	超過五年之期限內	1,690	1,919	—	—
		6,320	7,186	—	199
Less: Amounts shown under current liabilities	減：流動負債下列示的款項	(6,320)	(7,186)	—	(199)
Amounts shown under non-current liabilities	非流動負債下列示的款項	—	—	—	—

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28. BANK AND OTHER BORROWINGS (Continued)

As at 31 March 2026, the bank and other borrowings are arranged at floating rates with an effective interest rate of 3.00% (2025: 3.39%) per annum.

As at 31 March 2025, the Group's borrowings with outstanding principal amount of HK\$199,000 (2026: Nil) were secured by the pledges of motor vehicles of a subsidiary of the Company.

The directors of the Company consider that the carrying amount of the bank borrowings approximate their fair values.

28. 銀行及其他借款 (續)

於二零二六年三月三十一日，銀行及其他借款按浮動利率計息，實際年利率為3.00%（二零二五年：3.39%）。

於二零二五年三月三十一日，本集團未償還本金199,000港元（二零二六年：零）之借款以本公司一家附屬公司之汽車質押作抵押。

本公司董事認為銀行借款之賬面值與其公平值相若。

29. LEASE LIABILITIES

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Within one year	一年內	3,505	4,943
Within a period of more than one year but not more than two years	超過一年但不超過 兩年之期間內	2,226	3,764
		5,731	8,707
Less: Amount due for settlement within 12 months shown under current liabilities	減：流動負債下所示12個月 內到期結算的款項	(3,505)	(4,943)
Amount due for settlement after 12 months shown under non-current liabilities	非流動負債下所示12個月後 到期結算的款項	2,226	3,764

The weighted average incremental borrowing rate on the Group's lease liabilities was 4.95% (2025: 4.64%) per annum during the year ended 31 March 2026.

29. 租賃負債

截至二零二六年三月三十一日止年度，本集團之租賃負債的加權平均增量借款年利率為4.95%（二零二五年：4.64%）。

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30. SHARE CAPITAL

30. 股本

		Number of shares 股份數目	Amount 金額 HK\$ 港元	Shown as 呈列 HK\$'000 千港元
Ordinary shares of HK\$0.01 each	每股0.01港元 的普通股			
Authorised	法定			
At 1 April 2024,	於二零二四年四月一日、			
31 March 2025 and	二零二五年三月三十一日及			
31 March 2026	二零二六年三月三十一日	5,000,000,000	50,000,000	N/A 不適用
Issued and fully paid	已發行及繳足			
At 1 April 2024,	於二零二四年四月一日、			
31 March 2025 and	二零二五年三月三十一日及			
31 March 2026	二零二六年三月三十一日	1,000,000,000	10,000,000	10,000

31. RETIREMENT BENEFITS SCHEME

The Mandatory Provident Fund ("MPF") Scheme is registered with the Mandatory Provident Fund Schemes Authority under the Mandatory Provident Fund Schemes Ordinance. The assets of the MPF Scheme are held separately from those of the Group in funds under the control of an independent trustee. Under the MPF Scheme, the employer and its employees are each required to make contributions to the MPF Scheme at rates specified in the rules. The only obligation of the Group with respect to the MPF Scheme is to make the required contributions. Except for voluntary contribution, no forfeited contribution under the MPF Scheme is available to reduce the contribution payable in future years.

The retirement benefits scheme contributions arising from the MPF Scheme of HK\$3,264,000 (2025: HK\$3,278,000) charged to the consolidated statement of profit or loss and other comprehensive income represent contributions paid or payable to the MPF Scheme by the Group. No forfeited contribution under the defined contribution retirement benefits plans is available to reduce the contribution payable in future years.

31. 退休福利計劃

強制性公積金(「強積金」)計劃已根據強制性公積金計劃條例於強制性公積金管理局註冊。強積金計劃的資產與本集團的資產分開，交由獨立信託人控制的基金管理。根據強積金計劃，僱主及其僱員各自均須根據規則所訂的比例向強積金計劃作出供款。本集團就強積金計劃的唯一責任為作出規定的供款。除自願供款外，概無任何強積金計劃的沒收供款可用以減少來年應付的供款。

於綜合損益及其他全面收益表支銷的強積金計劃產生的退休福利計劃供款3,264,000港元(二零二五年：3,278,000港元)指本集團向強積金計劃已付或應付的供款。概無任何界定供款退休福利計劃的沒收供款可用以減少來年應付的供款。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度**31. RETIREMENT BENEFITS SCHEME (Continued)****Defined benefits scheme**

Pursuant to the Employment Ordinance, Chapter 57, the Group has the obligation to pay Long Service Payment (“LSP”) to qualifying employees in Hong Kong upon retirement, subject to a minimum of 5 years employment period.

Furthermore, the Mandatory Provident Fund Schemes Ordinance passed in 1995 permits the Group to utilise the Group’s mandatory MPF contributions, plus/minus any positive/negative returns thereof (collectively, the “Eligible Offset Amount”), for the purpose of offsetting LSP payable to an employee (the “Offsetting Arrangement”).

The Hong Kong Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022 (the “Amendment Ordinance”) was gazetted on 17 June 2022, which abolishes the use of the accrued benefits derived from employers’ mandatory MPF contributions to offset the LSP (the “Abolition”). The Abolition will officially take effect on the Transition Date (i.e., 1 May 2025). Separately, the Government of the Hong Kong Special Administrative Region is also expected to introduce a subsidy scheme to assist employers for a period of 25 years after the Transition Date on the LSP payable by employers up to a certain amount per employee per year.

Under the Amendment Ordinance, the Group’s mandatory MPF contributions, plus/minus any positive/negative returns, after the Transition Date can continue to be applied to offset the pre-Transition Date LSP obligation but are not eligible to offset the post-Transition Date LSP obligation. On the other hand, the accrued benefits derived from the Group’s voluntary contributions made pre-, on or post-transition can continue to be used to offset pre- and post-transition LSP. Furthermore, the LSP obligation before the Transition Date will be grandfathered and calculated based on the last monthly wages immediately preceding the Transition Date and the years of service up to that date.

The Amendment Ordinance does not have significant impact on the Group’s LSP provision with respect to employees that participate in the MPF Scheme.

31. 退休福利計劃(續)**界定福利計劃**

根據第57章《僱傭條例》，本集團有義務在香港合資格僱員退休後為彼等繳付長期服務金(「長期服務金」)，惟彼等之僱傭期須不得少於5年。

此外，根據於一九九五年通過的《強制性公積金計劃條例》，本集團可利用本集團的強積金供款加上／減去就此產生的任何正面／負面回報(統稱「合理抵銷金額」)，以抵銷應為僱員支付的長期服務金(「抵銷安排」)。

香港《2022年僱傭及退休計劃法例(抵銷安排)(修訂)條例》(「修訂條例」)於二零二二年六月十七日刊憲，取消了使用僱主強制性強積金供款的累算權益來抵消長期服務金的做法(「該取消」)。該取消將在過渡日期(即二零二五年五月一日)正式生效。此外，香港特別行政區政府預計在過渡日期後的二十五年內推出一項補貼計劃，以幫助僱主支付一定金額的每位員工每年的長期服務金。

根據修訂條例，在過渡日期後，本集團的強制性強積金繳納金額，加上／減去任何正／負收益，可以繼續用於抵消過渡日期前的長期服務金義務，但不適用於抵消過渡日期後的長期服務金義務。另一方面，本集團於過渡前、過渡時及過渡後作出的自願供款所產生的累算權益可繼續用於抵消過渡前及過渡後的長期服務金。此外，過渡日期前的長期服務金義務將保留，並根據緊隨過渡日期前最後一月的月薪和截至該日的服務年限進行計算。

修訂條例對本集團有關參與強積金計劃的僱員方面的長期服務金撥備概無任何重大影響。

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32. RELATED PARTY DISCLOSURES

In addition to the transactions, balances and commitments disclosed elsewhere in these consolidated financial statements, the Group had entered into the following related party transactions:

32. 關聯方披露

除該等綜合財務報表其他章節所披露的交易、結餘及承擔外，本集團已訂立以下關聯方交易：

Name of related companies 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	Year ended 31 March 截至三月三十一日止年度	
			2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Kee Marine Service & Consultant Limited 大基海事有限公司	Entity over which one of the key management personnel of the Group has control 本集團的其中一名主要管理人員對該實體有控制權	Management fee income 管理費用收入	360	360
Eastlink Marine 東航海事	Associate of the Company 本公司聯營公司	Revenue from vessel chartering and related services 船舶租賃及相關服務的收入 Vessels chartering expenses 船舶租賃費用	24 363	37 343
Metro Key Investment Limited 豐祺投資有限公司	Entity over which Mr. Wen has control 溫先生對該實體有控制權	Interest expense of lease liabilities 租賃負債的利息開支 Repayment of lease liabilities 租賃負債還款	7 324	11 276



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32. RELATED PARTY DISCLOSURES (Continued)

32. 關聯方披露(續)

Name of related companies	Relationship	Nature of transactions	Year ended/As at 31 March 截至三月三十一日止年度/ 於三月三十一日	
關聯公司名稱	關係	交易性質	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Pyromagic Multi-media Production Limited 港星多媒體製作有限公司	Entity having a common director with a subsidiary of the Company 與本公司一間附屬公司有一名共同董事之實體	Revenue from vessel chartering and related services 船舶租賃及相關服務的收益	1,240	2,892
Kwong Sang Engineering Company Limited 廣生機器廠有限公司	Entity having a common director with a subsidiary of the Company 與本公司一間附屬公司有一名共同董事之實體	Revenue from provision of repair and maintenance services 提供維修及維護服務的收益	503	260
		Management fee income 管理費收入	234	312
		Costs of repair and maintenance services 維修及維護服務成本	1,182	661
B.C. Contractors Limited 必思建設有限公司	Entity having a common director with a subsidiary of the Company 與本公司一間附屬公司有一名共同董事之實體	Subcontracting costs 分包成本	3	300
Maxwell Shipping Limited 萬威船務有限公司	Entity having a common director with a subsidiary of the Company 與本公司一間附屬公司有一名共同董事之實體	Lease expense of car license 汽車執照租賃開支	120	70

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32. RELATED PARTY DISCLOSURES (Continued)

Compensation of key management personnel

Key management includes directors of the Company and other members of senior management of the Group and their remuneration was as follows:

	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Salaries, discretionary bonus and other allowances 薪金、酌情花紅及其他津貼	15,292	14,753
Retirement benefits scheme contributions 退休福利計劃供款	80	80
	15,372	14,833

33. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to the shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior years.

The capital structure of the Group consists of net debt, which includes the bank and other borrowings and lease liabilities, net of cash and cash equivalents, time deposits and equity attributable to owners of the Company, comprising share capital, reserves and non-controlling interests.

The directors of the Company review the capital structure on a regular basis. As part of this review, the directors of the Company consider the cost of capital and the risks associate with each class of capital. Based on recommendations of the directors of the Company, the Group will balance its overall capital structure through the payment of dividends, new share issues as well as the issue and repayment of new debt.

32. 關聯方披露(續)

主要管理人員薪酬

主要管理層包括本公司董事及本集團高級管理層其他成員，彼等薪酬如下：

33. 資本風險管理

本集團管理其資本以確保本集團內的實體將能持續經營，同時透過優化債務及股本平衡盡可能提高股東回報。本集團的整體策略自過往年度以來保持不變。

本集團的資本架構包括債務淨額(包括銀行及其他借款及租賃負債(扣除現金及現金等價物))、定期存款及本公司擁有人應佔權益(包括股本、儲備及非控股權益)。

本公司董事定期檢討資本架構。作為該檢討的一部分，本公司董事考慮各類資本相關的資金成本及風險。根據本公司董事的推薦意見，本集團將透過支付股息、發行新股以及發行及償還新債務平衡其整體資本架構。

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34. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Financial assets	金融資產		
Amortised cost	攤銷成本	224,895	203,433
At FVTPL	按公平值計入損益	12,156	12,611
Financial liabilities	金融負債		
Amortised cost	攤銷成本	103,078	88,349

(b) Financial risk management objectives and policies

The Group's major financial instruments include rental deposits, trade and other receivables, amounts due from/to an associate and non-controlling shareholders of subsidiaries, time deposits, cash and cash equivalents, certain trade and other payables and bank and other borrowings. Details of these financial instruments are disclosed in respective notes. The risks associated with certain of these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

34. 金融工具

(a) 金融工具的類別

(b) 金融風險管理目標及政策

本集團的主要金融工具包括租賃按金、貿易及其他應收款項、應收／應付一間聯營公司及附屬公司非控股股東款項、定期存款、現金及現金等價物、若干貿易及其他應付款項以及銀行及其他借款。該等金融工具的詳情披露於相應附註。該等金融工具的若干相關風險及有關如何減少該等風險的政策載列如下。管理層管理及監控該等風險，確保及時有效實施適當措施。

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Market risk

(i) Interest rate risk

The Group is expected to fair value interest rate risk in relation to fixed-rate time deposits and lease liabilities as at 31 March 2026 and 2025. The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank balances (see Note 25 for details) and variable-rate bank and other borrowings (see Note 28 for details) as at 31 March 2026 and 2025. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of interest rates on bank balances. It is the Group's policy to keep its borrowings at floating rate of interests so as to minimise the fair value interest rate risk.

Sensitivity analysis

The sensitivity analysis below have been determined based on the exposure to interest rates for variable-rate bank deposits and bank and other borrowings. The analysis is prepared assuming that the amount of assets at the end of the reporting period were outstanding for the whole year. 50 basis point increase or decrease represent the management's assessment of the reasonable possible change in interest rates of bank deposits and bank and other borrowings.

If the interest rates had been 50 basis points higher/lower and all other variables were held constant, the potential effect on the Group's post-tax profit for each of the year ended 31 March 2026 would increase/decrease by approximately HK\$79,000 (2025: HK\$368,000).

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

市場風險

(i) 利率風險

於二零二六年及二零二五年三月三十一日，本集團面對與固定利率定期存款及租賃負債有關的公平值利率風險。於二零二六年及二零二五年三月三十一日，本集團亦面對與浮息銀行結餘(詳情請參閱附註25)以及浮息銀行及其他借款(詳情請見附註28)有關的現金流量利率風險。本集團的現金流量利率風險主要集中於銀行結餘利率波動。本集團的政策為將其借款維持在浮息利率，以盡量降低公平值利率風險。

敏感度分析

下述敏感度分析乃根據浮息銀行存款以及銀行及其他借款的利率風險釐定。分析乃假設於各報告期末資產金額於整個年度尚未動用而編製。增加或減少50個基點指管理層對銀行存款以及銀行及其他借款利率的合理可能變動的評估。

倘利率增加／減少50個基點而所有其他變量保持不變，則對本集團於截至二零二六年三月三十一日止年度的除稅後溢利的潛在影響為增加／減少約79,000港元(二零二五年：368,000港元)。

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Market risk (Continued)

(ii) Currency risk

The Group has no significant foreign currency risk as all of the operations of the group entities are denominated in HK\$ which is also the functional currency of the relevant group entities.

Credit risk and impairment assessment

The Group's maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations at the end of the reporting period in relation to each class of recognised financial assets represents the carrying amounts of these assets as stated in the consolidated statement of financial position.

In order to minimise the credit risk, management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures over the customers to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual debt at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

As at 31 March 2026, the Group has concentration of credit risk as 36.3% (2025: 36.6%) of the total trade receivables was due from the Group's largest customer. The Group's concentration of credit risk on the top five largest customers accounted for 83.3% (2025: 83.1%) of the Group's total trade receivables. Management of the Group considered that the credit risk of amounts due from these customers is insignificant after considering their historical settlement record and credit quality.

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

市場風險(續)

(ii) 貨幣風險

由於集團實體的所有經營均以港元計值，港元亦為相關集團實體的功能貨幣，故本集團並無重大外匯風險。

信貸風險及減值評估

倘對手方於各報告期末就各類已確認金融資產未能履行其責任，則本集團所面臨的最大信貸風險敞口為綜合財務狀況表內所載該等資產的賬面值。

為盡可能降低信貸風險，本集團管理層已委派一個團隊負責釐定有關客戶的信貸上限、信貸審批及其他監控程序，確保採取跟進措施收回逾期債務。此外，本集團於各報告期末檢討各個別債務的可收回金額，確保就不可收回金額作出足夠減值虧損。就此而言，本公司董事認為本集團的信貸風險已大幅減少。

於二零二六年三月三十一日，本集團的信貸風險集中，原因為貿易應收款項總額的36.3%（二零二五年：36.6%）乃來自本集團最大客戶。本集團五大客戶的信貸集中風險佔本集團貿易應收款項總額的83.3%（二零二五年：83.1%）。本集團管理層經考慮過往結算記錄及信貸質素後，認為其應收該等客戶款項的信貸風險並不重大。

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued) Credit risk and impairment assessment (Continued)

The Group applies the simplified approach to provide for ECL prescribed by HKFRS 9, which permits the use of the lifetime ECL for trade receivables and contract assets.

As at 31 March 2026, management assessed the ECL on trade receivables and contract assets (which is measured at lifetime ECL) with respective gross carrying amounts of HK\$92,722,000 and HK\$78,369,000 (2025: HK\$77,580,000 and HK\$58,898,000), respectively individually for significant trade and contract asset debtors, collectively for remaining trade and contract asset debtors by estimation based on historical credit loss experience, and the forward-looking information at the reporting date.

In addition, the directors of the Company are of the opinion that there is no default occurred for trade receivables past due 90 days and the balances are still considered fully recoverable due to long term/on-going relationship and good repayment record from these customers. Accordingly, HK\$1,395,000 and HK\$136,000 (2025: HK\$993,000 and HK\$145,000) loss allowances on ECL are recognised and reversed respectively during the year.

34. 金融工具(續)

(b) 金融風險管理目標及政策(續) 信貸風險及減值評估(續)

本集團應用簡化方法以按照香港財務報告準則第9號的規定就預期信貸虧損計提撥備，當中允許以整個年期預期信貸虧損就貿易應收款項及合約資產計提撥備。

於二零二六年三月三十一日，管理層已就重大貿易及合約資產債務人個別評估、就餘下貿易及合約資產債務人共同評估賬面總值分別為92,722,000港元及78,369,000港元(二零二五年：77,580,000港元及58,898,000港元)的貿易應收款項及合約資產的預期信貸虧損(按整個年期預期信貸虧損計量)，方法為根據過往信貸虧損經驗及於報告日期的前瞻性資料而達致。

此外，本公司董事認為逾期90日的貿易應收款項並無出現違約，而鑒於該等客戶長期／持續的關係以及良好還款記錄，結餘仍被視為可悉數收回。因此，年內已就預期信貸虧損分別確認及撥回虧損撥備1,395,000港元及136,000港元(二零二五年：993,000港元及145,000港元)。

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The Group's internal credit risk grading assessment comprises the following categories:

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

信貸風險及減值評估(續)

本集團內部信貸風險評級評估由下列類別組成：

Internal credit rating 內部信貸評級	Description 描述	Trade receivables 貿易應收款項	Other financial assets 其他金融資產
Low risk 低風險	The counterparty has a low risk of default and does not have any significant past-due amounts 對手方有低違約風險，且並無大額逾期金額	Lifetime ECL – not credit-impaired 整個年期預期信貸虧損－並無信貸減值	12m ECL 12個月預期信貸虧損
Watch list 監察名單	Debtor frequently repays after due dates but usually settle in full 債務人經常於到期日後償還但通常悉數結付	Lifetime ECL – not credit-impaired 整個年期預期信貸虧損－並無信貸減值	12m ECL 12個月預期信貸虧損
Doubtful 可疑	There have been significant increases in credit risk since initial recognition through information developed internally or external resources 透過內部所得資料或外部資源可知，自初始確認起信貸風險大幅增加	Lifetime ECL – not credit-impaired 整個年期預期信貸虧損－並無信貸減值	Lifetime ECL – not credit-impaired 整個年期預期信貸虧損－並無信貸減值
Loss 虧損	There is evidence indicating the asset is credit-impaired 有證據顯示資產已遭信貸減值	Lifetime ECL – credit-impaired 整個年期預期信貸虧損－信貸減值	Lifetime ECL – credit-impaired 整個年期預期信貸虧損－信貸減值
Write-off 撇銷	There is evidence indicating that the debtor is in severe financial difficulty and the Company has no realistic prospect of recovery 有證據顯示債務人處於嚴重財政困難，而本公司對可收回款項的期望並不實際	Amount is written off 款項已撇銷	Lifetime ECL – credit-impaired 整個年期預期信貸虧損－信貸減值

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)
Credit risk and impairment assessment (Continued)

As part of the Group's credit risk management, the Group applies internal credit rating for its customers. The following table provides information about the exposure to credit risk for trade receivables and contract assets which are assessed on individual and collective basis within lifetime ECL. The top five trade and contract asset debtors of the Group with significant outstanding balances with gross carrying amount of HK\$74,452,000 and HK\$72,084,000 (2025: HK\$62,621,000 and HK\$53,647,000), respectively. Credited-impaired debtors with gross carrying amount of HK\$361,000 (2025: Nil), are assessed individually.

Gross carrying amount

Internal credit rating 內部信貸評級		2026 二零二六年		2025 二零二五年	
		Average loss rate 平均 虧損比率	Trade receivables and contract assets 貿易 應收款項 及合約資產 HK\$'000 千港元	Average loss rate 平均 虧損比率	Trade receivables and contract assets 貿易 應收款項 及合約資產 HK\$'000 千港元
Individual basis	個別基準				
— Low risk	— 低風險	1.36%	83,351	1.08%	67,051
— Watch list	— 監察名單	1.44%	63,185	2.27%	49,217
— Loss	— 虧損	100%	361	—	—
			146,897		116,268
Collective basis	集體基準				
— Low risk	— 低風險	2.25%	3,832	2.30%	4,608
— Watch list	— 監察名單	6.51%	20,362	3.90%	15,602
Sub-total	小計		24,194		20,210
Total	總計		171,091		136,478

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)
信貸風險及減值評估(續)

作為本集團信貸風險管理的一部分，本集團為其客戶應用內部信貸評級。下表提供有關貿易應收款項及合約資產面對信貸風險的資料，其在整個年期預期信貸虧損內按個別及集體基準作評估。本集團具有重大未償還結餘且賬面總值分別為74,452,000港元及72,084,000港元(二零二五年：62,621,000港元及53,647,000港元)之五大貿易及合約資產債務人。賬面總值為361,000港元(二零二五年：零)之信貸減值債務人則會個別作評估。

賬面總值



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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

During the year ended 31 March 2026, the Group recognised HK\$1,260,000 and Nil, reversed HK\$105,000 and HK\$31,000 (2025: recognised HK\$884,000 and Nil, reversed Nil and HK\$142,000) impairment allowance for trade receivables based on individual assessment and collective assessment, respectively. Also, the Group recognised HK\$135,000 and Nil, reversed Nil and Nil (2025: recognised HK\$109,000 and Nil, reversed Nil and HK\$3,000) impairment allowance for contract assets based on individual assessment and collective assessment, respectively.

The following table shows the movement in lifetime ECL that has been recognised (reversed) for trade receivables and contract assets under the simplified approach.

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

信貸風險及減值評估(續)

截至二零二六年三月三十一日止年度，本集團基於個別評估及集體評估分別確認貿易應收款項減值撥備1,260,000港元及零，及分別撥回貿易應收款項減值撥備105,000港元及31,000港元(二零二五年：確認884,000港元及零，撥回零及142,000港元)。此外，本集團基於個別評估及集體評估分別確認合約資產減值撥備135,000港元及零，及分別撥回合約資產減值撥備零及零(二零二五年：確認109,000港元及零，撥回零及3,000港元)。

下表展示根據簡化方法已就貿易應收款項及合約資產確認(撥回)的整個年期預期信貸虧損變動。

		Lifetime ECL (not credit- impaired) Trade receivables 整個年期預期 信貸虧損 (並無信貸減值) 貿易應收款項 HK\$'000 千港元	Lifetime ECL (not credit- impaired) Contract assets 整個年期預期 信貸虧損 (並無信貸減值) 合約資產 HK\$'000 千港元	Total 總計 HK\$'000 千港元
As at 1 April 2024	於二零二四年四月一日	1,501	206	1,707
Impairment loss recognised	已確認減值虧損	884	109	993
Impairment loss reversed	已撥回減值虧損	(142)	(3)	(145)
As at 31 March 2025 and 1 April 2025	於二零二五年三月三十一日 及二零二五年四月一日	2,243	312	2,555
Impairment loss recognised	已確認減值虧損	1,260	135	1,395
Impairment loss reversed	已撥回減值虧損	(136)	—	(136)
As at 31 March 2026	於二零二六年三月三十一日	3,367	447	3,814

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截至二零二六年三月三十一日止年度

34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued) *Credit risk and impairment assessment (Continued)*

In determining the ECL for other receivables, deposits and rental deposits (which are measured at 12m ECL) with gross carrying amount of HK\$4,007,000 (2025: HK\$2,979,000) in aggregate, the management of the Group has taken into account the historical default experience and forward-looking information, as appropriate. For example, the Group has considered the consistently low historical default rate in connection with settlements, and concluded that credit risk inherent in the Group's outstanding other receivables and rental deposits are insignificant low.

Management of the Group considers time deposits and bank balances (which are measured at 12m ECL) with aggregate gross carrying amount of HK\$131,527,000 (2025: HK\$125,110,000) that are deposited with the financial institutions with high credit rating to be low credit risk financial assets. The management of the Group considers time deposits and cash and cash equivalents are short-term in nature and the probability of default is negligible on the basis of high-credit-rating issuers, and accordingly, loss allowance was considered as insignificant low.

34. 金融工具(續)

(b) 金融風險管理目標及政策(續) *信貸風險及減值評估(續)*

於釐定賬面總值合共為4,007,000港元(二零二五年：2,979,000港元)的其他應收款項、按金及租賃按金的預期信貸虧損(按12個月預期信貸虧損計量)時，本集團管理層已考慮過往違約經歷及前瞻性資料(如適用)。例如本集團考慮到款項過往一直保持低違約率，因而認為本集團尚未收回的其他應收款項及租賃按金的固有信貸風險為低風險，且並不重大。

本集團管理層將賬面總值為131,527,000港元(二零二五年：125,110,000港元)，且存放於擁有高信貸評級的金融機構的定期存款及銀行結餘(按12個月預期信貸虧損計量)視作信貸風險低的金融資產。本集團管理層認為，該等定期存款以及現金及現金等價物屬短期性質，且由於發行人擁有高信貸評級，故違約概率屬微乎其微，因此虧損撥備被視為低風險，且並不重大。

For the year ended 31 March 2026
截至二零二六年三月三十一日止年度**34. FINANCIAL INSTRUMENTS (Continued)****(b) Financial risk management objectives and policies (Continued)***Credit risk and impairment assessment (Continued)*

Other than the concentration of credit risk on liquid funds which are deposited with several banks with gross carrying amounting to HK\$131,527,000 (2025: HK\$125,110,000) as at 31 March 2026 with high credit ratings, the Group does not have any other significant concentration of credit risk, with exposure spread over a number of counterparties.

Liquidity risk

Ultimate responsibility for liquidity risk management rests with the management, which has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity requirements. The Group manages liquidity risk by maintaining adequate reserves and borrowing facilities and continuously monitoring forecast and actual cash flows.

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates.

34. 金融工具(續)**(b) 金融風險管理目標及政策(續)***信貸風險及減值評估(續)*

除於二零二六年三月三十一日賬面總值為131,527,000港元(二零二五年:125,110,000港元)且存放於多間高信貸評級的銀行的流動資金具有集中的信貸風險外,由於信貸風險分散於多名對手方,故本集團並無任何其他重大集中的信貸風險。

流動資金風險

流動資金風險管理乃由管理層最終負責,並已建立適當的流動資金風險管理框架,以管理本集團短期、中期及長期資金及流動資金的需求。本集團通過持續監察預測及實際現金流量,從而維持充足的儲備及借款融資,以管理流動資金風險。

下表詳列本集團的非衍生金融負債的餘下合約到期狀況。此表按照金融負債未貼現現金流量編製,其中以本集團須付款的最早日期為基礎。特別是將包含按通知還款條文之銀行借款列入最早時段之組別內,而不理會有關銀行選擇行使此項權利之機率。其他非衍生金融負債之到期日乃基於協定之還款日期釐定。

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

Liquidity tables

		Weighted average effective interest rate 加權平均 實際利率 %	On demand or less than 1 month 按要求或 少於1個月 HK\$'000 千港元	1 month to 3 months 1個月至 3個月 HK\$'000 千港元	3 months to 1 year 3個月至 1年 HK\$'000 千港元	1 - 5 years 1年至5年 HK\$'000 千港元	Over 5 years 5年以上 HK\$'000 千港元	Total undiscounted cash flows 未貼現 現金流量總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
At 31 March 2026	於二零二六年 三月三十一日								
Non-derivative financial liabilities	非衍生金融負債								
Trade and other payables	貿易及其他應付款項	—	25,394	15,855	11,820	—	—	53,069	53,069
Amounts due to non-controlling shareholders of subsidiaries	應付附屬公司 非控股股東款項	—	43,689	—	—	—	—	43,689	43,689
Bank and other borrowings	銀行及其他借款	3.00	6,320	—	—	—	—	6,320	6,320
Lease liabilities	租賃負債	4.95	381	684	2,660	2,316	—	6,041	5,731
			75,784	16,539	14,480	2,316	—	109,119	108,809
At 31 March 2025	於二零二五年 三月三十一日								
Non-derivative financial liabilities	非衍生金融負債								
Trade and other payables	貿易及其他應付款項	—	13,369	14,096	10,538	—	—	38,003	38,003
Amounts due to non-controlling shareholders of subsidiaries	應付附屬公司 非控股股東款項	—	42,961	—	—	—	—	42,961	42,961
Bank and other borrowings	銀行及其他借款	3.39	7,385	—	—	—	—	7,385	7,385
Lease liabilities	租賃負債	4.64	470	940	3,802	3,851	—	9,063	8,707
			65,036	15,036	14,340	3,851	—	98,263	97,056

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

流動資金風險(續)

流動資金表

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34. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

Bank borrowings with a repayment on demand clause are included in the “on demand or less than 1 month” time band in the above maturity analysis. As at 31 March 2026, the aggregate carrying amounts of these bank borrowings amounted to HK\$6,320,000 (2025: HK\$7,186,000). Taking into account the Group’s financial position, the management does not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The management believes that such bank borrowings will be repaid in 6 years after the end of the reporting period in accordance with the scheduled repayment dates set out in the loan agreements, details of which are set out in the table below:

Maturity Analysis - Bank borrowings with a repayment on demand clause based on scheduled repayments

	Less than 1 year 少於1年 HK\$'000 千港元	1-2 years 1-2年 HK\$'000 千港元	2-5 years 2-5年 HK\$'000 千港元	Over 5 years 5年以上 HK\$'000 千港元	Total undiscounted cash outflows 未貼現現金流出總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
31 March 2026 二零二六年三月三十一日	1,039	1,039	3,116	1,731	6,925	6,320
31 March 2025 二零二五年三月三十一日	1,047	1,039	3,064	2,881	8,031	7,186

34. 金融工具(續)

(b) 金融風險管理目標及政策(續)

流動資金風險(續)

附有按要求償還條款的銀行借款計入上述到期日分析中的「按要求或少於1個月」時段。於二零二六年三月三十一日，該等銀行借款之賬面總值為6,320,000港元（二零二五年：7,186,000港元）。經考慮本集團之財務狀況後，管理層認為銀行不大可能行使其酌情權要求立即償還。管理層認為，該等銀行借款將根據貸款協議所載之預定還款日期，於報告期末後六年償還，詳情載於下表：

到期日分析 – 附有按要求償還條款之銀行借款(按預定還款基準)

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34. FINANCIAL INSTRUMENTS (Continued)

(c) Fair value measurements of financial instruments

(i) Financial asset measured at fair value on a recurring basis

Some of the Group's financial instruments are measured at fair value at the end of each reporting period. The following table gives information about how the fair value of below financial asset is determined (in particular, the valuation technique(s) and inputs used).

In estimating the fair value, the Group uses market-observable data to the extent it is available. For instruments with significant unobservable inputs under Level 3, the Group engages an third party qualified valuer to perform the valuation. The financial controller works closely with independent qualified professional valuer to establish the appropriate valuation techniques and key inputs to the model. Financial controller reports to executive directors semi-annually to explain the cause of fluctuations in the fair value of the assets.

Fair value hierarchy as at 31 March 2026

		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
	Note 附註				
Financial asset	金融資產				
Contingent consideration	(a)	—	—	12,156	12,156

34. 金融工具(續)

(c) 金融工具的公平值計量

(i) 按經常性基準以公平值計量的金融資產

於各報告期末，本集團部分金融工具以公平值計量。下表提供以下金融資產公平值釐定的方式(特別是所使用的估值技術及輸入數據)。

於估計公平值時，本集團盡可能使用市場可觀察數據。對於第三級項下具有重大不可觀察輸入數據的工具，本集團委聘一家第三方合資格估值師進行估值。財務總監與獨立合資格專業估值師緊密合作，以確立合適的估值技術及模型的關鍵輸入值。財務總監每半年向執行董事匯報，以說明資產公平值變動的原因。

於二零二六年三月三十一日的公平值層級

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34. FINANCIAL INSTRUMENTS (Continued)

(c) Fair value measurements of financial instruments (Continued)

(i) Financial asset measured at fair value on a recurring basis
(Continued)

Fair value hierarchy as at 31 March 2025

		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Financial asset	金融資產				
Contingent consideration	或然代價	(a)	—	12,611	12,611

(a) The contingent consideration is grouped into level 3 fair value measurement and the fair value is determined based on valuation provided by an independent professional valuer which is measured using discount cash flow analysis based on probability-adjusted profits and discount rate. A significant increase in probability-adjusted profits would result in a significant decrease in fair value of the contingent consideration, and vice versa.

34. 金融工具(續)

(c) 金融工具的公平值計量(續)

(i) 按經常性基準以公平值計量的金融資產(續)

於二零二五年三月三十一日的公平值層級

(a) 或然代價分類為第三級公平值計量且公平值按獨立專業估值師提供的估值釐定，該估值基於概率調整利潤及貼現率使用貼現現金流量分析計量。概率調整利潤的大幅增加將導致或然代價公平值的大幅減少，反之亦然。

(b) Reconciliation of Level 3 fair value measurements

(b) 第三級公平值計量之對賬

	Contingent consideration 或然代價 HK\$'000 千港元
Financial asset at FVTPL	按公平值計入損益的金融資產
At 1 April 2024	於二零二四年四月一日 2,628
Change in fair value recognised in profit or loss (note 7)	於損益確認的公平值變動 (附註 7) 9,983
At 31 March 2025	於二零二五年三月三十一日 12,611
Change in fair value recognised in profit or loss (note 7)	於損益確認的公平值變動 (附註 7) (455)
At 31 March 2026	於二零二六年三月三十一日 12,156

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34. FINANCIAL INSTRUMENTS (Continued)

(c) Fair value measurements of financial instruments (Continued) (b) Reconciliation of Level 3 fair value measurements (Continued)

The management of the Group considers that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in these consolidated financial statements approximate their fair values.

35. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The tables below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash from or used in financing activities:

		Amounts due to non-controlling shareholders of subsidiaries 應付附屬公司 非控股股東款項 HK\$'000 千港元	Other payables 其他應付款項 HK\$'000 千港元	Promissory note payable 應付 承兌票據 HK\$'000 千港元	Bank and other borrowings 銀行及 其他借款 HK\$'000 千港元	Lease liabilities 租賃負債 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於二零二四年四月一日	42,088	—	12,422	8,495	11,760	74,765
Finance costs recognised (Note 9)	已確認財務成本(附註9)	—	—	—	297	411	708
Fair value change	公平值變動	—	—	75	—	—	75
New leases entered/ lease modification	已訂立新租賃/租賃修訂	—	—	—	—	2,441	2,441
Financing cash flows	融資現金流量	(3,047)	(10,000)	(12,497)	(1,407)	(5,905)	(32,856)
Dividends recognised as distribution to shareholder	確認為向股東分派的股息	—	10,000	—	—	—	10,000
Dividends recognised as distribution to non-controlling interests	確認為向非控股權益 分派的股息	3,920	—	—	—	—	3,920
At 31 March 2025 and 1 April 2025	於二零二五年 三月三十一日及 二零二五年四月一日	42,961	—	—	7,385	8,707	59,053
Finance costs recognised (Note 9)	已確認財務成本(附註9)	—	—	—	185	321	506
New leases entered	已訂立新租賃	—	—	—	—	2,376	2,376
Financing cash flows	融資現金流量	(8,092)	(10,000)	—	(1,250)	(5,673)	(25,015)
Dividends recognised as distribution to shareholder	確認為向股東分派的股息	—	10,000	—	—	—	10,000
Dividends recognised as distribution to non-controlling interests	確認為向非控股權益 分派的股息	8,820	—	—	—	—	8,820
At 31 March 2026	於二零二六年三月三十一日	43,689	—	—	6,320	5,731	55,740

34. 金融工具(續)

(c) 金融工具的公平值計量(續) (b) 第三級公平值計量之對賬 (續)

本集團管理層認為，於該等綜合財務報表按攤銷成本入賬的金融資產及金融負債的賬面值與其公平值相若。

35. 融資活動所產生的負債對賬

下表詳述本集團融資活動產生的負債變動(包括現金及非現金變動)。融資活動產生的負債為現金流量曾就此或日後現金流量將就此於本集團的綜合現金流量表分類為融資活動所得或所用現金的負債：



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36. PARTICULARS OF SUBSIDIARIES

Details of the subsidiaries of the Company as at the end of the reporting period are as follows:

36. 附屬公司資料

本公司於報告期末的附屬公司資料如下：

Name of subsidiaries 附屬公司名稱	Place of incorporation 註冊成立地點	Issued and fully paid shares 已發行及繳足股份	Attributable equity interest and voting rights to the Company 本公司應佔權益及投票權				Principal activities 主要業務
			Directly 直接	Indirectly 間接	2026 二零二六年	2025 二零二五年	
Yun Lee (BVI) 潤利(英屬維爾京群島)	British Virgin Islands 英屬維爾京群島	US\$1 1美元	100%	100%	—	—	Investment holding 投資控股
KMY Marine Works & Supplies Limited	Hong Kong 香港	HK\$13,500 13,500港元	—	—	100%	100%	Provision of vessel chartering and related services 提供船舶租賃及相關服務
MKK Marine Services Limited	Hong Kong 香港	HK\$20,000 20,000港元	—	—	100%	100%	Provision of ship management services 提供船舶管理服務
Yun Lee Marine Services (Hong Kong) Company Limited (formerly known as "Yun Lee Tug Boat Company Limited") 潤利海事服務(香港)有限公司(前稱「潤利拖輪有限公司」)	Hong Kong 香港	HK\$120,000 120,000港元	—	—	100%	100%	Provision of agency services for vessel chartering and related services on behalf of vessel owner 代表船主提供船舶租賃代理服務及相關服務
Universal Marine Services Limited 宇航海事服務有限公司	Hong Kong 香港	HK\$10,000 10,000港元	—	—	100%	100%	Investment holding 投資控股
Yun Lee Marine Holdings Limited 潤利海事控股有限公司	Hong Kong 香港	HK\$10,000 10,000港元	—	—	100%	100%	Provision of vessel chartering and related services 提供船舶租賃及相關服務
New Legend Ferry Services Limited ("New Legend") 新里程客輪服務有限公司(「新里程」)	Hong Kong 香港	HK\$30,000 30,000港元	—	—	51%	51%	Provision of vessel chartering and related services 提供船舶租賃及相關服務
Yun Lee Pyromagic and DG Vessels Limited 潤利港星煙花及危險品船有限公司	Hong Kong 香港	HK\$100 100港元	—	—	51%	51%	Provision of vessel chartering and related services 提供船舶租賃及相關服務

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36. PARTICULARS OF SUBSIDIARIES (Continued)

Details of the subsidiaries of the Company as at the end of the reporting period are as follows: (Continued)

36. 附屬公司資料(續)

本公司於報告期末的附屬公司資料如下：(續)

Name of subsidiaries 附屬公司名稱	Place of incorporation 註冊成立地點	Issued and fully paid shares 已發行及繳足股份	Attributable equity interest and voting rights to the Company				Principal activities 主要業務
			Directly 本公司應佔權益及投票權 直接	Indirectly 間接	2026 二零二六年	2025 二零二五年	
Yun Lee (Kwong Sang) Marine Engineering Limited 潤利(廣生)船舶維修服務有限公司	Hong Kong 香港	HK\$10,000 10,000港元	—	—	51%	51%	Provision of repair and maintenance services 提供維修及保養服務
Yun Lee Group Holdings Limited 潤利集團控股有限公司	Hong Kong 香港	HK\$10,000 10,000港元	—	—	100%	100%	Project management 項目管理
YLTK	Hong Kong	HK\$100	—	—	51%	51%	Provision of marine construction services 提供海事建築服務
潤利添記	香港	100港元	—	—	100%	100%	Provision of repair and maintenance services 提供維修及保養服務
潤利海事服務(深圳)有限公司 (note) (附註)	The People's Republic of China ("PRC") 中華人民共和國(「中國」)	RMB200,000 人民幣200,000元	—	—	100%	100%	Provision of repair and maintenance services 提供維修及保養服務
Yun Lee (Tim Kee)-U-Tech Joint Venture Limited 潤利(添記)-卓裕聯營有限公司	Hong Kong 香港	HK\$100 100港元	—	—	51%	51%	Provision of marine construction services 提供海事建築服務
Sanlee New Energy Limited (Incorporated on 24 October 2024)	Hong Kong	HK\$100	—	—	51%	51%	Trading of machinery and equipment related to marine and construction industries 與海事及建築行業相關的機器及設備貿易
三盈新能源有限公司 (於二零二四年十月二十四日註冊成立)	香港	100港元	—	—	—	—	—

Note:

The subsidiary is limited liability entity established in the PRC.

None of the subsidiaries had any debt securities outstanding at the end of the year or at any time during the years.

附註：

該附屬公司為於中國境內成立的有限責任公司。

於年末及年內任何時間，概無附屬公司有任何未償還債務證券。



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36. PARTICULARS OF SUBSIDIARIES (Continued)

The table below shows details of non-wholly owned subsidiaries of the Group that have material non-controlling interests:

36. 附屬公司資料(續)

下表載列本集團擁有重大非控股權益的非全資附屬公司詳情：

Name of subsidiaries 附屬公司名稱	Place of incorporation and principal place of business 註冊成立地點及主要營業地點	Proportion of ownership interests held by non-controlling interests 非控股權益所持有擁有權權益比例		Profit allocated to non-controlling interests 分配至非控股權益的溢利		Accumulated non-controlling interests 累計非控股權益	
		2026 二零二六年	2025 二零二五年	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元	2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
New Legend 新里程	Hong Kong 香港	49%	49%	4,886	6,547	34,646	38,580
YLTK 潤利添記	Hong Kong 香港	49%	49%	11,122	3,752	13,825	2,703
Individually immaterial subsidiary with non-controlling interests 具有非控股權益的個別不重大附屬公司				(20)	2,399	(8,254)	(8,234)

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36. PARTICULARS OF SUBSIDIARIES (Continued)

Summarised financial information in respect of the Group's subsidiary that has material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

36. 附屬公司資料(續)

有關擁有重大非控股權益的本集團之附屬公司財務資料摘要載列如下。下列財務資料摘要為集團內公司間對銷前金額。

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
New Legend	新里程		
Current assets	流動資產	25,365	32,243
Non-current assets	非流動資產	60,569	64,838
Current liabilities	流動負債	8,308	10,731
Non-current liabilities	非流動負債	7,067	7,522
Equity attributable to owners of the Company	本公司擁有人應佔權益	35,913	40,248
Non-controlling interests	非控股權益	34,646	38,580
Revenue	收入	62,241	74,364
Other income	其他收入	10	57
Cost of sales	銷售成本	(45,833)	(54,169)
Expenses	開支	(4,924)	(4,181)
Income tax charge	所得稅開支	(1,762)	(2,728)
Profit and total comprehensive income for the year	年度溢利及全面收益總額	9,732	13,343
Profit and total comprehensive income attributable to owners of the Company	本公司擁有人應佔溢利及全面收益總額	4,846	6,796
Profit and total comprehensive income attributable to non-controlling interests	非控股權益應佔溢利及全面收益總額	4,886	6,547
Dividends paid to non-controlling interests of New Legend	已付新里程非控股權益股息	(8,820)	(3,920)
Net cash inflow from operating activities	經營活動現金流入淨額	8,282	13,671
Net cash outflow used in investing activities	投資活動所用現金流出淨額	—	(1,299)
Net cash outflow used in financing activities	融資活動所用現金流出淨額	(18,000)	(8,000)
Net cash (outflow) inflow	現金(流出)流入淨額	(9,718)	4,372



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36. PARTICULARS OF SUBSIDIARIES (Continued)

36. 附屬公司資料(續)

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
YLTK Group	潤利添記集團		
Current assets	流動資產	142,599	116,220
Non-current assets	非流動資產	5,016	9,787
Current liabilities	流動負債	124,522	125,385
Non-current liabilities	非流動負債	549	1,201
Equity attributable to owners of the Company	本公司擁有人應佔權益	8,719	(3,282)
Non-controlling interests	非控股權益	13,825	2,703
Revenue	收入	264,619	217,493
Other income	其他收入	18	297
Cost of sales	銷售成本	(215,785)	(187,123)
Expenses	開支	(21,243)	(20,397)
Finance cost	財務成本	(252)	(414)
Income tax (charge) credit	所得稅(開支)抵免	(4,234)	549
Profit and total comprehensive income for the year	年度溢利及全面收入總額	23,123	10,405
Profit and total comprehensive income attributable to owners of the Company	本公司擁有人應佔溢利及全面收入總額	12,001	6,653
Profit and total comprehensive income attributable to non-controlling interests	非控股權益應佔溢利及全面收入總額	11,122	3,752
Net cash (outflow) inflow from operating activities	經營活動現金(流出)流入淨額	(1,982)	15,761
Net cash outflow used in financing activities	融資活動所用現金流出淨額	(3,555)	(3,172)
Net cash (outflow) inflow	現金(流出)流入淨額	(5,537)	12,589

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37. MAJOR NON-CASH TRANSACTIONS

During the year ended 31 March 2026, the Group entered into new lease agreements for the use of leased properties and motor vehicles for 1 to 2 years. On the lease commencement, the Group recognised HK\$2,376,000 (2025: HK\$2,507,000) of right-of-use assets and HK\$2,376,000 (2025: HK\$2,441,000) lease liabilities.

38. SHARE-BASED PAYMENT TRANSACTIONS

The Company adopted a share option scheme (the “Share Option Scheme”) on 20 September 2018. The purpose of the Share Option Scheme is to recognise and acknowledge the contributions that the eligible participants have had or may have made to the Group. The eligible participants include any employee, directors, advisers, consultants, suppliers, customers and agents to the Company or any of its subsidiaries.

The exercise price for any share under the Share Option Scheme shall be a price determined by the board of directors of the Company and shall not be less than the highest of: (i) the closing price of the shares as stated in the Stock Exchange’s daily quotations sheet for trade in one or more board lots of the shares on the offer date of the relevant option, which must be a day on which the Stock Exchange is open for the business of dealing in securities (a “Trading Day”); (ii) the average closing price of the shares as stated in the Stock Exchange’s daily quotations sheets for the five Trading Days immediately preceding the offer date of the relevant option; and (iii) the nominal value of a share on the offer date. For the purpose of calculating the subscription price where the Company has been listed for less than five Trading Days, the offer price of the shares shall be used as the closing price of the shares for any Trading Days falling within the period before the listing date.

37. 主要非現金交易

截至二零二六年三月三十一日止年度，本集團就使用租賃物業及汽車訂立為期一至兩年的新租賃協議。於租賃開始時，本集團已確認使用權資產2,376,000港元(二零二五年：2,507,000港元)及租賃負債2,376,000港元(二零二五年：2,441,000港元)。

38. 以股份為基礎之付款交易

本公司於二零一八年九月二十日採納購股權計劃(「購股權計劃」)。購股權計劃的目的是嘉許及表揚合資格參與者已向本集團作出或可能向本集團作出的貢獻。合資格參與者包括本公司或其任何附屬公司的任何員工、董事、顧問、諮詢人、供應商、客戶及代理人。

購股權計劃下任何股份的行使價將為本公司董事會釐定的價格，且不得低於以下各項的最高者：(i) 股份於相關購股權要約日期(須為聯交所開市買賣證券的日子(「交易日」))在聯交所每日報價表就買賣一手或多手股份所報的收市價；(ii) 股份於緊接相關購股權要約日期前五個交易日在聯交所每日報價表所報的平均收市價；及(iii) 股份於要約日期的面值。為計算本公司上市時間少於五個交易日的認購價，股票的發售價應用作上市日期前任何交易日內股份的收市價。

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38. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

The Share Option Scheme will expire on 19 September 2028.

An option shall be deemed to have been granted and accepted by the grantee and to have taken effect when the duplicate offer document constituting acceptance of the options duly signed by the grantee, together with a remittance in favour of the Company of HK\$1.00 by way of consideration for the grant thereof, is received by the Company within such time as may be specified in the offer (which shall not be later than 21 days from the offer date).

The exercise of any option shall be subject to the shareholders' general meeting approval for any necessary increase in the authorised share capital of the Company.

The maximum number of shares in respect of which options may be granted under the Share Option Scheme and any other share option scheme established by the Company, if any, is 100,000,000, representing 10% of the issued share capital of the Company at the date of approval of the Share Option Scheme. The total maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option scheme, if any, shall not exceed 10% of the issued share capital of the Company.

No share options have been granted, exercised, cancelled or lapsed under the Share Option Scheme since its adoption.

38. 以股份為基礎之付款交易 (續)

購股權計劃將於二零二八年九月十九日到期。

本公司於要約可能註明的時間(不得遲於要約日期起計21日)接獲由承授人正式簽署構成接納購股權的要約文件複本，連同付予本公司1.00港元之款項作為授出購股權的代價後，購股權即被視作已授出及已獲承授人接納及已生效。

任何購股權的行使均須經股東於股東大會批准，以增加本公司的法定股本。

根據購股權計劃及本公司設立的任何其他購股權計劃(如有)可能授出的購股權相關的最高股份數目為100,000,000股，相當於購股權計劃批准日期本公司已發行股本的10%。行使購股權計劃及任何其他購股權計劃(如有)項下的所有已授出有待行使購股權而可能發行的最高股份總數不得超過本公司已發行股本的10%。

自採納購股權計劃以來，概無購股權獲授出、行使、註銷或失效。

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For the year ended 31 March 2026
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39. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

39. 財務狀況表及本公司儲備

		2026 二零二六年 HK\$'000 千港元	2025 二零二五年 HK\$'000 千港元
Non-current assets	非流動資產		
Investment in a subsidiary	於一間附屬公司的投資	63,504	63,504
Amounts due from subsidiaries	應收附屬公司款項	306	20,980
		63,810	84,484
Current assets	流動資產		
Other receivables	其他應收款項	68	76
Cash and cash equivalents	現金及現金等價物	1,865	2,112
		1,933	2,188
Current liabilities	流動負債		
Other payables	其他應付款項	8,624	8,863
Amount due to a subsidiary	應付一間附屬公司款項	27,396	46,106
		36,020	54,969
Net current liabilities	流動負債淨額	(34,087)	(52,781)
		29,723	31,703
Capital and reserves	資本及儲備		
Share capital	股本	10,000	10,000
Reserves	儲備	19,723	21,703
Total equity	權益總額	29,723	31,703



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39. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE
COMPANY (Continued)

Movement in the Company's reserves

39. 財務狀況表及本公司儲備(續)

本公司儲備的變動

		Share premium 股份溢價 HK\$'000 千港元	Capital reserve 資本儲備 HK\$'000 千港元	Accumulated losses 累計虧損 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於二零二四年 四月一日	133,728	4,634	(103,989)	34,373
Loss and total comprehensive expense for the year	年度虧損及 全面開支總額	—	—	(2,670)	(2,670)
Dividends paid	已付股息	—	—	(10,000)	(10,000)
At 31 March 2025	於二零二五年 三月三十一日	133,728	4,634	(116,659)	21,703
Profit and total comprehensive income for the year	年度溢利及 全面收入總額	—	—	8,020	8,020
Dividends paid	已付股息	—	—	(10,000)	(10,000)
At 31 March 2026	於二零二六年 三月三十一日	133,728	4,634	(118,639)	19,723

FIVE-YEAR FINANCIAL SUMMARY

五年財務摘要

A summary of the results and assets, liabilities and equity of the Group for the last five financial years, as extracted from the Group's published audited financial statements, is set out below. This summary does not form part of the audited financial statements.

摘錄自本集團已刊發經審核財務報表在過往五個財政年度之本集團業績及資產、負債及權益概要載列如下。本概要並不構成經審核財務報表之一部分。

RESULTS

業績

		2026 二零二六年 HK'000 千港元	2025 二零二五年 HK'000 千港元	2024 二零二四年 HK'000 千港元	2023 二零二三年 HK'000 千港元	2022 二零二二年 HK'000 千港元
Revenue	收益	396,828	373,187	334,604	239,876	364,005
Gross profit	毛利	111,367	98,564	89,410	85,452	93,310
Profit for the year attributable to equity holders of the Company	本公司權益持有人應佔年度溢利	19,441	19,807	31,584	36,011	40,803

ASSETS, LIABILITIES AND EQUITY

資產、負債及權益

		2026 二零二六年 HK'000 千港元	2025 二零二五年 HK'000 千港元	2024 二零二四年 HK'000 千港元	2023 二零二三年 HK'000 千港元	2022 二零二二年 HK'000 千港元
Non-current assets	非流動資產	142,612	158,235	183,055	143,497	125,370
Current assets	流動資產	326,565	282,270	259,827	196,555	215,437
Total assets	總資產	469,177	440,505	442,882	340,052	340,807
Current liabilities	流動負債	129,009	114,477	131,522	38,570	58,943
Net current assets	流動資產淨值	197,556	167,793	128,305	157,985	156,494
Total assets less current liabilities	總資產減流動負債	340,168	326,028	311,360	301,482	281,864
Net assets	資產淨值	324,429	307,828	289,244	284,202	270,586
Equity attributable to equity holders of the Company	本公司權益持有人應佔權益	284,212	274,779	264,973	251,388	235,377

