

Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



沪港联合

HONG KONG SHANGHAI ALLIANCE HOLDINGS LIMITED

滬港聯合控股有限公司

(Incorporated in Bermuda with limited liability)

(Stock Code: 1001)

**INSIDE INFORMATION ANNOUNCEMENT
UPDATE ON PARTICIPATION IN GOVERNMENT TENDER**

This announcement is made by Hong Kong Shanghai Alliance Holdings Limited (the **“Company”**, together with its subsidiaries, the **“Group”**) pursuant to Rule 13.09(2)(a) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the **“Listing Rules”**) and the Inside Information Provisions (as defined in the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

Reference is made to the announcement of the Company dated 11 May 2026 (the **“Announcement”**) regarding the submission of a tender by the Subsidiary in response to an invitation to tender issued by the Government in relation to the development project of the ACIB at Tsing Keung Street, Tsing Yi, New Territories (the **“Tender”**). Unless the context requires otherwise, capitalised terms used herein shall have the same meaning as those defined in the Announcement.

The Board would like to inform the Shareholders and potential investors that the Subsidiary was not awarded the Tender. The Group has various operational alternatives and will continue to implement appropriate measures to support its sustainable business development and operational needs. As of the date of this announcement, the Board expects that the outcome of the Tender will not have material adverse impact on the financial position or business operations of the Group.

Shareholders and potential investors are advised to exercise caution when dealing in the shares of the Company.

On behalf of the Board
Hong Kong Shanghai Alliance Holdings Limited
Wong Ting Kwan
Executive Director

Hong Kong, 9 July 2026

As at the date of this announcement, the Board comprises Mr. Yao Cho Fai Andrew, Mr. Lau Chi Chiu and Mr. Wong Ting Kwan (being the executive directors); Mr. Yeung Wing Sun Mike, Mr. Li Yinquan and Ms. Cheung Marn Kay (being the independent non-executive directors).