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H World Group Limited

華住集團有限公司

(Formerly known as Huazhu Group Limited)

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1179)

CHANGE OF BOARD COMPOSITION

This announcement is made pursuant to Rules 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (the “**Hong Kong Listing Rules**”) and the Inside Information Provisions (as defined in the Hong Kong Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

The board of directors (the “**Board**”) of H World Group Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) hereby announces that, with effect from the date of this announcement, Mr. SUN Yanjun (“**Mr. Sun**”) has been appointed as an independent director of the Board. Furthermore, Mr. Sun is an independent non-executive director of the Company for the purpose of the Hong Kong Listing Rules.

Mr. Sun has leadership experience in a variety of leading global investment firms, and deep knowledge in private market investing, capital markets, mergers and acquisitions, and business operations. He was the group director of Jardine Matheson Limited and the chairman of Jardine Matheson (China) Limited, a diversified multinational conglomerate based in Asia, with responsibility for overseeing and supporting the group’s business development and investment activities across the region from June 2022 to September 2025. He was a partner and co-head of China at TPG Capital, a global alternative asset management firm, where he led private equity investments and facilitated business development efforts for TPG’s global business units in Greater China from August 2011 to November 2018; he continued to serve as a senior advisor to TPG until December 2020. Prior to joining TPG, he was a managing director at Principal Investment Area (PIA), the private equity and principal investing arm of Goldman Sachs, from May 2006 to May 2011. Mr. Sun also worked at Morgan Stanley, General Electric, and Citigroup. Mr. Sun has been an independent non-executive director of China National Building Material Company Limited (HKEX: 3323) since October 2014, a non-executive director of 1233 International Supply Chain Management Co., Ltd. since September 2022, a non-executive director of Livi Bank, a digital bank in Hong Kong, since June 2025, and an independent director of Market Technology Acquisition Corp (NASDAQ: MTAK) since July 2026.

Mr. Sun received a bachelor of economics degree in international finance from the Renmin University of China in 1992 and an MBA degree with high distinction from the University of Michigan in 1997.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
H World Group Limited
JI Qi
Executive Chairman

Hong Kong, July 28, 2026

As at the date of this announcement, the board of directors of the Company comprises Mr. JI Qi, the Executive Chairman, and Mr. Justin Martin LEVERENZ, as directors; Mr. John WU Jiong, Mr. HEE Theng Fong, Ms. CAO Lei, Ms. ZHANG Yi (alias Bonnie Yi ZHANG) and Mr. SUN Yanjun as independent directors.