



Dufu Liquor Group Limited 杜甫酒業集團有限公司

(Incorporated in Bermuda with limited liability)
(Stock Code: 986)

2026 ANNUAL REPORT



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*This Annual Report, in both English and Chinese versions, is available on the Company's website at www.dufu.com.hk. Shareholders may at any time change their choice of language(s) (either English only or Chinese only or both languages) of the corporate communications of the Company (the "**Corporate Communications**").*

Shareholders may send their request to change their choice of language(s) of Corporate Communications by notice in writing to the Company's Hong Kong Branch Share Registrar and Transfer Office, Union Registrars Limited, at Suites 3301-04, 33/F., Two Chinachem Exchange Square, 338 King's Road, North Point, Hong Kong.

Shareholders who have chosen to receive the Corporate Communications in either English or Chinese version will receive both English and Chinese versions of this Annual Report since both languages are bound together into one booklet.

Corporate Information

Executive Directors

Mr. Liu Jun (Redesignated from Chairman to Co-chairperson on 22 October 2025)
Mr. Qin Zhizun (Appointed as Co-chairperson on 22 October 2025)
Mr. Wei Liang (*Chief Executive Officer*)
Ms. Li Xia

Non-executive Director

Ms. Yang Xiaoqing

Independent Non-executive Directors

Mr. Yiu To Wa
Mr. Lau Leong Yuen
Mr. Zhang Heng

Company Secretary

Mr. Sin Kwok Chui Malon

Audit Committee

Mr. Yiu To Wa (*Chairman*)
Mr. Lau Leong Yuen
Mr. Zhang Heng

Remuneration Committee

Mr. Lau Leong Yuen (*Chairman*)
Mr. Yiu To Wa
Mr. Liu Jun

Nomination Committee

Mr. Yiu To Wa (*Chairman*)
Mr. Lau Leong Yuen
Ms. Li Xia (Appointed on 1 July 2025)

Auditor

McMillan Woods (Hong Kong) CPA Limited
24/F., Siu On Centre
188 Lockhart Road
Wan Chai
Hong Kong

Legal Advisor

H.Y. Leung & Co. LLP Solicitors
Units 2202-06, 22/F,
Office Tower of Convention Plaza,
1 Harbour Road, Hong Kong

Registered Office

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

Head Office and Principal Place of Business

Room 910, 9/F., Harbour Centre
25 Harbour Road, Wanchai
Hong Kong

Principal Bankers

Industrial and Commercial Bank of China Limited
CMB Wing Lung Bank Limited

Principal Share Registrar and Transfer Office

Conyers Corporate Services (Bermuda) Limited
Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

Hong Kong Branch Share Registrar and Transfer Office

Union Registrars Limited
Suites 3301-04, 33/F.
Two Chinachem Exchange Square
338 King's Road
North Point
Hong Kong

Website

<http://www.dufu.com.hk>

Stock Code

986



Chairman's Statement and Management Discussion & Analysis

I would like to report to the shareholders the annual results of Dufu Liquor Group Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) for the year ended 31 March 2026.

FINANCIAL REVIEW

For the year ended 31 March 2026, the Group's revenue was approximately HK\$54.94 million (2025: HK\$67.28 million), representing a decrease of approximately HK\$12.34 million or 18.34% as compared with the year ended 31 March 2025. The revenue included approximately HK\$19.03 million (2025: HK\$34.42 million) from design and marketing of jewelry (the “**Design and Marketing of Jewelry**”) business and approximately HK\$35.91 million (2025: HK\$32.86 million) from provision of loans as money lending (the “**Money Lending**”) business.

Gross profit was approximately HK\$37.01 million (2025: HK\$34.53 million), representing a slight increase of approximately HK\$2.48 million or 7.18% as compared with the year ended 31 March 2025. Gross profit margin of the Group increased from approximately 51.32% to 67.36%. The increase in gross profit was due to the higher demand in the Money Lending.

The loss for the year of the Group was approximately HK\$17.66 million (2025: profit of HK\$30.39 million), representing a decrease of approximately HK\$48.05 million. The increase in loss was mainly due to, including but not limited to the allowance for expected credit losses on trade receivables and loan and interest receivables, net were approximately HK\$49.92 million as compared to reversal of expected credit losses of approximately HK\$16.31 million of the year ended 31 March 2025.

Selling, distribution and administrative expenses were approximately HK\$15.16 million (2025: HK\$16.38 million), representing a decrease of HK\$1.22 million or approximately 7.45% compared to the year ended 31 March 2025.

The finance costs amounted to approximately HK\$2.79 million, representing a slight increase of approximately HK\$0.27 million compared to approximately HK\$2.52 million for the year ended 31 March 2025.

For the year ended 31 March 2026, the Group was principally engaged in the businesses of Design and Marketing of Jewelry and Money Lending.

Design and Marketing of Jewelry business

During the year, the revenue generated from the Design and Marketing of Jewelry business was approximately HK\$19.03 million (2025: HK\$34.42 million). Operating loss before tax was approximately HK\$5.38 million (2025: approximately HK\$1.13 million).

FINANCIAL REVIEW (continued)

Design and Marketing of Jewelry business (continued)

The pandemic in Mainland China (the “**Mainland**”) has affected all businesses, including ours. Since the severe outbreak of COVID-19 in January 2020, various regions were under extensive lockdown and various levels of restrictions on public and business activities. The implementation of social distancing and quarantine measures in many countries worldwide have dampened consumer sentiment and brought the international tourism to a standstill, plunging the global economy into recession. Nevertheless, it appears that we are finally able to leave behind the nightmare of the pandemic.

The decline in jewellery sales is driven by a combination of China-led luxury slowdown, shifting consumer behaviour, economic uncertainty, and structural changes in how Asian consumers shop.

Jewellery sales in Asia are decreasing mainly because China's economic slowdown has weakened luxury demand, consumers are traveling less, and attitudes toward luxury purchases are shifting, especially among younger buyers.

Money Lending business

The Group holds a money lender's licence in Hong Kong pursuant to the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong) and provides loan facilities to prospective clients. The Group earns interest income from the provision of such loan facilities through the wholly owned subsidiary of the Company, Great Luck Finance Limited (“**Great Luck**”).

As at 31 March 2026, there were a total of 150 (31 March 2025: 142) individual borrowers with principal amounts totalling approximately HK\$385.61 million (31 March 2025: HK\$342.88 million) at the average interest rate of 10.51% (31 March 2025: 10.70%) per annum. The tenure of loans was 1 to 3 years (2025: 1 to 3 years). During the period under review, interest income from money lending was approximately HK\$35.91 million (2025: approximately HK\$32.86 million).

The following table sets forth the distribution of the remaining maturity of loan receivables as at 31 March 2026:

	HK\$'million
Within one year	35.31
Between one and three years	350.30
	385.61

All of the borrowers are individuals. Out of the total loan receivables, approximately HK\$34 million were secured by guarantees from certain companies and the remaining balances were unsecured.

The loan amount of largest borrower of the Group was HK\$9,000,000, approximately 2.33% of the total loan receivables of the Group and the five largest borrowers were HK\$43,000,000, approximately 11.15% of the total loan receivables.

FINANCIAL REVIEW (continued)

Money Lending business (continued)

The Group strived to adhere to a set of policies and procedural manuals (such as, internal loan and credit policy of the Group, Guideline on Compliance of Anti-Money Laundering and Counter Terrorist Financing Requirements for Licensed Money Lenders which is issued by Hong Kong Companies Registry and the Money Lenders Ordinance) in respect of loan approval, loan renewal, loan recovery, loan compliance, monitoring and anti-money laundering.

Before granting loans to potential customers, the Group performs credit assessment and due diligence process to assess the potential customers' credit quality individually and defines the credit limits granted to the borrowers.

The credit assessment and due diligence process encompasses (i) obtaining personal information as to identity card copy and address proof; (ii) enquiring with the potential customer about any relationship with our directors or staff; (iii) ensuring the potential customer is an independent third party and not connected with the Group and its connected person; (iv) if the potential customer is a connected person, we may consider the approval or not and make disclosure under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") if required; (v) perform a notifiable transaction test to ensure the loan is in compliance with the Listing Rules; (vi) conducting a detailed assessment on the credit history and financial background of the potential customers are performed by the finance team, the officer will gather the information and pass it to finance manager to review and finally pass these information to directors of Great Luck for assessment and approval. The relevant documents of financial background including but not limited to securities statement, bank statement and property certificate for asset proof will be received; (vii) conducting a litigation search through the government/ other platform for the potential customers; and (viii) performing an assessment on the recoverability by the finance team, the procedures include reviewing the asset proof to ensure the potential customer is not under bankruptcy or debt restructuring.

Under the Group's credit policy, (i) the loan shall not exceed the maximum loan amount preset by the Group (i.e. HK\$10,000,000), (ii) the tenor of loan shall not exceed the preset by the Group (i.e. 3 years), (iii) the interest rate of loan shall not be less than the preset by the Group (i.e. 5%) and (iv) the credit limit should be based on, amongst others, the asset proof and the collateral value (if any), and determined by one of directors of Great Luck. The terms of loan will depend on, amongst others, on assets proof, background search, and collateral which will be determined on a case-by-case basis in accordance with the policy.

Loan monitoring mechanism has been established. The finance team is responsible for ongoing monitoring of the loan portfolio, credit limit of loans, loan recoverability, debt collection, identifying potential problems and recommending mitigating measures. The Group will conduct regular repayment assessments on the repayment schedule and the date of payment, and perform company searches, litigation searches, internet searches and regulatory compliance searches in order to monitor and determine the risk level. The Group will request borrowers provide any updated financial information if considered necessary to update their financial ability, credit risk and assess the loan recoverability. These exercises are to monitor if any material adverse change may arise in the financial or legal conditions of the borrowers.

FINANCIAL REVIEW (continued)

Money Lending business (continued)

The Group performs impairment assessment on loan receivables under the expected credit loss (“**ECL**”) model. The measurement of ECL is a function of the probability of default, the loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of probability of default and loss given default based on historical data and forward-looking information is performed by independent professional valuers engaged by the Group at each reporting date for the purpose of determining ECL. In accordance with the Group's loan impairment policy, the amount of ECL is updated at each reporting date to reflect the changes in credit risk on loan receivables since initial recognition.

For the year ended 31 March 2026, the net impairment allowance recognised primarily represented the credit risk involved in collectability of certain default and non-default loans determined under the Group's loan impairment policy, with reference to factors including the credit history and financial conditions of the borrowers, the aging of the overdue balances, the realisation value of the collaterals pledged to the Group, and forward-looking information including the future macro-economic conditions affecting the borrowers.

Allowance for expected credit loss on loan and interest receivables were made approximately HK\$48.91 million which is mainly due to the gross amount of loan receivables of HK\$111.74 million were transferred from stage 2 to stage 3. Actually, the Group did not incur any bad debt during the year except for these accounting impairment provisions.

Regarding monitoring the recoverability of the loans, the Company will quarterly review and monitor the loan repayment status subsequent to the drawdown of loans to ensure that loan repayments are punctual and past due accounts are handled efficiently. When there were past due accounts, the Group would take actions including reminding calls, interviews, issuing demand notes, discussing the repayment terms or settlement proposals with the borrower and if unsuccessful, legal action would be taken against the borrower.

As at 31 March 2026, the allowance for ECLs of loan receivables is HK\$95.45 million (2025: HK\$46.54 million). The provision of default rate is 24.75% (2025: 13.57%). The Group did not record any bad debt or write-off of loan receivable during the year ended 31 March 2026.

The Company has complied with requirements set out in chapter 14 and/or 14A of the Listing Rules when it granted the loans to each of the borrower(s), whose loan(s) was still outstanding as at 31 March 2026.

According to the statistics from Companies Registry, number of licensed money lenders has gradually decreased from 2,324 to 1,988 for year 2019 to year 2026. Licensed money lenders, which are outside the banking system, provide an alternative source of financing for individuals and companies.

MATERIAL ACQUISITION AND DISPOSAL

The Company did not have any significant acquisition and disposal during the year ended 31 March 2026.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group did not have other future plans for material investments or capital assets as at 31 March 2026.



OUTLOOK

The Directors will continue to enhance the Group's businesses through the review of its existing business portfolio from time to time and also seek suitable investment opportunities in the long run so as to broaden the source of income of the Group and diversify the Group's business portfolio on an on-going basis.

LIQUIDITY AND FINANCIAL RESOURCES

As at 31 March 2026, the Group's net current assets were approximately HK\$90.49 million (2025: HK\$259.73 million), including cash and cash equivalents of approximately HK\$0.14 million (2025: HK\$0.22 million). Total interest-bearing borrowings amounted to approximately HK\$36.16 million as at 31 March 2026 (2025: HK\$32.97 million). The Group's gearing ratio, which was net debt divided by total equity plus net debt, as at 31 March 2026 was 9.71% (2025: 8.42%).

SHARE CAPITAL AND CAPITAL STRUCTURE

There was no change in the share capital and capital structure of the Company during the year ended 31 March 2026.

FOREIGN EXCHANGE EXPOSURE

The Group mainly operates in Hong Kong and Mainland China. Most transactions, assets and liabilities are denominated in Hong Kong Dollars, United States dollars ("**USD**") and Renminbi. As Hong Kong dollars are pegged to USD, the management does not expect that the Group has significant foreign exchange exposure to USD. During the year ended 31 March 2026, the Group did not enter into any derivative contracts aimed at minimising exchange rate risks, but the Group will continue to review its foreign exchange exposure regularly and might consider using financial instruments to hedge against foreign exchange exposure at appropriate times.

CONTINGENT LIABILITIES

The Group did not have any material contingent liabilities as at 31 March 2026 and 2025.

CAPITAL COMMITMENTS

The Group had no material capital commitments authorised but not provided for as at 31 March 2026 and 2025.

PLEDGE OF ASSETS

The Group did not have any pledge on its assets as at 31 March 2026 and 2025.

DIVIDEND

No dividend for the year ended 31 March 2026 (2025: Nil) is recommended by the Board.

EVENTS AFTER THE REPORTING PERIOD

Subsequent to the end of the reporting period, a capital reorganisation of the Company became effective on 27 May 2026. The capital reorganisation involved, among other things, a share consolidation of every ten (10) issued and unissued existing shares into one (1) consolidated share. As a result, the calculation of basic and diluted (loss)/earnings per share for all periods presented has been adjusted retrospectively in accordance with HKAS 33. Details regarding the capital reorganisation, please refer to the Company's circular and announcement dated 30 April 2026 and 26 May 2026 respectively.

EMPLOYMENT AND REMUNERATION POLICY

During the year under review, the Group continued to strengthen its staff quality through staff development and training programmes. The Group had 7 employees as at 31 March 2026 (2025: 7). Remunerations are commensurate with the nature of job, staff experience and market conditions.

APPRECIATION

On behalf of the Board, I would like to express my sincere appreciation to all management and staff for their diligence and continuing support.

ON BEHALF OF THE BOARD

Mr. Liu Jun

Co-chairperson and Executive Director

Hong Kong, 30 June 2026



Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The Company recognises the importance of corporate governance in maintaining its corporate transparency and accountability. The Board sets appropriate policies and implements corporate governance practices in accordance with the needs of the Group's business.

The Company has applied the principles as set out in the Corporate Governance Code (the “**CG Code**”) contained in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (the “**Listing Rules**”).

In the opinion of the Board, during the year ended 31 March 2026, the Company has complied with the code provisions set out in the CG Code.

Key corporate governance principles and practices of the Company as well as the details of the foregoing deviations are summarized below.

A. THE BOARD

A1. Responsibilities and Delegation

The Board is responsible for the leadership, control and management of the Company and oversees the Group's business, strategic decisions and performances in the attainment of the objectives of ensuring effective functioning and growth of the Group and enhancing value to investors. All the directors carry out their duties in good faith and act in the interests of the Group.

All directors have timely access to all relevant information as well as the advices and services of the Company Secretary and management, with a view to ensuring compliance with Board procedures and all applicable laws and regulations. Any director may request for independent professional advice in appropriate circumstances at the Company's expense, upon reasonable request made to the Board.

The Board reserves for its decision on all major matters of the Company, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant financial and operational matters.

A. THE BOARD (continued)

A1. Responsibilities and Delegation (continued)

The Executive Committee and the management are delegated the authority and responsibilities by the Board for the day-to-day management and operation of the Group. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the abovementioned officers. The Board has the full support of the management to discharge its responsibilities.

A2. Board Composition

The Board currently comprises the following directors:

Executive directors:

Mr. Liu Jun (*Co-chairperson of the Board, member of the Executive Committee and Remuneration Committee*)

Mr. Qin Zhizun (*Co-chairperson of the Board, and member of the Executive Committee*)

Mr. Wei Liang (*Chief Executive Officer and member of the Executive Committee*)

Ms. Li Xia (*Member of the Executive Committee, Nomination Committee (Appointed on 1 July 2025)*)

Non-executive director:

Ms. Yang Xiaoqing

Independent non-executive directors:

Mr. Yiu To Wa (*Chairman of both the Audit Committee and Nomination Committee, member of the Remuneration Committee*)

Mr. Lau Leong Yuen (*Chairman of the Remuneration Committee, member of the Audit Committee and Nomination Committee*)

Mr. Zhang Heng (*Member of the Audit Committee*)

Throughout the year ended 31 March 2026, the Board has met the requirements of Listing Rules 3.10 and 3.10A of having at least three independent non-executive directors (representing at least one third of the Board) with one of them possessing appropriate professional qualifications and accounting and related financial management expertise.

The members of the Board have skills and experience appropriate for the business requirements and objectives of the Group. The independent non-executive directors bring different business and financial expertise, experience and independent judgement to the Board and they are invited to serve on the Board committees of the Company. Through participating in Board meetings and taking the lead in managing issues involving potential conflict of interests, the independent non-executive directors have made contributions to the effective direction of the Company and provided adequate checks and balances to safeguard the interests of both the Group and the shareholders.



A. THE BOARD (continued)

A2. Board Composition (continued)

The Company also recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. The Board will take into account a number of measurable objectives to achieve its diversity, including but not limited to gender, age, cultural and educational background, or professional experience. Such objectives, if any, will be reviewed from time to time to ensure their appropriateness in determining the optimum composition of the Board.

The biographical details of the directors of the Company are set out under the section headed “Brief Biographical Details in respect of Directors and Senior Management” in this annual report. None of the members of the Board is related to one another.

The Company has received written annual confirmation from each independent non-executive director of his/her independence pursuant to the requirements of the Listing Rules. The Company considers all independent non-executive directors to be independent in light of the independence guidelines set out in the Listing Rules.

A3. Appointment and Re-election of Directors

The procedures and process of appointment, re-election and removal of directors are laid down in the Company’s Bye-laws (the “**Bye-laws**”). According to the Bye-laws, one-third of the directors for the time being (if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation at each annual general meeting provided that every director shall be subject to retirement at an annual general meeting at least once every three years. In addition, any new director appointed to fill a casual vacancy or as an addition to the Board shall hold office only until the first general meeting after appointment. The retiring directors are eligible for re-election by the shareholders at the respective general meetings.

A4. Induction and Continuing Development for Directors

Each newly appointed director receives induction on the first occasion of his/her appointment, so as to ensure that he/she has appropriate understanding of the business and operations of the Group and that he/she is sufficiently aware of his/her responsibilities and obligations under the Listing Rules and relevant legal and regulatory requirements.

All the directors understood the importance of continuous professional development and were committed to participating in any suitable training or reading relevant materials in order to maintain and enhance their knowledge and skills. They are continually updated with legal and regulatory developments, and the business and market changes to refresh their knowledge and to facilitate the discharge of their responsibilities. Continuing briefings and professional development to directors are arranged whenever necessary. In addition, reading materials on new or changes to salient laws and regulations applicable to the Group are provided to directors from time to time for their studying and reference.

A. THE BOARD (continued)

A4. Induction and Continuing Development for Directors (continued)

During the year ended 31 March 2026, pursuant to code provision C.1.4 of the CG Code, all directors received regular briefings and updates from the Company Secretary on the Group's business, operations and corporate governance and compliance matters; and read publications, journals, books and other reading materials in relation to regulatory updates, financial reporting and corporate management. All Directors confirmed that they have complied with the CG code provision C.1.4. A summary of the trainings relating to corporate governance and regulatory updates received by the directors for the year ended 31 March 2026 is as follows:

Name of directors	Attending training/ seminars	Reading relevant materials
<i>Executive directors</i>		
Mr. Liu Jun	✓	✓
Mr. Wei Liang	✓	✓
Ms. Li Xia	✓	✓
<i>Non-executive director</i>		
Ms. Yang Xiaoqing	✓	✓
<i>Independent non-executive directors</i>		
Mr. Yiu To Wa	✓	✓
Mr. Lau Leong Yuen	✓	✓
Mr. Zhang Heng	✓	✓

A5. Directors' Attendance Records

The attendance records of each director at the Board and Board committee meetings and the general meetings of the Company held during the year ended 31 March 2026 are set out below:

Name of Director	Board Meeting	Attendance/Number of Meetings			Annual General Meeting
		Audit Committee Meeting	Remuneration Committee Meeting	Nomination Committee Meeting	
<i>Executive directors:</i>					
Mr. Liu Jun	10/10	N/A	3/3	1/1	1/1
Mr. Qin Zhizun	1/10	N/A	N/A	N/A	N/A
Mr. Wei Liang	10/10	N/A	N/A	N/A	1/1
Ms. Li Xia	8/10	N/A	N/A	2/2	1/1
<i>Non-executive director:</i>					
Ms. Yang Xiaoqing	8/10	N/A	N/A	N/A	1/1
<i>Independent non-executive directors:</i>					
Mr. Yiu To Wa	10/10	2/2	3/3	3/3	1/1
Mr. Lau Leong Yuen	10/10	2/2	3/3	3/3	1/1
Mr. Zhang Heng	6/10	2/2	N/A	N/A	1/1

In addition, the Chairman of the Board held a meeting with the independent non-executive directors without the presence of executive directors during the year under review.

A. THE BOARD (continued)

A6. Model Code for Securities Transactions

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) contained in Appendix C3 to the Listing Rules as its own code of conduct regarding directors’ dealings in the Company’s securities (the “**Own Code**”). Having made specific enquiry of all the Company’s directors, they confirmed that they have complied with the required standard set out in the Own Code throughout the year ended 31 March 2026.

The Company has also established written guidelines on terms no less exacting than the Model Code (the “**Employees Written Guidelines**”) for securities transactions by employees who are likely to possess inside information of the Company and/or its securities. No incident of non-compliance of the Employees Written Guidelines by the employees was noted by the Company.

Where the Company is aware of any restricted period for dealings in the Company’s securities, the Company will notify its directors and relevant employees in advance.

A7. Corporate Governance Functions

The Board is responsible for performing the corporate governance functions set out in the code provision A.2.1 of the CG Code.

During the year under review, the Board has (i) reviewed and developed the Company’s corporate governance policies and practices, (ii) reviewed and monitored the training and continuous professional development of the directors and management, (iii) reviewed and monitored the Company’s policies and practices on compliance with legal and regulatory requirements, (iv) reviewed and monitored the compliance of the Own Code and the Employees Written Guidelines, and (v) reviewed the Company’s compliance with the CG Code and disclosure in the Corporate Governance Report.

A8. Board Diversity Policy

The Board adopted a board diversity policy which aims to set out the approach to achieve diversity on the Board. The Company aims to build and maintain a Board with a diversity of Directors, in terms of skills, experience, knowledge, expertise, culture, independence, age and gender appropriate for the requirements of the business development of the Group. All Board appointments will be based on meritocracy, and candidates will be considered against selection criteria, having regard for the benefits of diversity on the Board. The Nomination Committee will monitor the implementation of the board diversity policy and from time to time review it, as appropriate, to ensure the effectiveness of the said policy. During the year under review, upon the recommendation of the Nomination Committee, the Board reviewed the board diversity policy and considered it was appropriate and effective.

A. THE BOARD (continued)

A8. Board Diversity Policy (continued)

The Group also continues to adopt employee diversity measures to promote the diversity at all levels of its workforce. As of the date of this report, approximately 75% of Directors and 57% of total workforce of the Company (including directors and senior management) were male. For details of gender diversity at the workforce levels, please refer to the section “B1. Employment” in the Environmental, Social and Governance Report 2026.

B. BOARD COMMITTEES

The Board has four Board committees, namely, the Executive Committee, the Remuneration Committee, the Audit Committee and the Nomination Committee, for overseeing particular aspects of the Company's affairs. All Board committees have been established with defined written terms of reference which are available on the Stock Exchange's website (www.hkexnews.hk) and on the Company's website (except for the written terms of reference of the Executive Committee which is available to shareholders upon request). All the Board committees should report to the Board on their decisions or recommendations made.

All Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expenses.

B1. Executive Committee

The Executive Committee currently comprises all the executive directors of the Company with the Co-chairperson of the Board, Mr. Liu Jun, acting as the chairman of such Committee. The Executive Committee operates as a general management committee under the direct authority of the Board to increase the efficiency for the business decisions. It monitors the execution of the Company's strategic plans and operations of all business units of the Group and discusses and makes decisions on matters relating to the management and day-to-day operations of the Company.

B2. Remuneration Committee

The Remuneration Committee currently comprises a total of three members, being Mr. Liu Jun, the Company's executive director, Mr. Yiu To Wa and Mr. Lau Leong Yuen, the Company's independent non-executive directors. The majority of the Remuneration Committee members are independent non-executive directors. The chairman of the Remuneration Committee is Mr. Lau Leong Yuen.

The principal responsibilities of the Remuneration Committee include making recommendations to the Board on the Company's remuneration policy and structure, the remuneration packages of executive directors and members of senior management (i.e. the model described in the code provision E.1.2(c)(ii) of the CG Code is adopted) and the remuneration of non-executive directors. The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no director or any of his/her associates will participate in deciding his/her own remuneration, which remuneration will be determined by reference to the performance of the individual and the Company as well as market practice and conditions.

B. BOARD COMMITTEES (continued)

B2. Remuneration Committee (continued)

The Company has adopted written terms of reference for the Remuneration Committee that clearly define the role, authority and function of the Remuneration Committee. The terms of reference of the Remuneration Committee are available on both the websites of the Exchange and the Company.

During the year under review, the Remuneration Committee has performed the following major works: (i) reviewed the remuneration policy and structure of the Group and made recommendation to the Board; and (ii) reviewed the remuneration packages of the directors and senior management.

The attendance records of each Committee member at the one Remuneration Committee meeting held during the year ended 31 March 2026 are set out in section A5 above.

Details of the remuneration of each director of the Company for the year ended 31 March 2026 are set out in note 15 to the consolidated financial statements contained in this annual report.

B3. Audit Committee

The Audit Committee currently comprises a total of three members, all of whom are the existing independent non-executive directors, namely Mr. Yiu To Wa, Mr. Lau Leong Yuen and Mr. Zhang Heng. The chairman of the Audit Committee is Mr. Yiu To Wa. None of the members of the Audit Committee is a former partner of the Company's existing external auditor.

The main duties of the Audit Committee are reviewing the financial information and reports of the Group and considering any significant or unusual items raised by the financial officers of the Group or external auditor before submission to the Board; reviewing the relationship with and the terms of appointment of the external auditor and making relevant recommendation to the Board; and reviewing the Company's financial reporting system, internal control system and risk management system.

The Company has adopted written terms of reference for the Audit Committee that clearly define the role, authority and function of the Audit Committee. The terms of reference of the Audit Committee are available on both the websites of the Exchange and the Company.

During the year under review, the Audit Committee has performed the following major works:

- Reviewed and discussed the annual financial statements, results announcement and report for the year ended 31 March 2026, the related accounting principles and practices adopted by the Group and the relevant audit findings, and the major audit issues reported by the auditor before submission to the Board.
- Reviewed and discussed the interim financial statements, results announcement and report for the six months ended 30 September 2025, and the related accounting principles and practices adopted by the Group.
- Reviewed the relationship with the external auditor by reference to the work performed by the auditor, audit fees and terms of engagement, and make recommendation to the Board on the re-appointment of external auditor.

B. BOARD COMMITTEES (continued)

B3. Audit Committee (continued)

- Reviewed the effectiveness of the Group's internal control and risk management and internal audit function, and made recommendation to the Board.

The attendance records of each Committee member at the two Audit Committee meetings held during the year ended 31 March 2026 are set out in section A5 above.

The Audit Committee met regularly with the Company's external auditor to discuss issues arising from the audit and financial reporting matters.

There is no disagreement between the Board and the Audit Committee regarding the appointment of external auditor.

B4. Nomination Committee

The Nomination Committee currently comprises a total of three members, being Ms. Li Xia, the Company's executive director, Mr. Yiu To Wa and Mr. Lau Leong Yuen, the Company's independent non-executive directors. The majority of the Nomination Committee members are independent non-executive directors. The chairman of the Nomination Committee is Mr. Yiu To Wa.

The principal responsibilities of the Nomination Committee include reviewing the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and recommending any changes to the Board; identifying qualified and suitable individuals to become Board members and selecting and making recommendations to the Board on the selection of individuals nominated for directorships; assessing the independence of independent non-executive directors; and making recommendations to the Board on relevant matters relating to the appointment or re-appointment of directors and succession planning for directors in particular, the Chairman and the Chief Executive Officer of the Company.

The Company has adopted written terms of reference for the Nomination Committee that clearly define the role, authority and function of the Nomination Committee. The terms of reference of the Nomination Committee are available on both the websites of the Exchange and the Company.

In selecting candidates for directorship of the Company, the Nomination Committee may make reference to certain criteria such as the Company's needs, the integrity, experience, skills, professional knowledge of the candidate and the amount of time and effort that the candidate will devote to carry out his/her duties and responsibilities. External recruitment professionals might be engaged to carry out selection process when necessary.

During the year under review, the Nomination Committee has performed the following major works: (i) reviewed the structure, size and composition of the Board to ensure that it has a balance of expertise, skills and experience appropriate to the requirements for the business of the Group and the board diversity policy; (ii) made recommendation to the Board on the re-election of the retiring directors at the 2025 annual general meeting; and (iii) assessed the independence of all the Company's independent non-executive directors.

The attendance records of each Committee member at the two Nomination Committee meetings held during the year ended 31 March 2026 are set out in section A5 above.

C. DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF THE FINANCIAL STATEMENTS

The directors have acknowledged their responsibilities for preparing the financial statements of the Company for the year ended 31 March 2026.

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, price sensitive announcements and other disclosures required under the Listing Rules and other regulatory requirements. The management has provided such explanation and information to the Board as necessary to enable the Board to make an informed assessment of the financial information and position of the Group put forward to the Board for approval.

There are no material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

D. RISK MANAGEMENT AND INTERNAL CONTROLS

Risk management forms part of management's core responsibility and is an integral part of the internal control of the Group.

The Board acknowledges its responsibility for risk management and internal control systems to safeguard the Group's assets and stakeholders' interests, as well as to provide reliable financial information for internal and external use together with compliance of applicable laws, rules and regulations. The Board also acknowledges its responsibility for reviewing the effectiveness of such systems on an ongoing basis. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

Risk management framework

The Group's risk management and internal control systems are designed to manage and mitigate risks, rather than eliminate risks. Risk assessment and internal control management is a critical focus for all levels, including but not limited to financial, operational and compliance controls.

The Group's risk management framework and principles are applied through a hybrid of top-down and bottom-up processes. The top-down risk assessment process captures management's perspective of risks across strategic horizons, while the bottom-up process involves the identification of risks at all operating and supporting functions areas. Results from the two risk assessments are consolidated to give a broader understanding of the Group's consolidated risk profile.

Risk management process

The risk management and internal control process involves identification, assessment, internal control, mitigation and monitoring as follows:

1. Identification

It identifies the potential risks or opportunities that may arise.

D. RISK MANAGEMENT AND INTERNAL CONTROLS (continued)

Risk management process (continued)

2. *Assessment*

It follows events identification and precedes risk response. Its purpose is to assess how the risks are, both individually and collectively, in order to draw management's attention to the most important threats and opportunities, and to lay the groundwork for risk response.

3. *Internal control*

It is decided on a course of action to address the risks identified, to ensure that an issue may not be developed, where the potential threat is realised. The Group's internal control system includes policies and procedures covering compliance controls, project development, business control, financial reporting, budgeting and human resources system to enhance the risk awareness culture as well as the effectiveness in handling risks that have been identified and assessed.

4. *Mitigation and monitoring*

Mitigation and monitoring processes ensure appropriate risk responses and controls are in place, and are reviewed yearly by the Board and Audit Committee.

All levels of management work together to maintain and improve risk management and internal control framework that lowers risks to an acceptance level and assist the Group in achieving its goals and objectives.

Review of risk management & internal control systems

The Group also engaged external consultants to carry out an annual independent appraisal of the adequacy and effectiveness of the Group's risk management and internal control systems including financial, operational and compliance controls together with recommendations submitted to the Audit Committee for their consideration in order to improve the effectiveness of the systems.

The Board, through its review and the review made by risk management and internal control function and Audit Committee of the Company, concluded that the risk management and internal control systems for the year ended 31 March 2026 were effective and adequate, covering the adequacy of resources, staff qualifications and experience, training programs and budget of the Group's accounting, internal audit and financial reporting functions.

Regarding the handling and dissemination of inside information, the Group has practice policy in place.



E. COMPANY SECRETARY

The company secretary has complied with Rule 3.29 of the Listing Rules by taking relevant professional training during the year under review.

F. DIVIDEND POLICY

The Company in general meeting may from time to time declare dividends in any currency to be paid to the shareholders of the Company but no dividend shall be declared in excess of the amount recommended by the Board and the Board may from time to time pay to the shareholders such interim dividends as appear to the Board to be justified by the profits of the Company, in accordance with the provision of the memorandum of association and Bye-laws of the Company and the Companies Act 1981 of Bermuda (as amended from time to time) (the “**Companies Act 1981**”).

In accordance with the applicable requirements of the Bye-laws and the Companies Act 1981, the Company shall not declare or pay a dividend, or make a distribution out of profits available for distribution if:

- (a) it would render the Company unable to pay its liabilities as they become due; or
- (b) the realisable value of the Company's assets would thereby become less than its liabilities.

In addition to cash, dividends may be distributed in the form of shares. The Board may further resolve that such dividend be satisfied wholly or in part by the distribution of specific assets of any kind and in particular of paid up shares, debentures or warrants to subscribe securities of the Company or any other company, or in any one or more of such ways, and where any difficulty arises in regard to the distribution the Board may settle the same as it thinks expedient.

In respect of any dividend that the Board or the Company in general meeting has resolved that such to be paid or declared on any class of the share capital of the Company, the Board may further resolve either:

- (i) that such dividend be satisfied wholly or in part in the form of an allotment of shares credited as fully paid up, provided that the shareholders entitled thereto will be entitled to elect to receive such dividend (or part thereof if the Board so determines) in cash in lieu of such allotment; or
- (ii) that the shareholders entitled to such dividend shall be entitled to elect to receive an allotment of shares credited as fully paid up in lieu of the whole or such part of the dividend as the Board may think fit.

The declaration of dividends is subject to the discretion of the Board, which will take into account, inter alia, the following factors when considering the payment or declaration of dividends:

- (a) the Group's actual and expected operations, financial performance and conditions and liquidity position;
- (b) the shareholders' interests;

F. DIVIDEND POLICY (continued)

- (c) the retained earnings and distributable reserves of the Company and each of the members of the Group;
- (d) any restrictions on payment of dividends that may be imposed by the Group's lenders;
- (e) the Group's expected working capital requirements and future expansion plans;
- (f) statutory and regulatory restrictions;
- (g) general economic conditions and other internal or external factors that may have any impact on the business or financial performance and position of the Company; and
- (h) any other factors that the Board deems appropriate.

The Board endeavours to maintain a balance between meeting shareholders' expectations and prudent capital management with a sustainable dividend policy. The Board will continue to review the dividend policy and reserve the right in its sole and absolute discretion to update, amend and/or modify the dividend policy from time to time, and the dividend policy shall in no way constitute an assurance or a legally binding commitment by the Company in respect of its future dividend and/or in no way obligate the Company to declare a dividend in any particular amount for any given period.

G. EXTERNAL AUDITOR AND AUDITOR'S REMUNERATION

The statement of the external auditor of the Company about their reporting responsibilities on the Group's consolidated financial statements for the year ended 31 March 2026 is set out in the section headed "Independent Auditor's Report" in this annual report.

The fees paid/payable to the Company's external auditor, in respect of audit services and non-audit services for the year ended 31 March 2026 are analysed below:

Type of services provided by the external auditor	Fees paid/payable HK\$
Audit services	730,000
Non-audit services	75,000
	805,000



H. COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company believes that effective communication with shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognizes the importance of transparency and timely disclosure of its corporate information, which enables shareholders and investors to make the best investment decision.

The Company maintains a website at www.dufu.com.hk, as a communication platform with shareholders and investors, where information and updates on the Company's financial information and other information are available for public access. Shareholders and investors may send written enquiries or requests to the Company as follows:

Address: Room 910, 9/F., Harbour Centre, 25 Harbour Road, Wanchai, Hong Kong
Fax no.: (852) 2536 0289

Inquiries are dealt with in an informative and timely manner.

Besides, shareholders' meetings provide an opportunity for communication between the Board and the shareholders. Board members and appropriate senior staff of the Group are available at the meetings to answer any questions raised by shareholders.

I. SHAREHOLDER RIGHTS

To safeguard shareholders' interests and rights, separate resolutions are proposed at shareholders' meetings on each substantial issue, including the election of individual directors, for shareholders' consideration and voting. The Company's shareholders may convene a special general meeting or put forward proposals at shareholders' meetings pursuant to the Companies Act 1981 and the Bye-laws as follows:

- (1) Shareholder(s) holding not less than one-tenth of the paid-up capital of the Company may request the Board to convene a special general meeting pursuant to Bye-law 58 of the Bye-laws by sending a written requisition to the Board or the Company Secretary at the Company's principal place of business in Hong Kong. The objects of the meeting must be stated in the written requisition.
- (2) Shareholder(s) representing not less than one-twentieth of the total voting rights at the date of the requisition or not less than 100 shareholders may put forward a proposal at a shareholders' meeting, pursuant to the Companies Act 1981, by sending a written requisition to the Board or the Company Secretary at the Company's registered office/principal place of business in Hong Kong. The proposal should be stated in the written requisition and such written requisition should be submitted as early as practicable to enable the Company to make necessary arrangement (in case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and in case of any other requisition, not less than one week before the meeting).

I. SHAREHOLDER RIGHTS (continued)

- (3) If a shareholder wishes to propose a person other than a retiring director for election as a director of the Company at a general meeting, the shareholder (other than the person to be proposed) duly qualified to attend and vote at the general meeting shall send a written notice, duly signed by the shareholder, of his/her intention to propose such person for election and also a notice signed by the person to be proposed of his/her willingness to be elected. These notices should be lodged at the Company's principal place of business in Hong Kong, or the office of the Company's branch share registrar at least 7 days prior to the date of the general meeting. Where the notices are submitted after the dispatch of the notice of the general meeting, the period for lodgement of such notices should commence on the day after the dispatch of the notice of such general meeting and end no later than 7 days prior to the date of such general meeting.

For the avoidance of doubt, shareholder(s) must provide their full name, contact details and identification, in the original signed written requisition, notice or statement (as the case may be), in order to give effect thereto. Information of shareholder(s) may be disclosed as required by law.

During the year under review, the Company has not made any changes to the Bye-laws. An up-to-date version of the Bye-laws is available on the websites of the Company and the Stock Exchange. Shareholders may refer to the Bye-laws for further details of their rights.

All resolutions put forward at shareholders' meetings of listed issuers shall be voted by poll pursuant to the Listing Rules. The poll voting results shall be posted on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.dufu.com.hk) after a shareholders' meeting.



Environmental, Social and Governance Report

INTRODUCTION

Dufu Liquor Group Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) is principally engaged in the design and marketing of jewellery and money lending businesses.

This Environmental, Social and Governance (“**ESG**”) report (the “**ESG Report**”) summarises the ESG initiatives, plans and performances of the Group and demonstrates its commitment to sustainable development.

The Group adheres to the management policies of sustainable ESG development. The Group is also committed to handling its ESG affairs effectively and responsibly, which is integrated as one of the core components of its business strategy, as the Group believes this is key to its continued success in the future.

The ESG Governance Structure

The Group adopts a top-down management approach to address its ESG-related matters, with the board (the “**Board**”) of directors (“**Directors**”) assuming overall responsibility for the Group’s ESG strategies and reporting. The members of the Board possess the necessary skills, experience, knowledge, and perspectives to effectively oversee the Group’s ESG issues. They are responsible for ensuring the effectiveness of the Group’s risk management and internal controls, reviewing the materiality of ESG issues, evaluating the Group’s performance against ESG-related targets, and approving disclosures in the ESG reports. The Board meets at least once each year to discuss ESG-related matters.

To manage the Group’s ESG issues systematically under the Board’s delegation, the Group has established the ESG Working Group (the “**ESG Working Group**”), comprising staff from relevant departments with the necessary ESG-related knowledge and experience. The ESG Working Group collaborates with an independent third party and is primarily responsible for collecting and analysing relevant ESG data, monitoring its progress towards the targets set, identifying and evaluating the Group’s ESG risks, as well as devising and implementing ESG-related policies, guidelines, and measures. Additionally, it assists the Board in identifying, evaluating, and prioritising ESG issues through materiality assessments and prepares the ESG reports. The ESG Working Group holds at least one meeting annually to discuss the Group’s ESG performance and report its findings and recommendations to the Board at least once per year. The Board then evaluates and subsequently implements or revises the Group’s ESG strategies and management approaches, ensuring appropriate risk management concerning ESG-related matters.

REPORTING PERIOD

The ESG Report describes the ESG initiatives, plans and performances taken by the Group for the year ended 31 March 2026 (“**2026**”).

REPORTING SCOPE

The reporting scope of this ESG Report is determined by considering materiality principles, the Group’s core business and primary revenue sources. This ESG Report covers the Group’s two operating segments, namely the design and marketing of jewellery as well as money lending businesses. This scope is consistent with the Annual Report and covers the Group’s operations in Hong Kong and Mainland China. The scope of this ESG Report is consistent with the ESG report for the year ended 31 March 2025 (“**2025**”).

REPORTING FRAMEWORK

The ESG Report has been prepared in accordance with the Environmental, Social and Governance Reporting Code (the “**ESG Reporting Code**”) contained in Appendix C2 to the Rules Governing the Listing of Securities (the “**Listing Rules**”) on the Stock Exchange of Hong Kong Limited (“**Stock Exchange**”). For the Group’s corporate governance practices, please refer to the section “Corporate Governance Report” in the Annual Report.

Reporting Principles

During the preparation for this ESG Report, the Group has applied the following reporting principles:

Materiality:

The materiality of issues was reviewed and confirmed by the Board and the ESG Working Group. For further details, please refer to the sections headed “STAKEHOLDER ENGAGEMENT” and “MATERIALITY ASSESSMENT”.

Quantitative:

The standards, methodologies and applicable assumptions used in the calculation of the key performance indicators (“**KPIs**”) were supplemented in the explanatory notes.

Consistency:

Unless otherwise stated, the preparation approach of this ESG Report is consistent with the ESG report for 2025 for comparison purposes. If there are any changes in the scope of disclosure or calculation methodologies that may affect the comparison with previous reports, explanations will be provided for the corresponding data.



STAKEHOLDER ENGAGEMENT

The Group values its stakeholders and their views related to its business and ESG issues. In order to understand stakeholders' expectations and concerns, the Group has maintained close communication with its stakeholders through a variety of engagement channels. In formulating operational strategies and ESG measures, the Group takes into account stakeholders' expectations and concerns and strives to improve its performance through cooperation to create greater values for society. The expectations of different stakeholders to the Group and the engagement channels are as follows:

Stakeholders	Expectations and Concerns	Engagement Channels
Internal Stakeholders		
The Board	- Financial performance - Operational sustainability	- Internal announcements and publications - Board meetings
Management	- Health and safety of working environment - Operational sustainability	- Internal announcements and publications - Direct email
Employees	- Staff salary and benefits - Health and safety of working environment - Training and career development	- Suggestion boxes - Regular performance reviews and interviews - Internal announcements and publications - Training
External Stakeholders		
Investors/ Shareholders	- Corporate governance - Return on investment - Compliance with laws and regulations	- Annual general meeting - Financial reports - Announcements and circulars
Government/ Regulatory Bodies	- Compliance with laws and regulations - Stability in business operations - Support for local economic growth	- Regular communication with authorities - Press releases and announcements - Written or electronic correspondences
Suppliers	- Engagement and cooperation - Fair and open procurement	- Supplier management meetings and events - Supplier on-site inspections - Procurement manager
Customers	- Quality of products and services - Meeting customer's requirements - Rapid response and customer satisfaction	- Customer satisfaction survey - Customer service team - Customer support hotline and email
Banks	- Loan repayment on time - Honest and credible operations - Compliance with laws and regulations	- Post-loan tracking - On-site visits - Work conferences
Media and Communities	- Corporate responsibility - Compliance with laws and regulations - Community investments	- The Group's website - Regular reports and announcements - ESG reports

MATERIALITY ASSESSMENT

In accordance with the ESG Reporting Code and industry standards, the Group has identified material ESG issues. The Group conducted an internal assessment to determine the importance of each issue based on the level of risk to the Group’s business and the level of influence on its stakeholders. The result of the materiality assessment is used to determine the focus of disclosure in the ESG Report and formulate the Group’s ESG strategy. To analyse its business risks and respond to stakeholder expectations, the Group will continue to conduct materiality assessments.

As stakeholder expectations may vary due to the diverse impacts of the Group’s business operations, engaging with them through various channels is essential to collect a wide range of views and perspectives. To improve the materiality assessment process, the Group is committed to expanding stakeholder engagement. The table below summarises the Group’s material topics:

Low Risk	Medium Risk	High Risk
Waste Management	Air and Greenhouse Gas (“GHG”) Emissions	Climate Change Management
Energy Management	Health and Safety	Product Quality
Water Management	Customer Privacy Protection	Anti-corruption
Employment	Intellectual Property (“IP”) Rights	Corporate Social Responsibility
Development and Training		
Labour Standards		
Supply Chain Management		
Customer Services		
Advertising and Labelling		

CONTACT US

The Group welcomes stakeholders to provide their opinions and suggestions. You can provide valuable advice in respect of the ESG Report or the Group’s performances in sustainable development by fax to (852) 2536 0289.



A. ENVIRONMENTAL

Environmental Targets

The Group is committed to sustainable development and reducing its impact on the environment. In 2025, the Group established a set of environmental targets in response to the national vision for environmental protection and carbon neutrality. These targets aim to provide stakeholders with a comprehensive understanding of the Group's ESG performance and enhance its corporate reputation.

The progress on the targets set in 2025, relevant data and year-on-year comparisons are listed in the table below and subsequent sections.

Aspects	Progress on targets set in 2025 and targets for upcoming years
GHG Emissions	The Group is making progress towards maintaining or reducing the intensity of total Scope 1, 2 and 3 GHG emissions by the year ending 31 March 2028 (“2028”), using 2025 as the base year (approximately 0.16 tonnes of carbon dioxide equivalent (“tCO₂e”)/million HK\$ revenue). The Group remains committed to achieving this target. The Group did not participate in relevant campaigns due to cost-saving purposes. However, the Group has been encouraging its employees to adopt more environmentally sustainable practices as part of their routine work duties. The Group remains committed to achieving its target of participating in at least 2 campaigns annually to increase employees’ awareness of emissions reduction.
Non-hazardous Wastes Management	The Group is making progress towards maintaining or reducing total non-hazardous waste generated by 2028, using 2025 as the base year (approximately 5.73 kg/million HK\$ revenue). The Group remains committed to achieving this target.
Energy Management	The Group is making progress towards maintaining or reducing the total energy consumption by 2028, using 2025 as the base year (approximately 0.46 MWh/million HK\$ revenue). The Group remains committed to achieving this target. The Group did not participate in relevant campaigns due to cost-saving purposes. However, the Group has been encouraging its employees to adopt more environmentally sustainable practices as part of their routine work duties. The Group remains committed to achieving its target of participating in campaigns annually to increase employees’ awareness on energy saving.

A. ENVIRONMENTAL (continued)

Emissions

The Group is committed to sustainable development in its operations and aims to reduce emissions by exploring business operating models that have less impact on the environment. The Group recognises the importance of environmental management and strives to protect the environment as part of its commitment to social responsibility. It has implemented an “Environmental Policy” to strengthen environmental protection measures and comply with relevant local laws and regulations.

The ESG Working Group is responsible for the Group’s environmental affairs and supervises the implementation of relevant policies and measures. Under their guidance, various departments work to implement the Group’s environmental protection policies and ensure compliance with legal requirements. The ESG Working Group continuously reviews the Group’s policies and implementation procedures, periodically reporting to management and making recommendations if necessary.

During 2026, the Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group in relation to air emissions, discharges into water and land, and the generation of hazardous and non-hazardous wastes. The laws and regulations include but are not limited to the “Air Pollution Control Ordinance”, the “Water Pollution Control Ordinance” and the “Waste Disposal Ordinance” of Hong Kong, and the “Environmental Protection Law of the People’s Republic of China” and the “Law of the People’s Republic of China on the Prevention and Control of Environmental Pollution by Solid Waste” of Mainland China.

Air Emissions

The Group’s primary source of air emissions is attributed to the use of vehicles. In order to reduce its environmental impact, the Group regularly maintains and repairs its vehicles to prevent the emission of excessive air pollutants caused by damaged parts or other reasons. The Group also adheres to local emission policies by eliminating substandard vehicles.

Due to increased business travel, its overall air emissions in 2026 have increased compared to 2025. The following table is the summary of the Group’s performance regarding air emissions:

Indicators ¹	Unit	2026	2025
Nitrogen Oxides (“NO _x ”)	kg	1.75	1.69
Sulphur Oxides (“SO _x ”)	kg	0.04	0.04
Particulate Matter (“PM”)	kg	0.13	0.12

Note(s):

1. The calculation method of air emissions is based on “How to prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs” issued by the Stock Exchange.



A. ENVIRONMENTAL (continued)

Emissions (continued)

Sewage Discharge into Water and Land

The Group's daily operations do not involve significant water consumption, and as a result, it does not generate a material amount of discharge into water or land. The majority of the water supply and discharge facilities are provided and managed by the property management company.

Waste Management

Hazardous Wastes Management

Due to the Group's business nature, it does not generate a significant amount of hazardous wastes. Therefore, there are no relevant targets set in this regard. However, we remain committed to reducing waste. If any hazardous wastes are generated, the Group will engage the services of a certified waste collector to handle the waste in accordance with applicable environmental laws and regulations.

Non-hazardous Wastes Management

The major sources of the Group's non-hazardous wastes are office paper and general waste. To reduce paper and waste generation, the Group has made significant efforts to educate its employees on the importance of environmental sustainability. In addition, the Group has adopted various environmentally-friendly initiatives, including but not limited to the following green measures:

- Use electronic communication channels for information sharing;
- Reuse paper that has been used on one side for drafting, photocopying and fax delivering;
- Utilise paper by adjusting document's margins, font size and printer settings;
- Avoid using paper cups; and
- Utilise handkerchiefs or hand dryers for the reduction of tissues or paper towels.

A. ENVIRONMENTAL (continued)

Emissions (continued)

Sewage Discharge into Water and Land (continued)

Non-hazardous Wastes Management (continued)

Total non-hazardous waste generated decreased in 2026, primarily driven by greater use of digital workflows. Nevertheless, the intensity of total non-hazardous waste generated in 2026 has increased compared to 2025 as the decline in revenue outpaced the reduction in total non-hazardous waste generated. The following table is the summary of the Group's performance regarding the generation of non-hazardous wastes:

Indicators	Unit	2026	2025
Office Paper	kg	47.19	55.28
General Waste	kg	300.00	330.00
Total Non-hazardous Wastes Generated	kg	347.19	385.28
Intensity of Total Non-hazardous Wastes Generated	kg/million HK\$ revenue²	6.32	5.73

Note(s):

- For 2026, the Group's revenue was approximately HK\$54.94 million (2025: approximately HK\$67.28 million). The data is also used for calculating other intensity data.

Use of Resources

To minimise the environmental impact of its business operations, the Group has implemented the "Environmental Policy" and is dedicated to introducing green measures to better manage the use of resources, including energy and water. The Group has also implemented measures to reduce the use of office paper, as mentioned in the preceding section headed "Waste Management".

Energy Management

The Group upholds and promotes the principle of efficient use of resources. In order to reduce energy consumption, the Group has adopted the following energy-saving measures:

- Actively adopt air emissions mitigation measures described in the section headed "Air Emissions";
- Adjust air conditioners' temperature to 25.5°C;
- Switch off all idle appliances and unnecessary lighting upon leaving the office;
- Use stairs instead of lifts when possible;
- Set computers on energy-saving modes; and
- Purchase equipment with high energy efficiency in the replacement of old equipment.



A. ENVIRONMENTAL (continued)

Use of Resources (continued)

Energy Management (continued)

Due to increased business travel, its intensity of total energy consumption in 2026 has increased compared to 2025. The following table is the summary of the Group's performance regarding energy consumption:

Indicators ³	Unit	2026	2025
Direct Energy Consumption	MWh	25.21	24.45
• Unleaded Petrol			
Indirect Energy Consumption	MWh	6.11	6.50
• Purchased Electricity			
Total Energy Consumption	MWh	31.32	30.95
Intensity of Total Energy Consumption	MWh/million HK\$ revenue	0.57	0.46

Note(s):

- The unit conversion method of direct energy consumption refers to the "Energy Statistics Manual" issued by the International Energy Agency.

Water Management

The Group mainly consumes water for office operation. As the Group's operating locations have access to an adequate and reliable water supply, it does not encounter any significant issues in sourcing water fit for purpose.

The Group's water consumption expenses are included in the property management fee. Therefore, the Group does not have separate water consumption records available, and has not set any specific targets in this regard. However, the Group remains dedicated to promoting behavioural changes among employees to encourage water conservation within the office. To achieve this, the Group has placed signage with water-saving messages in prominent locations of its office to encourage employees to conserve water.

A. ENVIRONMENTAL (continued)

Use of Resources (continued)

Use of Packaging Material

The Group consumed a minimal amount of paper bags and packaging boxes during its operations. Due to greater use of digital workflows, the Group's intensity of total packaging material usage in 2026 has decreased compared to 2025. The Group will continue to work towards reducing its usage of packaging materials and protecting the environment. The following table is the summary of the Group's performance regarding the use of packaging material:

Indicators	Unit	2026	2025
Total Packaging Material Usage	kg	1.00	3.00
Intensity of Total Packaging Material Usage	kg/million HK\$ revenue	0.02	0.04

The Environment and Natural Resources

While the core business of the Group has a limited impact on the environment and natural resources, the Group recognises its responsibility to minimise any negative environmental impacts from its business operations as part of its ongoing commitment to good corporate social responsibility. To achieve this, the Group has implemented the "Environmental Policy" and regularly assesses the environmental risks of its business. The Group adopts preventive measures to reduce the risks and ensure compliance with relevant laws and regulations.

Indoor Air Quality

Indoor air quality is regularly monitored and measured. During 2026, the indoor air quality of the Group's offices was satisfactory. To improve indoor air quality, air purifying equipment has been installed in the office and the air conditioning system is cleaned periodically. These measures help maintain indoor air quality at a satisfactory level by filtering out pollutants, contaminants and dust particles.

Climate Change

The Group recognises climate change as one of the greatest issues confronting humanity today. It is vital for the Group to understand its corporate role in addressing the threats of climate change, which could impact the Group's business profitability and long-term resilience. As such, the Group has established the "Climate Change Policy" to identify, monitor and manage climate related issues, and integrate such considerations into its strategic business planning.

The Group has enhanced its climate-related disclosures across the four core pillars of governance, strategy, risk management, and metrics and targets with reference to the ESG Reporting Code of the Stock Exchange.



A. ENVIRONMENTAL (continued)

Climate Change (continued)

Governance

The Group's overall ESG governance framework, including the roles and responsibilities of the Board and the ESG Working Group, is detailed in the section headed "The ESG Governance Structure". Building on this structure, the Board exercises ultimate oversight of climate-related risks and opportunities as an integral part of its broader ESG responsibilities.

The Board maintains climate-related oversight by leveraging internal expertise, continuous professional training, and external consultants as required. The Group incorporates the evaluation of climate-related risks and opportunities into its strategic formulation, business planning, daily operations, and major transaction reviews. In alignment with the Group's broader risk management framework, existing internal control mechanisms are used to identify, assess, and manage climate-related risks and opportunities in a manner consistent with other material risks, under the oversight of the ESG Working Group and with regular reporting to the Board. The Board reviews material climate-related risks and opportunities at least annually via the ESG reporting process. While climate-related targets and performance metrics are not currently integrated into the Group's remuneration policies, the Group remains attentive to market developments and will continue to assess their potential incorporation as industry practices evolve.

In support of the Board's governance responsibilities, the ESG Working Group coordinates cross-functional efforts to embed climate considerations into strategic and operational processes, and monitors performance against climate-related targets and related action plans. Relevant business units provide inputs, which the ESG Working Group consolidates into internal reports for Board oversight. Climate-related risks and opportunities are reported to the Board at least annually, complemented by periodic reviews of internal control procedures to ensure their operational effectiveness.

The Group currently prioritises the GHG reduction targets detailed in the "Environmental Targets" section, while a standalone climate transition plan is not yet formalised. Progressively, the Group will evaluate the feasibility of establishing a formal transition plan to ensure continued alignment with international best practices.

Strategy

Although the Group's operations are not subject to significant or concentrated climate-related risks, the Board and the ESG Working Group maintain ongoing oversight to mitigate operational impacts and capture relevant climate-related opportunities. Assessments of potential climate-related risks and opportunities are conducted across short term (1 to 3 years), medium term (3 to 10 years, up to 2035), and long term (10 to 30 years, up to 2050) time horizons, aligning with the Group's short term strategic planning cycle and the medium to long term targets set forth in Hong Kong's Climate Action Plan 2050. The identified risks and opportunities primarily arise from the following dimensions:

A. ENVIRONMENTAL (continued)

Climate Change (continued)

Strategy (continued)

In terms of physical risks, the increasing frequency and severity of extreme weather events, such as rainstorms and typhoons, could lead to an increased risk of power shortages, supply chain disruptions, damage to the Group's physical assets, and disruptions to office operations in the short- to long-term. These events may reduce the Group's revenue and increase the cost of repairing or restoring damaged sites. They could also disrupt employee work and potentially cause casualties. As a countermeasure, the Group will regularly review the risks of business interruption related to extreme weather and, where appropriate, develop mitigation strategies. The Group has also specified special work arrangements in accordance with relevant laws and regulations for potential environmental disasters, typhoons and rainstorms to avoid any chaotic situations that may lead to safety incidents. To mitigate potential damage to its employees and assets in the event of extreme weather conditions, the Group has also acquired insurance coverage for its premises.

In terms of transition risks, the Group expects that there will be more stringent climate-related laws and regulations in the short- to medium-term. For example, the Stock Exchange has required listed companies to enhance climate-related disclosures in their ESG reports, which may result in increased compliance costs. Failure to meet the climate change compliance requirements may expose the Group to the risks of claims and lawsuits, as well as potential reputational damage. To address this, the Group will regularly monitor existing and emerging climate-related trends, policies and regulations to avoid reputational risks due to delayed response. Additionally, the Group is committed to enhancing its compliance and disclosure standards regarding emissions and climate-related issues by seeking guidance from professional entities and communicating with different stakeholders to understand their views on climate-related issues.

In addition, the Group has identified and capitalised on opportunities of adopting sustainable practices that arise due to climate change. The Group understands the importance of green initiatives to achieve greater energy efficiency, reduce GHG emissions, and lower its carbon footprint as well as energy costs in the short- to long-term. The Group has set targets to reduce energy consumption and GHG emissions to minimise its environmental impacts. The Group will continue to improve the energy management system and assess its effectiveness in addressing climate change and enhancing its resilience against climate-related issues.

Based on the Group's risk assessment, climate-related issues have not materially affected the carrying amounts of assets and liabilities for the next reporting period, nor have they required a significant change to its core business model and strategy. Existing climate mitigation and adaptation measures, as detailed above and in the "Energy Management" sections, remain in effect consistent with 2025, with resources provided through operational budgets.



A. ENVIRONMENTAL (continued)

Climate Change (continued)

Strategy (continued)

The Group is currently developing the necessary skills, capabilities and resources to identify and quantify the proportion of assets and business activities exposed to climate-related risks or aligned with climate-related opportunities, as well as to assess the anticipated financial effects and related changes. The Group will continue to strengthen its expertise and capabilities and, as appropriate, allocate additional resources over time. With respect to climate-related risks and opportunities, there were no capital expenditures financed or invested, and no related investment, disposal, or sources of funding were planned.

The Group remains in the early stages of assessing its climate resilience, and significant uncertainty remains regarding the magnitude and timing of potential impacts. Current operational and planning flexibility supports strategic adaptation. The Group will continue to develop internal expertise to apply climate-related scenario analysis aligned with the latest international agreements, informing ongoing risk assessments and reporting.

Risk Management

Climate-related risks are addressed through our risk management framework alongside strategic, financial, compliance, and operational risks. On an ongoing basis, the Group identifies, assesses, manages, and monitors climate-related risks and opportunities in response to operational performance, regulatory developments, and market trends. These risks are evaluated using a qualitative approach that considers likelihood and potential financial and operational impacts. Likelihood assessments are based on historical data and information reasonably available to the Group. Risks are assigned severity levels using combined likelihood and impact scores. Higher-risk events and related mitigation measures are reported to the Board at least annually, with corresponding strategic measures set out in the “Strategy” section above.

Metrics and Targets

The major sources of the Group’s GHG emissions are direct GHG emissions (Scope 1) from the combustion of unleaded petrol for vehicles, indirect GHG emissions (Scope 2) from purchased electricity and other indirect GHG emissions (Scope 3) from the paper waste disposed of in landfills and employee business travel. To reduce GHG emissions, the Group has adopted air emissions mitigation, paper use reduction and energy conservation measures as described in the sections headed “Air Emissions”, “Waste Management” and “Energy Management”. In 2026, the Group did not utilise carbon credits to offset its emissions.

A. ENVIRONMENTAL (continued)

Climate Change (continued)

Metrics and Targets (continued)

Total GHG emissions decreased in 2026, primarily driven by lowered electricity consumption resulting from adjustments to work processes. Nevertheless, the intensity of total GHG emissions in 2026 has increased compared to 2025 as the decline in revenue outpaced the reduction in total GHG emissions. The following table is the summary of the Group's performance regarding GHG emissions:

Indicators ⁴	Unit	2026	2025
Direct GHG Emissions (Scope 1) • Unleaded Petrol	tCO ₂ e	6.94	6.73
Energy Indirect GHG Emissions (Scope 2) • Purchased Electricity	tCO ₂ e	3.53	3.83
Other Indirect GHG Emissions (Scope 3) • Paper Waste Disposed of in Landfills and Employee Business Travel	tCO ₂ e	0.23	0.27
Total GHG Emissions	tCO₂e	10.70	10.83
Intensity of Total GHG Emissions	tCO₂e/million HK\$ revenue	0.19	0.16

Note(s):

- The reported GHG emissions consist of Scope 1, location-based Scope 2, and Scope 3 Categories 5 and 6, covering activities under the Group's operational control in Hong Kong and Mainland China. Our GHG calculation methodologies are aligned with internationally recognised standards to ensure consistency, comparability, and compliance with the Main Board Listing Rules. The calculation method of GHG emissions is based on, but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard" issued by the World Resources Institute and the World Business Council for Sustainable Development, "How to prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Stock Exchange, the global warming potential values from the "Sixth Assessment Report" published by the Intergovernmental Panel on Climate Change, the "Sustainability Report 2025" issued by the HK Electric Investments and HK Electric Investments Limited, the "Notice on the Release of 2022 Electricity Carbon Dioxide Emission Factors" and the "Notice on the Release of 2023 Electricity Carbon Dioxide Emission Factors" published by the Ministry of Ecology and Environment of the People's Republic of China and the carbon emissions calculator developed by International Civil Aviation Organisation. The Group's measurement approaches, inputs, and assumptions for 2026 remain consistent with those applied in 2025.

The Group has set out several targets to support progress towards its strategic environmental commitment, as set out in the section headed "Environmental Targets". During 2026, the Group did not adopt an internal carbon price. However, we will continue to monitor market carbon prices and developments in carbon tax regulations, with the aim of minimising climate-related risks. Although the Group has not yet adopted specific industry-based metrics, it recognises the International Financial Reporting Standards ("IFRS") S2 framework and will continue assessing how to integrate it into its reporting as its capabilities develop.



B. SOCIAL

Employment

The Group values staff equality and is dedicated to providing its staff with equal and fair treatment. The Group has established the “Human Resources Manual” covering compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, anti-discrimination, as well as other benefits and welfare. The Group will continue to monitor these areas and make improvements as needed, and remain committed to growing sustainably and in a socially responsible manner.

During 2026, the Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. The laws and regulations include but are not limited to the “Sex Discrimination Ordinance”, the “Employment Ordinance” and the “Employees’ Compensation Ordinance” of Hong Kong, and the “Contract Law of the People’s Republic of China” and the “Labour Contract Law of the People’s Republic of China” of Mainland China.

Recruitment, Promotion and Remuneration

Employees are recruited via a robust, transparent and fair recruitment process based on their merits and potential to fulfil the Group’s current and future needs. The Group enters into written employment contracts with employees that set out their responsibilities, remuneration and grounds for termination of employment. The Group’s “Staff Handbook” is issued and provided as guidance for its employees, conveying the goals, policies and procedures of the Group as well as expectations for employees’ conduct.

The Group periodically assesses the performance of the employees and evaluates their current salaries, bonus and promotion opportunities. The Group also gives preference to internal promotion to encourage consistent contribution and effort.

To ensure the Group’s remuneration scheme remains competitive with respect to the market, the Group established a Remuneration Committee, and with its role and function set out in specific written terms of reference in accordance with the provisions set out in the Corporate Governance Code (“**CG Code**”). The principal duties of the Remuneration Committee include providing recommendations to the Board towards the Group’s “Remuneration Policy” and structure. The Remuneration Committee is also responsible for reviewing remuneration packages of executive Directors and members of senior management (i.e. the model described in the code provision E.1.2 of the CG Code is adopted), as well as the remuneration of non-executive Directors. The Remuneration Committee is also responsible for establishing transparent procedures for developing such “Remuneration Policy” and structure to ensure that no Directors or any of his/her associates will participate in deciding his/her own remuneration. Instead, remuneration will be determined with reference to the performance of the individual and the Group as well as market practice and conditions.

B. SOCIAL (continued)

Employment (continued)

Recruitment, Promotion and Remuneration (continued)

As at 31 March 2026, the Group employed a total of 7 full-time employees (As at 31 March 2025: 7 full-time employees). The total workforce by gender, age group, geographical region and employee category are as follows:

Indicators	As at 31 March 2026		As at 31 March 2025	
	Number of Employees	Breakdown (%)	Number of Employees	Breakdown (%)
Number of Employees By Gender				
Male	4	57	2	29
Female	3	43	5	71
Number of Employees By Age Group				
Under 30 Years Old	–	–	–	–
30-50 Years Old	5	71	5	71
Over 50 Years Old	2	29	2	29
Number of Employees By Geographical Region				
Hong Kong	5	71	4	57
Mainland China	2	29	3	43
Number of Employees By Employee Category				
Management	4	57	4	57
Managerial Officers	2	29	2	29
General Employees	1	14	1	14



B. SOCIAL (continued)

Employment (continued)

Retirement and Dismissal

The Group participates in the “Mandatory Provident Fund Scheme” under the “Mandatory Provident Fund Schemes Ordinance” of Hong Kong for all qualifying employees employed in Hong Kong. The Group provides retirement benefits to its employees through participation in government-managed pension schemes in Mainland China.

Relevant compensation will be provided to employees who sustain personal injury by accident or disease arising out of the course of employment in accordance with relevant laws and regulations. Unreasonable dismissal under any circumstances is strictly prohibited, dismissal would be based on reasonable and lawful grounds supported by internal policies of the Group.

The Group remains committed to fostering an engaging work environment and is focused on enhancing talent management practices to provide more clarity and stability for the workforce in the future. The employee turnover rate by gender, age group and geographical region are as follows:

Indicators ⁵	Unit	2026	2025
Overall Employee Turnover Rate	%	29	19
Employee Turnover Rate By Gender			
Male	%	–	35
Female	%	50	–
Employee Turnover Rate By Age Group			
Under 30 Years Old	%	N/A	N/A
30-50 Years Old	%	40	23
Over 50 Years Old	%	–	–
Employee Turnover Rate By Geographical Region			
Hong Kong	%	–	40
Mainland China	%	80	–

Note(s):

5. Employee turnover rate (by category) =

$$\frac{\text{Number of employees leaving employment (by category) during the year}}{\text{Average number of employees (by category) at the beginning and the end of the year}} \times 100\%$$

B. SOCIAL (continued)

Employment (continued)

Working Hours and Rest Periods

The provision of remuneration and benefits plays a critical role in the ability to attract, retain and motivate the Group's workforce. The Group offers a wide variety of leave entitlements for different circumstances such as maternity leave, paternity leave, marriage leave, study leave, compassionate leave and compensation leave.

Equal Opportunities, Diversity and Anti-discrimination

As an equal opportunity employer, the Group treats all employees on an equal footing in matters related to recruitment, remuneration and promotion. The Group ensures that employees are not discriminated against for any reasons, including but not limited to, gender, race, physical disability, marital status, religion, political opinion or sexual orientation.

To maintain an equal opportunity workplace, the Group has established a grievance mechanism for employees, as well as for suppliers and customers, to report any suspected discrimination or harassment incidents to department heads and/or to the human resources department. All reported cases are investigated confidentially and in a timely manner. During 2026, there were no reported incidents of any discrimination or harassment within the Group (2025: Nil).

Health and Safety

The Group highly recognises the importance of the health and safety of its employees. The Group is committed to providing employees with a healthy, safe and comfortable working environment, and has included an "Occupational Safety and Health Policy" in its "Human Resources Manual" to eliminate potential health and safety hazards in the workplace.

Occupational Health and Safety

The Group considers occupational health and safety as its top priority and is committed to maintaining high occupational health and safety standards to ensure that its employees work in a safe and comfortable working environment. The Group's employees are advised to take extra attention during daily operations to avoid occupational-related accidents, and the Group's senior management consistently offers safety tips and recommends maintaining appropriate conduct during operations. Relevant policies and measures will be reviewed regularly to ensure their effectiveness.

The Group has neither recorded any work-related fatalities for three consecutive years, including 2026, nor recorded any serious work-related injuries resulting in lost days in 2026 (2025: Nil). Therefore, no claims or compensation were paid to its employees due to such events in 2026. The Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group relating to providing a safe working environment and protecting employees from occupational hazards. The laws and regulations include but are not limited to the "Occupational Safety and Health Ordinance" of Hong Kong, and the "Production Safety Law of the People's Republic of China" and the "Law of the People's Republic of China on Prevention and Control of Occupational Diseases" of Mainland China.



B. SOCIAL (continued)

Development and Training

The Group recognises the importance of providing its employees with professional training to continuously enhance their technical knowledge. The “Training & Development Guidelines” in the “Human Resources Manual” have been put in place to improve employee knowledge and skills for discharging their duties at work. The Group also places importance on keeping its employees up-to-date on the latest developments of the Listing Rules and the money lending market for its money lending business.

The Group also observes the “Guidelines on Continuous Professional Training” set out under the “Money Lenders Ordinance” of Hong Kong. The Group arranges and ensures that its Directors are provided with adequate training, such as corporate finance, pursuant to the Listing Rules. Furthermore, the Group supports and encourages its Directors and employees in fulfilling their respective professional training requirements, encouraging them to attend training and industry updates organised by various professional bodies such as the Money Lenders Section and the Police of Hong Kong.

For other business units of the Group, a comprehensive training management system has been designed to accommodate the needs of different types of employees. On top of organising induction training for new recruits, the Group arranges training for senior staff to aid bonding and communications within the team.

Apart from internal training programmes, Directors and employees are encouraged to enrol in external training relevant to their works. During 2026, the Group’s staff have participated in over 20 training courses organised by the Hong Kong Institute of Certified Public Accountants, the Hong Kong Institute of Chartered Secretaries, and other professional organisations covering various aspects such as equity markets, market trends and regulatory updates.



B. SOCIAL (continued)

Development and Training (continued)

The percentage of employees trained, the breakdown of employees trained and the average training hours completed per employee by gender and employee category are as follows:

Indicator	Unit	2026	2025
Percentage of Employees Trained⁶	%	100	100
Total Training Hours Completed by Employees	Hours	50.00	58.00
Average Hours of Training Completed per Employee⁷	Hours	7.14	8.29
Percentage of Employees Trained by Gender⁶			
Male	%	100	100
Female	%	100	100
Percentage of Employees Trained by Employee Category⁶			
Management	%	100	100
Managerial Officers	%	100	100
General Employees	%	100	100
Breakdown of Employees Trained by Gender⁸			
Male	%	57	29
Female	%	43	71
Breakdown of Employees Trained by Employee Category⁸			
Management	%	57	57
Managerial Officers	%	29	29
General Employees	%	14	14
Average Hours of Training Completed by Gender⁷			
Male	Hours	8.75	26.00
Female	Hours	5.00	1.20
Average Hours of Training Completed by Employment Category⁷			
Management	Hours	8.75	4.50
Managerial Officers	Hours	7.00	19.50
General Employees	Hours	1.00	1.00

Note(s):

6. Percentage of employees trained (by category) =

$$\frac{\text{Number of employees trained (by category) during the year}}{\text{Number of employees (by category) at the end of the year}} \times 100\%$$

7. Average hours of training completed (by category) =

$$\frac{\text{Number of training hours completed (by category) during the year}}{\text{Number of employees (by category) at the end of the year}}$$

8. Breakdown of employees trained (by category) =

$$\frac{\text{Number of employees trained (by category) during the year}}{\text{Total number of employees trained during the year}} \times 100\%$$



B. SOCIAL (continued)

Labour Standards

Prevention of Child and Forced Labour

The Group is fully aware that all forms of child and forced labour violate fundamental human rights, and the International Labour Conventions, and also pose a threat to sustainable social and economic development.

The Group not only strictly complies with the relevant laws and regulations, but has also established standards and communication mechanisms with reference to the International Bill of Human Rights for reporting any suspected violations of labour laws. The Group prohibits the use of child labour by carefully reviewing the actual age of job applicants in the recruitment process, which includes the examination of identity documents.

The Group is also committed to prohibiting forced labour. Working hours are strictly regulated. If employees are required to work additional hours when operational or contingency needs, or during typhoons or rainstorms, compensation will be provided in accordance with the “Work Schedule” as stipulated in the “Human Resources Manual”.

If there is any suspected infringement regarding child and forced labour, the Group will conduct investigations into the case and take follow-up actions immediately. Relevant employment contract will also be terminated immediately, if the investigation confirms that the case violates relevant labour laws, regulations or standards.

During 2026, the Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group relating to preventing child and forced labour. The laws and regulations include but are not limited to the “Employment Ordinance”, the “Mandatory Provident Fund Schemes Ordinance” and the “Employee’s Compensation Ordinance” of Hong Kong, and the “Law of the People’s Republic of China on the Protection of Minors” and the “Provisions on Prohibition of Using Child Labour” of Mainland China.

Supply Chain Management

The Group highly values the potential environmental and social risk management in its supply chain. The Group has established the relevant policies for its procurement system and developed a systematic, standardised, fair and open supplier selection process to effectively monitor the procurement procedures, control costs, increase management transparency, and ensure that the selection process is free of discrimination or corruption and bribery. To reduce risks along the supply chain, the Group periodically evaluates and monitors the performance of its suppliers to ensure their compliance with relevant laws and regulations. During 2026, the Group’s purchasing team implemented supplier engagement practices for all approved suppliers, and has a total of 3 approved suppliers, including 2 suppliers from Hong Kong and 1 supplier from Dubai (2025: 2 suppliers from Hong Kong and 1 supplier from Dubai).

B. SOCIAL (continued)

Supply Chain Management (continued)

Managing Social and Environmental Risk in Supply Chain

The Group has established the “Sales and Purchasing Policy” and the “Sustainable Supply Chain Policy” to enable relevant sales personnel to review the social and environmental performance of its suppliers. Suppliers’ performance on resource efficiency, emissions control, quality, employment practices, corporate governance and business ethics are reviewed through a regular supplier assessment. If the Group discovers any suppliers have non-compliance with relevant environmental and social laws and regulations, or significant negative impacts on relevant environmental and social aspects during the supplier assessment, the Group will carry out corrective actions to remediate the identified risks. The Group also stresses the integrity of its suppliers, and will only select those with good business track records and no material non-compliance or unethical behaviours. In addition, in order to promote green procurement, the Group promotes local procurement and gives priority to the suppliers who provide environmentally-friendly products and services during the supplier selection process. With the above practices, the Group can minimise potential environmental and social risks of the supply chain. The Group conducts regular reviews to monitor the effectiveness of the above supply chain management procedures.

Product Responsibility

The Group places great importance on product quality and corporate reputation and is committed to providing quality products and services with the implementation of relevant policies. During 2026, the Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group relating to health and safety, advertising, labelling, privacy matters relating to products and services provided and methods of redress. The laws and regulations include but are not limited to the “Trade Descriptions Ordinance” of Hong Kong, and the “Patent Law of the People’s Republic of China”, the “Trademark Law of the People’s Republic of China” and the “Copyright Law of the People’s Republic of China” of Mainland China.

Product Quality

The Group actively safeguards the quality of its products and services with its internal control process. The Group also maintains ongoing communication with its customers and clients to ensure that their demands and expectations are understood and met, and to improve its service quality by learning their satisfactory rates. As a responsible business operator, the Group provides a series of after-sale services. Follow-up work is well managed and conducted in a timely manner to ensure that the damage or defect of the products is addressed satisfactorily if any. During 2026, no products sold or shipped were subject to recall for safety and health reasons (2025: Nil).



B. SOCIAL (continued)

Product Responsibility (continued)

Customer Services

The Group handles all complaints from customers, suppliers and partners in accordance with internal procedures and guidelines. Appropriate follow-up measures will be taken. If applicable, the Group will conduct relevant investigations to resolve complaints and make improvements accordingly. The Group considers complaints as valuable sources of feedback from its stakeholders, so as to assure the necessity of improving the Group's product and services. During 2026, there were no major cases of complaint related to products and services (2025: Nil).

Customer Privacy Protection

The Group recognises that the protection of customers' and partners' privacy is the key to its success. Therefore, protecting and maintaining customers' privacy always remains the priority of the Group. The Group has established the "Personal Data (Privacy) Policy" in the "Human Resources Manual" to govern the collection, usage and disclosure of the personal data. The Group ensures that all the personal data collected are protected and encrypted. If any violations are discovered, the Group will take immediate follow-up actions according to the actual situation. The Group closely monitors relevant data protection laws and regulations and regularly reviews the relevant policies to ensure their effectiveness.

IP Rights

The Group respects IP rights and will not use infringing articles in its business. The "Human Resources Manual" contains general guidelines in compliance with the "Copyright Ordinance" that all employees should pay attention to when discharging their duties. These guidelines serve to provide an outline for employees to follow in order to comply with the copyright laws and regulations. Employees are required to pay attention to the computer software usage and are not allowed to make copies of copyright works, including books, magazines, newspapers, periodicals or other publications.

Advertising and Labelling

In order to ensure that the promotion of the Group's services conforms to the actual situation of the service, the Group strictly abides by the relevant laws and regulations on advertising marketing. The Group strictly prohibits the use of false and misleading product descriptions in advertisements and is committed to ensuring that all advertising contents are clear, real and authentic. For money lending business specifically, the Group complies with relevant laws and regulations including the "Money Lenders Ordinance" and the "Code of Money Lending Practice" of Hong Kong. Any advertisements for the purpose of the money lending business must clearly state the number of the money lenders' licence, telephone hotline for handling complaints and a risk warning statement, whether in textual, audio or visual form.

B. SOCIAL (continued)

Anti-corruption

The Group has regarded honesty, integrity and fairness as its core values, and is committed to building a clean and healthy corporate system, while combating corruption and other improper business practices. The Group has outlined relevant procedures in the “Code of Conduct”, the “Human Resources Manual” and “Anti-fraud Policy” to guide employees in preventing possible violations of bribery, corruption and conflicts of interest. For money lending business specifically, the Group has also adopted a “SAFE” approach (Screen, Ask, Find, and Evaluate) as part of its anti-money laundering and counter-terrorist financing strategy.

During 2026, the Group was not aware of any non-compliance with laws and regulations that have a significant impact on the Group relating to the prevention of bribery, extortion, fraud and money laundering. The laws and regulations include but are not limited to the “Securities and Futures Ordinance” issued by the Securities and Futures Commission, the “Prevention of Bribery Ordinance” and the “Anti-Money Laundering and Counter-Terrorist Financing Ordinance” of Hong Kong, and the “Criminal Law of the People’s Republic of China” and the “Anti-Money Laundering Law of the People’s Republic of China” of Mainland China. During 2026, there were no legal cases concluded against the Group or its employees regarding corrupt practices (2025: Nil).

The Group offers anti-corruption training at least once a year to foster a high integrity corporate culture in the Group. During 2026, each of the 4 Directors and 1 employee received approximately 4.0 hours of anti-corruption training (2025: 5 Directors and 1 employee received approximately 3.5 hours of training each). The training seminar includes an introduction to relevant laws and regulations related to anti-money laundering, as well as best practices for preventing corruption in the workplace.

Whistleblowing Mechanism

The Group is committed to the highest possible standards of openness, probity and accountability. In line with that commitment, the Group expects and encourages employees who have concerns about any suspected misconduct or malpractices within the Group to come forward and voice those concerns. The Group endeavours to respond to those concerns fairly and properly by adopting the “Whistleblowing Policy” to regulate and prevent any issues relating to bribery, extortion, fraud and money laundering. Persons making appropriate complaints under the “Whistleblowing Policy” are assured of protection against unfair dismissal, victimisation or unwarranted disciplinary action, even if the concerns turn out to be unsubstantiated. The Group also strives to keep the identity of whistle-blowers confidential. For those who victimise or retaliate against the whistle-blower will be subject to disciplinary actions. To monitor the effectiveness of its whistleblowing mechanism, all complaints are reviewed regularly to identify any pattern of alleged improprieties that need to be addressed.



B. SOCIAL (continued)

Community Investment

Corporate Social Responsibility

The Group believes in shouldering the responsibility of contributing to society. As a responsible corporate citizen, the Group has established the “Community Investment Policy” on community engagement to understand the needs of the communities where the Group operates and ensure that its activities take into consideration the communities’ interests.

The Group hopes to foster employees’ senses of social responsibility, thus encouraging them to participate in charitable activities during their work and spare time to make greater contributions to the community. The Group’s senior management consistently seeks to support social initiatives and opportunities to contribute to the local development as necessary and appropriate. The Group believes that participating in activities to give back to society can enhance its employees’ civic awareness and establish the correct values. Due to cost-saving purposes and prioritisation of resources, the Group did not organise any community activities in 2026. However, the Group is committed to supporting its local communities and is currently exploring ways to arrange resources to resume community activities. The Group will continue to seek cooperation with charitable organisations and provide support to the needs of society and vulnerable groups.

CONTENT INDEX OF THE ESG REPORTING CODE OF THE STOCK EXCHANGE

Mandatory Disclosure Requirements	Sections
Governance Structure	INTRODUCTION – The ESG Governance Structure
Reporting Principles	REPORTING FRAMEWORK – Reporting Principles
Reporting Boundary	REPORTING SCOPE

Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect A1: Emissions		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Emissions
KPI A1.1	The types of emissions and respective emissions data.	Emissions – Air Emissions
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – Waste Management (N/A – Explained)
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – Waste Management
KPI A1.5	Description of emissions target(s) set and steps taken to achieve them.	Environmental Targets
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Environmental Targets; Emissions – Waste Management



Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect A2: Use of Resources		
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	Use of Resources
KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Energy Management
KPI A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Water Management (N/A – Explained)
KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Environmental Targets; Use of Resources – Energy Management
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Environmental Targets; Use of Resources – Water Management
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Use of Resources – Use of Packaging Material
Aspect A3: The Environment and Natural Resources		
General Disclosure	Policies on minimising the issuer's significant impacts on the environment and natural resources.	The Environment and Natural Resources
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	The Environment and Natural Resources – Indoor Air Quality

Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect B1: Employment		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, antidiscrimination, and other benefits and welfare.	Employment
KPI B1.1	Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region.	Employment – Recruitment, Promotion and Remuneration
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Employment – Retirement and Dismissal
Aspect B2: Health and Safety		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	Health and Safety
KPI B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	Health and Safety – Occupational Health and Safety
KPI B2.2	Lost days due to work injury.	Health and Safety – Occupational Health and Safety
KPI B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	Health and Safety – Occupational Health and Safety



Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect B3: Development and Training		
General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	Development and Training
KPI B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	Development and Training
KPI B3.2	The average training hours completed per employee by gender and employee category.	Development and Training
Aspect B4: Labour Standards		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	Labour Standards
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	Labour Standards – Prevention of Child and Forced Labour
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	Labour Standards – Prevention of Child and Forced Labour
Aspect B5: Supply Chain Management		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	Supply Chain Management
KPI B5.1	Number of suppliers by geographical region.	Supply Chain Management
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Supply Chain Management
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Supply Chain Management – Managing Social and Environmental Risk in Supply Chain
KPI B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Supply Chain Management – Managing Social and Environmental Risk in Supply Chain

Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect B6: Product Responsibility		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	Product Responsibility
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Product Responsibility – Product Quality
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	Product Responsibility – Customer Services
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	Product Responsibility – IP Rights
KPI B6.4	Description of quality assurance process and recall procedures.	Product Responsibility – Product Quality, Customer Services
KPI B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	Product Responsibility – Customer Privacy Protection



Aspects, General Disclosures and KPIs	Description	Sections/Remarks
Aspect B7: Anti-corruption		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	Anti-corruption
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	Anti-corruption
KPI B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	Anti-corruption – Whistleblowing Mechanism
KPI B7.3	Description of anti-corruption training provided to directors and staff.	Anti-corruption
Aspect B8: Community Investment		
General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Community Investment
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Community Investment – Corporate Social Responsibility
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Community Investment – Corporate Social Responsibility

Part D: Climate-related Disclosures	Sections/Remarks
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Governance

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| 19. | An issuer shall disclose information about: | The ESG Governance Structure;
Climate Change – Governance |
| (a) | the governance body(s) (which can include a board, committee or equivalent body charged with governance) or individual(s) responsible for oversight of climate-related risks and opportunities; and | |
| (b) | management's role in the governance processes, controls and procedures used to monitor, manage and oversee climate-related risks and opportunities. | |

Strategy

Climate-related risks and opportunities

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| 20. | An issuer shall disclose information to enable an understanding of climate-related risks and opportunities that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term. Specifically, the issuer shall: | Climate Change – Strategy |
| (a) | describe climate-related risks and opportunities that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term; | |
| (b) | explain, for each climate-related risk the issuer has identified, whether the issuer considers the risk to be a climate-related physical risk or climate-related transition risk; | |
| (c) | specify, for each climate-related risk and opportunity the issuer has identified, over which time horizons – short, medium or long term – the effects of each climate-related risk and opportunity could reasonably be expected to occur; and | |
| (d) | explain how the issuer defines 'short term', 'medium term' and 'long term' and how these definitions are linked to the planning horizons used by the issuer for strategic decision-making. | |



Part D: Climate-related Disclosures	Sections/Remarks
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Business model and value chain

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| 21. | An issuer shall disclose information that enables an understanding of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain. Specifically, the issuer shall disclose: | Climate Change – Strategy |
| (a) | a description of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain; and | |
| (b) | a description of where in the issuer's business model and value chain climate-related risks and opportunities are concentrated (for example, geographical areas, facilities and types of assets). | |

Strategy and decision-making

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| 22. | An issuer shall disclose information that enables an understanding of the effects of climate-related risks and opportunities on its strategy and decision-making. Specifically, the issuer shall disclose: | Emissions – Waste Management; Use of Resources – Energy Management; Climate Change – Strategy |
| (a) | information about how the issuer has responded to, and plans to respond to, climate-related risks and opportunities in its strategy and decision-making, including how the issuer plans to achieve any climate-related targets it has set and any targets it is required to meet by law or regulation; and | |
| (b) | information about how the issuer is resourcing, and plans to resource, the activities disclosed in accordance with paragraph 22(a). | |
| 23. | An issuer shall disclose information about the progress of plans disclosed in previous reporting periods in accordance with paragraph 22(a). | |

Current financial effect

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| 24. | An issuer shall disclose qualitative and quantitative information about: | Climate Change – Strategy |
| (a) | how climate-related risks and opportunities have affected its financial position, financial performance and cash flows for the reporting period; and | |
| (b) | the climate-related risks and opportunities identified in paragraph 24(a) for which there is a significant risk of a material adjustment within the next annual reporting period to the carrying amounts of assets and liabilities reported in the related financial statements. | |

Part D: Climate-related Disclosures	Sections/Remarks
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Anticipated financial effect

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| 25. | The issuer shall provide qualitative and quantitative disclosures about: | Climate Change – Strategy |
| (a) | how the issuer expects its financial position to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities; and | |
| (b) | how the issuer expects its financial performance and cash flows to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities. | |

Climate resilience

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| 26. | An issuer shall disclose information that enables an understanding of the resilience of the issuer's strategy and business model to climate-related changes, developments and uncertainties, taking into consideration the issuer's identified climate-related risks and opportunities. An issuer shall use climate-related scenario analysis to assess its climate resilience using an approach that is commensurate with an issuer's circumstances. In providing quantitative information, the issuer may disclose a single amount or a range. Specifically, the issuer shall disclose: | Climate Change – Strategy |
| (a) | the issuer's assessment of its climate resilience as at the reporting date; and | |
| (b) | how and when the climate-related scenario analysis was carried out. | |

Risk Management

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| 27. | An issuer shall disclose information about: | Climate Change – Strategy; Climate Change – Risk Management |
| (a) | the processes and related policies it uses to identify, assess, prioritise and monitor climate-related risks; | |
| (b) | the processes the issuer uses to identify, assess, prioritise and monitor climate-related opportunities (including information about whether and how the issuer uses climate-related scenario analysis to inform its identification of climate-related opportunities); and | |
| (c) | the extent to which, and how, the processes for identifying, assessing, prioritising and monitoring climate-related risks and opportunities are integrated into and inform the issuer's overall risk management process. | |



Part D: Climate-related Disclosures	Sections/Remarks
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Metrics and Targets

GHG emissions

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| <p>28. An issuer shall disclose its absolute gross GHG emissions generated during the reporting period, expressed as metric tonnes of CO₂ equivalent, classified as:</p> <ul style="list-style-type: none"> (a) Scope 1 GHG emissions; (b) Scope 2 GHG emissions; and (c) Scope 3 GHG emissions. <p>29. An issuer shall:</p> <ul style="list-style-type: none"> (a) measure its GHG emissions in accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004) unless required by a jurisdictional authority or another exchange on which the issuer is listed to use a different method for measuring GHG emissions; (b) disclose the approach it uses to measure its GHG emissions; (c) for Scope 2 GHG emissions disclosed in accordance with paragraph 28(b), disclose its location-based Scope 2 GHG emissions, and provide information about any contractual instruments that is necessary to enable an understanding of the issuer's Scope 2 GHG emissions; and (d) for Scope 3 GHG emissions disclosed in accordance with paragraph 28(c), disclose the categories included within the issuer's measure of Scope 3 GHG emissions, in accordance with the Scope 3 categories described in the Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard (2011). | <p>Climate Change – Metrics and Targets</p> |
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Climate-related transition risks

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| <p>30. An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related transition risks.</p> | <p>Climate Change – Strategy</p> |
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Climate-related physical risks

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| <p>31. An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related physical risks.</p> | <p>Climate Change – Strategy</p> |
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Part D: Climate-related Disclosures	Sections/Remarks
<i>Climate-related opportunities</i>	
32. An issuer shall disclose the amount and percentage of assets or business activities aligned with climate-related opportunities.	Climate Change – Strategy
<i>Capital deployment</i>	
33. An issuer shall disclose the amount of capital expenditure, financing or investment deployed towards climate-related risks and opportunities.	Climate Change – Strategy
<i>Internal carbon prices</i>	
34. An issuer shall disclose: (a) an explanation of whether and how the issuer is applying a carbon price in decision-making (for example, investment decisions, transfer pricing, and scenario analysis); and (b) the price of each metric tonne of GHG emissions the issuer uses to assess the costs of its GHG emissions; or an appropriate negative statement that the issuer does not apply a carbon price in decision-making.	Climate Change – Metrics and Targets
<i>Remuneration</i>	
35. An issuer shall disclose whether and how climate-related considerations are factored into remuneration policy, or an appropriate negative statement. This may form part of the disclosure under paragraph 19(a)(iv).	Climate Change – Governance
<i>Industry-based metrics</i>	
36. An issuer is encouraged to disclose industry-based metrics that are associated with one or more particular business models, activities or other common features that characterise participation in an industry. In determining the industry-based metrics that the issuer discloses, an issuer is encouraged to refer to and consider the applicability of the industry-based metrics associated with disclosure topics described in the IFRS S2 Industry-based Guidance on implementing Climate-related Disclosures and other industry-based disclosure requirements prescribed under other international ESG reporting frameworks.	Climate Change – Metrics and Targets



Part D: Climate-related Disclosures	Sections/Remarks
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Climate-related targets

37. An issuer shall disclose (a) the qualitative and quantitative climate-related targets the issuer has set to monitor progress towards achieving its strategic goals; and (b) any targets the issuer is required to meet by law or regulation, including any GHG emissions targets. For each target, the issuer shall disclose:
- (a) the metric used to set the target;
 - (b) the objective of the target (for example, mitigation, adaptation or conformance with science-based initiatives);
 - (c) the part of the issuer to which the target applies (for example, whether the target applies to the issuer in its entirety or only a part of the issuer, such as a specific business unit or geographic region);
 - (d) the period over which the target applies;
 - (e) the base period from which progress is measured;
 - (f) milestones or interim targets (if any);
 - (g) if the target is quantitative, whether the target is an absolute target or an intensity target; and
 - (h) how the latest international agreement on climate change, including jurisdictional commitments that arise from that agreement, has informed the target.
38. An issuer shall disclose information about its approach to setting and reviewing each target, and how it monitors progress against each target, including:
- (a) whether the target and the methodology for setting the target has been validated by a third party;
 - (b) the issuer's processes for reviewing the target;
 - (c) the metrics used to monitor progress towards reaching the target; and
 - (d) any revisions to the target and an explanation for those revisions.
- Emissions – Waste Management;
Climate Change – Metrics and Targets

Part D: Climate-related Disclosures	Sections/Remarks
39. An issuer shall disclose information about its performance against each climate-related target and an analysis of trends or changes in the issuer's performance. 40. For each GHG emissions target disclosed in accordance with paragraphs 37 to 39, an issuer shall disclose: (a) which GHG are covered by the target; (b) whether Scope 1, Scope 2 or Scope 3 GHG emissions are covered by the target; (c) whether the target is a gross GHG emissions target or a net GHG emissions target. If the issuer discloses a net GHG emissions target, the issuer is also required to separately disclose its associated gross GHG emissions target; (d) whether the target was derived using a sectoral decarbonisation approach; and (e) the issuer's planned use of carbon credits to offset GHG emissions to achieve any net GHG emissions target. <i>Applicability of cross-industry metrics and industry-based metrics</i> 41. In preparing disclosures to meet the requirements in paragraphs 21 to 26 and 37 to 38, an issuer shall refer to and consider (i) the applicability of cross-industry metrics (see paragraphs 28 to 35) and (ii) industry-based metrics (see paragraph 36).	Climate Change – Metrics and Targets



Report of the Directors

The directors present their annual report and the audited financial statements of the Group for the year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of its principal subsidiaries are set out in note 41 to the consolidated financial statements.

BUSINESS REVIEW

The business review, including an analysis of the Group's performance during the year ended 31 March 2026 using financial key performance indicators and an indication of likely future development in the Group's business, is set out in "Chairman's Statement and Management Discussion & Analysis" of this annual report. Description of the principal risks and uncertainties facing by the Company can be found throughout this annual report, particularly in note 6 to the consolidated financial statements. These discussions form part of this "Report of the Directors".

RESULTS

The Group's loss for the year ended 31 March 2026 and the financial position of the Group at that date are set out in the consolidated financial statements on pages 74 to 76.

SUMMARY OF FINANCIAL INFORMATION

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements and reclassified and restated as appropriate, is set out below. This summary does not form part of the audited financial statements.

	Year ended 31 March				
	2026 HK\$'000	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000
Revenue	54,943	67,283	66,052	68,472	108,907
(Loss)/profit before tax	(24,031)	32,010	(18,587)	(13,506)	1,478
Income tax credit/(expense)	6,371	(1,624)	74	(955)	(874)
(Loss)/profit for the year	(17,660)	30,386	(18,513)	(14,461)	604

SUMMARY OF FINANCIAL INFORMATION (continued)

		At 31 March			
	2026 HK\$'000	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000
Total non-current assets	266,586	125,114	229,381	115,953	211,481
Current assets	159,625	314,098	158,037	298,090	209,610
Current liabilities	(69,135)	(54,372)	(43,181)	(38,449)	(28,875)
Net current assets	90,490	259,726	114,856	259,641	180,735
Total assets less current liabilities	357,076	384,840	344,237	375,594	392,216
Non-current liabilities	(15,695)	(17,707)	(12,233)	(9,030)	(18,063)
Net assets	341,381	367,133	332,004	366,564	374,153

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Group's businesses are mainly carried out by the Company's subsidiaries established in Hong Kong, the People's Republic of China ("PRC") and the British Virgin Islands while the Company itself is incorporated in Bermuda with its shares listed on the Stock Exchange. Our establishment and operations shall comply with relevant laws and regulations in Bermuda, Hong Kong, the PRC and the British Virgin Islands accordingly.

ENVIRONMENTAL PROTECTION POLICY

Details of the environmental protection policy and performance of the Group for the year ended 31 March 2026 are set out in the section headed "Environmental, Social and Governance Report" of this annual report.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the Group's property, plant and equipment during the year ended 31 March 2026 are set out in note 20 to the consolidated financial statements.

SHARE CAPITAL

Details of movements in the Company's share capital during the year ended 31 March 2026 are set out in note 34 to the consolidated financial statements.

EQUITY-LINKED AGREEMENTS

There is no equity-linked agreement entered into by the Company during the year ended 31 March 2026 and subsisted at the end of the year.



PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

TAX RELIEF

The Company is not aware of any relief from taxation available to the shareholders by reason of their holding of the shares of the Company. Intending holders and investors of the Company's shares are recommended to consult their professional advisers if they are in any doubt as to the taxation implications (including tax relief) of subscribing for, purchasing, holding, disposing of or dealing in shares. It is emphasised that none of the Company or its directors or officers will accept any responsibility for any tax effect on, or liabilities of, holders of Shares in the Company resulting from their subscription for, purchase, holding, disposal of or dealing in such shares.

PURCHASE, REDEMPTION OR SALE OF LISTED EQUITY SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed equity securities during the year ended 31 March 2026.

RESERVES

Details of movements in the reserves of the Group during the year ended 31 March 2026 are set out in the consolidated statement of changes in equity.

DISTRIBUTABLE RESERVES

As at 31 March 2026, the Company does not have any reserves available for cash distribution and/or distribution in specie. In addition, the Company's share premium account in the amount of approximately HK\$2,679 million may be distributed in the form of fully paid bonus shares.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or existed during the year ended 31 March 2026.

MAJOR CUSTOMERS AND SUPPLIERS

During the period under review, the sales attributable to the Group's five largest customers accounted for approximately 34.7% of the total sales for the year and sales to the largest customer included therein amounted to approximately 18.2%.

During the period under review, the purchases attributable to the Group's five largest suppliers accounted for approximately 100% of the total purchases for the year and purchases from the largest supplier included therein amounted to approximately 100%.

None of the directors of the Company or any of their close associates or any shareholders (which, to the knowledge of the directors, own more than 5% of the number of the Company's issued shares) had any beneficial interest in the Group's five largest suppliers or customers.

RELATIONSHIPS WITH KEY STAKEHOLDERS

The Group's businesses cannot be achieved without the support from stakeholders. The Group has always paid attention to and maintained a good relationship with its customers by providing customer-oriented services. To achieve our best products and services to our customers, the Group is striving to maintain good relationship and close communication with suppliers for continual improvement of both products and services provided. The Group also values the knowledge and skills of employees. Competitive remuneration package is offered to retain high-calibre employees and make sure that their performance goals are aligned with the Group's business objectives.

DIRECTORS

The directors of the Company during the year ended 31 March 2026 and up to the date of this report were:

Executive Directors

Mr. Liu Jun
Mr. Qin Zhizun
Mr. Wei Liang
Ms. Li Xia

Non-executive Director

Ms. Yang Xiaoqing

Independent Non-executive Directors

Mr. Yiu To Wa
Mr. Lau Leong Yuen
Mr. Zhang Heng

In accordance with the Bye-laws and the agreement among the Board members, Mr. Qin Zhizun, Mr. Wei Liang, Ms. Yang Xiaoqing and Mr. Zhang Heng shall retire from office as directors of the Company at the forthcoming annual general meeting of the Company (the "AGM"). All of the above directors are eligible for re-election at the AGM.

BRIEF BIOGRAPHICAL DETAILS IN RESPECT OF DIRECTORS AND SENIOR MANAGEMENT

Executive directors:

Mr. Liu Jun ("Mr. Liu"), aged 36, is the Chairman of the board and a member of the Executive Committee and remuneration committee. Mr. Liu has over 6 years of experience in investment in private equity. He graduated from Wuhan Sports University in the People's Republic of China ("PRC") with an undergraduate degree in journalism in 2012. Mr. Liu is a founder and the general manager of Hubei Qianda Hongxin Investment Co., Ltd., a company established in PRC which principally engages in investment in beauty industry.

Mr. Qin Zhizun ("Mr. Qin"), aged 44, studied Hotel Management at Hubei University. Mr. Qin is the Chairman of Guangdong Qin Zhizun Group Limited since 2020. Mr. Qin is the founder and chairman of Guangdong One Three One Nine Technology Group Limited from 2018-2020. Mr. Qin has over 20 years of experience in company management.

BRIEF BIOGRAPHICAL DETAILS IN RESPECT OF DIRECTORS AND SENIOR MANAGEMENT (continued)

Executive directors: (continued)

Mr. Wei Liang (“Mr. Wei”), aged 48, is the Chief Executive Officer of the Company and a member of the Executive Committee. Mr. Wei joined the Group in May 2018. He has over 20 years of experiences of business management, trading, and property investment.

Ms. Li Xia (“Ms. Li”), aged 35, is an executive director of the Company and a member of the executive Committee and Nomination Committee. Ms. Li has approximately 5 years of experience in private equity investment and over 3 years of experience in corporate finance, human resources development, and strategic management.

Non-executive director:

Ms. Yang Xiaoqing (“Ms. Yang”), aged 45, is a Non-executive director of the Company. Ms. Yang has over four years of experience in private equity investment and more than 9 years of experience in corporate finance, human resources development, and strategic management.

Independent non-executive directors:

Mr. Yiu To Wa (“Mr. Yiu”), aged 43, is an independent non-executive director, the Chairman of the Audit Committee and Nomination Committee and a member of the Remuneration Committee. Mr. Yiu joined the Group in July 2017. He obtained his bachelor degree of business administration in professional accountancy program from The Chinese University of Hong Kong in 2005 and has been a certified public accountant of Hong Kong Institute of Certified Public Accountants since 2008. Mr. Yiu has over 10 years of experience in financial accounting and auditing of listed companies in Hong Kong.

Mr. Yiu is currently also an independent non-executive director of Rongzun International Holdings Group Limited (Stock Code: 1780).

Mr. Lau Leong Yuen (“Mr. Lau”), aged 41, is an independent non-executive director, the Chairman of the Remuneration Committee and a member of the Audit Committee and Nomination Committee. Mr. Lau joined the Group in July 2017. He obtained a bachelor degree of engineering in electronic and communication from the City University of Hong Kong in 2008 and a master degree of science in E-Commerce from the Hong Kong Polytechnic University in 2011. Mr. Lau is currently a senior information technology analyst in a leading air cargo terminal operator in Hong Kong. Mr. Lau has over 10 years of experience in software engineering and information technology system development.

Mr. Zhang Heng (“Mr. Zhang”), aged 43, is an independent non-executive director of the Company and a member of the Audit Committee. Mr. Zhang studied in International Finance and Financial Analysis from The University of British Columbia in 1999. Mr. Zhang had worked in Marketing and Development Department in Bubble World, a food chain restaurant in Canada. He was Head of Department since 2008. He was the Chief Finance Officer of Everglade Development Ltd from 2013. He is Chief Executive Officer of FSZ International Auto Group which was established by him in 2018.

Save as disclosed herein, there is no other relationship between each of the directors as required to be disclosed under the Listing Rules.

DIRECTORS' SERVICE CONTRACTS

No director proposed for re-election at the AGM has a service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

DIRECTORS' REMUNERATION

The remuneration of directors is transacted and voted by the shareholders at annual general meeting as ordinary business during which the Board is authorised to fix the remuneration of directors. The remuneration payable to directors is then determined by the Board with reference to directors' duties, responsibilities and performance and results of the Group and the recommendations of the Remuneration Committee subject to the Bye-laws.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed in note 39 to the consolidated financial statements, none of directors of the Company or their connected entities had a material interest, whether directly or indirectly, in any transactions, arrangements or contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party subsisted at the end of the year or at any time during the year ended 31 March 2026.

DIRECTORS' INTERESTS IN A COMPETING BUSINESS

None of the directors nor their respective close associates was interested in any business apart from the Group's business which competes or is likely to compete, either directly or indirectly, with the Group's businesses pursuant to Rule 8.10 of the Listing Rules.

INTERESTS AND/OR SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

As at 31 March 2026, the interests and short positions of each Director and chief executive of the Company in the shares or underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which he was taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers in Appendix C3 to the Listing Rules (the "Model Code") to be notified to the Company and the Stock Exchange were as follows:

None of the director and chief executive of the Company had held any interest or short position in the shares of the Company or any associated corporation within the meaning of Part XV of the SFO or as otherwise notified to the Company and Stock Exchange pursuant to the Model Code.

ARRANGEMENT TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed under the section headed "Interests and/or Short Positions of the Directors and Chief Executive of the Company in the Shares, Underlying Shares and Debentures of the Company", at no time during the year ended 31 March 2026 was the Company or any of its subsidiaries, holding companies or fellow subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Report of the Directors

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES AND UNDERLYING SHARES

As at 31 March 2026, so far as known to the Directors, there was no person who had an interest or short position in the shares and underlying shares of the Company which would require disclosure to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or, who was, directly or indirectly, beneficially interested in 5% or more of the issued share capital of the Company.

CONTRACT OF SIGNIFICANCE

No contract of significance has been entered into between the Company or any of its subsidiaries and the controlling shareholders or any of its subsidiaries during the year ended 31 March 2026.

PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws, every director for the time being acting in relation to any of the affairs of the Company shall be indemnified and secured harmless out of the assets and profits of the Company from and against all losses, damages and expenses which he/she shall or may incur or sustain by or by reason of any act done about the execution of duties of his/her office or otherwise in relation thereto.

There is appropriate directors' and officers' liability insurance coverage for the directors and officers of the Group.

CONNECTED TRANSACTIONS

The significant related party transactions as disclosed in note 38 to the consolidated financial statements do not fall under the definitions of "connected transaction" or "continuing connected transaction" in Chapter 14A of the Listing Rules.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the directors of the Company, as at the date of this report, at least 25% of the Company's total number of issued shares were held by the public.

AUDITOR

The consolidated financial statements of the Group for the year ended 31 March 2026 were audited by McMillan Woods (Hong Kong) CPA Limited who will retire at the conclusion of the AGM and, being eligible, will offer itself for re-appointment. A resolution will be submitted to the AGM to re-appoint McMillan Woods (Hong Kong) CPA Limited as the auditor of the Company. McMillan Woods (Hong Kong) CPA Limited has been appointed as the auditor of the Group since 26 March 2021.

ON BEHALF OF THE BOARD

Mr. Liu Jun

Co-chairperson and Executive Director

Hong Kong

30 June 2026

Independent Auditor's Report



McMillanWoods
Professionalism at the forefront

TO THE SHAREHOLDERS OF DUFU LIQUOR GROUP LIMITED

(incorporated in Bermuda with limited liability)

OPINION

We have audited the consolidated financial statements of Dufu Liquor Group Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) set out on pages 74 to 140, which comprise the consolidated statement of financial position as at 31 March 2026, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2026, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the “**Code**”), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. The key audit matters we identified are:

- 1) Valuation of inventories;
- 2) Impairment assessment on trade receivables; and
- 3) Impairment assessment on loan and interest receivables.

Key Audit Matter	How the matter was addressed in our audit
<i>Valuation of inventories</i> Refer to material accounting policy information in note 4(h), critical judgements and key estimates in note 5(e) and the relevant disclosure in note 23 to the consolidated financial statements. We identified valuation of inventories as a key audit matter due to the significance of the balance to the Group's consolidated financial statements as a whole, combined with the judgements and estimates associated with determining the amount of allowance on inventories. As disclosed in note 5(e) to the consolidated financial statements, in estimating the amount of allowance on inventories, it is the Group's policy to review the net realisable value of inventories periodically with reference to current market condition and the historical experience in selling goods of similar nature. The Group's management reviewed, on a regular basis, the suitability of its inventory allowance policy and has applied the policy consistently. The Group's management also reviewed, on a regular basis, the inventory age listing to identify any slow-moving inventories and estimated the amount of allowance primarily based on the pricing policy and strategies and the historical experience in selling goods of similar nature. The Group has engaged an independent professional valuer to perform a valuation of certain inventories with reference to market prices and the current market situation. At 31 March 2026, the carrying amount of inventories was approximately HK\$93,386,000, net of allowance on inventories of approximately HK\$271,000.	Our procedures in relation to the valuation of inventories included: - Obtaining an understanding on the Group's internal controls over valuation of inventories; - Evaluating the competence, capabilities and objectivity of the independent professional valuer and obtaining an understanding of the scope of work and their terms of engagement; - Understanding how management identifies slow-moving inventories and the amount of allowance required; - Evaluating the historical accuracy of allowance on inventories assessed by the management by comparing the actual results to historical allowances recognised; - Checking the accuracy of the inventory age listing, on a sample basis, by tracing to the invoices and delivery documents; - Assessing the reasonableness of the allowance on identified slow-moving inventories by checking the ageing profile, historical sales pattern and the subsequent sales of these inventories; and - Engaging a firm of professional valuer to assist us to evaluate the appropriateness of the valuation prepared by the independent professional valuer with reference to market price and market research reports on jewellery related industry, on a sample basis.

KEY AUDIT MATTERS (continued)

Key Audit Matter

Impairment assessment on trade receivables

Refer to material accounting policy information in notes 4(j) and 4(r), critical judgements and key estimates in note 5(d), financial risk management in note 6(b) and the relevant disclosure in note 24 to the consolidated financial statements.

We identified the impairment assessment on trade receivables as a key audit matter due to its significance of the balance to the Group's consolidated financial statements as a whole and it requires significant degree of judgements and estimates based on information including credit profile of different customers, ageing of the trade receivables, historical settlement records, the amount of realisation of outstanding balances and forward-looking information, when determining the provision of expected credit losses ("ECLs").

The carrying amount of the Group's trade receivables as at 31 March 2026 was approximately HK\$12,498,000, net of allowance for ECL of approximately HK\$1,452,000.

How the matter was addressed in our audit

Our procedures in relation to impairment assessment on trade receivables included:

- Obtaining an understanding and evaluating the Group's credit policies and the internal control over impairment assessment on trade receivables;
- Evaluating the competence, capabilities and objectivity of the independent professional valuer and obtaining an understanding of the scope of work and their terms of engagement;
- Engaging a firm of professional valuer to assist us in assessing the methodologies used and the appropriateness of the key assumptions and data used in ECLs calculation by the independent professional valuer engaged by the Group;
- Checking, on a sample basis, the ageing profile of the trade receivables as at 31 March 2026 to the underlying financial records and post year-end settlements to bank receipts;
- Inquiring of management for the status of each of the material trade receivables past due as at the end of the reporting period and corroborating explanations from management with supporting evidence, such as understanding on-going business relationship with the customers based on trade records, checking historical and subsequent settlement records of and other correspondence with the customers;
- Assessing the appropriateness of the methodology used in calculating the ECLs, examining the key data inputs on a sample basis to assess their accuracy and completeness, and challenging the assumptions, including both historical and forward-looking information, used to determine the ECL; and
- Assessing the disclosure made in the consolidated financial statements.

KEY AUDIT MATTERS (continued)

Key Audit Matter	How the matter was addressed in our audit
<i>Impairment assessment on loan and interest receivables</i>	
Refer to material accounting policy information in notes 4(i) and 4(r), critical judgements and key estimates in note 5(d), financial risk management in note 6(b) and the relevant disclosure in note 25 to the consolidated financial statements. We have identified the impairment assessment of loan and interest receivables as a key audit matter due to its significance of the balance to the Group's consolidated financial statements and it requires significant degree of judgements and estimates made by management, including the identification of exposures with a significant deterioration in credit quality, and assumptions used in the ECL model (for exposures assessed individually), such as the expected future cash flows, amount of collaterals and forward-looking macroeconomic factors. The Group engaged an independent external valuer to assist in the valuation for ECLs of loan and interest receivables. The carrying amount of the Group's loan and interest receivables as at 31 March 2026 was approximately HK\$290,169,000, net of allowance for ECLs of approximately HK\$95,448,000.	Our procedures in relation to impairment assessment on loan and interest receivables included: – Obtaining an understanding and evaluating the key internal controls which govern credit control, loan and interest collection and estimation of ECLs; – Evaluating the competence, capabilities and objectivity of the independent professional valuer and obtaining an understanding of the scope of work and their terms of engagement; – Analysing and testing, on a sample basis, the accuracy of the ageing profile of loan and interest receivables by checking against the loan agreement and other source documents, for the purpose of impairment assessment carried out by the management; – Engaging a firm of professional valuer to assist us in assessing the methodologies used and the appropriateness of the key assumptions and data, including both historical and forward-looking information, used in ECLs calculation by the independent professional valuer, with reference to the ageing profiles, settlement records, subsequent settlements and other facts and circumstances currently available for the significant loan receivables balance; and – Assessing the disclosure made in the consolidated financial statements.

OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee assists the directors in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.



AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

McMillan Woods (Hong Kong) CPA Limited
Certified Public Accountants

Yeung Man Sun
Audit Engagement Director
Practising Certificate Number: P07606
24/F., Siu On Centre
188 Lockhart Road, Wan Chai
Hong Kong

30 June 2026

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 March 2026

	Notes	2026 HK\$'000	2025 HK\$'000
Revenue	8	54,943	67,283
Cost of sales		(17,936)	(32,756)
Gross profit		37,007	34,527
Other income	10	6	2
Other gains and (losses), net	11	6,823	60
(Allowance for)/reversal of expected credit losses ("ECLs")			
on trade receivables and loan and interest receivables, net	12	(49,919)	16,317
Selling and distribution expenses		(4,800)	(4,890)
Administrative expenses		(10,358)	(11,489)
Finance costs	13	(2,790)	(2,517)
(Loss)/profit before tax	14	(24,031)	32,010
Income tax credit/(expense)	17	6,371	(1,624)
(Loss)/profit for the year		(17,660)	30,386
Other comprehensive (expense)/income			
Item that may be reclassified subsequently to profit or loss:			
Exchange differences on translation of foreign operations		(117)	8
Item that will not be reclassified to profit or loss:			
Fair value changes on financial assets at fair value through other comprehensive income ("FVTOCI")		(7,975)	4,735
Other comprehensive (expense)/income for the year		(8,092)	4,743
Total comprehensive (expense)/income for the year		(25,752)	35,129
		2026	2025 (Restated)
(Loss)/earnings per share	19		
– Basic and diluted (HK Cents)		(13.64)	23.47



Consolidated Statement of Financial Position

As at 31 March 2026

	Notes	2026 HK\$'000	2025 HK\$'000
Non-current assets			
Property, plant and equipment	20	–	–
Right-of-use assets	21	515	979
Loan receivables	25	255,101	107,156
Deferred tax assets	33	7,105	89
Financial assets at FVTOCI	22	3,865	16,890
		266,586	125,114
Current assets			
Inventories	23	93,386	93,929
Trade receivables	24	12,498	9,862
Loan and interest receivables	25	35,068	189,183
Other receivables and deposits paid	26	18,535	20,904
Cash deposits held by securities brokers		1	4
Bank balances and cash	27	137	216
		159,625	314,098
Current liabilities			
Trade payables	28	608	608
Loan and interest payables	29	7,162	1,843
Other payables and accruals	30	45,356	36,198
Lease liabilities	31	511	795
Unconvertible bonds	32	13,498	13,633
Tax payable		2,000	1,295
		69,135	54,372
Net current assets		90,490	259,726
Total assets less current liabilities		357,076	384,840

Consolidated Statement of Financial Position

As at 31 March 2026

	Notes	2026 HK\$'000	2025 HK\$'000
Non-current liabilities			
Lease liabilities	31	198	212
Loan and interest payables	29	940	3,675
Unconvertible bonds	32	14,557	13,820
		15,695	17,707
Net assets		341,381	367,133
Capital and reserves			
Share capital	34	129,471	129,471
Reserves	40(a)	211,910	237,662
Total equity		341,381	367,133

Approved and authorised for issue by the Board of Directors on 30 June 2026 and are signed on its behalf by:

Liu Jun
Co-chairperson and Executive Director

Wei Liang
Director



Consolidated Statement of Changes in Equity

For the year ended 31 March 2026

	Share capital HK\$'000 (Note 34)	Share premium HK\$'000 (Note 40(b)(i))	Contributed surplus HK\$'000 (Note 40(b)(ii))	Investments revaluation reserve HK\$'000 (Note 40(b)(iv))	Exchange reserve HK\$'000 (Note 40(b)(iii))	Capital redemption reserve HK\$'000 (Note 40(b)(v))	Accumulated losses HK\$'000	Total HK\$'000
As at 1 April 2024	129,471	2,679,044	2,031	(18,562)	8,781	464	(2,469,225)	332,004
Profit for the year	-	-	-	-	-	-	30,386	30,386
Other comprehensive income:								
Exchange differences on translation of foreign operations	-	-	-	-	8	-	-	8
Disposal of financial assets at FVTOCI	-	-	-	295	-	-	(295)	-
Fair value changes on financial assets at FVTOCI	-	-	-	4,735	-	-	-	4,735
Total comprehensive income for the year	-	-	-	5,030	8	-	30,091	35,129
As at 31 March 2025 and 1 April 2025	129,471	2,679,044	2,031	(13,532)	8,789	464	(2,439,134)	367,133
Loss for the year	-	-	-	-	-	-	(17,660)	(17,660)
Other comprehensive expense:								
Exchange differences on translation of foreign operations	-	-	-	-	(117)	-	-	(117)
Disposal of financial assets at FVTOCI	-	-	-	8,187	-	-	(8,187)	-
Fair value changes on financial assets at FVTOCI	-	-	-	(7,975)	-	-	-	(7,975)
Total comprehensive expense for the year	-	-	-	212	(117)	-	(25,847)	(25,752)
As at 31 March 2026	129,471	2,679,044	2,031	(13,320)	8,672	464	(2,464,981)	341,381

Consolidated Statement of Cash Flows

For the year ended 31 March 2026

	2026 HK\$'000	2025 HK\$'000
Cash flows from operating activities		
(Loss)/profit before tax	(24,031)	32,010
Adjustments for:		
Bank interest income	–	(2)
Finance costs	2,790	2,517
Depreciation of right-of-use assets	828	874
Allowance for/(reversal of) ECLs on loan and interest receivables	48,907	(16,559)
Allowance for ECLs on trade receivables	1,012	242
Provision of slow-moving stocks	–	234
Operating profits before working capital changes	29,506	19,316
Decrease in inventories	543	4,039
Increase in loan and interest receivables	(42,737)	(31,174)
Increase in trade receivables	(3,648)	(1,855)
Decrease/(increase) in other receivables and deposits paid	2,369	(1,693)
Increase in trade payables	–	107
Increase in other payables and accruals	9,041	8,324
Cash used in operations	(4,926)	(2,936)
Income tax refund/(paid)	60	(643)
Net cash used in operating activities	(4,866)	(3,579)

Consolidated Statement of Cash Flows

For the year ended 31 March 2026

	Notes	2026 HK\$'000	2025 HK\$'000
Cash flows from investing activities			
Bank interest received		–	2
Proceeds from disposal of financial assets at FVTOCI		5,050	124
Decrease/(increase) in cash deposits held by securities brokers		3	(3)
Net cash generated from investing activities		5,053	123
Cash flows from financing activities			
Proceeds from loan and interest payables	37(a)	4,476	2,355
Repayment of loan and interest payables	37(a)	(1,805)	(570)
Proceeds from issue of unconvertible bonds	37(a)	–	3,370
Repayment of unconvertible bonds	37(a)	(362)	–
Repayment of lease liabilities	37(a)	(662)	(870)
Interest paid on lease liabilities	37(a)	(42)	(57)
Other interest paid	37(a)	(1,871)	(910)
Net cash (used in)/generated from financing activities		(266)	3,318
Net decrease in cash and cash equivalents		(79)	(138)
Cash and cash equivalents as at the beginning of the reporting period		216	354
Cash and cash equivalents as the end of the reporting period		137	216
Cash and cash equivalents at the end of the reporting period represented by:			
Bank balances and cash	27	137	216

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

1. GENERAL INFORMATION

Dufu Liquor Group Limited (the “**Company**”) was incorporated in Bermuda as an exempted company with limited liability under the Companies Act 1981 of Bermuda. The Company’s shares are listed on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The address of the registered office of the Company is Clarendon House, 2 Church Street, Hamilton, HM 11, Bermuda and its principal place of business is Room 910, 9th Floor, Harbour Centre, 25 Harbour Road, Wanchai, Hong Kong.

The principal activity of the Company is investment holding and the activities of its principal subsidiaries are set out in note 41. The Company together with its subsidiaries are referred to as the Group.

2. BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with all applicable HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”). HKFRS Accounting Standards comprise Hong Kong Financial Reporting Standard (“**HKFRS**”), Hong Kong Accounting Standards (“**HKASs**”) and Interpretations. These consolidated financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”) and with the disclosure requirements of the Hong Kong Companies Ordinance.

The HKICPA has issued certain new and amendments to HKFRS Accounting Standards that are first effective or available for early adoption for the current accounting period of the Group. Note 3 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these consolidated financial statements.

3. ADOPTION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

(a) Application of new and amendments to HKFRS Accounting Standards

The Group has applied the following new and amendments to HKFRS Accounting Standards issued by the HKICPA for the first time, which are mandatorily effective for the annual period beginning on or after 1 April 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21 and HKFRS 1 *Lack of Exchangeability*

The application of the new and amendments to HKFRS Accounting Standards in the current year had no material impact on the Group’s consolidated financial position and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

3. ADOPTION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

(continued)

(b) Amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not applied the following new and amendments to HKFRS Accounting Standards and interpretation that have been issued but are not yet effective for the financial year beginning 1 April 2025. These new and amendments to HKFRS Accounting Standards and interpretation include the following which may be relevant to the Group.

	Effective for accounting periods beginning on or after
Amendments to HKFRS 9 and HKFRS 7 – Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvements to HKFRS Accounting Standards – Volume 11	1 January 2026
Amendments to HKFRS 9 and HKFRS 7 – Contracts Referencing Nature-dependent Electricity	1 January 2026
HKFRS 18 – Presentation and Disclosure in Financial Statements	1 January 2027
Amendments to HKAS 21 – Translation to a Hyperinflationary Presentation Currency	1 January 2027
Amendments to HK Int 5 – Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2027
Amendments to HKFRS 10 and HKAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined by the HKICPA

The directors of the Company are in the process of making an assessment of what the impacts of these new standards, amendments to standards and interpretation are expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements except for HKFRS 18 which is detailed below.

HKFRS 18 “Presentation and Disclosure in Financial Statements”

HKFRS 18 will replace HKAS 1 “Presentation of financial statements”, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though HKFRS 18 will not impact the recognition or measurement of items in the consolidated financial statements, HKFRS 18 introduces significant changes to the presentation of financial statements, with a focus on information about financial performance presented in the statement of profit or loss, which will affect how the Group present and disclose financial performance in the financial statements.

3. ADOPTION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

(continued)

(b) Amendments to HKFRS Accounting Standards in issue but not yet effective (continued)

HKFRS 18 “Presentation and Disclosure in Financial Statements” (continued)

The new accounting standard introduces the following key new requirements:

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present a newly defined operating profit subtotal. Entities’ net profit will not change.
- Management-defined performance measures (MPMs) are disclosed in a single note in the financial statements.
- Enhanced guidance is provided on how to group information in the financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Group is currently assessing the impact of HKFRS 18, with respect to the structure of the Group’s statement of loss, the statements of cash flows and the additional disclosures required for MPMs. The Group is also assessing the impact on how information is grouped in the financial statements. Preliminary assessments indicate the following key impacts:

- The Group will need to reclassify certain income and expense items (e.g., interest income on certain investments and foreign exchange gains/losses) into the new categories, namely investing and financing categories.
- The Group may disclose certain MPMs in its results announcements and the annual report. Under HKFRS 18, this will likely require additional disclosure for the MPMs within the notes to the financial statements.
- The Statement of Cash Flows will also be impacted, as the operating profit subtotal will be the required starting point for the indirect method.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION

These consolidated financial statements have been prepared under the historical cost except for financial assets at FVTOCI.

The preparation of consolidated financial statements in conformity with HKFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 5.

The material accounting policies applied in the preparation of these consolidated financial statements are set out below.

(a) Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to 31 March. Subsidiaries are entities over which the Group has control. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group has power over an entity when the Group has existing rights that give it the current ability to direct the relevant activities, i.e. activities that significantly affect the entity's returns.

When assessing control, the Group considers its potential voting rights as well as potential voting rights held by other parties. A potential voting right is considered only if the holder has the practical ability to exercise that right.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date the control ceases.

The gain or loss on the disposal of a subsidiary that results in a loss of control represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that subsidiary; and (ii) the Company's share of the net assets of that subsidiary plus any remaining goodwill and any accumulated foreign currency translation reserves relating to that subsidiary.

Intragroup transactions, balances and unrealised profits are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

(b) Separate financial statements

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment loss, unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale). Cost includes direct attributable costs of investments. The results of subsidiaries are accounted for by the Company on the basis of dividend received or receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(c) Foreign currency translation

i. Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the **"functional currency"**). The consolidated financial statements are presented in Hong Kong dollars (**"HK\$"**), which is the Company's functional and presentation currency.

ii. Transactions and balances in each entity's financial statements

Transactions in foreign currencies are translated into the functional currency on initial recognition using the exchange rates prevailing on the transaction dates. Monetary assets and liabilities in foreign currencies are translated at the exchange rates at the end of each reporting period. Gains and losses resulting from this translation policy are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the Company initially recognises such non-monetary assets or liabilities. Non-monetary items that are measured at fair values in foreign currencies are translated using the exchange rates at the dates when the fair values are determined.

When a gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is recognised in other comprehensive income. When a gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is recognised in profit or loss.

iii. Translation on consolidation

The results and financial position of all foreign operations (none of which has the currency of hyperinflationary economy) that have a functional currency different from the Company's presentation currency are translated into the Company's presentation currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- Income and expenses are translated at average exchange rates for the period (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the exchange rates on the transaction dates); and
- All resulting exchange differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserves.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(c) Foreign currency translation (continued)

iii. Translation on consolidation (continued)

On consolidation, exchange differences arising from the translation of monetary items that form part of the net investment in foreign entities are recognised in other comprehensive income and accumulated in the foreign currency translation reserves. When a foreign operation is sold, such exchange differences are reclassified to consolidated profit or loss as part of the gain or loss on disposal.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

(d) Property, plant and equipment

Property, plant and equipment are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised in profit or loss during the period in which they are incurred.

Depreciation of property, plant and equipment is calculated at rates sufficient to write off their cost less their residual values over the estimated useful lives on a straight-line basis. The principal annual rates are as follows:

Leasehold improvements	Over the shorter of the lease terms or 20%
Furniture and office equipment	20%
Motor vehicles	20%
Motor vessel	20%

The residual values, useful lives and depreciation method are reviewed and adjusted, if appropriate, at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss on disposal of property, plant and equipment is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(e) Leases

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

The Group as a lessee

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. Lease payments to be made under reasonably certain extension options are also included in the measurement of the lease liability. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method.

Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by group companies, which does not have recent third-party financing; and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the group entities use that rate as a starting point to determine the incremental borrowing rate.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses, if any.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(e) Leases (continued)

The Group as a lessee (continued)

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("**lease modification**") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16. In such cases, the Group took advantage of the practical expedient not to assess whether the rent concessions are lease modifications, and recognised the change in consideration as negative lease payments in profit or loss in the period in which the event or condition that triggers the rent concessions occurred.

(f) Contract liabilities

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue. A contract liability would also be recognised if the group has an unconditional right to receive consideration before the Group recognizes the related revenue. In such cases, a corresponding receivable would also be recognised.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(g) Recognition and derecognition of financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when the Group's entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

(h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out basis. The costs of purchased inventories are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(i) Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Debt investments

Debt investments held by the Group are classified into one of the following measurement categories:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method.
- FVTOCI – recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognised in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognised, the amount accumulated in other comprehensive income is recycled from equity to profit or loss.
- FVTPL if the investment does not meet the criteria for being measured at amortised cost or FVTOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

Equity investments

An investment in equity securities is classified as FVTPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an election to designate the investment at FVTOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Where such an election is made, the amount accumulated in other comprehensive income remains in the fair value reserves of financial assets at FVTOCI until the investment is disposed of. At the time of disposal, the amount accumulated in the fair value reserves of financial assets at FVTOCI is transferred to accumulated losses. It is not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVTPL or FVTOCI, are recognised in profit or loss as other income.

(j) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method less allowance for credit losses.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(k) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated statement of cash flows. Cash and cash equivalents are assessed for ECL.

(l) Financial liabilities and equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument under HKFRS Accounting Standards. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

(i) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless, at the end of the reporting period, the Group has a right to defer settlement of the liability for at least 12 months after the reporting period.

Covenants that the Group is required to comply with, on or before the end of the reporting period, are considered in classifying loan arrangements with covenants as current or non-current. Covenants that the Group is required to comply with after the reporting period do not affect the classification at the reporting date.

(ii) Trade and other payables

Trade and other payables are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

(iii) Equity instruments

An equity instrument is any contract that evidence a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(m) Revenue and other income

Revenue is recognised when control over a product or service is transferred to the customer, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Revenue from the sale of jewellery is recognised when control of the goods has transferred, being when the goods have been shipped to the wholesaler's specific location (delivery). Following delivery, the wholesaler has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility when on selling the goods and bears the risks of obsolescence and loss in relation to the goods. A receivable is recognised by the Group when the goods are delivered to the wholesaler as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due.

Interest income from money lending and bank deposits is recognised as it accrues using the effective interest method at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. For financial assets measured at amortised cost or FVTOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset.

(n) Employee benefits

i. Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(n) Employee benefits (continued)

ii. Pension obligations

The Group contributes to defined contribution retirement schemes which are available to all employees. Contributions to the schemes by the Group and employees are calculated as a percentage of employees' basic salaries. The retirement benefit scheme cost charged to profit or loss represents contributions payable by the Group to the funds.

For LSP obligation, the Group accounts for the employer MPF contributions expected to be offsetted as a deemed employee contribution towards the LSP obligation in term of HKAS 19 paragraph 93(a) and it is measured on a net basis. The estimated amount of future benefit is determined after deducting the negative service cost arising from the accrued benefits derived from the Group's MPF contributions that have been vested with employees, which are deemed to be contributions from the relevant employees.

iii. Termination benefits

Termination benefits are recognised at the earlier of the dates when the Group can no longer withdraw the offer of those benefits, and when the Group recognises restructuring costs and involves the payment of termination benefits.

(o) Borrowing costs

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

(p) Taxation

Income tax represents the sum of the current tax and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit recognised in profit or loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which deductible temporary differences, unused tax losses or unused tax credits can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of transaction that does not give rise to equal taxable and deductible temporary differences.



4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(p) Taxation (continued)

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period. Deferred tax is recognised in profit or loss, except when it relates to items recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to right-of-use assets and lease liabilities separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends either to settle its current tax assets and liabilities on a net basis, or to realise the asset and settle the liability simultaneously.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(q) Impairment of non-financial assets

The carrying amounts of non-financial assets are reviewed at each reporting period for indications of impairment and where an asset is impaired, it is written down as an expense through the consolidated statement of profit or loss to its estimated recoverable amount unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. If this is the case, recoverable amount is determined for the CGU to which the asset belongs. Recoverable amount is the higher of value in use and the fair value less costs of disposal of the individual asset or the CGU.

Value in use is the present value of the estimated future cash flows of the asset/CGU. Present values are computed using pre-tax discount rates that reflect the time value of money and the risks specific to the asset/CGU whose impairment is being measured.

Impairment losses for CGU are allocated first against the goodwill of the unit and then pro rata amongst the other assets of the CGU. Subsequent increases in the recoverable amount caused by changes in estimates are credited to profit or loss to the extent that they reverse the impairment unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

(r) Impairment of financial assets

The Group recognises a loss allowance for ECLs on trade receivables and loan receivables. The amount of ECLs is updated at the end of each reporting period to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Group always recognises lifetime ECL for trade receivables. The ECL on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting period, including time value of money where appropriate.

For all other financial instruments, the Group recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting period.



4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(r) Impairment of financial assets (continued)

Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument at the reporting period with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Group's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relate to the Group's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk for a particular financial instrument;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- significant increases in credit risk on other financial instruments of the same debtor; or
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(r) Impairment of financial assets (continued)

Significant increase in credit risk (continued)

Despite the foregoing, the Group assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting period. A financial instrument is determined to have low credit risk if:

- (i) the financial instrument has a low risk of default;
- (ii) the debtor has a strong capacity to meet its contractual cash flow obligations in the near term; and
- (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Group considers a financial asset to have low credit risk when the asset has external credit rating of “investment grade” in accordance with the globally understood definition or if an external rating is not available, the asset has an internal rating of “performing”. Performing means that the counterparty has a strong financial position and there is no past due amounts.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

Definition of default

The Group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable.

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above analysis, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.



4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(r) Impairment of financial assets (continued)

Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the counterparty;
- a breach of contract, such as a default or past due event;
- the lender(s) of the counterparty, for economic or contractual reasons relating to the counterparty's financial difficulty, having granted to the counterparty a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the counterparty will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

Write-off policy

The Group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, including when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Measurement and recognition of ECL

The measurement of ECLs is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting period.

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For the year ended 31 March 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(r) Impairment of financial assets (continued)

Measurement and recognition of ECL (continued)

For financial assets, the ECLs is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate.

If the Group has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Group measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which simplified approach was used.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

(s) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditures expected to settle the obligation. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow is remote.

(t) Events after the reporting period

Events after the reporting period that provide additional information about the Group's position at the end of the reporting period are adjusting events and are reflected in the consolidated financial statements. Events after the reporting period that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

5. CRITICAL JUDGEMENTS AND KEY ESTIMATES

In applying the Group's material accounting policies, which are described in note 4, the directors are required to make judgements (other than those involving estimations) that have a significant impact on the amounts recognised and to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

5. CRITICAL JUDGEMENTS AND KEY ESTIMATES (continued)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

In the process of applying the accounting policies, the directors have made the following judgements that have the most significant effect on the amounts recognised in the consolidated financial statements (apart from those involving estimations, which are dealt with below).

(a) Principal versus agent consideration (principal)

The Group's revenue generated from design and marketing of jewelry business. Upon the application of HKFRS 15, the Group reassessed whether the Group should continue recognise revenue on gross basis based on the requirement of HKFRS 15. The Group concluded that the Group acts as the principal for such transactions as it controls the specified good before it is transferred to the customer after taking into consideration indicators such as the Group is primarily responsible for fulfilling the promise to provide the jewelry products. The Group has inventory risk and exposed to significant price risk.

(b) Significant increase in credit risk

As explained in note 4(r), ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An assets move to stage 2 when its credit risk has increased significantly since initial recognition. HKFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased, the Group takes into account qualitative and quantitative reasonable and supportable forward-looking information.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

(c) Income tax

The Company is subject to Hong Kong Profits Tax. Significant estimates are required in determining the provision for income tax. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

During the year ended 31 March 2026, income tax credit of approximately HK\$6,371,000 (2025: income tax expense of approximately HK\$1,624,000) was recognised in profit or loss based on the estimated profit from the Group's operations.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

5. CRITICAL JUDGEMENTS AND KEY ESTIMATES (continued)

Key sources of estimation uncertainty (continued)

(d) Impairment assessment on trade receivables and loan and interest receivables

The management of the Group estimates the amount of impairment loss of ECL on trade receivables and loan and interest receivables based on the credit risk of trade receivables and loan and interest receivables. The amount of the impairment loss based on ECL model is measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. Where the future cash flows are less than expected, or being revised downward due to changes in facts and circumstances, a material impairment loss may arise.

As at 31 March 2026, the carrying amounts of trade receivables and loan and interest receivables were approximately HK\$12,498,000 (2025: approximately HK\$9,862,000) (net of allowance for ECL of approximately HK\$1,452,000 (2025: approximately HK\$440,000)), and approximately HK\$290,169,000 (2025: approximately HK\$296,339,000) (net of allowance for ECL of approximately HK\$95,448,000 (2025: approximately HK\$46,541,000)).

(e) Allowance for slow-moving inventories

Allowance for slow-moving inventories is made based on the ageing and estimated net realisable value of inventories. The assessment of the amount of allowance on inventories involves judgements and estimates. Where the actual outcome in future is different from the original estimate, such difference will impact the carrying value of inventories and the amount of allowance on inventories in the period in which such estimate has been changed.

As at 31 March 2026, the carrying amount of inventories was approximately HK\$93,386,000 (2025: approximately HK\$93,929,000) (net of allowance of approximately HK\$271,000 (2025: approximately HK\$271,000)).

6. FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: foreign currency risk, credit risk, interest rate risk, liquidity risk and price risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

(a) Foreign currency risk

The functional currency of the most of the Group entities is HK\$. The Group has certain exposure to foreign currency risk as some of its transactions, assets and liabilities are denominated in United States dollars ("US\$") and Renminbi ("RMB").

The Group currently does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group monitors its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(a) Foreign currency risk (continued)

The carrying amounts of the Group's foreign currency denominated monetary assets and liabilities at the end of the reporting date are as follows:

	Assets		Liabilities	
	2026 HK\$'000	2025 HK\$'000	2026 HK\$'000	2025 HK\$'000
RMB	140,807	97,081	–	–
US\$	–	5	–	–
	<u>140,807</u>	<u>97,086</u>	<u>–</u>	<u>–</u>

The directors of the Company are of the opinion that the US\$ is pegged against HK\$ and the risk of movements in exchange rates between US\$ and HK\$ to be insignificant. Accordingly, no sensitivity analysis is performed on the movements in exchange rates between US\$ and HK\$.

Should HK\$ at 31 March 2026 devalue by 5% against all foreign currencies except US\$, the carrying amount of the net financial assets of the Group exposed to foreign currency risk at 31 March 2026 determined in accordance with HKAS 21 "The Effects of Changes in Foreign Exchange Rates" would be increased, and hence the equity at 31 March 2026 would be increased/decreased by approximately HK\$5,879,000 (2025: approximately HK\$4,053,000); and loss for the year ended 31 March 2026 would be decreased/increased by the same amount (2025: profit would be increased/decreased by the same amount).

(b) Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables and loan and interest receivables) and from its financing activities, including deposits with banks and other financial institution. The Group's exposure to credit risk arising from bank and cash balances is limited because the counterparties are banks with high credit rating assigned by international credit-rating agencies, for which the Group considers to have low credit risk.

For financial assets whose impairment losses are measured using ECL model except trade receivables, the Group assesses whether their credit risk has increased significantly since their initial recognition, and applies a three-stage impairment model to calculate their allowance for ECL and recognise their ECL, as follows:

Stage 1: If the credit risk has not increased significantly since its initial recognition, the financial asset is included in stage 1.

Stage 2: If the credit risk has increased significantly since its initial recognition but not yet deemed to be credit-impaired, the financial instrument is included in stage 2.

Stage 3: If the financial instrument is credit-impaired, the financial instrument is included in stage 3.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk (continued)

The Group has concentration of credit risk in certain customers. As at 31 March 2026, the gross carrying amount of the trade receivables from 3 (2025: 2) largest trade debtors were approximately HK\$12,652,000 (2025: HK\$8,984,000) or approximately 91% (2025: approximately 87%) of the Group's total gross trade receivables. The Group seeks to minimise its risk by dealing with counterparties which have good credit history. The Group does not provide any guarantees which would expose the Group to credit risk.

Trade receivables

Customer credit risk is managed by each business unit subject to the Group's established policy, procedures and control relating to customer credit risk management. Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within 90 days (2025: 90 days) from the date of billing. Normally, the Group does not obtain collateral from customers other than the clients of money lending business.

The Group measures the ECL allowance for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

The following tables provide information about the Group's exposure to credit risk and ECLs for trade receivables, as at the end of the reporting period:

	2026		
	Average expected loss rate %	Gross carrying amount HK\$'000	Loss allowance HK\$'000
Current (not past due)	0.35	3,429	12
1 – 90 days past due	1.28	5,613	72
More than 180 days past due	27.87	4,908	1,368
		13,950	1,452



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For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk (continued)

Trade receivables (continued)

		2025	
	Average expected loss rate %	Gross carrying amount HK\$'000	Loss allowance HK\$'000
Current (not past due)	0.33	4,304	14
1 – 90 days past due	1.21	5,033	61
More than 180 days past due	37.82	965	365
		<u>10,302</u>	<u>440</u>

Expected loss rates are based on actual loss experience in past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the trade receivables.

Movement in the loss allowance for trade receivables during the year is as follows:

	2026 HK\$'000	2025 HK\$'000
At the beginning of the reporting period	440	198
Allowance for ECLs	<u>1,012</u>	<u>242</u>
At the end of the reporting period	<u>1,452</u>	<u>440</u>

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk (continued)

Loan and interest receivables

As at 31 March 2026, the Group lent the loans of approximately HK\$385,617,000 (2025: approximately HK\$342,880,000) to independent third parties.

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approval and other monitoring procedures to ensure that follow-up action is taken for the recoverable amount of the loan and interest receivables. The Group's loan receivables arise from the money lending business in Hong Kong. Loan receivables include both secured and unsecured loans to individuals customers, which are bearing interest and are repayable with fixed terms agreed with the Group's customers. Secured loan receivables are secured by collaterals provided by customers.

The following table provides information about the Group's exposure to credit risk and ECLs for loan and interest receivables as at 31 March 2026 and 2025:

	As at 31 March 2026			
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Total HK\$'000
Loan and interest receivables, gross	141,723	82,400	161,494	385,617
Less: Loss allowance	(927)	(7,060)	(87,461)	(95,448)
Loan and interest receivables, net	140,796	75,340	74,033	290,169

	As at 31 March 2025			
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Total HK\$'000
Loan and interest receivables, gross	176,597	116,100	50,183	342,880
Less: Loss allowance	(3,431)	(16,690)	(26,420)	(46,541)
Loan and interest receivables, net	173,166	99,410	23,763	296,339

The increase (2025: decrease) in loss allowance on loan and interest receivables during the year ended 31 March 2026 was due to the gross amount of loan and interest receivables of approximately HK\$111,744,000 were transferred from stage 2 to stage 3 (2025: the decrease in expected credit loss rate of loan and interest receivables).

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For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk (continued)

Loan and interest receivables (continued)

Movement in the loss allowance for loan and interest receivables during the reporting period is as follows:

	2026 HK\$'000	2025 HK\$'000
At the beginning of the reporting period	46,541	63,100
Allowance for/(reversal of) ECLs	48,907	(16,559)
At the end of the reporting period	95,448	46,541

Movement of loss allowance

Movement in the allowances for trade receivables and loan and interest receivables measured at amortised cost:

	Simplified approach	General approach				Total HK\$'000
		Lifetime ECL HK\$'000	12-month ECL HK\$'000	Lifetime ECL not credit impaired HK\$'000	Lifetime ECL credit impaired HK\$'000	
As at 1 April 2024	198	3,411	35,430	24,259	63,100	63,298
Transfer from stage 2 to stage 3	–	–	(1,441)	1,441	–	–
(Reversal of)/allowance for ECLs	242	20	(17,299)	720	(16,559)	(16,317)
As at 31 March 2025 and 1 April 2025	440	3,431	16,690	26,420	46,541	46,981
Transfer from stage 1 to stage 2	–	(2,498)	2,498	–	–	–
Transfer from stage 2 to stage 3	–	–	(16,145)	16,145	–	–
Allowance for/(reversal of) ECLs	1,012	(6)	4,017	44,896	48,907	49,919
As at 31 March 2026	1,452	927	7,060	87,461	95,448	96,900

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For the year ended 31 March 2026

6. FINANCIAL RISK MANAGEMENT (continued)

(c) Interest rate risk

The Group's loan receivables, loan payables and unconvertible bonds bear interests at fixed interest rates and therefore are subject to fair value interest rate risks.

The Group's exposure to cash flow interest-rate risk arises from its cash deposits held by securities brokers and bank balances. These balances bear interests at variable rates that varied with the then prevailing market condition.

Except as stated above, the Group does not have other significant interest-bearing assets and liabilities at the end of the reporting period, its income and operating cash flows are substantially independent of changes in market interest rates.

Sensitivity analysis on cash flow interest-rate risk has not been presented as the reasonably possible changes in market interest rate will not have significant impact on the Group's consolidated financial statements.

(d) Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The following table details the remaining contractual maturities at the end of the reporting period of the Group's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates, or if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

As at 31 March 2026

Financial liabilities subject to
a repayment on demand clause
Loan and interest payables

Financial liabilities not subject to
a repayment on demand clause
Trade payables
Other payables and accruals
Loan and interest payables
Unconvertible bonds
Lease liabilities

Less than 1 year or on demand HK\$'000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Total HK\$'000
4,207	-	-	4,207
608	-	-	608
45,191	-	-	45,191
3,027	1,000	-	4,027
13,843	4,157	15,228	33,228
525	205	-	730

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6. FINANCIAL RISK MANAGEMENT (continued)

(d) Liquidity risk (continued)

	Less than 1 year or on demand HK\$'000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Total HK\$'000
As at 31 March 2025				
Financial liabilities subject to a repayment on demand clause				
Loan and interest payables	1,666	–	–	1,666
Financial liabilities not subject to a repayment on demand clause				
Trade payables	608	–	–	608
Other payables and accruals	36,033	–	–	36,033
Loan and interest payables	507	1,577	2,453	4,537
Unconvertible bonds	13,741	1,601	17,978	33,320
Lease liabilities	831	214	–	1,045

(e) Price risk

The Group is exposed to equity price risk mainly through its investment in equity securities classified as financial assets at FVTOCI (note 22). The management manages this exposure by maintaining a portfolio of investments with different risk and return profiles. The Group's equity price risk is mainly concentrated on equity securities quoted on the Stock Exchange.

The sensitivity analyses below have been determined based on the exposure to equity price risk at the end of the reporting period.

If equity prices had been 5% (2025: 5%) higher/lower, with all other variables held constant, other comprehensive expense for the year ended 31 March 2026 would have decreased/increased by approximately HK\$193,000 (2025: other comprehensive income would have increased/decreased by approximately HK\$845,000).

(f) Categories of financial instruments at 31 March

	2026 HK\$'000	2025 HK\$'000
Financial assets:		
Financial assets at FVTOCI	3,865	16,890
Financial assets at amortised cost	303,119	306,735
Financial liabilities:		
Financial liabilities at amortised cost	81,956	69,612

(g) Fair values

The carrying amounts of the Group's financial assets and financial liabilities as reflected in the consolidated statement of financial position approximate their respective fair values at 31 March 2026 and 2025.

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7. FAIR VALUE MEASUREMENTS

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair Value Measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs, that is, unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs, that is, observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

The Group's policy is to recognise transfers into and transfers out of any of the three levels as of the date of the event or change in circumstances that caused the transfer.

Disclosures of level in fair value hierarchy at 31 March:

Description	Fair value measurements using:			Total
	Level 1	Level 2	Level 3	2026
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurements:				
Financial assets				
Financial assets at FVTOCI				
– Listed equity securities	3,865	–	–	3,865

Description	Fair value measurements using:			Total
	Level 1	Level 2	Level 3	2025
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurements:				
Financial assets				
Financial assets at FVTOCI				
– Listed equity securities	16,890	–	–	16,890

During the years ended 31 March 2026 and 2025, there were no transfers in the fair value hierarchy between Level 1 and Level 2, or transfers into or out of Level 3.



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For the year ended 31 March 2026

8. REVENUE

- (i) Disaggregation of revenue from contracts with customers by major products or service lines is as follows:

	2026 HK\$'000	2025 HK\$'000
Revenue from contracts with customers within the scope of HKFRS 15		
Sales of jewelry	19,038	34,425
Revenue from other sources		
Interest income from money lending	35,905	32,858
	54,943	67,283

- (ii) Disaggregation by timing of revenue recognition within the scope of HKFRS 15:

	2026 HK\$'000	2025 HK\$'000
At a point in time	19,038	34,425

9. SEGMENT INFORMATION

(a) Business segments

The Group's operating and reportable segments which are based on the types of products sold and services rendered are as follows:

Design and marketing of jewelry:	design, marketing and sales of jewelry
Money lending:	provision of loans as money lending

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

9. SEGMENT INFORMATION (continued)

(a) Business segments (continued)

Segment revenue and result

The following is an analysis of the Group's revenue and results by reporting segments:

For the year ended 31 March 2026

Segment revenue:

Revenue from external customers

Net segment result:

Segment result

Other unallocated income

Other unallocated expenses

Finance costs

Loss before tax

Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
19,038	35,905	54,943
(5,377)	(13,015)	(18,392)
		6,829
		(9,678)
		(2,790)
		(24,031)

For the year ended 31 March 2025

Segment revenue:

Revenue from external customers

Net segment result:

Segment result

Other unallocated income

Other unallocated expenses

Finance costs

Profit before tax

Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
34,425	32,858	67,283
(1,132)	47,503	46,371
		2
		(11,846)
		(2,517)
		32,010

Segment profit or loss represents profit or loss from each segment without allocation of certain other income, central administrative costs, directors' emoluments and finance costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and performance assessment.



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9. SEGMENT INFORMATION (continued)

(a) Business segments (continued)

Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable segments:

As at 31 March 2026

	Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
Assets and liabilities:			
Segment assets			
– Hong Kong	30,683	290,169	320,852
– The People's Republic of China (the "PRC")	93,423	–	93,423
	124,106	290,169	414,275
Financial assets at FVTOCI			3,865
Deferred tax assets			7,105
Unallocated corporate assets			966
Consolidated total assets			426,211
Segment liabilities:			
– Hong Kong	16,219	249,900	266,119
– Elimination of loan payables (note)	–	(249,900)	(249,900)
	16,219	–	16,219
Unconvertible bonds			28,055
Loan and interest payables			8,102
Tax payable			2,000
Unallocated corporate liabilities			30,454
Consolidated total liabilities			84,830

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For the year ended 31 March 2026

9. SEGMENT INFORMATION (continued)

(a) Business segments (continued)

Segment assets and liabilities (continued)

As at 31 March 2025

	Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
Assets and liabilities:			
Segment assets			
– Hong Kong	30,597	296,340	326,937
– The PRC	93,966	–	93,966
	<u>124,563</u>	<u>296,340</u>	<u>420,903</u>
Financial assets at FVTOCI			16,890
Deferred tax assets			89
Unallocated corporate assets			<u>1,330</u>
Consolidated total assets			<u>439,212</u>
Segment liabilities:			
– Hong Kong	11,878	250,430	262,308
– Elimination of loan payables (note)	–	(249,900)	(249,900)
	<u>11,878</u>	<u>530</u>	<u>12,408</u>
Unconvertible bonds			27,453
Loan and interest payables			5,518
Tax payable			1,295
Unallocated corporate liabilities			<u>25,405</u>
Consolidated total liabilities			<u>72,079</u>

Note: The loan was made from the money lending segment of the Company to a subsidiary under negotiated terms. As at 31 March 2026, the carrying amount of loan was approximately HK\$249,900,000 (2025: approximately HK\$249,900,000).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

9. SEGMENT INFORMATION (continued)

(a) Business segments (continued)

Segment assets and liabilities (continued)

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to reportable segments other than right-of-use assets, financial assets at FVTOCI, certain other receivables, prepayments and deposits paid and deferred tax assets; and
- all liabilities are allocated to reportable segments other than certain other payables and accruals, loan and interest payables, tax payable and unconvertible bonds.

Other segment information

In respect of the year ended 31 March 2026

	Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
Allowance for ECL on trade receivables	1,012	–	1,012
Allowance for ECL on loan and interest receivables	–	48,907	48,907
Other material items of expense:			
– Cost of sales	17,936	–	17,936
– Staff costs	2,867	–	2,867

In respect of the year ended 31 March 2025

	Design and marketing of jewelry HK\$'000	Money lending HK\$'000	Total HK\$'000
Allowance for ECL on trade receivables	242	–	242
Reversal of ECL on loan and interest receivables	–	(16,559)	(16,559)
Other material items of expense:			
– Cost of sales	32,756	–	32,756
– Staff costs	2,322	–	2,322

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For the year ended 31 March 2026

9. SEGMENT INFORMATION (continued)

(b) Geographical information

The Group's operations are mainly located in Hong Kong.

The geographic market of the Group's revenue is determined based on the location at which the services were provided or the goods were delivered, irrespective of the origin of customers. Major services provided by the Group are in Hong Kong.

The non-current assets of the Group (other than financial assets at FVTOCI and deferred tax assets) by geographical areas determined based on the physical location of assets in the case of property, plant and equipment and right-of-use assets; and the location of the operations to which they are allocated. The Group's information about its non-current assets based on the geographical location of the assets is detailed below:

	2026 HK\$'000	2025 HK\$'000
Hong Kong	203	918
The PRC	312	61
	<u>515</u>	<u>979</u>

(c) Information about major customers

Revenues from customers contributing over 10% of the total revenue of the Group are as follows:

	Revenue generated from	2026 HK\$'000	2025 HK\$'000
Customer A (note i)	Design and marketing of jewelry	–	18,707
Customer B	Design and marketing of jewelry	9,997	7,017

(i) The customer did not contribute over 10% of the total revenue of the Group for the year ended 31 March 2026.



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10. OTHER INCOME

	2026 HK\$'000	2025 HK\$'000
Bank interest income	–	2
Others	6	–
	<u>6</u>	<u>–</u>
	6	2

11. OTHER GAINS AND (LOSSES), NET

	2026 HK\$'000	2025 HK\$'000
Other gains:		
Exchange gains, net	6,823	–
Realised gain on disposal of financial assets at FVTOCI	–	295
	<u>6,823</u>	<u>295</u>
Other losses:		
Provision of slow-moving stocks	–	(234)
Exchange losses, net	–	(1)
	<u>–</u>	<u>(235)</u>
	6,823	60

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

12. ALLOWANCE FOR/(REVERSAL OF) ECLs ON TRADE RECEIVABLES AND LOAN AND INTEREST RECEIVABLES, NET

	2026 HK\$'000	2025 HK\$'000
Allowance for/(reversal of) ECLs on:		
– trade receivables	1,012	242
– loan and interest receivables	48,907	(16,559)
	<u>49,919</u>	<u>(16,317)</u>

13. FINANCE COSTS

	2026 HK\$'000	2025 HK\$'000
Interest on loan payables	423	370
Imputed interest on unconvertible bonds	2,325	2,090
Interest on lease liabilities	42	57
	<u>2,790</u>	<u>2,517</u>

14. (LOSS)/PROFIT BEFORE TAX

The Group's (loss)/profit before tax is arrived after charging:

	2026 HK\$'000	2025 HK\$'000
Staff costs (including directors' emoluments)		
– Directors' fees, staff salaries and allowances	4,725	4,789
– Retirement benefits contributions	125	145
Total staff costs	4,850	4,934
Auditor's remuneration		
– Audit services	730	730
– Non-audit services	75	75
Cost of inventories sold	17,936	32,756
Depreciation of right-of-use assets	828	874



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

15. BENEFITS AND INTEREST OF DIRECTORS

(a) Directors' emoluments

Aggregate emoluments paid to or payable to directors in respect of their services as directors, whether of the Company or its subsidiary undertaking.

The remuneration of every director is set out below:

For the year ended 31 March 2026

	Fees HK\$'000	Salaries HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Other benefit in kind HK\$'000	Total HK\$'000
Non-executive Directors					
Ms. Yang Xiaoping (notes (i) and (viii))	-	-	-	-	-
Executive Directors					
Mr. Liu Jun	-	240	12	-	252
Mr. Qin Zhizun (notes (ii) and (viii))	-	-	-	-	-
Mr. Wei Liang	-	240	12	-	252
Ms. Li Xia (notes (iii) and (viii))	-	-	-	-	-
Independent Non-executive Directors					
Mr. Hong Hui Lung (notes (iv) and (vii))	-	-	-	-	-
Mr. Lau Leong Yuen	120	-	-	-	120
Mr. Yiu To Wa	120	-	-	-	120
Mr. Zhang Heng (notes (v) and (viii))	-	-	-	-	-
	240	480	24	-	744

For the year ended 31 March 2025

	Fees HK\$'000	Salaries HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Other benefit in kind HK\$'000	Total HK\$'000
Executive Directors					
Mr. Liu Jun	-	240	12	-	252
Mr. Wei Liang	-	240	12	-	252
Ms. Zhou Yaying (note (vi))	-	283	9	-	292
Independent Non-executive Directors					
Mr. Hong Hui Lung (notes (iv) and (vii))	-	-	-	-	-
Mr. Lau Leong Yuen	120	-	-	-	120
Mr. Yiu To Wa	120	-	-	-	120
	240	763	33	-	1,036

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For the year ended 31 March 2026

15. BENEFITS AND INTEREST OF DIRECTORS (continued)

(a) Directors' emoluments (continued)

Notes:

- (i) Ms. Yang Xiaoqing was appointed as non-executive director on 2 April 2025.
- (ii) Mr. Qin Zhizun was appointed as executive director on 22 October 2025.
- (iii) Ms. Li Xia was appointed as executive director on 2 April 2025.
- (iv) Mr. Hong Hui Lung was resigned on 20 May 2025.
- (v) Mr. Zhang Heng was appointed as independent non-executive director on 20 May 2025.
- (vi) Ms. Zhou Yaying was retired on 20 September 2024.
- (vii) During the years ended 31 March 2026 and 2025, Mr. Hong Hui Lung waived his emoluments approximately HK\$16,000 and HK\$120,000 respectively.
- (viii) Mr. Qin Zhizun, Mr. Zhang Heng, Ms. Li Xia and Ms. Yang Xiaoqing agreed to waive their emoluments of approximately HK\$106,000, HK\$104,000, HK\$239,000 and HK\$239,000 respectively in respect of the year ended 31 March 2026.

The executive directors' emoluments shown above were for their services in connection with management of the affairs of the Company and the Group.

The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

Except for above notes (vii) and (viii), none of the directors of the Company waived or agreed to waive any emoluments paid by the Group. No emoluments have been paid by the Group to the directors of the Company as an inducement to join or upon joining the Group, or as compensation for loss of office during the years ended 31 March 2026 and 2025.

(b) Directors' retirement benefits and termination benefits

No directors received or will receive any retirement benefits or termination benefits during the year ended 31 March 2026 (2025: Nil).

(c) Consideration provided to third parties for making available directors' services

During the year ended 31 March 2026, the Company did not pay consideration to any third parties for making available directors' services (2025: Nil).

(d) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

As at 31 March 2026, there are no loans, quasi-loans and other dealing arrangements entered into by the Company or its subsidiaries undertaking of the Company in favour of directors, controlled bodies corporate by and connected entities with such directors (2025: Nil).

(e) Directors' material interests in transactions, arrangements or contracts

Save as disclosed in note 38 to the consolidated financial statements, no other significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

16. EMPLOYEES' EMOLUMENTS

The Group has participated in defined contribution retirement schemes established under Mandatory Provident Fund Ordinance (“**MPF Schemes**”) for its employees in Hong Kong. The assets of the MPF Schemes are held separately from those of the Group in funds under the control of independent trustees. Under the rules of the MPF Schemes, each of the employer and its employees are generally required to make contributions to the schemes at 5% (2025: 5%) of the employee's relevant monthly income, subject to a cap of monthly relevant income of HK\$30,000 (2025: HK\$30,000). Contributions to the plan vest immediately.

The employees of PRC subsidiaries of the Company are members of state-managed retirement benefits schemes operated by the PRC Government. The PRC subsidiaries are required to contribute a certain percentage of their payroll to the retirement benefits schemes to fund the benefits. The only obligation of the Group with respect to the retirement benefits schemes is to make the required contributions under the schemes.

No forfeited contributions were recognised for the year ended 31 March 2026 (2025: Nil) and there were no material forfeitures available to reduce the Group's future contributions as at 31 March 2026 and 2025.

Of the six (2025: five) individuals with the highest emoluments in the Group, two (2025: one) was a director of the Company whose emoluments are included in note 15(a) to the consolidated financial statements. During the year ended 31 March 2026, there was a tie for the fifth highest paid individual, and therefore six individuals are included in the overall assessment. The emoluments of the remaining four (2025: four) individuals were as follows:

	2026 HK\$'000	2025 HK\$'000
Salaries, allowances and benefits in kind	3,586	3,331
Contributions to retirement benefits schemes	68	56
	<u>3,654</u>	<u>3,387</u>

The emoluments of the remaining four (2025: four) individuals fell within the following bands:

	2026	2025
Nil to HK\$1,000,000	3	3
HK\$1,000,001 to HK\$1,500,000	–	1
HK\$1,500,001 to HK\$2,000,000	1	–
	<u>4</u>	<u>4</u>

No emoluments have been paid by the Group to the highest paid individuals of the Group as an inducement to join or upon joining the Group, or as compensation for loss of office during the years ended 31 March 2026 and 2025.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

17. INCOME TAX (CREDIT)/EXPENSE

	2026 HK\$'000	2025 HK\$'000
Current tax – Hong Kong Profits Tax		
Provision for the year	868	1,552
(Over-provision)/under-provision for prior years	(223)	66
	645	1,618
Deferred tax (note 33)	(7,016)	6
Income tax (credit)/expense	(6,371)	1,624

Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity established in Hong Kong will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of remaining group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Under the law of the PRC on Enterprise Income Tax (the “EIT law”) and implementation regulation of the EIT law, the tax rate of the Group’s subsidiary in the PRC is 25% (2025: 25%). No PRC income tax has been provided as the Group’s subsidiary in the PRC did not have any assessable profit for the years ended 31 March 2026 and 2025.

The reconciliation between the income tax (credit)/expense and (loss)/profit before tax multiplied by the Hong Kong Profits Tax rate is as follows:

	2026 HK\$'000	2025 HK\$'000
(Loss)/profit before tax	(24,031)	32,010
Tax at the applicable rate of 16.5% (2025: 16.5%)	(3,965)	5,282
Effect of different tax rates of subsidiaries operating in other jurisdictions	(17)	(18)
Tax effect of income not taxable for tax purpose	–	(49)
Tax effect of expenses not deductible for tax purpose	205	642
Tax effect of utilisation of tax losses not previously recognised	–	(1,970)
Tax effect of tax losses not recognised	950	769
Tax effect to unrecognised temporary differences	167	(2,930)
Tax effect of recognition of temporary differences not previously recognised	(3,320)	–
Tax effect of adoption of two-tier profits tax rate	(165)	(165)
Tax reduction	(3)	(3)
(Over-provision)/under-provision in prior years	(223)	66
Income tax (credit)/expense	(6,371)	1,624



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

18. DIVIDEND

No dividend was paid or proposed during the year ended 31 March 2026, nor has any dividend been proposed since the end of the reporting period (2025: Nil).

19. (LOSS)/EARNINGS PER SHARE

The calculation of the basic and diluted (loss)/earnings per share attributable to the owners of the Company is as follows:

	2026 HK\$'000	2025 HK\$'000
(Loss)/profit		
(Loss)/profit for the year attributable to owners of the Company for the purpose of calculating basic and diluted (loss)/earnings per share	(17,660)	30,386
Number of shares		
Weighted average number of ordinary shares for the purpose of calculating basic and diluted (loss)/earnings per share	129,471	129,471 (Restated)

The weighted average number of ordinary shares for current and prior year have been adjusted retrospectively to reflect the effect of the share consolidation that took effect on 27 May 2026.

Diluted (loss)/earnings per share is the same as the basic (loss)/earnings per share as the Company did not have any dilutive potential ordinary share for the years ended 31 March 2026 and 2025.

20. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Furniture and office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
COST				
At 1 April 2024, 31 March 2025, 1 April 2025 and 31 March 2026	847	334	700	1,881
ACCUMULATED DEPRECIATION				
At 1 April 2024, 31 March 2025, 1 April 2025 and 31 March 2026	847	334	700	1,881
CARRYING AMOUNT				
At 31 March 2026	—	—	—	—
At 31 March 2025	—	—	—	—

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

21. RIGHT-OF-USE ASSETS

	Leased properties HK\$'000
At 1 April 2024	421
Addition	1,432
Depreciation	(874)
At 31 March 2025 and 1 April 2025	979
Modification	352
Depreciation	(828)
Exchange realignment	12
At 31 March 2026	515

Lease liabilities of approximately HK\$709,000 (2025: approximately HK\$1,007,000) are recognised with related right-of-use assets of approximately HK\$515,000 (2025: approximately HK\$979,000) as at 31 March 2026. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

	2026 HK\$'000	2025 HK\$'000
Depreciation expenses on right-of-use assets	828	874
Interest expense on lease liabilities (included in finance costs)	42	57

Details of total cash outflow for leases is set out in note 37(c) to the consolidated financial statements.

For both years, the Group leases various offices for its operations. Lease contracts are entered into for fixed term of 2 years to 3 years (2025: 2 years to 4 years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

In addition, the Group reassesses whether it is reasonably certain to exercise an extension option, upon the occurrence of either a significant event or a significant change in circumstances that is within the control of the lessee. During the years ended 31 March 2026 and 2025, there has been no such triggering event.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

22. FINANCIAL ASSETS AT FVTOCI

	2026 HK\$'000	2025 HK\$'000
Listed equity securities	3,865	16,890

As at 31 March 2026 and 2025, the fair value of listed equity securities are determined based on the quoted market closing bid prices available on the Stock Exchange.

The investment is not held for trading; instead, it is held for long-term strategic purpose.

23. INVENTORIES

	2026 HK\$'000	2025 HK\$'000
Goods held for sales	93,386	93,929

As at 31 March 2026 and 2025, the allowance for inventories amounted to approximately HK\$271,000 (2025: approximately HK\$271,000).

24. TRADE RECEIVABLES

	2026 HK\$'000	2025 HK\$'000
Trade receivables		
– Design and marketing of jewelry business	13,950	10,302
Less: allowance for ECLs	(1,452)	(440)
	12,498	9,862

The Group has a policy of allowing credit period of 90 days (2025: 90 days) to its trade customers. The Group does not hold any collateral over the balances.

An aging analysis of trade receivables, net of impairment loss recognised, at the end of reporting period, based on the invoice date, is as follows:

	2026 HK\$'000	2025 HK\$'000
Within 3 months	3,417	4,290
Within 4 to 6 months	5,541	4,972
Over 6 months	3,540	600
	12,498	9,862

At 31 March 2026 and 2025, the trade receivables were denominated in HK\$.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

25. LOAN AND INTEREST RECEIVABLES

	2026 HK\$'000	2025 HK\$'000
Loan receivables	385,614	342,880
Interest receivables	3	–
Less: allowance for ECLs	(95,448)	(46,541)
	290,169	296,339
Less: non-current portion	(255,101)	(107,156)
	35,068	189,183

Loan receivables include both secured and unsecured loans to individuals customers, which are bearing interest and are repayable with fixed terms agreed with the Group's customers. Secured loan receivables are secured by collaterals provided by customers.

At 31 March 2026, the loan receivables arising from money lending business with fixed interest rate ranging from 8% to 11% (2025: 8% to 11%) per annum on principal amount, are repayable quarterly. The effective interest rates of the loan receivables range from 8% to 11% (2025: 9% to 11%) per annum.

The maturity profile of these loan and interest receivables from customers, at the end of the reporting period, net of allowance of ECL, analysed by remaining periods to their contracted maturity, is as follow:

	2026 HK\$'000	2025 HK\$'000
Repayable:		
On demand and within 3 months	3	–
Over 3 months but less than 1 year	35,065	189,183
Over 1 year but less than 2 years	212,154	33,254
Over 2 year but less than 3 years	42,947	73,902
	290,169	296,339

At 31 March 2026 and 2025, the loan and interest receivables were denominated in the following currencies:

	2026 HK\$'000	2025 HK\$'000
HK\$	149,373	199,276
RMB	140,796	97,063
	290,169	296,339

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

26. OTHER RECEIVABLES AND DEPOSITS PAID

	2026 HK\$'000	2025 HK\$'000
Other receivables	3	3
Deposits paid (note)	18,532	20,901
	18,535	20,904

Note:

As at 31 March 2026, included in the deposits paid of approximately HK\$18,221,000 (2025: approximately HK\$20,590,000) are trade deposit paid to suppliers for design and marketing of jewelry business.

27. BANK BALANCES AND CASH

Bank balances and cash comprise cash held by the Group and deposits with banks with an original maturity of three months or less.

At 31 March 2026 and 2025, the bank balances and cash were denominated in the following currencies:

	2026 HK\$'000	2025 HK\$'000
RMB	11	18
US\$	–	5
HK\$	126	193
	137	216

The RMB is not freely convertible into other currencies. However, under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

28. TRADE PAYABLES

	2026 HK\$'000	2025 HK\$'000
Trade payables	608	608

Trade payables related to design and marketing of jewelry business with credit period on purchase of goods ranges from 30 to 180 days (2025: 30 to 180 days).

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For the year ended 31 March 2026

28. TRADE PAYABLES (continued)

The ageing analysis of trade payables, based on the date of receipt of goods, is as follows:

	2026 HK\$'000	2025 HK\$'000
Between 181 to 365 days	–	106
Over 365 days	608	502
	608	608

At 31 March 2026 and 2025, the trade payables were denominated in HK\$ and the carrying amounts of trade payable approximate to their fair value.

29. LOAN AND INTEREST PAYABLES

	2026 HK\$'000	2025 HK\$'000
Unsecured loans	7,806	5,135
Accrued interest	296	383
	8,102	5,518
Represented by		
– Current	7,162	1,843
– Non-current	940	3,675
	8,102	5,518

The Group' loan and interest payables are denominated in HK\$. The loan and interest payables are to independent third parties, bear interest rates at 5% and 9% (2025: 5% and 9%) and are repayable on demand or within three years.

As at 31 March 2026, the loan from a director amounted to approximately HK\$3,386,000 (2025: Nil) is interest bearing at 5% per annum (2025: Nil), unsecured and repayable on demand.

30. OTHER PAYABLES AND ACCRUALS

	2026 HK\$'000	2025 HK\$'000
Other accrued charges and payables	45,191	36,033
Contract liabilities (note (a))	165	165
	45,356	36,198

As at 31 March 2026 and 2025, all of the other payables and accruals are expected to be settled within one year or are payable on demand.

Notes to the Consolidated Financial Statements

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30. OTHER PAYABLES AND ACCRUALS (continued)

Notes:

(a) Contract liabilities

Movements in contract liabilities

	2026 HK\$'000	2025 HK\$'000
Balance at 1 April and 31 March	165	165

Income from design and marketing of jewelry business

The Group receives a designated amount of the contract value from customers in advance. These advances result in contract liabilities being recognised until the customer obtains control of a promised jewelry products and the Group satisfies a performance obligation. At the end of reporting period, these advances were expected to be recognised as income within one year.

There was no significant changes in the contract liabilities balances during the reporting period.

31. LEASE LIABILITIES

	Minimum lease payments		Present value of minimum lease payments	
	2026 HK\$'000	2025 HK\$'000	2026 HK\$'000	2025 HK\$'000
Within one year	525	831	511	795
In the second to fifth years, inclusive	205	214	198	212
	730	1,045	709	1,007
Less: Future finance charges	(21)	(38)	N/A	N/A
Present value of lease obligations	709	1,007	709	1,007
Less: Amount due for settlement within 12 months (shown under current liabilities)			(511)	(795)
Amount due for settlement after 12 months			198	212

The incremental borrowing rates applied to lease liabilities are 4.75% and 5.875% (2025: 2.75% and 5.875%).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

32. UNCONVERTIBLE BONDS

	2026 HK\$'000	2025 HK\$'000
At 1 April	27,453	22,568
Proceeds from issue of an unconvertible bond	–	3,370
Imputed interest expense	2,325	2,090
Principal paid during the year	(362)	–
Interest paid during the year	(1,361)	(575)
	28,055	27,453
At 31 March		
Represented by		
– Current	13,498	13,633
– Non-current	14,557	13,820
	28,055	27,453

	2026 HK\$'000	2025 HK\$'000
Repayable:		
Within 1 year or on demand	13,498	13,633
Between 1 and 2 years	2,938	500
Between 3 and 5 years	11,619	13,320
	28,055	27,453

The Company issued a series of unsecured, unconvertible bonds to fund working capital requirements. Key details are as follows:

- **December 2016:** The Company issued an unconvertible bond with a principal amount of HK\$10,000,000, resulting in proceeds of HK\$10,000,000. As at 31 March 2026, HK\$300,000 had been repaid, leaving an outstanding balance of HK\$9,700,000. The bond is unsecured and carries an effective interest rate of 7% per annum. The original maturity date of 5 December 2024 was subsequently extended to 5 December 2026.
- **September 2020:** Issued HK\$10,000,000 in principal with net proceeds of HK\$9,500,000 after deducting direct expenses. Maturity date: 28 September 2028. Interest rate: 7.08% per annum.
- **March 2023 to December 2024:** The Company issued ten additional tranches of unsecured, unconvertible bonds, each ranging in principal from HK\$300,000 to HK\$1,700,000. These bonds mature between 13 April 2028 and 5 December 2029, with effective interest rates ranging from 6.55% to 11.35% per annum.

The directors of the Company estimate the carrying amount of the unconvertible bonds at the end of the reporting period approximately to be its fair value.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

33. DEFERRED TAX ASSETS

The following are the major deferred tax assets recognised and movements thereon during the current year:

	Tax losses HK\$'000	ECLs provision HK\$'000	Decelerated tax depreciation HK\$'000	Total HK\$'000
At 1 April 2024	–	11	84	95
Charged to profit or loss (note 17)	–	–	(6)	(6)
At 31 March 2025 and 1 April 2025	–	11	78	89
Charged to profit or loss (note 17)	5,704	1,318	(6)	7,016
At 31 March 2026	5,704	1,329	72	7,105

	2026 HK\$'000	2025 HK\$'000
Deferred tax assets	7,105	89

As at 31 March 2026, the Group had unutilised tax loss carried forward to offset future taxable profits of approximately HK\$48,965,000 (2025: approximately HK\$10,260,000). A deferred tax asset has been recognised in respect of HK\$34,570,000 (2025: Nil) of such losses. No deferred tax asset has been recognised in respect of the remaining of approximately HK\$14,395,000 (2025: approximately HK\$10,260,000), as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity. Included in unrecognised tax losses are losses of approximately HK\$909,000 (2025: approximately HK\$1,987,000) that will expire on or before 2030, other losses may be carried forward indefinitely.

As at 31 March 2026, the Group had deductible temporary difference arising from ECLs provision and decelerated tax depreciation of approximately HK\$9,438,000 (2025: approximately HK\$45,539,000) and HK\$441,000 (2025: approximately HK\$474,000) respectively. A deferred tax asset has been recognised in respect of HK\$8,493,000 (2025: HK\$539,000) of such temporary difference. No deferred tax asset has been recognised in respect of the remaining of approximately HK\$1,386,000 (2025: approximately HK\$45,474,000) in respect of such deductible temporary difference as it was not probable that taxable profit will be available against which the deductible temporary difference can be utilised.

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34. SHARE CAPITAL

	Number of shares '000	Nominal amount HK\$'000
Authorised:		
Ordinary shares of HK\$0.1 each at 1 April 2024, 31 March 2025, 1 April 2025 and 31 March 2026	10,000,000	1,000,000
	Number of shares '000	Share capital HK\$'000
Issued and fully paid:		
Ordinary shares of HK\$0.1 each at 1 April 2024, 31 March 2025, 1 April 2025 and 31 March 2026	1,294,706	129,471

35. CAPITAL RISK MANAGEMENT

The Group's objective when managing capital are to safeguard the Group's ability to continue as a going concern and to maximise the return to the shareholders through the optimisation of the debt and equity balance.

The externally imposed capital requirement for the Group is to maintain its listing on the Stock Exchange it has to have a public float of at least 25% of the shares. The Group has maintained a sufficient public float to comply with the Listing Rules.

The Company reviews the capital structure frequently by considering the cost of capital and the risks associated with each class of capital. The Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-backs as well as the issue of new debts, redemption of existing debts or selling assets to reduce debts.

The capital structure of the Group consists of net debt and equity attributable to owners of the Company. Net debt includes loan and interest payables and unconvertible bonds less bank balances and cash. Equity attributable to owners of the Company includes issued share capital and reserves.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

35. CAPITAL RISK MANAGEMENT (continued)

During the years ended 31 March 2026 and 2025, the Group's strategy, which was unchanged from prior year, was to maintain the debt equity ratio to be in a net cash position. The net debts as at 31 March 2026 and 2025 were as follows:

	2026 HK\$'000	2025 HK\$'000
Loan and interest payables	8,102	5,518
Unconvertible bonds	28,055	27,453
Lease liabilities	709	1,007
Less: Cash deposits held by securities brokers and bank balances and cash	(138)	(220)
Net debt	36,728	33,758
Equity attributable to owners of the Company	341,381	367,133
Capital and net debt	378,109	400,891
Gearing ratio	9.71%	8.42%

36. SHARE OPTION SCHEME

On 30 August 2011, the Company adopted a share option scheme (the “**Old Share Option Scheme**”). Under the Old Share Option Scheme, the Company may grant options to eligible persons for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. The Old Share Option Scheme will remain valid for a period of 10 years commencing from the date of its adoption. The share options must be taken up within 28 days from the date on which the offer letter is delivered to the grantee for acceptance of the offer. The Old Share Option Scheme was expired on 29 August 2021.

On 29 September 2021, the Company adopted a new share option scheme (the “**New Share Option Scheme**”). Under the New Share Option Scheme, the Company may grant options to eligible persons for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. The New Share Option Scheme will remain valid for a period of 10 years commencing from the date of its adoption.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

36. SHARE OPTION SCHEME (continued)

A summary of the New Share Option Scheme of the Company is as follows:

Purpose	To provide incentives and rewards to eligible participants for their contributions to the Group and/or to enable the Group to recruit and retain high-calibre employees and attract human resources that are valuable to the Group and any entity in which the Group holds an equity interest (the “ Invested Entity ”).
Eligible participants	(i) any employee (whether full-time or part-time), executive directors, non-executive directors and independent non-executive directors of the Company or any of its subsidiaries or Invested Entity; (ii) any supplier of goods or services to any member of the Group or any Invested Entity; any customer of the Group or any Invested Entity; any person or entity that provides research, development or other technological support to the Group or any Invested Entity; and (iii) any shareholder of any member of the Group or any Invested Entity or any holder of any securities issued by any member of the Group or any Invested Entity.
Total number of ordinary shares available for issue under the New Share Option Scheme and the percentage of the issued share capital that it represents as at the date of this annual report	As a result of the Capital Reorganisation as set out in the Company’s circular dated 30 April 2026, the maximum number of ordinary shares which may fall to be issued pursuant to the granting of and exercise of any share option to be granted under the New Share option Scheme will be adjusted from 124,927,550 to 12,492,755. 12,492,755 ordinary shares in the share capital of the Company, representing 10% of the issued share capital are available for issue under the New Share Option Scheme as at the date of this annual report.
Total number of option available for grant under the New Share Option Scheme	The total number of option available for grant under the New Share Option Scheme as at 1 April 2025 and 31 March 2026 were 124,927,550 and 124,927,550 respectively. No service provider sublimit was applicable under the New Share Option Scheme.



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For the year ended 31 March 2026

36. SHARE OPTION SCHEME (continued)

Maximum entitlement of each eligible participant	Where any grant or further grant of options to an eligible participant would result in the total number of shares issued and to be issued upon exercise of all the options granted and to be granted to such person (including exercised, cancelled and outstanding options) in the 12 month period up to and including the date of such grant or further grant representing in aggregate over 1% of the total number of shares in issue, such grant or further grant must be separately approved by the shareholders in a general meeting. Where any grant or further grant of options to a substantial shareholder or an independent non-executive director of the Company, or any of their respective associates, would result in the shares issued and to be issued upon exercise of all options already granted and to be granted (including exercised, cancelled and outstanding options) to such person in the 12-month period up to and including the date of such grant: (a) representing in aggregate over 0.1% of the relevant class of shares in issue; and (b) having an aggregate value, based on the closing price of the shares at the date of each grant, in excess of HK\$5,000,000, such grant or further grant of options must be approved by the shareholders in a general meeting.
Period within which the securities must be taken up under an option	An option may be exercised at any time during a period to be determined and notified by the directors to each grantee, but shall end in any event not later than 10 years from the date of offer of the grant of options subject to the provisions for early termination set out in the New Share Option Scheme.
Minimum period for which an option must be held before it can be exercised	There is no minimum period for which an option granted must be held before it can be exercised except otherwise imposed by the directors.
Amount payable on acceptance of the option and the period within which such payment must be made	The offer of a grant of share options may be accepted within 28 days from the date of offer with a consideration of HK\$1.00 being payable by the grantee.
Exercise price	Determined by the directors but shall not be less than the highest of (i) the closing price of the ordinary shares as stated in the Stock Exchange's daily quotations sheets on the date of offer of the grant of options, which must be a trading day; (ii) the average closing price of the ordinary shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of offer of the grant of options; and (iii) the nominal value of an ordinary share.
Remaining life of the New Share Option Scheme	The New Share Option Scheme will remain in force until 28 September 2031, subject to the provisions for early termination set out in the New Share Option Scheme.

There were no share options outstanding as at 31 March 2025 and 2024.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

37. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Reconciliation of liabilities arising from financing activities

The following table details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Unconvertible bonds HK\$'000 (Note 32)	Loan and interest payables HK\$'000 (Note 29)	Lease liabilities HK\$'000 (Note 31)	Total HK\$'000
At 1 April 2025	27,453	5,518	1,007	33,978
Changes from financing cash flows:				
Repayment of lease liabilities	-	-	(662)	(662)
Repayment of loan payables	-	(1,805)	-	(1,805)
Repayment of unconvertible bonds	(362)	-	-	(362)
Proceeds from loan payables	-	4,476	-	4,476
Interest paid	(1,361)	(510)	(42)	(1,913)
Total changes from financing cash flows	(1,723)	2,161	(704)	(266)
Other changes:				
Modification	-	-	352	352
Interest expenses	2,325	423	42	2,790
Exchange realignment	-	-	12	12
Total other changes	2,325	423	406	3,154
At 31 March 2026	28,055	8,102	709	36,866

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

37. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

(a) Reconciliation of liabilities arising from financing activities (continued)

	Amount due to a director HK\$'000 (Note 30)	Unconvertible bonds HK\$'000 (Note 32)	Loan and interest payables HK\$'000 (Note 29)	Lease liabilities HK\$'000 (Note 31)	Total HK\$'000
At 1 April 2024	3,233	22,568	3,698	445	29,944
Changes from financing cash flows:					
Repayment of lease liabilities	–	–	–	(870)	(870)
Repayment of loan payables	–	–	(570)	–	(570)
Proceeds from loan payables	–	–	2,355	–	2,355
Proceeds from issue of an unconvertible bonds	–	3,370	–	–	3,370
Interest paid	–	(575)	(335)	(57)	(967)
Total changes from financing cash flows	–	2,795	1,450	(927)	3,318
Other changes:					
Transfer to other payables	(3,233)	–	–	–	(3,233)
New lease entered	–	–	–	1,432	1,432
Interest expenses	–	2,090	370	57	2,517
Total other changes	(3,233)	2,090	370	1,489	716
At 31 March 2025	–	27,453	5,518	1,007	33,978

(b) Major non-cash transaction

During the year ended 31 March 2026, the Group entered into lease contract in which modification to right-of-use assets and lease liabilities amounting to approximately HK\$352,000 were recognised.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

37. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

(c) Total cash outflow of leases

Amounts included in the consolidated statement of cash flows for lease comprise the following:

	2026 HK\$'000	2025 HK\$'000
Within financing cash flows	704	927
Lease rental paid	704	927

38. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions and balances detailed elsewhere in these consolidated financial statements, the Group had the following material transactions with related parties:

Particulars	Relationship	2026 HK\$'000	2025 HK\$'000
Interest on loan payables	Director	37	–

- (b) Compensation of key management personnel of the Group, who were the directors of the Company, are as follows:

	2026 HK\$'000	2025 HK\$'000
Short-term employee benefits	720	1,003
Post-employment benefits	24	33
Total compensation paid to key management personnel	744	1,036

The remuneration of directors is determined by the Remuneration Committee and having regard to the performance of individuals and market trends.

Further details of directors' emoluments are included in note 15 to the consolidated financial statements.



Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2026 HK\$'000	2025 HK\$'000
Non-current asset		
Investments in subsidiaries	–	8,156
Current assets		
Amounts due from subsidiaries	271,775	280,053
Cash deposits held by securities brokers	1	1
Bank balances and cash	19	6
	271,795	280,060
Current liabilities		
Loan and interest payables	7,162	1,843
Other payables and accruals	27,219	22,453
Unconvertible bonds	13,498	13,633
Amount due to a subsidiary	1,238	1,240
Tax payable	1,889	1,021
	51,006	40,190
Net current assets	220,789	239,870
Total assets less current liabilities	220,789	248,026
Non-current liabilities		
Loan and interest payables	940	3,675
Unconvertible bonds	14,557	13,820
	15,497	17,495
NET ASSETS	205,292	230,531
Capital and reserves		
Share capital	129,471	129,471
Share premium and reserves (note)	75,821	101,060
TOTAL EQUITY	205,292	230,531

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (continued)

Note:

Share premium and reserves

	Share premium HK\$'000 (Note 40(b)(i))	Contributed surplus HK\$'000 (Note 40(b)(ii))	Capital redemption reserve HK\$'000 (Note 40(b)(v))	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2024	2,679,044	62,604	464	(2,609,554)	132,558
Loss and total comprehensive expense for the year	—	—	—	(31,498)	(31,498)
At 31 March 2025 and 1 April 2025	2,679,044	62,604	464	(2,641,052)	101,060
Loss and total comprehensive expense for the year	—	—	—	(25,239)	(25,239)
At 31 March 2026	2,679,044	62,604	464	(2,666,291)	75,821

40. RESERVES

(a) Group

The amounts of the Group's reserves and movements therein are presented in the consolidated statement of profit or loss and other comprehensive income and consolidated statement of changes in equity.

(b) Nature and purpose of reserves

(i) Share premium

Share premium represents premium arising from the issue of shares at a price in excess of their par value per share and after deduction of capitalisation issue and issuance costs of shares. Pursuant to the Companies Law of the Bermuda, funds in the share premium account of the Company are distributable to the shareholders of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.

(ii) Contributed surplus

The contributed surplus of the Company at 31 March 2026 and 2025 represents the excess of the fair value of the subsidiaries acquired pursuant to the reorganisation in 1994, over the nominal value of the Company's shares issued for their acquisition. Under the Companies Act of Bermuda, the contributed surplus shall not be distributed to the shareholders if there are reasonable grounds for believing that the Company is, or would after the payment be, unable to pay its liabilities as they become due; or the realisable value of the Company's assets would thereby be less than the aggregate of its liabilities and its issued share capital.

(iii) Exchange reserve

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policies set out in note 4(d) to the consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

40. RESERVES (continued)

(b) Nature and purpose of reserves (continued)

(iv) Investment revaluation reserve

The financial assets at FVTOCI reserve comprises the cumulative net change in the fair value of financial assets at FVOCI held at the end of the reporting period and is dealt with in accordance with the accounting policy in note 4(j) to the consolidated financial statements.

(v) Capital redemption reserve

The capital redemption reserve represents the par value of shares of the Company which have been repurchased and cancelled.

41. SUBSIDIARIES

The following list contains only the particulars of subsidiaries which, in the opinion of the directors of the Company, principally affected the results, assets or liabilities of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Details of the Group's principal subsidiaries at the end of the reporting period:

Name of company	Place of incorporation/ establishment/ operation	Class of share held	Issued share capital/ registered capital	Proportion of ownership interest held by the Company/proportion of voting power held				Principal activities
				Directly		Indirectly		
				2026	2025	2026	2025	
				%	%	%	%	
Golden Fair Holdings Limited	Hong Kong	Ordinary shares	HK\$1	100	100	–	–	Investment holding
China Environmental Energy Investment (Hong Kong) Limited	Hong Kong	Ordinary shares	HK\$1	–	–	100	100	Investment holding
Greenland Holdings Limited	Hong Kong	Ordinary shares	HK\$1	–	–	100	100	Investment holding
Ritz Services (HK) Limited	Hong Kong	Ordinary shares	HK\$1	–	–	100	100	Investment holding
Orient Time Investment Limited	Hong Kong	Ordinary shares	HK\$1	100	100	–	–	Securities investment
Great Luck Finance Limited	Hong Kong	Ordinary shares	HK\$1	–	–	100	100	Provision of loan as money lending
H & S Creation Limited	Hong Kong	Ordinary shares	HK\$100	–	–	100	100	Design and marketing of jewelry
Mis Jewellery Limited	Hong Kong	Ordinary shares	HK\$1	–	–	100	100	Inactive
Ritz Trading (Shanghai) Co., Limited* 麗哲貿易(上海)有限公司*	PRC	Registered capital	HK\$1,000,000	–	–	100	100	Design and marketing of jewelry

* For identification purposes only

Recognised as a wholly-foreign owned enterprise in PRC

None of the subsidiaries of the Company has issued any debt securities at the end of the reporting period.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2026

42. CONTINGENT LIABILITIES

The Group did not have any material contingent liabilities as at 31 March 2026 and 2025.

43. CAPITAL COMMITMENTS

The Group had no material capital commitments as at 31 March 2026 and 2025.

44. EVENTS AFTER REPORTING PERIOD

Subsequent to the end of the reporting period, a capital reorganisation of the Company became effective on 27 May 2026. The capital reorganisation involved, among other things, a share consolidation of every ten (10) issued and unissued existing shares into one (1) consolidated share. As a result, the calculation of basic and diluted (loss)/earnings per share for all periods presented has been adjusted retrospectively in accordance with HKAS 33. Details regarding the capital reorganisation, please refer to the Company's circular and announcement dated 30 April 2026 and 26 May 2026 respectively.

45. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 30 June 2026.

