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If you have sold or transferred all your shares in Sterling Group Holdings Limited, you should at once hand this circular with the enclosed form of proxy to the purchaser or the transferee or to the bank, licensed securities dealer or other agent through whom the sale was effected for transmission to the purchaser(s) or transferee(s).

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Sterling Group Holdings Limited

美臻集團控股有限公司*

(incorporated in the Cayman Islands with limited liability)

(Stock Code: 1825)

PROPOSALS FOR

**(1) ADOPTION OF AUDITED CONSOLIDATED FINANCIAL STATEMENTS
AND REPORTS OF DIRECTORS AND AUDITORS,**

(2) RE-ELECTION OF RETIRING DIRECTORS,

(3) RE-APPOINTMENT OF AUDITORS,

**(4) GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES
AND**

NOTICE OF 2026 ANNUAL GENERAL MEETING

A notice convening the 2026 annual general meeting of the Company (the “2026 AGM”) to be held at 1:00 p.m. on Tuesday, 1 September 2026 at 19/F, Win Plaza, 9 Sheung Hei Street, San Po Kong, Kowloon, Hong Kong is set out on pages 15 to 19 of this circular. A proxy form for use by the shareholders at the 2026 AGM is enclosed with this circular. Such proxy form is also published on the websites of the Stock Exchange of Hong Kong Limited at www.hkexnews.hk and the Company at www.sterlingapparel.com.hk.

Whether or not you are able to attend the 2026 AGM, you are advised to read this circular and to complete the accompanying proxy form in accordance with the instructions printed thereon and return the same to the Company’s Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible but in any event not later than 48 hours before the time appointed for holding the 2026 AGM or any adjournment thereof. Completion and return of the proxy form will not preclude you from attending and voting in person at the 2026 AGM or any adjournment thereof should you so wish and in such event, the proxy form shall be deemed to be revoked.

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DEFINITIONS

In this circular, unless the context otherwise requires, the following expressions have the following meanings:

“2026 AGM”	the annual general meeting of the Company to be convened and held at 19/F, Win Plaza, 9 Sheung Hei Street, San Po Kong, Kowloon, Hong Kong on Tuesday, 1 September 2026 at 1:00 p.m., the notice of which is set out on pages 15 to 19 of this circular;
“2026 Annual Report”	the annual report of the Company for the financial year ended 31 March 2026;
“Articles” or “Articles of Association”	the articles of association of the Company as amended and restated, supplemented or modified from time to time;
“associate(s)”	has the meaning ascribed to it under the Listing Rules;
“Audit Committee”	the audit committee of the Company;
“Auditors”	the auditors of the Company;
“Board”	the board of Directors;
“Company”	Sterling Group Holdings Limited, a company incorporated in the Cayman Islands with limited liability, the Shares of which are listed on the main board of the Stock Exchange (stock code: 1825);
“connected person(s)”	has the same meaning ascribed to it under the Listing Rules;
“Controlling Shareholder(s)”	has the same meaning ascribed to it under the Listing Rules;
“core connected person(s)”	has the same meaning ascribed to it under the Listing Rules;
“Director(s)”	the director(s) of the Company;
“Extension Mandate”	a general mandate proposed to be granted to the Directors to the effect that any Shares repurchased under the Repurchase Mandate will be added to the total number of Shares which may be allotted and issued under the General Mandate;

DEFINITIONS

“General Mandate”	a general mandate proposed to be granted to the Directors at the 2026 AGM to allot, issue and deal with additional Shares of up to 20% of the aggregate nominal amount of the issued share capital (excluding treasury shares) of the Company as at the date of passing of the relevant resolution granting such mandate;
“Group”	the Company and its subsidiaries;
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong;
“Hong Kong”	the Hong Kong Special Administrative Region of the People’s Republic of China;
“Latest Practicable Date”	30 July 2026, being the latest practicable date prior to the printing of this circular for the purpose of ascertaining certain information contained herein;
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited;
“Nomination Committee”	the nomination committee of the Company;
“Repurchase Mandate”	a general mandate proposed to be granted to the Directors at the 2026 AGM to repurchase Shares not exceeding 10% of the aggregate nominal amount of the issued share capital (excluding treasury shares) of the Company as at the date of passing of the relevant resolution granting such mandate;
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong), as amended and supplemented from time to time;
“Share(s)”	ordinary share(s) of HK\$0.01 each in the share capital of the Company;
“Shareholder(s)”	the holder(s) of Share(s);
“Stock Exchange”	The Stock Exchange of Hong Kong Limited;
“Takeovers Code”	The Codes on Takeovers and Mergers and Share Buy-backs as issued by the Securities and Futures Commission and as amended, supplemented or otherwise modified from time to time;
“%”	per cent.

LETTER FROM THE BOARD

Sterling Group Holdings Limited

美臻集團控股有限公司*

(incorporated in the Cayman Islands with limited liability)

(Stock Code: 1825)

Executive Directors:

Ms. Wong Mei Wai Alice (*Chairperson*)

Ms. Luo Yuechan

Independent non-executive Directors:

Ms. Chen Jie

Ms. Wu Jing

Registered Office:

3rd Floor, Century Yard

Cricket Square

P.O. Box 902

Grand Cayman, KY1-1103

Cayman Islands

Headquarters:

18-19/F., Win Plaza

9 Sheung Hei Street

San Po Kong

Kowloon

Hong Kong

7 August 2026

To the Shareholders

Dear Sir/Madam,

PROPOSALS FOR
(1) ADOPTION OF AUDITED CONSOLIDATED FINANCIAL STATEMENTS
AND REPORTS OF DIRECTORS AND AUDITORS,
(2) RE-ELECTION OF RETIRING DIRECTORS,
(3) RE-APPOINTMENT OF AUDITORS,
(4) GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES
AND
NOTICE OF 2026 ANNUAL GENERAL MEETING

INTRODUCTION

The purpose of this circular is to give you notice of the 2026 AGM and to provide you with information of the resolutions to be proposed at the 2026 AGM relating to:

- (1) the adoption of audited consolidated financial statements and the reports of the Directors and the Auditors for the year ended 31 March 2026;
- (2) the proposed re-election of retiring Directors;
- (3) the proposed re-appointment of the Auditors and authorise the Board to fix their remuneration;
- (4) the granting of a General Mandate to the Directors;

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- (5) the granting of a Repurchase Mandate to the Directors; and
- (6) the granting of an Extension Mandate to the Directors.

RESOLUTION (1) ADOPTION OF THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND THE REPORTS OF THE DIRECTORS AND THE AUDITORS FOR THE YEAR ENDED 31 MARCH 2026

The audited consolidated financial statements of the Company for the year ended 31 March 2026 together with the reports of the Directors and the Auditors, are set out in the 2026 Annual Report. The 2026 Annual Report may then be viewed and downloaded from the Company's website (www.sterlingapparel.com.hk) and the Hong Kong Exchanges and Clearing Limited's website (www.hkexnews.hk). The audited consolidated financial statements have been reviewed by the Audit Committee.

RESOLUTION (2) RE-ELECTION OF RETIRING DIRECTORS

The Board currently consists of two executive Directors namely Ms. Wong Mei Wai Alice (the Chairperson), and Ms. Luo Yuechan, and two independent non-executive Directors namely Ms. Chen Jie and Ms. Wu Jing.

Pursuant to Article 83 of the Articles of Association, the Directors shall have the power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy on the Board or as an addition to the existing Board and any Director so appointed shall hold office only until the first annual general meeting of the Company after his appointment and shall then be eligible for re-election. Pursuant to the Article 84 of the Articles of Association, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. A retiring Director shall be eligible for re-election. In accordance with Articles 83 and 84 of the Articles of Association, Ms. Luo Yuechan and Ms. Wu Jing ("**Retiring Directors**") will retire from office as Directors at the 2026 AGM. The Retiring Directors being eligible, offered themselves for re-election at the 2026 AGM.

The nomination was made in accordance with the nomination policy of the Company and took into account the diversity aspects (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service), with due regard for the benefits of diversity. The nomination policy and board diversity policy are available under the corporate governance report of the Group's annual report. The Nomination Committee also took into account the different expertise, background, experience, skills and knowledge of each Director and believes each of them would provide related valuable advice to the business development and their re-election can enhance the diversity of the Board.

The Nomination Committee was satisfied with the independence of each independent non-executive Director with reference to the criteria as set out in Rule 3.13 of

LETTER FROM THE BOARD

the Listing Rules. All of our independent non-executive Directors provide valuable contributions and insights to the Board. Each of the independent non-executive Directors has given the Company an annual confirmation of his/her independence. Having regard to the confirmations as well as the actual contributions that each of the independent non-executive Directors has made, the Board considers each of the independent non-executive Directors to be independent.

On 30 July 2026, the Board accepted the Nomination Committee's nomination and recommended the Retiring Directors to stand for re-election as Directors by Shareholders at the 2026 AGM. The Board considers that the re-election of each of them is in the best interest of the Company and Shareholders as a whole. Each of the said Directors abstained from the discussion and voting at the Board meeting regarding his/her respective nomination.

RESOLUTION (3) RE-APPOINTMENT OF THE AUDITORS AND AUTHORISE THE BOARD TO FIX THEIR REMUNERATION

Rongcheng (Hong Kong) CPA Limited will retire as the independent auditors of the Company at the 2026 AGM and, being eligible, offer themselves for re-appointment.

Upon the recommendation of the audit committee of the Company and in accordance with Rule 13.88 of the Listing Rules, the Board proposed to pass an ordinary resolution to re-appoint Rongcheng (Hong Kong) CPA Limited as the independent auditors of the Company and to hold office from the conclusion of the 2026 AGM until the next annual general meeting of the Company and to authorize the Board to fix their remuneration for the year ending 31 March 2027.

The estimated audit fee in relation to the annual audit for the year ending 31 March 2027 agreed with the auditors would range from HK\$650,000 to HK\$800,000, which is determined by the Board and the audit committee of the Company with reference to the market rates, scope of work and audit timetable. As Rongcheng (Hong Kong) CPA Limited is relatively familiar with the Group's financials and affairs, the Board considers that the estimated audit fee agreed with the auditors is a fair and reasonable estimation after due consideration, taking into account of the facts and circumstances known as at the Latest Practicable Date and that the audit and other related work in respect of the Group for the year ending 31 March 2027 could be performed more efficiently by Rongcheng (Hong Kong) CPA Limited, which is in the best interests of the Company and the Shareholders as a whole.

RESOLUTION (4) GENERAL MANDATE

An ordinary resolution will be proposed at the 2026 AGM that the Directors be granted a general mandate to allot, issue and deal with new Shares with the aggregate nominal value not exceeding 20% of the aggregate nominal value (excluding treasury shares) of the issued share capital of the Company on the date of passing the relevant resolution. As at the Latest Practicable Date, a total of 41,472,000 Shares were in issue. Subject to the passing of the proposed resolution granting a General Mandate to the Directors and on the basis that no Shares will be issued or repurchased by the Company between the Latest Practicable Date and the 2026 AGM, the Company will be allowed under the General Mandate to issue a maximum of 8,294,400 Shares.

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RESOLUTION (5) REPURCHASE MANDATE

An ordinary resolution will be proposed at the 2026 AGM that the Directors be granted a general mandate to exercise all the powers of the Company to purchase or repurchase Shares with the aggregate nominal value not exceeding 10% of the aggregate nominal value (excluding treasury shares) of the issued share capital of the Company on the date of passing the relevant resolution.

The Company had in issue an aggregate of 41,472,000 Shares as at the Latest Practicable Date. Subject to the passing of the proposed resolutions for the approval of the General Mandate and the Repurchase Mandate and in accordance with the terms therein, the Company would be allowed to repurchase a maximum of 4,147,200 Shares respectively, on the basis that no further Shares will be issued or repurchased by the Company between the Latest Practicable Date to the date of the 2026 AGM.

An explanatory statement giving the particulars required under Rule 10.06(1)(b) of the Listing Rules in respect of the Repurchase Mandate to provide the Shareholders with all the information reasonably necessary to enable them to make an informed decision whether to vote for or against the resolution is set out Appendix I to this circular. Neither the Explanatory Statement nor the proposed share repurchase has any unusual features.

RESOLUTION (6) EXTENSION MANDATE

In addition, subject to the passing of the resolutions to grant the General Mandate and the Repurchase Mandate, an ordinary resolution will be proposed at the 2026 AGM to authorize the Directors to extend the General Mandate to allot and issue Shares by an amount of Shares representing the aggregate nominal value of Shares of the Company purchased or repurchased by the Company pursuant to the authority granted to the Directors under the Repurchase Mandate provided that such extended amount shall not exceed 10% of the aggregate number of the issued Shares (excluding treasury shares of the Company) as at the date of passing the resolution for approving the Repurchase Mandate.

The General Mandate, the Repurchase Mandate and the Extension Mandate will expire at the earliest of: (a) the conclusion of the 2027 annual general meeting of the Company; (b) the expiration of the period within which the 2027 annual general meeting of the Company is required by the Articles, the Cayman Companies Act or the applicable laws of Cayman Islands to be held; or (c) revocation or variation by an ordinary resolution of the Shareholders in a general meeting held prior to the 2027 annual general meeting of the Company.

2026 ANNUAL GENERAL MEETING AND PROXY ARRANGEMENT

The notice of the 2026 AGM is set out on pages 15 to 19 of this circular. At the 2026 AGM, ordinary resolutions will be proposed to approve, among other matters, the adoption of the audited consolidated financial statements and the reports of the Directors and the Auditors for the year ended 31 March 2026, the re-election of the Retiring Directors, the re-appointment of Auditors, the granting of a General Mandate, the granting of a Repurchase Mandate and the granting of an Extension Mandate.

LETTER FROM THE BOARD

A proxy form for use in connection with the 2026 AGM is enclosed herewith. Whether or not you are able to attend the 2026 AGM, you are requested to complete and return the enclosed proxy form in accordance with the instructions printed thereon to the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible but in any event not later than 48 hours before the time appointed for the holding of the 2026 AGM or any adjourned meeting thereof. Completion and return of the proxy form will not preclude you from attending and voting in person at the 2026 AGM (or any adjourned meeting thereof) should you so wish and, in such event, the proxy form shall be deemed to be revoked.

VOTING AT THE 2026 ANNUAL GENERAL MEETING

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of the Shareholders at a general meeting of the Company must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. Accordingly, the resolutions to be considered and, if thought fit, approved at the 2026 AGM will be voted by way of a poll by the Shareholders. An announcement on the poll results of the 2026 AGM will be made by the Company after the 2026 AGM, in the manner prescribed under Rule 13.39(5) of the Listing Rules.

RECOMMENDATION

At the 2026 AGM, ordinary resolutions will be proposed to approve, among other matters, the adoption of audited consolidated financial statements and reports of Directors and Auditors, the re-election of Retiring Directors, the re-appointment of Auditors and the granting of a General Mandate, a Repurchase Mandate and an Extension Mandate.

The Directors believe that the proposed re-election of Retiring Directors, the proposed re-appointment of the Auditors and the proposed granting of the General Mandate, the Repurchase Mandate and the Extension Mandate are in the best interests of the Company and the Shareholders as a whole. The Directors believe that an exercise of the General Mandate will enable the Company to take advantage of market conditions to raise additional capital for the Company. The Repurchase Mandate may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net asset value per Share and/or earnings per Share and will only be exercised when the Directors believe that such repurchase of Shares will benefit the Company and the Shareholders. An exercise of the Repurchase Mandate in full may have a material adverse impact on the working capital and/or gearing position of the Company. The Directors do not, however, intend to make any repurchase in circumstances that would have a material adverse impact on the working capital requirements or the gearing levels of the Company. Accordingly, the Directors recommend the Shareholders to vote in favour of all the relevant resolutions to be proposed at the 2026 AGM.

LETTER FROM THE BOARD

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company for the 2026 AGM will be closed from Thursday, 27 August 2026 to Tuesday, 1 September 2026 (both days inclusive), during which period no transfer of Share(s) will be registered. In order to be eligible to attend, speak and vote at the meeting or any adjournment thereof, all transfer forms accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on Wednesday, 26 August 2026. The record date for the purpose of ascertaining Shareholders' right to attend and vote at the 2026 AGM will be on Tuesday, 1 September 2026.

RESPONSIBILITY OF DIRECTORS

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this circular misleading.

GENERAL INFORMATION

Your attention is drawn to the additional information set out in the appendices to this circular.

LANGUAGE

The English text of this circular shall prevail over the Chinese text for the purpose of interpretation.

By Order of the Board
Sterling Group Holdings Limited
Wong Mei Wai Alice
Chairperson

* *For identification purpose only*

The following is the explanatory statement as required by the Listing Rules to be provided to the Shareholders concerning the Repurchase Mandate proposed to be granted to the Directors at the 2026 AGM.

LISTING RULES FOR REPURCHASES OF SHARES

The Listing Rules permit companies with a primary listing on the Stock Exchange to repurchase their shares on the Stock Exchange subject to certain restrictions.

The Listing Rules provide that all proposed repurchases of shares by a company with a primary listing on the Stock Exchange must be approved by shareholders in advance by an ordinary resolution in a general meeting, either by way of a general mandate or by a specific approval of a particular transaction and that the shares to be repurchased must be fully paid up.

SHARE CAPITAL

As at the Latest Practicable Date, the authorised share capital of the Company was 10,000,000,000 Shares, of which a total of 41,472,000 Shares were issued and fully paid.

Subject to the passing of the proposed ordinary resolution to approve the Repurchase Mandate and on the basis that no further Shares are issued or repurchased between the Latest Practicable Date and the date of the 2026 AGM, the Company would be allowed under the Repurchase Mandate to repurchase a maximum of 4,147,200 Shares during the period from the date of the 2026 AGM up to (i) the conclusion of the 2027 annual general meeting of the Company; (ii) the expiration of the period within which the 2027 annual general meeting of the Company is required by the Articles of Association or any applicable laws of the Cayman Islands to be held; or (iii) the revocation or variation of such authority by ordinary resolution of the Shareholders in general meeting, whichever occurs first.

REASONS FOR SHARE REPURCHASE

The Directors believe that it is in the best interests of the Company and the Shareholders as a whole for the Directors to have a general authority from the Shareholders to enable the Directors to repurchase Shares on the market. Such repurchases may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net asset value of the Company and its assets and/or its earnings per Share and will only be made when the Directors believe that such repurchases will benefit the Company and the Shareholders as a whole.

As at the Latest Practicable Date, the Company had no intention to cancel the repurchased shares following settlement of any such repurchase or hold them as treasury shares but the Company may cancel any shares it repurchased and/or hold them as treasury shares subject to, market conditions and its capital management needs at the relevant time of the repurchases.

FUNDING AND IMPACT OF REPURCHASE

Any repurchase of Shares will be made out of funds which are legally available for the purpose in accordance with the Articles of Association and the Companies Act of the Cayman Islands. A listed company may not repurchase its own securities on the Stock Exchange for a consideration other than cash or for settlement otherwise than in accordance with the trading rules of the Stock Exchange. Subject to the foregoing, any repurchases by the Company may be made out of profits of the Company, out of the Company's share premium account, out of proceeds of a new issue of Shares made for the purpose of the repurchase or, if authorised by the Articles of Association and subject to the Companies Act of the Cayman Islands, out of capital. Any amount of premium payable on the purchase over the par value of the Shares to be repurchased must be paid out of profits of the Company or from sums standing to the credit of the Company's share premium account or, if authorised by the Articles of Association and subject to the Companies Act of the Cayman Islands, out of capital.

Taking into account the current financial position of the Company, the Directors consider that there might be a material adverse impact on the working capital or the gearing position of the Company in the event that the Repurchase Mandate was to be exercised in full during the proposed repurchase period. The Directors do not propose to exercise the Repurchase Mandate to such extent as would, in the circumstances, have a material adverse effect on the working capital requirements of the Company or the gearing levels which in the opinion of the Directors are from time to time appropriate for the Company.

DIRECTORS, THEIR CLOSE ASSOCIATES AND CORE CONNECTED PERSONS

None of the Directors nor, to the best of the knowledge and belief of the Directors, having made all reasonable enquiries, any of their respective close associates (as defined in the Listing Rules) has any present intention, in the event that the Repurchase Mandate is approved by the Shareholders, to sell Shares to the Company. No core connected person (as defined in the Listing Rules) of the Company has notified the Company that he/she/it has a present intention to sell Shares to the Company nor has he/she/it undertaken not to sell any of the Shares held by him/her/it to the Company in the event that the Repurchase Mandate is approved by the Shareholders.

UNDERTAKING OF THE DIRECTORS

The Directors have undertaken that, so far as the same may be applicable, they will exercise the Repurchase Mandate in accordance with the Listing Rules, the applicable laws of the Cayman Islands and the Articles of Association.

EFFECT OF THE TAKEOVERS CODE

If a Shareholder's proportionate interest in the voting rights of the Company increases as a result of the Directors' exercising the powers of the Company to repurchase Shares pursuant to the Repurchase Mandate, such increase will be treated as an acquisition of voting rights for the purposes of Rule 32 of the Takeovers Code and, if such increase results in a change of control, may in certain circumstances give rise to an obligation to make a mandatory offer for Shares under Rule 26 of the Takeovers Code.

The Directors are not aware of any consequence under the Takeovers Code as a result of a repurchase of Shares made under the Repurchase Mandate and have no present intention to exercise the power to repurchase Shares pursuant to the Repurchase Mandate to such an extent as to result in takeover obligations.

The Directors will not exercise the Repurchase Mandate if the repurchase would result in the number of Shares which are in the hands of the public falling below 25% of the total number of Shares in issue (or such other percentage as may be prescribed as the minimum public shareholding under the Listing Rules).

SHARE REPURCHASE MADE BY THE COMPANY

No repurchase of Shares has been made by the Company (whether on the Stock Exchange or otherwise) during the period from the listing date of the Company to the Latest Practicable Date.

SHARE PRICES

The highest and lowest prices at which the Shares have traded on the Stock Exchange during the period from the Listing Date to the Latest Practicable Date were as follows:

	Share Price (per Share)	
	Highest HK\$	Lowest HK\$
2025		
July	1.24	0.82
August	1.42	1.10
September	1.81	1.27
October	1.90	1.43
November	1.47	1.27
December	1.41	0.93
2026		
January	1.21	0.96
February	1.00	0.87
March	1.00	0.80
April	1.00	0.65
May	0.72	0.69
June	1.56	0.70
July (up to the Latest Practicable Date)	1.08	1.08

Source: Quoted prices from the Stock Exchange's website (www.hkex.com.hk)

The Company confirms that neither this Explanatory Statement nor the proposed share repurchase has any unusual features.

Save for the information disclosed in this circular and set out in Explanatory Notes, as at the Latest Practicable Date, there is no other information that need to be disclosed pursuant to any of the requirements under paragraphs 13.51(2)(h) to 13.51(2)(v) of the Listing Rules nor are there other matters that need to be brought to the attention of Shareholders in respect of the Directors who stand for re-election at the 2026 AGM.

RE-ELECTION OF DIRECTORS

Ms. Luo Yuechan

Ms. Luo Yuechan (formerly known as Ms. Luo Tingting), aged 28, was appointed as an executive Director on 2 July 2026.

Ms. Luo obtained a bachelor of arts in international banking and finance from the University of Northumbria at Newcastle in November 2021. From January 2024 to July 2025, Ms. Luo served as an executive director of FEG Holdings Corporation Limited (stock code: 1413), a company listed on the Main Board of the Stock Exchange. From October 2020 to September 2024, she was a supervisor of Guizhou Jingui Labour Company Limited* (貴州金桂勞務有限公司). From March 2023 to October 2023, she worked in Guizhou Shengyu Quanguocheng Construction Consulting Co., Ltd.* (貴州晟宇全過程建築工程諮詢有限公司) as a project manager of the engineering technology department. From November 2021 to January 2023, she worked in Guizhou Zhonghan Construction Engineering Co., Ltd.* (貴州中瀚建築工程有限責任公司) as a project manager in the project department.

As at the Latest Practicable Date, save as disclosed above, Ms. Luo (i) had no other interest in our Shares within the meaning of Part XV of the SFO; (ii) did not have any other relationship with any Directors, senior management of our Company, substantial shareholders or Controlling Shareholders; and (iii) did not hold any other directorship in any other public companies, the securities of which were listed on any securities market in Hong Kong or overseas in the last three years.

Ms. Luo accepted the appointment as executive director of the Company under a service agreement for a term of one(1) year. The appointment can be terminated by either party by giving to other party not less than one month's notice. Ms. Luo will also be subject to retirement by rotation and re-election at the annual general meetings of the Company in accordance with the Articles. At present, she receives a director's fee of HK\$120,000 per annum. The emoluments of Ms. Luo are determined by reference to her experience and duties, as well as remuneration benchmark in the industry and the prevailing market.

Ms. Wu Jing

Ms. Wu Jing, aged 47, was appointed as an independent non-executive Director on 18 September 2025 and a member of the Audit Committee.

Ms. Wu graduated from Liaoning University* (遼寧大學) in 2010. Ms. Wu has over 15 years' experience in corporate financing and investment. From March 2020 to March 2023, Ms. Wu worked as partner of Beijing Nonghui Xinneng Yufeng Muguang Technology Company* (北京農匯新能馭風沐光科技公司). From January 2018 to August 2019, she has been the investment controller of Shenzhen Tengjin Investment Fund Management Company Limited* (深圳騰晉投資基金管理有限公司). From 2011 to December 2017, she has been the general manager of Beijing Yunhua Software Company Limited* (北京雲華軟體有限公司). She served as the independent non-executive director of Grand Talents Group Holdings Limited (stock code: 8516, a company listed on the GEM of the Stock Exchange, from May 2023 to July 2024.

As at the Latest Practicable Date, save as disclosed above, Ms. Wu (i) had no other interest in our Shares within the meaning of Part XV of the SFO; (ii) did not have any other relationship with any Directors, senior management of our Company, substantial shareholders or Controlling Shareholders; and (iii) did not hold any other directorship in any other public companies, the securities of which were listed on any securities market in Hong Kong or overseas in the last three years.

Ms. Wu accepted the appointment as independent non-executive director of the Company under an appointment letter for a term of three years. The appointment can be terminated by either party by giving to other party not less than one month's notice. Ms. Wu will also be subject to retirement by rotation and re-election at the annual general meetings of the Company in accordance with the Articles. At present, she receives a director's fee of HK\$60,000 per annum. The emoluments of Ms. Wu are determined by reference to her experience and duties, as well as remuneration benchmark in the industry and the prevailing market.

NOTICE OF 2026 AGM

Sterling Group Holdings Limited 美臻集團控股有限公司*

(incorporated in the Cayman Islands with limited liability)

(Stock Code: 1825)

NOTICE IS HEREBY GIVEN that the 2026 annual general meeting (the “**2026 AGM**”) of Sterling Group Holdings Limited (the “**Company**”) will be held at 19/F, Win Plaza, 9 Sheung Hei Street, San Po Kong, Kowloon, Hong Kong on Tuesday, 1 September 2026 at 1:00 p.m., to consider and, if thought fit, to pass with or without amendments, the following resolutions:

ORDINARY RESOLUTIONS

1. To receive and adopt the audited consolidated financial statements of the Company and the reports of the directors (the “**Directors**”) and the auditors of the Company for the year ended 31 March 2026;
2. To re-elect Directors and to fix their remuneration:
 - (a) To re-elect Ms. Luo Yuechan as an executive Director;
 - (b) To re-elect Ms. Wu Jing as an independent non-executive Director;
 - (c) To authorise the board of Directors (the “**Board**”) to fix the Directors’ remuneration;
3. To re-appoint Rongcheng (Hong Kong) CPA Limited as the auditors of the Company and authorise the Board to fix their remuneration;
4. To consider and, if thought fit, pass (with or without amendments) the following resolutions as Ordinary Resolutions:

“**THAT:**

- (a) subject to paragraph (c) below, the exercise by the Directors of the Company during the Relevant Period (as defined in paragraph (d) below) of all the powers of the Company to allot, issue and deal with new shares in the capital of the Company and to make or grant offers, agreements, options (including bonds, warrants and debentures convertible into shares of the Company) and rights of exchange or conversion which might require the exercise of such powers, subject to and in accordance with all applicable laws and requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (as amended from time to time) (the “**Listing Rules**”) be and is hereby generally and unconditionally approved;

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- (b) the approval in paragraph (a) above shall authorise the Directors of the Company during the Relevant Period (as defined in paragraph (d) below) to make or grant offers, agreements, options (including bonds, warrants and debentures convertible into shares of the Company) and rights of exchange or conversion which would or might require the exercise of such powers either during or after the end of the Relevant Period (as defined in paragraph (d) below);
- (c) the aggregate nominal amount of share capital allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) and issued by the Directors pursuant to the approval in paragraphs (a) and (b) above, otherwise than pursuant to (i) a Rights Issue (as defined in paragraph (d) below); (ii) the exercise of the rights of subscription or conversion under the terms of any warrants which may be issued by the Company or any securities which are convertible into shares; (iii) the exercise of options granted under any share option scheme or similar arrangement adopted by the Company for the grant or issue to the employees, officers, Directors and/or any of its subsidiaries and/or other eligible participants specified thereunder of options to subscribe for or rights to acquire shares of the Company; and (iv) any scrip dividend or similar arrangement providing for allotment and issue of shares in lieu of the whole or part of a dividend on the shares of the Company in accordance with the articles of association of the Company from time to time, shall not exceed 20% of the aggregate nominal amount (excluding treasury shares) of the existing issued share capital of the Company as at the date of passing of this resolution and the said approval shall be limited accordingly; and
- (d) for the purpose of this resolution:

“Relevant Period” means the period from the passing of this resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company unless renewed by an ordinary resolution of the Shareholders in a general meeting, either unconditionally or subject to conditions;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by the memorandum and articles of association of the Company, or any applicable laws of the Cayman Islands to be held; and

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- (iii) the passing of an ordinary resolution of the shareholders of the Company in general meeting revoking or varying such mandate.

“Rights Issue” means an offer of shares of the Company or offer or issue of warrants or options or other securities giving rights to subscribe for the shares of the Company open for a period fixed by the Directors to holders of shares of the Company whose names appear on the register of members of the Company on a fixed record date in proportion to their then holding of such shares (subject to such exclusions or other arrangements as the Directors of the Company may deem necessary or expedient in relation to fractional entitlements, or having regard to any restrictions or obligations under the laws of, or the requirements of, or the expense or delay which may be involved in determining the existence or extent of any restrictions or obligations under the laws of, or the requirements of, any jurisdiction outside Hong Kong or any recognised regulatory body or any stock exchange, in any territory outside Hong Kong, applicable to the Company).”

- 5. To consider and, if thought fit, pass the following resolutions (with or without amendments) as ordinary resolutions:

“THAT:

- (a) subject to paragraph (b) below, the exercise by the Directors during the Relevant Period (as defined in paragraph (c) below) of all the powers of the Company to purchase or repurchase shares of all classes and securities which carry a right to subscribe or purchase shares issued directly or indirectly by the Company on the Stock Exchange or on any other stock exchange on which the shares or securities of the Company may be listed and is recognised by the Securities and Futures Commission of Hong Kong and the Stock Exchange for this purpose, subject to and in accordance with all applicable laws and/or the requirements of the Securities and Futures Commission, the Companies Act of the Cayman Islands, the Listing Rules or of any other stock exchange as amended from time to time, be and is hereby generally and unconditionally approved;
- (b) the aggregate nominal amount of the shares of all classes and securities which carry a right to subscribe or purchase shares issued directly or indirectly by the Company which may be purchased or repurchased by the Company pursuant to the approval in paragraph (a) above shall not exceed 10% of the aggregate nominal amount of the share capital (excluding treasury shares) of the Company in issue at the date of the passing of this resolution, and the said approval shall be limited accordingly; and

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(c) for the purpose of this resolution:

“Relevant Period” means the period from the passing of this resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company unless renewed by an ordinary resolution of the Shareholders in a general meeting, either unconditionally or subject to conditions;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by the memorandum and articles of association of the Company, or any applicable laws of the Cayman Islands to be held; and
- (iii) the passing of an ordinary resolution of the shareholders of the Company in general meeting revoking or varying such mandate.”

6. To consider and, if thought fit, pass the following resolution (with or without amendments) as an ordinary resolution:

“THAT conditional upon Resolutions No. 4 and No. 5 above being passed (with or without amendments), the general and unconditional mandate granted to the Directors of the Company to exercise the powers of the Company to allot, issue and deal with shares of the Company pursuant to the resolution set out in Resolution No. 4 above be and is hereby extended by the addition thereto an amount of shares representing the aggregate nominal amount of shares of the Company purchased or repurchased by the Company pursuant to the authority granted to the Directors of the Company under Resolution No. 5 above, provided that such amount shall not exceed 10% of the aggregate nominal amount of the issued share capital (excluding treasury shares) of the Company as at the date of the passing of this resolution.”

By Order of the Board
Sterling Group Holdings Limited
Wong Mei Wai Alice
Chairperson, Executive Director and
Chief Executive Officer

Hong Kong, 7 August 2026

* For identification purpose only

As at the date of this Notice, Ms. Wong Mei Wai Alice is the executive Director and Chairperson and Ms. Luo Yuechan is the executive Director; and Ms. Chen Jie and Ms. Wu Jing are the independent non-executive Directors.

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Notes:

1. Any member of the Company entitled to attend, speak and vote at the above meeting may appoint another person as his proxy to attend, speak and to vote instead of him. A proxy need not be a member of the Company.
2. All resolutions at the 2026 AGM will be taken by way of poll pursuant to the Listing Rules and the results of the poll will be published on the websites of Hong Kong Exchanges and Clearing Limited and the Company in accordance with the Listing Rules.
3. Where there are joint registered holders of any share of the Company, any one of such persons may vote at the meeting, either personally or by proxy, in respect of such share as if he were solely entitled thereto; but if more than one of such joint holders be present at the meeting personally or by proxy, that one of the said persons so present whose name stands first on the register of members of the Company in respect of such share shall alone be entitled to vote in respect thereof. The vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, and for this purpose seniority shall be determined by the order in which the names stand in the register of members of the Company in respect of the joint holding.
4. In order to be valid, the form of proxy duly completed and signed in accordance with the instructions printed thereon together with the power of attorney or other authority, if any, under which it is signed or a certified copy thereof must be delivered to Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, as soon as possible and in any event not less than 48 hours before the time appointed for the holding of the 2026 AGM or any adjourned meeting thereof.
5. A form of proxy for use at the meeting is being despatched to the shareholders of the Company together with a copy of this notice.
6. The register of members of the Company will be closed from 27 August 2026 to 1 September 2026 (both days inclusive), during which period no transfer of shares of the Company will be registered. In order to qualify for attending and voting at the meeting, all transfers of shares of the Company accompanied by the relevant share certificates and appropriate transfer forms must be lodged with Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on 26 August 2026. The record date for the purpose of ascertaining Shareholders' right to attend and vote at the 2026 AGM will be on Tuesday, 1 September 2026.