Morimatsu International Holdings Company Limited
森松國際控股有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 2155)

PROFIT WARNING

This announcement is made by Morimatsu International Holdings Company Limited (the "**Company**", together with its subsidiaries, the "**Group**") pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

PROFIT WARNING

The board of directors of the Company (the "**Board**") hereby informs the shareholders of the Company (the "**Shareholders**") and potential investors that, based on the preliminary assessment of the unaudited consolidated management accounts of the Group for the six months ended 30 June 2026 (the "**Reporting Period**") and the information currently available to the Company, the Group expects to record a loss of approximately RMB150,000,000 to RMB180,000,000 for the Reporting Period, as compared with a profit of RMB333,008,000 for the six months ended 30 June 2025.

The expected loss for the Reporting Period is primarily attributable to the following factors:

(i) Impact of geopolitical developments and macroeconomic operating environments. During the Reporting Period, affected by the continued geopolitical instability in the Middle East, the Group experienced delays in product delivery in that region, and its short-term revenue conversion came under pressure, resulting in the revenue contribution and profit generated from the region being significantly lower than expected. At the same time, disruptions to international trade logistics and rising supply chain costs also had a negative impact on the Group's gross profit margin;

(ii) Impact of the downstream industry environment. During the Reporting Period, the decline in market demand in the relevant downstream industries and the slowdown in capital investment led to project delays or suspensions, which increased the Group's accounts receivable risk and resulted in higher provision for expected credit losses. At the same time, continuing intense market competition in sectors such as energy and materials caused a decline in the average selling price of orders, which had a negative impact on the Group's gross profit margin; and

(iii) Exchange losses arising from fluctuations. During the Reporting Period, the Renminbi continued to appreciate against the US dollar and the Euro, resulting in substantial exchange losses on the Group's US dollar and Euro denominated assets and foreign currency receivables, which further reduced the profit for the Reporting Period.

The Company has taken/will take certain measures to improve its operating performance, including:

(i) Optimizing the global delivery and service network, together with the overseas production capacity layout, reducing business reliance on geopolitically sensitive regions and reasonably diversifying downstream markets and customer composition based on the long-term orientation of the corporate strategy;

(ii) Actively expanding into resilient sectors and promoting full life-cycle services. While consolidating its traditionally advantageous industries, the Group will accelerate its shift towards high-value-added sectors such as AI computing power infrastructure, sustainable energy and life sciences. Through the reasonable allocation of corporate resources, the Group will strengthen risk management and control, and enhance operational quality and financial efficiency; and

(iii) Actively managing its exchange rate risk through making timely adjustments to its foreign exchange settlement strategy, conducting forward foreign exchange contracts and engaging in foreign exchange hedging activities, while actively exploring the feasibility of adopting Renminbi settlement with international customers.

Business Outlook and Prospects

Although the financial performance during the Reporting Period was affected by the factors mentioned above, the Group's fundamentals and long-term growth logic remain stable. The Board considers that the performance during the Reporting Period mainly reflects the financial performance at specific delivery nodes and does not fully reflect the Group's long-term profitability and business model.

The Board remains confident in the Group's medium-to-long-term business development and prospects.

As of the date of this announcement, the Company is in the process of finalising the interim results of the Group for the Reporting Period. The information contained in this announcement is prepared based solely on the Board's preliminary assessment of the unaudited consolidated management accounts of the Group for the six months ended 30 June 2026 and the information currently available to the Company. Such consolidated management accounts have not been audited or reviewed by the Company's auditors or the audit committee of the Board and may be subject to further adjustments. Details of the Group's interim results for the Reporting Period will be disclosed in the Company's interim results announcement, which is expected to be published before the end of August 2026.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the shares of the Company.

By Order of the Board
Morimatsu International Holdings Company Limited
Nishimatsu Koei
Chief executive officer and executive Director

Hong Kong, 7 August 2026

As at the date of this announcement, the executive Directors are Mr. Nishimatsu Koei, Mr. Hirazawa Jungo, Mr. Tang Weihua, Mr. Sheng Ye and Mr. Kawashima Hirotaka; the non-executive Director is Mr. Matsuhisa Terumoto; and the independent non-executive Directors are Ms. Chan Yuen Sau Kelly, Mr. Yu Jianguo and Mr. Kuraishi Hideaki.