TIAN CHANG GROUP HOLDINGS LTD.
天長集團控股有限公司
(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 2182)

VOLUNTARY ANNOUNCEMENT

(1) UPDATE ON THE GROUP'S STRATEGIC DEVELOPMENT AND BUSINESS POSITIONING; AND (2) SUPPLEMENTAL INFORMATION IN RELATION TO THE PROFIT WARNING

This announcement is made by Tian Chang Group Holdings Ltd. (the "**Company**", together with its subsidiaries, the "**Group**") on a voluntary basis to provide the shareholders of the Company (the "**Shareholders**") and potential investors with an update on the Group's long-term development strategy, corporate positioning and recent major business developments.

(1) UPDATE ON THE GROUP'S STRATEGIC DEVELOPMENT AND BUSINESS POSITIONING

(A) LONG-TERM STRATEGIC POSITIONING AND CORE MANUFACTURING CAPABILITIES

As the Group continues to expand its capabilities in advanced materials, precision manufacturing and new product applications, the board ("**Board**") of directors of the Company wishes to further explain the Group's long-term positioning as an "Integrated Advanced Manufacturing Platform" and the related strategic direction.

Over the years, the Group has continued to develop core capabilities in product design and engineering development, precision tooling design and manufacturing, precision injection moulding, surface finishing and colour, material and finish processes, automated assembly, process engineering and manufacturing services, forming an integrated manufacturing system covering product development through to mass production.

In the area of precision tooling design and manufacturing, the Group has accumulated extensive technical expertise. Its relevant precision tooling and moulding capabilities are capable of meeting the Grade H requirements for high-precision plastic moulded parts under GB/T 47067-2026 Plastic Moulded Parts — Tolerances and Acceptance Conditions. Leveraging the above engineering and manufacturing foundation, the Group has also provided global brand customers with services ranging from engineering development and tooling design to precision manufacturing and mass production over the years.

Accordingly, the Board is of the view that the Group's core competitiveness is not dependent on any single product or industry, but rather on its ability to integrate engineering, manufacturing and mass-production capabilities and apply them flexibly according to different customer and product requirements.

Building on the above technical and manufacturing foundation, the Group has adopted "Integrated Advanced Manufacturing Platform" as its long-term development positioning. The Group intends to continue enhancing its engineering technologies and advanced materials capabilities while expanding cross-industry applications, with a view to progressively developing a more balanced and diversified business portfolio and strengthening its overall business resilience and long-term competitiveness.

(B) RECENT BUSINESS DEVELOPMENTS AND NEW PRODUCT APPLICATIONS

The Group's existing engineering and manufacturing capabilities have been applied across a range of product sectors, including consumer electronics, office furniture, communication products, automotive products, solar systems and other product categories.

In recent years, the Group has further extended such capabilities into new product applications and is currently progressing precision tooling and plastic component manufacturing projects relating to Smart Manufacturing Equipment and Smart Agricultural Equipment. As at the date of this announcement, the relevant projects with new customers have entered the product development and mass-production preparation stages and are expected to progressively enter mass production in the second half of 2026.

The Group intends to also continue to invest in precision manufacturing, automation and related engineering technologies to support its existing customers, new product projects and future applications across different industries. These developments reflect the Group's continued extension of its existing precision tooling, injection moulding and integrated engineering and manufacturing capabilities into a broader range of products and industries, laying the foundation for further expansion into manufacturing applications with higher technological content.

(C) ADVANCED MATERIALS AND SEMI-SOLID MAGNESIUM ALLOY INJECTION MOULDING MANUFACTURING PLATFORM

As a technological extension of the Group's Integrated Advanced Manufacturing Platform, the Group is developing a new capability in semi-solid magnesium alloy injection moulding (Magnesium Thixomolding) (the "**Magnesium Thixomolding Platform**") to further expand its advanced materials and lightweight manufacturing capabilities.

This development builds upon the Group's accumulated experience in precision tooling design, forming engineering, process control, automation, quality management and mass-production management. It is intended to extend the Group's existing precision forming and related engineering capabilities into advanced materials and precision metal forming, thereby further enhancing the Group's material processing and precision manufacturing technology portfolio.

Magnesium alloys possess characteristics including lightweight properties, and the relevant manufacturing technologies may be applied to a range of products requiring precision manufacturing, structural performance and weight reduction. The Group's current key target application markets include:

- new energy vehicles and related components;
- artificial intelligence-related equipment and smart hardware; and
- other high-end precision manufactured products.

The Group has commenced discussions with potential customers in the new energy vehicle and artificial intelligence-related sectors in relation to product applications, technical requirements and potential cooperation opportunities, and is making progress in related market development, as well as preliminary project introduction activities.

Accordingly, the Magnesium Thixomolding Platform is currently at the preparation and business development stage. The Group will proceed prudently having regard to the progress of platform development, technological development, customer requirements and market conditions.

(D) NEW MANUFACTURING FACILITY

To support the development of the Group's Integrated Advanced Manufacturing Platform and, in particular, the Magnesium Thixomolding Platform, the Group is establishing a new manufacturing facility in Huizhou, Guangdong, China.

Based on the current plan, construction of the new manufacturing facility is expected to commence in the second half of 2026, with the target of progressively commencing operations in the first half of 2027.

The new manufacturing facility will primarily support semi-solid magnesium alloy injection moulding, advanced materials, precision manufacturing and related engineering technologies. It will also provide the necessary production, engineering and research and development infrastructure to support the next stage of development of the Group's advanced manufacturing and material processing capabilities.

The Group has engaged a construction contractor for the construction of the new manufacturing facility pursuant to a construction agreement dated the same date as this announcement, following a competitive tender process. The transaction contemplated under the said construction agreement constitutes a major transaction of the Company under Chapter 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("**Listing Rules**") and is accordingly subject to the reporting, announcement, circular and Shareholders' approval requirements under Chapter 14 of the Listing Rules. The Company has obtained written approval for the said construction agreement in accordance with Rule 14.44 of the Listing Rules from a closely allied group of Shareholders of the Company. Further details of the transaction are set out in the separate announcement of the Company dated the same date as this announcement, and a circular containing, among other things, further information on the construction plan and source of funding, will be despatched to the Shareholders in accordance with the Listing Rules.

(E) FUTURE DEVELOPMENT DIRECTION AND MANAGEMENT OUTLOOK

Looking ahead, the Group will continue to position itself as an Integrated Advanced Manufacturing Platform over the long term, with a focus on the following areas:

1. continuing to enhance its product engineering, precision tooling, precision manufacturing, automation and mass-production capabilities;

2. expanding its capabilities in advanced materials, lightweight technologies and new product applications;

3. broadening its customer and industry coverage and continuously optimising its business and product portfolio; and

4. progressing the new manufacturing facility and related technology investments to support the next stage of development of its advanced manufacturing capabilities.

Through the continued development of its existing businesses and the progressive implementation of new product applications, advanced materials technologies and the new manufacturing facility, the Group aims to establish a more diversified business portfolio and gradually cultivate new growth engines.

The Board believes that the continued enhancement of the Group's core manufacturing capabilities, technology platforms and cross-industry applications will help strengthen the Group's long-term competitiveness and business resilience, establish a more stable and sustainable foundation for development, and create long-term value for Shareholders.

(F) CAUTIONARY STATEMENT

Shareholders and potential investors should note that certain business developments, new customer and product projects, the Magnesium Thixomolding Platform and the new manufacturing facility referred to in this announcement are currently at different stages of development, preparation for mass production, planning, construction, customer engagement or commercialisation.

Certain matters referred to in this announcement, including but not limited to the expected timing of mass production, the construction and commencement of operations of the new manufacturing facility, potential application markets, customer cooperation and future business development, may be affected by market conditions, customer demand, product development, technological development, equipment procurement, construction progress, supply chain conditions, governmental approvals, regulatory policies and other factors beyond the Group's complete control.

Accordingly, any expected timetable, potential market, customer engagement or development direction referred to in this announcement should not be regarded as a guarantee by the Group in respect of any future revenue, profit, investment return or business performance.

The Company will make further announcement(s), where necessary, in accordance with the Listing Rules and other applicable laws and regulations in respect of any material developments relating to the relevant businesses and projects of the Group.

Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.

(2) SUPPLEMENTAL INFORMATION IN RELATION TO THE PROFIT WARNING

Separately, and further to the profit warning announcement of the Company dated 22 July 2026 (the "**Profit Warning Announcement**"), the Company would like to provide additional information regarding the principal factors contributing to the expected loss of the Group for the six months ended 30 June 2026.

Based on the information currently available to the Board, the expected loss was principally attributable to: (i) weaker end-market demand for solar energy system products, resulting in lower order volumes for the relevant products and a corresponding decline in revenue; (ii) the diversification of certain customers' supply chains, including the relocation of certain sourcing activities from the People's Republic of China to Southeast Asia, which contributed to lower order volumes for certain office electronic products; and (iii) a decrease in gross profit margin as the Group's relatively fixed manufacturing overheads were absorbed over lower production and sales volumes.

This section of this announcement is supplemental to and should be read in conjunction with the Profit Warning Announcement. Save as disclosed above, all other information and content set out in the Profit Warning Announcement remain unchanged and shall continue to be valid.

By Order of the Board
TIAN CHANG GROUP HOLDINGS LTD.
CHAN Tsan Lam
Chairman

Hong Kong, 12 August 2026

As at the date of this announcement, the Board comprises Mr. Chan Tsan Lam, Ms. Poon Po Han Lisa and Ms. Chan Yin Yan as executive directors; and Mr. Ng Chi Wai, Mr. Hung Chun Leung and Mr. Chan Bing Kai as independent non-executive directors.