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YSB Inc.

藥師幫股份有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 9885)

UPDATES ON THE ACQUISITION OF THE TARGET COMPANY INVOLVING ISSUE OF CONSIDERATION SHARES UNDER GENERAL MANDATE

References are made to the announcements of YSB Inc. (the “**Company**”, together with its subsidiaries and consolidated affiliated entities, the “**Group**”) dated 15 October 2024, 28 October 2024, 26 November 2024, 14 January 2025 and 23 March 2026 (the “**Announcements**”), in relation to, among others, the acquisition of the Target Company involving issue of consideration shares under general mandate. Terms used herein shall have the same meanings as defined in the Announcements unless otherwise stated.

The Board is pleased to provide the following updates on the latest status of the Acquisition and the Target Group:

1. The Founders and the core management team of the Target Group, comprising Mr. Gao Bo, Mr. Ouyang Peng and Mr. He Yu, have executed a new three-year performance undertaking with the Company, under which they have committed to certain performance targets for the years of 2027, 2028 and 2029, demonstrating the core management team’s determination to be committed to the Target Group for the long term and their unwavering confidence in its long-term development.
2. The Group and the Target Group have been actively advancing integration across businesses, systems, organization and digitalization. Core business processes have achieved unified management and data connectivity, with continued advancement in AI-enabled operational empowerment, and all initiatives are progressing smoothly.
3. All key management personnel have remained with the Target Group and continue to contribute to the sustained growth of the Target Group.

The above fully demonstrates that the Group has established a solid foundation with the Target Group in terms of supply chain synergy, digital operation capability empowerment and business linkage development. The ongoing deepening of collaboration between both parties continues to unlock the synergistic benefits arising from the Acquisition, which are now progressively coming to fruition.

As at the time of publication of this announcement, the Company has issued the interim results of the Group for the six months ended 30 June 2026. For details of the interim results of the Group for the six months ended 30 June 2026, Shareholders and potential investors of the Company could refer to the interim results announcement of the Company.

The Company will make further announcement(s) in relation to the Acquisition as and when appropriate. Shareholders and potential investors are reminded to exercise caution when dealing in the Shares of the Company.

By order of the Board
YSB Inc.
Mr. Buzhen Zhang
Chairman and executive Director

Hong Kong, 20 August 2026

As of the date of this announcement, the Board comprises Mr. Buzhen Zhang and Mr. Fei Chen as executive Directors, and Mr. Ziyang Zhu as the non-executive Director, and Ms. Rong Shao, Mr. Sam Hanhui Sun and Mr. Hongqiang Zhao as independent non-executive Directors.