China Infrastructure & Logistics Group Ltd.
中 國 通 商 集 團 有 限 公 司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1719)

VOLUNTARY ANNOUNCEMENT
BUSINESS UPDATE

This announcement is made by China Infrastructure & Logistics Group Ltd. (the "**Company**", together with its subsidiaries, the "**Group**") on a voluntary basis in order to provide its shareholders and potential investors updates on the latest business development of the Group.

The Board is pleased to announce that on 24 July 2026, 通商供應鏈管理(武漢)有限公司 (for transliteration purpose only, Tongshang Supply Chain Management (Wuhan) Co., Ltd.) ("**Tongshang Supply Chain**"), a company established in the PRC with limited liability and an indirect wholly-owned subsidiary of the Company and 武漢長弢新材料有限公司 (for transliteration purpose only, Wuhan Changtao New Materials Co., Ltd.) ("**Wuhan New Materials**"), a company established in the PRC with limited liability and a third party independent of and not connected with the Company entered into a strategic cooperation framework agreement (the "**Agreement**") pursuant to which the parties agreed to establish a strategic cooperation relationship for a term of five (5) years for the purposes of (i) the research and development of new technologies and new products for the surface protection materials of port machinery and facilities; (ii) the application of patents for the new technologies and new products; (iii) the build up of a new and innovative business platform; and (iv) the enhancement of brand effect and economic benefits of the parties and to promote sustainable development of new technologies and new products for the surface protection materials of port machinery and facilities.

The parties to the Agreement will, replying on the laboratories, manufacture and search equipment and expertised technological team possessed by the parties, develop and establish an innovative centre to conduct research and development of high-durability, multi-functional surface protective coatings and related products (the "**New Technological Products**") and the New Technological Products is expected to be able to (i) improve the overall quality of surface protection for port machinery or facilities; (ii) enhance corrosion and stain resistance of port machinery or facilities; and (iii) effectively extend the maintenance cycle and significantly reduce maintenance costs of port machinery or facilities.

Pursuant to the Agreement, the parties agreed that (i) the manufacturing of the New Technological Products will be conducted by the factory and relevant equipment owned by Wuhan New Materials based on the product design formula developed by the laboratories and Wuhan New Materials will be responsible for the procurement of all or part of raw materials necessary for the manufacturing of the New Technological Products whereas Tongshang Supply Chain will supervise the manufacturing process throughout; (ii) Tongshang Supply Chain will be the only sales platform in the port industry to sell the New Technological Products exclusively and Wuhan New Materials cannot provide the New Technological Products to any third party within the port industry without the written consent of Tongshang Supply Chain; and (iii) all the intellectual property rights of the New Technological Products will be owned by Tongshang Supply Chain.

The parties to the Agreement will enter into formal agreement(s) for the execution and implementation of the above business project.

REASONS FOR AND BENEFITS OF ENTERING INTO THE AGREEMENT

The Company is an investment holding company incorporated in the Cayman Islands with limited liability. The principal activities of the Group are investment in and development, operation and management of containers and other ports, and the provision of port related, logistics and other services, including integrated logistics, port and warehouse leasing and supply chain management and trading business, which are mainly conducted through various ports, including the WIT Port (武漢陽邏港), the Multi-Purpose Port (通用港口) and the Hannan Port (漢南港), all located in the Yangtze River Basin in Hubei Province, the PRC.

The company has been deeply involved in the trade sector for many years and possesses stable port customer resources, mature market operation and supply chain integration capabilities. The Company will, by leveraging its own supply chain and port channel resources, promote the strategic transformation and upgrading of traditional trade to the new technological products industry, and particularly focusing on port industry to cultivate industrial anti-corrosion coatings sector, building an integrated anti-corrosion solution service system, and cultivating a new growth driver for high-quality development of the Group.

The strategic cooperation arrangement under the Agreement will allow the Company to develop and manufacture the New Technological Products jointly with Wuhan New Materials and the vertical integration into the manufacturing of New Technological Products allows the Group to become a comprehensive service provider of new anti-corrosion materials for ports and is in line with the long-term development strategy of the Group. It is also expected that the strategic cooperation arrangement under the Agreement, if materialised, will expand and diversify the Group's business and broaden its revenue base and hence is in the interests of the Company and its shareholders as a whole. Further announcement(s) will be made by the Company in relation to any material developments of the strategic cooperation arrangement under the Agreement as and when appropriate.

By order of the Board
China Infrastructure & Logistics Group Ltd.
Mr. Fei Benjun
Executive Director and Chairman

Hong Kong, 20 August 2026

As at the date of this announcement, the Board comprises Mr. Fei Benjun and Mr. Qiao Yun as executive Directors; Mr. Li Wei and Ms. Yu Ling as non-executive Directors; and Mr. Chau Kwok Keung, Mr. Fu Xinping and Dr. Mao Zhenhua as independent non-executive Directors.