Kinergy Corporation Ltd.

精技集團有限公司*

(Incorporated in Singapore with limited liability)

(Stock Code: 3302)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

The Board hereby announces the interim results and the unaudited interim condensed consolidated financial statements of the Group for the six months ended 30 June 2026, together with the comparative figures for the six months ended 30 June 2025.

SUMMARY

	For the six months ended			
	30 June 2026 (unaudited) *(S$'000)*	30 June 2025 (unaudited) *(S$'000)*	**Increase/ Decrease** *(S$'000)*	**Percentage Change**
Revenue	**64,502**	50,280	14,222	28.3%
Loss for the period	**(1,800)**	(3,444)	1,644	47.7%
EBITDA[(1)]	**639**	(712)	1,351	NA
EBIT[(2)]	**(1,778)**	(3,172)	1,394	43.9%

Note(s):

(1) EBITDA (non-IFRS/SFRS(I) measures) is defined as earnings before interest, taxes, depreciation and amortisation. It is calculated using profit/loss for the period, taking out the aggregate of income tax expenses or credit, depreciation, amortisation, interest expenses and interest income for the period.

(2) EBIT (non-IFRS/SFRS(I) measures) is defined as earnings before interest and taxes. It is calculated using profit/loss for the period, taking out the aggregate of interest expense, income tax expense or credit and interest income for the period.

(3) EBITDA and EBIT presented are additional financial measures not required by or presented in accordance with IFRS/SFRS(I) to eliminate the potential impact of items that the management considers cannot reflect our operating performance, which is conducive to the comparison of operating performance across years and companies, and to provide readers useful information to understand and evaluate our consolidated results of operation in the same manner as the management. However, such measures are not necessarily comparable to similar measurement tools presented by other companies and have limitations as analytical tools, and should not be considered independent of or as a substitute for our analysis of results of operation or financial conditions presented in accordance with IFRS/SFRS(I).

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE

	Notes	**2026 (unaudited)** *S$'000*	2025 (unaudited) *S$'000*
Revenue	*4*	**64,502**	50,280
Cost of sales		**(57,609)**	(45,765)
Gross profit		**6,893**	4,515
Other income	*5*	**654**	638
Sales and marketing expenses		**(1,220)**	(1,488)
General and administrative expenses		**(6,248)**	(6,512)
Other gains and losses	*6*	**(2,801)**	(140)
Finance costs		**(456)**	(460)
Share of results of associates		**982**	(141)
Loss before tax	*7*	**(2,196)**	(3,588)
Income tax credit	*8*	**396**	144
Loss for the period		**(1,800)**	(3,444)
Loss for the period attributable to:			
Owners of the Company		**(1,513)**	(3,748)
Non-controlling interests		**(287)**	304
		(1,800)	(3,444)
Other comprehensive income:			
Item that may be reclassified subsequently to profit or loss			
Exchange differences on translation of foreign operations		**3,101**	(3,358)
Total comprehensive income for the period		**1,301**	(6,802)

	Notes	**2026 (unaudited) *S$'000***	2025 (unaudited) *S$'000*
Total comprehensive income for the period attributable to:			
Owners of the Company		**1,082**	(6,505)
Non-controlling interests		**219**	(297)
		1,301	(6,802)
Loss per share attributable to owners of the Company			
Basic and diluted (Singapore cents)	*9*	**(0.16)**	(0.41)

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Notes	**As at 30 June 2026 (unaudited)** ***S$'000***	As at 31 December 2025 (audited) *S$'000*
Non-current assets			
Property, plant and equipment		**22,308**	23,044
Right-of-use assets		**3,123**	3,695
Intangible assets		**425**	530
Investment securities	*10*	**18,303**	23,060
Investment in associates	*11*	**16,818**	17,022
Deferred tax assets		**4,750**	4,607
Total non-current assets		**65,727**	71,958
Current assets			
Inventories	*12*	**48,056**	39,720
Trade receivables	*13*	**30,374**	22,504
Prepayments, deposits and other receivables		**4,138**	2,974
Cash and cash equivalents	*14*	**18,943**	17,328
Total current assets		**101,511**	82,526
Current liabilities			
Trade payables	*15*	**33,366**	19,285
Other payables and accruals		**6,588**	6,887
Provision for warranty		**11**	14
Interest-bearing loans and borrowings	*16*	**28,724**	29,021
Income tax payable		**392**	54
Total current liabilities		**69,081**	55,261
Net current assets		**32,430**	27,265

	Notes	**As at 30 June 2026 (unaudited)** *S$'000*	As at 31 December 2025 (audited) *S$'000*
Non-current liabilities			
Deferred tax liabilities		**1,182**	1,864
Interest-bearing loans and borrowings	*16*	**1,088**	1,839
Total non-current liabilities		**2,270**	3,703
Net assets		**95,887**	95,520
Equity			
Share capital	*17*	**91,293**	91,293
Reserves		**(8,238)**	(9,320)
Equity attributable to:			
Owners of the Company		**83,055**	81,973
Non-controlling interests		**12,832**	13,547
Total equity		**95,887**	95,520

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

The Company is a limited liability company incorporated and domiciled in Singapore and is listed on the Main Board of the Stock Exchange.

The registered office and place of business of the Company is located at 1 Changi North Street 1, Singapore 498789.

The principal activities of the Group are in the provision of services in (i) contract manufacturing, design, engineering and assembly for the electronics industry; (ii) design, manufacturing and sale of automated machines, apparatus, systems and equipment; and (iii) fund management and conducting investment activities in equity securities and funds.

The Company operates in Singapore and its subsidiaries operate in Singapore, the PRC, the Philippines, Japan and Malaysia, as at 30 June 2026.

2. BASIS OF PREPARATION AND CHANGES TO THE GROUP'S ACCOUNTING POLICIES

(i) Basis of preparation

The unaudited interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standards ("**IAS**") 34, Interim Financial Reporting, issued by the International Accounting Standards Board ("**IASB**") and the applicable disclosure provisions of the Listing Rules.

The unaudited interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's annual consolidated financial statements as at 31 December 2025.

The unaudited interim condensed consolidated financial statements are presented in Singapore Dollars (S$) and all values are rounded to the nearest thousand (S$'000), except when otherwise indicated.

(ii) New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of new standards effective as of 1 January 2026. The Group has not adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

3. SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products or services and has three reportable operating segments as follows:

(i) EMS, which focuses primarily on manufacturing complete machines, sub-systems and components for original equipment manufacturers. Major products of the EMS division include: (i) complete machines such as advance wire bonders, dicing machines and lapping machines, lifters and polishing machines; (ii) sub-systems such as Equipment Front-End Modules ("**EFEM**"), large format vacuum transport modules, vacuum and atmospheric robots, process chambers and load port modules; and (iii) components such as dry pumps and housing.

(ii) ODM, which is subdivided into the automated equipment department and precision tooling department, designs and manufactures the Group's own "Kinergy" brand proprietary automated equipment, precision tools and spare parts for use mainly in the semiconductor back-end equipment industry. Major products of the ODM division include equipment such as auto frame loaders, auto-buffing equipment and detape equipment, precision tools such as encapsulation moulds and dies and spare parts and automated farming equipment.

(iii) Investment, which primarily engages in providing fund management services and conducting investment activities in equity securities and funds.

The Group's chief operating decision maker is the chief executive officer, who reviews revenue and results of major type of products sold/services rendered for the purpose of resource allocation and assessment of segment performance. The accounting policies of the operating segments are the same as the Group's accounting policies. Segment performance is evaluated based on reportable segment profit, which is a measure of adjusted gross profit. No analysis of the Group's assets and liabilities by operating segments is disclosed as it is not regularly provided to the chief operating decision maker for review.

Revenue breakdown by business segments

The following table sets out our revenue by business segments for the six months ended 30 June 2026 and 2025:

	For the six months ended 30 June			
	2026		2025	
	(unaudited)		(unaudited)	
	S$'000	***%***	*S$'000*	*%*
EMS	**63,246**	**98.1**	47,217	93.9
ODM	**733**	**1.1**	1,856	3.7
Investment	**523**	**0.8**	1,207	2.4
	64,502	**100.0**	50,280	100.0

Geographical information

The following table sets out our revenue by geographical locations for the six months ended 30 June 2026 and 2025. It should be noted that the following breakdown is based on the location of our customers. Our customers, in particular multinational corporations, may elect to place purchase orders from various regional offices. The locations where our products are used may be different from where the customers locate.

	For the six months ended 30 June			
	2026		2025	
	(unaudited)		(unaudited)	
	S$'000	***%***	*S$'000*	*%*
Singapore	**41,652**	**64.6**	28,322	56.3
Mainland China	**10,080**	**15.6**	7,152	14.2
The United States	**3,548**	**5.5**	6,955	13.9
The Philippines	**1,614**	**2.5**	924	1.8
Japan	**2,909**	**4.5**	2,279	4.5
Other countries	**4,699**	**7.3**	4,648	9.3
	64,502	**100.0**	50,280	100.0

4. REVENUE

Disaggregation of revenue

	EMS		ODM		Investment		Total revenue	
	For the six months ended 30 June							
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
	(unaudited)							
	S$'000	*S$'000*	***S$'000***	*S$'000*	***S$'000***	*S$'000*	***S$'000***	*S$'000*
Type of goods or services								
Sale of goods	**62,981**	46,675	**733**	1,856	**—**	—	**63,714**	48,531
Rendering of services	**265**	542	**—**	—	**523**	1,207	**788**	1,749
	63,246	47,217	**733**	1,856	**523**	1,207	**64,502**	50,280
Timing of transfer of goods or services								
At a point in time	**63,246**	47,217	**733**	1,856	**—**	—	**63,979**	48,531
Over period of time	**—**	—	**—**	—	**523**	1,207	**523**	1,749
	63,246	47,217	**733**	1,856	**523**	1,207	**64,502**	50,280

5. OTHER INCOME

	For the six months ended 30 June	
	2026	2025
	(unaudited)	(unaudited)
	S$'000	*S$'000*
Other income		
Bank interest income	**38**	44
Government grants [(1)]	**331**	23
Others	**285**	113
Other investment income	**—**	458
	654	638

Note:

(1) There are no unfulfilled conditions and other contingencies relating to these grants.

6. OTHER GAINS AND LOSSES

	For the six months ended 30 June	
	2026	2025
	(unaudited)	(unaudited)
	S$'000	*S$'000*
Foreign exchange differences, net	**(1,697)**	128
Net loss on disposal of investment securities	**(116)**	—
Net fair value losses on investment securities at fair value through profit or loss	**(988)**	(268)
	(2,801)	(140)

7. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting) the following items:

	For the six months ended 30 June	
	2026	2025
	(unaudited)	(unaudited)
	S$'000	*S$'000*
Cost of inventories	**43,777**	31,923
Depreciation of property, plant and equipment	**1,558**	1,646
Depreciation of right-of-use assets	**754**	795
Amortisation of intangible assets	**105**	19
Research and development expenses	**764**	1,055
Short-term leases	**38**	37
Auditor's remuneration	**126**	137
Professional fees	**152**	242
Employee benefit expenses (excluding directors' and chief executive's remuneration):		
— Wages and salaries	**12,042**	10,995
— Pension scheme contributions	**1,699**	1,693
Addition/(Reversal) of provision for warranty	**83**	(2)
Foreign exchange differences, net	**1,697**	(128)
Government grants	**(331)**	(23)
Allowance for inventory obsolescence	**130**	40
Bank interest income	**(38)**	(44)

8. INCOME TAX CREDIT

The major components of income tax credit for the six months ended 30 June 2026 and 2025 are as follows:

	For the six months ended 30 June	
	2026	2025
	(unaudited)	(unaudited)
	S$'000	*S$'000*
Current income tax credit	**396**	271
Under provision in respect of previous years	**—**	(127)
Income tax credit	**396**	144

9. LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of basic loss per share amounts is based on the loss for six months attributable to owners of the Company, and the weighted average number of ordinary shares of 920,393,394 in issue during the six months ended 30 June 2026 and 2025.

No adjustment has been made to the basic loss per share amounts presented for the six months ended 30 June 2026 and 2025 in respect of a dilution as the Group had no potentially dilutive ordinary shares in issue during the six months ended 30 June 2026 and 2025.

The following table reflects the income and shares data used in the basic and diluted loss per share calculations:

	For the six months ended 30 June	
	2026	2025
	(unaudited)	(unaudited)
	S$'000	*S$'000*
Loss		
Loss for the period attributable to owners of the Company	**(1,513)**	(3,748)

	As at 30 June	
	2026	2025
Number of shares		
Weighted average number of ordinary shares	**920,393,394**	920,393,394
Loss per share attributable to owners of the Company		
Basic and diluted (Singapore cents)	**(0.16)**	(0.41)

10. INVESTMENT SECURITIES

	30 June 2026 (unaudited)	31 December 2025 (audited)
	S$'000	*S$'000*
At fair value through profit or loss		
— Non-quoted equity investments	**18,303**	23,060

11. INVESTMENT IN ASSOCIATES

The Group's investment in associates is summarised below:

	30 June 2026 (unaudited)	31 December 2025 (audited)
	S$'000	*S$'000*
Nantong Genlight Venture Capital Fund	**1,646**	1,608
Nantong Intelligent Fund	**7,121**	8,530
Nanyang Fund	**7,806**	6,596
Liteleaf Pte Ltd.	**245**	288
	16,818	17,022

Particulars of the principal associates of the Group are as follows:

Name of associate	**Place of incorporation/ operation**	**Principal activities**	**Percentage of ownership interest attributable to the Group**	
			30 June 2026	31 December 2025
Held through the Company:				
Liteleaf Pte Ltd.	Singapore	Growing of leafy and fruit vegetables (hydroponics) with agrotechnology consultancy services and developing agricultural machineries	**8%[(1)]**	8%[(1)]
Nantong Genlight Venture Capital Fund	the PRC	Private equity investment	**30%**	30%
Held through the subsidiaries of the Company:				
Nantong Intelligent Fund	the PRC	Private equity investment	**20%**	20%
Nanyang Fund	the PRC	Private equity investment	**20%**	20%
Nantong Genlight Venture Capital Fund	the PRC	Private equity investment	**30%**	30%

Note:

(1) As one of the Directors is a director of Liteleaf Pte Ltd., Liteleaf Pte Ltd. is considered one of the principal associates of the Group although the Group owns only approximately 8% equity interest of Liteleaf Pte Ltd..

12. INVENTORIES

	30 June 2026 (unaudited)	31 December 2025 (audited)
	S$'000	*S$'000*
Raw materials	**35,698**	29,023
Work-in-progress	**6,510**	5,773
Finished goods	**5,848**	4,924
Total inventories at lower of cost and net realisable value	**48,056**	39,720

13. TRADE RECEIVABLES

An ageing analysis of the trade receivables as at the end of the reporting period, based on the due date is as follows:

	30 June 2026 (unaudited)	31 December 2025 (audited)
	S$'000	*S$'000*
Neither past due nor impaired	**27,227**	18,350
Past due:		
— 0 to 30 days	**1,805**	2,147
— 31 to 60 days	**336**	388
— 61 to 90 days	**78**	485
— Over 90 days	**928**	1,134
	30,374	22,504

14. CASH AND CASH EQUIVALENTS

	30 June 2026 (unaudited) *S$'000*	31 December 2025 (audited) *S$'000*
Cash and bank balances	**18,926**	17,311
Short-term deposits	**17**	17
	18,943	17,328

15. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 June 2026 (unaudited) *S$'000*	31 December 2025 (audited) *S$'000*
— 0 to 30 days	**10,698**	5,260
— 31 to 60 days	**6,882**	5,954
— 61 to 90 days	**7,307**	4,021
— Over 90 days	**8,479**	4,050
	33,366	19,285

16. INTEREST-BEARING LOANS AND BORROWINGS

	30 June 2026 (unaudited) *S$'000*	31 December 2025 (audited) *S$'000*
Lease liabilities	**2,330**	2,934
2% unsecured bank loan of S$5,000,000	**—**	529
6.09% secured bank loan of RM3,350,000	**799**	927
Unsecured bank trade financing	**24,262**	24,465
Bank overdrafts	**2,421**	2,005
	29,812	30,860
Repayable details as follows:		
— Not later than 1 year	**28,724**	29,021
— Later than 1 year but not later than 2 years	**1,088**	1,839
	29,812	30,860

17. SHARE CAPITAL

	Number of Shares	**Amount** *S$'000*
Issued and fully paid ordinary Shares[1]:		
As at 31 December 2025 (audited) and 30 June 2026 (unaudited)	920,393,394	91,293

Note:

(1) All issued Shares are fully paid ordinary Shares with no par value.

18. DIVIDENDS

The Board does not recommend the payment of interim dividend for the six months ended 30 June 2026 (30 June 2025: Nil).

MANAGEMENT DISCUSSION AND ANALYSIS

1. OVERVIEW

Established in Singapore in 1988, we are a major contract manufacturer specialising in the manufacture of equipment, machines, sub-systems, precision tools, spare parts and components mainly in the SPE industry, with in-house production facilities located in Singapore, the PRC, the Philippines and Malaysia.

The Group is mainly engaged in three reportable business segments, namely (i) electronics manufacturing services ("**EMS**"), (ii) original design manufacturing ("**ODM**"), and (iii) investment. Our EMS division focuses primarily on manufacturing of sub-system, complete machines and components, for original design manufacturers and the provision of post-warranty period maintenance and commissioning services to our customers. Our ODM division focuses primarily on designs and manufacturing automated equipment, precision tools and spare parts under our own "Kinergy" brand for use in the semiconductor back-end equipment industry. Our investment division focuses primarily on providing fund management services and conducting investment activities in equity securities and funds.

The Group's revenue was mainly derived from the EMS division, which accounted for approximately 98.1% of our total revenue for the six months ended 30 June 2026. Revenue from the ODM and investment divisions accounted for approximately 1.1% and 0.8% of our total revenue for the six months ended 30 June 2026, respectively.

The semiconductor industry has picked up strongly since early 2026. The exceptionally strong demand is driven by storage devices and Artificial Intelligence (AI) chips.

The often-repeated impending "AI bubble" has caused some slight pause in the general semiconductor environment. However, we are of the opinion that the "AI bubble" may mainly affect the astronomical valuations of the AI related companies. It may only marginally affect the overall demands for AI chips. Our view is that AI is an increasingly efficient and productive tool for business and scientific applications. Accordingly, demand for AI chips is expected to remain resilient, notwithstanding concerns over valuations of AI-related companies.

Accordingly, we continue to drive ourselves to be engaged in the advanced packaging and Wafer Fabrication Equipment (WFE) sectors of our business. At the same time, we continue to also develop Kinergy's legacy business in the Outsourced Semiconductor Assembly and Test (OSAT) sectors as this is currently our sustaining business.

2. BUSINESS REVIEW AND PROSPECT

As of 11 August 2026, Kinergy's delivered revenue and outstanding purchase orders on hand amounted to approximately S$202.1 million, of which approximately S$65.4 million is expected to be delivered by the end of FY2027. We expect that more orders will continue to flow in as the semiconductor industry continues to expand.

In this euphoria of unprecedented bullishness, Kinergy will focus on:

(i) securing pricing and supply integrity of materials relative to customer pricing;

(ii) maintaining product quality and delivery performance; and

(iii) improving efficiency and productivity across overall operating costs.

By staying disciplined and focused on these fundamentals, Kinergy can look forward to even better days ahead.

A brief summary of the three business units of the Group is outlined below:

— **EMS Division**

Our total revenue from the EMS Division for the six months ended 30 June 2026 increased by approximately 34.0% compared to the corresponding period in 2025, which was mainly attributable to an increase in the sales volume of our biggest customer.

— **ODM Division**

Our total revenue from the ODM Division for the six months ended 30 June 2026 decreased by approximately 60.5% compared to that for the six months ended 30 June 2025 mainly due to decreased customer demand.

The ODM Division is benefitting from the considerable rise in demand within the semiconductor industry. As of 11 August 2026, the ODM Division has secured revenue and order backlog of approximately S$3.0 million. Revenue of the ODM Division for 2026 is expected to be in the range of S$4.0 million to S$4.5 million. Coupled with efforts of trimming operations expenditure, the ODM Division is expected to achieve break-even financially in the year ending 31 December 2026.

— **Investment Division**

Revenue from fund management fee for the six months ended 30 June 2026 decreased by approximately 56.7% compared to the corresponding period in 2025, and such decrease was primarily attributable to the life of one fund ended in March 2026 and extension approval is currently pending. Shanghai Genlight manages seven funds with total assets under management (AUM) of approximately S$151.7 million as at 30 June 2026.

Shanghai Genlight continues to be profitable. However, the difficulties of the fund management in getting funds to manage and the difficulties of finding attractive investment worthy companies continues to cast a shadow over the business.

— **Outlook**

With improving sales efforts and a more bullish outlook, Kinergy expects to return to profitability in the year ending 31 December 2026.

3. FINANCIAL REVIEW

Revenue

The following table sets forth the components of our revenue by operating segment for the periods indicated:

	For the six months ended 30 June		
	2026	2025	Percentage change
	S$'000	*S$'000*	
EMS	**63,246**	47,217	34.0%
ODM	**733**	1,856	–60.5%
Investment	**523**	1,207	–56.7%
	64,502	50,280	28.3%

The Group's revenue increased by approximately S$14.2 million or 28.3% from approximately S$50.3 million for the six months ended 30 June 2025 to approximately S$64.5 million for the six months ended 30 June 2026. The increase was mainly attributable to an increase in the sales volume from the EMS division.

Cost of sales

Cost of sales primarily consists of material costs, labour costs and overhead expenses. The following table sets forth a breakdown of our cost of sales by operating segment for the periods indicated:

	For the six months ended 30 June		
	2026	2025	Percentage change
	S$'000	*S$'000*	
EMS	**56,738**	43,839	29.4%
ODM	**871**	1,926	–54.8%
Investment	—	—	N/A
	57,609	45,765	25.9%

The Group's cost of sales increased by approximately S$11.8 million or 25.9% from approximately S$45.8 million for the six months ended 30 June 2025 to approximately S$57.6 million for the six months ended 30 June 2026. The increase was in line with the increase in revenue from our EMS division.

Gross profit and gross profit margin

As a result of the changes in the revenue and cost of sales above, our gross profit increased by approximately S$2.4 million or 53.3% from approximately S$4.5 million for the six months ended 30 June 2025 to approximately S$6.9 million for the six months ended 30 June 2026.

Our gross profit margin increased by approximately 1.7% from approximately 9.0% for the six months ended 30 June 2025 to approximately 10.7% for the six months ended 30 June 2026. The increase was in line with the increase in sales volume.

Other income

There is no significant fluctuation in other income during the six months ended 30 June 2026 compared to prior period.

Sales and marketing expenses

Our sales and marketing expenses decreased by approximately S$0.3 million or 18.0% from approximately S$1.5 million for the six months ended 30 June 2025 to approximately S$1.2 million for the six months ended 30 June 2026. The decrease was mainly due to the reduction in sales commissions of approximately S$0.2 million.

General and administrative expenses

There is no significant fluctuation in general and administrative expenses during the six months ended 30 June 2026 compared to corresponding period in 2025.

Other gains and losses

Other gains and losses increased from a loss of approximately S$0.1 million for the six months ended 30 June 2025 to a loss of approximately S$2.8 million for the six months ended 30 June 2026. The increase was mainly due to a fair value loss on investment securities of approximately S$1.0 million for the six months ended 30 June 2026, as compared to a fair value loss on investment securities of approximately S$0.3 million for the six months ended 30 June 2025; a net loss on disposal of investment securities approximately S$0.1 million for the six months ended 30 June 2026 while there was no such transaction for the six months ended 30 June 2025; and a shift from foreign exchange gain of approximately S$0.1 million for the six months ended 30 June 2025 to foreign exchange loss of approximately S$1.7 million for the six months ended 30 June 2026.

Finance costs

There is no significant fluctuation in finance costs during the six months ended 30 June 2026 compared to prior period.

Loss before tax

Our loss before tax for the six months ended 30 June 2026 was approximately S$2.2 million as compared to loss before tax of approximately S$3.6 million for the six months ended 30 June 2025. The decrease in loss before tax was mainly attributable to the increase in gross profit and improvement in share of results of associates, partially offset by higher other gains and losses, mainly foreign exchange loss and fair value loss on investment securities.

Income tax credit

An income tax credit of S$0.4 million was recorded for the six months ended 30 June 2026 as compared to the income tax credit of S$0.1 million recorded for the six months ended 30 June 2025. This is in line with the loss before tax.

Loss for the period

As a result of the above, the Group recorded a net loss after tax of approximately S$1.8 million for the six months ended 30 June 2026 as compared to a net loss after tax of approximately S$3.4 million for the six months ended 30 June 2025. The decrease in loss before tax was mainly attributable to the increase in gross profit and improvement in share of results of associates, partially offset by higher other gains and losses, mainly foreign exchange loss and fair value loss on investment securities.

LIQUIDITY AND CAPITAL RESOURCES

As at 30 June 2026, the Group had cash and cash equivalents of approximately S$18.9 million. The Group has sufficient resources to support its operations and meet its foreseeable capital expenditures.

Cash flow

The following table sets forth a summary of our cash flows for the periods indicated:

	For the six months ended 30 June	
	2026	2025
	S$'000	*S$'000*
Net cash flow used in operating activities	**(14)**	(7,877)
Net cash flow generated from/(used in) investing activities	**5,448**	(1,644)
Net cash flow (used in)/generated from financing activities	**(3,374)**	2,543
Net increase/(decrease) in cash and cash equivalents	**2,060**	(6,978)
Cash and cash equivalents at 1 January	**17,328**	17,684
Effect of exchange rate changes on cash and cash equivalents	**(445)**	523
Cash and cash equivalents at 30 June	**18,943**	11,229

Net cash flow used in operating activities

The Group generates cash from operating activities primarily from sales of goods. Cash flows from operating activities reflects profit/(loss) before taxation for the period adjusted for (i) non-cash item such as depreciation of property, plant and equipment and right-of-use assets, amortisation of intangible assets and other non-cash items, which lead to the operating cash (used in)/generated before changes in working capital; (ii) effects of cash flows arising from changes in working capital, including changes in inventories, trade and other receivables and trade and other payables which lead to cash flow (used in)/generated from operations; and (iii) interest income received, interest expense paid and income tax paid, which result in net cash (used in)/generated from operating activities.

For the six months ended 30 June 2026, the Group's net cash used in operating activities was approximately S$0.01 million, primarily reflected in: (i) increase in trade and other receivables of approximately S$9.4 million; (ii) increase in inventories of approximately S$8.5 million; and was partially offset by operating cash before changes in working capital of approximately S$5.0 million; and increase in trade and other payables and accruals of approximately S$12.9 million.

Net cash flow generated from/(used in) investing activities

Cash flow from investing activities mainly relates to purchase and disposal of investment securities and purchase of property, plant and equipment.

For the six months ended 30 June 2026, the Group's net cash flow generated from investing activities was approximately S$5.4 million, which was primarily used in (i) the purchase of property, plant and equipment of approximately S$0.3 million; and (ii) addition of financial instruments of approximately S$1.9 million; and was partially offset by proceeds from disposal of investment securities and capital return from an associate of approximately S$7.6 million.

Net cash flow (used in)/generated from financing activities

Cash flows from financing activities includes proceeds and repayments of bank loans, payment of lease liabilities, and payment of dividend.

For the six months ended 30 June 2026, the Group's net cash flow used in financing activities was approximately S$3.3 million, mainly used in: (i) repayment of bank loan of approximately S$15 million; (ii) payment of lease liabilities of approximately S$0.7 million; (iii) payment of interests from bank loan and lease liabilities of approximately S$0.5 million; (iv) dividend paid to non-controlling shareholders of approximately S$0.9 million, and was partially offset by net proceeds of bank loans of approximately S$13.8 million.

NET CURRENT ASSETS

The Group's net current asset increased by approximately S$5.1 million from approximately S$27.3 million as at 31 December 2025 to approximately S$32.4 million as at 30 June 2026. The increase was primarily due to: (i) increase in trade receivables and prepayments, deposits and other receivables of approximately S$9.0 million; (ii) increase in cash and cash equivalents of approximately S$1.6 million; (iii) increase in inventories of approximately S$8.3 million; and (iv) decrease in current portion of interest-bearing loans and borrowings of approximately S$0.3 million. This was partially offset by (i) increase in tax payable of approximately S$0.3 million; and (ii) increases in trade and other payables and accruals of approximately S$13.8 million.

CAPITAL EXPENDITURE

The Group's capital expenditure consisted of purchase cost relating to property, plant and equipment. For the six months ended 30 June 2026, the Group's capital expenditure amounted to approximately S$0.3 million for the acquisition of property, plant and equipment. The Group funded such capital expenditure with internal resources.

Capital and investment commitments

The Group's capital and investment commitments primarily relate to commitments for equity investments and acquisitions of property, plant and equipment.

As at 30 June 2026, the Group's capital and investment expenditures contracted for as at the end of the reporting period but not recognised in the financial statements are as follows:

	As at 30 June 2026 *S$'000*
Contracted, but not provided for:	
Property, plant and equipment	**620**
Investment securities	**25,579**
	26,199

Investment securities

The balance of approximately S$25.6 million pertains to the remaining investment commitments of the Group in contributing to private equity funds.

INDEBTEDNESS

Bank loan and other borrowings

As at 30 June 2026, the Group had outstanding balances from interest-bearing loans and borrowings of approximately S$29.8 million (31 December 2025: approximately S$30.8 million).

Contingent liabilities

As at 30 June 2026, the Group did not have any contingent liabilities, guarantees or any litigations or claims of material importance, pending or threatened against any member of the Group.

Net debt to equity ratio

Net debt to equity ratio equals total interest-bearing loans and borrowings (including lease liabilities) net of cash and cash equivalents at the end of the period divided by total equity at the end of the period. Net debt to equity ratio as at 30 June 2026 was approximately 0.11 (31 December 2025: 0.14).

Gearing ratio

Gearing ratio equals total debt divided by total equity at the end of the period. Total debt includes bank loans and lease liabilities. Gearing ratio of the Group as at 30 June 2026 was approximately 0.31 (31 December 2025: 0.32).

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

The Group did not have other concrete plans for material investments as at 30 June 2026.

SIGNIFICANT INVESTMENTS, ACQUISITIONS AND DISPOSALS

There were no significant investments as defined under the Listing Rules, or material acquisition or disposal of subsidiaries, associates or joint ventures during the six months ended 30 June 2026.

FOREIGN EXCHANGE RISK MANAGEMENT

The functional currency of the Group is SGD. The Group mainly operates in Singapore and China; hence the operating expenses are denominated in SGD and RMB. The majority of the Group's revenue is denominated and settled in USD. Therefore, fluctuations in exchange rates of SGD, RMB and USD could materially impact the Group's profit margin and overall results of operations, and there will be gains and losses resulting from fluctuations in the exchange rate. The Group practices a certain degree of natural hedging of this risk through purchasing raw materials in USD and borrowing USD short-term loans for working capital needs. In addition, a certain amount of USD forward sales contract has been done with our bankers. Going forward, the Group expects that exchange rates of SGD, RMB and USD will continue to fluctuate. The management of the Group will continue to monitor the Group's foreign currency exchange exposure and will take prudent measures to minimise that currency exchange risk.

PLEDGE OF ASSETS

As at 30 June 2026, other than the mortgage of deposit and a factory for bank facilities by subsidiaries in Malaysia, the Group did not pledge any other assets.

HUMAN RESOURCES

As at 30 June 2026, the Group had 790 employees. The employees benefit expense incurred during the six months ended 30 June 2026 was approximately S$14.5 million. As required by the applicable laws and regulations, the Group participates in various employee social security plans for our employees that are administered by local governments. The Group's remuneration policy rewards employees and directors based on individual performance, demonstrated capabilities, involvement, market comparable information and the performance of the Group. The Group improves the professional skills and management level of its employees through internal and external training. To ensure that the Group attracts and retains competent staff, remuneration packages are reviewed on a regular basis. Performance bonuses are offered to qualified employees based on individual and the Group's performance. Besides offering competitive remuneration packages, the Company adopted a share option scheme on 27 June 2018 with the objective to recognise contributions made by eligible employees and to retain the eligible employees for the continual operation, growth and future development of the Group. We did not experience any labour disputes during the six months ended 30 June 2026.

DIVIDEND

The Board does not recommend the payment of interim dividend for the six months ended 30 June 2026.

CORPORATE GOVERNANCE CODE

The Group is committed to the establishment of good corporate governance practices and procedures with a view to being a transparent and responsible organisation which is open and accountable to the Shareholders. The Board strives for adhering to the principles of corporate governance and has adopted sound corporate governance practices to meet the legal and commercial standards, focusing on areas such as internal control, fair disclosure and accountability to all Shareholders to ensure the transparency and accountability of all operations of the Company. The Company believes that effective corporate governance is an essential factor to create more value for its Shareholders. The Board will continue to review and improve the corporate governance practices of the Group from time to time to ensure that the Group is led by an effective Board in order to optimise return for Shareholders.

The Company has complied with all the code provisions set out in Part 2 of Appendix C1 to the Listing Rules during the six months ended 30 June 2026.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF LISTED ISSUERS

The Company has adopted the Model Code as its code of conduct regarding securities transactions by the Directors and relevant employees.

Upon specific enquiry of all Directors, all Directors confirmed that they have complied with the required standard set out in the Model Code during six months ended 30 June 2026.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) during the six months ended 30 June 2026.

REVIEW OF FINANCIAL INFORMATION BY THE AUDIT COMMITTEE

The unaudited interim condensed consolidated financial statements of the Group for the six months ended 30 June 2026 and this announcement have been reviewed by the audit committee of the Board, comprising solely the independent non-executive Directors.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This interim results announcement is published on the websites of the Stock Exchange (www.hkex.com.hk) and the Company (http://www.kinergycorp.com). The interim report for the six months ended 30 June 2026 containing all the information required by the Listing Rules will be made available on the said websites in due course.

EVENTS AFTER THE REPORTING PERIOD

No material events happened subsequent to 30 June 2026 and up to the date of this announcement.

DEFINITIONS

"associate(s)"	has the meaning ascribed to it under the Listing Rules
"Board"	the board of Directors
"CEL"	China Everbright Limited (中國光大控股有限公司), a company incorporated in Hong Kong on 25 August 1972, whose shares are listed on the Stock Exchange (stock code: 165)
"China" or "the PRC"	the People's Republic of China, for the purpose of this announcement, excluding Hong Kong, Macau Special Administrative Region of the PRC and Taiwan
"Company"	Kinergy Corporation Ltd. (精技集團有限公司*), a limited liability company incorporated in Singapore, the shares of which are listed on the Main Board of the Stock Exchange (stock code: 3302)
"Director(s)"	the director(s) of the Company
"EMS"	Electronics Manufacturing Services
"Group", "we", "us" or "Kinergy"	the Company and its subsidiaries
"Hong Kong"	The Hong Kong Special Administrative Region of the PRC

"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules
"Nantong Genlight Venture Capital Fund"	Nantong Genlight Venture Capital Fund Partnership (Limited Partnership)* (南通光朴創業投資基金合夥企業(有限合夥)), a limited partnership established in the PRC
"Nantong Intelligent Fund"	Nantong CEL Intelligent Manufacturing Equity Investment Fund Partnership (Limited Partnership)* (南通光控智造股權投資基金合夥企業(有限合夥)), a limited partnership established in the PRC
"Nanyang Fund"	Nanyang Kinergy Equity Investment Fund Partnership (Limited Partnership)* (南陽精技股權投資基金合夥企業(有限合夥)), a limited partnership established in the PRC
"ODM"	Original Design Manufacturing
"RMB"	Renminbi, the lawful currency of the PRC
"S$" or "SGD"	Singapore dollars, the lawful currency of Singapore
"Shanghai Genlight"	Shanghai GenLight Capital Management Co. Ltd.* (上海光朴創業投資管理有限公司 (formerly known as ShanghaiCEL Puyan Equity Investment Management Limited* (上海光控浦燕股權投資管理有限公司)), a limited liability company established in the PRC on 6 July 2015 and owned as to approximately 51.03% by the Company and ultimately and beneficially owned as to approximately 48.97% by CEL as at the date of this announcement
"Share(s)"	ordinary shares(s) in the capital of the Company
"Shareholder(s)"	the shareholder(s) of the Company
"Singapore"	the Republic of Singapore
"Stock Exchange"	The Stock Exchange of Hong Kong Limited

"subsidiary(ies)"	has the meaning ascribed to it in section 15 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong)
"the United States"	the United States of America
"USD"	United States dollars, the lawful currency of the United States
"%"	per cent

By order of the Board
Kinergy Corporation Ltd.
Lim Kuak Choi Leslie
Executive Director and Chief Executive Officer

Hong Kong, 21 August 2026

As at the date of this announcement, the executive Directors are Mr. Lim Kuak Choi Leslie, Mr. Du Xiaotang, Mr. Lim Khin Mann and Mr. Tay Kim Kah; the non-executive Directors are Mr. Loh Kin Wah (Chairman) and Mr. Fan Zhirong; and the independent non-executive Directors are Mr. Hoon Chee Wai, Dr. Ang Peng Huat and Ms. Chan Tak Yi.

* *For identification purpose only*