Neo-Neon Holdings Limited
同方友友控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 01868)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

INTERIM RESULTS

The Board of Directors of Neo-Neon Holdings Limited is pleased to announce the unaudited interim results of the Group for the six months ended 30 June 2026 (the "**Period**"), together with the unaudited comparative figures for the six months ended 30 June 2025. These results for the Period have been reviewed by the Audit Committee, comprising solely the independent non-executive Directors.

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2026

		Six months ended 30 June	
	Notes	**2026**	2025
		RMB'000	*RMB'000*
		(Unaudited)	(Unaudited)
REVENUE	4	**334,000**	290,081
Cost of sales		**(211,993)**	(168,155)
Gross profit		**122,007**	121,926
Other income, gains and losses, net	5	**44,541**	36,195
Selling and distribution expenses		**(110,832)**	(106,399)
Administrative expenses		**(43,860)**	(46,379)
Impairment of financial assets, net	7	**(886)**	(458)
Finance costs	6	**(1,772)**	(567)
PROFIT BEFORE TAX	7	**9,198**	4,318
Income tax credit/(expense)	8	**(3,334)**	569
PROFIT FOR THE PERIOD		**5,864**	4,887

		Six months ended 30 June	
	Note	**2026**	2025
		RMB'000	*RMB'000*
		(Unaudited)	(Unaudited)
Attributable to:			
Shareholders of the Company		**5,792**	4,945
Non-controlling interests		**72**	(58)
		5,864	4,887
EARNINGS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY			
Basic and diluted	10	**RMB0.28 cent**	RMB0.24 cent

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2026

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
PROFIT FOR THE PERIOD	**5,864**	4,887
OTHER COMPREHENSIVE INCOME/(LOSS):		
Item that may be reclassified to profit or loss in subsequent periods – Exchange differences on translation of the financial statements of subsidiaries	**18,686**	12,852
Item that will not be reclassified to profit or loss in subsequent periods – Exchange differences on translation of the financial statements of the Company	**(52,307)**	(22,743)
OTHER COMPREHENSIVE LOSS FOR THE PERIOD, NET OF INCOME TAX	**(33,621)**	(9,891)
TOTAL COMPREHENSIVE LOSS FOR THE PERIOD	**(27,757)**	(5,004)
Attributable to:		
Shareholders of the Company	**(27,515)**	(4,970)
Non-controlling interests	**(242)**	(34)
	(27,757)	(5,004)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

30 June 2026

	Notes	**30 June 2026** *RMB'000* **(Unaudited)**	31 December 2025 *RMB'000* (Audited)
NON-CURRENT ASSETS			
Property, plant and equipment	11	**22,763**	14,746
Investment properties		**174,474**	169,081
Right-of-use assets	11	**50,228**	56,533
Goodwill		**86,613**	89,384
Other intangible assets		**10,612**	15,364
Rental deposit paid		**3,460**	3,575
Financial assets at fair value through profit or loss		**107,000**	112,000
Deferred tax assets		**29,110**	30,041
Total non-current assets		**484,260**	490,724
CURRENT ASSETS			
Inventories		**169,271**	170,959
Trade and bills receivables	12	**100,690**	100,422
Loan receivable from a third party	13	**15,425**	51,059
Loan receivable from the ultimate holding company	14	**433,583**	400,406
Prepayments, deposits and other receivables		**23,156**	31,943
Income tax recoverable		**1,300**	–
Cash and bank balances		**629,767**	637,099
Total current assets		**1,373,192**	1,391,888
CURRENT LIABILITIES			
Trade payables		**49,228**	68,275
Other payables and accruals	15	**120,170**	110,260
Provisions		**21,883**	21,717
Income tax payables		**1,365**	2,697
Bank borrowing		**17,027**	–
Lease liabilities		**8,522**	8,102
Total current liabilities		**218,195**	211,051
NET CURRENT ASSETS		**1,154,997**	1,180,837
TOTAL ASSETS LESS CURRENT LIABILITIES		**1,639,257**	1,671,561

	Notes	**30 June 2026** *RMB'000* **(Unaudited)**	31 December 2025 *RMB'000* (Audited)
NON-CURRENT LIABILITIES			
Lease liabilities		**44,456**	49,192
Deferred tax liabilities		**25,866**	24,602
Total non-current liabilities		**70,322**	73,794
Net assets		**1,568,935**	1,597,767
EQUITY			
Equity attributable to shareholders of the Company:			
Issued capital	16	**185,672**	185,672
Reserves		**1,372,589**	1,401,180
		1,558,261	1,586,852
Non-controlling interests		**10,674**	10,915
Total equity		**1,568,935**	1,597,767

NOTES

30 June 2026

1. BASIS OF PREPARATION

The interim financial information for the six months ended 30 June 2026 has been prepared in accordance with the applicable disclosure requirements of The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") and Hong Kong Accounting Standard 34 *Interim Financial Reporting* ("**HKAS 34**") as issued by the Hong Kong Institute of Certified Public Accountants.

The interim financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Company's consolidated financial statements for the year ended 31 December 2025.

2. CHANGES IN ACCOUNTING POLICIES

The accounting policies adopted in the preparation of this interim financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of the following amended HKFRS Accounting Standards for the first time for the current period's financial information:

Amendments to HKFRS 9 and HKFRS 7	*Amendments to the Classification and Measurement of Financial Instruments*
Amendments to HKFRS 9 and HKFRS 7	*Contracts Referencing Nature-dependent Electricity*
Annual Improvements to HKFRS Accounting Standards – Volume 11	Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7

The adoption of the above amendments did not have any impact on the Group's results of operation and financial position.

3. OPERATING SEGMENT INFORMATION

Operating segment information

No operating segment information is presented as the Group's revenue and reported results for each of the six months ended 30 June 2026 and 2025, and the Group's total assets as at the end of each of these reporting periods were derived from one single operating segment, i.e., manufacturing, sale and trading of lighting products.

Geographical information

(a) Revenue from external customers

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
North America	**325,664**	283,833
Europe	**4,972**	2,444
Asia	**3,232**	3,804
Other continents	**132**	–
Total	**334,000**	290,081

The revenue information above is based on the location of the customers.

(b) Non-current assets

	30 June	31 December
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
North America	**149,044**	157,014
The PRC	**117,249**	113,084
Vietnam	**43,599**	44,360
Dubai	**33,267**	33,600
Hong Kong	**1,531**	625
Total	**344,690**	348,683

The non-current asset information above is based on the locations of the assets and excludes financial instruments and deferred tax assets.

Information about major customers

During each of the six months ended 30 June 2026 and 2025, no single customer contributed 10% or more of the Group's total revenue.

4. REVENUE

The Group's revenue for each of the six months ended 30 June 2026 and 2025 wholly represented revenue from contracts with customers. The revenue was derived from sale of lighting products, which is recognised at a point in time and the disaggregated revenue information by geographical market, based on the locations of the customers, is disclosed in note 3 to the interim financial information.

5. OTHER INCOME, GAINS AND LOSSES, NET

		Six months ended 30 June	
	Note	**2026**	2025
		RMB'000	*RMB'000*
		(Unaudited)	(Unaudited)
Other income			
Bank interest income		**7,835**	8,705
Other interest income		**6,229**	7,863
Dividend income of financial assets at fair value through profit or loss		**1,030**	920
Government grants*		**35**	3,799
Gross rental income		**5,075**	5,067
Tariff refund income		**31,756**	–
Customers' claim for tariff refund		**(15,878)**	–
Others		**803**	876
		36,885	27,230
Gains and losses, net			
Fair value loss of financial assets at fair value through profit or loss, net		**(5,000)**	(5,721)
Fair value gain of investment properties, net		**8,022**	5,378
Gain on disposal of financial assets at fair value through profit or loss, net		**–**	6,192
Foreign exchange differences, net		**4,634**	3,116
		7,656	8,965
Total other income, gains and losses, net		**44,541**	36,195

* There are no unfulfilled conditions or contingencies relating to the grants.

6. FINANCE COSTS

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Interest on a bank loan	**110**	–
Interest on lease liabilities	**1,602**	475
Amortisation of bank facility costs	**60**	92
	1,772	567

7. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Cost of inventories sold	**209,889**	166,196
Depreciation of property, plant and equipment	**2,649**	3,046
Depreciation of right-of-use assets	**6,273**	5,263
Lease payments not included in the measurement of lease liabilities	**178**	34
Direct operating expenses (including repairs and maintenance) arising from rental-earning investment properties	**264**	172
Impairment/(reversal of impairment) of financial assets, net:		
Trade and bills receivables	**430**	467
Other receivables	**456**	(9)
	886	458
Write-down of inventories to net realisable value	**1,273**	1,098

8. INCOME TAX EXPENSE/(CREDIT)

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Current – Hong Kong		
Charge for the period	**130**	16
Overprovision in prior periods	**–**	(285)
Current – Elsewhere		
Charge for the period	**1,525**	47
Underprovision in prior periods	**–**	45
Deferred tax	**1,679**	(392)
Total tax expense/(credit) for the period	**3,334**	(569)

Note: A summary of applicable income tax rates of the jurisdictions in which the Group has operations during the period is as follows:

	Six months ended 30 June	
	2026	2025
	%	*%*
Hong Kong	**16.5**	16.5
USA	**28**	28
The PRC	**25**	25
Vietnam	**20**	20

9. DIVIDENDS

The directors of the Company did not recommend the payment of an interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

10. EARNINGS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

The calculation of the basic earnings per share amount is based on the profit for the period attributable to shareholders of the Company of RMB5,792,000 (six months ended 30 June 2025: RMB4,945,000), and the weighted average number of ordinary shares of 2,092,068,235 (six months ended 30 June 2025: 2,094,465,417) outstanding during the period, after taking into account the effect of treasury shares held by the Group.

No adjustment has been made to the basic earnings per share amounts presented for each of the six months ended 30 June 2026 and 2025 in respect of a dilution as (i) the Company had no potential ordinary shares in issue; and (ii) there was no diluting event in respect of the share options of a subsidiary of the Group outstanding during these periods.

11. PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ASSETS

During the period, the Group acquired items of property, plant and equipment and right-of-use assets at total costs of RMB11,194,000 (six months ended 30 June 2025: RMB2,528,000) and RMB1,710,000 (six months ended 30 June 2025: Nil), respectively.

12. TRADE AND BILLS RECEIVABLES

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Trade receivables	**109,524**	109,309
Bills receivables	**7**	139
Gross trade and bills receivables	**109,531**	109,448
Less: Provision for impairment losses	**(8,841)**	(9,026)
Total	**100,690**	100,422

An ageing analysis of the trade and bills receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 month	**68,191**	52,836
1 to 2 months	**16,366**	21,744
2 to 3 months	**6,957**	17,146
3 to 6 months	**5,224**	4,195
Over 6 months	**3,952**	4,501
Total	**100,690**	100,422

13. LOAN RECEIVABLE FROM A THIRD PARTY

	30 June 2026 *RMB'000* (Unaudited)	31 December 2025 *RMB'000* (Audited)
Loan receivable from a third party	**48,813**	85,778
Less: Loss allowance for impairment	**(33,388)**	(34,719)
	15,425	51,059

The loan receivable represented the money lent to a customer by Tongfang Finance Limited, an indirect wholly-owned subsidiary of the Company which is principally engaged in money lending business. Management has performed credit risk assessment by performing background search on the borrower, financial analysis on the companies for which the borrower has pledged the equity shares and property search on pledged properties.

The loan receivable bore interest rate at 8% p.a. (31 December 2025: 8% p.a.) and was overdue since 2020. The loan receivable amounting to RMB15,425,000 (31 December 2025: RMB51,059,000) was secured by certain properties, listed securities, private equities and other investments of the borrower and personal guarantees. The balance is classified as a financial asset at amortised cost. Management performs continuous assessment on the recoverability of the loan receivable.

14. LOAN RECEIVABLE FROM THE ULTIMATE HOLDING COMPANY

	30 June 2026 *RMB'000* (Unaudited)	31 December 2025 *RMB'000* (Audited)
Loan principal amount	**430,000**	400,000
Interest receivable	**3,583**	406
	433,583	400,406

The loan receivable from the ultimate holding company represents (i) the revolving loan to Tsinghua Tongfang Co., Limited with a total principal amount of RMB430 million (31 December 2025: RMB400 million), which is unsecured, interest-bearing at 3.00% per annum (31 December 2025: 3.65% per annum) and repayable on demand; and (ii) interest receivable of approximately RMB3,583,000 (31 December 2025: RMB406,000).

15. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 month	**20,308**	50,836
1 to 3 months	**22,197**	8,276
3 to 6 months	**1,485**	3,877
6 months to 1 year	**2,491**	3,807
Over 1 year	**2,747**	1,479
	49,228	68,275

16. SHARE CAPITAL

	30 June 2026	31 December 2025
	HK$'000	*HK$'000*
	(Unaudited)	(Audited)
Authorised:		
5,000,000,000 ordinary shares of HK$0.10 each	**500,000**	500,000

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Issued and fully paid:		
2,094,465,417 ordinary shares of HK$0.10 each	**185,672**	185,672

Note: During the period the Company repurchased 3,302,000 (period ended 30 June 2025: 254,000) of its shares on the Stock Exchange at a total consideration of RMB1,076,000 (2025: RMB87,000) which was paid wholly out of retained profits in accordance with section 257 of the Hong Kong Companies Ordinance.

17. EVENT AFTER THE REPORTING PERIOD

The Group has no significant event after the reporting period.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue

The total revenue for the Period was approximately RMB334.0 million, which represented an increase of approximately RMB43.9 million as compared to approximately RMB290.1 million for the six months ended 30 June 2025. Such increase was mainly attributable to the combined effects of the release of incremental orders from existing customers in the U.S. lighting segment and the successful securing of new product order.

Cost of goods sold

For the Period, the cost of goods sold was approximately RMB212.0 million, representing an increase of approximately RMB43.8 million over cost of goods sold of approximately RMB168.2 million for the six months ended 30 June 2025. The year-on-year increase in cost of sales during the reporting period was, on the one hand, driven by the year-on-year growth in revenue scale, which led to a corresponding increase in the carrying amount of cost of goods sold; and on the other hand, affected by the cumulative impact of external factors, such as cross-border trade tariffs, the continuous rise in bulk raw material and fuel prices.

Gross profit and gross profit margin

For the Period, the Group recorded a gross profit of approximately RMB122.0 million, representing an increase of RMB0.1 million over the gross profit of approximately RMB121.9 million for the six months ended 30 June 2025, remaining relatively stable year-on-year.

For the Period, the Group recorded a gross profit margin of approximately 36.5%, representing a decrease of 5.5 percentage points from a gross profit margin of approximately 42.0% for the six months ended 30 June 2025. The year-on-year decrease in gross profit margin for the Period was primarily attributable to the increase in material costs driven by the cumulative impact of external factors, such as cross-border trade tariffs, the continuous rise in bulk raw material and fuel prices.

Other income, gains and losses, net

For the Period, the Group recorded other income, gains and losses, net of approximately RMB44.5 million, representing an increase of approximately RMB8.3 million over the other income, gains and losses, net of RMB36.2 million for the six months ended 30 June 2025, primarily attributable to government refunds of a portion of cross-border trade tariffs paid in the previous year.

Operating expenses

For the Period, total operating expenses were approximately RMB154.7 million, representing an increase of approximately RMB1.9 million over approximately RMB152.8 million for the six months ended 30 June 2025, primarily driven by a year-on-year rise in selling-related expenses, including promotion expenses, handling fees for platform sale, and warehousing-related expenses, which was attributable to the ongoing impact of inflation.

Impairment of financial assets, net

For the Period, the net amount of impairment provision was approximately RMB0.9 million, representing an increase of approximately RMB0.4 million over impairment provision of approximately RMB0.5 million for the six months ended 30 June 2025, primarily attributable to the increase in impairment provisions for trade receivables, bills receivable, and other receivables.

Finance costs

The finance costs for the Period were approximately RMB1.8 million, representing an increase of RMB1.2 million from RMB0.6 million for the six months ended 30 June 2025, primarily attributable to an increase in interest on lease liabilities of approximately RMB1.1 million.

Taxation

Tax charge for the Period was approximately RMB3.3 million (six months ended 30 June 2025: tax credit of RMB0.6 million). This increase was mainly due to an increase in tax charge for the Period of approximately RMB3.9 million.

Profit attributable to shareholders of the Company

For the Period, the Group recorded a profit attributable to shareholders of the Company of approximately RMB5.8 million, representing an increase of approximately RMB0.9 million over a profit attributable to the shareholders of the Company of approximately RMB4.9 million for the six months ended 30 June 2025, primarily attributable to the year-on-year growth in revenue, combined with government refunds of a portion of cross-border trade tariffs paid in the previous year.

Financial Resources and Liquidity and Gearing Ratio

The Group maintained a stable financial position. As at 30 June 2026, the Group had cash and cash equivalents of approximately RMB629.8 million. The gearing ratio representing the ratio of total lease liabilities to total equity of the Group was 3.4% as at 30 June 2026 (31 December 2025: 3.6%). Such decrease was mainly caused by the decrease in lease liabilities of RMB4.3 million for the Period.

Assets and liabilities

As at 30 June 2026, the Group recorded total assets of approximately RMB1,857.5 million (31 December 2025: RMB1,882.6 million) and total liabilities of approximately RMB288.5 million (31 December 2025: RMB284.8 million).

As at 30 June 2026, the Group's current assets and non-current assets were approximately RMB1,373.2 million (31 December 2025: RMB1,391.9 million) and approximately RMB484.3 million (31 December 2025: RMB490.7 million), respectively. The decrease in current assets and non-current assets was mainly due to the decrease in assets such as the loan receivable from a third party and financial assets at FVTPL.

As at 30 June 2026, the Group's current liabilities and non-current liabilities were approximately RMB218.2 million (31 December 2025: RMB211.1 million) and approximately RMB70.3 million (31 December 2025: RMB73.8 million), respectively. The decrease in non-current liabilities was mainly attributable to the decrease in liabilities such as lease liabilities.

Foreign Currency Risk

Several subsidiaries of the Company have sales and purchases denominated in currencies other than the functional currency of the respective entity, which expose the Group to foreign currency risk. The Group currently does not have a foreign currency hedging policy to eliminate the currency exposures. However, the management monitors the related foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

Charges on Assets

As at 30 June 2026, the Group pledged certain of its trade receivables and inventories with an aggregate carrying value of approximately RMB145.4 million (31 December 2025: RMB182.8 million) to secure bank credit facilities granted to the Group.

Capital Commitments

As at 30 June 2026, the Group had no capital expenditure contracted for but not provided in the financial statements (31 December 2025: Nil).

Contingent Liabilities

During the Period, certain subsidiaries of the Company are parties to various legal claims in their ordinary course of businesses. In the opinion of the Directors, these claims would not have a significant impact on the Group's results and financial position.

Capital Structure

As at 30 June 2026, the issued share capital of the Company was RMB185,672,000 (equivalent to approximately HK$209,447,000) (31 December 2025: RMB185,672,000 (equivalent to HK$209,447,000)), divided into 2,094,465,417 ordinary shares of HK$0.10 each.

Deposit Service provided by Finance Company

On 9 December 2024, the Company and China Nuclear Finance Company Limited*(中核財務有限責任公司) ("**Finance Company**") entered into a deposit service agreement (the "**Deposit Service Agreement**"), pursuant to which the Finance Company shall provide the deposit service to the qualified group members during the term of the Deposit Service Agreement commencing from the 1 January 2025 to 31 December 2027 with the maximum daily deposit balance of RMB37,000,000 of the deposits placed with the Finance Company by the Group. The provision of deposit service by the Finance Company to the qualified members of the Group pursuant to the Deposit Service Agreement constitutes continuing connected transactions of the Company under Chapter 14A of Listing Rules. As the applicable percentage ratios (other than the profits ratio) of the annual cap are all less than 5%, the deposit service is subject to the reporting, announcement and annual review but exempted from independent shareholders' approval requirements under Chapter 14A of the Listing Rules

As at 30 June 2026, the Group has placed a total of RMB20.7 million with Finance Company at interest rates ranged from 0.55% to 1.01% per annum pursuant to the terms of the Deposit Service Agreement. During the period, the balance did not exceed the prescribed maximum limit.

Provision of Revolving Loan to Tongfang

On 3 January 2023, the Company and Guangdong Tongfang Science Park Company Limited* (廣東同方科技園有限公司) (as lenders) and Tongfang Co., Ltd.* (同方股份有限公司) (as borrower, "**Tongfang**") entered into a loan agreement (the "**2023 Loan Agreement**"), pursuant to which the lender(s) will provide revolving loans of not exceeding RMB400,000,000 to Tongfang during the term of the 2023 Loan Agreement commencing from 13 March 2023 to 12 March 2026. The 2023 Loan Agreement was approved by the independent shareholders at the extraordinary general meeting held on 10 March 2023.

On 21 October 2025, the lenders and Tongfang entered into a loan agreement (the "2025 Loan Agreement"), pursuant to which the lender(s) will provide revolving loan(s) of not exceeding RMB600,000,000 to Tongfang during the term of the 2025 Loan Agreement commencing from 13 March 2026 to 12 March 2029 for a term of 3 years. The 2025 Loan Agreement was approved by the shareholders at the extraordinary general meeting held on 19 January 2026.

Pursuant to the terms of the 2023 Loan Agreement and the 2025 Loan Agreement, the lender(s) keeps the sole discretion to make its decision on whether or not to provide loans to Tongfang per its borrowing requests, as such the Group has flexibility to maintain sufficient cash resources for its operation and development while the provision of loans has provided the Group the opportunities to earn additional interest income from idle cash resources from time to time.

During 2023, the lenders had granted a loan to Tongfang with a total principal amount of RMB400 million at an interest rate of 3.65% per annum pursuant to the terms of the 2023 Loan Agreement. On 10 March 2026, Tongfang repaid the lenders RMB400 million and settled the accrued interest. Subsequently, on 13 March 2026, the lenders lent RMB430 million to Tongfang at an interest rate of 3% per annum pursuant to the terms of the 2025 Loan Agreement and such loan remained outstanding through the period ended 30 June 2026.

Loan to an Individual

References are made to the announcements dated 6 April 2018, 9 July 2020 and 27 October 2023 in relation to the repayment framework agreement (the "**Repayment Framework Agreement**") entered into between Mr. Wang Lifeng as the borrower and his spouse and Tongfang Finance Limited (同方財務有限公司, "**Tongfang Finance**") as the lender. As Mr. Wang Lifeng failed to make the repayments when they were due, Tongfang Finance has taken legal actions against Mr. Wang Lifeng and his spouse. As at 30 June 2026, a total of HK$141.5 million has been successfully recovered and the net carrying amount of outstanding principal and accrued interest due from Mr. Wang Lifeng amounts to HK$17.8 million. The Company will continue to make its best effort in obtaining repayment from Mr. Wang Lifeng for the outstanding amount, while actively seeking to liquidate or repossess the collaterals to repay the outstanding amount.

Material Acquisition, Disposal and Significant Investment

There were no significant investments held, no material acquisitions or disposals of subsidiaries, associates and joint ventures during the Period, nor was there any plan authorized by the Board for other material investments or additions of capital assets during the Period.

Interim Dividend

The Board resolved not to declare any dividend for the Period (six months ended 30 June 2025: Nil).

BUSINESS REVIEW

Overview and Prospects

In the first half of 2026, the international landscape remained complex and volatile amid intensifying geopolitical conflicts, tighter trade barriers and green compliance requirements in Europe and the United States, and fluctuating international shipping costs. Overall overseas demand for traditional general lighting products stayed soft, subjecting most industry players to severe profit pressures. Confronting these formidable headwinds, the Company steadfastly executed its established growth strategy and deployed multifaceted initiatives to overcome operational hurdles. As a result, during the reporting period, we achieved a year-on-year revenue growth of 15% and a year-on-year net profit increase of approximately 20%, delivering performance that significantly outperformed the industry average.

Our ability to deliver growth against the downward industry trend during the reporting period was driven primarily by the successful execution of our preceding strategic initiatives. First, we continuously optimized our market structure by steadily scaling up the proportion of high-value-added smart and energy-saving lighting products. This strategic pivot allowed us to escape the trap of low-end price wars and steadily propelled our revenue expansion. Second, the tangible results of our integrated supply chain management became increasingly evident. To counter pressures from tariffs and rising freight expenses, we partnered with long-term strategic suppliers, leveraging centralized procurement to cushion the blow of rising raw material costs. Simultaneously, we strategically reconfigured our global supply chain footprint to hedge against single-country tariff shifts, optimized our logistics routes, and enforced rigorous controls across all cost categories. These high-margin product offerings, paired with our internal cost-reduction and efficiency-enhancement measures, ultimately drove profit growth to significantly outpace revenue growth.

Looking ahead, the reshaping of global trade patterns will remain a long-term trend, with trade frictions, cost volatility, and tightening regulatory compliance continuing to pose challenges. Capitalizing on the strategic opportunities of the 15th Five-Year Plan, the Company will press ahead with our established roadmap. We will accelerate the intelligent and energy-efficient upgrade of our lighting portfolio through sustained R&D investments, fortify our global supply chain network to build a resilient defense against foreign trade risks, and cultivate emerging business tracks to forge new engines of growth. Furthermore, we will tighten overseas compliance governance while refining our international management appraisal, incentive, and accountability systems. Guided by a steadfast commitment to prudent operations, we will harmonize the upgrade of our core business with the incubation of new ventures, driving long-term sustainable growth and faithfully protecting the legitimate rights and interests of all Shareholders.

Sales and Distribution

Lighting Segment

During the Period, the Group took efforts in distribution and marketing, cultivating the new sales team and promoting the new brand of lighting products. The Group proactively made deployment in brand establishment and sales channel in the world's fastest growing markets and brought to its customers better sales services in energy-saving technologies and solutions.

Research and Development ("R&D")

The Group's R&D efforts were driven towards product design, new product development and production efficiency improvement in order to reduce the overall production cost.

Employees and Remuneration Policy

As at 30 June 2026, the Group's total number of employees was approximately 414 (31 December 2025: 465). The basic remunerations of the employees are determined with reference to the industry remuneration benchmark, the employees' experience and their performance. Salaries of employees are maintained at a competitive level and are reviewed annually, with close reference to the relevant labour market and economic situation. The Directors' remuneration is determined based on a variety of factors such as market conditions and responsibilities assumed by each Director. Apart from the basic remuneration and statutory benefits required by laws, the Group provides discretionary bonus based upon the Group's results and the individual performance of the staff.

CORPORATE GOVERNANCE CODE

The Company is committed to the establishment of good corporate governance practices and procedures with a view to being a transparent and responsible organization which is open and accountable to the Shareholders.

Under the code provision C.2.1 of the Corporate Governance Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. During the period from 1 January 2026 to 10 March 2026, the Company does not have a separate chairman and a chief executive officer and Ms. Zhang Yuanyuan holds both positions. The Board considers that this structure will not impair the balance of power and authority between the Board and the management of the Company as non-executive Directors and independent non-executive Directors form the majority of the Board, with five out of seven of the Directors being non-executive Directors and independent non-executive Directors. The Board believes that vesting the roles of both chairman and chief executive officer in the same person can facilitate execution of the Company's business strategies and boost effectiveness of its operation. On 10 March 2026, Ms. Zhang Yuanyuan resigned as the chief executive officer while Mr. Lian Chenwei was appointed as the chief executive officer of the Company. Since then, the roles of chairman and chief executive officer of the Group have been separated in accordance with code provision C.2.1 of the CG Code. The Board will review the current structure from time to time and shall make necessary arrangements when the Board considers appropriate.

Save as disclosed above, throughout the Period, the Company complied with the code provisions and, where appropriate, adopted the recommended best practices as set out in the Corporate Governance Code.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF LISTED ISSUERS

The Company has also adopted the Model Code set out in Appendix C3 of the Listing Rules throughout the Period as its code of conduct regarding securities transactions by the Directors. Having made specific enquiry with all Directors, they confirmed that they have complied with the required standard set out in the Model Code and its code of conduct regarding directors' securities transactions throughout the Period.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Period, the Company repurchased 3,302,000 shares of the Company at an aggregate consideration of HK$1,234,100 (before expenses) on the Stock Exchange.

Particulars of the repurchase during the Period were as follows:

Month of share repurchase	**Number of shares repurchased**	**Highest price paid per share** *HK$*	**Lowest price paid per share** *HK$*	**Aggregate consideration paid (before expenses)** *HK$*
January 2026	1,630,000	0.400	0.380	644,070
April 2026	1,062,000	0.355	0.330	369,110
May 2026	610,000	0.370	0.345	220,920
Total	3,302,000			1,234,100

The Directors considered that the repurchases were made with a view to enhancing the net asset value per share and earnings per share of the Company.

Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares (as defined in the Listing Rules)) during the period ended 30 June 2026.

The 3,556,000 repurchased shares of the Company have not been cancelled as at the date of this announcement.

The Company did not hold any treasury shares as at 30 June 2026.

AUDIT COMMITTEE REVIEW

The unaudited interim financial information of the Group for the Period has been reviewed by the Company's Audit Committee.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This interim results announcement is published on the websites of the Stock Exchange (www.hkex.com.hk) and the Company (www.neo-neon.com). The interim report for the Period containing all the information required by Appendix D2 to the Listing Rules will be available on the aforesaid websites in the due course.

DEFINITIONS

In this announcement, the following expressions shall have the following meanings unless the context requires otherwise:

"Audit Committee"	the audit committee of the Company
"associate(s)"	has the meaning ascribed thereto under the Listing Rules
"Board"	the board of directors of the Company
"BVI"	British Virgin Islands
"China" or "PRC"	the People's Republic of China, excluding for the purpose of this announcement, Hong Kong, Macau and Taiwan
"Company"	Neo-Neon Holdings Limited (stock code: 1868), a company incorporated in the Cayman Islands with limited liability and the shares of which are listed on the Main Board of the Stock Exchange, and the depositary receipts of which are listed on the Taiwan Stock Exchange
"Corporate Governance Code"	the code on corporate governance practices contained in Appendix C1 to the Listing Rules
"Director(s)"	the director(s) of the Company
"Group"	the Company and its subsidiaries
"HK$" and "HK cents"	Hong Kong dollars and cents respectively, the lawful currency of Hong Kong
"Hong Kong"	The Hong Kong Special Administrative Region of the PRC

"Listing Rules"	the Rules Governing the Listing of Securities on the Main Board of the Stock Exchange
"Model Code"	the model code for securities transactions by directors of listed issuers as set out in Appendix C3 of the Listing Rules
"RMB"	Renminbi, the lawful currency of the PRC
"Share(s)"	share(s) of HK$0.1 each in the share capital of the Company
"Shareholder(s)"	the shareholder(s) of the Company
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"subsidiary(ies)"	has the meaning ascribed to it in sections 15 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong)
"%"	per cent
"*"	for identification purpose only

By order of the Board
Neo-Neon Holdings Limited
Zhang Xiaoming
Chairman

Hong Kong, 21 August 2026

As at the date of this announcement, the executive Directors are Mr. Zhang Xiaoming and Mr. LIAN Chenwei; the non-executive Directors are Mr. KONG Lingqi and Ms. LIU Wenjing; the independent non-executive Directors are Dr. LI Xuejin, Ms. YANG Juan and Ms. LI Ming Qi.