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沪港联合

HONG KONG SHANGHAI ALLIANCE HOLDINGS LIMITED

滬港聯合控股有限公司

(Incorporated in Bermuda with limited liability)

(Stock Code: 1001)

VOLUNTARY ANNOUNCEMENT BUSINESS UPDATE

This announcement is made by Hong Kong Shanghai Alliance Holdings Limited (the **“Company”**, together with its subsidiaries, the **“Group”**) on a voluntary basis to provide Shareholders and potential investors with an update on the Group’s business operations.

Reference is made to the announcements of the Company dated 11 May 2026 and 9 July 2026 (the **“Announcements”**) in relation to the Tender. Unless the context requires otherwise, capitalised terms used herein shall have the same meaning as those defined in the Announcements.

The Board is pleased to announce that the Group secured operational arrangements at Sai Tso Wan Road, Tsing Yi, New Territories (the **“New Site”**), where, on 25 August 2026, the site was formally granted as an Approved Steel Reinforcing Bar Prefabrication Yard by the Civil Engineering and Development Department (the **“CEDD”**). The Group plans to relocate its Steels Distribution and Processing Business from its existing premise at Tsing Keung Street, Tsing Yi, New Territories to the New Site progressively between the third and the fourth quarter of 2026. The securing of the CEDD-approved New Site and the relocation is a key operational step for the Group, ensuring the uninterrupted business continuity of its steels distribution and processing activities.

To support the Group’s long-term operational needs and explore opportunities to further increase processing capacity, the Group is actively identifying and evaluating additional sites and development options and will continue to invest in automation for productivity enhancement and efficiency improvement. The Company will make further announcement(s) in relation to any material developments as and when appropriate and required in accordance with the Listing Rules, including if any transaction constitutes a notifiable transaction for the Company.

As of the date of this announcement, save for the relevant one-off relocation and set-up costs, the Board currently does not expect the relocation will have material adverse impact on the Group’s financial position.

Shareholders and potential investors are advised to exercise caution when dealing in the shares of the Company.

On behalf of the Board
Hong Kong Shanghai Alliance Holdings Limited
Wong Ting Kwan
Executive Director

Hong Kong, 25 August 2026

As at the date of this announcement, the Board comprises Mr. Yao Cho Fai Andrew, Mr. Lau Chi Chiu and Mr. Wong Ting Kwan (being the executive directors); Mr. Yeung Wing Sun Mike, Mr. Li Yinquan and Ms. Cheung Marn Kay (being the independent non-executive directors).