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CTR Holdings Limited

(Incorporated in the Cayman Islands with members' limited liability)

(Stock Code: 1416)

CHANGE OF COMPANY SECRETARY, AUTHORISED REPRESENTATIVE, PROCESS AGENT AND AUTHORISED REPRESENTATIVE FOR THE ACCEPTANCE OF SERVICE OF PROCESS AND NOTICES IN HONG KONG

The board of directors (the "**Board**") of CTR Holdings Limited (the "**Company**") announces the following:

- (a) Ms. Chow Yuk Yin Ivy ("**Ms. Chow**") has tendered her resignation as the company secretary of the Company (the "**Company Secretary**"), an authorised representative of the Company (the "**Authorised Representative**") under Rule 3.05 of the Rules Governing the Listing of Securities (the "**Listing Rules**") on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"), agent for the service of process and notices on behalf of the Company in Hong Kong under the Listing Rules (the "**Process Agent**") and the authorised representative of the Company for accepting service of process and notices in Hong Kong under Part 16 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) (the "**Companies Ordinance**") all with effect from 19 September 2026. Ms. Chow has confirmed that she has no disagreement with the Board and there is no other matter in connection with her resignation that needs to be brought to the attention of the shareholders of the Company or the Stock Exchange; and
- (b) Ms. Lau Cheong Joanna ("**Ms. Lau**") has been appointed as the Company Secretary, an Authorised Representative under Rule 3.05 of the Listing Rules, Process Agent and the authorised representative of the Company for accepting service of process and notices in Hong Kong under Part 16 of the Companies Ordinance all with effect from 19 September 2026.

Ms. Lau is the Head of Corporate Services of Acclime Corporate Services Limited, a premier advisory and corporate firm. She has been providing corporate and regulatory compliance services to multinational, private and offshore entities across HK and mainland China for more than 25 in professional firms. Ms. Lau is a Chartered Secretary and Chartered Governance Professional.

The Board takes this opportunity to thank Ms. Chow for her contribution to the Company during her term of service to the Company and welcome Ms. Lau for her new appointment.

By Order of the Board
CTR Holdings Limited
Xu Xuping

Chairman, Chief Executive Officer and Executive Director

Hong Kong, 28 August 2026

As at the date of this announcement, the Board comprises two executive Directors, namely Mr. Xu Xuping and Mr. Xu Tiancheng; and three independent non-executive Directors, namely Dr. Kung Wai Chiu Marco, Mr. Tang Chi Wang and Ms. Wang Yao.