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China ZhengTong Auto Services Holdings Limited

中國正通汽車服務控股有限公司

(Incorporated under the laws of the Cayman Islands with limited liability)

(Stock Code: 1728)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

The board (the “**Board**”) of directors (the “**Directors**”) of China ZhengTong Auto Services Holdings Limited (the “**Company**”) announces the unaudited consolidated interim results of the Company and its subsidiaries (collectively, the “**Group**”) for the six months ended 30 June 2026 (the “**reporting period**”) together with the comparative figures for the corresponding period in 2025 as set out below.

In March 2026, the Group completed the acquisition of Xiamen Xindeco ITG Automobile Group Co., Ltd. (“**Xindeco ITG Automobile**”) and ITG Auto (Thailand) Co., Ltd. (“**ITG Auto (Thailand)**”), and the acquisition was treated as a business combination under common control in accordance with the Hong Kong Accounting Standards. The Group’s financial information for the first half of 2025 has been restated accordingly to comply with relevant accounting standards.

HIGHLIGHTS

During the reporting period, China’s automobile consumption landscape shifted from a market dominated by first-time purchases to one driven by replacement and upgrade demand. New energy vehicles continued to hold a dominant position in China’s new car sales market, while the automobile export business demonstrated a relatively rapid growth trend. In the first half of 2026, the Group continued to focus on its core business of operating mid-to-high-end automotive brands. It promoted organizational restructuring and accelerated the transformation of its new energy vehicle business and international business, while implementing closures, suspensions, mergers, and transfers of underperforming stores. The Group also leveraged digital capabilities to refine operations, thereby consolidating its core competitive advantages and continuously improving operational efficiency.

On 30 June 2026 (after trading hours), the Company entered into the Placing Agreement with the Placing Agent, pursuant to which the Company agreed to appoint the Placing Agent, and the Placing Agent agreed to act as, the agent of the Company to procure, on a best efforts basis, not less than six independent placees to subscribe for up to 2,203,531,500 new shares at the Placing Price of HK\$0.15 per share upon the terms and subject to the conditions set out in the Placing Agreement. Assuming all Placing Shares are fully placed, the gross proceeds from the Placing will be approximately HK\$330.53 million and the net proceeds of approximately HK\$328.64 million (after deducting the related costs and expenses) are intended to be applied towards replenishing the working capital of the Company.

The Placing Shares are expected to be placed to not less than six independent Placees, and each of them and their ultimate beneficial owners are independent of the Company and connected persons of the Company. For details, please refer to the Company's announcement dated 30 June 2026 and circular dated 22 July 2026.

At the extraordinary general meeting of the Company held on 10 August 2026, the Directors were granted a specific mandate to issue the Placing Shares. As at the date of this announcement, the Placing has not been completed.

For the six months ended 30 June 2026:

- Revenue decreased by approximately 22.8% to approximately RMB9,623.4 million, primarily due to a decline in new vehicle sales volume and a decrease in income from mortgage facilitation services;
- Overall gross profit decreased by approximately 60.2% to approximately RMB206.6 million, with the gross profit margin declining by 2.0 percentage points to 2.1%. This was primarily attributable to the decline in gross profit from after-sales services, as well as declines in income and commission rebate rates from mortgage facilitation services;
- Loss for the period was approximately RMB1,049.1 million, compared to a loss of approximately RMB897.1 million for the same period in 2025. The increase was primarily attributable to factors including a decline in new vehicle sales volume and a downward adjustment of mortgage-related commission rebate rates;
- Basic loss per share was approximately RMB11.7 cents, compared to a basic loss per share of RMB22.7 cents for the same period in 2025;
- Net cash inflow generated from operating activities was approximately RMB443.5 million, compared to a net cash inflow of RMB132.1 million for the same period in 2025.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS
for the six months ended 30 June 2026 — unaudited
(Expressed in RMB'000)

		Six months ended 30 June	
		2026	2025
			(Restated)
	<i>Note</i>	RMB'000	RMB'000
Revenue	4	9,623,390	12,465,365
Cost of sales		<u>(9,416,769)</u>	<u>(11,945,793)</u>
Gross profit		206,621	519,572
Other income	5	204,532	304,987
Selling and distribution expenses		(586,515)	(611,510)
Administrative expenses		(462,594)	(617,269)
Impairment losses on goodwill and intangible assets	9, 10	<u>(88,316)</u>	<u>(115,000)</u>
Loss from operations		(726,272)	(519,220)
Finance costs	6(a)	(359,683)	(461,106)
Share of (losses)/profits of associates and a joint venture		<u>(1,412)</u>	<u>890</u>
Loss before taxation	6	(1,087,367)	(979,436)
Income tax	7	<u>38,221</u>	<u>82,327</u>
Loss for the period		<u><u>(1,049,146)</u></u>	<u><u>(897,109)</u></u>
Loss for the period attributable to:			
Ordinary shareholders of the Company		(1,172,225)	(993,550)
Perpetual bond holders of the Company	17	79,458	63,414
Non-controlling interests		<u>43,621</u>	<u>33,027</u>
Loss for the period		<u><u>(1,049,146)</u></u>	<u><u>(897,109)</u></u>
Basic and diluted loss per share (RMB cents)	8	<u><u>(11.7)</u></u>	<u><u>(22.7)</u></u>

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER
COMPREHENSIVE INCOME**

*for the six months ended 30 June 2026 — unaudited
(Expressed in RMB'000)*

		Six months ended 30 June 2026	2025 (Restated) (Note 19)
	Note	RMB'000	RMB'000
Loss for the period		<u>(1,049,146)</u>	<u>(897,109)</u>
Other comprehensive income for the period (after tax):			
Item that may be reclassified subsequently to profit or loss:			
Exchange difference on translation of:			
— financial statements of entities outside of the Chinese Mainland		<u>(1,892)</u>	<u>1,976</u>
Other comprehensive income for the period		<u>(1,892)</u>	<u>1,976</u>
Total comprehensive income for the period		<u>(1,051,038)</u>	<u>(895,133)</u>
Attributable to:			
Ordinary shareholders of the Company		(1,174,117)	(991,574)
Perpetual bond holders of the Company	17	79,458	63,414
Non-controlling interests		<u>43,621</u>	<u>33,027</u>
Total comprehensive income for the period		<u>(1,051,038)</u>	<u>(895,133)</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 30 June 2026 — unaudited

(Expressed in RMB'000)

		At 30 June 2026	At 31 December 2025 (Restated) (Note 19)
	Note	RMB'000	RMB'000
Non-current assets			
Property, plant and equipment		5,522,356	5,832,593
Investment properties		537,274	549,640
Right-of-use assets		1,815,076	2,638,469
Intangible assets	9	1,834,606	1,962,810
Goodwill	10	723,778	739,209
Interests in associates		22,500	21,438
Interest in a joint venture		22,392	32,468
Deferred tax assets		685,845	611,822
Long-term receivables		445,887	438,667
Other financial assets	11	503,445	503,445
Time deposits		5,000	5,000
		<u>12,118,159</u>	<u>13,335,561</u>
Current assets			
Inventories	12	3,328,109	3,597,028
Trade and bills receivables	13	827,494	856,240
Prepayments, deposits and other receivables	14	4,837,214	5,579,404
Other financial assets	11	42,542	53,811
Pledged bank deposits		2,998,030	4,337,006
Time deposits		231	5,230
Cash and cash equivalents		1,581,639	886,875
		<u>13,615,259</u>	<u>15,315,594</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 30 June 2026 — unaudited (continued)

(Expressed in RMB'000)

		At 30 June 2026	At 31 December 2025 (Restated) (Note 19)
	Note	RMB'000	RMB'000
Current liabilities			
Loans and borrowings		14,446,524	14,384,891
Lease liabilities		343,231	417,973
Trade and other payables	15	5,074,011	6,755,552
Income tax payables		306,566	302,501
Other financial liabilities	11	3,482	17,498
		<u>20,173,814</u>	<u>21,878,415</u>
Net current liabilities		<u>(6,558,555)</u>	<u>(6,562,821)</u>
Total assets less current liabilities		<u>5,559,604</u>	<u>6,772,740</u>
Non-current liabilities			
Loans and borrowings		2,996,483	2,551,485
Lease liabilities		845,969	1,081,552
Deferred tax liabilities		769,899	795,845
Trade and other payables	15	112,811	122,278
		<u>4,725,162</u>	<u>4,551,160</u>
NET ASSETS		<u>834,442</u>	<u>2,221,580</u>
CAPITAL AND RESERVES			
Share capital	16	901,394	901,394
Perpetual bonds	17	3,815,292	3,820,854
Reserves	16	(6,102,745)	(4,281,630)
Total (deficit)/equity attributable to equity shareholders of the Company		<u>(1,386,059)</u>	440,618
Non-controlling interests		<u>2,220,501</u>	<u>1,780,962</u>
TOTAL EQUITY		<u>834,442</u>	<u>2,221,580</u>

NOTES TO THE UNAUDITED INTERIM FINANCIAL STATEMENTS

1 GENERAL INFORMATION

China ZhengTong Auto Services Holdings Limited (the “**Company**”) was incorporated in the Cayman Islands on 9 July 2010 as an exempted company with limited liability under the Companies Law of the Cayman Islands. Its registered address is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company and its subsidiaries (collectively, the “**Group**”) are principally engaged in 4S dealership business, automotive supply chain business and comprehensive properties business in the People’s Republic of China (the “**PRC**”).

2 BASIS OF PREPARATION

This interim financial statements have been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with Hong Kong Accounting Standard (“**HKAS**”) 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”). It was authorised for issue on 28 August 2026.

The interim financial statements have been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements. Details of any changes in accounting policies are set out in note 3.

The preparation of interim financial statements in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year-to-date basis. Actual results may differ from these estimates.

This interim financial statements contain condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2025 annual financial statements. The condensed consolidated interim financial statements and the accompanying notes do not include all of the information required for a full set of financial statements prepared in accordance with HKFRS Accounting Standards.

The interim financial statements are unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the HKICPA.

The financial information relating to the financial year ended 31 December 2025 that is included in the interim financial statements as comparative information has been restated as described in note 2.1. The previously reported annual financial statements for the year ended 31 December 2025 are available in the Company’s registered office. The auditors have expressed an unqualified opinion on those financial statements in their report dated 30 March 2026.

The Group incurred a net loss of RMB1,049 million for the six months ended 30 June 2026 and had net current liabilities of RMB6,559 million as at 30 June 2026. The Group's liabilities included a sum of short-term and long-term loans and borrowings due to Xiamen ITG Holding Group Co., Ltd. ("**ITG Holding**") and its subsidiaries of RMB3,654 million and RMB1,603 million, respectively. Notwithstanding these conditions, the Company's condensed consolidated interim financial statements for the six months ended 30 June 2026 have been prepared on a going concern basis and the directors of the Company consider that there are no material uncertainties related to events or conditions which, individually or collectively, may cast significant doubt on the Group's ability to continue as a going concern. This is because, based on the cash flow projections for at least the next twelve months, the directors of the Company concluded that the Group will have adequate funds having considered the current available banking facilities as well as the financial support from ITG Holding, which has informed the Group that, on the basis that in compliant with regulatory regime applicable to state owned enterprises and after obtaining internal resolutions and approvals, it will provide such financial support to the Group as is necessary to enable the Group to continue operation as a going concern for at least the next twelve months.

2.1 BUSINESS COMBINATION UNDER COMMON CONTROL

On 12 March 2026, Xiamen ZhengTong Motors Group Co., Ltd. ("**Xiamen ZhengTong**", a wholly-owned subsidiary of the Company) acquired 100% of equity interest in Xiamen Xindeco ITG Automobile Group Co., Ltd. ("**Xindeco ITG Automobile**") from Xiamen Xindeco Co., Ltd. ("**Xindeco**") with a total cash consideration of RMB624,795,000.

On the same day, Tongda Group (China) Co., Ltd. ("**Tongda Group**") and Rising Wave Development Limited ("**Rising Wave**"), both wholly-owned subsidiaries of the Company, acquired 100% of equity interest in ITG Auto (Thailand) Co., Ltd. ("**ITG Auto (Thailand)**") from Hong Kong Sindanol Limited ("**Sindanol HK**") and Xindeco Resources (Singapore) Pte. Ltd. ("**Xindeco Resources**") with a total cash consideration of RMB22,203,000.

RMB407,814,000 of the total consideration has been paid as of 30 June 2026, the remaining amount was recorded in trade and other payables.

As the Group, Xiamen ZhengTong, Tongda Group, Rising Wave, Xindeco ITG Automobile and ITG Auto (Thailand) are ultimately under common control of ITG Holding, the above acquisitions have been accounted for based on the principles of merger accounting.

The consolidated financial statements of the Group have been therefore prepared using the merger basis of accounting as if the current group structure had been in existence throughout the periods presented. The net assets of Xindeco ITG Automobile and ITG Auto (Thailand) have been consolidated using the existing book values from the perspective of controlling party. Consideration paid/payable by the Group is recorded in equity. Comparative amounts in the consolidated financial statements are presented as if the entities or businesses had been combined at the beginning of the comparative period unless the combining entities or businesses first came under common control at a later date.

The consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income include the results of combining entities or businesses from the earliest date presented or since the date when the combining entities or businesses first came under the common control, where this is a shorter period, regardless of the date of the common control combination. The consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income also take into account the profit or loss attributable to the non-controlling interest recorded in the consolidated financial statements of the controlling party. The effects of all transactions between the combining entities or businesses, whether occurring before or after the common control combinations, are eliminated. The opening balance at 1 January 2025 have been restated, with consequential adjustments to comparative information for the consolidated statement of profit or loss and other comprehensive income for the six months ended 30 June 2025 and consolidated statement of financial position as at 31 December 2025 (see Note 19).

A uniform set of accounting policies is adopted when preparing the consolidated financial statements. The details of the restated balances have been disclosed in Note 19 to the interim financial statements.

3 CHANGES IN ACCOUNTING POLICIES

The HKICPA has issued a number of amendments to HKFRS Accounting Standards that are first effective for the current accounting period. Of these, only the amendments to HKFRS 9, *Financial instruments* and HKFRS 7, *Financial instruments: Disclosures — Amendments to the classification and measurement of financial instruments*, are relevant to the Group's financial statements. The impacts of adopting these amendments are discussed below.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

Amendments to HKFRS 9, *Financial instruments* and HKFRS 7, *Financial instruments: Disclosures — Amendments to the classification and measurement of financial instruments*

The amendments cover three main aspects:

- The amendments clarify when a financial asset or a financial liability is recognised and derecognised. They also introduce an optional exception that permits an entity to derecognise a financial liability before the settlement date when the financial liability is settled in cash using an electronic payment system, provided that specific criteria are met.
- For the assessment of whether a financial asset has contractual cash flows that are solely payments of principal and interest on the principal amount outstanding, the amendments clarify the assessment of interest and introduce an additional test for the financial assets with contingent features, for example environmental, social or governance (“ESG”)-linked features. The amendments also clarify the difference between financial assets with non-recourse features and contractually linked instruments which may then change the applicable assessments.
- The amendments introduce new disclosures for disposals of investments in equity instruments designated at FVOCI, and for financial instruments not measured at FVPL which contain contractual terms that could change the amount of contractual cash flows based on the occurrence or non-occurrence of a contingent event that does not relate directly to changes in basic lending risks and costs.

The above amendments have no impact on these interim financial statements.

4 REVENUE

The Group is mainly engaged in sales of passenger motor vehicles, provision of facilitation service in relation to mortgage loans provided by third-party financial institutions to buyers of passenger motor vehicles, provision of after-sales services and logistics services. Revenue represents the sales of goods and services income rendered to customers.

The amount of each significant category of revenue recognised during the period is as follows:

	Six months ended 30 June	
	2026	2025
	<i>RMB'000</i>	(Restated) <i>RMB'000</i>
Revenue from contracts with customers within the scope of HKFRS 15		
Sales of passenger motor vehicles and other goods	7,594,591	9,409,155
Provision of mortgage facilitation services	132,193	876,334
Provision of after-sales services	1,776,968	2,020,776
Provision of logistics services	109,744	155,438
Sales of comprehensive properties	9,894	3,662
	<u>9,623,390</u>	<u>12,465,365</u>

Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date.

The Group has applied the practical expedient in paragraph 121 of HKFRS 15 to its sales contracts for passenger motor vehicles such that the Group does not include information about revenue that the Group will be entitled to when it satisfied the remaining performance obligations under the contracts for sales of passenger motor vehicles that had an original expected duration of one year or less.

5 OTHER INCOME

	<i>Note</i>	Six months ended 30 June	
		2026	2025
		<i>RMB'000</i>	(Restated) <i>RMB'000</i>
Service income		62,964	229,114
Interest income		12,578	48,783
Net gain on disposal of property, plant and equipment and right-of-use assets		1,330	1,724
Net realised and unrealised gain/(loss) on other financial instruments		5,303	(9,313)
Net gain on disposal of subsidiaries	18	87,591	—
Government grants (i)		9,555	8,887
Others		25,211	25,792
		<u>204,532</u>	<u>304,987</u>

(i) The government grants were received unconditionally from the local government where they reside.

6 LOSS BEFORE TAXATION

Loss before taxation is arrived at after charging/(crediting):

		Six months ended 30 June	
		2026	2025
			(Restated)
	Note	RMB'000	RMB'000
(a) Finance costs:			
Interest on loans and borrowings		308,046	416,919
Interest on lease liabilities		42,293	41,386
Other finance costs	(i)	13,169	14,139
Less: interest capitalised		(3,825)	(11,338)
		<u>359,683</u>	<u>461,106</u>
(b) Staff costs:			
Salaries, wages and other benefits		471,976	473,885
Contributions to defined contribution retirement plans	(ii)	39,653	54,281
		<u>511,629</u>	<u>528,166</u>

- (i) It mainly represents the interest expenses borne by the Group arising from discounting of bills issued to automobile manufacturers.
- (ii) Employees of the Group's PRC subsidiaries are required to participate in defined contribution retirement schemes administered and operated by the local municipal governments where the subsidiaries are registered. The Group's PRC subsidiaries contribute funds which are calculated on certain percentages of the average employee salary as agreed by the respective local municipal government to the schemes to fund the retirement benefits of the employees. The Group remits all pension fund contributions to the respective tax bureau, which are responsible for the payment and liabilities relating to the pension funds.

The Group also operates a Mandatory Provident Fund Scheme (the "MPF scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$30,000. Contributions to the plan vest immediately.

The Group's contributions made to the above defined contribution schemes are non-refundable and cannot be used to reduce the future or existing level of contribution of the Group should any forfeiture be resulted from the schemes.

The Group has no other material obligation for the payment of retirement benefits other than the annual contributions described above.

		Six months ended 30 June	
		2026	2025
			(Restated)
	Note	RMB'000	RMB'000
(c) Other items:			
Cost of inventories	12(b)	9,174,636	11,731,196
Depreciation			
— Owned property, plant and equipment		208,285	222,962
— Right-of-use assets		173,537	188,543
— Investment properties		11,626	10,679
Amortisation of intangible assets		56,126	70,362
Operating lease charges		30,142	34,412
Net foreign exchange gain		(15,898)	(966)
Impairment losses on			
— Intangible assets	9	72,885	75,210
— Goodwill	9, 10	15,431	39,790
— Property, plant and equipment		28,302	126,376
		<u> </u>	<u> </u>

7 INCOME TAX

Income tax in the consolidated statement of profit or loss represents:

		Six months ended 30 June	
		2026	2025
			(Restated)
		RMB'000	RMB'000
Current tax:			
Provision for PRC income tax for the period		62,138	15,474
Deferred tax:			
Origination and reversal of temporary differences		(100,359)	(97,801)
		<u> </u>	<u> </u>
		(38,221)	(82,327)

- (i) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands, the Group is not subject to any income tax in the Cayman Islands and the British Virgin Islands.
- (ii) No provision for Hong Kong Profits Tax was made for the Group's subsidiaries located in Hong Kong as these subsidiaries did not have assessable profits subject to Hong Kong Profits Tax during the period. The payments of dividends by Hong Kong companies are not subject to any Hong Kong withholding tax.

- (iii) The PRC subsidiaries of the Group are subject to PRC Corporate Income Tax rate of 25%, except for certain subsidiaries of the Group who fulfill the criteria required for preferential income tax rate granted to small and low profit-making enterprises in Chinese Mainland. These entities are subject to a preferential rate of 5%.
- (iv) Pursuant to the China Enterprise Income Tax Law (“**EIT Law**”) and its relevant regulations, a 10% PRC withholding tax with the amount of RMB44,941,000 is charged against the Group’s gain from disposal of subsidiaries incorporated in the PRC (note 18).

Taxation for the Group’s PRC subsidiaries is calculated using the estimated annual effective rates of taxation that are expected to be applicable.

8 LOSS PER SHARE

(a) Basic loss per share

The calculation of basic loss per share for the six months ended 30 June 2026 was based on the loss attributable to ordinary shareholders of the Company of RMB1,172,225,000 (six months ended 30 June 2025: loss attributable to ordinary shareholders of the Company of RMB993,550,000, as restated) and the weighted average number of ordinary shares in issue during the six months ended 30 June 2026 of 9,999,630,944 shares (six months ended 30 June 2025: 4,367,979,834 shares).

(b) Diluted loss per share

There were no dilutive potential ordinary shares for the six months ended 30 June 2026, therefore, diluted loss per share is equal to basic loss per share.

9 INTANGIBLE ASSETS

	Car dealerships & Dealership operation rights (Restated) RMB'000	Trademark (Restated) RMB'000	Software and others (Restated) RMB'000	Total (Restated) RMB'000
Cost:				
At 1 January 2025 (Restated)	4,848,553	365,182	48,575	5,262,310
Additions	—	—	4,826	4,826
Disposal	—	—	(2,739)	(2,739)
At 31 December 2025, and 1 January 2026 (Restated)	4,848,553	365,182	50,662	5,264,397
Additions	—	—	808	808
Disposal	—	—	(13)	(13)
At 30 June 2026	4,848,553	365,182	51,457	5,265,192
Accumulated amortisation:				
At 1 January 2025 (Restated)	1,854,772	2,450	33,785	1,891,007
Charge for the year	125,292	—	4,209	129,501
Disposal	—	—	(2,682)	(2,682)
At 31 December 2025, and 1 January 2026 (Restated)	1,980,064	2,450	35,312	2,017,826
Charge for the period	54,307	—	1,819	56,126
Disposal	—	—	(12)	(12)
At 30 June 2026	2,034,371	2,450	37,119	2,073,940
Accumulated impairment losses				
At 1 January 2025 (Restated)	909,092	154,073	—	1,063,165
Additions	210,845	9,751	—	220,596
At 31 December 2025, and 1 January 2026 (Restated)	1,119,937	163,824	—	1,283,761
Additions	72,885	—	—	72,885
At 30 June 2026	1,192,822	163,824	—	1,356,646
Net book Value:				
At 30 June 2026	1,621,360	198,908	14,338	1,834,606
At 31 December 2025 (Restated)	1,748,552	198,908	15,350	1,962,810

The car dealerships arise from prior business combinations and relate to relationships with automakers, with an estimated useful life of 40 years. The fair value of the car dealerships as at the respective acquisition date was determined by using the multiple excess earning method.

The dealership operation rights arise from a prior business combination through an agreement on strategic operation management cooperation scheme, with an estimated useful life of 10 years. The fair value of the dealership operation rights as at the acquisition date was determined by using the multiple excess earning method.

The amortisation charge for the period ended 30 June 2026 is included in administrative expenses in the consolidated statement of profit or loss.

Impairment testing of intangible assets — car dealerships/dealership operation rights and goodwill

Due to the impacts of macroeconomic environment changes, the intense competition in the automobile dealership industry and the recent development in customer demand observed in automobile sector, the selling price or gross profit margin of sales of certain passenger vehicles decreased continuously and has exceeded the management's prior forecast, as a result the operating results of certain stores of the Group were lower than expected. The Group's management performed an impairment assessment, assisted by an external valuer, to determine the recoverable amount of the cash generating units (CGUs) containing goodwill and/or intangible assets — car dealerships/dealership operation rights as at 30 June 2026. Based on the management's assessment result, the Group recognised impairment losses of goodwill and intangible assets — car dealerships/dealership operation rights of RMB15,431,000 and RMB72,885,000, respectively, for those underperforming CGUs in "Impairment losses on goodwill and intangible assets" for the six months ended 30 June 2026 (six months ended 30 June 2025: RMB39,790,000 and RMB75,210,000, as restated). Any adverse change in the assumptions used in the calculation of recoverable amount would result in further impairment losses.

The recoverable amounts of CGUs have been determined based on the value-in-use calculations using cash flow projections based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated by using an estimated growth rate of 2.0% (2025: 2.0%, as restated) which is consistent with the forecasts included in industry reports. The pre-tax discount rate applied to the impairment test as at 30 June 2026 was within a range from 12% to 13% (31 December 2025: 12% to 14%, as restated) which reflected current market assessment of the time value of money and the risk specific to CGUs.

10 GOODWILL

RMB'000

Cost:

At 1 January 2025 (Restated), 31 December 2025 (Restated) and 30 June 2026 2,371,300

Accumulated impairment losses:

At 1 January 2025 (Restated) 1,502,469

Additions (Restated) 129,622

At 31 December 2025 and 1 January 2026 (Restated) 1,632,091

Additions 15,431

At 30 June 2026 **1,647,522**

Carrying amount:

At 30 June 2026 **723,778**

At 31 December 2025 (Restated) 739,209

Goodwill is allocated to the Group's CGUs identified according to the operating segments as follows:

	At 30 June 2026 <i>RMB'000</i>	At 31 December 2025 (Restated) <i>RMB'000</i>
4S dealership business	723,778	739,209

As mentioned in note 9 above, impairment losses of RMB15,431,000 (six months ended 30 June 2025: RMB39,790,000, as restated) had been recognised by the Group in "Impairment losses on goodwill and intangible assets" and any adverse change in the assumptions used in the calculation of recoverable amount would result in further impairment losses.

11 OTHER FINANCIAL ASSETS/(LIABILITIES)

		At 30 June 2026	At 31 December 2025 (Restated)
	Note	RMB'000	RMB'000
Other financial assets carried at FVPL			
Current			
Wealth management products	(i)	41,645	42,569
Futures contracts		837	—
Forward contracts		23	1,971
Option contracts		37	9,271
		<u>42,542</u>	<u>53,811</u>
Non-current			
Equity investment in Dongfeng Logistics Group Co., Ltd. ("Dongfeng Logistics")	(ii)	503,269	503,269
Others		176	176
		<u>503,445</u>	<u>503,445</u>
		<u>545,987</u>	<u>557,256</u>
Other financial liabilities carried at FVPL			
Current			
Forward contracts		(348)	(216)
Option contracts		(2,251)	—
Swap contracts		(883)	(17,282)
		<u>(3,482)</u>	<u>(17,498)</u>

- (i) As at 30 June 2026, wealth management products included investment in wealth management products purchased from Western Trust Co., Ltd. ("Western Trust") of RMB41,319,000 (as at 31 December 2025: RMB42,246,000, as restated) and investments with banks in the PRC of RMB326,000 (as at 31 December 2025: RMB323,000, as restated).

The underlying assets of wealth management products purchased from Western Trust are a wide range of government and corporate bonds, bank deposits as well as money market funds, etc. An unrealised loss for the investment of RMB927,000 was recognised in other income for the six months ended 30 June 2026 (six months ended 30 June 2025: an unrealised loss of RMB112,000, as restated).

The remaining wealth management products represented the investments with banks. These investments with no guarantee of principal and interest were classified as FVPL. During the six months ended 30 June 2026, the net realised/unrealised gain for these investments of RMB253,000 was recognised in other income in the consolidated statement of profit or loss (six months ended 30 June 2025: net realised/unrealised gain of RMB670,000, as restated).

(ii) **Equity investment in Dongfeng Logistics**

Dongfeng Logistics is an unlisted entity incorporated in the PRC and is principally engaged in the provision of logistics services. As at 30 June 2026, the Group held 8.66% equity interest in Dongfeng Logistics and has recognised its interests in Dongfeng Logistics as a financial asset at fair value through profit or loss. According to the valuation report issued by an external valuer on 26 March 2026, the fair value of 8.66% equity investment in Dongfeng Logistics was RMB503,269,000 as at 31 December 2025, as restated. As the directors of the Company considered that there are no material changes in relation to the significant input for the measurement, the fair value of 8.66% equity investment in Dongfeng Logistics as at 30 June 2026 was assessed to be the same as those of 31 December 2025, i.e. RMB503,269,000, as restated.

12 INVENTORIES

(a) Inventories in the consolidated statement of financial position comprise:

	At 30 June 2026 <i>RMB'000</i>	At 31 December 2025 (Restated) <i>RMB'000</i>
4S dealership business		
— Motor vehicles	2,532,540	2,729,478
— Automobile spare parts	337,689	398,478
— Others	56,751	57,948
	<u>2,926,980</u>	<u>3,185,904</u>
Comprehensive properties business		
— Properties under development for sale	401,129	411,124
	<u>3,328,109</u>	<u>3,597,028</u>

- (b) The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

	Six months ended 30 June	
	2026	2025
		(Restated)
	RMB'000	RMB'000
Carrying amount of inventories sold	9,072,228	11,694,106
Write-down of inventories	105,726	42,939
Reversal of write-down of inventories	(3,318)	(5,849)
	9,174,636	11,731,196

13 TRADE AND BILLS RECEIVABLES

As of the end of the reporting period, the ageing analysis of trade and bills receivables, based on the invoice date, is as follows:

	At 30 June 2026	At 31 December 2025 (Restated)
	RMB'000	RMB'000
Within 3 months	812,040	842,341
Over 3 months but within 1 year	8,831	12,313
Over 1 year	6,623	1,586
	827,494	856,240
Trade receivables	827,167	856,193
Less: loss allowance on trade receivables	(31)	(316)
	827,136	855,877
Bills receivables	358	363
Trade and bills receivables	827,494	856,240

All of the trade and bills receivables are expected to be recovered within one year.

Management has a credit policy in place and the exposure to these credit risks are monitored on an ongoing basis.

Credit risk in respect of trade and bills receivables is limited since credit sales are offered in rare cases subject to high level management's approval. Trade receivables balances mainly represent receivables from individual customers, who obtain mortgages from their financial institutions and used the drawn-down mortgage principal to settle the Group's trade receivables within one month when the mortgages were granted by their financial institutions, and warranty receivables from automobile manufacturers. For the receivables from automobile manufacturers, risk of default is considered low, as these are companies with good credit rating.

14 PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

		At 30 June 2026	At 31 December 2025 (Restated)
	<i>Note</i>	<i>RMB'000</i>	<i>RMB'000</i>
Prepayments		633,360	644,411
Deposits		<u>369,146</u>	<u>347,665</u>
Other receivables	(i)		
— third parties		3,835,810	4,334,486
— related parties		1,403	256,246
Less: loss allowance on other receivables		<u>(2,505)</u>	<u>(3,404)</u>
Other receivables, net		<u>3,834,708</u>	<u>4,587,328</u>
		<u>4,837,214</u>	<u>5,579,404</u>

- (i) Other receivables include vendor rebates receivables of RMB3,233,892,000 (31 December 2025: RMB3,730,569,000, as restated) from automobile manufacturers. The Group earns vendor rebates under various and differing arrangements with automobile manufacturers. Rebates based on purchase or sales volumes are granted by vendors if certain purchase or sales targets are met. Performance rebates are granted by vendors in accordance with the vendors' comprehensive assessment of the Group's business performance.

All of the prepayments, deposits and other receivables are expected to be recovered within one year or on demand.

15 TRADE AND OTHER PAYABLES

As of the end of the reporting period, the ageing analysis of trade and bills payables, based on the invoice date, is as follows:

	At 30 June 2026 <i>RMB'000</i>	At 31 December 2025 (Restated) <i>RMB'000</i>
Current		
Within 3 months	2,595,311	4,279,999
Over 3 months but within 6 months	756,458	839,330
Over 6 months but within 12 months	5,629	1,609
Trade and bills payable	3,357,398	5,120,938
Contract liabilities	814,464	968,333
Other payables and accruals	655,134	613,228
Payables due to related parties	247,015	53,053
	5,074,011	6,755,552
Non-current		
Long-term payables	112,811	122,278
	5,186,822	6,877,830

16 CAPITAL, RESERVES AND DIVIDENDS

(a) Dividends

- (i) No interim dividend was proposed after the end of reporting periods of six months ended 30 June 2026 and 2025.
- (ii) No final dividend was proposed in respect of the previous financial year, approved or paid during the reporting periods of six months ended 30 June 2026 and 2025.

(b) **Share capital**

The share capital of the Group represents the issued capital of the Company at the end of the respective reporting periods.

Movements in the authorised share capital of the Company during the period are as follows:

	2026		2025	
	Number of shares (thousand)	Amount HK\$('000)	Number of shares (thousand)	Amount HK\$('000)
Ordinary shares, authorised:				
Ordinary shares of HK\$0.10 each	<u>20,000,000</u>	<u>2,000,000</u>	<u>20,000,000</u>	<u>2,000,000</u>
Ordinary shares, issued and fully paid:				
At 1 January	10,016,051	1,001,605	3,346,990	334,699
Issue of ordinary shares	<u>—</u>	<u>—</u>	<u>6,669,061</u>	<u>666,906</u>
At 30 June/31 December	<u>10,016,051</u>	<u>1,001,605</u>	<u>10,016,051</u>	<u>1,001,605</u>
RMB equivalent ('000)		<u>901,394</u>		<u>901,394</u>

17 PERPETUAL BONDS

Perpetual Bond 1

On 30 June 2023 and 31 August 2023, ITG Holding Investment (HK) Limited (“**ITG HK**”), a fellow subsidiary controlled by the controlling shareholder of the Company, entered into written agreements and a written supplemental agreement with the Company, pursuant to which the existing unsecured short-term interest-bearing borrowing provided by ITG HK to the Company with a principal amount of USD140,000,000 (equivalent to RMB1,010,921,000) was converted into a debt with no fixed maturity (“**Perpetual Bond 1**”) and is callable at the Company’s option. Coupon interest are paid annually in arrears and may be deferred at the discretion of the Company. The coupon interest rate has been adjusted from 8.5% to 4.3% per annum, effective from 1 January 2025.

Pursuant to the terms of Perpetual Bond 1, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

Perpetual Bond 2

On 30 June 2024, ITG HK entered into written agreements with the Company, pursuant to which the existing unsecured interest-bearing borrowings provided by ITG HK to the Company with a principal amount of USD24,132,000 (equivalent to RMB171,985,000) and principal amount of RMB657,295,000, respectively, under current loan and borrowings due to related parties, were converted into a perpetual bond with no fixed maturity (“**Perpetual Bond 2**”) and is callable at the Company’s option. Coupon interest of 5.0% per annum are paid annually in arrears and may be deferred at the discretion of the Company. The coupon interest rate has been adjusted from 5.0% to 4.3% per annum, effective from 1 January 2025.

Pursuant to the terms of Perpetual Bond 2, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

Perpetual Bond 3

On 25 October 2024, Wuhan Zhengtong issued perpetual bonds to a third party with a principal amount of RMB200 million at an initial interest rate of 6.5% per annum (“**Perpetual Bond 3**”). The proceeds from issuance of the Perpetual Bond 3 were RMB200 million. Coupon interest of 6.5% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Wuhan Zhengtong.

The Perpetual Bond 3 has no fixed maturity and is callable at Wuhan Zhengtong’s option at its principal amount together with any accrued, unpaid or deferred coupon interest payments (“**Call Option 1**”). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 10% if the Call Option 1 is not exercised by Wuhan Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Wuhan Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 10%.

While any coupon interest is unpaid or deferred, Wuhan Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 3, Wuhan Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 4

On 22 November 2024, Xiamen Zhengtong issued perpetual bonds to a third party with a principal amount of RMB400 million at an initial interest rate of 6.5% per annum (“**Perpetual Bond 4**”). The proceeds from issuance of the Perpetual Bond 4 were RMB400 million. Coupon interest of 6.5% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Xiamen Zhengtong.

The Perpetual Bond 4 has no fixed maturity and is callable at Xiamen Zhengtong’s option at its principal amount together with any accrued, unpaid or deferred coupon interest payments (“**Call Option 2**”). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 10% if the Call Option 2 is not exercised by Xiamen Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Xiamen Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 10%.

While any coupon interest is unpaid or deferred, Xiamen Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 4, Xiamen Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 5

On 4 June 2025, Xiamen Zhengtong issued perpetual bonds to a third party with a principal amount of RMB500 million at an initial interest rate of 5.8% per annum (“**Perpetual Bond 5**”). The proceeds from issuance of the Perpetual Bond 5 were RMB500 million. Coupon interest of 5.8% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Xiamen Zhengtong.

The Perpetual Bond 5 has no fixed maturity and is callable at Xiamen Zhengtong’s option at its principal amount together with any accrued, unpaid or deferred coupon interest payments (“**Call Option 3**”). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 10% if the Call Option 3 is not exercised by Xiamen Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Xiamen Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 10%.

While any coupon interest is unpaid or deferred, Xiamen Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 5, Xiamen Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 6

On 30 June 2025, ITG HK entered into written agreements with the Company, pursuant to which the existing unsecured interest-bearing borrowings provided by ITG HK to the Company with a principal amount of RMB500 million under loan and borrowings due to related parties, were converted into a perpetual bond with no fixed maturity (“**Perpetual Bond 6**”) and is callable at the Company’s option. Coupon interest of 4.3% per annum are paid annually in arrears and may be deferred at the discretion of the Company.

Pursuant to the terms of Perpetual Bond 6, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

Perpetual Bond 7

On 26 December 2025 and 30 December 2025, Xiamen Zhengtong issued perpetual bonds to a third party with a principal amount of RMB500 million and RMB200 million at an initial interest rate of 4.9% and 5.5% per annum (“**Perpetual Bond 7**”), respectively. The proceeds from issuance of the Perpetual Bond 7 were RMB700 million. Coupon interest of 4.9% and 5.5% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Xiamen Zhengtong.

The Perpetual Bond 7 has no fixed maturity and is callable at Xiamen Zhengtong's option at its principal amount together with any accrued, unpaid or deferred coupon interest payments ("**Call Option 4**"). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 7.9% and 8.5%, respectively, if the Call Option 4 is not exercised by Xiamen Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Xiamen Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 8.0% and 8.5%, respectively.

While any coupon interest is unpaid or deferred, Xiamen Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 7, Xiamen Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 8

On 31 December 2025, ITG HK entered into written agreements with the Company, pursuant to which the existing unsecured interest-bearing borrowings provided by ITG HK to the Company with a principal amount of RMB737,933,000 under loan and borrowings due to related parties, were converted into a perpetual bond with no fixed maturity ("**Perpetual Bond 8**") and is callable at the Company's option. Coupon interest of 4.3% per annum are paid annually in arrears and may be deferred at the discretion of the Company.

Pursuant to the terms of Perpetual Bond 8, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

Perpetual Bond 9

On 31 December 2025, ITG Holding entered into written agreements with the Company, pursuant to which the existing unsecured interest-bearing borrowings provided by ITG Holding to the Company with a principal amount of RMB657,700,000 under loan and borrowings due to related parties, were converted into a perpetual bond with no fixed maturity ("**Perpetual Bond 9**") and is callable at the Company's option. Coupon interest of 4.3% per annum are paid annually in arrears and may be deferred at the discretion of the Company. The coupon interest rate has been adjusted from 4.3% to 4.0% per annum, effective from 1 January 2026.

Pursuant to the terms of Perpetual Bond 9, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

During the year ended 30 June 2026, the remaining principal amount of RMB498,164,000 of Perpetual Bond 9 has been repaid to the relevant bond holder.

Perpetual Bond 10

On 24 April 2026, Wuhan Zhengtong issued perpetual bonds to a third party with a principal amount of RMB250 million at an initial interest rate of 5.2% per annum ("**Perpetual Bond 10**"). The proceeds from issuance of the Perpetual Bond 10 were RMB250 million. Coupon interest of 5.2% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Wuhan Zhengtong.

The Perpetual Bond 10 has no fixed maturity and is callable at Wuhan Zhengtong's option at its principal amount together with any accrued, unpaid or deferred coupon interest payments ("**Call Option 5**"). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 9% if the Call Option 5 is not exercised by Wuhan Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Wuhan Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 9%.

While any coupon interest is unpaid or deferred, Wuhan Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 10, Wuhan Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 11

On 9 June 2026, Xiamen Zhengtong issued perpetual bonds to a third party with a principal amount of RMB200 million at an initial interest rate of 5.2% per annum ("**Perpetual Bond 11**"). The proceeds from issuance of the Perpetual Bond 11 were RMB200 million. Coupon interest of 5.2% per annum are expected to be paid quarterly with the payment date being the 20th of the last month in each quarter in arrears and may be deferred at the discretion of Xiamen Zhengtong.

The Perpetual Bond 11 has no fixed maturity and is callable at Xiamen Zhengtong's option at its principal amount together with any accrued, unpaid or deferred coupon interest payments ("**Call Option 6**"). The coupon rate will be 1) increased by a margin of 150 basis points (i.e., 1.5%) per annum and applied prospectively but with an annual interest cap of 10% if the Call Option 6 is not exercised by Xiamen Zhengtong after two years of issuance, or 2) adjusted to increase by 10% a time and applied prospectively once Xiamen Zhengtong elects to defer coupon interest payments at each payment date but with an annual interest cap of 10%.

While any coupon interest is unpaid or deferred, Xiamen Zhengtong cannot declare or pay dividends or reduce registered capital. Pursuant to the terms of Perpetual Bond 11, Xiamen Zhengtong has no contractual obligations to repay the principal or to pay any coupon interest.

Perpetual Bond 12

On 30 June 2026, ITG HK entered into written agreements and a written supplemental agreement with the Company, pursuant to which the existing unsecured short-term interest-bearing borrowing provided by ITG HK to the Company with a principal amount of RMB498,164,000 was converted into a perpetual bond with no fixed maturity ("**Perpetual Bond 12**") and is callable at the Company's option. Coupon interest of 4.3% per annum are paid annually in arrears and may be deferred at the discretion of the Company.

Pursuant to the terms of Perpetual Bond 12, the Company has no contractual obligation to repay the principal or to pay any coupon interest.

As the Perpetual Bonds 1 to 12 only impose contractual obligations on the Group to repay the principal or to pay any distributions under certain circumstances which are at the Group's discretion, they have in substance conferred upon the Group an unconditional right to avoid delivering cash or other financial asset to settle contractual obligations, and therefore do not meet the definition of a financial liability in accordance with HKAS 32 *Financial Instruments: Presentation*. As a result, Perpetual Bonds 1 to 12 are classified as equity and distributions, if and when declared, are treated as equity dividends.

Perpetual Bond 1, 2, 6, 8, 9 and 12 were recorded directly in equity attributable to equity shareholders of the Company. During the six months ended 30 June 2026, the profit attributable to the holders of Perpetual Bonds 1, 2, 6, 8, 9 and 12 based on the applicable coupon interest rate, amounted to RMB79,458,000 (six months ended 30 June 2025: RMB63,414,000, as restated), and RMB85,020,000 has been distributed to the relevant bond holders (six months ended 30 June 2025: RMB107,127,000, as restated).

Except for Perpetual Bond 1, 2, 6, 8, 9 and 12, the remaining Perpetual Bonds were issued by indirect wholly-owned subsidiaries of the Company to external third parties, which could not be treated as equity directly or indirectly attributable to the equity shareholders of the Company. Therefore, these Perpetual Bonds are classified within the non-controlling interests in the consolidated statement of financial position according to HKFRS 10, Consolidated Financial Statements. During the six months ended 30 June 2026, the profit attributable to the holders of these Perpetual Bonds based on the applicable coupon interest rate, amounted to RMB55,064,000 (six months ended 30 June 2025: RMB43,250,000, as restated), and RMB54,082,000 has been distributed to the relevant bond holders (six months ended 30 June 2025: RMB44,582,000, as restated).

18 DISPOSAL OF SUBSIDIARIES

On 7 January 2026, the Group entered into an equity transaction agreement with Xiamen Xinda Information Co., Ltd. (“**Xinda Information**”), pursuant to which the Group has conditionally agreed to sell, and the Xinda Information has conditionally agreed to acquire, the entire equity interest of Shenzhen Shi Huianqi Investment Advisory Co., Ltd. (“**Shenzhen Shi Huianqi**”), and the Xinda Information has conditionally agreed to accept and bear certain related debts owed by the Shenzhen Shi Huianqi and its subsidiary to the Group (“**the Related Debts**”). The principal asset of the Shenzhen Shi Huianqi and its subsidiary is a parcel of land located in Shenzhen, China, which is included in the reportable assets in the 4S dealership business segment. The Disposal Price is approximately RMB824,831,000, which is inclusive of the Related Debts of RMB374,980,000.

The disposal was completed on 19 May 2026.

(a) The financial impacts arising from the disposal are summarised as follows:

	<i>RMB'000</i>
Cash consideration received or receivable	449,851
Less: carrying value of the disposed subsidiaries	<u>(362,260)</u>
Net gains from disposal of subsidiaries	<u><u>87,591</u></u>

- (b) The carrying values of the equity interest owned by the Group as at the disposal date are summarised as follows:

	Total <i>RMB'000</i>
Non-current assets	
Property, plant and equipment	168,194
Right-of-use assets	559,416
Deferred tax assets	390
Current assets	
Inventories	27
Prepayments, deposits and other receivables	11,423
Cash and cash equivalents	474
Current liabilities	
Trade and other payables	(377,664)
NET ASSETS	362,260
Less: non-controlling interests	—
Carrying value of the equity owned by the Group	<u>362,260</u>

- (c) The cash impact arising from the disposal in above transaction is summarised as follows:

	Total <i>RMB'000</i>
Cash considerations received as of 30 June 2026	449,851
Less: Cash of the subsidiaries disposed	(474)
Net cash impact	<u>449,377</u>

19 BUSINESS COMBINATIONS UNDER COMMON CONTROL

- (a) As mentioned in note 2.1 to the consolidated interim financial information, the acquisitions of Xindeco ITG Automobile and ITG Auto (Thailand) have been accounted for based on the principles of merger accounting. The financial position as at 31 December 2025 and the results of operation for the six months ended 30 June 2025 previously reported by the Group have been restated, as set out below.

	The Group as previously reported <i>RMB'000</i>	Xindeco ITG Automobile <i>RMB'000</i>	ITG Auto (Thailand) <i>RMB'000</i>	Elimination <i>RMB'000</i>	Consolidated (as restated) <i>RMB'000</i>
Summarized consolidated income statement for the six months ended 30 June 2025:					
Revenue	8,891,028	3,574,337	—	—	12,465,365
Loss for the period attributable to:					
Ordinary shareholders of the Company	(993,826)	110	166	—	(993,550)
Perpetual bond holders of the Company	63,414	—	—	—	63,414
Non-controlling interests	42,875	(9,848)	—	—	33,027
Loss for the period	<u>(887,537)</u>	<u>(9,738)</u>	<u>166</u>	<u>—</u>	<u>(897,109)</u>
Basic and diluted losses per share (<i>RMB</i>)	<u>(22.8)</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(22.7)</u>
Summarized consolidated statement of financial position as at 31 December 2025 :					
Current assets	12,944,968	2,348,647	22,295	(316)	15,315,594
Non-current assets	12,352,785	982,776	—	—	13,335,561
Total assets	25,297,753	3,331,423	22,295	(316)	28,651,155
Current liabilities	19,460,201	2,418,516	14	(316)	21,878,415
Non-current liabilities	4,256,152	295,008	—	—	4,551,160
Total liabilities	23,716,353	2,713,524	14	(316)	26,429,575
CAPITAL AND RESERVES					
Share capital	901,394	437,884	22,000	(459,884)	901,394
Perpetual bonds	3,820,854	—	—	—	3,820,854
Reserves	(4,965,029)	223,234	281	459,884	(4,281,630)

	The Group as previously reported RMB'000	Xindeco ITG Automobile RMB'000	ITG Auto (Thailand) RMB'000	Elimination RMB'000	Consolidated (as restated) RMB'000
Total (deficit)/equity attributable to equity shareholders of the Company	(242,781)	661,118	22,281	—	440,618
Non-controlling interests	<u>1,824,181</u>	<u>(43,219)</u>	<u>—</u>	<u>—</u>	<u>1,780,962</u>
TOTAL EQUITY	<u>1,581,400</u>	<u>617,899</u>	<u>22,281</u>	<u>—</u>	<u>2,221,580</u>
Summarized consolidated statement of cashflow for the six months ended 30 June 2025:					
Net cash generated from operating activities	77,919	54,136	6	—	132,061
Net cash used in investing activities	(134,888)	(23,519)	(5,000)	—	(163,407)
Net cash generated from financing activities	<u>356,997</u>	<u>423</u>	<u>22,561</u>	<u>—</u>	<u>379,981</u>
Net increase in cash and cash equivalents	<u><u>300,028</u></u>	<u><u>31,040</u></u>	<u><u>17,567</u></u>	<u><u>—</u></u>	<u><u>348,635</u></u>

20 CONTINGENT LIABILITIES

- (a) In 2018, Wuhan Zhengtong, a subsidiary of the Company, and Beijing Guangze Real Estate Development Co., Ltd. (“**Beijing Guangze**”) entered into a general contract agreement (the “**General Contractor Agreement**”) pursuant to which Wuhan Zhengtong engaged Beijing Guangze to undertake the development, establishment, re-establishment and expansion of 4S stores and relevant commercial projects owned by the Group. The contract consideration shall be utilized by Beijing Guangze as the general contractor for such costs as consultant fees for hiring professional service companies, approval and construction application fees, construction and installation fees and ancillary facilities fees. Details of the General Contractor Agreement had been disclosed in the Company’s announcement dated 13 March 2018.

In July 2022, the Group received a payment request of RMB6 million from one of the sub-contractors that had been involved in certain 4S Stores and commercial projects (the “**Subcontractor**”), as Beijing Guangze failed to fulfil its obligations under the General Contractor Agreement.

In accordance with the PRC legal opinion obtained by the Company from an external legal advisor, Beijing Guangze is the primary obligor for the relevant construction payments taking into account such facts and circumstances among others (i) Beijing Guangze had undertaken its general contractor role for the projects since the establishment of relevant contracts in prior years and the Group had entrusted Beijing Guangze with the projects and (ii) the Group had

already fulfilled its obligations including the payment made to Beijing Guangze in accordance with the General Contractor Agreement. The historical payments to Beijing Guangze in relation to the Subcontractor is assessed to be approximately RMB236 million.

While the Subcontractor has not initiated any formal legal proceedings against the Group in this connection and the future development cannot be estimated with certainty, the directors of the Company, having given due consideration to the legal advice and the relevant facts and circumstances, are of the opinion that it is not probable that the Group will be sued by the Subcontractor or need to make payments to the Subcontractor. Therefore, no provision has been made in respect of this matter as at 30 June 2026 (31 December 2025: nil, as restated).

- (b) In 2023, the Group was informed by receipt of two civil complaints that Wuhan Zhengtong has entered into certain agreements in 2016 to provide guarantees (the “**Guarantee Contracts**”) against two fixed assets mortgage loan contracts (the “**Fixed Assets Loan Contracts**”) entered into by Wuhan Economic and Technological Development Zone Branch of Hubei Bank Co., Ltd. (the “**Hubei Bank**”) with Beijing Guangze and Inner Mongolia Shengze Dingjie Automobile Trading Company Limited (the “**Inner Mongolia Shengze**”), respectively.

In March 2024, Wuhan Zhengtong received judgments in relation to aforementioned two civil lawsuits (the “**First Instance Judgment**”) from the Wuhan Intermediate People’s Court, pursuant to which i) the Guarantee Contracts were executed but are of no legal effect; and ii) Wuhan Zhengtong is obliged to bear half of the shortfalls, if any, when Hubei Bank has shortfalls to recover the debt owed to it, by collecting the proceeds of disposal of the collateral assets, for the failure of Beijing Guangze and Inner Mongolia Shengze to repay the debts.

On 15 November 2024, Wuhan Zhengtong received the second instance judgements in relation to aforementioned two civil lawsuits, pursuant to which the court had upheld the original judgment.

As at 30 June 2026, the outstanding debts in relation to Fixed Assets Loan Contracts amounted to approximately RMB553 million. According to the valuation report issued by an external valuer on 26 March 2026, the estimated net realisable amount of the corresponding collaterals, calculated as fair value less cost to sell, was RMB625 million as at 31 December 2025, as restated. As the directors of the Company considered that there are no material changes in relation to the significant input for the measurement of the collaterals, the estimated net realisable amount of the collaterals as at 30 June 2026 were assessed to be the same as those of 31 December 2025, i.e. RMB625 million, as restated.

In accordance with a PRC legal opinion obtained by the Company from an external legal advisor, the second instance judgment considered that Wuhan Zhengtong is ranked lower in the order of priority in meeting payment commitments, as there exist several collaterals and there are other defendants who are also guarantors. Pursuant to applicable laws and regulations, Hubei Bank shall have the right of priority to request debt settlement by such collaterals. The directors of the Company, having given due consideration of the legal advice and the relevant facts and circumstances including their understanding of the estimated net realisable amounts of the collaterals, are of the opinion that it is not probable that the Group will be required to make any payments. Therefore, no provision has been made in respect of this matter as at 30 June 2026 (31 December 2025: nil, as restated).

As at 30 June 2026, except for the aforementioned contingencies, the Group did not have any other material contingent liabilities.

MANAGEMENT DISCUSSION AND ANALYSIS

MARKET REVIEW

In the first half of 2026, multiple Chinese government departments, including the National Development and Reform Commission (NDRC), the Ministry of Finance and the Ministry of Commerce, issued a series of policies, including the Notice on Implementing Large-Scale Equipment Upgrades and Trade-In Policies for Consumer Goods in 2026 《(關於2026年實施大規模設備更新和消費品以舊換新政策的通知)》, the Implementation Rules for Automobile Trade-in Subsidies in 2026 《(2026年汽車以舊換新補貼實施細則)》, and the Notice on Several Measures on Cultivating and Expanding Consumption in the Automotive Aftermarket 《(關於培育壯大汽車後市場消費若干措施的通知)》, indicating increased policy support for the automotive industry. China's automobile consumption has shifted from a market dominated by first-time purchases to one driven by replacement and upgrade demand. The current round of policy intensification aligns with prevailing consumption trends and is expected to further unlock the potential of automotive consumption.

According to data from the China Passenger Cars Association, retail sales in China's passenger car market reached 8.701 million units in the first half of 2026, representing a period-on-period decrease of 20.2%. Specifically, new energy vehicle sales amounted to approximately 4.704 million units, representing a period-on-period decrease of 14.0%, with the market penetration rate reaching 54.1%. According to statistics from the China Association of Automobile Manufacturers, China's cumulative automobile exports exceeded 5 million units in the first half of 2026, representing a year-on-year growth of over 60%, and becoming one of the core engines driving industry growth.

According to the latest statistics released by China's Ministry of Public Security, vehicle ownership in China reached approximately 371 million units as of the end of June 2026, marking a new stage of development for China's automotive industry. Notably, the proportion of new energy vehicles rose to 13.19% of total vehicle ownership, with their growing scale continuing to drive demand in the aftermarket.

Overall, while China's automotive industry entered a phase of structural adjustment in the first half of 2026, the market continued to demonstrate strong resilience. With intensifying policy support and continuous technological advancement, the Chinese automotive market retains significant medium- and long-term growth potential.

BUSINESS REVIEW

In the first half of 2026, the Group continued to focus on operating mid-to-high-end automotive brands. It accelerated its transformation towards new energy vehicles and international business, while driving organizational restructuring. In addition, the Group continued to advance closures, suspensions, mergers and transfers of underperforming stores, and leveraged centralized procurement and digitally enabled refined operations to actively promote cost reduction and efficiency enhancement.

During the reporting period, the Group ranked 22nd on the 2026 China Auto Dealer Group Top 100 List. Following the completion of the acquisition of Xindeco ITG Automobile in March 2026, the Group's overall ranking is expected to improve significantly. In addition, the Group continued to be recognized in multiple industry rankings, including the 2026 China Auto Dealer Group NEV Top 100 (84th), China Auto Dealership Industry Integrity-Committed Enterprises, and Top 50 Groups in Auto Dealer New Media Influence. The Group also received the 2026 China Auto Circulation Industry Social Responsibility Top 100 Enterprise designation, and was honored with a number of major industry awards, including "Benchmark Group for High-Quality NEV Channel Development", "Demonstration Group for Omni-channel Digital Marketing", "Benchmark Enterprise for Customer Service Reputation in the Auto Circulation Industry", and "Innovation Demonstration Dealer for Auto Exports", sustaining its leading position in the transformation toward new energy and digital intelligence.

For the six months ended 30 June 2026, the Group recorded revenue of approximately RMB9,623.4 million and gross profit of approximately RMB206.6 million. The following is a review of the Group's operational performance across its business segments and the progress made in management enhancements during the first half of 2026:

(I) Automobile dealership segment

In the first half of 2026, the Group continued to deepen its operational system reform and fully implemented the regionalized management model, advancing quality and efficiency improvement initiatives across five core dimensions: vehicle distribution, after-sales value-added services, refined spare parts control, digital operations, and risk and internal control. By optimizing the management structure, strengthening on-site controls, advancing digital and intelligent upgrades, and enforcing full-process supervision mechanisms, the Company has effectively addressed the pain points of traditional operations, achieved steady improvement in the overall refinement, standardization, and digital intelligence of its operations, and laid a solid operational foundation for the smooth operation of its principal businesses and the expansion of emerging businesses.

1. *New automobile sales business*

During the reporting period, the Group implemented a regionally differentiated operational management and control model, conducted internal benchmarking across brands based on each brand's operational data, and implemented targeted measures and special rectifications for areas of weakness. The supervisory team proactively stationed at the frontline and formulated tailored sales strategies based on regional market characteristics, OEM policies, and competitive dynamics. The Group regularly reviewed core operational indicators, closely monitored key operational metrics such as inventory turnover, order conversion, and discount per vehicle, and carried out targeted rectifications for slow-moving inventory and underperforming stores to accelerate the turnover of slow-moving vehicles and reduce inventory-related capital occupation.

In terms of marketing strategy, the Group actively optimized the operation and maintenance of vertical media and new media platforms, established a red-black list mechanism for vertical media data, and regularly produced operational analysis reports, thereby effectively enhancing the stores' operational capabilities regarding vertical media. By organizing large-scale specialized training programs on new media, the Group has effectively enhanced its stores' ability to generate leads and convert them into sales via new media channels. Orders resulting from new media leads have exceeded 5,000 units, with new media orders accounting for approximately 40% of sales at benchmark stores. The Group has also coordinated promotional activities during key marketing periods, and through traffic acquisition and empowerment, effectively supported improvements in both store visit rates and conversion rates.

For the six months ended 30 June 2026, the Group's new automobile sales totaled 26,057 units, representing a decrease of 23.4% as compared to 33,997 units in the first half of 2025.

2. *After-sales services business*

Upholding the service philosophy of "Professional Care, Seamless Support", and building upon the refined operations and proactive marketing initiatives implemented in after-sales services in 2025, the Group further advanced the upgrade of its after-sales services toward systematization, digitalization and collaboration. With a focus on enhancing customer experience, the Company continuously improved service efficiency and customer satisfaction through process optimization, strengthened supervision, and the promotion of digitalization and intelligence.

In the accident vehicle business segment, the Group fully implemented digital transformation and upgrades, launching a dedicated digital management system that connected the entire data flow across lead acquisition, on-site handling, repair progress tracking, and insurance claims reconciliation, thereby achieving standardized business processes, visualized progress tracking, and precise data management. Through digital empowerment, the Group significantly improved the conversion rate of accident vehicle leads, repair delivery efficiency and claim settlement efficiency, effectively unlocking incremental business volume for accident vehicle services, and forming an important pillar for the growth of after-sales performance. In addition, the Group simultaneously advanced process digitalization and intelligence, and implemented full-process online services such as intelligent renewal reminders, online appointment, and repair progress follow-up, thereby improving service transparency and convenience.

During the reporting period, the Group initiated the development of a unified digital operation platform, completed the full-scale launch of the automotive cloud system for existing stores, and broke down cross-departmental data silos while unifying data statistical standards. The Group has established an intelligent risk early-warning system, set early-warning rules for operational risks including overdue inventory, abnormal spare parts outbound delivery, discrepancies in work order matching, and abnormal per-vehicle prices, and drove the transformation of operation management from traditional manual post-event verification to a model of preemptive system-driven early warning and dynamic intelligent control, thereby comprehensively improving the timeliness and accuracy of risk prevention and control.

For the six months ended 30 June 2026, the Group provided after-sales service for 621,332 vehicles in total and recorded revenue from after-sales service of approximately RMB1,777.0 million.

(II) Integrated Business

1. Pre-owned automobile business

During the reporting period, driven by regulatory industry policies, China's pre-owned automobile market continued to scale up and develop in a more standardized manner, with transaction volumes gaining significant momentum. According to official data released by the China Automobile Dealers Association, cumulative transaction volume of pre-owned automobiles in China reached approximately 9,713,200 units in the first half of 2026, representing period-on-period growth of approximately 1.5%.

Seizing this market opportunity, the Group refined the operating systems of its pre-owned automobile retail centers in Beijing, Shenzhen, Guangzhou, Wuhan, and other cities. Through centralized personnel management, enhanced assessment criteria, a strengthened performance-driven approach, and revitalized team dynamics, the Group continuously evolved its market-based pricing model for pre-owned automobiles. The Group also reinforced price controls across pre-owned automobile procurement, wholesale, and retail operations at regional stores, adjusted sales channels, and focused on strengthening retail capabilities, thereby driving steady growth in its pre-owned automobile business.

For the six months ended 30 June 2026, the Group recorded a used-to-new car ratio of 31%.

2. *Auto finance business*

During the reporting period, the Group continued to deepen its extensive collaboration with various financial institutions and, on the basis of resource sharing and complementary advantages, continuously expanded the scope of cooperation. The Group actively explored and entered into mutually beneficial cooperation arrangements for auto retail mortgage loans with multiple financial institutions, which effectively increased the total volume of financial product offerings and extended the terms of such products, further enhancing service coverage and precision.

For the six months ended 30 June 2026, the Group recorded income from the provision of mortgage facilitation services of approximately RMB132.2 million.

3. *Insurance agency business*

Dingze Insurance Agency Co., Ltd. (鼎澤保險代理有限公司) (“Dingze Insurance Agency”) principally conducts its business through the Group’s 4S dealerships, focusing on vehicle insurance and related insurance businesses. During the reporting period, Dingze Insurance Agency expanded its client base to include the 4S stores of Xindeco ITG Automobile, which had been acquired by the Group, and applied for the establishment of the Xiamen Branch of Dingze Insurance Agency Co., Ltd. to undertake the insurance business of the Group in the Xiamen region, thereby further strengthening the Group’s regional insurance coordination.

In terms of new insurance business, leveraging the Group’s new insurance resource management rules and aligning with customer needs, while maintaining close and cooperative relationships with insurance companies, the cumulative new automobile insurance coverage rate reached approximately 90%. In terms of insurance renewal business, following the establishment of the Wuhan and Beijing insurance renewal centers in 2025, the Shenzhen insurance renewal center

was newly established during the reporting period, further leveraging the advantages of integrated business operation management and exploring an insurance renewal cooperation model that aligns insurance renewal centers with 4S business operations. During the reporting period, the insurance renewal centers achieved improvements in both the number of vehicles insured through renewal and renewal efficiency. By solidifying the incremental growth of new vehicle insurance and deepening insurance renewal business, the Group achieved a total of 186,000 vehicles insured during the reporting period. In terms of non-auto insurance business, the Group introduced the Double Insurance Worry-Free (雙保無憂) and courtesy car insurance (代步車險) products to the Xindeco ITG Automobile 4S stores, enriching the Group's insurance product portfolio and providing more comprehensive protection for customers' vehicle usage. The Group also continued to safeguard the property insurance of its 4S stores by providing professional insurance proposal recommendations, thereby protecting customer interests and the Group's property assets.

Development and layout of company network

As a leading dealership group for premium brands in the PRC, the Group represents traditional mass-production premium brands including Porsche, Maserati, Mercedes-Benz, BMW, Audi, Jaguar Land Rover, Lexus and Cadillac, and has also become a key dealer for the new energy vehicle brands AITO and HIMA (Harmony Intelligent Mobility Alliance). In addition, the Group engages in the dealership of mid-range brands such as FAW-Volkswagen, FAW-Toyota, GAC-Toyota and Dongfeng Honda, as well as independent brands such as Hongqi. As of 30 June 2026, the Group had 134 dealership stores in 40 cities across 15 provinces and municipalities in China, with 6 additional authorized dealership stores under development.

Against the backdrop of a clearly defined industry transformation trend, the Group has accelerated its new energy vehicle transition across all fronts, achieving rapid deployment of its new energy vehicle dealership network through the conversion of existing assets. In the first half of 2026, the Group opened 7 new NEV customer centers, including 6 HIMA customer centers and 1 Geely Galaxy customer center.

(III) Supply chain business

Shengze Jietong Supply Chain Co., Limited* (聖澤捷通供應鏈有限公司) (“**Shengze Jietong**”), a wholly-owned subsidiary of the Group, primarily provides aftermarket logistics services for mainstream automakers such as Dongfeng Nissan and FAW-Volkswagen, including vehicle logistics, warehousing logistics and spare parts logistics. Due to the overall downturn in the domestic automotive market and the contraction in business from core customers, revenue for the first half of 2026 amounted to approximately RMB109.7 million.

During the reporting period, leveraging the resource advantages of the Hannan logistics base and the stable operation and maintenance of the vehicle logistics STS system and the spare parts warehousing WMS system, Shengze Jietong achieved rapid inbound receiving, precise sorting and efficient delivery of goods, with its warehousing and logistics service capabilities continuing to improve. In terms of existing customers, the Company continued to deepen its collaboration with Dongfeng Nissan and FAW-Volkswagen. In terms of new customers, the spare parts business successfully won bids for the Renault China spare parts center and the Shenlong Wuhan (神龍武漢) spare parts transportation business, while the vehicle business won bids for new projects such as Geely Commercial Vehicles, effectively enhancing business output value and operating profits.

(IV) International business

International business is a strategic growth segment for the Group and an important pillar for expanding revenue scale and profitability. During the reporting period, the Group actively seized overseas market opportunities, accelerated the deployment of its international business and achieved rapid development. In the first half of 2026, the Group added 9 new overseas warehouses, bringing the cumulative total to 20 overseas warehouses covering key regions such as Europe, Central Asia, the Middle East, Africa and Latin America, with export businesses entering the markets of Italy, Panama and Rwanda for the first time. Building on this foundation, the Group further extended its automotive overseas supply chain business to form an integrated operating system encompassing diversified businesses including domestic and international vehicle trade, commodity trading, import, financial leasing and overseas dealership, thereby strengthening its capabilities in automotive industry resource integration and comprehensive services while deepening its competitive moat. At the same time, the Group made breakthrough progress in overseas localized operations, with the business processes and team organizational structure for Thailand localization preliminarily established, and the Thailand dealership business officially commencing operations.

During the reporting period, the international business team continued to deepen cooperation with major domestic OEMs, successfully completing the implementation of business orders from newly added cooperative OEMs including BAIC and further expanding the pool of automobile brands available for export. In addition, the Group actively explored the feasibility of other innovative business models, enriching its business ecosystem and cultivating diverse growth drivers, thereby injecting new momentum into the Group's high-quality development.

(V) Management enhancement

In the first half of 2026, the Group continued to advance management enhancement initiatives in areas such as organizational structure, internal supervision, risk prevention and control, and digital intelligence development:

In terms of organizational structure, the Group deepened business structure and management system reforms in line with the Company's strategic objectives and business layout, implemented regionalized management, advanced organizational delayering, and continuously optimized the business management and control system to further enhance organizational operational efficiency.

In terms of internal supervision, the Group continued to optimize the development of systems and internal control frameworks, advancing the formulation and revision of systems covering areas including fund management, business operations, human resources and safety production. Concurrently, the Group optimized approval authorities, clarified the boundaries of rights and responsibilities, and improved both approval efficiency and risk prevention capabilities.

In terms of risk prevention and control, leveraging the restructured risk control system, the Group established a comprehensive risk control architecture, refined risk control rules, improved safety production management systems, implemented a normalized risk monitoring mechanism, achieved real-time risk control over key businesses, and promoted full-process closed-loop risk management.

In terms of digital intelligence development, guided by the objective of "customer value orientation" and centered around the integrated finance and business platform, the Group formulated standardized master data management specifications, established cross-system synchronization mechanisms, eliminated data silos, and ensured financial and business data originate from the same source. A visual "operational dashboard" was also built to enable dynamic monitoring of core indicators. The Group accelerated the application of AI technologies, leveraging intelligent large models to establish an intelligent customer service system, and will continue to deepen and expand the application of AI technologies in real-world business scenarios.

FINANCIAL REVIEW

Revenue

For the six months ended 30 June 2026, the Group recorded revenue of approximately RMB9,623.4 million, representing a decrease of approximately 22.8% compared to revenue of approximately RMB12,465.4 million in the first half of 2025. The decrease in revenue was mainly due to a decline in new vehicle sales volume and income from mortgage facilitation services. The decrease in income from mortgage facilitation services was attributable to the decrease in passenger vehicle sales volume and the downward adjustment of mortgage-related commission rebate rates.

Revenue of the Group was derived from sales of passenger vehicles, after-sales services, mortgage facilitation services, logistics services, sales of comprehensive properties and other businesses. In the first half of 2026, revenue from sales of passenger vehicles and mortgage facilitation services amounted to approximately RMB7,726.8 million, representing a decrease of approximately 24.9% compared with the amount of approximately RMB10,285.5 million for the first half of 2025, and accounted for approximately 80.3% of the total revenue for the first half of 2026 (first half of 2025: approximately 82.5%).

In the first half of 2026, revenue from after-sales services was approximately RMB1,777.0 million, representing a decrease of approximately 12.1% compared to the amount of approximately RMB2,020.8 million in the first half of 2025. In the first half of 2026, revenue from after-sales services accounted for approximately 18.5% of total revenue, representing an increase compared to approximately 16.2% of total revenue for the corresponding period of last year.

Cost of sales

For the six months ended 30 June 2026, the Group's cost of sales amounted to approximately RMB9,416.8 million, representing a decrease of approximately 21.2% compared to the amount of approximately RMB11,945.8 million in the first half of 2025. This decrease was primarily driven by lower new automobile sales costs, which declined in line with the reduction in sales volume and revenue.

In the first half of 2026, the Group's cost of sales for new automobiles decreased by approximately 23.0% to approximately RMB8,075.9 million from approximately RMB10,485.1 million in the first half of 2025, primarily due to a decrease in sales volume and revenue from new automobiles. Cost of sales for after-sales services decreased by approximately 8.6% to approximately RMB1,227.7 million from approximately RMB1,342.6 million in the first half of 2025, representing a smaller decrease as compared with that of after-sales service revenue, which primarily reflected the impact of relatively fixed costs such as staff costs and depreciation and amortization.

Gross profit and gross profit margin

For the six months ended 30 June 2026, the Group's gross profit amounted to approximately RMB206.6 million, representing a decrease of approximately 60.2% compared to the amount of approximately RMB519.6 million in the first half of 2025. The gross profit margin was approximately 2.1%, representing a decrease of 2.0 percentage points compared to 4.2% in the first half of 2025, which was mainly due to the decrease in the gross profit of after-sales service, as well as the decline in mortgage facilitation service income and commission rebate rates.

Selling and distribution expenses

For the six months ended 30 June 2026, the Group's selling and distribution expenses were approximately RMB586.5 million, representing a decrease of approximately 4.1% compared to approximately RMB611.5 million in the first half of 2025, which was mainly due to the decrease in depreciation charged to selling expenses resulting from store closures, as well as lower employee salary.

Administrative expenses

For the six months ended 30 June 2026, the Group's administrative expenses amounted to approximately RMB462.6 million, representing a decrease of approximately 25.1% compared to approximately RMB617.3 million in the first half of 2025, which was primarily due to the decline in impairment losses on property, plant and equipment.

Loss from operations

For the six months ended 30 June 2026, the Group's loss from operations was approximately RMB726.3 million, compared to a loss from operations of approximately RMB519.2 million for the same period in 2025. The increase in loss from operations was primarily attributable to factors including a decline in new vehicle sales volume and a downward adjustment of mortgage-related commission rebate rates.

Income tax

For the six months ended 30 June 2026, the Group's income tax credit amounted to approximately RMB38.2 million, compared to an income tax credit of approximately RMB82.3 million in the first half of 2025.

Contingent liabilities

As at 30 June 2026, the Group did not have any material contingent liabilities other than those disclosed in "Note 20 Contingent liabilities" to the interim financial statements.

Loss for the period

For the six months ended 30 June 2026, the Group's loss for the period was approximately RMB1,049.1 million, compared to a loss of approximately RMB897.1 million in the first half of 2025. The increase in loss for the period was mainly attributable to factors including a decline in new vehicle sales volume and a downward adjustment of mortgage-related commission rebate rates.

Current assets and current liabilities

As at 30 June 2026, the Group's current assets amounted to approximately RMB13,615.3 million, representing a decrease of approximately RMB1,700.3 million compared to the amount of approximately RMB15,315.6 million as at 31 December 2025, which was mainly due to the decrease in pledged bank deposits.

As at 30 June 2026, the Group's current liabilities amounted to approximately RMB20,173.8 million, representing a decrease of approximately RMB1,704.6 million compared to the amount of approximately RMB21,878.4 million as at 31 December 2025, which was mainly due to the decrease in trade and other payables.

Cash flow

As at 30 June 2026, the Group had cash and cash equivalents amounting to approximately RMB1,581.6 million, representing an increase of approximately RMB694.7 million from approximately RMB886.9 million as at 31 December 2025. The Group's transactions and monetary assets were principally denominated in Renminbi. The primary uses of funds were to purchase new automobiles, spare parts and automobile accessories, to repay loans, borrowings and other indebtedness; and to pay working capital and daily operating expenses. The Group finances its liquidity requirements through cash flows generated from operating activities, bank loans and other financing. For the six months ended 30 June 2026, the Group had net cash inflow of approximately RMB443.5 million generated from operating activities (for the six months ended 30 June 2025: net cash inflow of approximately RMB132.1 million).

Capital expenditure and investment

For the six months ended 30 June 2026, the Group's capital expenditure and investment amounted to approximately RMB208.8 million (for the six months ended 30 June 2025: RMB317.0 million). This was mainly due to the completion of construction in progress and reduced new investment.

Inventory

The Group's inventories included vehicles, automobile spare parts and properties under development for sale. The Group utilizes its information technology systems to manage inventories and monitors inventories within its dealership network, transferring automobiles from one dealership store to another to rebalance inventory levels. The Group's inventories amounted to approximately RMB3,328.1 million as at 30 June 2026, representing a decrease of approximately RMB268.9 million compared to approximately RMB3,597.0 million as at 31 December 2025. This change was mainly due to the decrease in vehicle inventory at the end of the period. The average inventory turnover days in the first half of 2026 were 47 days, representing an increase of 2 days compared to 45 days in the first half of 2025, primarily reflecting that the decline in inventory balance was less than the decline in cost of sales. The following table sets forth the Group's average number of inventory turnover days (excluding the impact of properties under development for sale) for the period indicated:

	For the six months ended 30 June (number of days)	
	2026	2025
Average number of inventory turnover days (excluding the impact of properties under development for sale)	<u>47</u>	<u>45</u>

Foreign exchange risk

The Group conducts its business primarily in Renminbi. Certain bank deposits and bank loans were denominated in foreign currencies. The Group used forward exchange instruments and option foreign exchange instruments to partially hedge its US-dollar future loans repayment.

Liquidity and capital resources

The Group's working capital and capital expenditures were primarily funded through cash generated from internal operations and borrowings provided by principal banks and other financial institutions. As at 30 June 2026, the Group's cash and cash equivalents, time deposits and pledged bank deposits amounted to approximately RMB4,584.8 million (including pledged bank deposits of approximately RMB2,998.0 million, cash and cash equivalents of approximately RMB1,581.6 million and time deposits of approximately RMB5.2 million), representing a decrease of approximately RMB649.2 million from approximately RMB5,234.1 million as at 31 December 2025. As at 30 June 2026, the Group's loans and borrowings and lease liabilities amounted to approximately RMB18,632.2 million (31 December 2025: approximately RMB18,435.9 million). As at 30 June 2026, the Group's net gearing ratio was approximately 1,683.4% (31 December 2025: approximately 594.5%). The net gearing ratio was calculated as loans and borrowings and lease liabilities less cash and cash equivalents, time deposits and pledged

bank deposits, divided by total equity. The Group will actively improve its operating efficiency and consider various methods to improve its current financial position and reduce its level of leverage.

Pledged assets

The Group has pledged its assets as security for loans and borrowings to be used as working capital for daily operations.

As at 30 June 2026, the Group's pledged assets amounted to approximately RMB6,683.5 million (31 December 2025: approximately RMB7,427.5 million).

Investments held in foreign currency

For the six months ended 30 June 2026, the Group did not hold any investments denominated in foreign currencies.

Employees and remuneration policies

As at 30 June 2026, the Group had a total of 7,455 employees worldwide (31 December 2025: 8,081 employees). The decrease in the number of employees was primarily due to the transformation and optimization of stores. For the six months ended 30 June 2026, the Group incurred staff costs of approximately RMB511.6 million (first half of 2025: approximately RMB528.2 million).

The Group has consistently adhered to a strategy of strengthening the enterprise through talent, continuing to improve systems for selecting, cultivating, managing and utilizing talent. It consistently strengthens its core workforce with qualified personnel through organizational promotions and market-based recruitment, and continues to nurture young employees, fostering an open, inclusive, collaborative and innovative organizational ecosystem. This provides a broad platform for employee growth and development.

In terms of compensation management and talent development, the Group continues to deepen reforms of its human resources system, comprehensively reviewing and refining core systems such as compensation management, performance management and employee career development, while promoting a mechanism that links compensation to performance to fully stimulate employees' motivation and creativity. The Group has established a tiered and categorized talent development system, focusing on two core groups — the management team and key business personnel — to comprehensively hone overall competence and job performance capabilities, thereby providing a solid talent foundation for the Group's long-term development. The Group has conducted specialized empowerment training for frontline store management, leveraging real-world business scenarios to ensure the practical application of training outcomes and effectively enhance the operational and management capabilities of grassroots teams.

The Group actively promotes a culture of innovation and excellence, deeply embracing its core values of “First-Class Benchmarking, Genuine Accountability, Striving as the Foundation, and Co-creation and Sharing (一流引領、真實擔當、奮鬥為本、共創共享)”. The Group hosted a diverse program of corporate culture activities, systematically organizing a series of events such as the “Stories of Excellence” exchange and sharing session and the “Uniting Forces, Moving Forward Together” team-building event, bringing employees closer together and fostering team cohesion. Through the “Five Comparisons and Five Assessments (五比五看)” excellence recognition program, the Group encourages all employees to benchmark against the best and pursue excellence. Concurrently, the Group continued to provide employee care by standardizing the operation of the employee care fund and establishing regular satisfaction surveys and feedback mechanisms, actively listening to employees’ concerns and properly addressing their requests, thereby consistently enhancing employees’ sense of belonging and cohesion.

FUTURE OUTLOOK AND STRATEGIES

Pursuant to the “15th Five-Year Plan” strategic plan, the Group is guided by the mission of “leading the advantageous automobile industry, creating a better mobility life” and is committed to becoming a leading comprehensive service provider in the automobile ecosystem.

In the second half of 2026, the Group will focus on four core objectives—“capital operations, loss reduction and containment, business transformation, and quality and efficiency improvement”—to implement various key tasks and supporting measures. First, the Group will accelerate capital raising and the resumption of trading to solidify its foundation for development. The Group will expedite the completion of a new share issuance through a special placement to optimize its equity structure and meet public shareholding requirements, thereby resuming trading as soon as possible. The Group will also fully leverage the advantages of its listed company platform and shareholder resources to accelerate business transformation and development. Second, the Group will improve management and control mechanisms and focus on enhancing the quality of its core business. The Group will promptly implement the closure, suspension, merger and transfer of stores that are consistently unprofitable or operating inefficiently, reduce store rent through measures such as partial surrender of leases and renegotiating renewal prices, establish an early warning system for operational indicators to proactively prevent various compliance and operational risks, and accelerate the disposal of non-core assets to secure resources for improving the quality of its core business. Third, the Group will make a concerted push into the new energy vehicle sector and innovate its brand matrix, continuing to fully embrace HIMA and other leading new energy vehicle brands while actively expanding business cooperation with automotive battery manufacturers. Fourth, the Group will expand its international operations to create overseas profit cornerstones. The Group will deepen cooperation with domestic OEMs, strive to secure export authorizations from multiple new automakers within the year, actively pursue certifications in high-standard regulatory markets, develop overseas automotive dealership

and service networks, continue to expand its network of overseas warehouse service providers, and continuously improve the business compliance and risk control framework for its international operations. The Group will strictly control potential risks related to cross-border credit defaults and inventory security by establishing mechanisms to monitor overseas customer sentiment and credit dynamics and utilizing RFID technology to manage overseas inventory.

INTERIM DIVIDEND

The Board does not recommend an interim dividend for the six months ended 30 June 2026.

REVIEW OF INTERIM RESULTS

The audit committee of the Company (the “**Audit Committee**”) comprises three independent non-executive Directors namely Dr. TSUI Wai Ling Carlye (the chairman of the Audit Committee), Mr. SHEN Jinjun and Ms. YU Jianrong.

The Audit Committee has reviewed the unaudited condensed consolidated interim financial statements for the six months ended 30 June 2026. KPMG, the Group’s external auditor, has carried out a review of the unaudited interim financial statements for the six months ended 30 June 2026 in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the HKICPA.

SUBSCRIPTION OF NEW SHARES UNDER SPECIFIC MANDATE

On 30 June 2026 (after trading hours), the Company and Fortune (HK) Securities Limited (the “**Placing Agent**”) entered into a placing agreement (the “**Placing Agreement**”), pursuant to which the Company agreed to appoint the Placing Agent, and the Placing Agent agreed to act as, the agent of the Company to procure, on a best efforts basis, not less than six independent placees (the “**Placees**”) to subscribe for up to 2,203,531,500 new shares (the “**Placing Shares**”) at a price of HK\$0.15 per Placing Share (the “**Placing Price**”) upon the terms and subject to the conditions set out in the Placing Agreement (the “**Placing**”). The Placing Shares will be allotted and issued pursuant to a specific mandate from the shareholders of the Company (the “**Specific Mandate**”), and will rank pari passu in all aspects with the existing shares of the Company upon issuance.

The Placing Price of HK\$0.15 per Placing Share represents a premium of approximately 4.90% over the closing price of HK\$0.143 per Share as quoted on the Stock Exchange on 30 June 2026, being the date of the Placing Agreement.

The net Placing Price (after deducting the costs and expenses of the Placing) is approximately HK\$0.149 per Placing Share. Based on a nominal value of HK\$0.10 per Share, the aggregate nominal value of the Placing Shares is HK\$220,353,150.

The Placing Shares are expected to be placed to not less than six Placees, who are either individual or institutional investors independent of the Company and connected persons of the Company.

Assuming all Placing Shares are fully placed, gross proceeds from the Placing will be approximately HK\$330.53 million, and the Company intends to use net proceeds of approximately HK\$328.64 million (after deducting related costs and expenses) to replenish its working capital. Approximately 85% of such net proceeds is expected to be used for procurement of new energy vehicles in the third quarter of 2026 to support the development of the Group's new energy business. The remaining 15% is expected to be used to replenish the working capital for the Group's international operations, which span Europe, Africa, Southeast Asia and Latin America and include expanding localized dealership operations such as the Group's first dealership store in Thailand.

The Directors consider that the issue of the Placing Shares enables the Company to seize market opportunities to replenish its working capital for subsequent development and operations, including without limitation the development of new energy business and international business. The Directors also believe that the Placing will facilitate the resumption of trading of shares by increasing the public float of the Company.

At the extraordinary general meeting of the Company held on 10 August 2026, the Specific Mandate was granted to the Directors by the shareholders to issue the Placing Shares. As at the date of this announcement, the Placing has not been completed.

For further details, please refer to the Company's announcement dated 30 June 2026 and the circular dated 22 July 2026.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares as defined in the Listing Rules, if any) during the six months ended 30 June 2026.

As at the date of this announcement, there were no treasury shares (as defined in the Listing Rules) held by the Company.

MATERIAL ACQUISITIONS AND DISPOSALS

On 5 December 2025 (after trading hours), Xiamen ZhengTong Motors Group Co., Ltd.* (廈門正通汽車集團有限公司) (a wholly-owned subsidiary of the Company) entered into a sale and purchase agreement with Xiamen Xindeco Ltd.* (廈門信達股份有限公司) (“**Xiamen Xindeco**”) and Xindeco ITG Automobile (廈門信達國貿汽車集團股份有限公司) (and together with its subsidiaries, the “**Xindeco ITG Automobile Group**”) for the acquisition of 100% of the equity interest of Xindeco ITG Automobile (the “**Acquisition (PRC)**”). The final consideration for the Acquisition (PRC) was approximately RMB624.80 million.

On the same day, Tongda Group (China) Co., Ltd. (a wholly-owned subsidiary of the Company) and Rising Wave Development Limited (another wholly-owned subsidiary of the Company) entered into a sale and purchase agreement with Hong Kong Sindanol Limited (“**Sindanol**”), Xindeco Resources (Singapore) Pte. Ltd. (“**Xindeco (Singapore)**”) and ITG Auto (Thailand) for the acquisition of 100% of the issued share capital of ITG Auto (Thailand) (the “**Acquisition (Thailand)**”, and together with the Acquisition (PRC), the “**Acquisition**”). The final consideration for the Acquisition (Thailand) was approximately RMB22.20 million. Collectively, Xindeco ITG Automobile Group and ITG Auto (Thailand) represent the entire 4S dealership and automobile sales and export business of Xiamen Xindeco.

Upon aggregation, the highest applicable percentage ratio calculated pursuant to the Listing Rules for the Acquisition is more than 25% but less than 100%. Accordingly, the Acquisition constitutes a major transaction of the Company. As Xiamen Xindeco is owned as to approximately 39.93% by Xiamen ITG Holding Group Co., Ltd. (“**ITG Holding**” and together with its subsidiaries, the “**ITG Holding Group**”), and Sindanol and Xindeco (Singapore) are wholly-owned subsidiaries of Xiamen Xindeco, the Acquisition also constitutes a connected transaction of the Company. The Acquisition was approved by independent shareholders at the extraordinary general meeting of the Company held on 20 January 2026 and completion of the Acquisition has taken place on 12 March 2026. For further details, please refer to the Company’s announcements dated 5 December 2025, 20 January 2026, 12 March 2026 and 22 July 2026, and the Company’s circular dated 24 December 2025.

On 7 January 2026 (after trading hours), Goldrich Holdings Limited (the “**Vendor**”, an indirect wholly owned subsidiary of the Company) and Shenzhenshi Huianqi Investment Advisory Co., Ltd.* (深圳市匯安啟投資諮詢有限公司) (“**Shenzhenshi Huianqi**”, an indirect wholly-owned subsidiary of the Company) entered into an equity interest transfer agreement with Xiamen Xinda Information Co., Ltd.* (廈門信息信達有限公司) (the “**Purchaser**”), pursuant to which (i) the Vendor has conditionally agreed to sell, and the Purchaser has conditionally agreed to acquire, the entire equity interest of Shenzhenshi Huianqi (together with its subsidiary, the “**Disposal Group**”); and (ii) the Purchaser has conditionally agreed to accept and bear certain related debts owed by the Disposal Group to the Group (the “**Disposal**”). The principal asset of the Disposal Group is a parcel of

land located at Longhua District, Shenzhen, China. The provisional consideration for the Disposal is approximately RMB803.10 million (subject to an upward adjustment to reflect any increase in the related debts from 31 March 2025 to the last day of the calendar month in which completion takes place).

As the highest applicable percentage ratio calculated in accordance with the Listing Rules in respect of the Disposal is more than 25% but is less than 75%, the Disposal constitutes a major transaction of the Company. As ITG Holding is a controlling shareholder of the Company and the Purchaser is wholly owned by ITG Holding, the Disposal also constitutes a connected transaction of the Company. The Disposal was approved by independent shareholders at the extraordinary general meeting of the Company held on 12 February 2026, and completion of the Disposal has taken place on 19 May 2026. For further details, please refer to the Company's announcements dated 7 January 2026, 12 February 2026 and 19 May 2026, and the Company's circular dated 23 January 2026.

EVENTS AFTER REPORTING PERIOD

Public Float and Continued Suspension of Trading

Following the close of the mandatory general offer by CLSA Limited for and on behalf of Xinda Motors Co., Limited (信達汽車(香港)有限公司) to acquire all the issued shares of the Company (the “**Offer**”) in June 2025, 930,834,208 shares, representing approximately 9.29% of the total issued share capital of the Company, were held by the public (as defined under the Listing Rules).

At the request of the Company, trading in the shares on the Stock Exchange has been suspended with effect from 9:00 a.m. on 2 July 2025, being the trading day immediately after the close of the Offer. On 29 July 2025, the Company received a letter from the Stock Exchange setting out guidance for the resumption of trading in the shares of the Company (the “**Resumption Guidance**”). For further details of the Resumption Guidance, please refer to the announcement of the Company dated 1 August 2025.

On 18 September 2025, the Stock Exchange granted the Company a temporary waiver from strict compliance with the minimum public float requirement under the then Rules 8.08(1) and 13.32(1) of the Listing Rules for the period from 30 June 2025 to 31 December 2025. On 6 March 2026, the Stock Exchange granted the Company a further waiver from strict compliance with the minimum public float requirement under Rule 13.32B for the period from 1 January 2026 to 30 June 2026.

As stated above, the Company entered into the Placing Agreement with the Placing Agent on 30 June 2026. Assuming Placing Shares are fully placed, public shareholders will hold approximately 25.65% of the Company's total issued Shares (as enlarged by the allotment and issue of the Placing Shares and assuming there will be no change to the total number of shares in issue from the date of this announcement to the completion of the Placing other than the issue of the Placing Shares). In view of the Placing Agreement

above, the Company has made a further application to the Stock Exchange for a waiver from strict compliance with the minimum public float requirement under Rule 13.32B of the Listing Rules pending restoration of public float. For further details, please refer to the announcements of the Company dated 19 September 2025, 13 March 2026 and 30 June 2026.

Further announcement(s) will be made by the Company regarding restoration of public float in the shares as and when appropriate in accordance with the Listing Rules.

Continuing Connected Transactions — Property Lease and Services Framework Agreement

On 16 July 2026, the Company entered into a property lease and services framework agreement (the “**Property Lease and Services Framework Agreement**”) with ITG Holding, pursuant to which the ITG Holding Group agreed to lease certain properties owned by it and provide related property services to the Group for a term commencing from 16 July 2026 and ending on 15 July 2027 (both days inclusive).

ITG Holding is the controlling shareholder of the Company. Accordingly, ITG Holding is a connected person of the Company under Chapter 14A of the Listing Rules, and the transactions contemplated under the Property Lease and Services Framework Agreement constitute continuing connected transactions of the Company under the Listing Rules. For further details, please refer to the announcement of the Company dated 16 July 2026.

CHANGE IN INFORMATION OF DIRECTORS

Changes in information of the Directors which are required to be disclosed under Rule 13.51B(1) of the Listing Rules are set out below:

- 1) Ms. YU Lijie was appointed as an executive Director with effect from 6 January 2026. For details of the aforesaid change in directorship, please refer to the announcement of the Company dated 6 January 2026.
- (2) On 30 March 2026, Mr. SU Yi, an executive Director, was appointed as a member of the Environmental, Social and Governance Committee of the Company (the “**ESG Committee**”), in place of Mr. LUO Yaohuang, a vice president of the Company, who ceased to be a member of the ESG Committee on the same date. For details of the aforesaid change, please refer to the announcement of the Company dated 30 March 2026.
- (3) With effect from 30 March 2026, the remuneration of Mr. HUANG Junfeng, the chairman of the Board, was adjusted to RMB1,420,000 per annum.
- (4) Mr. SHEN Jinjun, an independent non-executive Director, was appointed as an independent director, a member of the strategy committee and a member of the audit and risk control committee of FAW Jiefang Group Co., Ltd. (a company listed on the Shenzhen Stock Exchange, stock code: 000800.SZ) on 29 June 2026, and with effect from 6 July 2026, he has ceased to hold the position of honorary president of the Seventh Council of the China Automobile Dealers Association.

Save as disclosed above and elsewhere in this announcement, there have been no other changes to the biographical details of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the 2025 Annual Report up to the date of this announcement.

CORPORATE GOVERNANCE

The Group is committed to achieving high standards of corporate governance to safeguard the interests of Shareholders and to enhance corporate value. The Group also acknowledges the vital importance of good corporate governance to the success and sustainability of the Group.

The Company has adopted the code provisions set out in the Corporate Governance Code contained in Appendix C1 to the Listing Rules (the “**CG Code**”). So far as the Board is aware, during the six months ended 30 June 2026, the Company has complied with the code provisions set out in Part 2 of the CG Code.

The Company will periodically review and enhance its corporate governance practices to ensure that it will continue to comply with the requirements of the CG Code.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding Directors’ securities transactions (the “**Securities Dealing Code**”) on terms no less exacting than the required standards set out in the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 to the Listing Rules (the “**Model Code**”). In response to a specific enquiry by the Company, all existing Directors confirmed that they had complied with the Securities Dealing Code and the Model Code throughout the six months ended 30 June 2026.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT

This interim results announcement is available for viewing on the websites of Hong Kong Exchanges and Clearing Limited (<https://www.hkexnews.hk>) and the Company (<https://www.zhengtongauto.com>) and the interim report for the six months ended 30 June 2026 of the Company containing all the information required by the Listing Rules will be published on the above websites in due course.

APPRECIATION

The Board would like to express its sincere gratitude to the management team and employees of the Group for their commitment and diligence, and would also like to thank our shareholders and business associates for their strong support for the Group.

For and on behalf of the Board
China ZhengTong Auto Services Holdings Limited
中國正通汽車服務控股有限公司
HUANG Junfeng
Chairman

28 August 2026

As at the date of this announcement, the Board comprises Mr. HUANG Junfeng (Chairman), Mr. WANG Mingcheng, Mr. SU Yi, Mr. WU Xiaoqiang and Ms. YU Lijie as executive Directors; and Dr. TSUI Wai Ling Carlye, Mr. SHEN Jinjun and Ms. YU Jianrong as independent non-executive Directors.