NEW FOCUS AUTO TECH HOLDINGS LIMITED
新焦點汽車技術控股有限公司*

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 360)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2026

The board (the "**Board**") of directors (the "**Director(s)**") of New Focus Auto Tech Holdings Limited (the "**Company**") hereby presents the unaudited consolidated results of the Company and its subsidiaries (collectively, the "**Group**") for the six months ended 30 June 2026 (the "**Period**"), together with the unaudited comparative figures for the corresponding period of 2025, as follows:

UNAUDITED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2026
(Expressed in Renminbi)

		Six months ended 30 June	
		2026	2025
	Note	***RMB'000***	*RMB'000*
		(Unaudited)	*(Unaudited)*
Revenue	*4*	**301,631**	270,144
Cost of sales and services		**(265,495)**	(228,078)
Gross profit		**36,136**	42,066
Other income	*5*	**2,696**	1,094
Other gains or losses, net	*6*	**968**	(15,823)
Allowance for expected credit losses on trade receivables and other receivables, net		**(5,677)**	(2,258)
Distribution costs		**(13,885)**	(15,931)
Administrative expenses		**(50,311)**	(51,051)
Share of results of associates		**(6,339)**	(2,786)
Finance costs	*7*	**(11,445)**	(10,338)
Loss before taxation		**(47,857)**	(55,027)
Income tax expense	*8*	**(157)**	(353)
Loss for the period		**(48,014)**	(55,380)
Other comprehensive income/(loss) for the period			
Item that may be reclassified subsequently to profit or loss:			
Exchange differences on translation of foreign operations		**200**	445
Item that will not be reclassified to profit or loss:			
Financial assets at fair value through other comprehensive income: net movement in the fair value reserve		**(180)**	(68)
Other comprehensive income for the period, net of tax		**20**	377
Total comprehensive loss for the period		**(47,994)**	(55,003)

UNAUDITED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME *(Continued)*

For the six months ended 30 June 2026

(Expressed in Renminbi)

		Six months ended 30 June	
		2026	2025
	Note	***RMB'000***	*RMB'000*
		(Unaudited)	*(Unaudited)*
Loss for the period attributable to			
– Equity shareholders of the Company		**(45,497)**	(54,027)
– Non-controlling interests		**(2,517)**	(1,353)
		(48,014)	(55,380)
Total comprehensive loss attributable to			
– Equity shareholders of the Company		**(45,477)**	(53,650)
– Non-controlling interests		**(2,517)**	(1,353)
		(47,994)	(55,003)
Loss per share	*9*		
Basic and diluted *(RMB cents)*		**(0.264)**	(0.314)

UNAUDITED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 June 2026
(Expressed in Renminbi)

	Note	**30 June 2026** **RMB'000** **(Unaudited)**	31 December 2025 *RMB'000* *(Audited)*
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment		**369,494**	371,432
Right-of-use assets		**77,196**	31,898
Investment properties		**36,389**	36,389
Prepayment for property, plant and equipment		**206,244**	252,584
Deferred tax assets		**9,960**	9,960
Interest in associates		**21,610**	27,949
Financial assets at fair value through profit or loss		**57,378**	58,620
Financial assets at fair value through other comprehensive income		**76,080**	76,260
		854,351	865,092
Current assets			
Inventories		**130,227**	132,605
Trade receivables	*11*	**104,496**	98,051
Deposits, prepayments and other receivables		**348,438**	351,026
Cash and cash equivalents		**56,691**	31,110
		639,852	612,792
Current liabilities			
Trade payables	*12*	**223,694**	241,886
Accruals and other payables		**218,786**	213,275
Contract liabilities		**25,261**	23,104
Lease liabilities		**4,183**	4,323
Tax payable		**8,432**	8,500
Bank and other borrowings		**356,748**	418,743
		837,104	909,831
Net current assets		**(197,252)**	(297,039)
Total assets less current liabilities		**657,099**	568,053

UNAUDITED CONSOLIDATED STATEMENT OF FINANCIAL POSITION ***(Continued)***
At 30 June 2026
(Expressed in Renminbi)

	Note	**30 June 2026** *RMB'000* *(Unaudited)*	31 December 2025 *RMB'000* *(Audited)*
Non-current liabilities			
Deferred tax liabilities		**9,401**	9,401
Deferred income		**184,440**	66,399
Bank and other borrowings		**23,968**	4,969
		217,809	80,769
Net Assets		**439,290**	487,284
CAPITAL AND RESERVES			
Share capital		**1,490,706**	1,490,706
Reserves		**(1,200,024)**	(1,153,525)
Total equity attributable to equity shareholders of the Company		**290,682**	337,181
Non-controlling interests		**148,608**	150,103
Total Equity		**439,290**	487,284

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2026
(Expressed in Renminbi)

	Attributable to equity shareholders of the Company					
	Share capital *RMB'000*	Share premium and other reserve *RMB'000*	Accumulated losses *RMB'000*	Sub-total *RMB'000*	Non-controlling interests *RMB'000*	Total equity *RMB'000*
Balance at 1 January 2026	**1,490,706**	**1,079,464**	**(2,232,989)**	**337,181**	**150,103**	**487,284**
Loss for the period	**–**	**–**	**(45,497)**	**(45,497)**	**(2,517)**	**(48,014)**
Other comprehensive income for the period	**–**	**20**	**–**	**20**	**–**	**20**
Total comprehensive income/(loss) for the period	**–**	**20**	**(45,497)**	**(45,477)**	**(2,517)**	**(47,994)**
Change in ownership interest in subsidiaries	**–**	**(1,022)**	**–**	**(1,022)**	**1,022**	**–**
Balance at 30 June 2026	**1,490,706**	**1,078,462**	**(2,278,486)**	**290,682**	**148,608**	**439,290**
Balance at 1 January 2025	1,490,706	1,113,533	(2,104,136)	500,103	155,849	655,952
Loss for the period	–	–	(54,027)	(54,027)	(1,353)	(55,380)
Other comprehensive income for the period	–	377	–	377	–	377
Total comprehensive income/(loss) for the period	–	377	(54,027)	(53,650)	(1,353)	(55,003)
Balance at 30 June 2025	1,490,706	1,113,910	(2,158,163)	446,453	154,496	600,949

UNAUDITED CONDENSED CONSOLIDATED CASH FLOW STATEMENT

For the six months ended 30 June 2026
(Expressed in Renminbi)

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Operating activities		
Cash generated from operations	**77,470**	14,472
Income tax paid	**(16)**	(6,976)
Net cash generated from operating activities	**77,454**	7,496
Investing activities		
Capital injection to associates	**–**	(5,000)
Purchase of property, plant and equipment	**(6,984)**	(6,745)
Prepayment paid for property, plant and equipment	**–**	(33,630)
Other cash flows arising from investing activities	**48**	193
Net cash used in investing activities	**(6,936)**	(45,182)
Financing activities		
Net decrease in bank and other borrowings	**(40,631)**	(3,865)
Payment of lease liabilities	**(213)**	(1,393)
Interest paid	**(4,093)**	(4,696)
Net cash used in financing activities	**(44,937)**	(9,954)
Net increase/(decrease) in cash and cash equivalents	**25,581**	(47,640)
Cash and cash equivalents, beginning of period	**31,110**	89,358
Cash and cash equivalents, end of period	**56,691**	41,718

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Expressed in Renminbi unless otherwise indicated)

1. ORGANISATION AND PRINCIPAL ACTIVITIES

New Focus Auto Tech Holdings Limited (the "**Company**") was incorporated in the Cayman Islands with limited liability and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") and its registered office is at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1–1111, Cayman Islands. Its principal place of business is in Shanghai, the People's Republic of China (the "**PRC**").

The Company is an investment holding company and its subsidiaries are principally engaged in the manufacture and sale of electronic and power-related automotive parts and accessories, trading of automobile accessories and operating the 4S dealership stores and related business, and the research and development, sales and provision of integrated solutions for hydrogen fuel cell. The Company and its subsidiaries are collectively referred to as the Group.

The directors of the Company (the "**Directors**") regard Daodu (Hong Kong) Holding Limited, a company incorporated in Hong Kong with limited liability, as the immediate holding company, and Qingdao Guorui Xin Fukesi Investment Center, L.P., a limited partnership established in the PRC, as the ultimate holding company.

2. BASIS OF PREPARATION

The unaudited condensed consolidated interim financial statements of the Group for the six months ended 30 June 2026 have been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Stock Exchange, including compliance with International Accounting Standards ("**IAS**") 34, *Interim Financial Reporting*, issued by the International Accounting Standards Board ("**IASB**"). It was authorised for issuance on 31 August 2026.

The unaudited condensed consolidated interim financial statements have been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements.

The preparation of interim condensed consolidated financial statements in conformity with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This unaudited interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2025 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with International Financial Reporting Standards ("**IFRSs**").

The financial information relating to the financial year ended 31 December 2025 that is included in the unaudited interim financial report as being previously reported information does not constitute the Company's statutory financial statements for that financial year but is derived from those financial statements. Statutory financial statements for the year ended 31 December 2025 are available from the Company's registered office. The auditors have expressed an unqualified opinion on those financial statements in their report dated 31 March 2026.

During the Period, the Group incurred a net loss of approximately RMB48,014,000. As at 30 June 2026, the Group's current liabilities exceeded its current assets by approximately RMB197,252,000. The Group had total interest-bearing bank and other borrowings of approximately RMB380,716,000, out of which approximately RMB356,748,000 will be due for repayment within the next twelve months. As at 30 June 2026, approximately RMB124,272,000 of payments of principal and/or interest were defaulted, while the Group had unrestricted cash and cash equivalents of approximately RMB56,691,000.

These facts and circumstances indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern and, therefore, it may be unable to realise its assets and discharge its liabilities in the normal course of business.

(i) Attainment of profitable and positive cash flow operations

The Group is taking measures to tighten cost controls over various costs and expenses and to seek new investments and business opportunities with an aim to attain profitable and positive cash flow operations.

(ii) Necessary facilities

The Group is in the process of negotiating with the banks to secure necessary facilities to meet the Group's working capital and financial requirements in near future.

(iii) Renewal and Extension of Existing Bank Borrowings

The Group has been and will continue to actively negotiate with banks for renewal and extension of existing bank borrowings that will become due during the next twelve months after 30 June 2026. Discussions regarding the renewal and extension of existing bank borrowings as well as new bank borrowings are ongoing but no binding agreements have been entered into as at the date of this announcement.

In the opinion of the Directors, the Group will have sufficient working capital for its current needs and it is reasonable to expect the Group to remain a commercially viable concern. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis.

Notwithstanding the above, significant uncertainties exist as to whether the Group is able to achieve its plans and measures as described above.

Should the Group be unable to continue to operate as a going concern, adjustments would have to be made to write down the value of assets to their recoverable amounts, to provide for any future liabilities which might arise and to reclassify non-current assets and liabilities as current assets and liabilities respectively. The effect of these adjustments has not been reflected in this unaudited consolidated interim financial statements.

3. CHANGES IN ACCOUNTING POLICIES

The IASB has issued several amendments to IFRSs that are first effective for the Period. None of these developments has had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented in this interim financial report.

The Group has not applied any new standard or interpretation that is not yet effective for the Period.

4. REVENUE AND SEGMENT INFORMATION

Revenue represents the sales value of goods and services provided to customers and is analysed as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Recognised at a point in time:		
Sale of goods	**296,583**	265,081
Service income	**5,048**	5,063
	301,631	270,144

Automobile repair, maintenance and restyling services are typically provided for a period of one year. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

(a) Reportable segments

The Group determines its operating segments based on the reports reviewed by the chief operating decision-makers that are used to make strategic decisions.

The Group operates in three reportable segments: (i) the manufacture and sale of automobile accessories (the "**Manufacturing and Trading Business**"); (ii) the operation of the 4S dealership stores and related business (the "**Automobile Dealership and Services Business**"); and (iii) the research and development, sales and provision of integrated solutions for hydrogen fuel cell (the "**Hydrogen Fuel Cell Business**").

Inter-segment transactions are priced with reference to prices charged to external parties for similar orders. Central income and expenses are not allocated to the operating segments as they are not included in the measure of the segments' results that is used by the chief operating decision-makers for resources allocation and assessment of segment performance and resources allocation.

4. REVENUE AND SEGMENT INFORMATION *(Continued)*

(a) Reportable segments *(Continued)*

Set out below is an analysis of segment information:

	The Manufacturing and Trading Business *RMB'000* *(Unaudited)*	The Automobile Dealership and Services Business *RMB'000* *(Unaudited)*	The Hydrogen Fuel Cell Business *RMB'000* *(Unaudited)*	Total *RMB'000* *(Unaudited)*
For the six months ended 30 June 2026				
Segment revenue	**233,134**	**68,497**	**–**	**301,631**
Reportable segment results	**(10,472)**	**(8,513)**	**(5,467)**	**(24,452)**
Interest income	**5**	**5**	**–**	**10**
Unallocated interest income				**11**
Total interest income				**21**
Interest expenses	**(4,730)**	**(4,409)**	**(67)**	**(9,206)**
Unallocated interest expenses				**(2,239)**
Total interest expenses				**(11,445)**
Allowance for expected credit losses on trade receivables and other receivables, net	**(4,307)**	**(1,364)**	**35**	**(5,636)**
Unallocated allowance for expected credit losses on trade receivables and other receivables, net				**(41)**
Total allowance for expected credit losses on trade receivables and other receivables, net				**(5,677)**
Depreciation and amortisation charges	**(7,774)**	**(99)**	**(2,709)**	**(10,582)**
Unallocated depreciation and amortisation charges				**(430)**
Total depreciation and amortisation charges				**(11,012)**

4. REVENUE AND SEGMENT INFORMATION *(Continued)*

(a) Reportable segments *(Continued)*

	The Manufacturing and Trading Business *RMB'000* *(Unaudited)*	The Automobile Dealership and Services Business *RMB'000* *(Unaudited)*	The Hydrogen Fuel Cell Business *RMB'000* *(Unaudited)*	Total *RMB'000* *(Unaudited)*
For the six months ended 30 June 2025				
Segment revenue	200,102	70,042	–	270,144
Reportable segment results	(3,299)	(3,967)	(5,196)	(12,462)
Interest income	21	–	–	21
Unallocated interest income				5
Total interest income				26
Interest expenses	(3,578)	(4,405)	(92)	(8,075)
Unallocated interest expenses				(2,263)
Total interest expenses				(10,338)
Allowance for expected credit losses on trade receivables and other receivables, net	(143)	274	764	895
Unallocated allowance for expected credit losses on trade receivables and other receivables, net				(3,153)
Total allowance for expected credit losses on trade receivables and other receivables, net				(2,258)
Depreciation and amortisation charges	(6,423)	(155)	(2,682)	(9,260)
Unallocated depreciation and amortisation charges				(1,472)
Total depreciation and amortisation charges				(10,732)

4. REVENUE AND SEGMENT INFORMATION *(Continued)*

(b) Reconciliation of reportable segment profit or loss, and assets and liabilities

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Loss before taxation		
Reportable segment results	**(24,452)**	(12,462)
Unallocated other income and gains or losses, net	**2,285**	(16,953)
Unallocated allowance for expected credit losses on trade receivables, deposits, and other receivables, net	**(41)**	(3,153)
Unallocated corporate expenses	**(23,410)**	(20,196)
Unallocated finance costs	**(2,239)**	(2,263)
Consolidated loss before taxation	**(47,857)**	(55,027)

	At 30 June	At 31 December
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Audited)*
Assets		
Reportable segment assets	**1,308,357**	1,297,600
Unallocated corporate assets	**185,846**	180,284
Consolidated total assets	**1,494,203**	1,477,884
Liabilities		
Reportable segment liabilities	**935,043**	888,360
Unallocated corporate liabilities	**119,870**	102,240
Consolidated total liabilities	**1,054,913**	990,600

(c) Geographical information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers; and (ii) the Group's investment properties, property, plant and equipment, right-of-use assets ("**specified non-current assets**"):

	Revenue from external customers		Specified non-current assets	
	Six months ended 30 June		**At 30 June**	At 31 December
	2026	2025	**2026**	2025
	RMB'000	*RMB'000*	***RMB'000***	*RMB'000*
	(Unaudited)	*(Unaudited)*	***(Unaudited)***	*(Audited)*
PRC (Place of domicile)	**168,099**	113,113	**483,079**	439,719
America	**99,536**	109,724	**–**	–
Europe	**5,681**	4,738	**–**	–
Asia Pacific	**28,315**	42,569	**–**	–
	301,631	270,144	**483,079**	439,719

4. REVENUE AND SEGMENT INFORMATION *(Continued)*

(d) Major customers

Revenue from customers during the Period contributing over 10% of the Group's revenue is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Customer A	**36,974**	N/A

5. OTHER INCOME

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Mould sales	**392**	256
Interest income	**21**	26
Gross rentals from investment properties and other rental income	**1,544**	451
Others	**739**	361
	2,696	1,094

6. OTHER GAINS OR LOSSES, NET

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Exchange gain, net	**283**	2,116
Gain/(loss) on disposal of property, plant and equipment	**22**	(14)
Government subsidies	**1,102**	1,200
Fair value gain/(loss) on financial assets at fair value through profit or loss	**(1,242)**	(19,781)
Others	**804**	656
	968	(15,823)

7. FINANCE COSTS

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Interest on bank and other borrowings	**11,372**	10,226
Interest on lease liabilities	**73**	112
	11,445	10,338

8. INCOME TAX

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Current tax	**157**	353

No provision for Hong Kong profits tax has been made as the Group had no taxable profits arising in Hong Kong for the six months ended 30 June 2026 (30 June 2025: Nil). Taxation for overseas subsidiaries is similarly charged at the appropriate current rates of taxation ruling in the relevant jurisdictions.

9. LOSS PER SHARE

The calculations of basic and diluted loss per share are based on:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Unaudited)*
Loss		
Loss for the period attributable to the equity shareholders of the Company for the purpose of basic and diluted loss per share	**(45,497)**	(54,027)
Number of shares		
Weighted average number of shares for the purpose of calculating basic and diluted loss per share	**17,216,948,349**	17,216,948,349

* No adjustment is made to the diluted loss per share for the six months ended 30 June 2026 (30 June 2025: Nil) as there were no potential dilutive shares in issue.

10. DIVIDEND

The Board did not recommend the payment of an interim dividend for the six months ended 30 June 2026 (30 June 2025: Nil).

11. TRADE RECEIVABLES

	At 30 June 2026	At 31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Audited)*
Trade receivables	**127,223**	116,961
Less: allowance for expected credit losses	**(22,727)**	(18,910)
	104,496	98,051

The ageing analysis of trade receivables of the Group at the end of the Period by invoice date is as follows:

	At 30 June 2026	At 31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Audited)*
Current to 30 days	**84,489**	80,525
31 to 60 days	**13,386**	16,404
61 to 90 days	**5,483**	633
Over 90 days	**1,138**	489
	104,496	98,051

12. TRADE PAYABLES

The ageing analysis of trade payables of the Group at the end of the Period by invoice date is as follows:

	At 30 June 2026	At 31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	*(Audited)*
Current to 30 days	**113,190**	67,412
31 to 60 days	**9,899**	24,049
61 to 90 days	**9,351**	13,961
Over 90 days	**91,254**	136,464
	223,694	241,886

MANAGEMENT DISCUSSION AND ANALYSIS

Overview

The Group focuses on the research and development ("**R&D**"), manufacturing and sales of automotive electronic products, the construction and development of automobile dealership networks and the R&D, sales and provision of integrated solutions for hydrogen fuel cells. The automotive electronic products that the Group produces mainly include inverters, chargers, multi-functional power packs and cooling and heating boxes, which are mainly sold to the markets of the People's Republic of China (the "**PRC**" or "**China**"), North America and Europe. The Group's automobile dealership and services business is operated mainly in the Inner Mongolia Autonomous Region for automobile sales, automotive aftersales services, and the distribution of car insurance products and automobile financial products. In the second half of 2023, the Group also commenced its hydrogen-fuel cell related business which mainly provides hydrogen-related products and solutions to governments and customers in the field of the Internet Data Center ("**IDC**"). The overall construction of the plants and production lines for the operation of the hydrogen fuel cell business has been substantially completed, but such business has not yet generated any revenue during the Period.

Results Highlights

Revenue

For the Period, the consolidated revenue of the Group was approximately RMB301,631,000 (corresponding period of 2025: RMB270,144,000), representing an increase of approximately 11.66%.

The consolidated revenue from the manufacturing and trading business of the Group was approximately RMB233,134,000 (corresponding period of 2025: RMB200,102,000), representing an increase of approximately 16.51%. The increase was mainly attributable to the Group's proactive acquisition of new customers for its manufacturing and trading business, and its active expansion of business in markets beyond North America during the Period.

The consolidated revenue from the Group's automobile dealership and services business amounted to approximately RMB68,497,000 (corresponding period of 2025: RMB70,042,000), representing a decrease of approximately 2.21%. The decrease was mainly attributable to the intensified competition in the passenger vehicle market during the Period.

Gross profit and gross profit margin

The consolidated gross profit of the Group for the Period was approximately RMB36,136,000 (corresponding period of 2025: RMB42,066,000), representing a decrease of approximately 14.10%. The gross profit margin decreased from approximately 15.57% for the corresponding period of 2025 to approximately 11.98% for the Period.

The gross profit of the Group's manufacturing and trading business was approximately RMB36,304,000 (corresponding period of 2025: RMB38,895,000), representing a decrease of approximately 6.66%. The gross profit margin decreased from approximately 19.44% for the corresponding period of 2025 to approximately 15.57% for the Period. The decrease in gross profit and gross profit margin was mainly attributable to a relatively low gross profit margin on the products sold to new customers and the rising prices for raw materials during the Period, as well as the appreciation of RMB against USD compared to the same period last year.

The gross loss of the Group's automobile dealership and services business was approximately RMB168,000 (corresponding period of 2025: gross profit of RMB3,171,000), representing a decrease of approximately 105.30%. The gross loss margin for the Period was approximately 0.25% (corresponding period of 2025: gross profit margin of 4.53%). The turnaround of gross profit and gross profit margin was mainly attributable to the sales of inventory vehicles at discounted prices during the Period to alleviate the financial pressures on automotive finance loans.

Other income and gains and losses

Other income for the Period was approximately RMB2,696,000 (corresponding period of 2025: RMB1,094,000).

Other net gains for the Period were approximately RMB968,000 (corresponding period of 2025: other net losses of RMB15,823,000). The turnaround from loss to gain was mainly attributable to the loss in fair value change of approximately RMB1,179,000 on the Company's approximately 29.03% equity interest in Shihezi Yike Equity Investment Partnership (Limited Partnership)* (石河子怡科股權投資合夥企業(有限合夥)) ("**Shihezi Yike**") recorded in the Period, representing a decrease in loss of approximately RMB16,967,000 as compared with the corresponding period of 2025. For further details of the investment in Shihezi Yike, please refer to "Investment in Shihezi Yike" under the section headed "Significant Investments" in this announcement.

Expenses

Net allowance for expected credit losses on trade receivables and other receivables for the Period was approximately RMB5,677,000 (corresponding period of 2025: RMB2,258,000).

The distribution costs for the Period were approximately RMB13,885,000 (corresponding period of 2025: RMB15,931,000), representing a decrease of approximately 12.84%. The decrease was mainly attributable to the streamlining of the sales team and the optimisation of the sales channels of the Group to strictly control marketing expenses during the Period.

The administrative expenses for the Period were approximately RMB50,311,000 (corresponding period of 2025: RMB51,051,000), representing a decrease of approximately 1.45%.

Operating loss

The operating loss of the Group for the Period was approximately RMB36,412,000 (corresponding period of 2025: RMB44,689,000). The decrease in loss was mainly due to a turnaround from a loss to a profit, representing a difference of approximately RMB16,791,000 in other gains or losses, net, as compared with the corresponding period of 2025, despite the decrease in gross profit of RMB5,930,000 during the Period.

Finance costs

Finance costs for the Period were approximately RMB11,445,000 (corresponding period of 2025: RMB10,338,000), representing an increase of approximately 10.71%, which was mainly attributable to the higher average balances for the Group's bank and other borrowings during the Period as compared with the corresponding period of 2025.

Taxation

The income tax expenses for the Period were approximately RMB157,000 (corresponding period of 2025: RMB353,000).

Loss attributable to equity shareholders of the Company

The loss attributable to equity shareholders of the Company for the Period was approximately RMB45,497,000 (corresponding period of 2025: RMB54,027,000). The decrease in loss was mainly due to a turnaround from a loss to a gain in other gains or losses, net, during the Period. The loss per share for the Period was approximately RMB0.264 cents (corresponding period of 2025: RMB0.314 cents).

Financial Position and Liquidity

The Group had a net cash inflow from operating activities of approximately RMB77,454,000 during the Period (corresponding period of 2025: RMB7,496,000).

Non-current assets were approximately RMB854,351,000 as at 30 June 2026 (31 December 2025: RMB865,092,000).

The Group's net current liabilities were approximately RMB197,252,000 as at 30 June 2026 (31 December 2025: RMB297,039,000), with a current ratio of 0.76 (31 December 2025: 0.67).

Gearing ratio (calculated by dividing total liabilities by total assets) was approximately 70.60% as at 30 June 2026 (31 December 2025: 67.03%).

As at 30 June 2026, the total bank and other borrowings of the Group were approximately RMB380,716,000 (31 December 2025: RMB423,712,000), of which approximately 2.04% were made in USD, approximately 13.96% were made in HKD and approximately 84.00% were made in RMB. All the borrowings are repayable at fixed interest rates, of which approximately RMB356,748,000 shall be repayable within one year, and approximately RMB23,968,000 shall be repayable after one year but not more than five years.

Collection of Receivables

Recovery of Lifeng Dingsheng Receivables

Deposits, prepayments and other receivables (the "**Receivables**") mainly included an aggregate amount of approximately RMB557,016,000 due from Inner Mongolia Lifeng Dingsheng Automobile Co., Ltd.* (內蒙古利豐鼎盛汽車有限公司) ("**Lifeng Dingsheng**") and its subsidiaries and associates to Inner Mongolia Chuangying Automobile Co., Ltd.* (內蒙古創贏汽車有限公司) ("**Inner Mongolia Chuangying**", an indirect wholly-owned subsidiary of the Company) and its subsidiaries (the "**Lifeng Dingsheng Receivables**") as of 30 June 2026. The management of the Group will continue to monitor the repayment status of Lifeng Dingsheng, and will realise the pledged equity interests and creditor's right in a reasonable manner in due course in order to recover the Lifeng Dingsheng Receivables.

Recovery of Beijing Aiyihang Receivables

On 22 November 2019, New Focus Lighting and Power Technology (Shanghai) Co., Ltd.* (紐福克斯光電科技(上海)有限公司) ("**New Focus Lighting & Power (Shanghai)**"), an indirect wholly-owned subsidiary of the Company, entered into an equity transfer agreement in relation to the disposal of a non-wholly-owned subsidiary, Beijing Aiyihang Auto Service Ltd.* (北京愛義行汽車服務有限責任公司) ("**Beijing Aiyihang**"). According to the equity transfer agreement, if the audited net assets and net profit of Beijing Aiyihang meet certain conditions within 36 months from the date of signing the agreement, Beijing Aiyihang shall repay the arrears in the sum of RMB50,000,000 to the Group, otherwise it shall repay the arrears in the sum of RMB35,000,000. At the end of 2022, New Focus Lighting & Power (Shanghai) initiated arbitration proceedings against Beijing Aiyihang, demanding that Beijing Aiyihang to repay the remaining arrears of RMB15,000,000 due in November 2022. At the end of May 2024, the arbitration tribunal ruled that Beijing Aiyihang was liable to repay RMB15,000,000 and interests thereon to New Focus Lighting & Power (Shanghai). As of the date of this announcement, New Focus Lighting & Power (Shanghai) had applied to the court for enforcement of the arbitral award as the above repayment had not been made. During the enforcement proceedings, the court had seized the relevant assets of Beijing Aiyihang, and New Focus Lighting & Power (Shanghai) has since received the court's ruling terminating the current enforcement proceedings. The Group will continue to follow up on the debt recovery matters, apply for resumption of enforcement as and when appropriate, and reserve the right to consider making an application for bankruptcy liquidation.

Land Expropriation and Acquisition of Land Use Rights

On 22 November 2024, New Focus Lighting & Power (Shanghai) entered into a land expropriation (non-residential) compensation agreement (the "**Expropriation Compensation Agreement**") with Shanghai Qingpu Industrial Park Development (Group) Co., Ltd.* (上海青浦工業園區發展(集團)有限公司) ("**Qingpu Industrial Park**"), a company owned by the relevant governmental authority. According to the Expropriation Compensation Agreement, the land and the buildings erected and located at No. 4589-4599 Waiqingsong Highway, Qingpu District, Shanghai (the "**Targeted Properties**"), of which the land use rights held by New Focus Lighting & Power (Shanghai), are subject to expropriation (the "**Property Expropriation**"). New Focus Lighting & Power (Shanghai) will receive approximately RMB368,881,000 in compensation (the "**Compensation**") based on its relocation progress.

Pursuant to the Expropriation Compensation Agreement, the handover of the Targeted Properties shall be completed by the end of December 2026, unless otherwise extended under limited circumstances. As Qingpu Industrial Park failed to provide the land suitable for the new plant premises on schedule, the construction progress of the new plant premises fell behind the original schedule, making it impossible to complete the relocation by the agreed timeline as stipulated in the Expropriation Compensation Agreement. The handover of the Targeted Properties is expected to be further postponed. Currently, New Focus Lighting & Power (Shanghai) is discussing with Qingpu Industrial Park in respect of relocation extension, and has already prepared an overall construction plan for the new plant premises based on the new schedule for obtaining the relevant land certificates. For the latest progress relating to the construction of the new plant premises, please refer to the section headed "Construction of Smart Manufacturing Base in Qingpu" under the "Significant Investments" in this announcement. The management of the Group will use its best efforts to minimise the possible adverse impact of the Property Expropriation on the normal operations of the Group.

On 30 December 2025, New Focus Technology (Shanghai) Co., Ltd.* (紐福克斯科技(上海)有限公司) ("**New Focus Technology (Shanghai)**"), an indirect wholly-owned subsidiary of the Company, won the bid for the land use rights of the plot located in Xianghuaqiao Street, Qingpu District, Shanghai, the PRC (Plot No.: QPC1-0011 Unit H-27-13, bounded by plots H-27-07b and H-27-08 to the east, Luxingjing (陸行涇) to the south, Zhaotun Port (趙屯港) to the west, and Tianying Road (天盈路) to the north) (the "**Xianghuaqiao Land**"), at a consideration of RMB46,340,000 (the "**Acquisition of Land Use Rights**"), and has obtained the construction land planning permit for the Xianghuaqiao Land.

As of 30 June 2026, New Focus Lighting & Power (Shanghai) had received partial Compensation of approximately RMB184,440,000, which was fully recognised as deferred income. Please refer to the announcements of the Company dated 13 May 2024, 25 November 2024 and 30 December 2025 for further details of the Property Expropriation, the Expropriation Compensation Agreement and the Acquisition of Land Use Rights.

Capital Structure

The Group has adopted a prudent financial management approach towards its treasury policies and thus maintained a healthy position of liquidity during the Period. To manage liquidity risks, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its capital requirements from time to time.

Approximately 80% of the revenue of the Group's manufacturing and trading business was generated from the export of its products settled in USD, while other businesses were all in China, with the settlement currency being RMB. As such, the Group's cash and cash equivalents and borrowings are denominated in RMB, USD and HKD.

As at 30 June 2026, the total assets of the Group were approximately RMB1,494,203,000 (31 December 2025: RMB1,477,884,000), which comprised: (1) share capital of approximately RMB1,490,706,000 (31 December 2025: approximately RMB1,490,706,000); (2) reserves of approximately RMB(1,051,416,000) (31 December 2025: approximately RMB(1,003,422,000)); and (3) liabilities of approximately RMB1,054,913,000 (31 December 2025: approximately RMB990,600,000).

Financial Guarantees and Pledge of Assets

As at 30 June 2026, the aggregate net book value of the Group's pledged inventory, investment properties, property, plant and equipment, right-of-use assets, and interests in associates was approximately RMB166,948,000 (31 December 2025: RMB153,826,000), of which approximately RMB155,137,000 (31 December 2025: RMB135,676,000) was pledged as security for the Group's bank and other borrowings, and approximately RMB11,811,000 (31 December 2025: RMB18,150,000) was pledged as security for the Group's associates.

Acquisitions or Disposals of Subsidiaries, Associates and Joint Ventures

During the Period, the Group did not have any material acquisitions or disposals of subsidiaries, associates or joint ventures.

Significant Investments

As at 30 June 2026, the Group had no specific plans for material future investments or acquisitions of capital assets. The significant investments of the Group and their post-investment status during the Period are as follows:

Investment made by Tianjin Hongzhuo Enterprise Management Center (Limited Partnership) (天津宏卓企業管理中心(有限合夥)) ("**Tianjin Hongzhuo**")*

On 2 July 2023, New Focus Technology (Beijing) Co., Ltd.* (紐福克斯科技(北京)有限公司) ("**New Focus (Beijing)**"), an indirect wholly-owned subsidiary of the Company, as one of the limited partners, entered into a partnership agreement for the establishment of Tianjin Hongzhuo, contributing RMB140,000,000 out of a total capital commitment of RMB290,200,000. Tianjin Hongzhuo primarily invests in fields such as new energy and new materials, including specific sub-sectors such as new energy, lithium batteries, new materials and new energy engines, prioritising its investments in industries principally engaged in by the Group. As at 30 June 2026, the fair value of the investment of New Focus (Beijing) in Tianjin Hongzhuo was approximately RMB76,080,000, representing approximately 5.09% of the total assets of the Company.

On 3 July 2023, Tianjin Hongzhuo entered into an investment agreement for the investment in a project in the upstream sector of the carbon fiber new material industry among our reserve projects. The pre-money valuation of the project was RMB144,000,000, and Tianjin Hongzhuo has made an equity investment in the project by way of capital contribution of RMB140,000,000, representing approximately 49.30% of the equity interests therein. The businesses of the project mainly include planning, design, construction, operation and maintenance of industrial high-pressure steam pipeline projects required by key state-owned enterprises for their production in Jilin Province. Upon completion of the construction of these pipelines, the project will provide pipeline leasing services under a lease model and receive pipeline rental fees.

As of the date of this announcement, the construction of the main structure of the pipelines of the project has been basically completed. Due to adjustments made to the project design during the construction implementation phase, the adjusted route would need to run through the premises of a local enterprise, resulting in delays in the construction of pipeline connection nodes. With regard to compensation for enterprises affected by the route, the local municipal government has intervened and is assisting the project company in negotiating relevant solutions. Given that the project is still under construction, investment income and operating results have not yet been recorded during the Period.

Please refer to the announcements of the Company dated 2 July 2023 and 19 July 2023 for further details of Tianjin Hongzhuo.

Investment in setting up a Fuel Cell Systemic Integration Production Line

On 6 October 2023, Jinyi (Mianyang) Hydrogen Energy Technology Co., Ltd.* (錦宜(綿陽)氫能科技有限公司) ("**Jinyi**", an indirect non-wholly-owned subsidiary of the Company, as the purchaser), and Hengshi Zhefeng (Tianjin) Technology Co., Ltd.* (亨世哲豐(天津)科技有限公司) ("**Hengshi Zhefeng**", formerly known as Zheda Tongbo (Tianjin) Technology Co., Ltd.* (哲達通博(天津)科技有限公司), as the vendor) entered into a purchase agreement for the purchase of a fuel cell systemic integration production line (the "**Production Line**") and its related equipment, as well as procedural design, commissioning, training and guidance, and development, deployment and debugging services for a software platform at an aggregate consideration of RMB298,000,000 (tax inclusive) to set up the Production Line for its business operations.

On 1 August 2024, Jinyi entered into a supplemental agreement with Hengshi Zhefeng, pursuant to which Hengshi Zhefeng will provide an additional membrane electrode production line, and its installation, commissioning, training and guidance services (the "**Membrane Electrode Production Line**", and collectively with the Production Line, the "**Production Lines**") at no extra cost.

As of the date of this announcement, the construction of the production areas and the overall commissioning of the Production Lines had been substantially completed. Prototype products of relevant fuel cell membrane electrodes, fuel cell engines and fuel cell modules met the predetermined technical standards. Among them, the prototype hydrogen-powered two-wheeled vehicle sample equipped with a fuel cell engine produced from the fuel cell systemic integration production line has been successfully trial-produced. Jinyi is currently in negotiations with the development and reform bureaus of several county-level governments in Mianyang, Sichuan Province, to carry out hydrogen-powered two-wheeled vehicle sharing business in their localities.

Please refer to the announcement of the Company dated 6 October 2023 for further details of the purchase of the Production Line.

Self-constructed Industrial Park of the Group

The Group commenced the construction of the Qingdao Laixi Automotive Electronics Industrial Park (the "**Laixi Industrial Park**") in Laixi City, Qingdao, Shandong Province, the PRC in October 2023, which is intended to be developed into a production plant of the Group for the manufacturing of electric components of new energy vehicles. As of the date of this announcement, the construction of the main structure of a plant previously under construction in the Laixi Industrial Park has been completed. Currently, the main structural construction of two plants in the Laixi Industrial Park has been completed, with partial park roads and supporting infrastructure facilities built simultaneously. The Laixi Industrial Park as a whole has met the conditions for small-scale operation.

Please refer to the announcement dated 6 October 2023 and the circular dated 28 November 2023 of the Company for further details of the construction agreement of the Laixi Industrial Park.

Investment in Shihezi Yike

On 3 April 2024, New Focus (Beijing) entered into a partnership agreement with Shenzhen Keshang Technology Co., Ltd.* (深圳市可上科技有限公司) ("**Shenzhen Keshang**"), Lin Baowen and 11 individuals, pursuant to which each of New Focus (Beijing) and Shenzhen Keshang agreed to invest in Shihezi Yike by capital contributions of RMB55,000,000 and RMB85,000,000 for approximately 29.03% interest and approximately 44.87% interest in Shihezi Yike, respectively.

As the purpose of the investment is mainly for the indirect investment into Shenzhen Etouch Technology Co. Ltd.* (深圳怡鈦積科技股份有限公司) ("**Shenzhen Etouch**"), Shenzhen Etouch, Xiamen Yike Technology Development Co., Ltd.* (廈門怡科科技發展有限公司) ("**Xiamen Yike**") (the controlling shareholder of Shenzhen Etouch) and Lin Baowen (the controlling shareholder of Xiamen Yike and the general partner of Shihezi Yike) entered into a cooperation agreement (the "**Cooperation Agreement**") with New Focus (Beijing) and Shihezi Yike on 3 April 2024. The Cooperation Agreement outlines various protection measures, including performance undertakings, put options, anti-dilution rights, pre-emption rights, right of first refusal and tag-along rights, which are in favour of New Focus (Beijing) and/or Shihezi Yike.

On 28 July 2025, New Focus (Beijing) issued a repurchase notice, requiring Xiamen Yike to repurchase the equity interest in Shihezi Yike held by New Focus (Beijing). On 18 August 2025, New Focus (Beijing) received a response letter from Xiamen Yike, which explained the specific reasons for Shenzhen Etouch's failure to meet its performance targets and the actual operational difficulties, and requested for a temporary suspension of the repurchase while committing to carry out operational improvement measures to achieve the 2025 performance targets of Shenzhen Etouch. Given that there was no substantive progress on the relevant matters, New Focus (Beijing) issued another repurchase notice to Xiamen Yike on 20 January 2026. As at 30 June 2026, the fair value of the investment in Shihezi Yike by New Focus (Beijing) was approximately RMB54,718,000. As of the date of this announcement, New Focus (Beijing) is still in negotiation with Xiamen Yike regarding the repurchase of the equity interest in Shihezi Yike.

Please refer to the announcement of the Company dated 3 April 2024 for further details of the investment in Shihezi Yike.

Construction of Smart Manufacturing Base in Qingpu

On 7 June 2026, New Focus Technology (Shanghai) entered into a construction agreement and a procurement agreement with the contractor consortium jointly formed by Jiangsu Zhongzhi Construction Technology Co., Ltd.* (江蘇中致建設科技有限公司) and China State Construction Third Engineering Bureau Co., Ltd.* (中建三局第三建設工程有限責任公司) (collectively referred to as the "**Contractors**"), pursuant to which the Contractors shall carry out the construction work for the establishment of the smart manufacturing base (the "**Qingpu Smart Manufacturing Base**") and the procurement of equipment and its installation therein to ensure the normal production and operation of New Focus Lighting & Power (Shanghai).

As of the date of this announcement, New Focus Technology (Shanghai) has obtained the relevant construction permits for the construction of the Qingpu Smart Manufacturing Base, and the piling works have been completed. Currently, the Contractors have commenced preparatory work for the construction of the main structure. Please refer to the announcement dated 7 June 2026 and the circular dated 25 June 2026 of the Company for further details of the construction of the Qingpu Smart Manufacturing Base.

Funds Raising

Use of Proceeds from the Subscription

The Company completed the issue of 10,449,312,134 new ordinary shares with an aggregate nominal value of approximately HK$1,044,931,213 under specific mandate to Daodu (Hong Kong) Holding Limited at the subscription price of HK$0.059 per subscription share (the "**Subscription**") for an aggregate consideration of HK$616,509,415.906 on 11 December 2022. The closing price of the shares as quoted on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 28 May 2021, being the date of the subscription agreement, was HK$0.085 per share.

On 25 September 2023, the Board resolved to change the use of approximately HK$224.51 million (equivalent to approximately RMB206 million) to invest in the hydrogen energy business through the capital contribution to Jinyi and Mianyang New Hydrogen New Energy Technology Partnership (Limited Partnership)* (綿陽新氫新能源科技合夥企業(有限合夥)) ("**Mianyang New Hydrogen**") instead, as detailed in the section headed "Significant Investments" in the 2023 annual report of the Company, in order to ride on the global trend of clean energy development.

The intended and actual use of the net proceeds raised from the Subscription of approximately HK$615 million after amendment (i.e. net issue price of approximately HK$0.059 per share) are set out as follows:

	Amount of net proceeds allocated *HK$ million (approximate)*	Amount of net proceeds allocated after amendment on 25 September 2023 *HK$ million (approximate)*	Net proceeds utilised during the Period *HK$ million (approximate)*	Net proceeds utilised as of 30 June 2026 *HK$ million (approximate)*	Net proceeds unutilised as of 30 June 2026 *HK$ million (approximate)*	Expected timetable for utilising the unused proceeds *(Note 1)*
Enhancement of the Company's manufacturing capability						
– purchase of land use rights in Economic Development Zone, Laixi City, Qingdao, Shandong Province	65	43.69	–	–	43.69	By 31 December 2026
– construction of new production plants and other supporting facilities	335	234.4	–	234.4	–	N/A
– purchase of related production equipment in the PRC for production of automotive parts for new energy vehicles	46	–	–	–	–	N/A
– repayment of the outstanding bank and other loans of the Group	111	111	–	111	–	N/A
General working capital of the Group						
– procurement costs of the Group's manufacturing and trading business and automobile dealership and service business	41	–	–	–	–	N/A
– remuneration of the Group's employees	9	1.4	–	1.4	–	N/A
– the Group's other daily expenses	8	–	–	–	–	N/A
Capital contributions to Jinyi and Mianyang New Hydrogen	–	224.51	–	224.51	–	N/A
Total	615	615	–	571.31	43.69	

Note:

1. The Company's original expectation was to utilise the relevant funds in 2023, but due to a longer than expected period for liaison and negotiation with the local government, the relevant funds have not been fully utilised as of the date of this announcement. The Company intends to finalise its plan for the use of the relevant funds (including but not limited to negotiating with the local government on the specific proposal on the disposal of the relevant land use rights in the Economic Development Zone, Laixi City, Qingdao, Shandong Province) by 31 December 2026.

Please refer to the announcements of the Company dated 28 May 2021, 13 September 2021, 21 December 2022, 30 March 2023, 24 April 2023 and 25 September 2023 and the circular of the Company dated 29 July 2021, respectively, for further details of the Subscription.

Exchange Risks

The Group's automobile dealership and services business operates in China, with the settlement currency being RMB. Hence, there is no exchange risk in the automobile dealership and services business of the Group. Approximately 80% of the turnover from the Group's manufacturing and trading business was generated from the export of its products settled in USD. The raw materials used to produce such products were purchased in RMB. Therefore, the depreciation of USD against RMB would normally have an adverse effect on the profitability of the Group's manufacturing and trading business. The Group managed its exposure to USD foreign currency risk by securing USD or HKD borrowings to mitigate against such exchange risks. As at 30 June 2026, the amount of the Group's USD borrowings was approximately US$1,140,000 (31 December 2025: US$1,140,000) and the amount of its HKD borrowings was approximately HK$61,191,000 (31 December 2025: HK$74,191,000).

Contingent Liabilities

As at 30 June 2026, the contingent liabilities of the Group were approximately RMB23,091,000 (31 December 2025: RMB12,178,000), which were attributable to certain lawsuits filed by two third parties against the Company's subsidiaries. For details, please refer to the section headed "Lawsuits" in this announcement.

Lawsuits

Ningbo Jiche against Inner Mongolia Chuangying

As stated in the Company's announcement dated 5 June 2023, Inner Mongolia Chuangying was served with a summons as one of the defendants and was required to attend a court hearing on 28 June 2023 in a lawsuit filed by Ningbo Jiche Trading Co., Ltd.* (寧波極車貿易有限公司) ("**Ningbo Jiche**") as the plaintiff. Ningbo Jiche alleged that Inner Mongolia Chuangying breached a sales contract (the "**Sales Contract**") between them by not paying the outstanding amount of RMB8,506,800 in accordance with the Sales Contract. The claims of Ningbo Jiche against Inner Mongolia Chuangying are as follows:

(1) request before the court for a ruling that Inner Mongolia Chuangying shall pay the outstanding amount of RMB8,506,800 and compensate Ningbo Jiche for losses due to the overdue payment (calculated based on RMB8,506,800, multiplied by 1.5 times the one-year loan prime rate (LPR) published by the National Interbank Funding Center authorized by the People's Bank of China commencing from 9 October 2019 until the actual payment date). The calculated loss was RMB2,160,106.9 as of 14 April 2023;

(2) request before the court for a ruling that Inner Mongolia Chuangying shall pay RMB1,010,680 as liquidated damages;

(3) request before the court for a ruling that Inner Mongolia Chuangying shall compensate Ningbo Jiche the legal fees of RMB500,000; and

(4) request before the court for a ruling that Inner Mongolia Chuangying shall bear the litigation costs and the preservation fees.

The case has been ordered by Hohhot Huimin District People's Court to be transferred to the Beijing Dongcheng District People's Court for trial. The trial time has not yet been fixed, so there is no substantive progress with the case. Owing to the ongoing litigation and the uncertainty regarding the implementation and execution of the post-trial rulings, the principal amount of contingent liabilities that may be caused to the Group as a result of these litigation matters is approximately RMB12,178,000. Please refer to the announcement of the Company dated 5 June 2023 for further details of the lawsuits.

Land lease dispute of New Focus Lighting & Power (Shanghai)

On 19 March 2024, New Focus Lighting & Power (Shanghai) entered into a land lease contract (the "**Land Lease Contract**") with Shanghai Jianjing Industrial Co., Ltd.* (上海建兢實業有限公司) ("**Shanghai Jianjing**"), pursuant to which New Focus Lighting & Power (Shanghai) agreed to lease an idle land parcel in the target property to Shanghai Jianjing for use, with the lease term from 1 July 2024 to 30 June 2026. Subsequently, owing to the Property Expropriation, New Focus Lighting & Power (Shanghai) issued to Shanghai Jianjing a written notice indicating that New Focus Lighting & Power (Shanghai) would terminate the Land Lease Contract after the finalisation of the demolition and eviction plan by giving a 30-day prior notice to Shanghai Jianjing. A dispute arose between New Focus Lighting & Power (Shanghai) and Shanghai Jianjing over whether New Focus Lighting & Power (Shanghai) was liable to make compensation to Shanghai Jianjing (the "**Dispute**"), and Shanghai Jianjing filed the relevant lawsuit. On 13 November 2025, Shanghai No.2 Intermediate People's Court rendered its second-instance judgment on the Dispute, upholding the first-instance judgment regarding the termination of the Land Lease Contract on 21 August 2025 and the order requiring Shanghai Jianjing to pay the rent and liquidated damages in accordance with the Land Lease Contract, and dismissing Shanghai Jianjing's claims.

On 21 May 2026, New Focus Lighting & Power (Shanghai) received another notice from the Shanghai Qingpu District People's Court, in which Shanghai Jianjing filed the following claims against New Focus Lighting & Power (Shanghai) in respect of the liquidated damages and other consequences arising from the termination of the Land Lease Contract:

1. to pay an ancillary facility compensation of RMB8,361,125 and equipment relocation and installation fees of RMB2,551,513, totalling RMB10,912,638;

2. to pay interest on the overdue payments (calculated based on RMB10,912,638 at the one-year loan prime rate published by the National Interbank Funding Center for the corresponding period commencing from 11 December 2024 until the actual payment date); and

3. to bear the litigation costs.

Owing to the ongoing litigation and the uncertainty regarding the implementation and enforcement of the post-trial rulings, the principal amount of contingent liabilities that may be caused to the Group as a result of the aforesaid litigation matter is approximately RMB10,912,638.

Employees and Remuneration Policy

As at 30 June 2026, the Group employed a total of 662 full-time employees (30 June 2025: 728), of which 196 (30 June 2025: 199) were managerial staff. The Group's remuneration policies are formulated to attract talent and retain high-calibre staff. The remuneration package for the Group's employees includes wages, rewards (such as performance-based bonuses) and allowances. The Group also provides social security insurance and benefits to its staff. The Group emphasizes the importance of staff development and provides relevant training programmes on an ongoing basis with reference to its strategic objectives and the performance of its staff.

For the six months ended 30 June 2026, the total remuneration of the Group's employees was approximately RMB56,500,000 (for the six months ended 30 June 2025: approximately RMB57,450,000).

Dividends

The Board did not recommend the payment of an interim dividend for the Period (corresponding period of 2025: Nil).

Material Events after the Reporting Period

No major subsequent events affecting the Group have occurred since the end of the Period and up to the date of this announcement.

Industrial Development and Business Progress

According to the latest production and sales figures of the automobile industry released by the China Association of Automobile Manufacturers, the sales volume of automobiles in China amounted to approximately 15,017,000 during the Period, representing a year-on-year decrease of approximately 4.1%, of which the sales volume of passenger vehicles amounted to approximately 12,720,000, representing a year-on-year decrease of approximately 6%. Benefiting from the proactive macro policies at the national level and the stable economic performance in the PRC, the export of automobiles in the PRC maintained steady growth, while the domestic automobile sales market showed steady improvement. The industry in which the Group operates still faces several challenges. Internal pressures, such as lingering doubts about the sustainability of economic recovery leading to weakened consumer confidence, coexist with external headwinds including uncertainties in the global trade environment and the full withdrawal of purchase tax exemption policy for new energy vehicles, which collectively exert continuous pressure on our overall profitability and pose challenges to the Group's operation and growth.

In terms of the hydrogen-related business, the industry has been continuously accelerating under the guidance of policies and the momentum of technological innovation. In June 2025, the National Energy Administration of China issued the Notice on Organising and Carrying Out Pilot Projects in the Hydrogen Energy Sector (《關於組織開展能源領域氫能試點工作的通知》), establishing a basic framework for pilot projects. In March 2026, the Ministry of Industry and Information Technology of the People's Republic of China, the National Development and Reform Commission of the People's Republic of China and the Ministry of Finance of the People's Republic of China jointly promulgated new policies for pilot projects on the comprehensive application of hydrogen energy, which expanded the selection of projects and regions for pilot projects in areas including hydrogen production, storage and transportation, application, and generic technology support, and introduced supporting measures such as loans, thereby establishing a systematic policy framework and resource guarantee system for the development of the industry. With the dual support of central government special subsidies and local demonstration policies, the cost of domestic fuel cell systems further dropped to the range of RMB3,000/kW in the first half of 2026, while the number of vehicles for demonstration operation and hydrogen refueling stations grew steadily, and the industrial commercialisation process advanced in an orderly manner. At the same time, sustained technological advancements and progressive reduction in production costs have laid a solid foundation for the large-scale development of the hydrogen energy industry in the future. Given the high commercial operation costs, the need to enhance market acceptance, and intensifying competition caused by the entrance of new players in response to the rising trend of the industry, opportunities and challenges coexist in the development of the industry.

Automobile Dealership and Services Business of the Group

The Group's automobile dealership and services business network is located in the Inner Mongolia Autonomous Region, and its main businesses include automobile sales and aftersales services, as well as the distribution of car insurance products and financial products.

During the Period, after the withdrawal of the authorisation of the automotive brands under the Group's dealership, the Group's original customer base continued to diminish, and business related to the sales of new vehicles has come to a halt in most regions, with only a portion of the maintenance business remaining to address customer issues arising from previous operations, such as providing services related to extended warranties and prepaid maintenance and insurance. The Group mainly implemented the following operating strategies for the automobile dealership and services business during the Period:

First, some full-time employees were converted to temporary employees to reduce staffing costs of the Group.

Second, the Group resolved outstanding issues of outlets with no brand licence.

Manufacturing and Trading Business of the Group

During the Period, the operating revenue of the manufacturing and trading business of the Group increased by approximately 16.51% as compared to the corresponding period of 2025. Some foreign customers were seeking non-PRC manufacturing suppliers against the backdrop of the continued deterioration in Sino-US relations, resulting in a decrease of approximately 14.96% in foreign trade revenue during the Period as compared with the corresponding period of 2025. However, the Group achieved an increase of approximately 131.25% in domestic revenue for the Period as compared to the corresponding period of 2025, by actively expanding its non-US business markets and successfully sourcing new customers in the energy storage sector. The Group managed to stabilise export order volumes for its manufacturing and trading business by expanding OEM partnership models in Vietnam, while continuously strengthening its presence in the domestic market and actively expanding into pre-installation of new energy business and lithium battery product business. The gross profit margin of the manufacturing and trading business of the Group slightly decreased as compared to the corresponding period of 2025 mainly due to the lower gross profit margin of the products ordered by new energy storage customers, coupled with the certain adverse impact of exchange rate fluctuations on the gross profit margin. In addition, the recent upsurge in prices of bulk raw materials in the market has further diluted the overall gross profit margin.

In terms of business operations and capability building, the Group's Electromagnetic Compatibility Laboratory for its manufacturing and trading business officially commenced operation in March 2024, establishing a solid internal support platform for the reliability testing of its new products. The Group has made continuous efforts to strengthen the reserve of specialised and high-calibre talents for its R&D activities. The product portfolio under R&D progressively expanded from the traditional single power supplies and inverters to new energy products. Meanwhile, the Group has implemented the "Lean Production and Digital Chemical Plant Project" for its manufacturing and trading business and promoted normalised management. The "Manufacturing Execution System" has also achieved basic stable operation to meet industrial requirements and strengthen the transformation. In response to rising prices of bulk raw materials, the Group has established a dedicated task force for sourcing alternative materials for its manufacturing and trading business, in order to ensure a sufficient supply of materials for production. In light of the current environment with cost-upward trend, the Group has raised prices to varying degrees for both domestic and overseas trade customers in its manufacturing and trading business so as to maintain gross profit margins at a basic level.

The Group will continue to enhance its product capacity in its manufacturing and trading business by reducing costs and increasing efficiency to embrace more market opportunities. The Group will prioritise expanding its export business into the African and Australian markets, focusing on mobile energy storage and recreational vehicle (RV) power supply products. Moreover, the Group's manufacturing and trading business will position itself in the commercial vehicle power supply and electric industrial vehicle power supply product sectors, while launching battery products for trucks to lay the foundation for further expansion in these markets.

Hydrogen-related Business

The Group's hydrogen-related business, as a provider of hydrogen fuel cell R&D, sales and holistic solutions, provides hydrogen-related products and solutions to government and leading customers in the IDC sector. The main business includes the sale of equipment, hydrogen consultancy and the provision of hydrogen services.

Currently, the Group's operating entity in the hydrogen-related industry has completed the construction of the production areas and the overall commissioning of the production line in relation to the hydrogen-related construction project. Prototype products of fuel cell membrane electrodes, fuel cell engines and fuel cell modules have passed third-party inspections and met the predetermined technical standards. Our relevant business teams are actively advancing bidding efforts and extensively contacting domestic and overseas customers. At the same time, relevant project companies are continuously enhancing their operational proficiency based on the prototype results according to the established process routes, which will lay a foundation for achieving mass production.

The Group's operating entity in the hydrogen-related industry will take "fuel cell systems + distributed power stations" as its main product to create a demonstrative scenario of hydrogen energy application in regard to transportation and data centres and promote the business development of the products. At the same time, the Group's operating entity in the hydrogen related industry will continue to endeavour to strengthen cooperation with its partners in hydrogen production, hydrogen storage, hydrogen refueling and other industries, so as to develop the Company into a comprehensive hydrogen energy solution provider.

Prospects

The Group's principal businesses have a vast market with much room for growth. The Group will continue to strengthen its management to enhance the operating results of all of its businesses as soon as possible.

CORPORATE GOVERNANCE AND OTHERS

Corporate Governance

In the opinion of the Directors, the Company has complied with the code provisions in the Corporate Governance Code (as applicable to the Period) as set out in Appendix C1 of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") during the Period.

Changes in Directors' Information

Subsequent to the publication of the 2025 annual report, the following changes of the Directors' information are disclosed pursuant to Rule 13.51B(1) of the Listing Rules:

- Mr. Li Qingwen resigned as an independent non-executive director from Jiangsu Lopal Tech. Group Co., Ltd.* (江蘇龍蟠科技集團股份有限公司) (Stock Code: 02465; the Shanghai Stock Exchange stock code: 603906) on 13 February 2026, and ceased to act as an independent non-executive director of Xuchang Yuandong Drive Shaft Co., Ltd. *(許昌遠東傳動軸股份有限公司) (the Shenzhen Stock Exchange stock code: 002406) on 30 May 2026, upon expiry of his term of office.

Save as disclosed above, there are no other changes in the Directors' information which shall be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

Purchase, Sale and Redemption of the Company's Listed Securities

The Group has not purchased, sold or redeemed any of the Company's listed securities (including the sale of treasury shares) during the Period. As at 30 June 2026, the Company did not hold any treasury shares.

Securities Transactions by Directors

The Company adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix C3 to the Listing Rules as its own code of conduct for dealings in securities of the Company by the Directors or relevant employees as defined in the Model Code. Having made specific enquiries to all Directors, all Directors confirmed that they had complied with the requirements in the Model Code during the Period.

Audit Committee

The Audit Committee has reviewed with management the accounting standards and practice guidelines adopted by the Group and discussed auditing, risk management, internal control and financial reporting matters, including the unaudited consolidated interim financial statements of the Group for the Period. The accounting information in this interim results announcement has not been audited but has been reviewed by the Audit Committee without disagreement.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This interim results announcement is published on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.nfa360.com). The 2026 interim report will be dispatched to the shareholders of the Company who request paper copies of communications and will be made available on the websites of the Stock Exchange and the Company in due course.

By order of the Board
New Focus Auto Tech Holdings Limited
Tong Fei
Chairman and Executive Director

Hong Kong, 31 August 2026

As at the date of this announcement, the Board comprises the following Directors: executive Director – TONG Fei; and independent non-executive Directors – LI Qingwen, ZHANG Kaizhi and LUO Baiyun.

* *For identification purposes only*