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SWIRE PACIFIC LIMITED

太古股份有限公司

(Incorporated in Hong Kong with limited liability)
(Stock Codes: 00019 and 00087)

DISCLOSEABLE TRANSACTION

COMPLETION OF THE ACCELERATED EXCHANGE TRADE IN RELATION TO THE BONDS

Reference is made to the Company’s announcements dated 1st September 2026 and 2nd September 2026 in relation to the Accelerated Exchange Trade. Unless otherwise defined, capitalised terms in this announcement have the same meanings as defined in the Company’s announcement dated 2nd September 2026 (the “**Announcement**”).

The Company is pleased to announce that the Accelerated Exchange Trade was completed on 9th September 2026.

Following the publication of the Announcement, additional Bondholders have indicated interests in selling their Bonds to the Company and the Company has agreed to buy back a further HK\$6 million in aggregate principal amount of the Bonds from such remaining Bondholders at a price of 109.08% of the principal amount of the Bonds (equivalent to the repurchase price under the Bond Repurchase) in cash (the “**Further Bond Buyback**”). The number of Sale Shares placed under the Placing Agreement remains unchanged.

Following completion of the Accelerated Exchange Trade and the Further Bond Buyback:

- (a) the remaining principal amount of the outstanding Bonds amounts to HK\$5 million, representing approximately 0.11% of the original aggregate principal amount of the Bonds; and
- (b) the Company's shareholding in Cathay Pacific Airways has decreased to 2,381,049,078 Cathay Pacific Shares, representing approximately 39.15% of the total issued shares of Cathay Pacific Airways as of the date of this announcement.

Following completion of the Accelerated Exchange Trade and the Further Bond Buyback, HK\$4,695 million in aggregate principal amount of the Bonds (representing approximately 99.89% of the original aggregate principal amount of the Bonds) will be cancelled.

DIRECTORS

As at the date of this announcement, the Directors of the Company are:

Executive Directors: Guy Bradley (Chairman), David Cogman, Martin Murray;

Non-Executive Directors: Gordon McCallum, Gordon Orr, Merlin Swire; and

Independent Non-Executive Directors: Anna Cheung, Paul Etchells, Clara Ho, Xu Ying and Bonnie Zhang.

By Order of the Board

SWIRE PACIFIC LIMITED

太古股份有限公司

Bernadette Lomas

Company Secretary

Hong Kong, 9th September 2026