

dida

Dida Inc.

嘀嗒出行*

(Incorporated in the Cayman Islands with limited liability)

Stock Code:02559



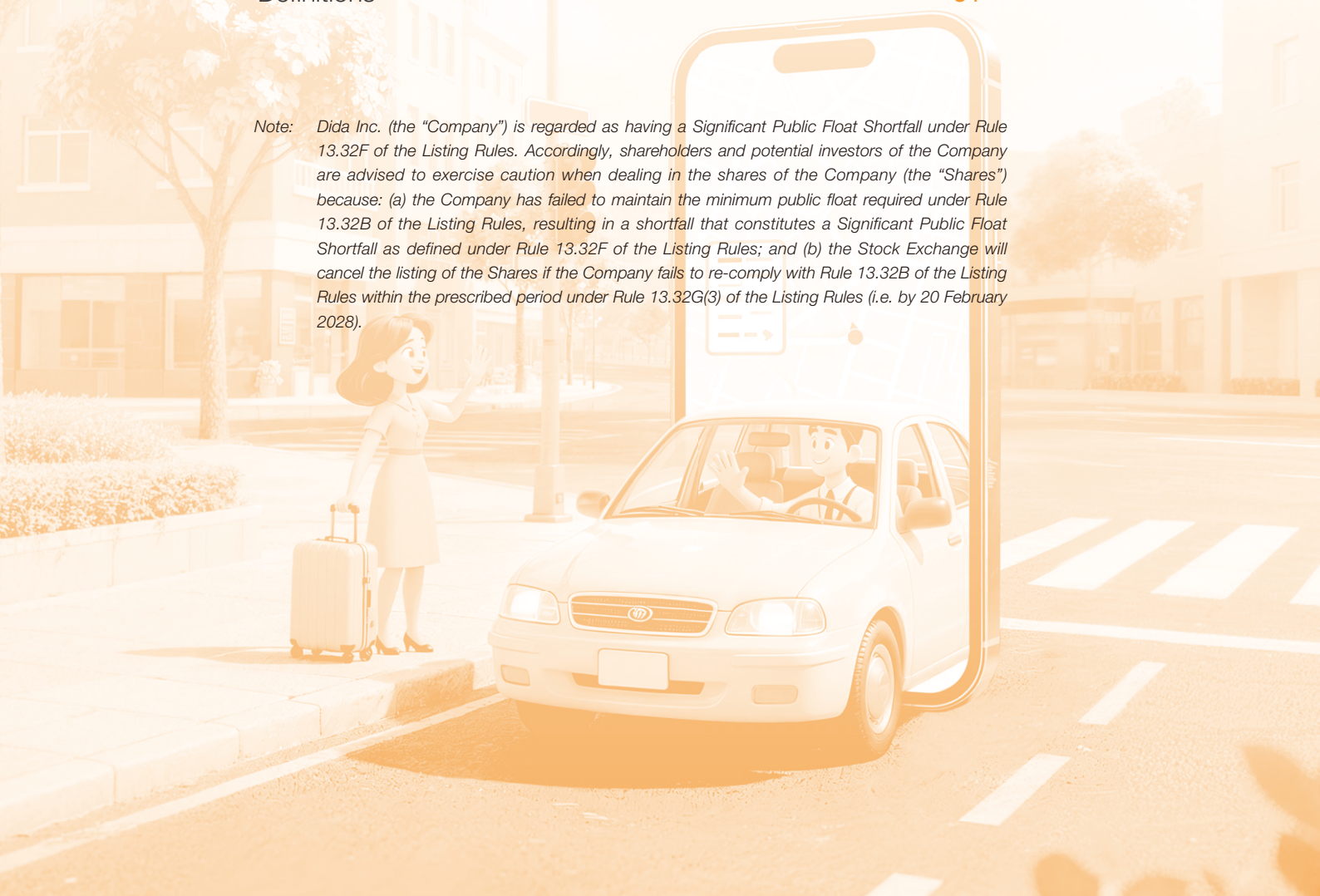
2026 INTERIM REPORT

* For identification purposes only

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Note: Dida Inc. (the "Company") is regarded as having a Significant Public Float Shortfall under Rule 13.32F of the Listing Rules. Accordingly, shareholders and potential investors of the Company are advised to exercise caution when dealing in the shares of the Company (the "Shares") because: (a) the Company has failed to maintain the minimum public float required under Rule 13.32B of the Listing Rules, resulting in a shortfall that constitutes a Significant Public Float Shortfall as defined under Rule 13.32F of the Listing Rules; and (b) the Stock Exchange will cancel the listing of the Shares if the Company fails to re-comply with Rule 13.32B of the Listing Rules within the prescribed period under Rule 13.32G(3) of the Listing Rules (i.e. by 20 February 2028).





CORPORATE INFORMATION

The following sets forth details of our corporate information as of August 30, 2026:

BOARD OF DIRECTORS

Executive Directors

Mr. WANG Xiaobo *(Appointed on August 10, 2026)*
Mr. YAN Yan *(Appointed on August 30, 2026)*
Mr. SONG Zhongjie *(Resigned on August 30, 2026)*
Mr. LI Jinlong *(Resigned on August 30, 2026)*
Mr. DUAN Jianbo *(Resigned on August 30, 2026)*
Mr. LI Yuejun *(Resigned on August 30, 2026)*

Non-executive Directors

Mr. XU Jianzhong *(Chairman)*
(Appointed on August 30, 2026)
Ms. LI Jun *(Appointed on August 10, 2026)*

Independent Non-executive Directors

Mr. CHU Rongwei *(Appointed on August 30, 2026)*
Ms. JU Huijun *(Appointed on August 30, 2026)*
Mr. YAN Zhang *(Appointed on August 30, 2026)*
Mr. LI Feng *(Resigned on August 30, 2026)*
Mr. LI Jian *(Resigned on August 30, 2026)*
Ms. WU Wenjie *(Resigned on August 30, 2026)*

AUDIT COMMITTEE

Ms. JU Huijun *(Chairlady)* *(Appointed on August 30, 2026)*
Ms. LI Jun *(Appointed on August 30, 2026)*
Mr. YAN Zhang *(Appointed on August 30, 2026)*
Ms. WU Wenjie *(Resigned on August 30, 2026)*
Mr. LI Jian *(Resigned on August 30, 2026)*
Mr. LI Feng *(Resigned on August 30, 2026)*

REMUNERATION COMMITTEE

Mr. YAN Zhang *(Chairman)*
(Appointed on August 30, 2026)
Mr. WANG Xiaobo *(Appointed on August 30, 2026)*
Mr. CHU Rongwei *(Appointed on August 30, 2026)*
Mr. LI Jian *(Resigned on August 30, 2026)*
Mr. SONG Zhongjie *(Resigned on August 30, 2026)*
Mr. LI Feng *(Resigned on August 30, 2026)*

NOMINATION COMMITTEE

Mr. XU Jianzhong *(Chairman)*
(Appointed on August 30, 2026)
Ms. JU Huijun *(Appointed on August 30, 2026)*
Mr. YAN Zhang *(Appointed on August 30, 2026)*
Mr. SONG Zhongjie *(Resigned on August 30, 2026)*
Mr. LI Feng *(Resigned on August 30, 2026)*
Ms. WU Wenjie *(Resigned on August 30, 2026)*

ENVIRONMENTAL, SOCIAL AND GOVERNANCE COMMITTEE

Mr. CHU Rongwei *(Chairman)*
(Appointed on August 30, 2026)
Ms. JU Huijun *(Appointed on August 30, 2026)*
Mr. YAN Zhang *(Appointed on August 30, 2026)*
Mr. LI Jinlong *(Resigned on August 30, 2026)*
Mr. DUAN Jianbo *(Resigned on August 30, 2026)*
Mr. LI Yuejun *(Resigned on August 30, 2026)*

COMPANY SECRETARY

Ms. WONG Ka Man *(Appointed on August 28, 2026)*
Mr. JIANG Zhenyu *(Resigned on August 28, 2026)*
Ms. SO Ka Man *(Resigned on August 28, 2026)*

THE CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR

Maples Fund Services (Cayman) Limited

Boundary Hall, Cricket Square
PO Box 1093, Grand Cayman, KY1-1102
Cayman Islands

HONG KONG SHARE REGISTRAR

Tricor Investor Services Limited

17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

AUTHORIZED REPRESENTATIVES

Mr. WANG Xiaobo *(Appointed on August 28, 2026)*
Ms. WONG Ka Man *(Appointed on August 28, 2026)*
Mr. SONG Zhongjie *(Resigned on August 28, 2026)*
Mr. JIANG Zhenyu *(Resigned on August 28, 2026)*

AUDITOR

RSM Hong Kong

Certified Public Accountants
Registered Public Interest Entity Auditor
29th Floor, Lee Garden Two
28 Yun Ping Road
Causeway Bay
Hong Kong

REGISTERED OFFICE

Maples Corporate Services Limited

PO Box 309, Ugland House
Grand Cayman, KY1-1104
Cayman Islands

CORPORATE INFORMATION

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

1/F, Building 14, Chaolai Science Park
No. 36 Courtyard, Chuangyuan Road
Chaoyang District
Beijing, PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 1928, 19/F, Lee Garden One
33 Hysan Avenue
Causeway Bay
Hong Kong

PRINCIPAL BANKS

China Merchants Bank, Beijing Branch
Dongsanhuan Sub-branch
Ping An Bank, Beijing Huayuan Road Sub-branch

HONG KONG LEGAL ADVISER

Baker & McKenzie

14/F, One Taikoo Place
979 King's Road
Quarry Bay
Hong Kong

COMPANY'S WEBSITE

www.didachuxing.com

LISTING DATE

June 28, 2024

STOCK SHORT NAME

DIDA INC-PF

STOCK CODE

02559





RESULTS HIGHLIGHTS AND FINANCIAL SUMMARY

- Our revenue was RMB165.2 million for the six months ended June 30, 2026, compared to RMB286.3 million for the six months ended June 30, 2025.
- Our gross profit was RMB104.4 million for the six months ended June 30, 2026, compared to RMB191.8 million for the six months ended June 30, 2025.
- Our net loss was RMB62.3 million for the six months ended June 30, 2026, compared to a net profit of RMB134.3 million for the six months ended June 30, 2025.
- Our adjusted net loss (non-IFRS measure)⁽¹⁾ was RMB56.9 million for the six months ended June 30, 2026, compared to an adjusted net profit (non-IFRS measure)⁽¹⁾ of RMB135.8 million for the six months ended June 30, 2025.

Note:

- (1) Adjusted net (loss)/profit is defined as (loss)/profit for the period adjusted for share-based payment expenses. Please refer to page 10 of this report for more details.

MANAGEMENT DISCUSSION AND ANALYSIS



BUSINESS OVERVIEW

We are a leading technology-driven mobility platform in China, dedicated to meeting the travel needs of our users while avoiding the addition of more vehicles and reducing urban congestion. By leveraging carpooling services, we offer a shared mobility model. We enable private car owners to share their idle seats with passengers heading in the same direction, thereby lowering travel costs for both parties. Additionally, we continue to develop ride-hailing aggregation platform services to diversify our service offerings. Such services are intended to complement our carpooling business by addressing additional mobility scenarios, including short-to-medium distance and immediate travel needs, in addition to the medium-to-long distance and pre-arranged travel scenarios typically served by carpooling. We also offer smart taxi services by providing online-hailing services.

We provide carpooling services primarily through the Dida Mobility App and WeChat Mini program, and to a lesser extent, through collaboration with third-party platforms. Private car owners may post their itineraries, and carpooling riders may request a carpooling ride on a pre-arranged basis on our platform. We apply sophisticated matching algorithms to pair up riders with private car owners if they are heading in similar directions at compatible times. Our mobile app provides various features and functionalities for riders and private car owners throughout the carpooling trip. We primarily generate revenues by charging service fees to private car owners providing carpooling rides on our platform.

As of June 30, 2026, we offered our carpooling services in 366 cities nationwide with a total of approximately 21.4 million certified private car owners.

As of June 30, 2026, Dida Mobility had over 433 million registered users. For the six months ended June 30, 2026, our gross transaction value amounted to RMB1,511 million and total number of orders reached 25.9 million. During the first half of 2026, our total revenue reached RMB165.2 million, compared to RMB286.3 million for the six months ended June 30, 2025. Our total adjusted net loss was RMB56.9 million for the six months ended June 30, 2026, compared to an adjusted net profit of RMB135.8 million for the six months ended June 30, 2025.

OUTLOOK

We believe carpooling in China is still at its early stage of development, with significant market demand yet to be fully released and the benefits of carpooling not fully recognized by the public. We remain committed to innovation as we continue to develop our unique competitive strengths and value around mobility scenarios to better serve our user base.

Following the close of the Share Offer on 21 August 2026, the Company became an indirect subsidiary of Tongcheng Travel. We intend to conduct a strategic review and explore potential synergies with Tongcheng Travel and its subsidiaries in relation to user scenarios, products and services, technology infrastructure and resources, with a view to advancing the development of integrated travel and mobility services.



MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

The following discussions are based on the financial information and notes set out in other sections of this report and should be read in conjunction with them.

Revenue

Our revenue was RMB165.2 million for the six months ended June 30, 2026, compared to RMB286.3 million for the six months ended June 30, 2025. The following table sets forth a breakdown of our revenue, both in absolute amounts and as a percentage of total revenue, by business line for the periods indicated.

	Six months ended June 30,			
	2026		2025	
	RMB'000	%	RMB'000	%
Provision of mobility-related services	160,359	97.0	277,146	96.8
Provision of advertising and other services	4,890	3.0	9,200	3.2
Total	165,249	100.0	286,346	100.0

- *Provision of mobility-related services.* We derive revenue primarily from mobility-related services, comprising (1) provision of carpooling marketplace services, which derive revenue primarily from charging service fees to private car owners providing carpooling rides on our platform; (2) provision of smart taxi services, which derive revenue primarily from taxi online-hailing services; and (3) provision of ride-hailing aggregation platform services, which derive revenue primarily from serving our passengers with drivers from other legitimate ride-hailing platforms. Our revenue generated from the provision of mobility-related services decreased by 42.1% from RMB277.1 million for the six months ended June 30, 2025 to RMB160.4 million for the six months ended June 30, 2026, primarily due to decrease in carpooling marketplace services as a result of the intensified competition within the mobility services industries, which resulted in a decrease in completed orders. For the six months ended June 30, 2026, our carpooling gross transaction value decreased to RMB1,443 million and our carpooling orders reached 23.4 million.
- *Provision of advertising and other services.* We provide advertising spaces on our mobile apps to third-party merchants and derive revenue primarily from charging advertising fees. We also charge commissions to third-party service providers of automobile value-added services based on the sales leads generated or number of new customers they acquire through our platform. Our revenue generated from the provision of advertising and other services was RMB4.9 million for the six months ended June 30, 2026, compared to RMB9.2 million for the six months ended June 30, 2025. The decrease was primarily due to the gradual decrease in advertising budgets of our clients as a result of the macroeconomic conditions and the decline in our platform traffic.

MANAGEMENT DISCUSSION AND ANALYSIS



Cost of services

Our cost of services was RMB60.9 million for the six months ended June 30, 2026, compared to RMB94.6 million for the six months ended June 30, 2025.

The following table sets forth a breakdown of our cost of services by business line, both in absolute amount and as a percentage of total cost of services, for the periods indicated.

	Six months ended June 30,			
	2026		2025	
	RMB'000	%	RMB'000	%
Provision of mobility-related services	60,016	98.6	93,685	99.0
Provision of advertising and other services	872	1.4	909	1.0
Total	60,888	100.0	94,594	100.0

- Provision of mobility-related services.** Our cost of services related to the provision of mobility-related services decreased by 35.9% from RMB93.7 million for the six months ended June 30, 2025 to RMB60.0 million for the six months ended June 30, 2026, primarily due to (1) the decrease in payment processing costs, resulting from the decrease in gross transaction value; (2) the decreases in operation and maintenance service fees and insurance costs resulting from the decrease in completed orders; and (3) the decrease in commissions charged by third-party aggregation platforms, resulting from the decrease in completed orders and gross transaction value generated from cooperation with third-party aggregation platforms.
- Provision of advertising and other services.** Our cost of services related to the provision of advertising and other services was RMB0.87 million for the six months ended June 30, 2026, compared to RMB0.91 million for the six months ended June 30, 2025, primarily due to the relatively stable operating costs of the provision of advertising and other services.



MANAGEMENT DISCUSSION AND ANALYSIS

Gross profit and gross profit margin

Our gross profit was RMB104.4 million for the six months ended June 30, 2026, compared to RMB191.8 million for the six months ended June 30, 2025. The gross profit margin for the six months ended June 30, 2026 was 63.2%, as compared with 67.0% for the six months ended June 30, 2025.

The following table sets forth a breakdown of our gross profit and gross profit margin by business line for the periods indicated.

	Six months ended June 30,			
	2026		2025	
	Gross profit RMB'000	Gross profit margin %	Gross profit RMB'000	Gross profit margin %
Provision of mobility-related services	100,343	62.6	183,461	66.2
Provision of advertising and other services	4,018	82.2	8,291	90.1
Total	104,361	63.2	191,752	67.0

- *Provision of mobility-related services.* Our gross profit margin for the provision of mobility-related services decreased from 66.2% for the six months ended June 30, 2025 to 62.6% for the six months ended June 30, 2026, primarily due to (1) the significant decreases in revenue of provision of mobility-related services caused by a decline in completed orders; and (2) the employee costs and the fixed costs portion of the operation and maintenance service fees did not decrease significantly with the decline in orders.
- *Provision of advertising and other services.* Our gross profit margin for the provision of advertising and other services was 82.2% for the six months ended June 30, 2026, compared to 90.1% for the six months ended June 30, 2025. The decrease was primarily due to gradual decrease in advertising budgets of our clients as a result of the macroeconomic conditions and the decline in our platform traffic. However, the operating costs of the provision of advertising and other services are relatively stable.

Other income

Our other income was RMB18.3 million for the six months ended June 30, 2026, compared to RMB12.0 million for the six months ended June 30, 2025. The increase was primarily due to the increases in interest income from bank balances, time deposits and restricted cash.

MANAGEMENT DISCUSSION AND ANALYSIS



Other gains and losses

Our other losses were RMB81.3 million for the six months ended June 30, 2026, compared to other gains of RMB80.5 million for the six months ended June 30, 2025. The change was primarily due to the fair value changes of financial assets at fair value through profit or loss mainly resulting from the fluctuations in the market price of the shares of Uxin Limited, which resulted in a fair value loss of RMB68.2 million on the Group's equity investment in Uxin Limited for the six months ended June 30, 2026, compared to a fair value gain of RMB79.2 million for the six months ended June 30, 2025.

Reversal of impairment losses confirmed under expected credit loss model

We recorded reversal of impairment losses under expected credit loss model of RMB1.2 million for the six months ended June 30, 2026, as compared to reversal of impairment losses under expected credit loss model of RMB18.6 million for the six months ended June 30, 2025. The change was primarily due to the reversal recognised for the six months ended June 30, 2026 arising from recoveries of previously impaired trade receivables, whereas the reversal recognised for the six months ended June 30, 2025 mainly resulted from the reversal of impairment on the loan to Uxin Limited, a connected person of the Group, following the full repayment of the loan on April 9, 2025.

Selling and marketing expenses

Our selling and marketing expenses were RMB43.2 million for the six months ended June 30, 2026, compared to RMB66.1 million for the six months ended June 30, 2025. The decrease was primarily due to (1) our prudent promotional strategy and more precise marketing approach enabled by algorithms, which resulted in reductions in user subsidies and incentives and marketing and promotion expenses; (2) a decrease in outsourcing expenses for customer services resulting from the decrease in orders; and (3) a decrease in employee expenses resulting from a decrease in the number of our sales personnel.

Administrative expenses

Our administrative expenses were RMB19.2 million for the six months ended June 30, 2026, compared to RMB35.1 million for the six months ended June 30, 2025. The decrease was primarily due to the decrease in bonus for our staff.

Research and development expenses

Our research and development expenses were RMB41.0 million for the six months ended June 30, 2026, compared to RMB65.5 million for the six months ended June 30, 2025. The decrease was primarily due to a decrease in the number of our research and development personnel and research and development employee expenses resulting from organizational streamlining.

Share-based payment expenses

Our share-based payment expenses were RMB5.4 million for the six months ended June 30, 2026, compared to RMB1.5 million for the six months ended June 30, 2025. Our share-based payment expenses primarily reflected the issuance of share-based awards under the Pre-IPO Share Incentive Schemes and the Post-IPO RSU Scheme (as defined in the Prospectus). The increase was primarily due to the absence of the reversal of share-based payment expenses arising from share options, resulting from the forfeiture of unvested options granted to the resigned employees, which was recognised during the six months ended June 30, 2025.



MANAGEMENT DISCUSSION AND ANALYSIS

Finance costs

Our finance costs were RMB0.12 million for the six months ended June 30, 2026, compared to RMB0.15 million for the six months ended June 30, 2025. The decrease was primarily due to a decrease in interest on lease liabilities.

(Loss)/profit before taxation

As a result of the foregoing, our loss before taxation was RMB66.4 million for the six months ended June 30, 2026, compared to profit before taxation of RMB134.6 million for the six months ended June 30, 2025.

Income tax credit/(expense)

Our income tax credit was RMB4.0 million for the six months ended June 30, 2026, compared to income tax expense of RMB0.3 million for the six months ended June 30, 2025, primarily due to the recognition of tax losses as deferred tax assets, which result in a net tax credit for the six months ended June 30, 2026.

(Loss)/profit for the period

As a result of the foregoing, we recognised net loss of RMB62.3 million for the six months ended June 30, 2026, compared to net profit of RMB134.3 million for the six months ended June 30, 2025.

Adjusted net (loss)/profit for the period (non-IFRS measure)

To supplement our condensed consolidated financial statements which are presented under IFRS, we use adjusted net (loss)/profit (non-IFRS measure) as an additional financial measure, which is not required by or presented in accordance with IFRS. We define adjusted net (loss)/profit (non-IFRS measure) as (loss)/profit for the period adjusted for share-based payment expenses, which were non-cash items. We believe that this measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of the adjusted net (loss)/profit (non-IFRS measure) may not be comparable to a similarly titled measure presented by other companies. The use of this non-IFRS measure has limitations as analytical tools, and you should not consider it in isolation from, or as a substitute for analysis of, our results of operations or financial condition as reported under IFRS.

The following table reconciles our adjusted net (loss)/profit for the periods indicated.

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
(Loss)/profit for the period	(62,312)	134,303
<i>Adjusted for:</i>		
Share-based payment expenses	5,414	1,485
Adjusted net (loss)/profit for the period (non-IFRS measure)	(56,898)	135,788

MANAGEMENT DISCUSSION AND ANALYSIS



Sources of liquidity and working capital

For the six months ended June 30, 2026, our primary use of cash was to fund our working capital requirements, other recurring expenses and purchase of financial assets at fair value through profit or loss. We financed our capital expenditures and working capital requirements primarily through cash generated from our operating activities and other fund-raising activities from time to time. As of June 30, 2026, the Group had not used any financial instruments for hedging purposes.

Our current assets decreased from approximately RMB1,897.4 million as of December 31, 2025 to approximately RMB1,779.8 million as of June 30, 2026, primarily due to the decrease in financial assets at fair value through profit or loss, time deposits with initial term of over three months and restricted cash.

Cash flows

Our cash and cash equivalents primarily consisted of cash at banks and time deposits with initial term less than three months. As of June 30, 2026, our cash and cash equivalents were denominated in RMB, HKD and USD. Our cash and cash equivalents increased from RMB967.0 million as of December 31, 2025 to RMB1,120.4 million as of June 30, 2026, primarily due to the redemption of time deposits with initial term of over three months.

The following table sets forth our cash flows for the periods indicated.

	Six months ended June 30,	
	2026 RMB'000	2025 RMB'000
Net cash generated from operating activities	2,317	56,180
Net cash generated from/(used in) investing activities	169,813	(111,605)
Net cash used in financing activities	(4,287)	(3,187)
Net increase/(decrease) in cash and cash equivalents	167,843	(58,612)
Cash and cash equivalents at beginning of the period	966,994	1,057,253
Effect of foreign exchange rate changes	(14,447)	(197)
Cash and cash equivalents at the end of the period	1,120,390	998,444



MANAGEMENT DISCUSSION AND ANALYSIS

Capital Expenditures

For the six months ended June 30, 2026, our total capital expenditure amounted to approximately RMB0.04 million, as compared with RMB0.07 million for the six months ended June 30, 2025, which primarily consisted of purchase of property and equipment.

Capital commitments

As of June 30, 2026, we did not have any capital commitments (December 31, 2025: nil).

Indebtedness

The following table sets forth the breakdown of our indebtedness as of the dates indicated.

	As of June 30, 2026 RMB'000	As of December 31, 2025 RMB'000
Current indebtedness		
Trade and other payables	486,387	548,594
Borrowings	—	9,800
Lease liabilities	2,450	2,489
Non-current indebtedness		
Borrowings	6,828	—
Lease liabilities	3,788	5,021
Total	499,453	565,904

Borrowings

As of June 30, 2026, we had unsecured and unguaranteed borrowings of RMB6.8 million (December 31, 2025: RMB9.8 million).

Contingent liabilities

As of June 30, 2026, we did not have any material contingent liability, guarantee or any litigation or claim of material importance, pending or threatened against any member of the Group (December 31, 2025: nil).

Pledge of Assets

As of June 30, 2026, we did not pledge any of our assets.

MANAGEMENT DISCUSSION AND ANALYSIS



Key financial indicators

The following table sets forth certain of our key financial ratios as of the dates and for the periods indicated.

	Six months ended June 30,	
	2026	2025

Profitability ratios

Gross profit margin ⁽¹⁾	63.2%	67.0%
Adjusted net (loss)/profit margin ⁽²⁾	(34.4%)	47.4%

	As of June 30, 2026	As of December 31, 2025
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Liquidity ratios

Current ratio ⁽³⁾	364.1%	338.3%
Gearing ratio ⁽⁴⁾	26.2%	27.9%

Notes:

- (1) The calculation of gross profit margin is based on gross profit for the period divided by revenue for the respective period and multiplied by 100.0%.
- (2) The calculation of adjusted net (loss)/profit margin, a non-IFRS measure, is based on adjusted net (loss)/profit divided by revenue for the respective period and multiplied by 100.0%.
- (3) The calculation of current ratio is based on current assets divided by current liabilities as of period/year end.
- (4) The calculation of gearing ratio is based on total liabilities divided by total assets as of period/year end.

Foreign Currency Risk Management

Our functional currency is RMB. Foreign currency risk arises when future commercial transactions or recognized assets and liabilities are denominated in a currency that is not our functional currency. We expose ourselves to foreign currency risk because certain of our other payables, other receivables, short-term bank deposits and cash and cash equivalents are denominated in foreign currencies. We will mitigate such a risk by constantly reviewing the economic situation and foreign currency risk, and applying hedging measures when necessary.



CORPORATE GOVERNANCE AND OTHER INFORMATION

INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND THE CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

(a) Interests of the Directors and the chief executive of the Company

As of June 30, 2026, to the best knowledge of the Directors and based on public available information to the Company, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), which were required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (b) pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) to be notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

(i) Interest in the Company

Name of Director	Nature of Interest	Number of Shares ⁽¹⁾⁽⁵⁾	Approximate percentage of interest in the Company ⁽²⁾
Mr. SONG Zhongjie	Interest in a company controlled ⁽³⁾	619,731,698 (L)	60.39%
	Beneficial owner ⁽⁴⁾	4,000,000 (L)	0.39%
Mr. LI Jinlong	Interest in a company controlled ⁽³⁾	619,731,698 (L)	60.39%
	Beneficial owner ⁽⁴⁾	1,198,430 (L)	0.12%
Mr. DUAN Jianbo	Interest in a company controlled ⁽³⁾	619,731,698 (L)	60.39%
	Beneficial owner ⁽⁴⁾	4,190,577 (L)	0.41%
Mr. LI Yuejun	Interest in a company controlled ⁽³⁾	619,731,698 (L)	60.39%
	Beneficial owner ⁽⁴⁾	1,198,430 (L)	0.12%

(1) The letter "L" denotes the person's long position in the Shares.

(2) The calculation is based on the total number of 1,026,282,344 Shares in issue as of June 30, 2026.

(3) As of June 30, 2026, 5brothers Limited was respectively owned as to 60.44%, 10.64%, 10.64%, 10.64%, 7.66% by Mr. SONG Zhongjie, Mr. LI Jinlong, Mr. LI Yuejun, Mr. ZHU Min and Mr. DUAN Jianbo, through their respective Principal BVI Holdcos. The voting rights controlled by each of such persons has taken into account the voting rights vested to 5brothers Limited by certain of the Shareholders pursuant to certain Voting Proxy Deeds. As of June 30, 2026, the proxy investors were IDG China Venture Capital Fund IV, L.P., IDG China IV Investors L.P., NBNW Investment Limited, Leap Profit Investment Limited, Smart Canvas Investment Limited and Star Celestial Holdings Limited.

(4) See the section headed "Share Incentive Schemes" in this report for details.

(5) All the Shares in which the relevant Directors were interested as of June 30, 2026 were accepted under the Share Offer and transferred to the Offeror upon completion of the Share Offer in August 2026. The relevant voting proxy arrangements were terminated upon completion of the Share Offer. Please refer to the announcements of the Company in relation to the Share Offer published between June and August 2026 for details.

CORPORATE GOVERNANCE AND OTHER INFORMATION



(ii) Interest in associated corporations of the Company⁽²⁾

Name of Director	Name of associated corporation	Nature of interest	Registered Capital/ Number of issued shares	Approximate percentage of shareholding interest
Mr. SONG Zhongjie	Beijing Changxing	Beneficial interest	RMB6,057,550	60.58%
	Beijing Dida	Interest in a company controlled ⁽¹⁾	RMB5,000,000	100.00%
	5brothers Limited	Beneficial interest	5,750.55	60.44%
	GDP Holding Limited	Beneficial interest	1	100.00%
Mr. LI Jinlong	Beijing Changxing	Beneficial interest	RMB1,053,620	10.54%
	5brothers Limited	Beneficial interest	1,011.987	10.64%
	Golden Bay Limited	Beneficial interest	1	100.00%
Mr. ZHU Min	Beijing Changxing	Beneficial interest	RMB1,053,620	10.54%
	5brothers Limited	Beneficial interest	1,011.987	10.64%
	Sweet Creation Limited	Beneficial interest	1	100.00%
Mr. DUAN Jianbo	Beijing Changxing	Beneficial interest	RMB781,590	7.82%
	5brothers Limited	Beneficial interest	728.512	7.66%
	Amber Cultural Limited	Beneficial interest	1	100.00%
Mr. LI Yuejun	Beijing Changxing	Beneficial interest	RMB1,053,620	10.54%
	5brothers Limited	Beneficial interest	1,011.987	10.64%
	More&More Limited	Beneficial interest	1	100.00%

(1) As of June 30, 2026, Beijing Dida was wholly owned by Beijing Changxing.

(2) Reference is made to the sections headed “Contractual Arrangements” and “Connected Transactions” in the Prospectus in relation to, among other things, the existing Contractual Arrangements and the Waiver. Under the existing Contractual Arrangements, Beijing Changxing is owned by Mr. SONG Zhongjie, Mr. ZHU Min, Mr. LI Jinlong, Mr. LI Yuejun and Mr. DUAN Jianbo as the Registered Shareholders. Beijing Dida is wholly-owned by Beijing Changxing. After the close of the Share Offer, the Offeror proposes to change the Registered Shareholders of Beijing Changxing to Suzhou Chengyi Internet Technology Limited (蘇州程藝網絡科技有限公司) (the “**New Registered Shareholder**”). Due to the proposed change of the Registered Shareholders, it is expected that Beijing Changxing, WFOE, and the New Registered Shareholder will enter into the New Contractual Arrangements with the existing Contractual Arrangements terminated simultaneously. Further details in relation to the termination of the existing Contractual Arrangements and the entering into of the New Contractual Arrangements will be set out in the announcement(s) to be made by the Company as and when appropriate. The Offeror will also procure the Company to apply to the Stock Exchange for applicable waiver(s) with respect to the proposed change in relation to the Contractual Arrangements under the Listing Rules as and when appropriate. The grant of such waiver(s) will be subject to the approval from the Stock Exchange.



CORPORATE GOVERNANCE AND OTHER INFORMATION

Save as disclosed above, as of June 30, 2026, none of the Directors or chief executive of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have taken under such provisions of the SFO); or which would be required to be recorded in the register to be kept by the Company pursuant to Section 352 of the SFO, or which would be required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As of June 30, 2026, to the best knowledge of the Directors, the following persons, other than Directors or chief executive of the Company, had interests or short positions in the Shares or underlying Shares which fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO:

Name	Capacity/Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of interest in the Company
5brothers Limited ⁽²⁾⁽³⁾	Beneficial Interest	320,546,403 (L) ⁽⁷⁾	31.23%
	Other	299,185,295 (L) ⁽⁷⁾	29.15%
GDP Holding Limited ⁽²⁾⁽³⁾	Interest in a company controlled; Interests held jointly with another person	619,731,698 (L) ⁽⁷⁾	60.39%
Golden Bay Limited ⁽²⁾⁽³⁾	Interests held jointly with another person	619,731,698 (L) ⁽⁷⁾	60.39%
Sweet Creation Limited ⁽²⁾⁽³⁾	Interests held jointly with another person	619,731,698 (L) ⁽⁷⁾	60.39%
More&More Limited ⁽²⁾⁽³⁾	Interests held jointly with another person	619,731,698 (L) ⁽⁷⁾	60.39%
Amber Cultural Limited ⁽²⁾⁽³⁾	Interests held jointly with another person	619,731,698 (L) ⁽⁷⁾	60.39%
Mr. ZHU Min ⁽²⁾⁽³⁾	Interest in a company controlled	619,731,698 (L) ⁽⁷⁾	60.39%
Mr. LI Bin ⁽⁶⁾	Interest in controlled corporations	210,417,853 (L) ⁽⁷⁾	20.50%
	Founder of a discretionary trust who can influence how the trustee exercises his discretion	20,184,278 (L) ⁽⁷⁾	1.97%
Leap Profit Investment Limited ⁽⁴⁾	Beneficial Interest	168,888,700 (L) ⁽⁷⁾	16.46%

CORPORATE GOVERNANCE AND OTHER INFORMATION



Name	Capacity/Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of interest in the Company
Shanghai Weiyu Corporate Management Consulting Partnership Company (Limited Partnership) (上海蔚郁企業管理諮詢合夥企業(有限合夥)) ("Shanghai Weiyu") ⁽⁴⁾	Interest in a company controlled	168,888,700 (L) ⁽⁷⁾	16.46%
Hubei Yangtze River NIO New Energy Investment Management Company Limited (湖北長江蔚來新能源投資管理有限公司) ("NIO Capital Fund I Manager") ⁽⁴⁾	Interest in a company controlled	168,888,700 (L) ⁽⁷⁾	16.46%
Weiran (Nanjing) Power Technology Co., Ltd. (蔚然(南京)動力科技有限公司) ("Weiran Nanjing") ⁽⁴⁾	Interest in a company controlled	168,888,700 (L) ⁽⁷⁾	16.46%
Ningbo Free Trade Zone Weixu Enterprise Management Co., Ltd. (寧波保稅區蔚旭企業管理有限公司) ("Ningbo Weixu") ⁽⁴⁾	Interest in a company controlled	168,888,700 (L) ⁽⁷⁾	16.46%
NIO Inc.	Interest in a company controlled	168,888,700 (L) ⁽⁷⁾	16.46%
IDG China Venture Capital Fund IV, L.P. ("IDG Main Fund") and IDG China IV Investors L.P. ("IDG Side Fund") ⁽⁵⁾	Beneficial Interest	83,601,004 (L)	8.15%



CORPORATE GOVERNANCE AND OTHER INFORMATION

Name	Capacity/Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of interest in the Company
IDG China Venture Capital Fund IV Associates L.P. ⁽⁵⁾	Interest in a company controlled	74,112,291 (L)	7.22%
IDG China Venture Capital Fund GP IV Associates Ltd ⁽⁵⁾	Interest in a company controlled	83,601,004 (L)	8.15%
Zhou Quan ⁽⁵⁾	Interest in a company controlled	83,601,004 (L)	8.15%
Mr. HO Chi Sing ⁽⁵⁾	Interest in a company controlled	83,601,004 (L)	8.15%

(1) The letter "L" denotes the person's long position in the Shares.

(2) As of June 30, 2026, 5brothers Limited was respectively owned as to 60.44%, 10.64%, 10.64%, 10.64%, 7.66% by Mr. SONG Zhongjie, Mr. LI Jinlong, Mr. LI Yuejun, Mr. ZHU Min and Mr. DUAN Jianbo, through their respective Principal BVI Holdcos, namely GDP Holding Limited, Golden Bay Limited, More&More Limited, Sweet Creation Limited and Amber Cultural Limited.

(3) Pursuant to the Voting Proxy Deeds, 5brothers Limited shall generally be entitled to vote, as the attorney of the Proxy Investors and at its sole discretion, an aggregate of 299,185,295 Shares held by them at the general meeting of the Company. See the section headed "History and Corporate Structure" in the Prospectus for details of the voting proxy arrangements. Under the SFO, each of the Co-Founders and their Principal BVI Holdcos was deemed to be interested in the entire Shares (i) held directly by 5brothers Limited; and (ii) the proxy shares held by the Proxy Investors. As of June 30, 2026, the proxy investors were IDG China Venture Capital Fund IV, L.P., IDG China IV Investors L.P., NBNW Investment Limited, Leap Profit Investment Limited, Smart Canvas Investment Limited and Star Celestial Holdings Limited.

(4) As of June 30, 2026, Leap Profit Investment Limited was wholly owned by Shanghai Weiyu, which was controlled by its general partner, NIO Capital Fund I Manager, which was ultimately 100% owned by NIO Inc. Under the SFO, each of Shanghai Weiyu, NIO Capital Fund I Manager and NIO Inc. was deemed to be interested in the entire Shares held by Leap Profit Investment Limited upon the Listing.

(5) As of June 30, 2026, IDG Main Fund was beneficially interested in 74,112,291 Shares. IDG Side Fund was beneficially interested in 9,488,713 Shares. IDG China Venture Capital Fund IV Associates L.P., acted as the sole general partner of the IDG Main Fund. IDG China Venture Capital Fund IV Associates L.P. was controlled by IDG China Venture Capital Fund GP IV Associates Ltd, its sole general partner. IDG China Venture Capital Fund GP IV Associates Ltd also acted as the sole general partner of IDG Side Fund. Mr. HO Chi Sing owned as to 50% of the total issued share capital of IDG China Venture Capital Fund GP IV Associates Ltd. Under the SFO, IDG China Venture Capital Fund GP IV Associates L.P. was deemed to be interested in the entire shares held by IDG Main Fund and each of Mr. HO Chi Sing and IDG China Venture Capital Fund GP IV Associates Ltd was deemed to be interested in the entire Shares (a) held directly by IDG Main Fund; and (b) held by IDG Side Fund as a person acting in concert.

(6) As of June 30, 2026, Mr. LI Bin was deemed to be interested in (i) 20,184,278 Shares held by NBNW Investment Limited which was ultimately owned by a family trust whose settlor is Mr. LI Bin; (ii) 40,368,557 and 1,160,596 Shares held by Smart Canvas Investment Limited and Star Celestial Holdings Limited respectively; and (iii) 168,888,700 Shares held by Leap Profit Investment Limited.

(7) Following completion of the Share Offer in August 2026, the shareholding interests of the relevant Shareholders changed and the relevant voting proxy arrangements were terminated. Please refer to the announcements of the Company in relation to the Share Offer published between June and August 2026 for details.

Save as disclosed above, as of June 30, 2026, the Directors and the chief executive of the Company are not aware of any other person (other than the Directors or chief executive of the Company) who had an interest or short position in the Shares or underlying Shares which would be required to be notified to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or which would be required to be recorded in the register to be kept by the Company pursuant to Section 336 of the SFO.

CORPORATE GOVERNANCE AND OTHER INFORMATION



SHARE INCENTIVE SCHEMES

1. Pre-IPO Share Incentive Schemes

(1) Pre-IPO Restricted Share Scheme

The following is a summary of the principal terms of the Pre-IPO Restricted Share Scheme adopted in 2014 and as amended and restated in September 2020. The Pre-IPO Restricted Share Scheme is not subject to the provisions of Chapter 17 of the Listing Rules as it does not involve the grant of Shares after the Listing.

SUMMARY OF TERMS

(a) Purposes

The purpose of the Pre-IPO Restricted Share Scheme is to reward the selected participants for their contributions in the development of the Group, and to encourage them to contribute to the growth and development of the Company for the benefit of the Company and its shareholders as a whole.

(b) Selected participants

Persons (the “**selected participants**”) eligible to receive the restricted shares (the “**Restricted Shares**”) under the Pre-IPO Restricted Share Scheme are Directors, senior management members, employees, consultants and other individuals, as determined, authorized and approved by the Board or a committee or person as authorized by the Board (the “**Administrator**”), considers, in its sole discretion, to have contributed or will contribute to the growth and development of the Group. Each selected participant shall enter into a restricted share award agreement with, among others, the Company for the Restricted Shares granted to such person under the Pre-IPO Restricted Share Scheme.

(c) Administration

The Administrator is the administrator of such scheme and shall have the exclusive right to determine all the matters with respect to the awards under the Pre-IPO Restricted Share Scheme, including, among others, the grant of awards and the terms and conditions of the awards.

The Restricted Shares granted and issued to the selected participants under the Pre-IPO Restricted Share Scheme were held by the ESOP Nominee that was wholly owned by the ESOP Trustee, for and on behalf of such selected participants.



CORPORATE GOVERNANCE AND OTHER INFORMATION

(d) Number of the Restricted Shares

As of June 30, 2026, an aggregate of 8,230,000 Restricted Shares were granted and outstanding, representing 0.80% of the total issued share capital of the Company. The Company is not granting additional Restricted Shares under the Pre-IPO Restricted Shares Scheme after the Listing. Particulars of the Restricted Shares outstanding are set forth below:

Name of the selected participants	Position held with the Group	Date of grant	Number of Restricted Shares ⁽¹⁾	Approximate shareholding percentage ⁽³⁾
Mr. JIANG Zhenyu	Former chief financial officer and joint company secretary of the Company	May 8, 2020	7,000,000	0.68%
Other 5 selected participants	Employees/former Employees of the Company	September 1, 2014	1,230,000	0.12%
Total			8,230,000	0.80%

Notes:

- (1) As of June 30, 2026, the Restricted Shares issued to the selected participants comprised 8,230,000 Shares issued to and held by the ESOP Nominee, a company incorporated for the purpose of holding the Shares under the Share Incentive Schemes and is wholly owned by the ESOP Trustee.
- (2) For the Restricted Shares granted under the Pre-IPO Restricted Share Scheme, they shall (unless as otherwise determined and so notify such selected participants in writing) vest as follows: (1) as to approximately 53.9% of all the Restricted Shares as of December 31, 2022; (2) as to 14.2% of all the Restricted Shares annually over the three years following December 31, 2022; and (3) as to approximately 3.5% of all the Restricted Shares as of December 31, 2026. During the six months ended June 30, 2026, Restricted Shares in respect of an aggregate of 291,665 Shares vested under the Pre-IPO Restricted Share Scheme.
- (3) Approximate percentage of issued Shares is calculated by dividing the number of Restricted Shares held by selected participants by the issued and outstanding Shares of the Company as of June 30, 2026.

For details of the Pre-IPO Restricted Share Scheme, please refer to the section headed “Appendix IV Statutory and General Information – D. Share Incentive Schemes – 1. Pre-IPO Share Incentive Schemes – (1). Pre-IPO Restricted Share Scheme” in the Prospectus and note 17 to the consolidated financial statements of this report.



(2) Pre-IPO Share Option Scheme

The following is a summary of the principal terms of the Pre-IPO Share Option Scheme adopted in 2014 and as amended and restated in September 2020. The terms of the Pre-IPO Share Option Scheme are not subject to the provisions of Chapter 17 of the Listing Rules as it does not involve the grant of options after the Listing.

SUMMARY OF TERMS

(a) Purpose

The purpose of the Pre-IPO Share Option Scheme is to reward the participants for their contributions in the development of the Group, and to encourage them to contribute to the growth and development of the Company for the benefit of the Company and the Shareholders as a whole.

(b) Selected Participants

Persons (the “**selected participants**”) eligible to participate in the Pre-IPO Share Option Scheme include Directors, members of the senior management, employees, consultants, and other individuals, as determined, authorized and approved by the Board or a committee or person authorized by the board (the “**Administrator**”). The Administrator may, from time to time, select and determine the selected participants. No individual has any right to be granted options pursuant to the Pre-IPO Share Option Scheme.

(c) Administration

The Administrator is the administrator of such scheme and shall have the exclusive right to determine all the matters with respect to the awards under the Pre-IPO Share Option Scheme, including, among others, (i) designate selected participants to receive options; (ii) determine the number of options to be granted and the number of underlying Shares to which an option will relate; and (iii) determine the terms and conditions of any options granted pursuant to the Pre-IPO Share Option Scheme.

The Shares underlying the options (the “**Options**”) granted and issued to the selected participants under the Pre-IPO Share Option Scheme were issued to and held by the ESOP Nominee that was wholly owned by the ESOP Trustee, for and on behalf of the Company/the selected participants, as the case may be.

(d) Vesting period of options granted under the Pre-IPO Share Option Scheme

Unless as otherwise determined by the Administrator, the Options under the Pre-IPO Share Option Scheme are generally vested over a period of four years commencing from the date of grant with each 25% of the underlying Shares vested at each anniversary of the date of grant. The Company shall have the right to accelerate the vesting of Options under certain major corporate transactions, such as the merger and acquisition.

If a selected participant terminate its employment with our Group, the unvested Options shall lapse and be purchased by the Company or 5brothers Limited, where applicable, at nil consideration.



CORPORATE GOVERNANCE AND OTHER INFORMATION

(e) Outstanding Options granted

As of June 30, 2026, an aggregate of 17,047,383 shares was granted and outstanding. No consideration is paid for grant of such Options. The Company is not granting additional Options under the Pre-IPO Share Option Scheme after the Listing.

As disclosed in the section headed “Waivers from Strict Compliance with the Listing Rules and Exemption from the Companies (Winding Up and Miscellaneous Provisions) Ordinance – Waiver and Exemption in Relation to the Pre-IPO Share Option Scheme” in the Prospectus, the Company has applied for, and was granted (i) a waiver from the Stock Exchange from strict compliance with the disclosure requirements under Rule 17.02(1)(b) of, and paragraph 27 of Appendix D1A to the Listing Rules, and (ii) an certificate of exemption from the SFC from the strict compliance with the disclosure requirement under paragraph 10 of Part I of the Third Schedule to the Companies (Winding Up and Miscellaneous Provisions) Ordinance.

Particulars of the Options granted under the Pre-IPO Share Option Scheme as of June 30, 2026 are set forth below:

Particulars of Options granted during the six months ended June 30, 2026														
Performance targets of the Options														
Name of the Selected Participants	Title	Date of grant	Exercise price (US\$)	Exercise period	Number of Shares underlying the Options outstanding as of January 1, 2026	Options granted during the six months ended June 30, 2026	Performance targets of the Options during the six months ended June 30, 2026	Closing price immediately before the date of grant (HKD)	Fair value of the Options at the date of grant (HKD)	Exercised during the six months ended June 30, 2026	Weighted average price of Shares on the date of exercise (HKD)	Lapsed during the six months ended June 30, 2026	Cancelled during the six months ended June 30, 2026	Number of Shares underlying the Options outstanding as of June 30, 2026
Directors, senior management and connected persons														
Mr. SONG Zhongjie	Former chairman, executive Director and chief executive officer	March 10, 2024	0.0001	Ten years from the date of grant	4,000,000	–	–	–	–	–	–	–	–	4,000,000
Mr. LI Jinlong	Former executive Director and vice president	March 10, 2024	0.0001	Ten years from the date of grant	1,198,430	–	–	–	–	–	–	–	–	1,198,430
Mr. DUAN Jianbo	Former executive Director and vice president	March 10, 2024	0.0001	Ten years from the date of grant	3,190,577	–	–	–	–	–	–	–	–	3,190,577
Mr. LI Yuejun	Former executive Director and vice president	March 10, 2024	0.0001	Ten years from the date of grant	1,198,430	–	–	–	–	–	–	–	–	1,198,430
Subtotal					9,587,437	–	–	–	–	–	–	–	–	9,587,437
Other grantees														
Employees of the Group		September 1, 2014-March 31, 2024	0.0001	Ten years from the date of grant	10,389,062	–	–	–	–	1,634,000	1.46	–	1,295,116	7,459,946
Total					19,976,499	–	–	–	–	1,634,000	–	–	1,295,116	17,047,383

CORPORATE GOVERNANCE AND OTHER INFORMATION



Notes:

- (1) Approximate percentage of issued Shares is calculated by dividing the Options held by the relevant grantees by the issued and outstanding Shares of the Company (as enlarged by the exercise in full of all the Options granted under the Pre-IPO Share Option Scheme) as at June 30, 2026.
- (2) As of June 30, 2026, the ESOP Nominee, a company incorporated for the purpose of holding the Shares under the Share Incentive Schemes and is wholly owned by the ESOP Trustee, held 25,793,133 Shares for the purposes of the Pre-IPO Restricted Share Scheme, the Pre-IPO Share Option Scheme and the Post-IPO RSU Scheme.
- (3) The Options were granted prior to the Listing and the closing prices immediately before the dates of grant were not available.

For the Options granted under the Pre-IPO Share Option Scheme, they shall (unless as otherwise determined and so notify such selected participants in writing) vest as follows: (1) as to approximately 57.73% of all such Options as of December 31, 2023; (2) as to approximately 14.22% of all such Options as of December 31, 2024; (3) as to approximately 13.54% of all such Options as of December 31, 2025; (4) as to approximately 7.78% of all such Options as of December 31, 2026; (5) as to approximately 6.30% of all such Options as of December 31, 2027; and (6) as to approximately 0.41% of all such Options as of December 31, 2028. During the six months ended June 30, 2026, 3.89% of all such Options was vested.

Save as set out above, no other Options have been granted during the six months ended June 30, 2026 pursuant to the Pre-IPO Share Option Scheme. For details of the Pre-IPO Share Option Scheme, please refer to the section headed "Appendix IV Statutory and General Information – D. Share Incentive Schemes – 1. Pre-IPO Share Incentive Schemes – (2). Pre-IPO Share Option Scheme" in the Prospectus and note 17 to the consolidated financial statements of this report.



CORPORATE GOVERNANCE AND OTHER INFORMATION

2. Post-IPO RSU Scheme

The following is a summary of the principal terms of the Post-IPO RSU Scheme approved and adopted in compliance with the provisions of Chapter 17 of the Listing Rules by resolutions of the then Shareholders on March 31, 2023.

SUMMARY OF TERMS

(a) *Purposes of the Post-IPO RSU Scheme*

The purposes of the Post-IPO RSU Scheme are: (i) to recognize the contributions by grantees and to give incentives thereto in order to retain them for the continual operation and development of the Group; and (ii) to attract suitable personnel for further development of the Group.

(b) *Awards*

An award of RSUs under the Post-IPO RSU Scheme ("**Award**") gives a selected person (as set out in paragraph (d) below) in the Post-IPO RSU Scheme a conditional right when the granted RSUs vest to obtain Shares as determined by the Board or its authorized committee or person (the "**Administrator**") in its absolute discretion.

(c) *Post-IPO RSU Mandate Limit*

The maximum aggregate number of Shares underlying all grants of RSUs pursuant to the Post-IPO RSU Scheme (including Awards that have lapsed but excluding Awards that have been cancelled in accordance with the rules of the Post-IPO RSU Scheme) will not exceed 99,397,985 Shares, representing approximately 10% of the number of Shares in issue on the Listing Date ("**Post-IPO RSU Mandate Limit**") together with the Pre-IPO Share Option Scheme and the Pre-IPO Restricted Share Scheme, the "**Share Incentive Schemes**", among which, the maximum number of Shares may be granted to Service Providers (as defined below) under the Post-IPO RSU Scheme is 9,939,798 Shares, representing approximately 1% of the number of Shares in issue on the Listing Date (the "**Service Provider Sublimit**"). The Service Provider Sublimit was determined based on 10% of the Scheme Mandate and estimated based on the possible number of award Shares that the Company intended to grant to Service Providers and the Company's future business and development plan. This Post-IPO RSU Mandate Limit (including the Service Provider Sublimit) may be refreshed from time to time pursuant to terms of the Post-IPO RSU Scheme.

The Shares which may be issued in respect of all options and Awards to be granted under the Post-IPO RSU Scheme and other share schemes of the Company (including options or Awards that have been cancelled but excluding those that have lapsed in accordance with the terms of the respective share schemes) shall not exceed 10% of the aggregate of the Shares in issue.

(d) *Selected Persons*

The Administrator may select (1) employees, Directors or officers of the Group or (2) any person who provided services to the Group on a continuing or recurring basis in its ordinary and usual course of business which are in the interest of long-term growth of our Group ("**Service Provider(s)**") as eligible persons to be granted with RSUs pursuant to the Post-IPO RSU Scheme. The Service Providers include: (a) suppliers of services to any member of the Group; and (b) advisors (professional or otherwise) or consultants to any area of business or business development of any member of the Group. For the avoidance of doubt, the Service Providers exclude placing agents or financial advisers providing advisory services to the Group for fundraising, mergers or acquisitions; and professional service providers such as auditors or valuers who provide assurance or are required to perform their services to the Group with impartiality and objectivity.

CORPORATE GOVERNANCE AND OTHER INFORMATION



The Board (including the independent non-executive Directors) is of the view that, apart from the contributions from employees and directors of the Group, the success of our Group might also come from efforts and contributions from non-employees (including Service Providers) who have contributed to the Group or may contribute to the Group in the future. The eligibility of Service Providers to participate in the Post-IPO RSU Scheme is consistent with the purpose of such scheme, which enables the Group to preserve its cash resources and use share incentives to encourage persons outside of the Group to contribute to the Group and align the mutual interests of each party, as the Company and the Service Providers, by holding on to equity incentives, will mutually benefit from the long term growth of the Group.

(e) *Duration*

The Post-IPO RSU Scheme shall be valid and effective for a term of ten years commencing on the Listing Date (or such earlier date as the Board may decide) (the “**Post-IPO RSU Scheme Period**”), after which period no further Awards shall be granted or accepted, but the provisions of the Post-IPO RSU Scheme shall remain in full force and effect in order to give effect to the vesting and exercise of RSUs granted and accepted prior to the expiration of the Post-IPO RSU Scheme Period.

(f) *Administration*

This Post-IPO RSU Scheme shall be subject to the administration of the Administrator in accordance with the rules of the Post-IPO RSU Scheme. The Administrator has the power to construe and interpret the rules of the Post-IPO RSU Scheme and the terms of the Awards granted thereunder. Any decision of the Administrator made in accordance with the rules of the Post-IPO RSU Scheme shall be final and binding, provided in each case that such decision is made in accordance with the Articles and any applicable laws.

(g) *Grant of Awards*

After the Administrator has selected the grantees, it will inform the RSU trustee of the name(s) of the person(s) selected, the number of Shares underlying the Awards to be granted to each of them, the vesting schedule and other terms and conditions (if any) that the RSUs are subject to as determined by the Administrator.

Subject to limitations and conditions of the Post-IPO RSU Scheme, the Administrator shall grant and deliver to each of the selected persons an offer of grant of Award(s) by way of a letter, which shall attach an acceptance notice, subject to the conditions that the Administrator thinks fit.

There were 7,781,250 outstanding or unvested RSUs as of January 1, 2026. During the six months ended June 30, 2026, 844,379 RSUs were granted under the Post-IPO RSU Scheme, and there were 7,745,750 outstanding or unvested RSUs as of June 30, 2026.



CORPORATE GOVERNANCE AND OTHER INFORMATION

Particulars of the RSUs granted under the Post-IPO RSU Scheme as of June 30, 2026 are set forth below:

Particulars of RSU granted during the six months ended June 30, 2026														
					Performance				Weighted					
					Number of Shares underlying RSUs outstanding as of January 1, 2026	RSU granted during the six months ended June 30, 2026	targets of RSUs granted during the six months ended June 30, 2026	Closing price of the Shares immediately before the date of grant (HKD)	Fair value of RSUs at the date of grant (HKD)	Number of RSUs vested during the six months ended June 30, 2026	average closing price of the Shares immediately before the date of vesting (HKD)	Number of RSUs lapsed during the six months ended June 30, 2026	Number of RSUs cancelled during the six months ended June 30, 2026	Number of Shares underlying RSUs outstanding as of June 30, 2026
Name of the Selected Participants	Title	Date of grant	Purchase Price (HKD)	Vesting period	January 1, 2026	June 30, 2026	June 30, 2026	date of grant (HKD)	date of grant (HKD)	June 30, 2026	dates of vesting (HKD)	June 30, 2026	June 30, 2026	June 30, 2026
Directors, senior management and connected persons														
Mr. DUAN Jianbo	Former executive Director and chief technology officer	April 22, 2025	-	Note	-	-	-	-	-	-	-	-	-	-
Other grantees														
Employees of the Group		April 22, 2025	-	Note	7,265,625	-	-	-	-	606,250	1.34	-	35,000	6,624,375
Employee of the Group		September 30, 2025	-	Note	515,625	-	-	-	-	34,375	1.34	-	-	481,250
Employees of the Group		March 23, 2026	-	Note	-	712,800	-	1.45	1.34	44,550	1.29	-	28,125	640,125
Employee of the Group		March 31, 2026	-	Note	-	131,579	-	1.32	1.34	-	-	-	131,579	-
Total					7,781,250	844,379	-	-	-	685,175	-	-	194,704	7,745,750

Note: RSUs granted to Mr. Duan Jianbo shall vest in four equal tranches. The first tranche of 1/4 of the RSUs granted shall vest on the date of grant and the rest at the end of each subsequent calendar quarter end, respectively.

All other RSUs granted shall vest in 16 equal tranches. The first tranche of 1/16 of the RSUs granted shall vest on the date of grant and the rest at the end of each subsequent calendar quarter end, respectively.

The number of Shares that may be issued in respect of options and awards granted under Post-IPO RSU Scheme of the Company as of June 30, 2026 was 7,745,750. Accordingly, the number of options and awards granted under Post-IPO RSU Scheme of the Company divided by the weighted average number of Shares in issue as of June 30, 2026 was approximately 1%.

As at January 1, 2026, the number of awards available for grant under the Post-IPO RSU Mandate Limit and Service Provider Sublimit were 87,847,985 and 9,939,798 respectively. As at June 30, 2026, the number of awards available for grant under the Post-IPO RSU Mandate Limit and Service Provider Sublimit were 87,003,606 and 9,939,798 respectively.

CORPORATE GOVERNANCE AND OTHER INFORMATION



3. Acceleration of Outstanding Awards and Termination of Share Incentive Schemes

On July 6, 2026, the Board exercised its discretion to accelerate the vesting of all 2,839,100 unvested Options then outstanding under the Pre-IPO Share Option Scheme, 7,745,750 unvested RSUs then outstanding under the Post-IPO RSU Scheme, and the 1,000,000 RSUs granted to Mr. DUAN Jianbo on the same date. Following such accelerated vesting, all outstanding Options under the Pre-IPO Share Option Scheme and all outstanding RSUs under the Post-IPO RSU Scheme were exercised in full on July 6, 2026. The RSUs were satisfied using existing Shares held by the ESOP Nominee, and no new Shares were issued in connection with the exercise of the RSUs. Accordingly, no Option remained outstanding under the Pre-IPO Share Option Scheme and no RSU remained outstanding under the Post-IPO RSU Scheme.

Following the completion of the Share Offer, the Company does not intend to make any further grant under the Existing Share Incentive Schemes. The Board considers that the termination of the Existing Share Incentive Schemes is in the interests of the Company and its shareholders as a whole. Pursuant to the terms of the respective Existing Share Incentive Schemes, the Board may terminate the operation of such schemes. Accordingly, the Board resolved to terminate the Existing Share Incentive Schemes with effect from August 28, 2026. Following the termination, no further Options or RSUs may be granted under the Existing Share Incentive Schemes.

Further details are set forth in the announcements of the Company dated July 6, 2026, July 27, 2026 and August 28, 2026 in relation to, among other things, the grant of restricted share units under the Post-IPO RSU Scheme and the accelerated vesting and exercise of options and RSUs and the termination of the Existing Share Incentive Schemes.

INTERIM DIVIDEND

The Board resolved not to declare any interim dividend for the six months ended June 30, 2026. Details of the special cash dividend of HK\$1.1745 per Share declared after the Reporting Period are set out in Note 20 to the condensed consolidated financial statements.

COMPLIANCE WITH THE CG CODE

The Company's corporate governance practices are based on the principles and code provisions as set out in the CG Code contained in Appendix C1 to the Listing Rules and the Company has adopted the CG Code as its own code of corporate governance.

For the six months ended June 30, 2026, the Company has complied with the code provisions as set out in the CG Code, except for the deviation from the below code provision.

Pursuant to code provision C.2.1 in the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. SONG Zhongjie is the chairman of the Board and the chief executive officer of the Company and he managed the business and supervising the overall operations of the Group during the Reporting Period. The Directors considered that vesting the roles of chairman of the Board and chief executive officer of the Company in Mr. SONG Zhongjie was beneficial to the management and business development of the Group and provided strong and consistent leadership to the Group during the Reporting Period. With effect from August 28, 2026, Mr. WANG Xiaobo was appointed as the chief executive officer of the Company, and the roles of chairman and chief executive officer have since been separated. Subsequently, with effect from August 30, 2026, Mr. XU Jianzhong was appointed as the chairman of the Board. Accordingly, the Company has complied with code provision C.2.1 since August 28, 2026.

The Board shall nevertheless review the structure and composition of the Board from time to time in light of prevailing circumstances, to maintain a high standard of corporate governance practices of the Company.



CORPORATE GOVERNANCE AND OTHER INFORMATION

COMPLIANCE WITH THE MODEL CODE

The Company has adopted the Model Code as its code of conduct for dealings in the Company's securities by the Directors and the relevant employees who are likely to possess inside information of the Company and/or its securities. Having made specific enquiries of all Directors, each of the Directors has confirmed that he/she has complied with the requirements of the Model Code during the six months ended June 30, 2026. No incident of non-compliance of the Model Code by the relevant employees was noted by the Company during the six months ended June 30, 2026.

CHANGES OF INFORMATION OF DIRECTORS AND SENIOR MANAGEMENT

Save as disclosed below, during the Reporting Period and up to the date of this report, there had been no changes to the information of Directors and senior management of the Company which are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

- on June 18, 2026, Mr. LI Jinlong, Mr. LI Yuejun and Mr. DUAN Jianbo, the executive Directors, were appointed as the chairman and members of the Environmental, Social and Governance Committee. Please refer to the announcement of the Company dated June 18, 2026 for details.
- on August 10, 2026, Mr. WANG Xiaobo and Ms. LI Jun were appointed as an executive Director and a non-executive Director, respectively. Please refer to the announcement of the Company dated August 10, 2026 for details.
- with effect from August 28, 2026, Mr. SONG Zhongjie resigned as the chief executive officer of the Company and Mr. WANG Xiaobo, an executive Director, was appointed as the chief executive officer of the Company. Please refer to the announcement of the Company dated August 28, 2026 for details.
- with effect from August 28, 2026, Mr. JIANG Zhenyu resigned as the chief financial officer of the Company and Mr. YAN Yan was appointed as the chief financial officer of the Company. Please refer to the announcement of the Company dated August 28, 2026 for details.
- with effect from August 30, 2026, Mr. SONG Zhongjie resigned as the chairman of the Board and an executive Director; Mr. LI Jinlong, Mr. DUAN Jianbo and Mr. LI Yuejun resigned as executive Directors; and Mr. LI Feng, Mr. LI Jian and Ms. WU Wenjie resigned as independent non-executive Directors. On the same date, Mr. XU Jianzhong was appointed as the chairman of the Board and a non-executive Director, Mr. YAN Yan was appointed as an executive Director, and Mr. CHU Rongwei, Ms. JU Huijun and Mr. YAN Zhang were appointed as independent non-executive Directors. The composition of the Board committees was also changed accordingly. Please refer to the announcement of the Company dated August 30, 2026 for details.

CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE LISTING RULES

As of June 30, 2026, the Company does not have any other disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Listing Rules.

AUDIT COMMITTEE AND REVIEW OF INTERIM FINANCIAL RESULTS

As of August 28, 2026, being the date of the interim results announcement of the Company for the six months ended June 30, 2026, the Audit Committee comprises three independent non-executive Directors, namely, Ms. WU Wenjie, Mr. LI Jian and Mr. LI Feng, and Ms. WU Wenjie serves as the chairlady of the Audit Committee.

The interim results for the Reporting Period have been reviewed by RSM Hong Kong, the independent auditor of the Company, in accordance with Hong Kong Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Hong Kong Institute of Certified Public Accountants. The Audit Committee has reviewed, and the Board has approved, the unaudited interim condensed consolidated financial information of the Group for the six months ended June 30, 2026. The Audit Committee has also reviewed the accounting policies and practices adopted by the Company and discussed matters in relation to, among others, risk management, internal control and financial reporting of the Group with the management. Based on this review and discussions with the management, the Audit Committee was satisfied that the Group's unaudited interim condensed consolidated financial information was prepared in accordance with applicable accounting standards and fairly presented the Group's financial position and results for the six months ended June 30, 2026.

CORPORATE GOVERNANCE AND OTHER INFORMATION



PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares as defined in the Listing Rules) during the six months ended June 30, 2026.

As of June 30, 2026, the Company did not hold any treasury shares as defined in the Listing Rules.

MATERIAL ACQUISITIONS AND DISPOSALS AND SIGNIFICANT INVESTMENTS

Save as disclosed in Notes 14 and 20 to the condensed consolidated financial statements, the Group did not hold any other significant investments during the six months ended June 30, 2026. The Group did not have any material acquisition or disposal of subsidiaries, associates or joint ventures during the six months ended June 30, 2026.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

As of June 30, 2026, we did not have detailed future plans for material investments or capital assets.

ARRANGEMENT TO PURCHASE SHARES OR DEBENTURES

Save as disclosed in this report, during the Reporting Period, none of the Company or its subsidiaries was a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporates, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporates or had exercised any such right.

DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for preparing the financial statements of the Company for the six months ended June 30, 2026. The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, inside information announcements and other disclosures required under the Listing Rules and other statutory and regulatory requirements. The management has provided to the Board such explanation and information as are necessary to enable the Board to carry out an informed assessment of the Company's financial statements, which are put to the Board for approval. The management provides all members of the Board with monthly updates on the Company's performance, positions and prospects.

EMPLOYEES, TRAINING AND REMUNERATION POLICIES

As of June 30, 2026, we had 221 employees. The staff costs including Directors' emoluments and share-based payment expenses were approximately RMB74.8 million for the six months ended June 30, 2026.

The Directors and senior management receive remuneration from the Company in the form of fees, salaries, contributions to pension schemes, discretionary bonuses, allowances and other benefits in kind. The Board has established the Remuneration Committee to review and recommend the remuneration and compensation packages of the Directors and senior management of the Company, and the Board, with the advice from the Remuneration Committee, will review and determine the remuneration and compensation packages taking into account salaries paid by comparable companies, time commitment and responsibilities of the Directors and senior management and performance of the Group.

During the Reporting Period, the Company operated several share incentive schemes to provide equity incentives to eligible participants. As disclosed in the section headed "Share Incentive Schemes" above, all such schemes were terminated with effect from August 28, 2026.



CORPORATE GOVERNANCE AND OTHER INFORMATION

PUBLIC FLOAT

Upon the close of the Share Offer on August 21, 2026, the Offeror and parties acting in concert with it were interested in an aggregate of 910,755,954 Shares, representing approximately 88.74% of the total issued share capital of the Company. Accordingly, 115,526,390 Shares, representing approximately 11.26% of the total issued share capital of the Company, were held by the public. As a result, the Company did not satisfy the minimum public float requirement of 25% under Rule 13.32B(1) of the Listing Rules as of the date of this report. The Offeror and the Directors will take appropriate steps as soon as practicable to restore the required minimum public float. Further details are set out in the joint announcement and the announcement of the Company dated August 21, 2026.

Accordingly, the Company is regarded as having a Significant Public Float Shortfall under Rule 13.32F of the Listing Rules. Accordingly, shareholders and potential investors of the Company are advised to exercise caution when dealing in the Shares because: (a) the Company has failed to maintain the minimum public float required under Rule 13.32B of the Listing Rules, resulting in a shortfall that constitutes a Significant Public Float Shortfall as defined under Rule 13.32F of the Listing Rules; and (b) the Stock Exchange will cancel the listing of the Shares if the Company fails to re-comply with Rule 13.32B of the Listing Rules within the prescribed period under Rule 13.32G(3) of the Listing Rules (i.e. by February 20, 2028).

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The Shares were listed on the Main Board of the Stock Exchange on June 28, 2024. The net proceeds raised from the Global Offering were approximately HK\$182.34 million. The net proceeds from the Global Offering were fully utilised in 2025 in accordance with the intended use previously disclosed by the Company as set out in the Prospectus and 2025 Annual Report. As a result, there were no unutilised net proceeds as of June 30, 2026.

AMENDMENTS TO THE MEMORANDUM AND ARTICLES OF ASSOCIATION

At the annual general meeting of the Company held on June 18, 2026, the Shareholders approved, by way of a special resolution, the proposed amendments to the then existing memorandum and articles of association of the Company and the adoption of the eighth amended and restated memorandum and articles of association of the Company, which became effective on the same date. Please refer to the announcement of the Company dated March 23, 2026, the circular of the Company dated April 28, 2026 and the poll results announcement of the Company dated June 18, 2026 for details.

SHARE OFFER

On June 29, 2026, the Company, eLong, Inc. (the “**Offeror**”) and Tongcheng Travel Holdings Limited (the “**Offeror Parent**”) jointly announced the Share Offer. The Share Offer became unconditional in all respects on August 5, 2026 and closed on August 21, 2026. Following the close of the Share Offer, the Company became an indirect subsidiary of the Offeror Parent. Further details are set out in Note 20 to the condensed consolidated financial statements.

EVENTS AFTER THE REPORTING PERIOD

Save as disclosed in Note 20 to the condensed consolidated financial statements, there were no material events after the reporting period.

INDEPENDENT REVIEW REPORT



INDEPENDENT REVIEW REPORT TO THE BOARD OF DIRECTORS OF DIDA INC.

(Incorporated in the Cayman Islands with limited liability)

INTRODUCTION

We have reviewed the interim financial information set out on pages 32 to 60 which comprises the condensed consolidated statement of financial position of the Company and its subsidiaries as at 30 June 2026 and the related condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and selected explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 “Interim Financial Reporting” (“IAS 34”) issued by the International Accounting Standards Board (the “IASB”). The directors are responsible for the preparation and presentation of this interim financial information in accordance with IAS 34. Our responsibility is to express a conclusion on this interim financial information based on our review and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the HKICPA. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial information is not prepared, in all material respects, in accordance with IAS 34.

RSM Hong Kong

Certified Public Accountants

Hong Kong

28 August 2026



CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2026

	Notes	Six months ended 30 June	
		2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Revenue	3	165,249	286,346
Cost of services		(60,888)	(94,594)
Gross profit		104,361	191,752
Other income	4	18,325	12,013
Other gains and losses	5	(81,297)	80,535
Reversal of impairment losses under expected credit loss model		1,178	18,575
Selling and marketing expenses		(43,160)	(66,056)
Administrative expenses		(19,219)	(35,139)
Research and development expenses		(41,016)	(65,480)
Share-based payment expenses	17	(5,414)	(1,485)
Finance costs		(118)	(145)
(Loss)/profit before taxation		(66,360)	134,570
Income tax credit/(expense)	6	4,048	(267)
(Loss)/profit and total comprehensive income for the period	7	(62,312)	134,303
Attributable to:			
Equity shareholders of the Company		(62,312)	134,303
Earnings per share	8		
– Basic (RMB)		(0.06)	0.14
– Diluted (RMB)		(0.06)	0.13

The notes on pages 38 to 60 are integrated part of the condensed consolidated financial statements.

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2026

		At 30 June 2026	At 31 December 2025
	Notes	RMB'000 (Unaudited)	RMB'000 (Audited)
Non-current assets			
Property and equipment	10	2,751	3,364
Right-of-use assets	11	6,245	7,560
Prepayments, deposits and other receivables	13	40,601	48,474
Deferred tax assets		76,215	72,167
Other non-current assets		634	626
		126,446	132,191
Current assets			
Trade receivables	12	3,543	5,145
Prepayments, deposits and other receivables	13	58,064	49,882
Amount due from a related company	19	990	990
Financial assets at fair value through profit or loss (the "FVTPL")	14	293,178	341,252
Time deposits with initial term of over three months		–	195,295
Restricted cash		303,670	337,881
Cash and cash equivalents		1,120,390	966,994
		1,779,835	1,897,439
Current liabilities			
Trade and other payables	15	486,387	548,594
Borrowings		–	9,800
Lease liabilities		2,450	2,489
		488,837	560,883
Net current assets		1,290,998	1,336,556
Total assets less current liabilities		1,417,444	1,468,747



CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

As at 30 June 2026

		At 30 June 2026	At 31 December 2025
	Notes	RMB'000 (Unaudited)	RMB'000 (Audited)
Non-current liabilities			
Borrowings		6,828	—
Lease liabilities		3,788	5,021
		10,616	5,021
NET ASSETS		1,406,828	1,463,726
Capital and reserves			
Share capital	16	703	698
Reserves		1,406,125	1,463,028
TOTAL EQUITY		1,406,828	1,463,726

The notes on pages 38 to 60 are integrated part of the condensed consolidated financial statements.

Approved by the Board of Directors on 28 August 2026 and signed on behalf of the Board:

Mr. Song Zhongjie

Director

Mr. Duan Jianbo

Director

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2026

	Attributable to equity shareholders of the Company						
	Share capital RMB'000	Treasury stock RMB'000	Share premium RMB'000	Other reserves RMB'000	Share-based payment reserves RMB'000	Retained earnings/(accumulated losses) RMB'000	Total equity RMB'000
At 1 January 2025 (audited)	680	(6)	3,797,907	44,436	96,561	(2,614,095)	1,325,483
Profit and total comprehensive income for the period	-	-	-	-	-	134,303	134,303
Share-based payment expenses	-	-	-	-	1,485	-	1,485
Issuance of new shares for employee incentive plans (note 16)	18	(18)	-	-	-	-	-
Vest of restricted shares and exercise of share options	-	6	31,276	-	(31,282)	-	-
At 30 June 2025 (unaudited)	698	(18)	3,829,183	44,436	66,764	(2,479,792)	1,461,271
At 1 January 2026 (audited)	698	(15)	3,843,757	44,436	59,131	(2,484,281)	1,463,726
Loss and total comprehensive income for the period	-	-	-	-	-	(62,312)	(62,312)
Share-based payment expenses	-	-	-	-	5,414	-	5,414
Issuance of new shares for employee incentive plans (note 16)	5	(5)	-	-	-	-	-
Vest of restricted shares and exercise of share options	-	2	25,023	-	(25,025)	-	-
At 30 June 2026 (unaudited)	703	(18)	3,868,780	44,436	39,520	(2,546,593)	1,406,828

The notes on pages 38 to 60 are integrated part of the condensed consolidated financial statements.



CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2026

		Six months ended 30 June	
	Notes	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
CASH FLOWS FROM OPERATING ACTIVITIES			
(Loss)/profit before taxation		(66,360)	134,570
Adjustments for:			
Depreciation of property and equipment	7	637	1,219
Depreciation of right-of-use assets	7	1,312	2,965
Gain on disposal of property and equipment	7	(38)	–
Reversal of impairment losses under expected credit loss model		(1,178)	(18,575)
Finance costs		118	145
Interest income from bank balances, time deposits and restricted cash	4	(17,171)	(10,804)
Interest income from loan to a related company	4	–	(691)
Interest income from loan to an independent third party	4	(63)	–
Loss/(gain) on fair value changes of financial assets at fair value through profit or loss	5	65,639	(81,248)
Share-based payment expenses	17	5,414	1,485
Foreign exchange loss	5	15,485	2,395
Operating profit before working capital changes		3,795	31,461
Decrease in restricted cash		34,211	14,462
Decrease in trade receivables		2,711	2,623
Decrease in prepayments, deposits and other receivables		7,388	14,842
Increase in amount due from a related company		–	(990)
(Increase)/decrease in other non-current assets		(8)	581
(Decrease)/increase in trade payables		(13,940)	8,736
Decrease in other payables and accrued expenses		(48,296)	(26,339)
Cash (used in)/generated from operations		(14,139)	45,376
Interest received		16,456	10,804
Net cash generated from operating activities		2,317	56,180

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

For the six months ended 30 June 2026

	Six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property and equipment	(44)	(68)
Proceeds from disposal of property and equipment	87	–
Redemption of time deposits with initial term of over three months	193,576	–
Purchase of time deposits with maturities over three months	–	(84,217)
Proceeds from disposal of financial assets at fair value through profit or loss	53,044	31,177
Purchase of financial assets at fair value through profit or loss	(70,000)	(113,383)
Loan advanced to an independent third party	(6,850)	–
Repayment of loan by a related company	–	53,383
Repayment of interest on loan by a related company	–	1,503
Net cash generated from/(used in) investing activities	169,813	(111,605)
CASH FLOWS FROM FINANCING ACTIVITIES		
Interest paid	(22)	–
Interest on lease liabilities	(78)	(145)
Proceeds from a loan from an independent third party	6,885	–
Repayment of a bank loan	(9,800)	–
Repayments of lease liabilities	(1,272)	(3,042)
Net cash used in financing activities	(4,287)	(3,187)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	167,843	(58,612)
Effect of foreign exchange rate changes	(14,447)	(197)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	966,994	1,057,253
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	1,120,390	998,444

The notes on pages 38 to 60 are integrated part of the condensed consolidated financial statements.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

1. GENERAL INFORMATION AND BASIS OF PREPARATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 11 July 2014 under the Companies Act of the Cayman Islands. The registered office is Maples Corporate Services Limited, PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands.

The Company is an investment holding company. The Company and its subsidiaries (the “Group”) are principally engaged in the provision of mobility-related services, including carpooling marketplace services, smart taxi services and ride-hailing aggregation platform services in the People’s Republic of China (the “PRC”).

The Company was successfully listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”) on 28 June 2024 (the “Listing”).

The condensed consolidated financial statements are presented in Renminbi (the “RMB”), which is also the functional currency of the Company and its subsidiaries in the PRC.

These condensed financial statements have been prepared in accordance with International Accounting Standard 34 “Interim Financial Reporting” (“IAS 34”) issued by the International Accounting Standards Board (the “IASB”) and the applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

These condensed financial statements should be read in conjunction with the 2025 annual financial statements. Except as described below, the accounting policies (including the significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty) and methods of computation used in the preparation of these condensed financial statements are consistent with those used in the annual financial statements for the year ended 31 December 2025.

2. NEW AND AMENDED INTERNATIONAL FINANCIAL REPORTING STANDARDS

New and amended standards adopted by the Group

In the current interim period, the Group has applied the following amendments to IFRSs issued by IASB, which are mandatorily effective for the Group’s annual period beginning on 1 January 2026 for the preparation of the Group’s condensed consolidated financial statements:

Amendments to IFRS 9 and IFRS 7	Classification and Measurement of Financial Instruments
Amendments to IFRS Accounting Standards	Annual Improvements to IFRS Accounting Standards – Volume 11
Amendment to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity

The application of the amendments to IFRSs in the current interim period has had no material impact on the Group’s financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



3. REVENUE AND SEGMENT INFORMATION

Disaggregation of revenue from contracts with customers:

	Six months ended 30 June	
	2026	2025
	RMB'000 (Unaudited)	RMB'000 (Unaudited)

Types of services

– Revenue recognised on net basis:		
Provision of mobility-related services	160,359	277,146
– Revenue recognised on gross basis:		
Provision of advertising and other services	4,890	9,200
	165,249	286,346

	Six months ended 30 June	
	2026	2025
	RMB'000 (Unaudited)	RMB'000 (Unaudited)

Timing of revenue recognition

At a point in time	165,060	284,691
Over time	189	1,655
	165,249	286,346

Information about major customers

In addition, during the six months ended 30 June 2026 and 2025, no customer contributes over 10% of the total revenues of the Group.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

3. REVENUE AND SEGMENT INFORMATION *(Continued)*

Segment Information:

The chief operating decision maker (“CODM”) has been identified as the directors of the Company. The directors review the Group’s internal reporting for the purposes of resource allocation and assessment of segment performance which focused on the category of services provided to external customers. For the six months ended 30 June 2025, the Group has reported three operating and reportable segments, namely: (i) provision of carpooling marketplace services; (ii) provision of smart taxi services; and (iii) provision of advertising and other services.

Subsequently, the Group refined its internal organisation and enhanced the integration of its mobility-related services. As part of this refinement, the CODM began reviewing the operating results of the carpooling marketplace services, smart taxi services and ride-hailing aggregation platform services collectively as a single operating segment, given their increasing operational interdependence and the Group’s strategic focus on consolidated mobility solutions. Accordingly, these activities have been combined into one operating segment named “provision of mobility-related services”. The advertising and other services segment continues to be reviewed separately as a distinct operating segment, named “provision of advertising and other services”. Accordingly, the comparative segment information has been re-presented to conform to the current period presentation. The Board believes that the above changes in segment information better reflect the resource allocation and future business development of the Group.

Segment profits or losses do not include other income, other gains or losses, reversal of impairment losses under expected credit loss model, selling and marketing expenses (except drivers and riders incentives), administrative expenses, research and development expenses, share-based payment expenses and finance costs.

The CODM makes decisions according to operating results of each segment. No analysis of segment asset and segment liability is presented as the CODM does not regularly review such information for the purposes of resources allocation and performance assessment. Therefore, only segment revenue and segment results are presented.

The headquarter of the Company is in the PRC and during the current and the corresponding prior interim period, all of the Group’s revenue was generated from PRC and all of its non-current assets were located in the PRC. Accordingly, no geographical segment information is presented.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment Information: (Continued)

The following is an analysis of the Group's revenue and results from operations by reportable segments:

	Provision of mobility-related services RMB'000	Provision of advertising and other services RMB'000	Total RMB'000
Six months ended 30 June 2026 (Unaudited)			
Revenue	160,359	4,890	165,249
Cost of services	(60,016)	(872)	(60,888)
Gross profit	100,343	4,018	104,361
Incentives to drivers and riders (note)	(10,348)	–	(10,348)
Segment profit	89,995	4,018	94,013

	Provision of mobility-related services RMB'000 (Re-presented)	Provision of advertising and other services RMB'000	Total RMB'000
Six months ended 30 June 2025 (Unaudited)			
Revenue	277,146	9,200	286,346
Cost of services	(93,685)	(909)	(94,594)
Gross profit	183,461	8,291	191,752
Incentives to drivers and riders (note)	(13,102)	–	(13,102)
Segment profit	170,359	8,291	178,650

Note: The amounts represent incentives to drivers and riders recorded in selling and marketing expenses, and excluding incentives to drivers recorded as reduction of revenue or recorded as cost of services.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment Information: (Continued)

	Six months ended 30 June	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Revenue		
Total revenue of reportable segments	165,249	286,346
Profit or loss		
Total profit of reportable segments	94,013	178,650
Unallocated income and expenses:		
Other income	18,325	12,013
Other gains and losses	(81,297)	80,535
Reversal of impairment losses under expected credit loss model	1,178	18,575
Selling and marketing expenses	(32,812)	(52,954)
Administrative expenses	(19,219)	(35,139)
Research and development expenses	(41,016)	(65,480)
Share-based payment expenses	(5,414)	(1,485)
Finance costs	(118)	(145)
(Loss)/profit before taxation	(66,360)	134,570

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



4. OTHER INCOME

	Six months ended 30 June	
	2026	2025
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Interest income from bank balances, time deposits and restricted cash	17,171	10,804
Interest income from loan to a related company	–	691
Interest income from loan to an independent third party	63	–
Government grants	842	219
Others	249	299
	18,325	12,013

5. OTHER GAINS AND LOSSES

	Six months ended 30 June	
	2026	2025
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
(Loss)/gain on fair value changes of financial assets at FVTPL	(65,639)	81,248
Foreign exchange loss	(15,485)	(2,395)
Litigation (loss)/gain, net	(263)	1,893
Donation	(90)	(210)
Others	180	(1)
	(81,297)	80,535

6. INCOME TAX CREDIT/(EXPENSE)

Income tax credit/(expense) has been recognised in profit or loss as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Deferred income tax	4,048	(267)



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

7. (LOSS)/PROFIT FOR THE PERIOD

The Group's (loss)/profit for the period is arrived at after charging/(crediting):

	Six months ended 30 June	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Staff costs:		
Salaries and other benefits	55,702	85,476
Bonus	7,938	25,954
Retirement benefit scheme contributions (note i)	5,706	8,912
Share-based payment expenses	5,414	1,485
Total staff costs	74,760	121,827
Depreciation of property and equipment	637	1,219
Depreciation of right-of-use assets	1,312	2,965
Auditor's remuneration		
– Audit and audit-related services	400	500
– Non-audit services	–	–
Gain on disposal of property and equipment	(38)	–
Driver and rider incentives (note ii)	33,874	32,229
Charges for third party payment processing providers	9,928	17,604
Insurance cost	5,053	9,089

Notes:

- (i) The Group contributes to defined contribution retirement plans which are available for eligible employees in the PRC.

Pursuant to the relevant laws and regulations in the PRC, the Group has joined defined contribution retirement schemes for the employees arranged by local government labour and security authorities (the "PRC Retirement Schemes"). The Group makes contributions to the PRC Retirement Schemes at the applicable rates based on the amounts stipulated by the local government organisations. Upon retirement, the local government labour and security authorities are responsible for the payment of the retirement benefits to the retired employees.

- (ii) Driver and rider incentives recorded as reduction of revenue, included in cost of services and selling and marketing expenses.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



8. EARNINGS PER SHARE

The calculation of basic and diluted earnings per share is based on the following data:

	Six months ended 30 June	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Earnings:		
Earnings for the period attributable to equity shareholders of the Company for the purpose of calculating basic earnings per share and diluted earnings per share	(62,312)	134,303
Number of shares:		
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share	996,598,004	986,773,604
Effect of dilutive potential ordinary shares:		
Options	—	12,706,012
Restricted shares	—	10,380,172
Weighted average number of ordinary shares for the purpose of calculating diluted earnings per share	996,598,004	1,009,859,788

For the six months ended 30 June 2026 and 2025, 27,649,633 shares and 26,926,111 shares of treasury stock, respectively, are excluded from the computation of basic earnings per shares.

The computation of diluted loss per share for the six months ended 30 June 2026 has not taken into consideration (1) the exercise of the Company's options and (2) the vest of restricted shares, as the effect is anti-dilutive.

9. DIVIDENDS

No dividend was paid, declared or proposed for ordinary shareholders of the Company during the six months ended 30 June 2026. Subsequent to the reporting period, on 6 July 2026, the Board declared a conditional special cash dividend of HK\$1.1745 per share out of the Company's share premium account. The special cash dividend subsequently became unconditional on 5 August 2026 and will be paid on 31 August 2026. As the special cash dividend was declared and became unconditional after 30 June 2026, no dividend liability has been recognised in these condensed consolidated financial statements. Further details are set out in Note 20.

10. PROPERTY AND EQUIPMENT

During the six months ended 30 June 2026, the Group acquired property and equipment of approximately RMB44,000 (2025: RMB146,000). During the six months ended 30 June 2026, the Group disposed of certain plant and machinery with an aggregate carrying amount of approximately RMB40,000 for net cash proceeds of approximately RMB87,000, resulting in a profit on disposal of approximately RMB38,000.

11. RIGHT-OF-USE ASSETS

During the six months ended 30 June 2026 and 2025, the Group did not renew any existing lease agreements nor enter into any new lease agreements.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

12. TRADE RECEIVABLES

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Trade receivables from advertising and other services	3,549	6,455
Less: Allowance for credit loss	(6)	(1,310)
Trade receivables, net	3,543	5,145

The Group generally grants a credit period of 30 to 120 days to its customers who are qualified for credit sales. The credit period provided to customers can vary based on a number of factors including the customer's credit profile and sales promotion policy.

The aging analysis of the Group's trade receivables, based on the recognition date, and net of allowance, is as follows:

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Within 90 days	1,955	3,504
91–180 days	1,588	877
181–365 days	–	764
	3,543	5,145

The carrying amounts of the Group's net trade receivables are denominated in RMB.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



13. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Non-current		
Prepaid expenses (note i)	33,684	48,474
Other receivables (note ii)	6,917	–
	40,601	48,474
Current		
Prepaid expenses (note i)	34,510	31,627
Amounts due from payment platforms (note iii)	21,216	15,331
Amounts due from aggregation platform (note iv)	976	1,901
Deposits	101	160
Others	1,277	948
	58,080	49,967
Less: Allowance for credit losses	(16)	(85)
	58,064	49,882

Notes:

- (i) On 16 June 2024, the Group entered into advertising agreements with third party advertising agents for advertising services of one to two years. Total prepayments of RMB36,275,000 were made to secure the advertising resources at a discounted price. As at 30 June 2026, all prepayments relating to these advertising services had been fully utilised (31 December 2025: RMBnil classified as non-current prepayments and RMB5,878,000 classified as current prepayments).

On 24 June 2024, the Group entered into an advertising agreement with a third party advertising agent for advertising resources. The Group can either use these advertising resources itself or resell these advertising resources. Total prepayments of RMB72,640,000 were made to secure the advertising resources at a discounted price. As at 30 June 2026, RMB33,684,000 and RMB32,851,000 (31 December 2025: RMB48,474,000 classified as non-current prepayments and RMB23,742,000 classified as current prepayments) were recorded as non-current prepayments and current prepayments respectively. The non-current prepayments are expected to be utilised within 2 years (31 December 2025: 2 to 2.5 years).

- (ii) The balance represents an unsecured loan receivable from an independent third party bearing interest at 4% per annum and repayable after 18 months from the drawdown date. Subsequent to the end of the reporting period, the borrower fully repaid the outstanding loan balance ahead of its contractual repayment date.
- (iii) The Group collects rider's trip fare payment on behalf of the drivers for both carpooling marketplace services, taxi online hailing services and ride-hailing aggregation platform services through various third party payment processing platforms. The amounts due from payment platforms can be drawn by the Group at any time, and is normally transferred to the Group's bank account in the next working day.
- (iv) The Group has cooperation arrangements with third party aggregation platforms. When carpooling marketplace service or taxi online hailing services are accessed through these Apps, the trip fare payment is collected by these Apps on behalf of the Group.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

14. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Financial assets at FVTPL		
– Investment in a listed entity (note i)	54,327	121,897
– Investment fund (note ii)	80,445	78,792
– Wealth management products (note ii)	158,406	140,563
	293,178	341,252

The carrying amounts of the above financial assets are mandatorily measured at fair value through profit or loss in accordance with IFRS 9.

Notes:

- i) On 9 April 2025, the Group acquired 1,543,845,204 Class A ordinary shares of Uxin Limited, a company controlled by Mr. Li Bin, who previously served as a non-executive director of the Company and resigned from that position on 7 November 2025.
- ii) Wealth management products purchased from notable banks generated an annualised weighted average return of 1.20% (2025: 1.62%) for the six months ended 30 June 2026, while the investment fund purchased from a notable financial institution recorded an annualised weighted average return of 4.40% (2025: nil) for the six months ended 30 June 2026. Subsequent to 30 June 2026, the Group fully redeemed all investment funds.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



15. TRADE AND OTHER PAYABLES

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Payables to users (note)	437,634	472,420
Payroll payables	19,913	27,016
Trade payables	14,226	28,166
Other tax payables	5,207	6,595
Accrued expenses	3,336	6,182
Others	6,071	8,215
	486,387	548,594

Note: The balance represents payable to private car owners and taxi drivers which is the amount collected on behalf of private car owners and taxi drivers from carpooling riders and taxi riders after deducting the service fee charged by the Group. The amount also includes balance with carpooling riders, which can be used for future ride or withdrawn by riders anytime.

The aging analysis of the Group's trade payables, based on invoice dates, is as follows:

	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)
Within 90 days	14,003	17,314
Over 90 days	223	10,852
	14,226	28,166

The carrying amounts of the Group's trade payables are denominated in RMB.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

16. SHARE CAPITAL

	Number of shares	Nominal value per share US\$	Total US\$
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Authorised:

At 1 January 2025, 31 December 2025 and
30 June 2026

2,000,000,000

0.0001

200,000

	Number of ordinary shares	Amount US\$	Amount RMB'000
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Issued:

At 1 January 2025

993,979,853

99,398

680

Issuance of shares for employee incentive
plans (note i)

24,360,512

2,436

18

At 31 December 2025 and 1 January 2026

1,018,340,365

101,834

698

Issuance of shares for employee incentive
plans (note ii)

7,941,979

794

5

At 30 June 2026

1,026,282,344

102,628

703

Notes:

- (i) In January 2025, the Company issued 24,360,512 ordinary shares to the ESOP Nominee, Firefiles Limited, as treasury stock, which are reserved for grant of options or restricted shares under Pre-IPO Share Incentive Schemes and Post-IPO RSU Scheme as disclosed in note 17.
- (ii) In June 2026, the Company issued 7,941,979 ordinary shares to the ESOP Nominee, Firefiles Limited, as treasury stock, which are reserved for grant of options or restricted shares under Pre-IPO Share Incentive Schemes and Post-IPO RSU Scheme as disclosed in note 17.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



17. SHARE-BASED PAYMENTS

From time to time, the Company's founder, Mr. SONG Zhongjie, and the Company provide equity-based restricted shares or options to eligible employees to award their contributions to the Group. In 2014, the Company adopted the pre-IPO restricted share scheme and as amended and restated in September 2020 (the "Pre-IPO Restricted Share Scheme") and the pre-IPO share option scheme and as amended and restated in September 2020 (the "Pre-IPO Share Option Scheme"). Following the listing of the Company's shares, the Company adopted a post-IPO restricted share unit scheme in compliance with Chapter 17 of the Listing Rules (the "Post-IPO RSU Scheme") to provide incentives to eligible participants and to attract and retain suitable personnel for the continued development of the Group.

The share-based payment expenses were recognised in the following categories in the consolidated statement of profit or loss:

	Notes	Six months ended 30 June	
		2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Time-Based Share Options	(a)	3,290	(1,688)
2020 Grants	(b)	66	652
2023 Grants	(c)	—	—
2025 Grants	(d)	1,886	2,521
2026 Grants	(d)	172	—
Total		5,414	1,485

Notes:

(a) Time-Based Share Options

From 1 September 2014 to 31 December 2024, 28,458,022 units of time-based share options were granted to eligible employees by Mr. Song/the Company with annually vesting in equal installment over four years. The Time-Based Share Options expire in 10 years from the respective grant dates. As at 30 August 2024, the directors resolved that the options granted during 2014 to 2016 shall remain valid and exercisable until 31 December 2027.

Call right of Time-Based Share Options

With regards to the call right of Time-Based Share Options, in the event that the employee terminates employment by voluntary with the Company prior to fully vested of all granted options or restricted shares, Mr. Song/the Company shall have the right as set out following:

- repurchase all of the unvested restricted shares or options with no consideration; and
- repurchase all of the vested restricted shares or shares from options exercised at a unit price based on the most recently financing.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

17. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

(a) Time-Based Share Options (Continued)

Exercise of Time-Based Share Options

In the event an employee's employment with the Company terminates by voluntary, the employee should immediately exercise the vested options with full payment. Otherwise, the vested options would be expired. On 30 August 2024, the directors resolved that should an employee's employment with the Company terminate voluntarily, the vested options shall remain valid and exercisable until their respective expiration dates, which are 10 years from the grant dates.

The following table discloses movements of the Company's Time-Based Share Options held by employees during the six months ended 30 June 2026 and the year ended 31 December 2025:

	Six months ended 30 June 2026		Year ended 31 December 2025	
	Number of share options	Weighted average exercise price US\$	Number of share options	Weighted average exercise price US\$
Options outstanding as at 1 January	10,212,212	0.0037	21,779,862	0.0028*
Exercised	(1,634,000)	0.0006	(7,846,820)	0.0030
Forfeited	(185,116)	0.0021	(3,720,830)	0.0001
Cancelled	(1,117,500)	0.0001	–	N/A
Options outstanding as at 30 June/31 December	7,275,596	0.0050	10,212,212	0.0037
Within which:				
Options exercisable as at 30 June/31 December	4,468,996	0.0080	7,227,996	0.0052

* To enhance employee incentives, the directors resolved that, as of 31 December 2024, the exercise price of the share options granted between 2014 and 2024 of existing employee was reduced to US\$0.0001 per share.

As at 30 June 2026 and 31 December 2025, the weighted average remaining contractual life of Time-Based Share Options outstanding is 6.05 and 6.43 years, respectively.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



17. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

(a) Time-Based Share Options (Continued)

Fair value of Time-Based Share Options

The share-based compensation expenses/(reversal) arising from share options recognised in the consolidated statements of profit or loss are RMB2,644,000 and RMB(1,688,000) for the six months ended 30 June 2026 and 2025, respectively.

In addition, as of 31 December 2024, the Company has repriced certain outstanding share options granted between 2014 and 2024. The exercise price has been reduced from US\$0.044 and US\$0.15 to US\$0.0001 per share. As a result of this modification, an incremental fair value of RMB646,000 was recognised as an expense during the six months ended 30 June 2026 (2025: RMB1,817,000). An additional RMB754,000 will be amortized over the remaining vesting period of 1.5 years.

The incremental fair value represented the difference between the modified share options and the original share options granted, both estimated as of the modification date, 31 December 2024. These fair values were calculated using the Binomial model, with assistance from an independent appraisal party, Asia-Pacific Consulting and Appraisal Limited. The inputs into the model are as follows:

	Inputs as at modification date of 31 December 2024	
	Original share options	Modified share options
Fair value of ordinary shares (note i)	US\$0.225	US\$0.225
Risk-free interest Rate (note ii)	4.27%-4.56%	4.27%-4.56%
Expected life (years) (note iii)	3.00-9.25	3.00-9.25
Exercise price (note iv)	US\$0.044 or US\$0.15	US\$0.0001
Expected volatility (note v)	38.00%-39.22%	38.00%-39.22%
Expected dividend yield (note vi)	0%	0%

Notes:

- i. The fair value of the ordinary shares was estimated based on the share price of ordinary share of the Company as at the modification date.
- ii. Risk-free interest rate is estimated based on market yield of U.S. Government Bonds with maturity date close to the life of options as at the valuation dates and country risk differential.
- iii. Expected life is the period of time over which the options modified are expected to remain outstanding.
- iv. The exercise price of the options was determined by Company's board of directors.
- v. The volatility of the underlying ordinary shares during the life of the options was estimated based on average historical volatility of comparable companies for the period before the valuation date with lengths equal to the life of the options.
- vi. The Company currently has no expectation of paying cash dividends on its ordinary stock.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

17. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

(b) 2020 Grants

On 29 June 2020, the Company granted 7,000,000 units of time-based restricted shares ("2020 Grants") to certain executive. 1/3 of the 2020 Grants would vest annually over the first 2 years and thereafter, the remaining 2/3 of awards would vest quarterly over next four years.

Call right of 2020 Grants

In terms of the 2020 Grants, in the event that the employee terminates employment by voluntary with the Company prior to fully vested of all granted 2020 Grants, the Company shall have the right as set out following:

- i. repurchase all of the unvested restricted shares with no consideration; and
- ii. repurchase all of the vested restricted shares at a unit price of US\$0.50.

If the Company has not elected to exercise any repurchase right with respect to all or any part of the vested restricted shares, the executive shall thereupon have the option to purchase all of the vested 2020 Grants at a unit price of US\$0.50 within three months after the date of termination of employment. If the employee has not purchased the vested 2020 Grants Shares within three months after the date of termination of employment, the vested 2020 Grants Shares would be surrendered to the Company with no consideration. This Call Right of 2020 Grants were deemed as a non-vesting condition and was taking account in determination of the grant date fair value.

The following table discloses movements of the 2020 Grants held by eligible executive during the six months ended 30 June 2026 and the year ended 31 December 2025:

	Number of Shares	Weighted average grant date fair value per restricted shares US\$
Outstanding as of 1 January 2025	1,458,332	0.76
Vested	(1,166,667)	0.76
Outstanding as of 31 December 2025	291,665	0.76
Vested	(291,665)	0.76
Outstanding as of 30 June 2026	–	–

The fair value of 2020 Grants at the grant dates is determined by reference to the fair value of the underlying ordinary shares on the date of grant with consideration of non-vesting condition with assistance of Asia-Pacific Consulting and Appraisal Limited.

(c) 2023 Grants

On 31 December 2023, the Company has entered into an agreement to grant 9,587,437 restricted shares to four directors (the "2023 Grants") which vested immediately on 31 December 2023 under which the restricted shares have not been issued. The fair value of the 2023 Grants is determined by reference to the fair value of the underlying ordinary shares of US\$0.89 per share with assistance of Asia-Pacific Consulting and Appraisal Limited. On 10 March 2024, the Company entered into agreements with participants of the 2023 Grants, granting them an equivalent number of share options as a settlement for the 2023 Grants. These share options vest immediately upon the grant date, with an exercise price of USD0.0001 per share. As at 30 June 2026 and 31 December 2025, the number of share options outstanding was 9,587,437. The weighted average remaining contractual life of these options was 7.50 years and 8.00 years, respectively.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



17. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

(d) 2025 Grants and 2026 Grants

On 22 April 2025, the Company granted a total of 11,000,000 restricted share units (the "RSUs") to a director, senior management and employees, and on 30 September 2025, the Company further granted 550,000 RSUs to an employee (together, the "2025 Grants") under the Company's Post-IPO RSU Scheme adopted on 31 March 2023 and amended on 13 June 2024. In addition, on 23 March 2026 and 31 March 2026, the Company granted 712,800 RSUs and 131,579 RSUs, respectively, to employees under the same scheme (together, the "2026 Grants"). RSUs granted to a director shall vest in four equal tranches. The first tranche of 1/4 of the RSUs granted shall vest on the grant date and the rest at the end of each subsequent calendar quarter end, respectively. All other RSUs granted shall vest in 16 equal tranches. The first tranche of 1/16 of the RSUs granted shall vest on the grant date and the rest at the end of each subsequent calendar quarter end, respectively.

The fair value of the 2025 Grants is determined based on the closing share price of HK\$1.07 and HK\$3.99 on the grant dates of 22 April 2025 and 30 September 2025, respectively. The fair value of the 2026 Grants was determined based on the closing share price of HK\$1.34 on the grant dates of 23 March 2026 and 31 March 2026.

The following table discloses movement of the 2025 Grants and 2026 Grants held by eligible executive and employees during the six months ended 30 June 2026 and the year ended 31 December 2025:

	Number of RSUs	
	Six months ended 30 June 2026	Year ended 31 December 2025
Outstanding as of 1 January	7,781,250	–
Granted	844,379	11,550,000
Vested	(685,175)	(3,510,000)
Forfeited	(194,704)	(258,750)
Outstanding as of 30 June/31 December	7,745,750	7,781,250

18. FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The following disclosures of fair value measurements use a fair value hierarchy that categorises into three levels the inputs to valuation techniques used to measure fair value:

- Level 1 inputs: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.
- Level 2 inputs: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs: unobservable inputs for the asset or liability.

The Group's policy is to recognise transfers into and transfers out of any of the three levels as of the date of the event or change in circumstances that caused the transfer.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

18. FAIR VALUE MEASUREMENTS (Continued)

(a) Disclosure of level in fair value hierarchy at 30 June 2026:

	Fair value measurements using:			Total
	Level 1	Level 2	Level 3	
	RMB'000	RMB'000	RMB'000	RMB'000

Recurring fair value measurements:

Financial assets

Financial assets at FVTPL

– Investment in a listed entity	–	–	54,327	54,327
– Investment fund	–	80,445	–	80,445
– Wealth management products	–	158,406	–	158,406

Disclosure of level in fair value hierarchy at 31 December 2025:

	Fair value measurements using:			Total
	Level 1	Level 2	Level 3	
	RMB'000	RMB'000	RMB'000	RMB'000

Recurring fair value measurements:

Financial assets

Financial assets at FVTPL

– Investment in a listed entity	–	–	121,897	121,897
– Investment fund	–	78,792	–	78,792
– Wealth management products	–	140,563	–	140,563

(b) Reconciliation of assets measured at fair value based on level 3:

Description	Financial assets at FVTPL – Investment in a listed entity	
	Six months ended 30 June 2026	Six months ended 30 June 2025
	RMB'000	RMB'000
At 1 January	121,897	–
Purchases	–	53,383
Total (losses)/gains recognised in profit or loss (note)	(68,179)	79,227
Currency translation differences	609	(2,199)
At 30 June	54,327	130,411
Note: Net unrealised (losses)/gains for the period	(68,179)	79,227

Note: The total gains or losses recognised in profit or loss including those for assets held at end of reporting period are presented in other gains and losses in the consolidated statement of profit or loss and other comprehensive income.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



18. FAIR VALUE MEASUREMENTS (Continued)

- (c) Disclosure of valuation process used by the Group and valuation techniques and inputs used in fair value measurements at 30 June 2026 and 31 December 2025:

The Group's financial controller is responsible for the fair value measurements of assets and liabilities required for financial reporting purposes, including level 2 and level 3 fair value measurements. The financial controller reports directly to the Board of Directors for these fair value measurements. Discussions of valuation processes and results are held between the financial controller and the Board of Directors at least twice a year.

For level 3 fair value measurements, the Group will normally engage external valuation experts with the recognised professional qualifications and recent experience to perform the valuations.

Description	Valuation technique and key inputs	Significant unobservable Inputs	Fair value of assets	
			At 30 June 2026 RMB'000	At 31 December 2025 RMB'000
Level 2 fair value measurements				
Financial assets at FVTPL	Discounted cash flow – future cash flows are estimated based on contractual terms of the wealth management products and discounted at a rate that reflects the credit risk of the counterparties.	N/A	158,406	140,563
– Wealth management products				
Financial assets at FVTPL	Discounted cash flow – future cash flows are estimated based on contractual terms of an investment fund and discounted at a rate that reflects the credit risk of the counterparties.	N/A	80,445	78,792
– Investment fund				
Level 3 fair value measurements				
Financial assets at FVTPL	Recent transaction price adjusted for a discount for lack of marketability ("DLOM")	DLOM (note)	54,327	121,897
– Investment in a listed entity				

Note: The relationship between the unobservable inputs and fair value is such that an increase in the DLOM results in a decrease in the fair value.

There were no changes in the valuation techniques used during the six months ended 30 June 2026.

There were no transfers between level 1 and 2 during the six months ended 30 June 2026 and 2025.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

19. RELATED PARTY DISCLOSURES

- (a) The following companies are related parties of the Group that had transactions and balances with the Group:

Name of related parties	Relationship	Nature of transaction	Six months ended 30 June	
			2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)

優信(安徽)產業投資集團有限公司 (Youxin (Anhui) Industrial Investment Co., Ltd)	Mr. Li Bin*, non-executive director, has significant influence over the related company	Interest income	—	691
NIO Sales and Services Co., Ltd.	Mr. Li Bin*, non-executive director, has indirect control of the related company	Advertising service income	—	934

Name of related parties	Relationship	Nature of balance	At 30 June 2026 RMB'000 (Unaudited)	At 31 December 2025 RMB'000 (Audited)

NIO Sales and Services Co., Ltd.	Mr. Li Bin*, non-executive director, has indirect control of the related company	Amount due from a related company	990	990
Uxin Limited	Mr. Li Bin*, non-executive director, has indirect control of the related company	Financial assets at FVTPL	54,327	121,897

* Mr. Li Bin resigned from his position as a non-executive director on 7 November 2025.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026



19. RELATED PARTY DISCLOSURES (Continued)

(b) The remuneration of directors and other members of key management during the period was as follows:

	Six months ended 30 June	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Salaries and other benefits	4,749	3,760
Bonus	1,278	14,626
Retirement benefit scheme contributions	164	156
Share-based payment expenses	709	2,037
	6,900	20,579

20. EVENTS AFTER THE REPORTING PERIOD

On 29 June 2026, the Company, eLong, Inc. (the “Offeror”) and Tongcheng Travel (the “Offeror Parent”) jointly announced a proposed voluntary conditional general cash offer by the Offeror to acquire all the issued shares of the Company, other than those already owned or agreed to be acquired by the Offeror and parties acting in concert with it, at HK\$1.3875 per share (the “Dida Offer”). The Dida Offer was subsequently despatched to shareholders through the composite document dated 31 July 2026.

On 6 July 2026, the Board declared a special cash dividend of HK\$1.1745 per share, conditional upon the Dida Offer becoming unconditional in all respects, approved the accelerated vesting of all outstanding unvested share options and restricted share units (“RSUs”), and granted 1,000,000 RSUs to Mr. Duan Jianbo, an executive Director and the chief technology officer of the Company, under the Post-IPO RSU Scheme. The 1,000,000 RSUs vested in full on the grant date and were exercised on the same date. Based on 1,026,282,344 issued shares, the special cash dividend is expected to result in a cash distribution of approximately HK\$1.21 billion (equivalent to approximately RMB1.05 billion based on the exchange rate prevailing on 6 July 2026). In addition, the Group expects to recognise an additional share-based payment expense of approximately RMB14.0 million arising from the accelerated vesting and exercise of outstanding share awards and the grant of the 1,000,000 RSUs.

On 31 July 2026, the Offeror, Offeror Parent and the Company jointly announced the despatch of the composite document in relation to the Dida Offer and the expected timetable of the offer.

On 5 August 2026, the Offeror, the Offeror Parent and the Company jointly announced that all conditions of the Dida Offer had been satisfied and the Dida Offer had become unconditional in all respects. Accordingly, the special cash dividend of HK\$1.1745 per share will be paid on 31 August 2026 to shareholders whose names appeared on the register of members of the Company on 20 July 2026.



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2026

20. EVENTS AFTER THE REPORTING PERIOD (*Continued*)

Subsequent to 30 June 2026, Amazing Journey Limited, a wholly-owned subsidiary of the Company, completed the full redemption of its investment in the CICC Short-Duration Investment Grade Bond Fund in the principal amount of US\$10,999,900 and realised an unaudited gain of US\$355,516 from the redemption, representing the difference between the subscription amount and the redemption proceeds. The redemption constituted a discloseable transaction of the Company under Chapter 14 of the Listing Rules. Further details are set out in the announcement of the Company dated 11 August 2026.

On 21 August 2026, the Dida Offer closed. As at 4:00 p.m. on the same date, the Offeror had received valid acceptances in respect of an aggregate of 910,755,954 Offer Shares, representing approximately 88.74% of the total issued share capital of the Company. Following the close of the Dida Offer, the Company became an indirect subsidiary of the Offeror Parent. Immediately following the close of the Dida Offer, 115,526,390 Shares, representing approximately 11.26% of the total issued share capital of the Company, were held by the public. Accordingly, the Company did not satisfy the minimum public float requirement of 25% under Rule 13.32B(1) of the Listing Rules. The Offeror and the Directors will take appropriate steps as soon as practicable to restore the required minimum public float.

In addition, following the despatch of the composite document, Mr. WANG Xiaobo was appointed as an executive Director and Ms. LI Jun was appointed as a non-executive Director, both with effect from 10 August 2026, resulting in an expansion of the Board from seven to nine directors.

These events represent non-adjusting events after the reporting period and accordingly no adjustment has been made to these condensed consolidated financial statements.

Further details are set out in the Company's announcements dated 29 June 2026, 6 July 2026, 27 July 2026, 31 July 2026, 5 August 2026, 10 August 2026, 11 August 2026 and 21 August 2026.

21. APPROVAL OF FINANCIAL STATEMENTS

The interim financial statements were approved and authorised for issue by the Board of Directors on 28 August 2026.

DEFINITIONS



“5brothers Limited”	a company incorporated in the BVI with limited liability on July 10, 2014, which is indirectly owned by our Co-Founders through the Principal BVI Holdcos and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“Amber Cultural Limited”	a limited liability company incorporated under the laws of BVI which is wholly owned by Mr. DUAN Jianbo and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“Articles of Association” or “Articles”	the articles of association of the Company, as amended from time to time
“Audit Committee”	the audit committee of the Board
“Beijing Changxing”	Beijing Changxing Information Technology Co., Ltd. (北京暢行信息技術有限公司), a limited liability company incorporated under the laws of the PRC on August 21, 2014 and one of our Consolidated Affiliated Entities
“Beijing Dida”	Beijing Dida Technology Co., Ltd. (北京抵達科技有限公司), a limited liability company incorporated under the laws of the PRC on March 31, 2022 and a wholly-owned subsidiary of Beijing Changxing
“Board of Directors” or “Board”	the board of directors of the Company
“BVI”	the British Virgin Islands
“CG Code”	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
“China,” “Mainland China” or “PRC”	the People’s Republic of China, excluding, for the purposes of this interim report and for geographical reference only and except where the context requires otherwise, Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan
“Co-Founders”	Mr. SONG, Mr. LI Jinlong, Mr. ZHU Min, Mr. DUAN Jianbo and Mr. LI Yuejun who co-founded the Company
“Companies (Winding Up and Miscellaneous Provisions) Ordinance”	the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
“Company”, “our Company”, “Group”, “we”, “us” or “Dida”	Dida Inc., formerly known as Bright Journey Limited, an exempted company incorporated under the laws of Cayman Islands with limited liability on July 11, 2014, and, except where the context indicated otherwise, all of its subsidiaries and companies whose financial results have been consolidated and accounted as the subsidiaries of our Company



DEFINITIONS

“Consolidated Affiliated Entities”	the entities we control through the Contractual Arrangements, namely Beijing Changxing and Beijing Dida
“Contractual Arrangements”	a series of contractual arrangements we entered into to allow our Company to exercise control over the business operation of the Consolidated Affiliated Entities and enjoy all the economic interest derived therefrom, as more particularly described in the section headed “Contractual Arrangements” in the Prospectus
“Director(s)”	the director(s) of the Company
“ESOP Nominee”	Firefiles Limited, a company incorporated under the laws of the BVI on June 23, 2020 and wholly owned by the ESOP Trustee
“ESOP Trustee”	Kastle Limited, a company incorporated under the laws of Hong Kong on December 7, 2016
“Existing Share Incentive Schemes”	the Pre-IPO Share Incentive Schemes and the Post-IPO RSU Scheme
“GDP Holding Limited”	a limited liability company incorporated under the laws of the BVI which is wholly owned by Mr. SONG and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“Global Offering”	the Hong Kong public offering and the international offering of the Company
“Golden Bay Limited”	a limited liability company incorporated under the laws of BVI which is wholly owned by Mr. LI Jinlong and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“HKD” or “HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“IFRS”	International Financial Reporting Standards
“Listing”	the listing of the Shares on the Main Board of the Stock Exchange
“Listing Date”	June 28, 2024, being the date on which the Shares were listed on the Main Board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended or supplemented from time to time
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules

DEFINITIONS



“More&More Limited”	a limited liability company incorporated under the laws of the BVI which is wholly owned by Mr. LI Yuejun and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“Mr. SONG”	Mr. SONG Zhongjie, our founder, former chairman of the Board, executive Director, chief executive officer of the Company and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“Offeror”	eLong, Inc., a direct wholly-owned subsidiary of Tongcheng Travel
“Offeror Parent” or “Tongcheng Travel”	Tongcheng Travel Holdings Limited, an exempted company incorporated in the Cayman Islands with limited liability, the shares of which are listed on the Main Board of the Stock Exchange under stock code 0780
“Post-IPO RSU Scheme”	the post-IPO RSU scheme approved and adopted by resolutions of our Shareholders on March 31, 2023 and amended on June 13, 2024
“Pre-IPO Restricted Share Scheme”	the pre-IPO restricted share scheme adopted by the Company in 2014 and as amended and restated in September 2020
“Pre-IPO Share Incentive Schemes”	the Pre-IPO Restricted Share Scheme and the Pre-IPO Share Option Scheme
“Pre-IPO Share Option Scheme”	the pre-IPO share option scheme adopted by the Company in 2014 and as amended and restated in September 2020
“Principal BVI Holdco(s)”	GDP Holding Limited, Golden Bay Limited, Sweet Creation Limited, Amber Cultural Limited and More&More Limited, our Co-Founders’ holding companies incorporated under the laws of the BVI
“Prospectus”	the prospectus of the Company dated June 20, 2024
“Proxy Investor(s)”	IDG China Venture Capital Fund IV, L.P., IDG China IV Investors L.P., Eastnor Castle Limited, Bitauto Hong Kong Limited, NBNW Investment Limited, Leap Profit Investment Limited, Smart Canvas Investment Limited and Star Celestial Holdings Limited
“Remuneration Committee”	the remuneration committee of the Board
“Reporting Period”	six months from January 1, 2026 to June 30, 2026
“RMB”	Renminbi, the lawful currency of the PRC
“RSU(s)”	restricted share units granted pursuant to the Post-IPO RSU Scheme



DEFINITIONS

“SFO”	the Securities and Futures Ordinance Chapter 571 of the Laws of Hong Kong, as amended, supplemented or otherwise modified from time to time
“Share(s)”	ordinary shares in the share capital of our Company with a par value of US\$0.0001 each
“Share Incentive Schemes”	the Pre-IPO Restricted Share Scheme, the Pre-IPO Share Option Scheme and the Post-IPO RSU Scheme, all of which were terminated with effect from August 28, 2026
“Share Offer”	the voluntary conditional general cash offer made by Nomura International (Hong Kong) Limited on behalf of the Offeror to acquire all the issued Shares, other than those already owned or agreed to be acquired by the Offeror and parties acting in concert with it, which became unconditional in all respects on August 5, 2026 and closed on August 21, 2026
“Shareholder(s)”	holder(s) of our Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“subsidiary(ies)”	has the meaning ascribed thereto under the Listing Rules
“Sweet Creation Limited”	a limited liability company incorporated under the laws of the BVI which is wholly owned by Mr. ZHU Min and was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer
“United States”	the United States of America, its territories, its possessions and all areas subject to its jurisdiction
“USD” or “US\$”	United States dollars, the lawful currency of the United States
“Voting Proxy Deed(s)”	voting proxy deed(s) (as amended) entered into by each of the Proxy Investors with 5brothers Limited, which was a member of the group of the Company’s controlling shareholders immediately prior to completion of the Share Offer, the principal terms of which are set out in the section headed “History and Corporate Structure – Our Company and Major Shareholding Changes – Voting Proxies” in the Prospectus, and which were terminated upon completion of the Share Offer
“%”	per cent