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TECHTRONIC INDUSTRIES COMPANY LIMITED
創科實業有限公司
(Incorporated in Hong Kong with limited liability)
(Stock Code: 669)

CHANGE IN BOARD LOT SIZE

The Board hereby announces that the board lot size of the Shares for trading on the Stock Exchange will be changed from 500 Shares to 100 Shares with effect from 9:00 a.m. on Monday, 5 October 2026. The expected timetable for such change in board lot size is set out in this announcement.

Shareholders may submit their existing Share certificates in board lot of 500 Shares each to the Share Registrar in exchange for new Share certificates in board lot of 100 Shares each free of charge during business hours from Friday, 18 September 2026 to Wednesday, 28 October 2026 (both days inclusive).

The board (the "Board") of directors of Techtronic Industries Company Limited (the "Company") hereby announces that the board lot size of the shares in the share capital of the Company (the "Share(s)") for trading on main board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") will be changed from 500 Shares to 100 Shares with effect from 9:00 a.m. on Monday, 5 October 2026 (the "Change in Board Lot Size").

Based on the closing price of HK$127.00 per Share as quoted on the Stock Exchange as at the date of this announcement, the market value of the existing board lot of 500 Shares each is HK$63,500. Upon the Change in Board Lot Size becoming effective, the market value of the new board lot of 100 Shares each will be HK$12,700 (based on the closing price of HK$127.00 per Share as quoted on the Stock Exchange as at the date of this announcement). The Board is of the view that the reduction in board lot value resulting from the Change in Board Lot Size could facilitate the trading and improve the liquidity of the Shares and hence further broaden the Company's shareholders (the "Shareholders") base. The Change in Board Lot Size will not affect, or result in any change in, any of the relative rights of the Shareholders. The Board considers that the Change in Board Lot Size is in the interest of the Company and the Shareholders as a whole.

As no odd board lot size of the Shares will be created as a result of the Change in Board Lot Size (other than those already existed before such Change in Board Lot Size becoming effective), no odd lot arrangement to match the sales and purchase of odd lots will be required to be made by the Company.

EXPECTED TIMETABLE

Set out below is the expected timetable for the Change in Board Lot Size where all times and dates refer to Hong Kong local times and dates:

Events	Hong Kong times and dates
Publication of this announcement	Friday, 11 September 2026
First day for free exchange of existing Share certificates in board lot of 500 Shares each for new Share certificates in board lot of 100 Shares each	Friday, 18 September 2026
Last day for trading of Shares in board lot of 500 Shares each in the original counter	Friday, 2 October 2026
Effective date of the change in board lot size from 500 Shares each to 100 Shares each	Monday, 5 October 2026
Original counter for trading in the Shares in board lot of 500 Shares each becomes counter for trading in the Shares in board lot of 100 Shares each	Monday, 5 October 2026 at 9:00 a.m.
Temporary counter for trading in the Shares in board lot of 500 Shares each opens	Monday, 5 October 2026 at 9:00 a.m.
First day of parallel trading in Shares (in board lot of 100 Shares each and board lot of 500 Shares each)	Monday, 5 October 2026 at 9:00 a.m.
Temporary counter for trading in the Shares in board lot of 500 Shares each closes	Monday, 26 October 2026 at 4:10 p.m.
Last day of parallel trading in Shares (in board lot of 500 Shares each and board lot of 100 Shares each)	Monday, 26 October 2026 at 4:10 p.m.
Last day for free exchange of existing Share certificates in board lot of 500 Shares each for new Share certificates in board lot of 100 Shares each	Wednesday, 28 October 2026 at 4:30 p.m.

Dates and deadlines specified above are indicative only and may be varied by the Company. Any consequential changes to the expected timetable will be published or notified to the Shareholders as and when appropriate.

EXCHANGE OF NEW SHARE CERTIFICATES

Shareholders may submit their existing Share certificates in board lot of 500 Shares each to the Company's share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong ("Share Registrar") in exchange for new Share certificates in board lot of 100 Shares each free of charge during business hours (i.e. 9:00 a.m. to 4:30 p.m.) from Friday, 18 September 2026 to Wednesday, 28 October 2026 (both days inclusive).

After the expiry of such period, existing Share certificates will be accepted for exchange only on payment of a fee of HK$2.50 (or such higher amount as may from time to time be specified by the Stock Exchange) for each new Share certificate in board lot of 100 Shares each issued or each existing Share certificate submitted, whichever number of share certificate involved is higher. It is expected that the new Share certificates will be available for collection from the Share Registrar by the holders of Shares within ten business days after delivery of the existing Share certificates to the Share Registrar for exchange purpose.

As from Monday, 5 October 2026, all new Share certificates will be issued in board lot of 100 Shares each (except for odd lots or where the Share Registrar is otherwise instructed). All existing Share certificates in board lot of 500 Shares each will continue to be evidence of legal title to such Shares and be valid for transfer, delivery, and settlement purposes. Except for the change in the number of Shares for each board lot, the new Share certificates will have the same format and color as the existing Share certificates.

By Order of the Board
Techtronic Industries Company Limited
Veronica Ka Po Ng
Company Secretary

Hong Kong, 11 September 2026

As at the date of this announcement, the Board comprises five Group Executive Directors, namely Mr. Horst Julius Pudwill (Executive Chairman), Mr. Stephan Horst Pudwill (Executive Vice Chairman), Mr. Steven Philip Richman (Chief Executive Officer), Mr. Frank Chi Chung Chan and Mr. Camille Jojo, and eight Independent Non-executive Directors, namely, Mr. Peter David Sullivan, Mr. Johannes-Gerhard Hesse, Mr. Robert Hinman Getz, Ms. Virginia Davis Wilmerding, Ms. Caroline Christina Kracht, Mr. Andrew Philip Roberts, Ms. Karen Ka Fai Ng and Mr. Stephen Tsi Chuen Wong.