H World Group Limited
華住集團有限公司

(Formerly known as Huazhu Group Limited)
(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 1179)

COMPLETION OF CNY3.35 BILLION OFFERING OF CNY-DENOMINATED SENIOR BONDS

References are made to the announcements of the Company dated September 4, 2026 and September 10, 2026 in relation to the Bond Offering (as defined below).

H World Group Limited (the "**Company**", together with its subsidiaries, the "**Group**") today announced the completion of its offering of CNY3.35 billion aggregate principal amount of CNY-denominated senior unsecured bonds (the "**Bonds**"). The Bonds were offered in offshore transactions outside the United States to non-U.S. persons (the "**Bond Offering**") in reliance on Regulation S under the United States Securities Act of 1933, as amended (the "**Securities Act**").

The Bond Offering consists of CNY3.35 billion of 2.25 per cent. bonds due 2031.

The Company intends to use the net proceeds from the Bond Offering for general corporate purposes.

The Bonds have not been and will not be registered under the Securities Act or any state securities laws. They may not be offered or sold in the United States or to, or for the account or benefit of, U.S. persons (as defined in Regulation S under the Securities Act) except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act.

The listing of and permission to deal in the Bonds on The Stock Exchange of Hong Kong Limited (the "**Hong Kong Stock Exchange**") is expected to become effective on September 17, 2026.

This announcement shall not constitute an offer to sell or a solicitation of an offer to purchase any securities, in the United States or elsewhere, and shall not constitute an offer, solicitation or sale of the securities in any state or jurisdiction in which such an offer, solicitation or sale would be unlawful.

We will furnish a Form 6-K to the U.S. Securities and Exchange Commission (the "**SEC**") in connection with the completion of the Bond Offering.

This announcement contains forward-looking statements. These statements are made under the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "may," "should," "will," "expect," "plan," "intend," "anticipate," "believe," "estimate," "predict," "potential," "forecast," "project" or "continue," the negative of such terms or other comparable terminology. The Company may also make written or oral forward-looking statements in its periodic reports to the SEC, in announcements made on the website of the Hong Kong Stock Exchange, in its annual report to shareholders, in press releases and other written materials and in oral statements made by its officers, directors or employees to third parties. Statements that are not historical facts, including statements about the Company's beliefs and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: the Company's anticipated growth strategies; its future results of operations and financial condition; economic conditions; the regulatory environment; its ability to attract and retain customers and leverage its brands; trends and competition in the lodging industry; the expected growth of demand for lodging; and other factors and risks detailed in its filings with the SEC. Further information regarding these and other risks is included in the Company's filings with the SEC and the announcements on the website of the Hong Kong Stock Exchange. All information provided herein is as of the date of this announcement, and the Company undertakes no obligation to update any forward-looking statement, except as required under applicable law.

By order of the Board
H World Group Limited
JI Qi
Executive Chairman

Hong Kong, September 16, 2026

As at the date of this announcement, the board of directors of the Company comprises Mr. JI Qi, the Executive Chairman, and Mr. Justin Martin LEVERENZ, as directors; Mr. John WU Jiong, Mr. HEE Theng Fong, Ms. CAO Lei, Ms. ZHANG Yi (alias Bonnie Yi ZHANG) and Mr. SUN Yanjun as independent directors.