POWER & CONSTRUCTION

澳能建設控股有限公司

MECOM Power and Construction Limited

(Incorporated in the Cayman Islands with limited liability)

Stock Code : 1183

2026

INTERIM REPORT

Contents

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Kuok Lam Sek *(Chairman)*
Mr. Sou Kun Tou
(Chief Executive Officer and Deputy Chairman)

Independent Non-executive Directors

Ms. Chan Po Yi, Patsy
Mr. Cheung Kiu Cho, Vincent
Mr. Lio Weng Tong

AUDIT COMMITTEE

Ms. Chan Po Yi, Patsy *(Chairlady)*
Mr. Cheung Kiu Cho, Vincent
Mr. Lio Weng Tong

REMUNERATION COMMITTEE

Mr. Lio Weng Tong *(Chairman)*
Ms. Chan Po Yi, Patsy
Mr. Cheung Kiu Cho, Vincent

NOMINATION COMMITTEE

Mr. Cheung Kiu Cho, Vincent *(Chairman)*
Mr. Lio Weng Tong
Ms. Chan Po Yi, Patsy

COMPANY SECRETARY

Ms. Tam Wing Yee

AUTHORISED REPRESENTATIVES

Mr. Sou Kun Tou
Ms. Tam Wing Yee

REGISTERED OFFICE

Cricket Square
Hutchins Drive
PO Box 2681
Grand Cayman, KY1-1111
Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN MACAU

Units Q, R and S
6/F, Praça Kin Heng Long-Heng Hoi Kuok
Kin Fu Kuok
No. 258 Alameda Dr. Carlos D'Assumpção
Macau

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 05, 7th Floor
Hing Yip Commercial Centre
272-284 Des Voeux Road Central
Sheung Wan, Hong Kong

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
PO Box 2681
Grand Cayman KY1-1111
Cayman Islands

AUDITOR

OOP CPA & Co.
Certified Public Accountants
and Registered Public Interest Entity Auditor
20/F, The Chelsea
69 Jervois Street
Sheung Wan, Hong Kong

Corporate Information (Continued)

LEGAL ADVISERS

As to Hong Kong law:
Anthony Siu & Co.
18th Floor
Nine Queen's Road Central
Central
Hong Kong

As to Macau law:
José Liu
Avenida da Amizade, nº 555
Landmark, 13º andar
Sala No. 1308
Macau

As to Cayman Islands law:
Conyers Dill & Pearman
Cricket Square
Hutchins Drive
PO Box 2681
Grand Cayman
Cayman Islands

PRINCIPAL BANKERS

Agricultural Bank of China Limited
Bank of Communications Co., Ltd.
China Guangfa Bank Co. Ltd, Macau Branch
Dah Sing Bank, Limited
Tai Fung Bank Limited

STOCK CODE

1183

WEBSITE

www.mecommacau.com

Management Discussion and Analysis

COMPANY OVERVIEW

The Group is a renowned comprehensive construction company that has completed a number of highly challenging international construction projects, power substations and structural steelworks, with its operations spanning high-potential countries and regions, such as Macau, Hong Kong, Singapore and Australia. The Group's business scope covers: (1) intelligent manufacturing business, including the research and development and sales of new construction materials and manufacturing and sales of intelligent equipment; (2) construction business, including construction and fitting out works, high voltage power substation construction and its system installation works, E&M engineering services works, and facilities management and operation and maintenance services; and (3) EV-related services.

(1) The Group is engaged in the research and development and sales of new construction materials (such as reinforced bars, steel sheet piles, galvanized sheets and other construction materials in various dimensions) to main contractors and/or construction companies for their use in construction projects, which enables the Group to serve upstream industries of its principal construction business. In addition, the Group also puts intelligent equipment into official production for use in various types of high-rise buildings.

(2) The Group's construction and fitting out works comprise structural steelworks services, civil engineering construction services and fitting out and improvement works.

- Structural steelworks services generally involve the provision of customised and target-oriented steel structure erection services including structural steelworks, concreting and builder works, and the integration of these constructional methods for building highly efficient structures.

- Civil engineering construction services generally cover demolition, ground field investigation, site formation and foundation works, as well as substructures and superstructures, and roads and drainage.

- Fitting out and improvement works generally involve alteration, renovation and upgrading works of various types, including preparation of shop drawings, modification, removal and installation of equipment and general improvement works.

High voltage power substation construction and its system installation works involve the provision of planning, scheduling, project management and construction services for customised high-voltage substations and complex power transmission infrastructures installed with high voltage power systems.

Management Discussion and Analysis (Continued)

E&M engineering services works generally involve a combination of the supply and/or installation of (i) low voltage ("LV") systems works; (ii) heating, ventilation and air-conditioning ("HVAC") systems works; and (iii) extra low voltage ("ELV") systems works, and the relevant testing and commissioning thereof, as well as management and monitoring of quality and delivery of our E&M engineering services works. LV systems works include the supply and installation of cables, earthing, lighting systems, power cables, electrical wiring, switchboards, power outlets and other related electrical equipment that relates to the power supply and distribution within a building. HVAC systems works include the supply and installation of variable refrigerant volume units, ventilation and exhaust air systems for buildings, as well as the supply and installation of related pipes, ducts, air-conditioning units, ventilation fans and other related equipment. ELV systems works include the procurement and installation of telephones, closed-circuit television (used for security video surveillance purposes) and any other systems within a building that require a transmission signal.

Facilities management, operation and maintenance services involve the provision of facilities operation and maintenance management, alteration, upgrading, maintenance works and emergency repairs of various buildings, properties and their components (especially for hotels and resorts), high voltage power substations and their respective systems. Swimming pool and tap water disinfection system works include renewal, facilities operation and maintenance works for hotel swimming pools, spa pools, and secondary disinfection systems for hotel tap water supply. In addition, the Group also provides data centre maintenance services, covering infrastructure operation, power equipment cooling management, security monitoring and technical support.

(3) The Group's EV business is a sustainable business opportunity which involves supplying EV related services, including but not limited to (i) provision of EV charging services including sale of EV charging systems and provision of EV charging facilities for subscription fee; (ii) design, production, sales and marketing of EVs and EV charging systems; and (iii) provision of EV charging/swapping solutions.

BUSINESS REVIEW

During the first half of 2026, the operating environment in key markets, namely Macau, Hong Kong and Singapore, continued to improve. In Macau, the gaming industry continued to recover. Gross gaming tax revenue for the first half of 2026 reached MOP51.2 billion, representing an increase of 13.1% as compared with the corresponding period last year and achieving 55.2% of the full-year target. During the same period, tourist arrivals reached approximately 20.94 million, representing an increase of approximately 9% as compared with the corresponding period last year. The sustained improvement in tourism and spending power has driven the demand for facilities renovation and upgrades by casino operators, resulting in a project upgrade-driven construction market in Macau. Meanwhile, amid the trend of digital transformation, the Macau Government continued to promote the construction of new infrastructure such as data centres, with demand for related construction and maintenance works recording considerable growth. In particular, as a key project of the Hengqin Guangdong-Macao Cooperation Industrial Park (橫琴粵澳合作產業園), the Macau (Hengqin) International Data Centre (澳門(橫琴)國際數據中心) has a total investment exceeding RMB280 million, with its current capacity reaching 0.35 EFLOPS (exa floating-point operations per second). It is expected that the total capacity of AI computing power locally and synergistically available in Macau may further increase to 2.5 EFLOPS by 2030. In addition to the strong demand for facilities upgrades by casino operators and other infrastructure, such data centre projects are expected to generate additional demand, creating medium- to long-term growth opportunities for the Macau construction industry.

Management Discussion and Analysis (Continued)

In Hong Kong, the overall economy maintained strong growth during the first quarter of 2026, with real gross domestic product (Real GDP) increasing by 5.9% year-on-year, and the government maintaining its forecast of real GDP growth of 2.5% to 3.5% for the full year. For infrastructure, key development plans such as the "Northern Metropolis" (北部都會區) continued to be implemented. During the first quarter of 2026, the nominal gross value of construction works performed by main contractors amounted to HK$72.7 billion, representing an increase of 2.9% as compared with the corresponding period last year. As demand for construction works continued to increase steadily, it has in turn led to the rise in demand for new construction materials and steel structural products.

In Singapore, the economy grew by 6% year-on-year during the first quarter of 2026, with full-year growth forecast remaining at between 2% and 4%. The construction industry, in particular, has remained buoyant. Linesight, an international construction consultancy, projected that the real growth rate of construction output in 2026 could reach as high as 4.5% in the country. The Building and Construction Authority also projected that total construction demand for the full year would be in the range of S$47 billion to S$53 billion, reflecting strong momentum across public housing and infrastructure projects.

In view of the prevailing market environment across key markets, the Group capitalized on structural growth opportunities in the Asia-Pacific market, and continued to expand its business footprint in intelligent manufacturing, construction works and facilities maintenance. Leveraging its industry reputation and delivery track record accumulated over the years, the Group steadily expanded its market share, achieving stable growth in overall operating performance as compared with last year. During the Period, the Group's total revenue amounted to MOP933.8 million (the Previous Period: MOP803.2 million), representing a year-on-year increase of 16.3%, primarily attributable to the stable infrastructure demand in key markets, as well as the continuous increase in delivery volumes and revenue contributions from its overseas market operations.

By geographical region, revenue generated from Macau amounted to MOP437.6 million, representing a year-on-year decrease of 12.7%. Affected by fluctuations in project delivery cycles, revenue from the Hong Kong market amounted to MOP115.2 million during the Period, representing a year-on-year decrease of 30.0%. However, the expansion into overseas markets achieved significant results, with the Singapore and Cyprus markets contributing revenue of MOP116.6 million and MOP135.1 million, representing substantial year-on-year increases of 458.1% and 658.8%, respectively. These markets have, in turn, become the key drivers of overall revenue growth during the Period. Such rapid development also fully demonstrated the effectiveness of the Group's expansion into overseas markets through high value-added products under its intelligent manufacturing business.

Management Discussion and Analysis (Continued)

By business segment, revenue from the intelligent manufacturing business (including research and development and sales of new construction materials) during the Period amounted to MOP612.2 million (the Previous Period: MOP529.7 million), representing a year-on-year increase of 15.6% and accounting for 65.5% of total revenue (the Previous Period: 65.9%), which continued to be the key source of revenue of the Group. Revenue from the construction business amounted to MOP321.2 million (the Previous Period: MOP273.2 million), representing a year-on-year increase of 17.6% and accounting for 34.4% of total revenue (the Previous Period: 34.0%), maintaining an overall stable business and revenue mix.

In respect of profitability, driven by the rising proportion of revenue from high gross margin Singapore market, and the continuous realization of economies of scale in the intelligent manufacturing business, the Group's gross profit during the Period increased significantly by 46.6% year-on-year to MOP105.4 million (the Previous Period: MOP71.9 million). The overall gross profit margin increased by 2.3 percentage points as compared with the Previous Period to 11.3%, indicating a significant improvement in earnings quality. However, affected by staffing costs for the early-stage expansion into overseas markets, as well as logistics costs arising from the increased delivery tonnage of new construction materials and rising fuel costs, net profit for the Period amounted to MOP18.2 million, representing a slight year-on-year decrease of 10.9%, with a corresponding net profit margin of 1.9% (the Previous Period: 2.5%). Nevertheless, such operating investments represented phased strategic costs for overseas deployment. It is expected that profit margins will further improve as the scale of overseas business continues to expand in the future.

As at 30 June 2026, the values of the Group's contracts on hand yet to be completed in respect of the intelligent manufacturing business and construction business were MOP739.2 million (31 December 2025: MOP601.9 million) and MOP523.0 million (31 December 2025: MOP539.0 million), respectively.

Intelligent Manufacturing Business (including research and development and sales of new construction materials and manufacturing and sales of intelligent equipment)

In the first half of 2026, the Group's intelligent manufacturing business maintained steady development, supported by high capacity utilization, growing production efficiency, and increasing economies of scale. During the Period, segment revenue increased by 15.6% year-on-year to MOP612.2 million (the Previous Period: MOP529.7 million). Benefiting from the steady growth in order volume and improved cost control, gross profit margin increased significantly by 4.3 percentage points as compared with the corresponding period last year to 13.1%. During the Period, the Group delivered a total of approximately 123,130 tonnes of new construction materials. Such products were widely used in key construction projects in Macau, Hong Kong, Singapore and other locations.

In respect of overseas expansion, leveraging its standardized production processes and well-established supply chain system, the Group has proactively expanded its presence in overseas markets such as Hong Kong, Singapore, and Australia. This has broken through the geographical constraints of its traditional construction business, which is labor-intensive and reliant on local teams and experience, thereby validating the Group's core capability through product export. Beyond product export, the Group has established a local team in Singapore, one of the Group's key overseas markets, and is reporting steady business expansion progress. The Group has also made progress in the Australian market. Through referrals from local partners, the Group has gained entry into the market and is actively negotiating the supply of steel products for large-scale local sports facilities, with a view to capturing the substantial infrastructure demand arising from the 2032 Brisbane Olympic Games.

Management Discussion and Analysis (Continued)

The Group also increased its investment in product research and development. By deepening its strategic collaboration with state-owned enterprise Beijing Institute of Construction Mechanization Co., Ltd.* (北京建築機械化研究院有限公司), the Group continued to advance the research and development of high value-added products, including intelligent window-cleaning equipment and intelligent robots, in order to further expand the Group's intelligent equipment product portfolio. At the same time, to capture growing demand in overseas and other key markets, the Group is also actively advancing Phase II development of the Jiangmen production base with the relevant government authorities. Upon completion of the project, the overall production capacity and efficiency will be significantly enhanced, which is expected to further strengthen the Group's economies of scale and overall competitiveness.

Construction Business

The Group's clients for its construction business mainly include casino operators, integrated entertainment and resort developers and operators, and public institutions. During the Period, the Group undertook and progressed a number of renovation projects for gaming operators, including key projects such as the ancillary works, plant room renovation, and intelligent system renovation of a major hotel complex at an integrated entertainment and resort. As a result, revenue from the construction business increased significantly by 17.6% to MOP321.2 million (the Previous Period: MOP273.2 million) as compared with the corresponding period last year. In particular, the gross profit margin of the construction and fitting-out works segment increased substantially from -7.1% for the same period last year to 10.4% for the Period, fully demonstrating the Group's project execution capabilities.

In respect of data centres, the Group has proactively capitalised on the opportunities arising from the Macau Government's promotion of smart cities and emerging industries development. The Group continued to undertake relevant works for the construction of small-scale data centres for the Macau Government and has maintained close cooperation with relevant private enterprises, thereby continuously accumulating practical experience in data centre construction that would meet future infrastructure development needs. Participation in such data centre projects has also enabled the Group to secure a number of corresponding maintenance contracts, laying a sound foundation for its long-term business performance.

EV Business

MUCharging (Macau) Limited, an indirect wholly-owned subsidiary of the Company, continued to deepen its presence in electric vehicle charging services in Macau, continuing to provide efficient and convenient charging system services for various high-end integrated entertainment and resort complexes, high-quality residential areas and commercial buildings, including City of Dreams, Studio City, the Venetian, Lisboeta, Ponte 16, Kingsville and China Plaza. By entering into separate contracts with landlords or tenants of parking spaces under those projects, the Group continued to develop new revenue streams for its electric vehicle business. In addition, the Group has actively explored strategic cooperation opportunities with industry leaders, striving to further expand its electric vehicle business footprint, and providing sustained momentum to drive the Group's diversified business development.

Management Discussion and Analysis (Continued)

FINANCIAL REVIEW

Revenue

The following table sets forth a breakdown of the Group's revenue during the six months ended 30 June 2026 and 2025:

	Six months ended			
	30.6.2026		30.6.2025	
	MOP'000	**%**	MOP'000	%
	(Unaudited)		(Unaudited)	
Construction business				
Construction and fitting out works	**220,582**	**23.6**	85,468	10.6
High voltage power substation construction and its system installation works	**–**	**–**	50,849	6.3
E&M engineering services works	**–**	**–**	11,646	1.5
Facilities management services	**100,581**	**10.8**	125,194	15.6
	321,163	**34.4**	273,157	34.0
EV business	**423**	**0.1**	332	0.1
Intelligent manufacturing business	**612,181**	**65.5**	529,678	65.9
Total	**933,767**	**100.0**	803,167	100.0

The Group's revenue for the Period increased by MOP130.6 million or 16.3% to MOP933.8 million.

Revenue from the intelligent manufacturing business for the Period increased by MOP82.5 million or 15.6% which was mainly attributable to the increase in the sales volume. During the Period, the Group delivered approximately 123,130 tons (the Previous Period: 102,180 tons) of new construction materials, including reinforced bars, steel sheet piles and galvanized sheets, which contributed MOP612.2 million (the Previous Period: MOP529.7 million) to the Group's revenue.

Revenue from the construction business for the Period increased by MOP48.0 million or 17.6%. In February 2026, the Group entered into contracts with a developer, owner and operator of integrated entertainment resort facilities in Europe for providing construction, enabling and infrastructure works for employee housing accommodation with award contract sums of MOP122.9 million. Of which, progress works of MOP97.9 million were certified during the Period.

Management Discussion and Analysis (Continued)

Gross profit

The following table sets forth a breakdown of the Group's gross profit and gross profit margin during the six months ended 30 June 2026 and 2025:

	Six months ended			
	30.6.2026		30.6.2025	
	Gross profit/(loss) MOP'000 (Unaudited)	**Gross profit/(loss) margin %**	Gross profit/(loss) MOP'000 (Unaudited)	Gross profit/(loss) margin %
Construction business				
Construction and fitting out works	**22,971**	**10.4**	(6,077)	(7.1)
High voltage power substation construction and its system installation works	**–**	**–**	3,467	6.8
E&M engineering services works	**(7,773)**	**–**	507	4.4
Facilities management services	**10,124**	**10.1**	27,643	22.1
	25,322	**7.9**	25,540	9.3
EV business	**(13)**	**(3.1)**	(33)	(10.1)
Intelligent manufacturing business	**80,095**	**13.1**	46,412	8.8
Total	**105,404**	**11.3**	71,919	9.0

The Group's gross profit increased by MOP33.5 million or 46.6% to MOP105.4 million for the Period. Gross profit margin improved from 9.0% for the Previous Period to 11.3% for the Period.

Gross profit margin of the intelligent manufacturing business improved from 8.8% for the Previous Period to 13.1% for the Period, as approximately 19.1% (the Previous Period: 3.9%) or MOP116.6 million (the Previous Period: MOP20.9 million) revenue was contributed by customers from Singapore, which have generally higher gross profit margin for its sales orders.

Benefiting from the new contracts awarded for the provision of construction, enabling and infrastructure works for employee housing accommodation, performance of the construction and fitting out works improved from gross loss margin of 7.1% in the Previous Period to gross profit margin of 10.4% in the Period.

Due to the unexpected delays in the certification of contract works (completed with the project costs incurred during the Period) for mechanical ventilation and air conditioning system and electrical services system for a hotel complex in an integrated resort in Cotai, Macau, the E&M engineering services works generated a gross loss of MOP7.8 million.

Management Discussion and Analysis (Continued)

In addition, gross profit margin of the facilities management services dropped from 22.1% for the Previous Period to 10.1% for the Period. Apart from the increase in service costs due to inflation, the casino operators also sought cost saving by reducing the unit rate and service scope of the Group's facilities operation and maintenance projects for various properties, which contributed to a decrease in gross profit margin of the projects undertaken by the Group.

The Group continued its investment in the EV business, seeing a potential rapid growth in the number of customers. The Group recorded a gross loss of MOP13,000 (the Previous Period: gross loss of MOP33,000) for the Period in respect of the EV business segment.

Other income

Other income decreased by MOP5.6 million during the Period, which was attributable to the Group's recognition of insurance claims of MOP5.8 million as compensation for certain defects incurred at the phase 2 development of a new hotel complex in Cotai, Macau in the Previous Period.

Other gains and losses

Other gains and losses decreased by MOP2.0 million during the Period, which was attributable to the Group's recognition of exchange gain of MOP2.0 million (the Previous Period: MOP4.2 million) mainly arising from its PRC operations.

Distribution costs

During the Period, the Group incurred transportation costs of MOP30.5 million (the Previous Period: MOP14.0 million) for the intelligent manufacturing business due to the increase in (i) tons of new construction materials delivered; and (ii) fuel costs during the Period.

Impairment losses reversed on property, plant and equipment

An assessment for impairment was conducted to assess the recoverable amount with reference to the higher of the assets' fair value less costs to disposal and value in use. During the Period, certain steel sheet piles which were classified as property, plant and equipment have been sold in the market, and as a result, an impairment loss of MOP1.1 million has been reversed.

Impairment losses reversed (recognised) under expected credit loss ("ECL") model

The Group reversed MOP256,000 impairment losses of trade receivables, trade-nature amounts due from a related company, contract assets and other receivables during the Period (the Previous Period: recognised impairment losses of MOP2.6 million). The Group applied a simplified approach to measure ECL which uses a lifetime ECL for all trade receivables, trade-nature amounts due from a related company, contract assets and other receivables. To measure the ECL, the Group has estimated the expected loss rates for the trade receivables, the trade-nature amounts due from a related company, contract assets and other receivables on the same basis.

Gain on fair value changes of derivative financial instruments

During the Period, the Group recognised a gain of MOP1.5 million on fair value changes of foreign exchange forward contracts with settlement period from June 2026 to March 2027 due to the appreciation of RMB against HK$ (the Previous Period: nil).

Management Discussion and Analysis (Continued)

Administrative expenses

Administrative expenses increased by MOP11.0 million or 29.1% mainly due to (i) salaries and other staff costs; and (ii) rental costs incurred for the intelligent manufacturing business due to continuous expansion of the manufacturing facilities in the PRC and Singapore during the Period.

Finance costs

The Group repaid bank borrowings of MOP65.2 million in June 2026. With the reported interest expense covering approximately the entire six-month period, finance costs in the Period recorded an increase of MOP625,000 or 14.1%.

Income tax expense

Income tax expense increased by MOP2.7 million or 63.3% mainly due to the (i) increase in profit before tax for the intelligent manufacturing business for the Period; and (ii) under-provision of income tax expense from the previous year.

Profit for the Period

The Group's profit for the Period decreased by MOP2.2 million or 10.9%, which was primarily attributable to the combined effect of the abovementioned items. Net margin dropped from 2.5% for the Previous Period to 1.9% for the Period.

LIQUIDITY AND FINANCIAL RESOURCES

The Group adopts a prudent approach in cash management to minimise financial and operational risks. The Group's capital expenditure and daily operations during the Period were mainly funded by cash generated from its operations and credit facilities provided by its principal bankers in Macau and the PRC.

To manage its liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of unexpected fluctuations in cash flows.

As at 30 June 2026, the Group had net current assets of MOP171.2 million (31 December 2025: MOP240.1 million). The current ratio of the Group as at 30 June 2026 was 1.2 (31 December 2025: 1.3).

The Group continued to maintain a healthy liquidity position. As at 30 June 2026, the Group had total cash and bank balances of MOP62.9 million (31 December 2025: MOP122.5 million).

As at 30 June 2026, the Group had outstanding bank borrowings of MOP235.7 million (31 December 2025: MOP254.3 million) and unutilised credit facilities of MOP128.4 million (31 December 2025: MOP115.2 million). The Group's gearing ratio (calculated by dividing total debts with total equity) was 44.2% (31 December 2025: 49.7%).

Management Discussion and Analysis (Continued)

CAPITAL STRUCTURE

As at 30 June 2026, the Company's share capital and equity amounted to MOP41.0 million and MOP532.8 million, respectively (31 December 2025: MOP41.0 million and MOP511.1 million, respectively).

FOREIGN EXCHANGE EXPOSURE

The Group entities collect most of the revenue and incur most of the expenditures in their respective functional currencies. The Group is exposed to currency risks primarily through the purchases of steel materials which are denominated in RMB, while the sales are denominated in HK$. The management will monitor and review the Group's foreign exchange exposure from time to time and ensure that appropriate measures are adopted in a timely manner to manage the currency risks.

On 26 February 2026, MECOM International New Materials Technology (Guangdong) Co., Ltd* ("MECOM New Materials") (澳能國際新材料科技(廣東)有限公司), an indirect non-wholly owned subsidiary of the Company, entered into a set of foreign exchange hedging contracts with Bank of Communications, Zhuhai Branch*, to hedge against RMB/HK$ currency risk, in respect of the principal amount of HK$100 million. Please refer to the announcement of the Company dated 26 February 2026 for further details.

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS OR DISPOSALS, AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

On 29 December 2025, MECOM New Materials successfully won the bid for the land use rights of a piece of land in Gujing Town, Xinhui District, Jiangmen, Guangdong Province, the PRC for a total consideration of RMB18,074,400 (equivalent to approximately MOP20,605,000), which will be funded by the Group's internal resources and banking facilities. The Group fully paid the land consideration in February 2026. The Group currently expects to expand the production capacity of its manufacturing facilities in Jiangmen City, Guangdong Province.

Save as disclosed above, the Group had no significant investments and no material acquisitions or disposals of subsidiaries, associates or joint ventures during the Period.

PLEDGE OF ASSETS

As at 30 June 2026, the Group had pledged (i) bank deposits of MOP45.7 million (31 December 2025: MOP39.2 million); and (ii) property, plant and equipment (including right-of-use assets) of MOP267.9 million (31 December 2025: MOP252.9 million) with banks as security for credit facilities.

CONTINGENT LIABILITIES

The Group had no significant contingent liabilities as at 30 June 2026 (31 December 2025: nil).

Management Discussion and Analysis (Continued)

COMMITMENTS

As at 30 June 2026, the Group had no significant capital commitments.

As at 31 December 2025, the Group had capital commitments of approximately MOP16,478,000 in relation to the acquisition of the land use rights of a piece of land in Gujing Town, Xinhui District, Jiangmen, Guangdong Province, the PRC.

EMPLOYEES AND REMUNERATION POLICY

The remuneration package offered to employees generally includes salaries, allowances, benefits-in-kind, fringe benefits including medical insurance, and contributions to pension funds and bonuses. In general, the Group determines employee salaries based on their performance, qualifications, positions and the prevailing industry practice.

As a main contractor for some of the projects, we apply work permits for our workers on a project-by-project basis. As at 30 June 2026, the Group had 540 (31 December 2025: 542) employees in Hong Kong, Macau, the PRC, Singapore and Europe.

The Company has adopted a share option scheme (the "Share Option Scheme") on 23 January 2018, which was effective upon the listing of the Company's shares on the Stock Exchange on 13 February 2018. The purpose of the Share Option Scheme is to recognise and acknowledge the contributions that the eligible participants had or may have made to the Group. During the Period, no option has been granted, agreed to be granted, exercised, cancelled or lapsed under the Share Option Scheme.

PROSPECTS

Looking ahead to the second half of 2026 and beyond, the Group will continue to strengthen its foothold in Macau by capitalising on the demand for facilities renovation arising from the recovery of the local gaming industry and the development opportunities in digital infrastructure, so as to further consolidate its local market share. Concurrently, the Group will actively capture the growth opportunities in high-growth markets such as Hong Kong and Singapore, continuously unlocking the overseas potential with its intelligent manufacturing business.

In Macau, the sustained recovery of the gaming and tourism industries will continue to drive demand for casino facilities renovation and upgrades. Together with the government's policy direction of promoting economic diversification and accelerating the development of emerging industries such as data centres, these initiatives are expected to provide sustained and stable demand for the Group's construction works and facilities maintenance businesses. In Hong Kong, with the continuous roll-out of major infrastructure initiatives such as the "Northern Metropolis", demand for new construction materials and steel structural products is expected to further increase, bringing substantial market opportunities for the Group's intelligent manufacturing business. In Singapore, the local construction sector remains in a strong growth cycle. The Group will leverage its localised team to deepen its cooperation with local enterprises and continue to expand its market share. The Group will also endeavour to increase its research and development efforts to further expand the product portfolio under its intelligent manufacturing business, so as to meet the increasingly diverse and complex construction requirements.

Amid macroeconomic uncertainties, the Group will maintain sharp insights into the industry trends, strengthen internal risk management, and continuously enhance its business structure and profitability through multi-dimensional efforts in technological research and development, capacity upgrades and market expansion, thereby consolidating its core competitive advantages and creating long-term and sustainable value for shareholders.

Report on Review of Condensed Consolidated Financial Statements

奧柏國際

TO THE BOARD OF DIRECTORS OF
MECOM POWER AND CONSTRUCTION LIMITED
(incorporated in the Cayman Islands with limited liability)

INTRODUCTION

We have reviewed the condensed consolidated financial statements of MECOM Power and Construction Limited (the "Company") and its subsidiaries set out on pages 16 to 41, which comprise the condensed consolidated statement of financial position as of 30 June 2026 and the related condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and notes to the condensed consolidated financial statements. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 *Interim Financial Reporting* ("IAS 34") as issued by the International Accounting Standards Board. The directors of the Company are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with IAS 34. Our responsibility is to express a conclusion on these condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity* as issued by the Hong Kong Institute of Certified Public Accountants. A review of these condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

OTHER MATTER

The comparative condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity, and condensed consolidated statement of cash flows for the six months ended 30 June 2025 and the relevant notes were reviewed by another auditor who expressed an unmodified conclusion on that interim financial information on 28 August 2025.

The comparative condensed consolidated statement of financial position as at 31 December 2025 was extracted from the consolidated financial statements of the Group for the year ended 31 December 2025 which were audited by another auditor who expressed an unmodified opinion on those financial statements on 30 March 2026.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

OOP CPA & Co.
Certified Public Accountants
Hong Kong
27 August 2026

Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	NOTES	Six months ended 30.6.2026 MOP'000 (Unaudited)	 30.6.2025 MOP'000 (Unaudited)
Revenue	3	**933,767**	803,167
Cost of goods and services		**(828,363)**	(731,248)
Gross profit		**105,404**	71,919
Other income	4	**2,981**	8,581
Other gains, net	5	**2,212**	4,169
Distribution costs		**(34,385)**	(15,098)
Impairment losses reversed on property, plant and equipment	10	**1,076**	–
Impairment losses reversed (recognised) under expected credit loss model, net	8	**256**	(2,631)
Gain on fair value changes of derivative financial instruments	15	**1,503**	–
Administrative expenses		**(48,809)**	(37,813)
Finance costs	7	**(5,069)**	(4,444)
Share of results of associates		**35**	6
Profit before tax		**25,204**	24,689
Income tax expense	6	**(7,041)**	(4,311)
Profit for the period	8	**18,163**	20,378
Other comprehensive income			
Item that may be reclassified subsequently to profit and loss:			
Exchange differences on translation of foreign operations		**3,480**	7,854
Total comprehensive income for the period		**21,643**	28,232
Profit for the period attributable to:			
Owners of the Company		**10,867**	15,867
Non-controlling interests		**7,296**	4,511
		18,163	20,378
Total comprehensive income for the period attributable to:			
Owners of the Company		**12,466**	20,826
Non-controlling interests		**9,177**	7,406
		21,643	28,232
Basic earnings per share (MOP cents)	9	**0.27**	0.40
Diluted earnings per share (MOP cents)	9	**0.27**	0.40

Condensed Consolidated Statement of Financial Position

AT 30 JUNE 2026

	NOTES	**30.6.2026 MOP'000 (Unaudited)**	31.12.2025 MOP'000 (Audited)
Non-current assets			
Property, plant and equipment	10	**365,256**	337,958
Interests in associates		**2,525**	2,490
Deposit paid for leasehold lands		**–**	4,127
		367,781	344,575
Current assets			
Inventories	11	**119,812**	135,778
Contract assets	12	**52,021**	53,972
Trade and other receivables	13	**584,236**	569,743
Amounts due from related companies	14	**2,864**	12,375
Derivative financial instruments	15	**1,524**	–
Pledged bank deposits	16	**45,711**	39,181
Cash and cash equivalents	16	**62,894**	122,487
		869,062	933,536
Current liabilities			
Amount due to a related company	14	**80**	211
Trade payables and accrued charges	17	**368,858**	418,243
Deferred income		**–**	2,042
Tax liabilities		**10,236**	8,898
Bank borrowings	18	**229,920**	180,668
Lease liabilities		**634**	267
Contract liabilities		**88,128**	83,068
		697,856	693,397
Net current assets		**171,206**	240,139
Total asset less current liabilities		**538,987**	584,714
Non-current liabilities			
Bank borrowings	18	**5,793**	73,587
Lease liabilities		**424**	–
		6,217	73,587
Net assets		**532,770**	511,127
Capital and reserves			
Share capital	19	**41,001**	41,001
Reserves		**363,538**	351,072
Equity attributable to owners of the Company		**404,539**	392,073
Non-controlling interests		**128,231**	119,054
Total equity		**532,770**	511,127

Condensed Consolidated Statement of Changes in Equity

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Attributed to owners of the Company								
	Share capital MOP'000	Share premium MOP'000	Legal reserve MOP'000 *(Note a)*	Other reserve MOP'000 *(Note b)*	Translation reserve MOP'000	Retained earnings MOP'000	Sub-total MOP'000	Non-controlling interests MOP'000	Total MOP'000
At 1 January 2025 (audited)	41,008	334,722	45	(147,114)	(13,931)	156,370	371,100	110,815	481,915
Profit for the period	–	–	–	–	–	15,867	15,867	4,511	20,378
Other comprehensive income for the period	–	–	–	–	4,959	–	4,959	2,895	7,854
Total comprehensive income for the period	–	–	–	–	4,959	15,867	20,826	7,406	28,232
Shares repurchased and cancelled	(7)	(131)	–	–	–	–	(138)	–	(138)
At 30 June 2025 (unaudited)	41,001	334,591	45	(147,114)	(8,972)	172,237	391,788	118,221	510,009
At 1 January 2026 (audited)	**41,001**	**334,591**	**45**	**(147,114)**	**(7,703)**	**171,253**	**392,073**	**119,054**	**511,127**
Profit for the period	**–**	**–**	**–**	**–**	**–**	**10,867**	**10,867**	**7,296**	**18,163**
Other comprehensive income for the period	**–**	**–**	**–**	**–**	**1,599**	**–**	**1,599**	**1,881**	**3,480**
Total comprehensive income for the period	**–**	**–**	**–**	**–**	**1,599**	**10,867**	**12,466**	**9,177**	**21,643**
At 30 June 2026 (unaudited)	**41,001**	**334,591**	**45**	**(147,114)**	**(6,104)**	**182,120**	**404,539**	**128,231**	**532,770**

Note a: In accordance with provision of the Macau Commercial Code, the subsidiaries incorporated in Macau Special Administrative Region ("Macau") are required to transfer a minimum of 25% of the profit after taxation each year to the legal reserve until the balance meet 50% of their registered capital. The reserve is not distributable to shareholders.

Note b: The balance of other reserve represents the difference between the aggregate share capital of MOP90,000 of EHY Construction and Engineering Company Limited ("EHY"), and Sun Hung Yip Engineering Construction Company Limited ("SHY") and the consideration of MOP147,204,000 satisfied by way of issue of shares by MECOM Power and Construction Limited (the "Company") for the acquisition of EHY and SHY by MECOM EHY Limited and MECOM Sun Hung Yip Limited respectively, pursuant to the reorganisation which was completed on 31 May 2017 in preparation for the listing of the Company's shares on The Stock Exchange of Hong Kong Limited.

* *less than MOP1,000*

Condensed Consolidated Statement of Cash Flows

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
OPERATING ACTIVITIES		
Profit before tax	**25,204**	24,689
Adjustments for:		
Depreciation of property, plant and equipment (including right-of-use assets)	**13,746**	13,828
Bank interest income	**(433)**	(618)
Interest expense on bank borrowings	**5,038**	4,420
Interest on lease liabilities	**31**	24
Share of results of associates	**(35)**	(6)
Gain on fair value changes of derivative financial instruments	**(1,503)**	–
Impairment losses (reversed) recognised under expected credit loss model, net	**(256)**	2,631
Impairment losses reversed on property, plant and equipment	**(1,076)**	–
(Gain) loss on disposal of property, plant and equipment	**(173)**	4
Operating cash flows before movements in working capital	**40,543**	44,972
Decrease in contract assets	**1,800**	8,102
(Increase) decrease in trade and other receivables	**(14,051)**	74,012
Decrease (increase) in inventories	**5,715**	(36,641)
Decrease in amounts due from related companies	**1,131**	–
Decrease in trade payables and accrued charges	**(49,384)**	(10,922)
Increase in contract liabilities	**5,060**	25,890
Decrease in deferred income	**(2,042)**	(10,443)
Cash (used in) generated from operations	**(11,228)**	94,970
Income taxes paid	**(5,772)**	(1,382)
NET CASH (USED IN) FROM OPERATING ACTIVITIES	**(17,000)**	93,588
INVESTING ACTIVITIES		
Interest received	**382**	593
Purchases of property, plant and equipment	**(20,833)**	(5,383)
Proceeds from disposal of property, plant and equipment	**6,835**	–
Repayments from related companies	**21,594**	1,416
Advance to related companies	**(13,198)**	–
Withdrawal of pledged bank deposits	**–**	972
Placement of pledged bank deposits	**(6,441)**	(18,159)
NET CASH USED IN INVESTING ACTIVITIES	**(11,661)**	(20,561)

Condensed Consolidated Statement of Cash Flows (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
FINANCING ACTIVITIES		
Advances from a related company	**485**	453
Repayments of bank borrowings	**(268,955)**	(200,851)
New bank borrowings raised	**245,659**	180,172
Interest paid for bank borrowings	**(5,038)**	(4,420)
Repayments of lease liabilities	**(262)**	(140)
Interest paid for lease liabilities	**(31)**	(24)
Repayments to a related company	**(617)**	(552)
Payment on shares repurchased and cancelled	**–**	(138)
NET CASH USED IN FINANCING ACTIVITIES	**(28,759)**	(25,500)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	**(57,420)**	47,527
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE PERIOD	**122,487**	61,315
Effect of foreign exchange rate changes	**(2,173)**	7,790
CASH AND CASH EQUIVALENTS AT END OF THE PERIOD	**62,894**	116,632

Notes to the Condensed Consolidated Financial Statements

FOR THE SIX MONTHS ENDED 30 JUNE 2026

1. BASIS OF PREPARATION

The condensed consolidated financial statements of the Company and its subsidiaries (the "Group") have been prepared in accordance with International Accounting Standard 34 *Interim Financial Reporting* issued by the International Accounting Standards Board ("IASB") as well as with the applicable disclosure requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

2. ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values, as appropriate.

The accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended 30 June 2026 are the same as those presented in the Group's annual consolidated financial statements for the year ended 31 December 2025.

Application of amendments to IFRS Accounting Standards

In the current interim period, the Group has applied the following amendments to IFRS Accounting Standards issued by IASB, for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2026 for the preparation of the Group's condensed consolidated financial statements:

Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial instruments
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity
Amendments to IFRS Accounting Standards	Annual Improvements to IFRS Accounting Standards – Volume 11

The application of the amendments to IFRS Accounting Standards in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

3. REVENUE AND SEGMENT INFORMATION

Information reported to the executive directors, being the chief operating decision maker ("CODM"), for the purpose of resources allocation and assessment of segment performance focuses on the category of services delivered or provided. The Group's reportable segments under IFRS 8 *Operating Segments* are therefore as follows:

(1) Construction business – the provision of construction services, including construction and fitting out works, high voltage power substation construction and its system installation works, electrical and mechanical ("E&M") engineering services works, and provision of facilities management services.

(2) Electric vehicles ("EV") business – the provision of EV related services, including but not limited to (i) provision of EV charging services including sale of EV charging systems and provision of EV charging facilities for subscription fee; (ii) design, production, sales and marketing of EVs and EV charging systems; and (iii) provision of EV charging/swapping solutions.

(3) Intelligent manufacturing business – the sale and processing of new construction materials and income from the leasing of steel structures.

No analysis of the Group's assets and liabilities is disclosed as such information is not regularly provided to the CODM for review.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

3. REVENUE AND SEGMENT INFORMATION *(Continued)*

(i) Disaggregation of revenue from contracts with customers

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
Construction business		
Construction and fitting out works	**220,582**	85,468
High voltage power substation construction and its system installation works	**–**	50,849
E&M engineering services works	**–**	11,646
Facilities management services	**100,581**	125,194
	321,163	273,157
EV business		
Sale of EV charging systems	**16**	27
Provision of EV charging facilities	**407**	305
	423	332
Intelligent manufacturing business		
Sale and processing of new construction materials	**604,024**	517,922
Total revenue from contracts with customers	**925,610**	791,411
Income from the leasing of steel structures	**8,157**	11,756
Total revenue	**933,767**	803,167
Timing of revenue recognition		
A point in time	**604,040**	517,949
Over time	**321,570**	273,462
	925,610	791,411

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

3. REVENUE AND SEGMENT INFORMATION *(Continued)*

(ii) Segment information

	Six months ended 30 June 2026			
	Construction business MOP'000 (Unaudited)	EV business MOP'000 (Unaudited)	Intelligent manufacturing business MOP'000 (Unaudited)	Total 2026 MOP'000 (Unaudited)
Revenue from external customers	321,163	423	612,181	933,767
Intersegment revenue	–	–	2,085	2,085
	321,163	423	614,266	935,852
Elimination of intersegment revenue				(2,085)
				933,767
Segment results	5,746	(213)	20,866	26,399
Central administration costs				(1,230)
Share of results of associates				35
Profit before tax				25,204

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

3. REVENUE AND SEGMENT INFORMATION *(Continued)*

(ii) Segment information *(Continued)*

	Six months ended 30 June 2025			
	Construction business MOP'000 (Unaudited)	EV business MOP'000 (Unaudited)	Intelligent manufacturing business MOP'000 (Unaudited)	Total 2025 MOP'000 (Unaudited)
Revenue from external customers	273,157	332	529,678	803,167
Intersegment revenue	–	–	1,784	1,784
	273,157	332	531,462	804,951
Elimination of intersegment revenue				(1,784)
				803,167
Segment results	16,014	(182)	10,245	26,077
Central administration costs				(1,394)
Share of results of associates				6
Profit before tax				24,689

Segment results represent the profit before tax resulted from each segment without allocation of certain administrative expenses of head office and share of results of associates. This is the measure reported to the CODM for the purposes of resource allocation and assessment of segment performance.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

3. REVENUE AND SEGMENT INFORMATION *(Continued)*

(iii) Geographical information

The Group's operations are located in Macau, the People's Republic of China (the "PRC"), Hong Kong, Singapore and Cyprus.

Information about the Group's revenue from external customers is presented based on the location of the operations. Information about the Group's non-current assets is presented based on the geographical location of the assets.

	Revenue from external customers Six months ended		Non-current assets	
	30.6.2026 MOP'000 (Unaudited)	30.6.2025 MOP'000 (Unaudited)	**30.6.2026 MOP'000 (Unaudited)**	31.12.2025 MOP'000 (audited)
Macau	**437,559**	500,933	**56,236**	68,503
The PRC	**129,329**	98,942	**306,836**	274,087
Hong Kong	**115,180**	164,592	**313**	–
Singapore	**116,632**	20,899	**2,513**	1,437
Cyprus	**135,067**	17,801	**1,883**	548
	933,767	803,167	**367,781**	344,575

4. OTHER INCOME

	Six months ended	
	30.6.2026 MOP'000 (Unaudited)	30.6.2025 MOP'000 (Unaudited)
Bank interest income	**433**	618
Government grants *(note (a))*	**25**	117
Others *(note (b))*	**2,523**	7,846
	2,981	8,581

Notes:

(a) During the period ended 30 June 2026, the Group recognised government grant of Macau Patacas ("MOP") 25,000 in relation to wage increment support and recruitment of local workers in subsidiaries operating in Singapore and the PRC. During the six months ended 30 June 2025, MOP117,000 was received in respect of Covid-19 related Bank Loan Interest Subsidy for Industrial and Commercial Support scheme provided by the Macau government.

(b) During the period ended 30 June 2026, the Group received MOP1,717,000 from the sales of scrap materials. For the six months ended 30 June 2025, the Group received compensation amounted to MOP5.8 million from a customer's insurance company for certain defects identified at one of the construction projects in Macau, for which the Group had recognised and borne the rectification costs in prior years.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

5. OTHER GAINS AND LOSSES, NET

	30.6.2026 MOP'000 (Unaudited)	30.6.2025 MOP'000 (Unaudited)
Exchange gain, net	**2,039**	4,173
Gain (loss) on disposal of property, plant and equipment	**173**	(4)
	2,212	4,169

6. INCOME TAX EXPENSE

	Six months ended	
	30.6.2026 MOP'000 (Unaudited)	30.6.2025 MOP'000 (Unaudited)
Current tax		
– Macau Complementary Tax	**1,570**	1,556
– PRC Enterprise Income Tax	**991**	253
– Cyprus Corporate Income Tax	**388**	824
– Hong Kong Profit Tax	**1,204**	359
– Singapore Corporate Income Tax	**816**	508
	4,969	3,500
Under provision in prior year	**2,072**	811
	7,041	4,311

The Company was incorporated in the Cayman Islands and is exempted from Cayman Islands income tax.

Subsidiaries in Macau are subject to Macau Complementary Tax at a rate of 12% on the assessable income exceeding MOP600,000 each for both periods.

Under the Law of the PRC Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% for both periods.

The subsidiary in Cyprus is subject to Cyprus Corporate Income Tax at a rate of 12.5% on the assessable income for both periods.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

6. INCOME TAX EXPENSE *(Continued)*

Subsidiaries in Hong Kong which are qualified for the two-tiered profit tax regime are subject to Hong Kong Profit Tax at a rate of 8.25% on the first HK$2 million assessable income and 16.5% on the assessable income above HK$2 million. Subsidiaries in Hong Kong of the Group are subject to Hong Kong Profit Tax at a rate of 8.25% for both periods.

The subsidiary in Singapore is subject to Singapore Corporate Income Tax at a rate of 17% on the assessable income for both periods.

At the end of the current interim period, the Group has unused tax losses of MOP46,800,000 (31 December 2025: MOP55,925,000) available for offset against future profits. No deferred tax asset has been recognised due to the unpredictability of future profit streams. Included in unrecognised tax losses are losses of MOP15,802,000, MOP9,290,000, MOP14,357,000, MOP4,141,000, MOP156,000 and MOP107,000 (31 December 2025: MOP15,696,000, MOP9,501,000, MOP25,427,000, MOP3,499,000 and MOP156,000) that will expire in 2026, 2027, 2028, 2029, 2030 and 2031 respectively. Other losses may be carried forward indefinitely.

7. FINANCE COSTS

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
Interest expense on bank borrowings	**5,038**	4,420
Interest on lease liabilities	**31**	24
	5,069	4,444

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

8. PROFIT FOR THE PERIOD

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
Profit for the period has been arrived at after charging:		
Directors' emoluments	**4,487**	4,487
Other staff costs:		
Salaries and other allowances	**84,748**	58,098
Retirement benefit scheme contributions	**1,098**	804
Total staff costs	**90,333**	63,389
Less: amounts included in cost of goods and services	**(69,848)**	(45,231)
	20,485	18,158
Impairment losses (reversed) recognised on:		
– Trade receivables	**(356)**	2,896
– Contract assets	**151**	(415)
– Other receivables	**(35)**	163
– Trade-nature amount due from a related company	**(16)**	(13)
	(256)	2,631
Depreciation of property, plant and equipment (including right-of-use assets)	**13,746**	13,828
Expenses relating to short-term leases	**8,759**	3,305

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

9. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	Six months ended	
	30.6.2026	30.6.2025
	MOP'000	MOP'000
	(Unaudited)	(Unaudited)
Earnings		
Profit for the purpose of calculating basic and diluted earnings per share (profit for the period attributable to owners of the Company)	**10,867**	15,867

	Six months ended	
	30.6.2026	30.6.2025
	'000	'000
	(Unaudited)	(Unaudited)
Number of shares		
Weighted average number of ordinary shares for the purpose of calculating basic and diluted earnings per share	**3,980,719**	3,980,817

There were no potential ordinary shares in issue for both periods.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

10. PROPERTY, PLANT AND EQUIPMENT

During the current interim period, (i) the Group acquired approximately MOP4,321,000 (six months ended 30 June 2025: MOP5,383,000) motor vehicles, plant and machinery, office and computer equipment and right-of-use assets, (ii) the Group acquired land use rights of approximately MOP21,712,000 (six months ended 30 June 2025: MOPNil); and (iii) the Group transferred construction in progress of approximately MOP72,000 (six months ended 30 June 2025: MOP995,000) to plant and machinery.

During the current interim period, the Group disposed certain plant and machinery and resulted in a gain on disposal of property, plant and equipment amounted to approximately MOP173,000 (six months ended 30 June 2025: a loss amounted to MOP4,000).

During the current interim period, the Group reversed impairment loss amounted to MOP1,076,000 (six months ended 30 June 2025: MOPNil).

The Group entered into several leasing contracts with customers for steel structures leasing with a contractual term of 18 months. During the six months ended 30 June 2026, certain inventories amounted to MOP10,113,000 (six months ended 30 June 2025: MOP3,119,000) were transferred from inventories to plant and machinery as they are no longer held for sale in the ordinary course of business, but are held for rental to others and are expected to be used more than one period. A lease income of MOP8,157,000 (six months ended 30 June 2025: MOP11,756,000) has been recognised as the Group's revenue for the current period, and a deferred income of MOPNil is recognised in the condensed consolidated statement of financial position as of 30 June 2026 (31 December 2025: MOP2,042,000).

11. INVENTORIES

The inventories are mainly from intelligent manufacturing business and are stated at the lower of cost or net realisable value.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

12. CONTRACT ASSETS

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Contract assets from contract with customers	**58,275**	60,075
Less: Allowance for credit losses	**(6,254)**	(6,103)
	52,021	53,972
Represented by:		
Construction and fitting out works	**30,336**	29,826
High voltage power substation construction and its system installation works	**2,124**	2,499
E&M engineering services works	**19,527**	21,613
Provision of EV charging facilities	**34**	34
	52,021	53,972
Analysed as current		
Unbilled revenue	**10,752**	10,627
Retention receivables	**41,269**	43,345
	52,021	53,972

Typical payment terms which impact on the amount of contract assets recognised are as follows:

Construction business

The Group's construction contracts include payment schedules which require stage payments over the construction period once certain specified milestones are reached. The Group requires certain customers to provide upfront deposits and typically net offs the deposits with first payments. Unbilled revenue included in contract assets represents the Group's rights to receive consideration for works completed but not yet billed because the exercise of such rights is conditional upon customers' satisfaction with the contract works completed by the Group, customers' or external surveyors' issuance of certification on the works or the payment milestones being met. The contract assets are transferred to trade receivables when the rights become unconditional, which is typically at the time the Group obtains certification of the completed contract works from customers or external surveyors or meets payment milestones.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

12. CONTRACT ASSETS *(Continued)*

Construction business *(Continued)*

The Group also typically agrees to a retention period ranging from one year to two years for 5% to 10% of the contract value. This amount is included in contract assets until the end of the retention period as the Group's entitlement to this final payment is conditional on its satisfaction of the defect liability period of individual contracts. The Group typically reclassifies contract asset to trade receivables when the defect liability period expires and certificate of making good defects is obtained.

The Group classifies these contract assets as current because the Group expects to realise them in its normal operating cycle.

As at 30 June 2026, retention money held by customers for contract works amounted to MOP41,269,000 (31 December 2025: MOP43,345,000) of which MOPNil (31 December 2025: MOP51,000) represented the retention money held by China State Construction (Hong Kong) – China Construction (Macau) – EHY Joint Venture, the associate of the Company. Retention money is unsecured, interest-free and recoverable at the end of the defect liability period of individual contracts ranging from one year to two years from the date of the completion of the respective projects.

The following is an aging analysis of retention money which is to be settled, based on the expiry of defect liability period, at the end of the reporting period.

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Within one year	**20,038**	12,563
After one year	**21,231**	30,782
	41,269	43,345

As at 30 June 2026, included in the Group's contract assets are retention money with a carrying amount of MOP18,420,000 (31 December 2025: MOP12,349,000), which are past due but not impaired as there has not been a significant change in credit quality and the amounts are still considered as recoverable based on historical experience. The Group does not hold any collateral over these balances.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

13. TRADE AND OTHER RECEIVABLES

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Trade receivables from contracts with customers	**451,693**	471,836
Less: Allowance for credit losses	**(31,119)**	(31,609)
	420,574	440,227
Other debtors, deposits and prepayments		
– Deposits	**6,488**	8,168
– Prepayments for new construction materials	**98,461**	47,017
– Prepayments for construction	**8,863**	8,389
– Others *(Note 1)*	**57,064**	77,318
Less: allowance for credit losses	**(7,214)**	(7,249)
	584,236	573,870
Analysed as:		
Current assets	**584,236**	569,743
Non-current assets *(Note 2)*	**–**	4,127
	584,236	573,870

Notes:

1. Others mainly included value-added taxes recoverable, receivables from certain sub-contractors and other receivables.

2. Amount represents the deposit paid for the bid for the land use rights of a piece of land in Gujing Town, Xinhui District, Jiangmen, Guangdong Province, the PRC.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

13. TRADE AND OTHER RECEIVABLES *(Continued)*

The Group allows a credit period of 0 to 90 days to its customers. The aging analysis of the Group's trade receivables, net of allowance for credit losses, based on invoice date at the end of the reporting period are as follows:

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
0 – 90 days	**297,391**	332,484
91 – 365 days	**110,249**	89,722
1 – 2 years	**7,205**	12,506
Over 2 years	**5,729**	5,515
	420,574	440,227

At 30 June 2026, included in the Group's trade receivables balance are debtors with aggregate carrying amount of MOP223,392,000 (31 December 2025: MOP361,704,000) which are past due as at the reporting date. Out of the past due balances, MOP95,160,000 (31 December 2025: MOP84,976,000) has been past due more than 90 days and is not considered as in default. Majority of the Group's trade receivables that are past due but not impaired are from customers with good credit quality with reference to their respective settlement history and forward-looking information. The Group does not hold any collateral over these balances.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

14. AMOUNTS WITH RELATED COMPANIES

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Non-trade nature		
Amounts due from related companies		
ACEL Engineering Company Limited *(note a)*	**2,864**	3,539
China State Construction (Hong Kong) - China Construction (Macau) – EHY Joint Venture ("CSHK – CCM – EHY JV") *(note b)*	–	7,721
	2,864	11,260
Trade nature		
Amount due from a related company		
CSHK – CCM – EHY JV *(note b)*	–	1,131
Less: Allowance for credit losses	–	(16)
	–	1,115
	2,864	12,375

The Group typically allows a credit period of 30 to 45 days to its related companies. The following is an aging analysis of the trade-nature amounts due from related companies, presented based on invoice date at the end of the reporting period.

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
91 – 365 days	–	1,115

At 31 December 2025, a carrying amount of MOP1,115,000 which was past due but not impaired as there has not been a significant change in credit quality and amount is still considered as recoverable. The Group does not hold any collateral over this balance.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

14. AMOUNTS WITH RELATED COMPANIES *(Continued)*

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Non-trade nature		
Amount due to a related company		
Lei Hong Engineering Limited *(note a)*	**80**	211

Notes:

(a) Mr. Sou Kun Tou and Mr. Kuok Lam Sek ("Mr. Kuok"), the executive directors of the Company have beneficial interests and control over these related companies. The amounts are unsecured, interest free and repayable/recoverable on demand.

(b) CSHK-CCM-EHY JV is an associate of the Company. The non-trade amount is unsecured, interest free and recoverable on demand.

15. DERIVATIVE FINANCIAL INSTRUMENTS

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Foreign exchange forward contracts	**1,524**	–
Analysis by		
Current	**1,524**	–

During the current interim period, the Group recognised an unrealised gain on fair value changes of derivative financial instruments amounting to MOP1,503,000 (six months ended 30 June 2025: MOPNil) in the condensed consolidated statement of profit or loss and other comprehensive income.

16. PLEDGED BANK DEPOSITS/CASH AND CASH EQUIVALENTS

Pledged bank deposits represent fixed-rate bank deposits which are pledged to secure bank guarantee to the Group and the foreign exchange forward contracts entered into by the Group. As at 30 June 2026, the pledged bank deposits carried interest rate ranging from 0.21% – 1.95% (31 December 2025: 0.21% – 1.7%) per annum and with an original maturity of three months to one year.

As at 30 June 2026, the bank balances carry interest at prevailing market rate of 0.0001% – 0.25% (31 December 2025: 0.0001% – 0.25%) per annum.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

17. TRADE PAYABLES AND ACCRUED CHARGES

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Trade payables	**191,321**	220,883
Retention payables	**20,579**	23,594
Other payables and accrued charges		
– Accrued staff costs	**22,103**	25,940
– Accrued construction costs	**53,160**	62,533
– Accrued labour fee	**15,995**	19,009
– Accrued transportation costs	**41,376**	34,187
– Other accruals	**24,288**	32,068
– Receipts in advance	**36**	29
	368,858	418,243

The credit period of trade purchases is 0 to 90 days. Aging analysis of the Group's trade payables based on invoice date at the end of the reporting period is as follows:

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
0 – 90 days	**108,983**	122,493
91 – 365 days	**63,174**	93,483
1 – 2 years	**18,621**	4,381
Over 2 years	**543**	526
	191,321	220,883

Retention payables are interest-free and payable at the end of defect liability period of individual contracts ranging from one to two years from the date of completion of the respective project.

The following is an aging analysis of retention payables which are to be settled, based on the expiry of the defect liability period, at the end of the reporting period.

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
On demand or within one year	**18,256**	17,941
After one year	**2,323**	5,653
	20,579	23,594

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

18. BANK BORROWINGS

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Bank loans		
– repayable within one year	**229,920**	180,668
– repayable more than one year but not exceeding two years	**5,793**	73,587
	235,713	254,255
Less: amount shown under current liabilities	**(229,920)**	(180,668)
Amount shown under non-current liabilities	**5,793**	73,587
Analysis by:		
– Secured (note)	**142,377**	155,633
– Unsecured	**93,336**	98,622
	235,713	254,255

As at 30 June 2026, the Group held variable-rate bank loans with an aggregate amount of MOP191,613,000 (31 December 2025: MOP217,319,000) with interest rates ranging from Prime rate issued by Macau Monetary Authority ("Prime rate") less 1.05% to 1.63% (31 December 2025: Prime rate less 1.05% to 1.63%) per annum in Macau, and ranged from Loan Prime Rate ("LPR") less 0.20% to 0.25% (31 December 2025: LPR plus 0.25% or LPR less 0.20% to 0.25%) per annum in the PRC, respectively.

In addition, the Group has fixed-rate bank loans in the PRC with an aggregate amount of MOP44,100,000 (31 December 2025: MOP36,936,000) which are repayable within one year with interest rate 2.6% (31 December 2025: 2.6% to 3%) per annum.

Note: As at 30 June 2026, the Group's bank borrowings amounted to MOP142,377,000 (31 December 2025: MOP155,633,000), which are secured by property, plant and equipment (including right-of-use assets) of MOP267,926,000 (31 December 2025: MOP252,862,000).

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

19. SHARE CAPITAL

	Number of shares	Amount MOP'000
Ordinary shares of HK$0.01 each		
Authorised:		
At 1 January 2025, 30 June 2025, 1 January 2026 and 30 June 2026	**5,000,000,000**	**51,500**
Issued and fully paid:		
At 1 January 2025 (audited)	**3,981,399,188**	**41,008**
Shares repurchased and cancelled *(note)*	**(680,000)**	**(7)**
At 30 June 2025 (unaudited), 31 December 2025 (audited) and 30 June 2026 (unaudited)	**3,980,719,188**	**41,001**

* *less than MOP1,000*

Note: During the six months ended 30 June 2025, the Company repurchased 680,000 shares for an aggregate consideration of approximately HK$134,000 (equivalent to MOP138,000) and cancelled those shares upon repurchased.

None of the Company's subsidiaries purchased, sold or redeemed any of the Company's listed securities during the current interim period.

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

20. RELATED PARTY DISCLOSURES

(i) Transactions

The Group had the following transactions with related parties during the current interim period:

		Six months ended	
Name of related parties	Nature of transaction	**30.6.2026 MOP'000 (Unaudited)**	30.6.2025 MOP'000 (Unaudited)
Mr. Kuok and Ms. Wong Fong Peng (the spouse of Mr. Kuok)	Short-term office rental expenses paid	**343**	343
CSHK – CCM – EHY JV *(note 14(b))*	Management expenses paid	**–**	2

(ii) Compensation of key management personnel

The remuneration of executive directors of the Company and other members of key management was as follows:

	Six months ended	
	30.6.2026 MOP'000 (Unaudited)	30.6.2025 MOP'000 (Unaudited)
Short term benefits	**7,068**	7,064
Post-employment benefits	**11**	11
	7,079	7,075

Notes to the Condensed Consolidated Financial Statements (Continued)

FOR THE SIX MONTHS ENDED 30 JUNE 2026

21. PERFORMANCE BONDS AND CONTINGENT LIABILITY

Certain customers of construction contracts undertaken by the Group require the group entities to issue guarantees for the performance of contract works in the form of performance bonds and secured by pledged bank deposits (note 16), promissory notes and corporate guarantee. The performance bonds are released when the construction contracts are completed or substantially completed.

At the end of the reporting period, the Group had outstanding performance bonds as follows:

	30.6.2026 MOP'000 (Unaudited)	31.12.2025 MOP'000 (Audited)
Issued to the Group by banks	**57,993**	64,219

As at 30 June 2026, the Group has obtained total credit facilities of approximately MOP113,300,000 (31 December 2025: MOP113,300,000) for the issuance of performance bonds and these credit facilities were secured by (i) the pledged bank deposits of approximately MOP18,741,000 (31 December 2025: MOP18,600,000); (ii) the promissory notes of approximately MOP309,000,000 (31 December 2025: MOP309,000,000); and (iii) the corporate guarantee provided by the Company.

Other Information

CORPORATE GOVERNANCE PRACTICES

The Board and the management of the Company are committed to the maintenance of good corporate governance practices and procedures. The Board believes that good corporate governance standards are essential in providing a framework for the Company to safeguard the interests of the shareholders of the Company (the "Shareholders"), enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has adopted the code provisions set out in Part 2 of the Corporate Governance Code (the "CG Code") in Appendix C1 to the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") as the basis of the Company's corporate governance practices.

The Board is of the opinion that the Company has complied with all the code provisions in Part 2 of the CG Code throughout the Period.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix C3 to the Listing Rules as its own code of conduct regarding securities transactions by the Directors. Having made specific enquiries of all the Directors, each of the Directors confirmed that he/she has complied with the required standards set out in the Model Code throughout the Period.

Pursuant to Rule B.13 of the Model Code, the Directors have also requested any employee of the Company or director or employee of a subsidiary of the Company who, because of his/her office or employment in the Company or a subsidiary, is likely to possess inside information in relation to the securities of the Company, not to deal in securities of the Company when he/she would be prohibited by the Model Code from dealing as if he/she were a Director.

INTERIM DIVIDEND

The Board did not recommend the payment of an interim dividend for the Period (six months ended 30 June 2025: nil).

PURCHASE, REDEMPTION OR SALE OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities (including sale of treasury Shares) during the Period. As at 30 June 2026, the Company did not have any treasury shares.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the articles of association of the Company or the applicable laws of the Cayman Islands where the Company is incorporated, which would oblige the Company to offer new Shares on a pro-rata basis to existing Shareholders.

Other Information (Continued)

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2026, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying Shares and debentures of the Company and its associated corporations (as defined in Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be entered in the register kept under section 352 of the SFO, or required to be notified to the Company and the Stock Exchange in accordance with the Model Code contained in the Listing Rules were as follows:

(i) Long positions in the Shares and underlying Shares of the Company

Name of Director	Nature of interest	Number of Shares	Approximate percentage of shareholding interest (Note 1)
Mr. Kuok Lam Sek ("Mr. Kuok") (Note 2)	Interest of the controlled corporation	2,040,802,000	51.27%
Mr. Sou Kun Tou ("Mr. Sou") (Note 2)	Interest of the controlled corporation	2,040,802,000	51.27%
Ms. Chan Po Yi, Patsy	Beneficial interest	675,000	0.02%

Notes:

(1) Based on 3,980,719,188 Shares in issue as at 30 June 2026.

(2) MECOM Holding Limited is owned as to 35% by Mr. Kuok, 35% by Mr. Sou, 15% by Mr. Lam Kuok Wa ("Mr. Lam") and 15% by Mr. Lao Ka Wa ("Mr. Lao"), respectively. Mr. Kuok, Mr. Sou, Mr. Lam and Mr. Lao are parties acting in concert.

Other Information (Continued)

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES *(Continued)*

(ii) Interests in associated corporation of the Company

Name of Director	Name of associated corporation	Nature of interest	Number of shares	Percentage holding
Mr. Kuok (Note)	MECOM Holding Limited	Beneficial owner and interest held jointly with other persons	100	100%
Mr. Sou (Note)	MECOM Holding Limited	Beneficial owner and interest held jointly with other persons	100	100%

Note: MECOM Holding Limited is owned as to 35% by Mr. Kuok, 35% by Mr. Sou, 15% by Mr. Lam and 15% by Mr. Lao, respectively. Mr. Kuok, Mr. Sou, Mr. Lam and Mr. Lao are parties acting in concert.

Save as disclosed above, as at 30 June 2026, none of the Directors or chief executive of the Company had interests or short positions in the Shares, underlying Shares and debentures of the Company or any associated corporation (as defined in Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be entered in the register kept under section 352 of the SFO, or required to be notified to the Company and the Stock Exchange in accordance with the Model Code.

Other Information (Continued)

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES AND UNDERLYING SHARES

As at 30 June 2026, the interests or short positions of persons other than the Directors and chief executive of the Company in the Shares and underlying Shares as required by Divisions 2 and 3 of Part XV of the SFO to be disclosed to the Company or as recorded in the register required to be kept under section 336 of the SFO were as follows:

Long positions in the Shares and underlying Shares of the Company

Name	Nature of interest	Number of Shares	Approximate percentage of shareholding interest (Note 1)
Mr. Lam (Note 2)	Interest of the controlled corporation	2,040,802,000	51.27%
Mr. Lao (Note 2)	Interest of the controlled corporation	2,040,802,000	51.27%
MECOM Holding Limited	Beneficial owner	2,040,802,000	51.27%
Mr. Kuok Wai Hang (Note 3)	Interest of the controlled corporation	542,681,500	13.63%
Macau New Base Investment Company Limited ("Macau New Base")	Beneficial owner	542,681,500	13.63%

Notes:

(1) Based on 3,980,719,188 Shares in issue as at 30 June 2026.

(2) MECOM Holding Limited is owned as to 35% by Mr. Kuok, 35% by Mr. Sou, 15% by Mr. Lam and 15% by Mr. Lao, respectively. Mr. Kuok, Mr. Sou, Mr. Lam and Mr. Lao are parties acting in concert.

(3) Macau New Base is owned as to 100% by Mr. Kuok Wai Hang.

Save as disclosed above, as at 30 June 2026, the Directors had not been notified by any other persons (other than the Directors or chief executive of the Company) who had interests or short position in the Shares or underlying Shares which would fall to be disclosed to the Company under Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

Other Information (Continued)

SHARE OPTION SCHEME

The Company has adopted the Share Option Scheme on 23 January 2018 and became effective upon the listing of the Company's shares on the Stock Exchange on 13 February 2018. The purpose of the Share Option Scheme is to recognise and acknowledge the contributions that the eligible participants had or may have made to the Group.

During the Period, no option has been granted, agreed to be granted, exercised, cancelled or lapsed under the Share Option Scheme. Therefore, there were no Shares that may be issued in respect of share options granted under all schemes of the Company during the six months ended 30 June 2026, being 0% of the weighted average number of shares of the relevant class in issue for the Period. The total number of shares available for issue under the Share Option Scheme as at the date of the beginning and the end of the Period and as at the date of this interim report is 118,100,000 Shares, representing approximately 2.97% of the issued share capital of the Company as at the date of this interim report.

DISCLOSURE REQUIREMENT UNDER RULE 13.21 OF THE LISTING RULES

Facility Agreement dated 7 July 2025

In July 2025, EHY Construction and Engineering Company Limited ("EHY") and Sun Hung Yip Engineering Construction Company Limited ("SHY") as borrowers and the Company as guarantor entered into the facility agreement (the "2025 Facility Agreement A") with Tai Fung Bank (the "Bank") for (i) a revolving commitment for issuance of bank guarantees of up to HK$110,000,000 for EHY and SHY, and (ii) a revolving loan facility of up to HK$43,000,000 and a bank overdraft facility of up to HK$10,000,000 for EHY, for the period up to 11 July 2026 (collectively, the "2025 Facilities A").

Facility Agreement dated 21 July 2025

In July 2025, Ao Gang Construction (Macau) Limited ("Ao Gang") as borrower and the Company and MECOM International New Materials Technology (Guangdong) Co., Ltd.* ("MECOM International") as guarantors entered into the facility agreement (the "2025 Facility Agreement B") with the Bank for (i) the revolving invoice financing facility of up to HK$40,000,000 for the period up to 11 October 2026, and (ii) a revolving loan facility of up to HK$60,000,000 for the period up to 27 October 2026 (collectively, the "2025 Facilities B").

Under the terms of the 2025 Facility Agreement A and 2025 Facility Agreement B (collectively, the "2025 Facility Agreements"), it will constitute an event of default if, among other things, Mr. Kuok and Mr. Sou cease to exercise management control right over the Company. On and at any time after the occurrence of a continuing event of default, the Bank may, upon notice to the borrowers and/or guarantors thereunder (as the case may be), cancel all or any part of the commitment immediately and/or declare that all or part of the 2025 Facilities A and the 2025 Facilities B (collectively, the "2025 Facilities"), together with the accrued interest, and all other amounts accrued or outstanding become immediately due and payable and/or declare that all or part of the 2025 Facilities be payable on demand; and/or exercise any or all of its rights, remedies, powers and discretions under the 2025 Facility Agreements.

As at 30 June 2026, the 2025 Facility Agreements still subsisted.

Please refer to the Company's announcements dated 8 July 2025 and 25 July 2025 for further information.

Other Information (Continued)

Facility Agreement dated 9 July 2026

In July 2026, EHY and SHY as borrowers and the Company as guarantor entered into the facility agreement (the "2026 Facility Agreement") with the Bank for (i) a revolving commitment for issuance of bank guarantees of up to HK$110,000,000 for EHY and SHY, and (ii) a revolving loan facility of up to HK$43,000,000 and a bank overdraft facility of up to HK$10,000,000 for EHY, for the period up to 11 July 2027 (collectively, the "2026 Facilities").

Under the terms of the 2026 Facility Agreement, it will constitute an event of default if, among other things, Mr. Kuok and Mr. Sou cease to exercise management control right over the Company. On and at any time after the occurrence of a continuing event of default, the Bank may, upon notice to the borrowers and/or guarantors thereunder (as the case may be), cancel all or any part of the commitment immediately and/or declare that all or part of the 2026 Facilities, together with the accrued interest, and all other amounts accrued or outstanding become immediately due and payable and/or declare that all or part of the 2026 Facilities be payable on demand; and/or exercise any or all of its rights, remedies, powers and discretions under the 2026 Facility Agreement.

Please refer to the Company's announcement dated 13 July 2026 for further information.

AUDIT COMMITTEE

The Company has established the audit committee of the Company (the "Audit Committee") with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph D.3 of Part 2 of the CG Code. The Audit Committee consists of three members, namely Ms. Chan Po Yi, Patsy, Mr. Cheung Kiu Cho, Vincent and Mr. Lio Weng Tong, all being independent non-executive Directors. The Audit Committee is chaired by Ms. Chan Po Yi, Patsy who has appropriate professional qualifications as required under Rule 3.10(2) of the Listing Rules.

The primary duties of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the financial reporting process, internal control and risk management system of the Group, to oversee the audit process and to perform other duties and responsibilities as assigned by the Board.

REVIEW OF INTERIM FINANCIAL INFORMATION

The Audit Committee and the Company's external auditor, OOP CPA & Co., have reviewed the accounting principles and practices adopted by the Group and have reviewed the condensed consolidated financial statements of the Group for the six months ended 30 June 2026 and this interim report.

EVENTS AFTER THE REPORTING PERIOD

Save as disclosed in this report, there were no other important events affecting the Group that had occurred after 30 June 2026 and up to the date of this report.

Other Information (Continued)

UPDATE ON DIRECTORS' INFORMATION

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in information of the Directors since the date of the Company's 2025 Annual Report are set out below.

Name of Director	Details of Changes
Ms. Chan Po Yi, Patsy	Retired as the chief executive officer of Northeast Asia Region of Richemont Asia Pacific Limited effective from 1 August 2026, where she was responsible for overseeing its operations in Hainan, Hong Kong, Macau and Taiwan. Since 5 January 2026, Ms. Chan has been appointed as an independent director of Black Spade Acquisition III Co, a special purpose acquisition company listed on the New York Stock Exchange (NYSE: BIII) which is focused on identifying a business combination target that is related to or in the entertainment industry and digital financial infrastructure, with a focus on digital assets, Web3 technologies, financial services infrastructure and blockchain-driven business models.
Mr. Cheung Kiu Cho, Vincent	Mr. Cheung holds a number of social appointments, including being a member of the Guangdong Provincial Association for Science and Technology (廣東省科學技術協會), member of the Hong Kong Town Planning Board (城市規劃委員會) with effect from 1 April 2026 for a term of two years ending on 31 March 2028, member of the Real Estate Services Training Board (房地產服務業訓練委員會) under the Vocational Training Council (職業訓練局), board-appointed member of the Professional Development Committee of the Estate Agents Authority (地產代理監管局). Mr. Cheung is also the President of the Hong Kong Institute of Real Estate Administrators and a member of the Hong Kong Securities and Investment Institute.

On behalf of the Board

MECOM Power and Construction Limited
Kuok Lam Sek
Chairman

Hong Kong, 27 August 2026

* *For identification purpose only*