



Build King Holdings Limited

(Incorporated in Bermuda with limited liability)
(Stock Code : 00240)

2026
INTERIM REPORT



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Interim Financial Highlights

The board of directors (the “Board”) of Build King Holdings Limited (the “Company”) announces the interim results of the Company and its subsidiaries (the “Group”) for the six months ended 30 June 2026.

FINANCIAL PERFORMANCE HIGHLIGHTS

Percentage of increase in equity** per share	1%
Equity	HK\$2,952 million
Equity per share	HK\$2.38
Group revenue	HK\$5,961 million
Profit attributable to owners of the Company	HK\$187 million
Interim dividend per share	HK4 cents

** equity refers to equity attributable to owners of the Company

INTERIM DIVIDEND

The Board declared an interim dividend of HK4 cents (six months ended 30 June 2025: HK4 cents) per ordinary share for the six months ended 30 June 2026.

Management Discussion and Analysis

BUSINESS REVIEW AND PROSPECTS

RESULTS

For the six months ended 30 June 2026 (the “Period”), the Group recorded revenue of HK\$6.0 billion (2025: HK\$6.9 billion), representing a decrease of 14%. Gross profit amounted to HK\$431.7 million (2025: HK\$453.8 million), while profit attributable to owners of the Company amounted to HK\$187.4 million (2025: HK\$178.6 million), representing a decrease of 5% and an increase of 5%, respectively, compared with the corresponding period of 2025.

The decrease in turnover was mainly attributable to the completion and near completion of certain projects, while turnover from newly awarded projects gradually increased. Improved final values of projects in their final stages contributed to a higher gross profit margin, which, together with a reduction in administrative expenses, resulted in an increase in profit attributable to owners of the Company.

OPERATIONAL REVIEW

Hong Kong

The Group provides a full spectrum of construction services in Hong Kong, ranging from building construction and civil engineering works to foundation, electrical and mechanical, interior refurbishment and fitting-out works. Total revenue from construction services for the Period amounted to HK\$5.8 billion (2025: HK\$6.8 billion). After deducting directly attributable expenses, segment profit decreased to HK\$198 million (2025: HK\$214 million).

Since the beginning of the year, the Group has secured new construction contracts with an attributable contract value of approximately HK\$6.4 billion. As at the date hereof, the value of outstanding contracts to be completed was approximately HK\$32.6 billion, comprising HK\$19 billion from the Civil Division, HK\$12.7 billion from the Building Division and HK\$0.9 billion from the Specialist Division.

Mainland China

The Group operates steam supply plants in Gansu and Hubei, which supply steam to factories within industrial parks, and provides operational management services to a sewage treatment plant in Wuxi for the treatment of domestic and industrial wastewater. Total revenue generated from the Group’s environmental projects in Mainland China for the Period amounted to HK\$141 million (2025: HK\$111 million). The increase in revenue was primarily attributable to the steady improvement in the operations of the Group’s steam plants. During the Period, the Group’s operating plants supplied an average of 135 tonnes/hour of steam, representing an increase of 25% as compared with 108 tonnes/hour in the corresponding period of 2025. After deducting directly attributable expenses, segment profit increased to HK\$32 million (2025: segment profit of HK\$14 million).

The Group holds a 10% interest in the urban redevelopment project known as Haitao Garden, located at 58 Haitao Road, Yantian District, Shenzhen, which is planned for residential and commercial development (the “Shenzhen Project”). During the Period, presales of the Shenzhen Project commenced, and construction is expected to be completed in phases between 2027 and 2029.

Management Discussion and Analysis

Employees and Remuneration Policies

As at 30 June 2026, the Group had a total of 3,410 employees (at 31 December 2025: 3,587 employees). Total staff costs, comprising directors' remuneration, other staff costs and retirement benefit scheme contributions, amounted to HK\$1,008 million for the Period (2025: HK\$1,022 million).

Competitive remuneration packages are structured for employees with reference to their respective responsibilities, qualifications, experience and performance. In addition, discretionary bonuses may be paid based on the financial performance of the Group and individual performance.

FINANCIAL REVIEW

Liquidity and Financial Resources

As at 30 June 2026, the Group had liquid assets of HK\$3,390 million (at 31 December 2025: HK\$2,661 million), comprising financial assets at fair value through profit or loss of HK\$67 million (at 31 December 2025: HK\$73 million), time deposits with original maturities of not less than three months of HK\$1 million (at 31 December 2025: HK\$1 million), and bank balances and cash of HK\$3,322 million (at 31 December 2025: HK\$2,587 million).

As at 30 June 2026, the Group had total interest-bearing borrowings of HK\$100 million (at 31 December 2025: HK\$88 million), comprising bank loans of HK\$100 million (at 31 December 2025: HK\$88 million). The maturity profile of the interest-bearing borrowings for both periods is set out below.

	At 30 June 2026 HK\$ million	At 31 December 2025 HK\$ million
On demand or within one year	46	48
In the second year	9	1
In the third to fifth year inclusive	45	39
	100	88

The Group's borrowings, bank balances and cash, and financial assets at fair value through profit or loss were principally denominated in Hong Kong dollars. Accordingly, the Group was not exposed to significant foreign exchange rate fluctuations. During the Period, the Group did not enter into any financial instruments for hedging purposes. As at 30 June 2026, total borrowings of HK\$54 million (at 31 December 2025: HK\$42 million) carried interest at fixed rates.

Management Discussion and Analysis

Capital Structure and Gearing

As at 30 June 2026, total equity was HK\$2,942 million (at 31 December 2025: HK\$2,910 million), comprising ordinary share capital of HK\$124 million (at 31 December 2025: HK\$124 million), reserves of HK\$2,828 million (at 31 December 2025: HK\$2,797 million) and non-controlling interests of (HK\$10 million) (at 31 December 2025: (HK\$11 million)).

The final dividend of HK7.0 cents per ordinary share and the special dividend of HK6.0 cents per ordinary share for the year ended 31 December 2025, totalling approximately HK\$161 million, were approved by the shareholders of the Company on 22 May 2026 and recognised as an appropriation of reserves during the Period. Apart from the aforesaid dividend payment and the reported interim profit, there were no other significant movements in the Group's reserves during the Period.

As at 30 June 2026, the gearing ratio, representing total interest-bearing borrowings as a percentage of total equity, was 3% (at 31 December 2025: 3%).

Pledge of Assets

As at 30 June 2026, the Group's bank deposits amounting to HK\$64 million (at 31 December 2025: HK\$90 million) were pledged to banks to secure banking facilities granted to the Group.

As at 30 June 2026, the Group's property, plant and equipment amounting to approximately HK\$51 million (at 31 December 2025: nil) were pledged to banks to secure banking facilities granted to the Group.

Dividend

INTERIM DIVIDEND

The Board has declared an interim dividend of HK4 cents (six months ended 30 June 2025: HK4 cents) per ordinary share for the six months ended 30 June 2026 to the shareholders of the Company whose names appear in the register of members of the Company on Monday, 14 September 2026.

It is expected that the payment of the interim dividend will be made on Monday, 28 September 2026.

CLOSURE OF REGISTER OF MEMBERS

The record date for the interim dividend will be Monday, 14 September 2026. The register of members of the Company will be closed from Friday, 11 September 2026 to Monday, 14 September 2026, both days inclusive, during which period no transfer of shares will be registered. In order to qualify for the interim dividend, all transfers of shares accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Tricor Investor Services Limited, at 17/F., Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:00 p.m. on Thursday, 10 September 2026.

Disclosure of Interests

DIRECTORS' INTERESTS

As at 30 June 2026, the interests and short positions of the directors of the Company (the "Directors") and chief executive of the Company in the shares of the Company (the "Shares"), underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) as recorded in the register kept by the Company pursuant to section 352 of the SFO, or which were required to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix C3 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), were as follows:

(I) The Company

Interests in Shares

Name of Director	Capacity/ Nature of interest	Number of Shares held		Percentage of shareholding (%)
		Long position (Note)	Short position	
Zen Wei Peu, Derek	Personal	122,825,228	—	9.89
Lui Yau Chun, Paul	Personal	1,683,092	—	0.14
Tsui Wai Tim	Personal	1,150,000	—	0.09
Chan Chi Ming	Personal	400,000	—	0.03
David Howard Gem	Personal	900,000	—	0.07
Chang Kam Chuen, Desmond	Personal	1,500,000	—	0.12

Note:

Long position in the Shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).

(II) Associated Corporations

Interests in shares

Name of Director	Name of company	Capacity/ Nature of interest	Number of shares held		Percentage of shareholding (%)
			Long position (Note 1)	Short position	
Zen Wei Peu, Derek	Wai Kee Holdings Limited ("Wai Kee")	Personal	270,880,078	—	34.15
		Securities interest	24,601,000	—	3.11
	Build King (Zens) Engineering Limited (Note 2)	Personal	2,000,000	—	10.00
	Wai Luen Stone Products Limited	Personal	30,000	—	37.50
Lui Yau Chun, Paul	Wai Kee	Personal	200,000	—	0.03

Notes:

- Long position in the shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).
- Formerly known as Wai Kee (Zens) Construction & Transportation Company Limited.

Disclosure of Interests

DIRECTORS' INTERESTS (Continued)

Save as disclosed above, none of the Directors or chief executive of the Company had any interests or short positions in any Shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register kept by the Company pursuant to section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

Save as disclosed above, none of the Directors nor their spouses or children under 18 years of age were granted or had exercised any rights to subscribe for any securities of the Company or any of its associated corporations.

SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 30 June 2026, so far as was known to the Directors or chief executive of the Company, the following persons (other than Directors or chief executive of the Company) had interests or short positions in the Shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept by the Company under section 336 of the SFO:

Name of substantial Shareholder	Nature of interest	Number of Shares held and percentage of shareholding			
		Long Position (Note 1)		Short Position	
		Number of Shares	%	Number of Shares	%
Top Horizon Holdings Limited ("Top Horizon") (Note 2)	Beneficial owner	724,435,033	58.33	—	—
Wai Kee (Zens) Holding Limited ("Wai Kee (Zens)") (Note 3)	Interest in a controlled corporation	724,435,033	58.33	—	—
Wai Kee (Note 4)	Interest in a controlled corporation	724,435,033	58.33	—	—

Notes:

1. Long position in the Shares.
2. Top Horizon is a direct wholly-owned subsidiary of Wai Kee (Zens). Mr. Zen Wei Peu, Derek is a director of Top Horizon.
3. Wai Kee (Zens) is deemed to be interested in the Shares through its interests in Top Horizon. Mr. Zen Wei Peu, Derek is a director of Wai Kee (Zens).
4. Wai Kee (Zens) is a direct wholly-owned subsidiary of Wai Kee. Accordingly, Wai Kee is deemed to be interested in the Shares through its interests in Wai Kee (Zens). Mr. Zen Wei Peu, Derek is the Chairman, the Chief Executive Officer and an executive director of Wai Kee.

Save as disclosed above, as at 30 June 2026, no other person (other than Directors or chief executive of the Company) had an interest or a short position in the Shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.



Corporate Governance

CORPORATE GOVERNANCE CODE

The Company has complied with the code provisions of the Corporate Governance Code as set out in Part 2 of Appendix C1 to the Listing Rules throughout the six months ended 30 June 2026, except for code provision C.2.1 in respect of the separate roles of the chairman and chief executive officer.

Mr. Zen Wei Peu, Derek has been both the Chairman and Chief Executive Officer of the Company. In addition to his responsibilities as Chairman overseeing the function of the Board and formulating overall strategies and policies of the Company, Mr. Zen has taken up the management of the Group's business and overall operation. However, the day-to-day running of the Company has been delegated to the divisional heads responsible for the different aspects of the business.

The Board considers that this structure will not impair the balance of power and authority between the Board and the management of the business of the Group given that there are a strong and independent element on the Board and a clear division of responsibility in running the business of the Group. The Board believes that the structure outlined above is beneficial to the Company and its business.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code set out in Appendix C3 of the Listing Rules as its own code of conduct regarding Directors' Securities Transactions. All Directors have confirmed, following specific enquiry, that they have complied with the Model Code throughout the six months ended 30 June 2026.

Other Information

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) for the six months ended 30 June 2026.

AUDIT COMMITTEE

The Audit Committee of the Company has reviewed with the management, internal auditor and external auditor the accounting policies adopted by the Group and the unaudited interim financial information for the six months ended 30 June 2026.

DISCLOSURE PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

Upon enquiry by the Company, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the Company's last published annual report.

APPRECIATION

I would like to take this opportunity to express my hearty gratitude to our shareholders, clients, business partners, directors and, not least, our staff for their hard work and loyalty.

By Order of the Board
Build King Holdings Limited
Zen Wei Peu, Derek
Chairman

Hong Kong, 26 August 2026

Report on Review of Condensed Consolidated Financial Statements



國富浩華（香港）會計師事務所有限公司
Crowe (HK) CPA Limited

香港 銅鑼灣 禮頓道77號 禮頓中心9樓
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77 Leighton Road,
Causeway Bay, Hong Kong

TO THE BOARD OF DIRECTORS OF BUILD KING HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

INTRODUCTION

We have reviewed the condensed consolidated financial statements of Build King Holdings Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 12 to 35, which comprise the condensed consolidated statement of financial position as of 30 June 2026 and the related condensed consolidated statement of profit or loss, condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six months period then ended, and notes to the condensed consolidated financial statements, including material accounting policy information. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 “Interim Financial Reporting” (“HKAS 34”) as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). The directors of the Company are responsible for the preparation and presentation of the condensed consolidated financial statements in accordance with HKAS 34. Our responsibility is to express a conclusion on the condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” as issued by the HKICPA. A review of condensed consolidated financial statements consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with HKAS 34.

Crowe (HK) CPA Limited

Certified Public Accountants

Hong Kong

26 August 2026

Chan Wai Dune, Charles

Practising Certificate Number P00712

Condensed Consolidated Statement of Profit or Loss

For the six months ended 30 June 2026

	NOTES	Six months ended 30 June	
		2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Revenue from services	3	5,961,343	6,899,772
Cost of sales		(5,529,682)	(6,445,935)
Gross profit		431,661	453,837
Investments and other income	5	45,090	33,897
Net decrease in fair value of financial assets at fair value through profit or loss ("FVTPL")		(6,439)	(15,599)
Administrative expenses		(251,622)	(264,880)
Finance costs	6	(1,755)	(3,776)
Share of results of joint ventures		(1,698)	(921)
Share of results of associates		16,720	2,123
Profit before tax	7	231,957	204,681
Income tax expense	8	(44,591)	(28,061)
Profit for the period		187,366	176,620
Profit (loss) for the period attributable to:			
Owners of the Company		187,364	178,559
Non-controlling interests		2	(1,939)
		187,366	176,620
Earnings per share	9	HK cents	HK cents
– Basic		15.1	14.4

Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended 30 June 2026

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Profit for the period	187,366	176,620
Other comprehensive income		
<i>Item that may be reclassified subsequently to profit or loss:</i>		
Exchange differences arising on translation of foreign operations	5,753	5,806
Total comprehensive income for the period	193,119	182,426
Total comprehensive income (expense) for the period attributable to:		
Owners of the Company	192,198	183,476
Non-controlling interests	921	(1,050)
	193,119	182,426

Condensed Consolidated Statement of Financial Position

At 30 June 2026

	NOTES	30 June 2026 (Unaudited) HK\$'000	31 December 2025 (Audited) HK\$'000
Non-current assets			
Property, plant and equipment	11	486,407	471,795
Right-of-use assets	11	38,238	41,426
Intangible assets		202,649	200,455
Goodwill		30,554	30,554
Interests in joint ventures	12	4,869	4,160
Interests in associates	13	45,262	38,835
Financial assets at FVTPL	14	328,559	328,559
		1,136,538	1,115,784
Current assets			
Inventories	15	115,089	146,212
Debtors, deposits and prepayments	16	1,002,905	799,094
Contract assets	17	3,123,973	3,536,438
Amounts due from fellow subsidiaries		3,702	3,564
Amount due from a joint venture		564	545
Amounts due from associates		15,464	15,024
Amounts due from other partners of joint operations		51,462	59,528
Financial assets at FVTPL	14	66,858	72,841
Tax recoverable		32,758	4,175
Pledged bank deposits		64,205	90,251
Time deposits with original maturity of not less than three months		577	557
Bank balances and cash		3,322,014	2,586,879
		7,799,571	7,315,108
Current liabilities			
Creditors and accrued charges	18	3,677,515	3,866,719
Contract liabilities		1,991,952	1,377,000
Lease liabilities		16,653	23,178
Amount due to an intermediate holding company		15,118	21,620
Amounts due to fellow subsidiaries		10,011	2,440
Amounts due to other partners of joint operations		51,135	9,020
Amounts due to non-controlling interests		1,098	1,098
Amount due to an associate		26,139	25,749
Tax payable		86,548	79,904
Bank loans - due within one year	19	99,800	88,344
		5,975,969	5,495,072
Net current assets		1,823,602	1,820,036
Total assets less current liabilities		2,960,140	2,935,820

Condensed Consolidated Statement of Financial Position

At 30 June 2026

	NOTES	30 June 2026 (Unaudited) HK\$'000	31 December 2025 (Audited) HK\$'000
Capital and reserves			
Ordinary share capital	20	124,188	124,188
Reserves		2,828,108	2,797,354
Equity attributable to owners of the Company		2,952,296	2,921,542
Non-controlling interests		(9,961)	(10,882)
Total equity		2,942,335	2,910,660
Non-current liabilities			
Deferred tax liabilities	21	5,750	5,750
Obligations in excess of interests in joint ventures	12	1,174	767
Obligations in excess of interests in associates	13	—	9,393
Lease liabilities		10,881	9,250
		17,805	25,160
		2,960,140	2,935,820

Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Attributable to owners of the Company								Non-controlling interests	Total equity
	Ordinary share capital	Share premium	Translation reserve	Other reserve	Special reserve	Asset revaluation reserve	Retained profits	Sub-total		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
				(Note a)	(Note b)					
At 1 January 2025 (audited)	124,188	14,186	(21,083)	(35,313)	(63,141)	4,290	2,639,101	2,662,228	12,780	2,675,008
Profit (loss) for the period	—	—	—	—	—	—	178,559	178,559	(1,939)	176,620
Exchange differences arising on translation of foreign operations	—	—	4,917	—	—	—	—	4,917	889	5,806
Total comprehensive income (expense) for the period	—	—	4,917	—	—	—	178,559	183,476	(1,050)	182,426
Dividend paid	—	—	—	—	—	—	(167,654)	(167,654)	—	(167,654)
At 30 June 2025 (unaudited)	124,188	14,186	(16,166)	(35,313)	(63,141)	4,290	2,650,006	2,678,050	11,730	2,689,780
At 1 January 2026 (audited)	124,188	14,186	(14,073)	(18,412)	(63,141)	4,290	2,874,504	2,921,542	(10,882)	2,910,660
Profit for the period	—	—	—	—	—	—	187,364	187,364	2	187,366
Exchange differences arising on translation of foreign operations	—	—	4,834	—	—	—	—	4,834	919	5,753
Total comprehensive income for the period	—	—	4,834	—	—	—	187,364	192,198	921	193,119
Dividend paid	—	—	—	—	—	—	(161,444)	(161,444)	—	(161,444)
At 30 June 2026 (unaudited)	124,188	14,186	(9,239)	(18,412)	(63,141)	4,290	2,900,424	2,952,296	(9,961)	2,942,335

Notes:

- The other reserve represents (i) the excess of the consideration paid over the additional interests in net assets of respective acquired subsidiaries and (ii) the capital contribution paid on behalf of the non-controlling interest.
- The special reserve represents adjustment in share capital on the reverse acquisition of the Company in 2004.

Condensed Consolidated Statement of Cash Flows

For the six months ended 30 June 2026

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Net cash from operating activities	930,986	155,425
Investing activities		
Purchases of property, plant and equipment	(37,410)	(26,530)
(Advances to) repayments from associates	(440)	48,197
Proceeds from disposal of property, plant and equipment	484	2,678
Withdrawal of pledged bank deposits	26,046	—
Dividends received from an associate	900	—
Loan to a joint venture	(2,000)	—
Advances to a joint venture	—	(53)
Placement of pledged bank deposits	—	(8,939)
Redemption of shareholder loan	—	400,000
Placement of time deposits	—	(12)
Withdrawal of time deposits	—	765
Net cash (used in) generated from investing activities	(12,420)	416,106
Financing activities		
New bank loans raised	57,353	70,048
(Repayment to) advance from an intermediate holding company	(6,502)	422
Repayments of bank loans	(48,017)	(39,424)
Dividend paid	(161,444)	(167,654)
Repayments of lease liabilities	(15,499)	(14,681)
Interest paid	(1,099)	(2,936)
Interest paid on lease liabilities	(266)	(460)
Net cash used in financing activities	(175,474)	(154,685)
Net increase in cash and cash equivalents	743,092	416,846
Cash and cash equivalents at beginning of the period	2,586,879	1,530,568
Effect of foreign exchange rate changes, net	(7,957)	(4,445)
Cash and cash equivalents at end of the period	3,322,014	1,942,969
Represented by:		
Bank balances and cash	3,322,014	1,942,969

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

1. GENERAL INFORMATION

Build King Holdings Limited (the “Company”) was incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Its immediate holding company is Top Horizon Holdings Limited, a company incorporated in the British Virgin Islands with limited liability. The directors of the Company (the “Directors”) consider Wai Kee Holdings Limited (“Wai Kee”), also incorporated in Bermuda as an exempted company with limited liability and its shares being listed on the Stock Exchange, as the Company’s ultimate holding company.

2. BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICY INFORMATION

The condensed consolidated financial statements have been prepared in accordance with Hong Kong Accounting Standard (“HKAS”) 34 “Interim Financial Reporting” as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The condensed consolidated interim financial statements should be read in conjunction with the Group’s consolidated financial statements for the year ended 31 December 2025. They do not include all the information required for a complete set of financial statements prepared in accordance with Hong Kong Financial Reporting Standard (“HKFRS”) Accounting Standards. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance since the consolidated financial statements for the year ended 31 December 2025.

Other than changes in accounting policies resulting from application of amendments to HKFRS Accounting Standards, the accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended 30 June 2026 are the same as those presented in the Group’s annual consolidated financial statements for the year ended 31 December 2025.

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values.

The condensed consolidated interim financial statements were authorised for issue by the Company’s board of directors (the “Board”) on 26 August 2026.

Application of amendments to HKFRS Accounting Standards

In the current interim period, the Group has applied the following amendments to HKFRS Accounting Standards issued by the HKICPA, for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 January 2026 for the preparation of the Group’s condensed consolidated financial statements:

Amendments to HKFRS 7 and HKFRS 9	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 7 and HKFRS 9	Contracts Referencing Nature-dependent Electricity
Annual Improvements to HKFRS Accounting Standards - Volume 11	Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7

The application of the amendments to HKFRS Accounting Standards in the current interim period has had no material impact on the Group’s financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

3. REVENUE FROM SERVICES

Disaggregation of revenue from contracts with customers

	Hong Kong HK\$'000	Other regions in the People's Republic of China (the "PRC") HK\$'000	Consolidated HK\$'000
Six months ended 30 June 2026			
Types of service			
Construction contract	5,820,003	—	5,820,003
Sewage treatment plant operation	—	12,859	12,859
Steam fuel plant operation	—	128,481	128,481
Total revenue	5,820,003	141,340	5,961,343
Timing of revenue recognition			
Over time	5,820,003	141,340	5,961,343
Six months ended 30 June 2025			
Types of service			
Construction contract	6,789,268	—	6,789,268
Sewage treatment plant operation	—	11,304	11,304
Steam fuel plant operation	—	99,200	99,200
Total revenue	6,789,268	110,504	6,899,772
Timing of revenue recognition			
Over time	6,789,268	110,504	6,899,772

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

4. SEGMENTAL INFORMATION

The Group is mainly engaged in construction work. Information reported to the Company's chief operating decision maker (i.e. the executive directors) for the purposes of resource allocation and assessment of performance is focused on geographical location of its customers including Hong Kong and the PRC. No operating segments have been aggregated in arriving at the reporting segment of the Group. The Group's reportable segments under HKFRS 8 "Operating Segments" are as follows:

Six months ended 30 June 2026

	Hong Kong HK\$'000	The PRC HK\$'000	Total HK\$'000
Results			
Segment revenue	5,820,003	141,340	5,961,343
Segment profit	197,733	32,062	229,795
Unallocated expenses			(4,804)
Investments income			138
Net decrease in fair value of financial assets at FVTPL			(6,439)
Share of results of joint ventures			(1,698)
Share of results of associates			16,720
Finance costs			(1,755)
Profit before tax			231,957

Six months ended 30 June 2025

	Hong Kong HK\$'000	The PRC HK\$'000	Total HK\$'000
Results			
Segment revenue	6,789,268	110,504	6,899,772
Segment profit	213,571	13,812	227,383
Unallocated expenses			(4,700)
Investments income			171
Net decrease in fair value of financial assets at FVTPL			(15,599)
Share of results of joint ventures			(921)
Share of results of associates			2,123
Finance costs			(3,776)
Profit before tax			204,681

There are no inter-segment sales for both periods.

All of the segment revenue reported above is from external customers.

Segment profit represents the profit earned by each segment without allocation of dividends from financial assets at FVTPL, interest on financial assets at FVTPL, change in fair value of financial assets at FVTPL, share of results of joint ventures and associates, finance costs and unallocated expenses.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

5. INVESTMENTS AND OTHER INCOME

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Investments and other income include:		
Interest on bank deposits	19,449	9,460
Interest on financial assets at FVTPL	—	47
Dividends from financial assets at FVTPL	138	124
Net foreign exchange gains	19,302	18,100

6. FINANCE COSTS

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Interests on:		
Bank borrowings	1,099	2,480
Other borrowings	—	456
Lease liabilities	266	460
Imputed interest expense on non-current amount due to an associate	390	380
	1,755	3,776

7. PROFIT BEFORE TAX

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Profit before tax has been arrived at after charging (crediting):		
Depreciation of property, plant and equipment	36,027	37,197
Depreciation of right-of-use assets	14,209	13,365
Amortisation of intangible assets	3,352	20,850
(Gain) loss on disposal of property, plant and equipment	(70)	197

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

8. INCOME TAX EXPENSE

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Current tax:		
Hong Kong	43,051	27,935
The PRC	1,207	3,417
Others	232	—
	44,490	31,352
(Over) under provision in prior years:		
Hong Kong	(11)	(376)
The PRC	112	—
	101	(376)
Deferred tax (Note 21)	—	(2,915)
	44,591	28,061

Hong Kong Profits Tax is recognised based on management's best estimate of the weighted average annual income tax rate expected for the full financial year. The estimated weighted average annual tax rate used is 16.5% for both periods.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate for the PRC subsidiaries is 25% for both periods.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

9. EARNINGS PER SHARE

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Profit for the period attributable to the owners of the Company and earnings for the purpose of basic earnings per share	187,364	178,559
	Number of shares	
	'000	'000
Weighted average number of ordinary shares for the purpose of basic earnings per share	1,241,878	1,241,878

The Company has no potential ordinary shares outstanding during both periods. Accordingly, no diluted earnings per share information is presented.

10. DIVIDEND

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
Dividend paid and recognised as distribution during the period:		
2025 final dividend - HK7.0 cents per share (six months ended 30 June 2025: 2024 final dividend - HK7.5 cents per share)	86,931	93,141
2025 special dividend - HK6.0 cents per share (six months ended 30 June 2025: 2024 special dividend - HK6.0 cents per share)	74,513	74,513
	161,444	167,654

An interim dividend of HK4 cents (six months ended 30 June 2025: HK4 cents) per ordinary share, totalling approximately HK\$49,675,000 (six months ended 30 June 2025: HK\$49,675,000) was declared by the Board on 26 August 2026. The interim dividend has not been included as a liability in these condensed consolidated financial statements as it was declared after the end of the reporting period.

The amount of the interim dividend was calculated on the basis of 1,241,877,992 shares in issue as at 26 August 2026.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

11. PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ASSETS

During the period, the Group has additions of HK\$37,410,000 (six months ended 30 June 2025: HK\$26,530,000) and HK\$10,605,000 (six months ended 30 June 2025: HK\$18,972,000) on property, plant and equipment and right-of-use assets respectively.

12. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Cost of investments in unlisted joint ventures	40,956	40,956
Less: Impairment loss recognised	(40,956)	(40,956)
	—	—
Share of post-acquisition profits and other comprehensive income, net of dividends received	1,695	3,393
	1,695	3,393
Loan to a joint venture	2,000	—
	3,695	3,393
Included in:		
Non-current assets	4,869	4,160
Non-current liabilities	(1,174)	(767)
	3,695	3,393

At 30 June 2026, the Group has contractual obligations to share the net liabilities of a joint venture amounting to HK\$1,174,000 (31 December 2025: HK\$767,000).

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

13. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Cost of investments in unlisted associates	42,409	42,409
Share of post-acquisition losses and other comprehensive expenses, net of dividend received	2,853	(12,967)
	45,262	29,442
Included in:		
Non-current assets	45,262	38,835
Non-current liabilities	—	(9,393)
	45,262	29,442

At 31 December 2025, the Group had contractual obligations to share the net liabilities of certain associates amounting to HK\$9,393,000.

14. FINANCIAL ASSETS AT FVTPL

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Financial assets mandatorily measured at FVTPL:		
Listed securities in Hong Kong (Note a)	4,683	4,746
Unlisted equity investment in Hong Kong (Note b)	1,220	1,220
Quoted debt securities (Note c)	4,553	5,281
Unlisted investment fund (Note d)	57,622	62,814
Investment in a property company (Note e)	327,339	327,339
	395,417	401,400
Analysed for reporting purposes as:		
Non-current assets	328,559	328,559
Current assets	66,858	72,841
	395,417	401,400

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

14. FINANCIAL ASSETS AT FVTPL (Continued)

Notes:

- (a) The listed securities in Hong Kong are measured at fair value at recurring basis, by reference to market bid price in an active market.
- (b) The unlisted equity investment represents investment in a private entity incorporated in Hong Kong. The fair value of the investment is measured with reference to the net asset value of the private entity.
- (c) The quoted debt securities represent investment in unlisted bonds issued by listed entities. It has been acquired principally for the purpose of selling in the near term, thus classified as held for trading.
- (d) The unlisted investment fund represents investment in equity investment fund issued by a private entity incorporated in Hong Kong. The fair value of the investment is measured with reference to the net asset value of the investment fund.
- (e) In 2023, the Group acquired 20% of the issued shares of Rainbow Triumph Limited ("RTL") at a price of HK\$15,700 and the shareholder loan due from RTL in the principal amount of HK\$800,000,000 at a total consideration of HK\$800,015,700. RTL is an investment holding company incorporated in the British Virgin Islands, and is a subsidiary of Road King Infrastructure Limited ("Road King"), a company incorporated in Bermuda as an exempted company with its shares listed on the Stock Exchange. Road King is an associate of Wai Kee. The Group has the right to require RTL to repay (i) up to 50% of the shareholder loan due to the Group on the first anniversary of the acquisition's completion date; and (ii) up to the balance of shareholder loan due to the Group on 28 February 2025, at the redemption price based on adjustments related to the market value of properties held by RTL. The fair value of the redemption right had been arrived on the basis of a valuation carried out on the date by an independent and qualified property valuer not connected to the Group. The Group did not exercise the right on the first anniversary of the completion date within the timeframe as stated in the agreement.

The Directors considered that the redemption right was a derivative embedded in the shareholder loan. The entire shareholder loan including principal, interest and redemption right were accounted for as financial assets at FVTPL.

On 24 January 2025, the Group served notice to RTL to exercise the loan redemption right in respect of the principal amount of HK\$400,000,000 and transfer 10% of the issued shares to Shine Precious Limited, an indirect wholly-owned subsidiary of Road King. The final redemption price of HK\$400,000,000 was classified as current asset at 31 December 2024, and was settled on 28 February 2025. Following the completion of the loan redemption, the remaining financial assets of FVTPL of HK\$327,339,000 comprising 10% of the issued shares in RTL and the remaining shareholder loan is classified as non-current asset at 31 December 2025 and 30 June 2026.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

15. INVENTORIES

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Property under development		
Freehold land in Malaysia (Note)	53,882	53,691
Uninstalled construction materials	61,207	92,521
	115,089	146,212

Note: The carrying amount of freehold land is stated at lower of cost and net realisable value.

16. DEBTORS, DEPOSITS AND PREPAYMENTS

The following is an aged analysis of trade receivables presented based on the invoice date at the end of the reporting period:

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Trade receivables from contracts with customers analysed by age:		
0 to 60 days	615,496	465,582
61 to 90 days	3,089	1,147
Over 90 days	70,859	62,690
	689,444	529,419
Bills receivables	2,542	13,054
Other debtors	191,266	146,691
Deposits	116,609	108,056
Prepayment	3,044	1,874
	1,002,905	799,094

The Group allows an average credit period of 60 days to its trade customers.

Bills receivables of the Group normally mature within 90 days from the bills receipt date.

As part of the internal credit risk management, the Group applies internal credit rating for its customers in relation to construction contracts. The exposure to credit risk and expected credit losses ("ECL") for trade receivables are assessed individually as at 30 June 2026. After the assessment of the Group, the impairment allowance on trade receivables is insignificant to the Group for the current interim period.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

17. CONTRACT ASSETS

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Analysed as current:		
Unbilled revenue of construction contracts (Note a)	2,041,623	2,547,437
Retention receivables of construction contracts (Note b)	1,082,350	989,001
	3,123,973	3,536,438
Retention receivables of construction contracts		
Due within one year	481,298	385,210
Due more than one year	601,052	603,791
	1,082,350	989,001

Notes:

- (a) Unbilled revenue included in contract assets represents the Group's right to receive consideration for work completed but not yet billed because the rights are conditional upon the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the time the Group obtains the certification of the completed construction work from the customers.
- (b) Retention receivables included in contract assets represents the Group's right to receive consideration for work performed but not yet billed because the rights are conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the expiry date of the period for the provision of assurance by the Group on the service quality of the construction work performed by the Group. For retention receivables in respect of construction contracts, the due dates are usually one year after the completion of the construction work.

As part of the internal credit risk management, the Group applies internal credit rating for its customers in relation to construction contracts. The exposure to credit risk and ECL for contract assets are assessed individually as at 30 June 2026. After the assessment of the Group, the impairment allowance on contract assets is insignificant to the Group for the current interim period.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

18. CREDITORS AND ACCRUED CHARGES

The following is an aged analysis of trade payables presented based on invoice date at the end of the reporting period:

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Trade creditors analysed by age:		
0 to 60 days	195,650	238,192
61 to 90 days	75,316	117,396
Over 90 days	23,173	7,040
	294,139	362,628
Retention payables	1,481,886	1,354,394
Accrued project costs	1,861,338	2,023,102
Other creditors and accrued charges	40,152	126,595
	3,677,515	3,866,719
Retention payables:		
Repayable within one year	545,152	546,425
Repayable more than one year	936,734	807,969
	1,481,886	1,354,394

For retention payables in respect of construction contracts, the due dates are usually one year after the completion of the construction work and are expected to be settled within the Group's normal operating cycle.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

19. BANK LOANS

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
The maturity of bank loans that based on repayment schedule of respective loan agreements is as follows:		
Within one year	46,169	47,942
In the second year	9,239	1,114
In the third to fifth year inclusive	44,392	39,288
	99,800	88,344
Less: Amounts due within one year or contain a repayable on demand clause shown under current liabilities	(99,800)	(88,344)
Amounts shown under non-current liabilities	—	—
Secured bank loans	69,800	58,344
Unsecured bank loans	30,000	30,000
	99,800	88,344

As at 30 June 2026, the Group has bank loans in the amount of HK\$99,800,000 (31 December 2025: HK\$88,344,000) containing a repayable on demand clause and accordingly related bank loans that are repayable more than one year after the end of the reporting period with aggregate carrying amount of HK\$53,631,000 (31 December 2025: HK\$40,402,000) had been classified as current liabilities.

As at the end of the reporting period, the Group has undrawn borrowing facilities of HK\$1,636,325,000 (31 December 2025: HK\$1,687,302,000).

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

20. ORDINARY SHARE CAPITAL

	Number of shares	Amount HK\$'000
Authorised:		
Ordinary shares of HK\$0.1 each		
At 1 January 2025, 31 December 2025 and 30 June 2026	1,700,000,000	170,000
Issued and fully paid:		
Ordinary shares of HK\$0.1 each		
At 1 January 2025, 31 December 2025 and 30 June 2026	1,241,877,992	124,188

21. DEFERRED TAX LIABILITIES

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Deferred tax liabilities	5,750	5,750

The deferred tax liabilities recognised by the Group represent fair value of intangible assets arising from the acquisition of a business during the year ended 31 December 2005 and acquisition of a business during the year ended 31 December 2024.

	HK\$'000
At 1 January 2025	8,665
Credit to profit or loss (Note 8)	(2,915)
At 30 June 2025, 31 December 2025 and 30 June 2026	5,750

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

22. PLEDGE OF ASSETS

As at 30 June 2026, bank deposits amounting to approximately HK\$64,205,000 (31 December 2025: approximately HK\$90,251,000) of the Group were pledged to banks for securing the banking facilities granted to the Group.

As at 30 June 2026, property, plant and equipment amounting to approximately HK\$50,873,000 (31 December 2025: nil) of the Group were pledged to banks for securing the banking facilities granted to the Group.

23. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

- Level 1 fair value measurements are based on quoted prices (unadjusted) in active market for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

23. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (Continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis (Continued)

Material financial assets	Fair value as at		Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable inputs	Relationship of unobservable inputs for fair value
	30 June 2026 HK\$'000	31 December 2025 HK\$'000				
i) Listed equity securities in Hong Kong	4,683	4,746	Level 1	Quoted bid price in an active market	N/A	N/A
ii) Unlisted equity investment in Hong Kong	1,220	1,220	Level 3	Net asset value of the private entity	N/A	N/A
iii) Quoted debt securities	4,553	5,281	Level 1	Quoted price in an active market	N/A	N/A
iv) Unlisted investment fund	57,622	62,814	Level 3	Net asset value of the investment fund	N/A	N/A
v) Investment in a property company	327,339	327,339	Level 3	Net asset value of the private entity	N/A	N/A

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

23. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (Continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis (Continued)

Reconciliation of Level 3 fair value measurements of financial assets

	Investment in a property company HK\$'000	Shareholder loan to an associate with redemption right HK\$'000	Unlisted equity investment in Hong Kong HK\$'000	Unlisted investment fund HK\$'000	Total HK\$'000
At 1 January 2025	—	727,339	1,220	45,276	773,835
Fair value loss in profit or loss	—	—	—	(13,040)	(13,040)
Exchange gain	—	—	—	366	366
Loan redemption	—	(400,000)	—	—	(400,000)
Transfer	327,339	(327,339)	—	—	—
At 30 June 2025	327,339	—	1,220	32,602	361,161
At 1 January 2026	327,339	—	1,220	62,814	391,373
Fair value loss in profit or loss	—	—	—	(5,659)	(5,659)
Exchange gain	—	—	—	467	467
At 30 June 2026	327,339	—	1,220	57,622	386,181

Fair value measurements and valuation processes

The Directors have closely monitored and determined the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. For instruments with significant unobservable inputs under Level 3, the Group engages independent professional valuer to perform the valuation. Management of the Group works closely with the independent professional valuer to establish the appropriate valuation techniques and inputs to the model on a regular basis, or when needs arise and will report the significant results and findings to the Board. The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of the financial instrument.

Fair value of the Group's financial assets and financial liabilities that are not measured at fair value on a recurring basis

The Directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the condensed consolidated statement of financial position approximate to their fair values.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

24. CAPITAL COMMITMENTS

	30 June 2026 HK\$'000	31 December 2025 HK\$'000
Capital expenditure in respect of the acquisition of property, plant and equipment, contracted for but not provided in the condensed consolidated financial statements	43,150	43,501

25. RELATED PARTY TRANSACTIONS

	Six months ended 30 June	
	2026 HK\$'000	2025 HK\$'000
<u>Fellow subsidiaries</u>		
Purchase of construction materials	101,633	157,349
Land plant hire income	8	18
Supply of rock	33	738
Construction contract revenue	21,580	22,799
<u>An associate of ultimate holding company</u>		
Construction contract revenue	—	5,082
<u>Compensation of key management personnel</u>		
Short-term employee benefits	58,059	57,314
Post-employment benefits	2,027	1,917
	60,086	59,231

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Zen Wei Peu, Derek
(Chairman, Chief Executive Officer
and Managing Director)
Lui Yau Chun, Paul
Tsui Wai Tim
Chan Chi Ming

Non-executive Directors

David Howard Gem
Chan Chi Hung, Anthony
Chang Kam Chuen, Desmond

Independent Non-executive Directors

Ho Tai Wai, David
Ling Lee Ching Man, Eleanor
Lo Yiu Ching, Dantes
Ng Cheuk Hei, Shirley

AUDIT COMMITTEE

Ho Tai Wai, David (Chairman)
Ling Lee Ching Man, Eleanor
Lo Yiu Ching, Dantes
Ng Cheuk Hei, Shirley

NOMINATION COMMITTEE

Lo Yiu Ching, Dantes (Chairman)
Ho Tai Wai, David
Ling Lee Ching Man, Eleanor
Ng Cheuk Hei, Shirley
Zen Wei Peu, Derek

REMUNERATION COMMITTEE

Ling Lee Ching Man, Eleanor (Chairwoman)
Ho Tai Wai, David
Lo Yiu Ching, Dantes
Ng Cheuk Hei, Shirley
Zen Wei Peu, Derek

ENVIRONMENTAL, SOCIAL AND GOVERNANCE COMMITTEE

Ng Cheuk Hei, Shirley (Chairwoman)
Ho Tai Wai, David
Ling Lee Ching Man, Eleanor
Lo Yiu Ching, Dantes
Chan Chi Ming

COMPANY SECRETARY

Chan Chi Ming

AUDITOR

Crowe (HK) CPA Limited
Certified Public Accountants
Registered Public Interest Entity Auditors

SOLICITORS

Reed Smith Richards Butler
Conyers Dill & Pearman

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited
Hang Seng Bank Limited
Standard Chartered Bank (Hong Kong) Limited

REGISTERED OFFICE

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PRINCIPAL PLACE OF BUSINESS

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Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Corporate Services (Bermuda) Limited
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Bermuda

BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Investor Services Limited
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