HOLDING

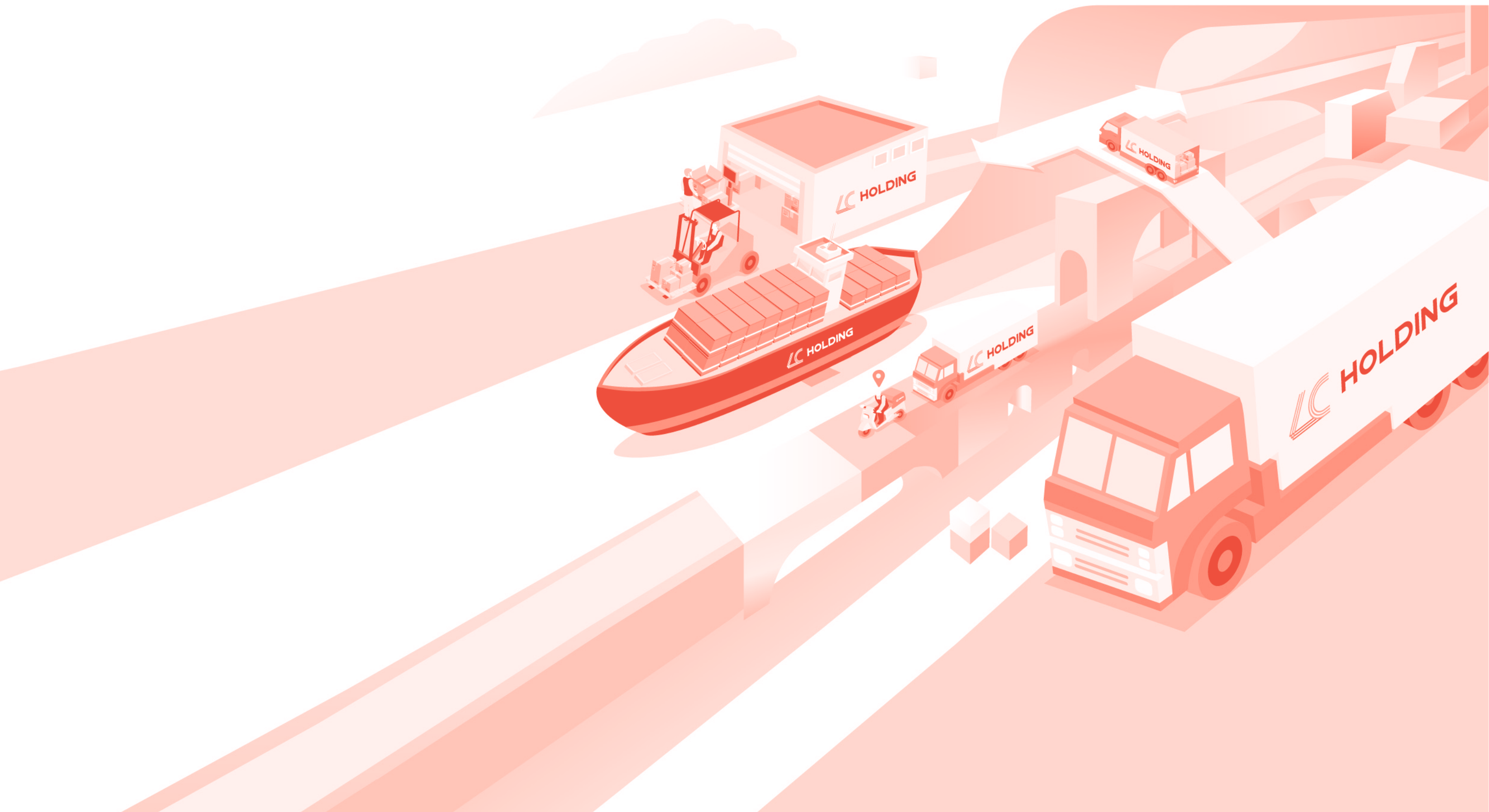
乐舱集团控股有限公司
LC Group Holding Limited

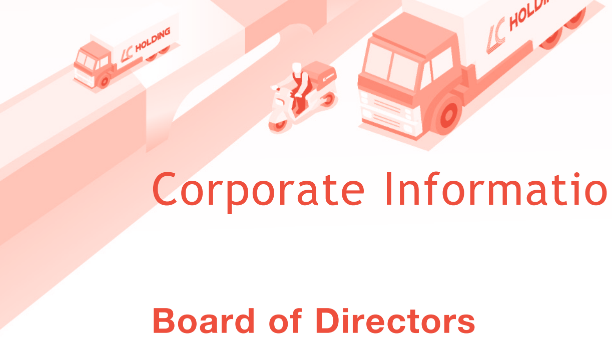
(Incorporated in the Cayman Islands with limited liability)

Stock Code : 2490

2026
INTERIM REPORT

Contents





Corporate Information

Board of Directors

Executive Directors

Mr. XU Xin
Ms. LI Yan
Ms. ZHU Jiali
Mr. YU Zhenrong

Independent Non-executive Directors

Dr. GU Lin
Mr. QI Yinliang
Dr. YANG Kequan

Board Committees

Audit Committee

Dr. YANG Kequan *(Chairman)*
Dr. GU Lin
Mr. QI Yinliang

Remuneration Committee

Mr. QI Yinliang *(Chairman)*
Mr. XU Xin
Dr. GU Lin

Nomination Committee

Dr. GU Lin *(Chairman)*
Mr. QI Yinliang
Ms. ZHU Jiali

Authorized Representatives

Mr. XU Xin
Ms. NG Sau Mei

Joint Company Secretaries

Ms. DING Sujun
Ms. NG Sau Mei

Registered Office

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

Headquarters and Principal Place of Business in the PRC

9/F, China Stone Building
37 Hong Kong Middle Road, Shinan District
Qingdao, Shandong Province
PRC

Principal Place of Business in Hong Kong

31/F, Tower Two, Times Square
1 Matheson Street, Causeway Bay
Hong Kong

Principal Share Registrar in the Cayman Islands

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

Hong Kong Share Registrar

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

Auditor

Baker Tilly Hong Kong Limited
Certified Public Accountants
Registered Public Interest Entity Auditor
Level 8, K11 ATELIER King's Road
728 King's Road
Quarry Bay
Hong Kong

Legal Advisers as to Hong Kong Law

DLA Piper Hong Kong
25th Floor
Three Exchange Square
8 Connaught Place
Central
Hong Kong

Principal Banks

The Bank of East Asia (China) Limited,
Qingdao Branch

Bank of China Limited,
Dalian Lu Sub-Branch

Hong Kong and Shanghai Banking Corporation Limited

Website

www.lcang.com

Stock Code

2490

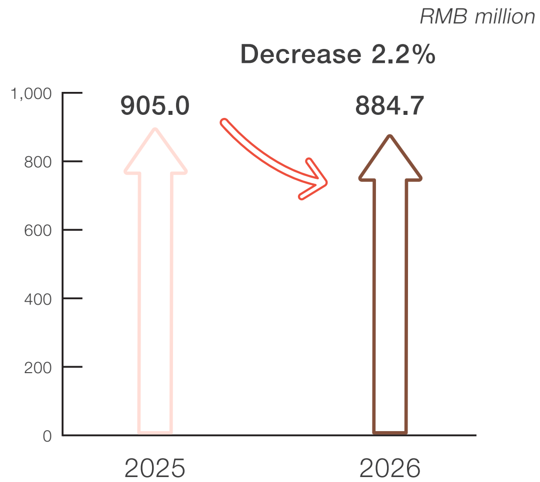
Corporate Profile

LC Group Holding Limited provides integrated cross-border seaborne logistics services in China covering cargo pick-up and sorting, customs clearance, cross-border seaborne transportation, warehouse transit and last-mile delivery. The Group focuses on cross-border logistics services as its primary business line, and has accumulated vessel operation-related resources and capabilities through its time charter operation to strengthen its ability to provide cross-border logistics services.

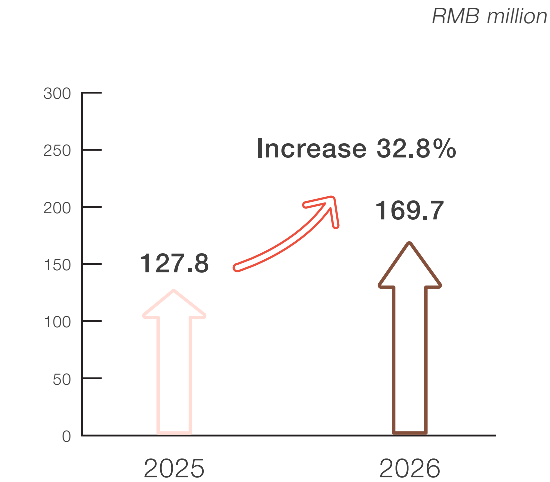
Founded in 2004, the Group had grown from a freight forwarding company to an integrated cross-border logistics service provider in China, and had set footprints in key ports in China and established branches in cities on the east coast to carry out its cross-border logistics service business. On 25 September 2023, the Shares was listed on the Stock Exchange, which marked a new chapter of the Company.

Financial and Operating Highlights

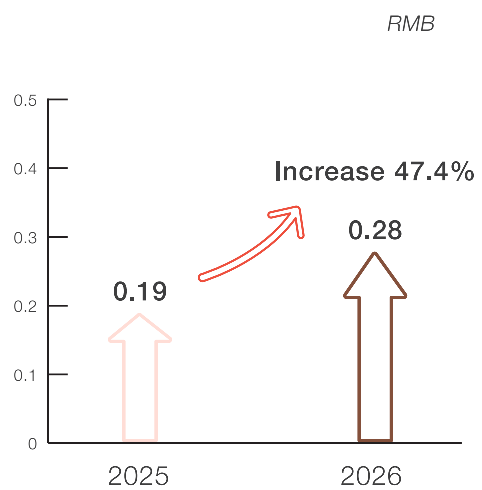
Revenue for the six months ended 30 June



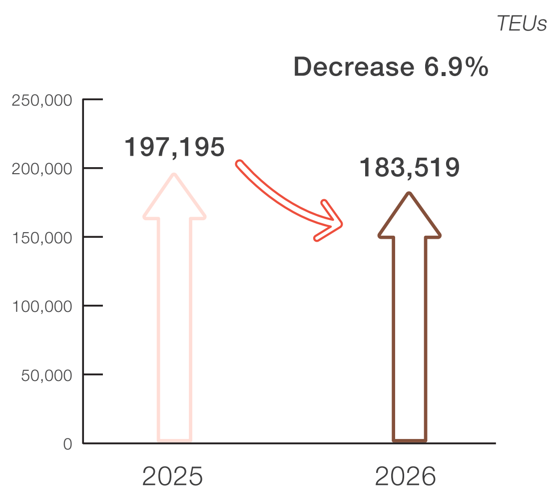
Profit for the six months ended 30 June



Earnings per share attributable to ordinary equity holders of the parent for the six months ended 30 June



Container shipping volume of cross-border logistics services for the six months ended 30 June



BUSINESS REVIEW

Leveraging the extensive experience and industry knowledge of the Group's management team, the Group is able to promptly adjust its service strategies and business focus, thereby flexibly allocating transportation resources between its two major business lines, namely, cross-border logistics services and time charter services.

Cross-border logistics services

The Company's cross-border logistics services are mainly divided into self-operated cross-border logistics services and cross-border logistics services provided by third-party shipping carriers.

During the Period, the Group mainly provided cross-border logistics services through third-party shipping carriers, covering destinations across the globe. The Group's service volume of cross-border seaborne transportation provided by third parties was 183,519 TEUs, representing a decrease of approximately 6.9% from 197,195 TEUs for the same period in 2025, primarily due to intensified market competition faced by the Company during the Period. The Group's average price per TEU for cross-border seaborne transportation provided by third parties increased from approximately RMB3,774.9 for the six months ended 30 June 2025 to approximately RMB4,071.8 for the Period, primarily due to an increase in market freight rates.

During the Period, the Group's self-operated cross-border logistics services consisted of break-bulk cargo transportation services. The break-bulk cargo shipping route connected China and Africa. The self-operated cross-border logistics services accounted for approximately 5.0% of the revenue from cross-border logistics services. For the six months ended 30 June 2026, the service volume of the Group's self-operated cross-border seaborne transportation was 51,851 revenue tons. For the six months ended 30 June 2026, the average price per revenue ton of the Group's self-operated cross-border seaborne transportation was RMB827.0.

Meanwhile, in order to further expand its capacity in respect of cargo pick-up and sorting, customs clearance, warehouse transit and last-mile delivery, the Group provided overseas warehousing services during the Period. The Group's overseas warehouses had a service capacity of 2 million square feet.

Time charter services

The Group has flexible business plans to utilize its shipping capacity in time charter services with reference to market conditions and charter rates.

During the Period, the Group chartered out one container vessel and one dry bulk vessel and generated revenue of RMB25.5 million. The average daily charter rate was approximately RMB101,483.3 during the Period, which was higher than that of approximately RMB101,262.7 for the same period in 2025, primarily due to the disposal of one vessel with a lower average daily charter rate in 2026. The time charter rates charged by the Group are affected by the prevailing market rates and demand at the time the relevant contracts are entered into and may therefore fluctuate.

Business Outlook

Against the backdrop of the profound evolution of the international economic and trade landscape and the accelerated reshaping of global industrial and supply chains, the Company will continue to consolidate the competitive advantages of its core businesses of cross-border integrated logistics and vessel leasing in the second half of 2026. Leveraging its self-owned fleet resources, global logistics service network, integrated digital platform, and extensive experience in vessel management and cross-border logistics, the Company will implement multiple strategic initiatives to drive steady business growth. In terms of market expansion, the Group will focus on capturing four major opportunities: firstly, to deepen its participation in infrastructure projects in countries along the "Belt and Road" with a focus on developing the engineering logistics market in Africa; secondly, to optimize the global shipping network and enhance capacity and cargo space availability on container liner routes; thirdly, to expand its cross-border e-commerce business with the aim of establishing a full-chain cross-border e-commerce logistics ecosystem featuring "seaborne transportation + warehousing + delivery"; and fourthly, to accelerate its development and deployment of overseas warehouses in order to enhance its regional service capabilities.

In terms of operational enhancement, the Group will focus its efforts on advancing three key initiatives: firstly, to optimize the operating efficiency of its self-owned fleet of feeder vessels so as to provide industry customers with more competitive logistics solutions; secondly, to step up the development of new shipping routes and continue to expand its coverage of regional markets; and thirdly, to implement refined cost management and control measures and continuously improve its asset utilization rate through proactive asset management, so as to maximize the value of its fleet assets.

Based on the above strategic initiatives, in the second half of 2026, the Group will continue to leverage the expansion of its cross-border e-commerce business, the in-depth development of its engineering logistics services, and the continuous growth of its overseas warehousing business, to drive a steady increase in revenue; meanwhile, through differentiated operating strategies and the continuous optimization of operational efficiency, the Group will seek to maintain a comparatively strong level of profitability within the industry. In the face of the complex and ever-changing external environment, the Group will actively innovate its business models, further consolidate its competitive market position and remain committed to creating long-term, stable and sustainable investment returns for Shareholders.

Management Discussion and Analysis

FINANCIAL REVIEW

Revenue

During the Period, the Group derived its revenue from (i) cross-border logistics services; and (ii) time charter services. The following table sets forth a breakdown of the Group's revenue by business line for the periods indicated:

	For the six months ended 30 June		Change in percentage
	2026	2025	
	RMB'000	*RMB'000*	
Revenue			
Cross border logistics services[1]	**859,262**	861,156	-0.2%
Time charter services	**25,472**	43,828	-41.9%
Total	**884,734**	904,984	-2.2%

Note[1]: including the overseas warehousing business.

Revenue of the Group decreased by approximately 2.2% from RMB905.0 million for the six months ended 30 June 2025 to RMB884.7 million during the Period. This decrease was mainly attributable to the decrease in revenue generated from time charter services from RMB43.8 million for the six months ended 30 June 2025 to RMB25.5 million during the Period, which resulted from the reduction in shipping capacity available for time charter services following the Company's disposal of two vessels in 2025 and 2026.

Cost of sales

Cost of sales increased by approximately 0.5% from RMB822.6 million for the six months ended 30 June 2025 to RMB826.6 million during the Period.

Gross profit and gross profit margin

Gross profit represents revenue less cost of sales. As a result of the foregoing, gross profit decreased by approximately 29.5% from RMB82.4 million for the six months ended 30 June 2025 to RMB58.1 million during the Period.

Gross profit margin decreased from 9.1% for the six months ended 30 June 2025 to 6.6% during the Period, as a result of the decrease in the provision of shipping capacity under time charter services during the Period.

Other income and gains

Other income and gains primarily include gains on the disposal of vessels, interest income, fair value gains on financial assets at fair value through profit or loss and government grants. Other income and gains increased by approximately 118.6% from RMB91.1 million for the six months ended 30 June 2025 to RMB199.1 million during the Period, primarily due to the Group's asset optimisation initiatives, including the optimisation of its investment strategy for vessel assets, which resulted in non-recurring gains of approximately RMB152.5 million.

Selling and distribution expenses

Selling and distribution expenses primarily include salaries and welfare expenses of the Group's sales and marketing team and travel expenses. Selling and distribution expenses increased by approximately 5.8% from RMB12.1 million for the six months ended 30 June 2025 to RMB12.8 million during the Period, primarily due to the increase in salaries and welfare expenses of the Group's sales and marketing team.

Administrative expenses

Administrative expenses primarily include (i) salaries and welfare expenses of the Group's administrative staff; (ii) consulting fees; (iii) depreciation and amortization; and (iv) office expenses and travel expenses. Administrative expenses increased by approximately 66.1% from RMB35.7 million for the six months ended 30 June 2025 to RMB59.3 million during the Period, primarily due to the increase in consulting fees and salaries and welfare expenses of the Group's administrative staff.

Other expenses

Other expenses primarily represent miscellaneous expenses. Other expenses decreased by approximately 75.0% from RMB0.8 million for the six months ended 30 June 2025 to RMB0.2 million during the Period.

Finance costs

Finance costs include interest expenses on bank and other borrowings and interest expenses on lease liabilities. Finance costs decreased from RMB5.2 million for the six months ended 30 June 2025 to RMB3.9 million during the Period, primarily due to the decrease in the average interest rate of the Group's foreign currency-denominated borrowings during the Period.

Impairment/Reversal of impairment losses on financial assets

Impairment/Reversal of impairment losses on financial assets primarily consist of impairment/reversal of impairment losses on trade receivables and other receivables. The Group recorded a reversal of impairment losses on financial assets of RMB8.6 million for the six months ended 30 June 2025 and impairment losses of RMB6.1 million during the Period, primarily due to the increase in the loss allowance made for trade receivables during the Period.

Share of losses of associates

The Group's share of loss of associates are related to Lecang International Logistics (Wuxi) Co., Ltd, in which the Group held an approximately 40.0% equity interest, Lecang (Shanghai) Investment Management Co., Ltd, in which the Group held an approximately 40.0% equity, and BAL SHIPBROKING PTE. LTD., in which the group held an approximately 40.0% equity interest. The Group recorded a share of losses of associates of RMB0.5 million during the Period.

Profit before tax

As a result of the foregoing, profit before tax increased by approximately 36.1% from RMB128.1 million for the six months ended 30 June 2025 to RMB174.4 million during the Period.

Income tax expense

Income tax expense primarily consists of PRC corporate income tax, Hong Kong profits tax and U.S. income tax. The Group recorded an income tax expense of RMB0.2 million for the six months ended 30 June 2025 and an income tax expense of RMB4.6 million during the Period.

Profit for the Period

As a result of the foregoing, the Group's profit for the Period increased by approximately 32.8% from RMB127.8 million for the six months ended 30 June 2025 to RMB169.7 million during the Period.

Liquidity, Financial and Capital Resources

The Group has met and expects to continue to meet, its working capital, capital expenditure and other capital needs using proceeds from its Listing on the Stock Exchange and cash generated from operations. The Group plans to obtain additional bank borrowings and other borrowings for working capital purposes and will continue to evaluate potential financing opportunities based on its capital requirements and market conditions.

Net current assets

As at 30 June 2026, the Group's net current assets amounted to RMB495.3 million (31 December 2025: RMB409.0 million). Specifically, the Group's total current assets increased by approximately 12.7% from RMB720.1 million as at 31 December 2025 to RMB811.8 million as at 30 June 2026. The Group's total current liabilities increased by approximately 1.7% from RMB311.1 million as at 31 December 2025 to RMB316.5 million as at 30 June 2026.

Cash position

As at 30 June 2026, the Group had cash and bank balances of RMB260.9 million (31 December 2025: RMB428.7 million). The following table sets forth the currencies in which the Group's cash and bank balances were denominated as at 30 June 2026:

	As at 30 June 2026 *RMB'000*
Denominated in RMB	20,308
Denominated in USD	109,758
Denominated in Malagasy ariaries	3,949
Denominated in Hong Kong dollars	126,547
Denominated in Euro	36
Denominated in Singapore Dollars	315
Total cash and bank balances	**260,913**

Borrowings

As at 30 June 2026, the Group had borrowings of RMB61.5 million (31 December 2025: RMB39.8 million), which comprised interest-bearing bank and other borrowings.

The following table sets forth the maturity profiles of the Group's interest-bearing bank and other borrowings as at the dates indicated:

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Bank loans and overdraft repayable:		
– Within one year	**43,000**	13,000
Other borrowings repayable:		
– On demand or within a period not exceeding one year	**14,729**	15,200
– Within a period of more than one year but not exceeding two years	**3,793**	11,572
Subtotal	**18,522**	26,772
Total	**61,522**	39,772

As at 30 June 2026, except for borrowings amounting to RMB18.5 million which were denominated in USD (31 December 2025: RMB26.8 million), the remaining borrowings of the Group were denominated in RMB. All of the Group's bank and other borrowings bore interest at fixed rates ranging from 2.60% to 6.47% as at 30 June 2026 (31 December 2025: 2.85% to 7.71%).

Borrowing costs

The Group's interest expenses on bank and other borrowings decreased from RMB2.9 million for the six months ended 30 June 2025 to RMB2.0 million during the Period, primarily due to the decrease in the average interest rate of the Group's foreign currency-denominated borrowings.

Pledge of assets

As at 30 June 2026, the Group had mortgaged container vessels with aggregate carrying amounts of RMB46.0 million (31 December 2025: RMB49.9 million) to secure bank and other borrowings amounting to RMB18.5 million (31 December 2025: RMB26.8 million).

As at 30 June 2026, the Group had no pledged deposits (31 December 2025: RMB10.4 million as security for a payment guarantee issued by a bank).

Financial risks

The Group's principal financial instruments mainly include trade and notes receivables, amounts due from related parties, financial assets included in prepayments and other receivables, cash and cash equivalents and financial liabilities included in other payables and accruals, all of which arise directly from its operations. The Group also has other financial liabilities such as interest-bearing other borrowings. The main purpose of these financial instruments is to finance the Group's operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. Generally, the Group adopts a conservative approach to risk management. To maintain the Group's exposure to these risks at a minimum, the Group has not used any derivative and other instruments for hedging purposes. The Group does not hold or issue derivative financial instruments for trading purposes.

Interest rate risk

The Group's exposure to changes in market interest rates relates primarily to the Group's other borrowings. The Group does not use derivative financial instruments to hedge its interest rate risk. The Group manages its interest rate exposure by obtaining borrowings at fixed interest rates.

Foreign currency risk

The Group has minimal transactional currency exposure as most of the Group's sales and purchases by its operating units are denominated in the functional currencies of the relevant operating units. The Group manages its foreign currency risk by closely monitoring foreign currency exchange rates.

Credit risk

The Group is exposed to credit risk in relation to its trade and notes receivables, financial assets included in prepayments and other receivables, amounts due from related parties, and cash and cash equivalents.

The Group expects that there is no significant credit risk associated with cash and cash equivalents since they are deposited with state-owned banks and other medium or large-sized listed banks. For trade receivables from third parties, the Group has a large number of customers and there is no concentration of credit risk as the customer base relating to the Group's trade receivables is widely dispersed. In addition, the receivable balances are monitored on an ongoing basis. The Group expects that there is no significant credit risk associated with financial assets included in prepayments and other receivables since they have low historical default risk. The Group expects the credit risk associated with non-trade-related amounts due from related parties to be low, since the relevant related parties have a strong capacity to meet their contractual cash flow obligations in the near term.

Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of interest-bearing bank and other borrowings. Cash flows are closely monitored on an ongoing basis.

Key Financial Ratios

As at 30 June 2026, the current ratio of the Group, being current assets divided by current liabilities, was 2.6 times (31 December 2025: 2.3 times).

The Group monitors its capital using a gearing ratio, which is calculated as the sum of interest-bearing borrowings and amounts due to a related party divided by total equity. The Group's policy is to maintain a healthy gearing ratio. As at 30 June 2026, the gearing ratio of the Group was 3.7% (31 December 2025: 2.6%). The increase in the Group's gearing ratio was mainly attributable to the increase in the interest-bearing borrowings during the Period.

Contingent Liabilities

As at 30 June 2026, the Group had no significant contingent liabilities.

Commitments

As at 30 June 2026, the Group had capital commitments of RMB1,877.6 million (31 December 2025: RMB712.4 million). The amount as at 30 June 2026 related to the purchase of container vessels.

MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Period, the Group did not have any material acquisition or disposal of subsidiaries, associates or joint ventures.

SIGNIFICANT INVESTMENTS HELD BY THE GROUP

The Group did not have any significant investments held during the Period.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group intends to utilize the Net Proceeds in connection with its Listing in accordance with the section headed "Future Plans and Use of Proceeds" in the Prospectus. Furthermore, as disclosed in the Company's announcement dated 27 February 2026, the Company entered into two shipbuilding agreements for the construction and acquisition of two 11,000-TEU container vessels at an aggregate consideration of US$236 million.

Save as disclosed above, as at the date of this report, the Company did not have other future plans for material investments or capital assets.

USE OF PROCEEDS FROM THE LISTING

The Company raised Net Proceeds from the Global Offering (including the proceeds from the partial exercise of the Over-allotment Option) in the amount of approximately HK$95.1 million. The Net Proceeds will be utilized for the purposes set out in the Prospectus. The following table sets forth the status of the use of the Net Proceeds as at 30 June 2026:

Use	Percentage of the Net Proceeds as stated in the Prospectus	Unutilized Net Proceeds as at 31 December 2025	Actual use of the Net Proceeds during the Period	Unutilized Net Proceeds as at 30 June 2026	Expected timeframe of full utilization of the Net Proceeds
		HK$ million	*HK$ million*	*HK$ million*	
Setting up logistics facilities, including warehouses and container yards, purchasing trucks and investing in software systems for warehouse, order and transportation management	52.0%	–	–	–	–
Expanding the business coverage and global network	4.0%	–	–	–	–
Adopting digital technologies and upgrading internet service systems in providing integrated cross-border logistics services	7.0%	2.7	1.3	1.4	2026
Strategic investments and/or acquisitions in businesses or assets that complement the Group's business	20.0%	–	–	–	–
Establishing a trucking service matching platform	7.0%	6.7	–	6.7	2026
General corporate purposes and working capital needs	10.0%	–	–	–	–
Total	100.0%	9.4	1.3	8.1	

As at 30 June 2026, the Directors were not aware of any material change in the planned use of the Net Proceeds. The remaining Net Proceeds which had not been utilized were placed in short-term demand deposits with licensed financial institutions. The unutilised Net Proceeds will be applied in the manner disclosed by the Company. However, the expected timeline for the full utilisation of the unutilised Net Proceeds set out above is based on the Directors' best estimate barring unforeseen circumstances, and is subject to change based on the future development of the Group's business and the market conditions.

PROCEEDS FROM THE PLACING

On 11 June 2026, the Company and three placing agents entered into a placing agreement, pursuant to which the joint placing agents had conditionally agreed to procure not less than six placees (who and whose ultimate beneficial owners will be independent third parties) to subscribe for 42,153,600 placing shares at the placing price of HK$3.3 per placing share. Based on the nominal value of USD0.00005 per Share, the aggregate nominal value of the 42,153,600 placing shares was USD2,107.68.

The placing price of HK$3.3 per placing share represented (a) a discount of approximately 17.09% to the closing price of HK$3.98 per Share as quoted on the Stock Exchange on the date of the placing agreement; and (b) a discount of approximately 16.46% to the average closing price of approximately HK$3.95 per Share as quoted on the Stock Exchange for the last five consecutive trading days immediately prior to the date of the placing agreement.

Completion of the placing took place on 22 June 2026. A total of 42,153,600 placing shares were successfully placed at the placing price of HK$3.3 per placing share to no less than six placees (who and whose ultimate beneficial owners will be independent third parties). None of the placees became a substantial shareholder of the Company immediately upon completion of the placing.

The Company received the net proceeds from the placing, after deducting the placing commission and other relevant costs and expenses, of approximately HK$137.54 million. On this basis, the net issue price is approximately HK$3.26 per placing share.

The net proceeds from the placing will be used for potential strategic acquisitions and general working capital. Details of the planned and actual use of the net proceeds from the placing were as follows:

	Percentage of the net proceeds as stated in the announcement of the Company dated 22 June 2026	Net proceeds received as at 22 June 2026 *HK$ million*	Actual use of the net proceeds from 22 June 2026 to 30 June 2026 *HK$ million*	Unutilized net proceeds as at 30 June 2026 *HK$ million*	Expected timeframe of full utilization of the net proceeds
Use					
Potential strategic acquisition	90%	123.79	–	123.79	2027
General working capital	10%	13.75	–	13.75	2027
Total	100%	137.54	–	137.54	

EMPLOYEE AND REMUNERATION POLICY

As at 30 June 2026, the Group had a total of 340 full-time employees. During the Period, staff costs relating to the Group's employees recognized as expenses amounted to RMB39.3 million.

The Group offers its employees remuneration packages that include a fixed salary, allowances and a performance-based bonus. In general, the Group determines an employee's salary based on the employee's qualifications, experience and capabilities as well as the prevailing market remuneration rates. The Group is required to make contributions to mandatory social insurance funds for its employees to provide retirement, medical, work-related injury, maternity and unemployment benefits, as well as to housing provident funds, under the applicable PRC laws and regulations. During the Period, no labour union was established by the Group's employees, and the Group did not experience any significant disputes with its employees or any disruption to its operations due to labour disputes. The Group also did not experience any difficulties in the recruitment and retention of experienced staff or skilled personnel.

The Group provides orientation training to newly recruited employees to help them understand the corporate culture of the Company. The Group also organizes a mentorship programme under which its more experienced employees help newly recruited employees to enhance their skills and knowledge in relation to daily operations. From time to time, the Group also holds training sessions to enhance the skills of its employees.

SUBSEQUENT EVENTS

As disclosed in the announcement of the Company dated 3 September 2026, the English name of the Company has been changed from "LC Logistics, Inc." to "LC Group Holding Limited" and the dual foreign name of the Company in Chinese has been changed from "乐舱物流股份有限公司" to "乐舱集团控股有限公司". The stock short names of the Company for trading in the Shares on the Stock Exchange will be changed from "LC LOGISTICS" to "LC HOLDING" in English and from "樂艙物流" to "樂艙控股" in Chinese with effect from 9:00 a.m. on 10 September 2026.

Save as disclosed above, there have been no other material events affecting the Company since 30 June 2026 and up to the date of this report.

Corporate Governance and Other Information

Corporate Governance

The Group is committed to achieving high standards of corporate governance practices to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company had adopted the Corporate Governance Code as its own code on corporate governance.

Under code provision C.2.1 of the Corporate Governance Code, the role of chairman and chief executive should be separate and should not be performed by the same individual. The role of chairman of the Board and chief executive officer of the Company are both performed by Mr. Xu Xin. The Board believes that vesting the roles of both the chairman of the Board and the chief executive officer of the Company in Mr. Xu Xin enables the Company to achieve greater responsiveness, efficiency and effectiveness in formulating business strategies and executing business plans. Furthermore, in view of Mr. Xu Xin's extensive industry experience and significant role in the historical development of the Group, the Board believes that it is beneficial to the business prospects of the Group for Mr. Xu Xin to continue to act as both the chairman of the Board and chief executive officer following the Listing, and the balance of power and authority is sufficiently maintained by the operation of the Board, comprising the executive Directors and independent non-executive Directors.

Save as disclosed above, the Board considers that the Company has complied with all applicable code provisions set out in the Corporate Governance Code during the Period.

Compliance with the Model Code for Securities Transactions

The Company has adopted the Model Code as the guidelines for the Directors' dealings in the securities of the Company. After making specific enquiries to all the Directors of the Company, each of them has confirmed that they have complied with the required standards set out in the Model Code during the Period.

Share Incentive Scheme

Since the adoption of the Post-IPO Share Scheme and up to the date of this report, no option was granted or agreed to be granted, exercised, lapsed or cancelled by the Company pursuant to the Post-IPO Share Scheme. There was no outstanding share option under the Post-IPO Share Scheme as at the date of this report. As at 1 January 2026 and 30 June 2026, the number of options available for grant under the Post-IPO Share Scheme are 56,786,630.

For further details of the Post-IPO Share Scheme, please refer to the section headed "Statutory and general information – D. Post-IPO Share Scheme" in Appendix IV to the Prospectus.

Changes in Directors' Information

Mr. Qi Yinliang, an independent non-executive Director, has served as an independent director of HNA Technology Co., Ltd. (a company listed on the Shanghai Stock Exchange in the PRC, stock code: 600751) since 28 June 2025, and graduated from the National University of Singapore in July 2025 with a Master of Business Administration degree.

Save as disclosed above, since the publication of the annual report 2025 and up to the date of this report, there was no other change of information of each of the Directors or chief executives of the Company that is required to be disclosed under Rule 13.51B(1) of the Listing Rules.

Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares

As at 30 June 2026, the interests and short positions of the Directors and chief executives of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required, pursuant to section 352 of the SFO, to be entered in the register referred therein, or which were notified to the Company and the Stock Exchange, pursuant to the Model Code, are set out below.

Name of Director	Nature of Interest	Number of Shares or underlying Shares(Note 1)	Approximate percentage of shareholding(Note 1)
Mr. Xu Xin	Founder of a discretionary trust	151,792,644 (L)	24.69%
	Interest in controlled corporations	77,496,780 (L)	12.61%
	Interest of spouse(Note 2)	39,232,644 (L)	6.38%
	Other(Note 3)	48,584,520 (L)	7.90%
Ms. Li Yan	Interest in controlled corporations	39,232,644 (L)	6.38%
	Interest of spouse(Note 2)	229,289,424 (L)	37.30%
	Other(Note 4)	48,584,520 (L)	7.90%

Note:

(1) As at 30 June 2026, the Company issued 614,691,912 Shares. The letter (L) denotes the entity's long position in the relevant Shares.

(2) Ms. Li Yan is the spouse of Mr. Xu Xin.

(3) The shares are held by Lecang Flourishing Limited under the Liu Family Trust. Ms. Liu Quanxiang is the settlor of the Liu Family Trust and the mother-in-law of Mr. Xu Xin.

(4) The shares are held by Lecang Flourishing Limited under the Liu Family Trust. Ms. Liu Quanxiang is the settlor of the Liu Family Trust and the mother of Ms. Li Yan.

Save as disclosed above, as of 30 June 2026, none of the Directors and chief executives of the Company had any interests or short positions in any Shares, underlying Shares and debenture of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

Substantial Shareholders' and Other Persons' Interests and Short Positions in the Shares and Underlying Shares of the Company

So far as is known to the Company, as at 30 June 2026, as recorded in the register required to be kept by the Company under section 336 of the SFO, the following persons, other than a Director or chief executive of the Company, had an interest of 5% or more in the Shares or underlying Shares:

Name of Shareholder	Nature of Interest	Number of Shares or underlying Shares(Note 1)	Approximate percentage of shareholding(Note 1)
Trident Trust Company (B.V.I.) Limited(Notes 3, 5)	Trustee	200,377,164 (L)	32.60%
Marco Target Development Limited(Note 3)	Interest in controlled corporation	151,792,644 (L)	24.69%
Lecang Altitude Limited(Notes 2, 3)	Beneficial owner	151,792,644 (L)	24.69%
Peace Seaworld Limited(Notes 2, 4)	Interest in controlled corporation	39,232,644 (L)	6.38%
Lecang Shining Limited(Notes 2, 4)	Beneficial owner	39,232,644 (L)	6.38%
Ms. Liu Quanxiang(Notes 2, 5)	Founder of a discretionary trust	48,584,520 (L)	7.90%
	Other	268,522,068 (L)	43.68%
Fortune Sino Worldwide Limited(Note 5)	Interest in controlled corporation	48,584,520 (L)	7.90%
Lecang Flourishing Limited(Notes 2, 5)	Beneficial owner	48,584,520 (L)	7.90%
Glorious Sailing Limited(Note 6)	Beneficial owner	60,505,200 (L)	9.84%

Notes:

(1) As at 30 June 2026, the Company issued 614,691,912 Shares. The letter (L) denotes the entity's long position in the relevant Shares.

(2) Pursuant to the Acting in Concert Deed, each of Mr. Xu Xin, Ms. Li Yan and Ms. Liu Quanxiang had agreed and confirmed that from the date they became the registered owners and/or beneficial owners of the equity interests in the Group to the date when any of them ceases to be the controlling shareholder of the Company: (a) they had been and would continue to be parties acting in concert and they had agreed to consult with each other and reach a unanimous consensus

among themselves before the decision, implementation and agreement on all material management affairs, voting and/or commercial decisions, including but not limited to financial and operational matters, of any member of the Group; (b) they had casted and would continue to cast their votes as directors and/or shareholders (as the case may be) unanimously for or against all resolutions in all board and shareholders' meetings and discussions of any member of the Group; and (c) they had cooperated and would continue to cooperate with one another to acquire, maintain and consolidate the control and management of the Group. By virtue of the SFO, each of the ultimate controlling shareholders of the Company together with investment holding companies held or controlled by them (being Lecang Boundless Limited, Lecang Fantasy Limited, Grand Sailing Limited, Lecang Altitude Limited, Peace Seaworld Limited, Lecang Shining Limited, Spring Wealth Limited, Lecang Flourishing Limited and Glorious Sailing Limited) are all deemed to be interested in the total Shares directly held by Lecang Fantasy Limited, Lecang Altitude Limited, Lecang Shining Limited, Lecang Flourishing Limited and Glorious Sailing Limited.

Lecang Fantasy Limited is wholly owned by Lecang Boundless Limited, which is in turn wholly owned by Mr. Xu Xin. By virtue of the SFO, each of Mr. Xu Xin and Lecang Boundless Limited is deemed to be interested in the 16,991,580 Shares held by Lecang Fantasy Limited.

(3) Lecang Altitude Limited is owned as to 99% by Marco Target Development Limited and 1% by Grand Sailing Limited. Marco Target Development Limited is wholly owned by Trident Trust Company (B.V.I.) Limited which is the trustee of the Xu Family Trust set up by Mr. Xu Xin. Accordingly, each of Mr. Xu Xin, Trident Trust Company (B.V.I.) Limited and Marco Target Development Limited is deemed under the SFO to be interested in the Shares directly held by Lecang Altitude Limited.

(4) Lecang Shining Limited is wholly owned by Peace Seaworld Limited, which is in turn wholly owned by Ms. Li Yan. Accordingly, each of Ms. Li Yan and Peace Seaworld Limited is deemed under the SFO to be interested in the Shares directly held by Lecang Shining Limited.

(5) Lecang Flourishing Limited is owned as to 99% by Fortune Sino Worldwide Limited and 1% by Spring Wealth Limited. Fortune Sino Worldwide Limited is wholly owned by Trident Trust Company (B.V.I.) Limited which is the trustee of the Liu Family Trust set up by Ms. Liu Quanxiang. Accordingly, each of Ms. Liu Quanxiang, Trident Trust Company (B.V.I.) Limited and Fortune Sino Worldwide Limited is deemed under the SFO to be interested in the Shares directly held by Lecang Flourishing Limited.

(6) Glorious Sailing Limited is owned as to approximately 79.53% by Mr. Xu Xin (a controlling Shareholder and executive Director), 4.96% by Ms. Zhu Jiali (朱佳麗) (an executive Director), 3.97% by Mr. Zhang Feng (張峰) (a senior management member), 0.50% by Ms. Ding Sujun (丁素君) (the joint company secretary) and 11.04% by other 10 existing employees of the Group, each of whom is an independent third party save for being an employee of the Group. By virtue of the SFO, Mr. Xu Xin is deemed to be interested in the Shares held by Glorious Sailing Limited.

Save as disclosed above and so far as is known to the Directors, as at 30 June 2026, no other interests or short positions in the Shares or underlying Shares which were required to be notified to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or were recorded in the register required to be kept by the Company under section 336 of the SFO.

Corporate Governance and Other Information

Interim Dividend

The Board did not recommend the payment of an interim dividend for the six months ended 30 June 2026.

Purchase, Sale or Redemption of listed Securities of the Company

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the listed securities of the Company (including any sale or transfer of treasury shares) during the Period. As at 30 June 2026, the Company did not hold any treasury shares.

Review of the Interim Results by the Audit Committee

As at the date of this report, the Audit Committee comprised three independent non-executive Directors, namely Dr. Yang Kequan (chairman), Dr. Gu Lin and Mr. Qi Yinliang. The Audit Committee has reviewed the unaudited interim results of the Group for the six months ended 30 June 2026. The Audit Committee and the Company's management have also reviewed the accounting principles and practices adopted by the Group. The Audit Committee has agreed with the management of the Company on the unaudited interim results of the Group for the six months ended 30 June 2026.

Interim Condensed Consolidated Statement of Profit or Loss

For the six months ended 30 June 2026

	Notes	30 June 2026 (Unaudited) RMB'000	30 June 2025 (Unaudited) RMB'000
REVENUE	4	**884,734**	904,984
Cost of sales		**(826,599)**	(822,587)
GROSS PROFIT		**58,135**	82,397
Other income and gains	4	**199,083**	91,126
Selling and distribution expenses		**(12,839)**	(12,092)
Administrative expenses		**(59,281)**	(35,747)
Other expenses		**(197)**	(824)
Finance costs	6	**(3,948)**	(5,203)
(Impairment losses)/reversal of impairment losses on financial assets, net		**(6,063)**	8,628
Share of losses of associates		**(540)**	(234)
PROFIT BEFORE TAX	5	**174,350**	128,051
Income tax expense	7	**(4,648)**	(238)
PROFIT FOR THE PERIOD		**169,702**	127,813
Attributable to:			
Owners of the parent		**159,039**	111,300
Non-controlling interests		**10,663**	16,513
		169,702	127,813
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT			
Basic and diluted	9	**RMB0.28**	RMB0.19

Interim Condensed Consolidated Statement of Comprehensive Income

For the six months ended 30 June 2026

	30 June 2026 (Unaudited) ***RMB'000***	30 June 2025 (Unaudited) *RMB'000*
PROFIT FOR THE PERIOD	**169,702**	127,813
OTHER COMPREHENSIVE LOSSES		
Other comprehensive losses that may be reclassified to profit or loss in subsequent periods:		
Exchange differences:		
Exchange differences on translation of foreign operations	**(48,975)**	(5,258)
	(48,975)	(5,258)
Net other comprehensive losses that may be reclassified to profit or loss in subsequent periods	**(48,975)**	(5,258)
Other comprehensive income/(losses) that will not be reclassified to profit or loss in subsequent periods:		
Equity investments designated at fair value through other comprehensive income:		
Changes in fair value	**4**	(42)
	4	(42)
Net other comprehensive income/(losses) that will not be reclassified to profit or loss in subsequent periods	**4**	(42)
OTHER COMPREHENSIVE LOSSES FOR PERIOD, NET OF TAX	**(48,971)**	(5,300)
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	**120,731**	122,513
Attributable to:		
Owners of the parent	**109,134**	105,984
Non-controlling interests	**11,597**	16,529
	120,731	122,513

Interim Condensed Consolidated Statement of Financial Position

30 June 2026

	Notes	**30 June 2026 (Unaudited) *RMB'000***	31 December 2025 (Audited) *RMB'000*
NON-CURRENT ASSETS			
Prepayments and other receivables		**716,863**	653,351
Property, plant and equipment	*10*	**358,891**	426,257
Right-of-use assets		**49,568**	62,474
Goodwill		**8,572**	8,572
Intangible assets		**1,098**	1,305
Investment in an associate		**47,544**	27,516
Equity investments designated at fair value through other comprehensive income		**2,027**	2,023
Deferred tax assets		**1,206**	1,115
Total non-current assets		**1,185,769**	1,182,613
CURRENT ASSETS			
Inventories		**11,874**	8,863
Trade receivables	*11*	**192,029**	142,586
Due from related parties	*16*	**32,968**	12,704
Prepayments and other receivables		**83,196**	68,263
Financial assets at fair value through profit or loss		**230,843**	58,995
Cash and bank balances		**260,913**	428,704
Total current assets		**811,823**	720,115
CURRENT LIABILITIES			
Trade payables	*12*	**144,801**	147,459
Other payables and accruals		**73,571**	97,805
Interest-bearing bank and other borrowings		**57,729**	28,200
Tax payable		**3,514**	3,126
Lease liabilities		**36,865**	34,481
Total current liabilities		**316,480**	311,071
NET CURRENT ASSETS		**495,343**	409,044
TOTAL ASSETS LESS CURRENT LIABILITIES		**1,681,112**	1,591,657

Interim Condensed Consolidated Statement of Financial Position

30 June 2026

	Notes	30 June 2026 (Unaudited) *RMB'000*	31 December 2025 (Audited) *RMB'000*
NON-CURRENT LIABILITIES			
Interest-bearing bank and other borrowings		**3,793**	11,572
Lease liabilities		**3,358**	20,916
Deferred tax liabilities		**106**	114
Total non-current liabilities		**7,257**	32,602
Net assets		**1,673,855**	1,559,055
EQUITY			
Equity attributable to owners of the parent			
Share capital	*13*	**219**	205
Reserves		**1,593,967**	1,490,778
		1,594,186	1,490,983
Non-controlling interests		**79,669**	68,072
Total equity		**1,673,855**	1,559,055

Interim Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Attributable to ordinary equity holders of the parent									
	Share capital *RMB'000*	Share premium account* *RMB'000*	Capital reserve* *RMB'000*	Fair value reserve of financial assets at fair value through other comprehensive income* *RMB'000*	Statutory surplus reserve* *RMB'000*	Exchange fluctuation reserve* *RMB'000*	Retained profits* *RMB'000*	Total *RMB'000*	Non-controlling interests *RMB'000*	Total equity *RMB'000*
At 1 January 2026 (Audited)	205	143,323	(26,803)	(471)	2,297	62,180	1,310,252	1,490,983	68,072	1,559,055
Profit for the period	–	–	–	–	–	–	159,039	159,039	10,663	169,702
Other comprehensive losses for the period:										
Changes in fair value of equity investments at fair value through other comprehensive income	–	–	–	4	–	–	–	4	–	4
Exchange differences on translation of foreign operations	–	–	–	–	–	(49,909)	–	(49,909)	934	(48,975)
Total comprehensive income for the period	–	–	–	4	–	(49,909)	159,039	109,134	11,597	120,731
Issue of shares (note 13)	14	120,067	–	–	–	–	–	120,081	–	120,081
2026 special dividend (note 8)	–	–	–	–	–	–	(126,012)	(126,012)	–	(126,012)
As at 30 June 2026 (unaudited)	219	263,390	(26,803)	(467)	2,297	12,271	1,343,279	1,594,186	79,669	1,673,855

Interim Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Attributable to ordinary equity holders of the parent									
	Share capital *RMB'000*	Share premium account* *RMB'000*	Capital reserve* *RMB'000*	Fair value reserve of financial assets at fair value through other comprehensive income* *RMB'000*	Statutory surplus reserve* *RMB'000*	Exchange fluctuation reserve* *RMB'000*	Retained profits* *RMB'000*	Total *RMB'000*	Non-controlling interests *RMB'000*	Total equity *RMB'000*
At 1 January 2025 (Audited)	205	143,323	(26,967)	(723)	2,222	97,165	1,288,530	1,503,755	47,880	1,551,635
Profit for the period	–	–	–	–	–	–	111,300	111,300	16,513	127,813
Other comprehensive losses for the period:										
Changes in fair value of equity investments at fair value through other comprehensive income	–	–	–	(42)	–	–	–	(42)	–	(42)
Exchange differences on translation of foreign operations	–	–	–	–	–	(5,274)	–	(5,274)	16	(5,258)
Total comprehensive income for the period	–	–	–	(42)	–	(5,274)	111,300	105,984	16,529	122,513
Capital injection from a non-controlling shareholder of a subsidiary	–	–	–	–	–	–	–	–	47	47
2024 final dividend	–	–	–	–	–	–	(116,298)	(116,298)	–	(116,298)
As at 30 June 2025 (unaudited)	205	143,323	(26,967)	(765)	2,222	91,891	1,283,532	1,493,441	64,456	1,557,897

* As at 30 June 2026, these other reserve accounts comprised the total consolidated reserves of RMB1,593,967,000 (30 June 2025: RMB1,408,712,000) in the interim condensed consolidated statement of financial position.

Interim Condensed Consolidated Statement of Cash Flows

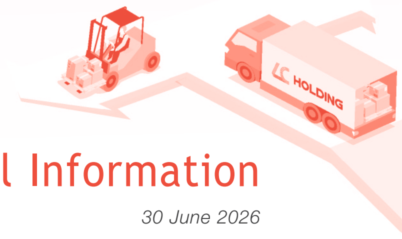
For the six months ended 30 June 2026

	Notes	**30 June 2026 (Unaudited) *RMB'000***	30 June 2025 (Unaudited) *RMB'000*
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		**174,350**	128,051
Adjustments for:			
Finance costs	*6*	**3,948**	5,203
Interest income	*4*	**(4,373)**	(13,635)
Share of losses of associates		**540**	234
Gains on disposal of property, plant and equipment, net	*4*	**(145,151)**	(61,483)
Exchange loss		**3,940**	2,704
Fair value gains on financial assets at fair value through profit or loss	*4*	**(38,045)**	(4,196)
Depreciation of property, plant and equipment	*5*	**22,734**	29,639
Depreciation of right-of-use assets	*5*	**15,490**	15,776
Amortisation of intangible assets	*5*	**207**	216
Impairment losses of trade receivables	*5*	**6,063**	2,370
Reversal of impairment losses on other receivables	*5*	**–**	(10,998)
		39,703	93,881
(Increase)/decrease in inventories		**(3,011)**	459
Increase in trade receivables		**(55,506)**	(37,861)
Decrease/(increase) in prepayments and other receivables		**45,593**	(12,036)
Decrease in amounts due from related parties		**2,823**	–
Decrease in restricted cash		**419**	1,929
Decrease in trade payables		**(2,658)**	(24,544)
Decrease in other payables and accruals		**(24,234)**	(10,588)
Cash generated from operations		**3,129**	11,240
Interest received		**4,373**	13,635
Tax (paid)/refund		**(4,363)**	176
Net cash flows from operating activities		**3,139**	25,051

Interim Condensed Consolidated Statement of Cash Flows

For the six months ended 30 June 2026

	30 June 2026 (Unaudited) *RMB'000*	30 June 2025 (Unaudited) *RMB'000*
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of items of property, plant and equipment	**(461,382)**	(182,699)
Proceeds from disposal of items of property, plant and equipment	**494,574**	8,801
Advances of loans to related parties	**(47,708)**	(10,482)
Repayment of loans to related parties	**23,871**	–
Purchases of financial assets at fair value through profit or loss	**(260,810)**	(41,476)
Proceeds from disposals of financial assets at fair value through profit or loss	**125,185**	39,670
Investments in associate	**(20,640)**	(28,651)
Net cash flows used in investing activities	**(146,910)**	(214,837)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from interest-bearing bank and other borrowings	**30,000**	5,577
Repayment of interest-bearing bank and other borrowings	**(7,465)**	(25,088)
Interest paid	**(2,017)**	(1,553)
Principal portion of lease payments	**(18,754)**	(18,644)
Decrease in pledged deposits	**10,400**	–
Advances of loans from related parties	**–**	27,000
Proceed from issue of shares	**120,081**	–
Capital contribution from non-controlling shareholders of subsidiaries	**–**	47
Dividend paid	**(126,012)**	–
Net cash flows from/(used in) financing activities	**6,233**	(12,661)
NET DECREASE IN CASH AND CASH EQUIVALENTS	**(137,538)**	(202,447)
Cash and cash equivalents at beginning of period	**417,885**	766,105
Effect of foreign exchange rate changes, net	**(19,434)**	(3,234)
CASH AND CASH EQUIVALENTS AT END OF PERIOD	**260,913**	560,424
ANALYSIS OF BALANCE OF CASH AND CASH EQUIVALENTS		
Cash and bank balances	**260,913**	572,005
Less: Restricted cash	**–**	419
Pledged deposits	**–**	11,162
CASH AND CASH EQUIVALENTS AS STATED IN THE STATEMENT OF CASH FLOWS	**260,913**	560,424



Notes to Interim Condensed Consolidated Financial Information

30 June 2026

1 Corporate Information

LC Group Holding Limited (formerly known as LC Logistics, Inc.) (the "**Company**") is an exempted company incorporated in the Cayman Islands. The Company's shares were listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 25 September 2023. The registered address of the Company is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company changed its name from LC Logistics, Inc. to LC Group Holding Limited with effect from 31 July 2026.

The Company is an investment holding company. During the period, the Company's subsidiaries were principally engaged in the provision of integrated cross-border logistics services.

In the opinion of the directors, the ultimate controlling shareholders are Mr. Xu Xin, Ms. Li Yan and Ms. Liu Quanxiang by virtue of the acting in concert deed.

2.1 Basis of Preparation

The interim condensed consolidated financial information for the six months ended 30 June 2026 has been prepared in accordance with IAS 34 Interim Financial Reporting. The interim condensed consolidated financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2025.

2.2 Changes In Accounting Policies and Disclosures

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of the following new and amended IFRS Accounting Standards for the first time for the current period's financial information.

Amendments to IFRS 9 and IFRS 7	*Classification and Measurement of Financial Instruments*
Amendments to IFRS 9 and IFRS 7	*Contracts Referencing Nature-dependent Electricity*
Annual Improvements to IFRS Accounting Standards – Volume 11	*Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7*

The nature and impact of the new and amended IFRS Accounting Standards are described below:

Amendments to IFRS 9 and IFRS 7 Amendments to the Classification and Measurement of Financial Instruments clarify the date on which a financial asset or financial liability is derecognised and introduce an accounting policy option to derecognise a financial liability that is settled through an electronic payment system before the settlement date if specified criteria are met. The amendments clarify how to assess the contractual cash flow characteristics of financial assets with environmental, social and governance and other similar contingent features.

2.2 Changes In Accounting Policies and Disclosures (continued)

Moreover, the amendments clarify the requirements for classifying financial assets with non-recourse features and contractually linked instruments. The amendments also include additional disclosures for investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features. The amendments did not have any significant impact on the interim condensed consolidated financial information.

Amendments to IFRS 9 and IFRS 7 Contracts Referencing Nature-dependent Electricity clarify the application of the "own-use" requirements for in-scope contracts and amend the designation requirements for a hedged item in a cash flow hedging relationship for in-scope contracts. The amendments also include additional disclosures that enable users of financial statements to understand the effects these contracts have on an entity's financial performance and future cash flows. The amendments did not have any significant impact on the interim condensed consolidated financial information.

Annual Improvements to IFRS Accounting Standards – Volume 11 set out amendments to IFRS 1, IFRS 7 (and the accompanying Guidance on implementing IFRS 7), IFRS 9, IFRS 10 and IAS 7. Details of the amendments that are applicable to the Group are as follows:

- IFRS 7 Financial Instruments: Disclosures: The amendments have updated certain wording in paragraph B38 of IFRS 7 and paragraphs IG1, IG14 and IG20B of the Guidance on implementing IFRS 7 for the purpose of simplification or achieving consistency with other paragraphs in the standard and/or with the concepts and terminology used in other standards. In addition, the amendments clarify that the Guidance on implementing IFRS 7 does not necessarily illustrate all the requirements in the referenced paragraphs of IFRS 7 nor does it create additional requirements. The amendments did not have any significant impact on the interim condensed consolidated financial information.

- IFRS 9 Financial Instruments: The amendments clarify that when a lessee has determined that a lease liability has been extinguished in accordance with IFRS 9, the lessee is required to apply paragraph 3.3.3 of IFRS 9 and recognise any resulting gain or loss in profit or loss. However, the amendments do not address how a lessee distinguishes between a lease modification as defined in IFRS 16 and an extinguishment of a lease liability in accordance with IFRS 9. In addition, the amendments have updated certain wording in paragraph 5.1.3 of IFRS 9 and Appendix A of IFRS 9 to remove potential confusion. The amendments did not have any significant impact on the interim condensed consolidated financial information.

2.2 Changes In Accounting Policies and Disclosures (continued)

Annual Improvements to IFRS Accounting Standards – Volume 11 set out amendments to IFRS 1, IFRS 7 (and the accompanying Guidance on implementing IFRS 7), IFRS 9, IFRS 10 and IAS 7. Details of the amendments that are applicable to the Group are as follows: (continued)

- IFRS 10 Consolidated Financial Statements: The amendments clarify that the relationship described in paragraph B74 of IFRS 10 is just one example of various relationships that might exist between the investor and other parties acting as de facto agents of the investor, which removes the inconsistency with the requirement in paragraph B73 of IFRS 10. The amendments did not have any significant impact on the interim condensed consolidated financial information.

- IAS 7 Statement of Cash Flows: The amendments replace the term "cost method" with "at cost" in paragraph 37 of IAS 7 following the prior deletion of the definition of "cost method". The amendments did not have any significant impact on the interim condensed consolidated financial information.

The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

3 Operating Segment Information

For management purposes, the Group is organised into business units based on their products and services and only has one reportable operating segment. Management monitors the results of the Group's operating segments as a whole for the purpose of making decisions about resource allocation and performance assessment.

Geographical information

(a) Revenue from external customers

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Chinese Mainland	**769,261**	746,820
Other countries/regions	**115,473**	158,164
Total revenue	**884,734**	904,984

The revenue information above is based on the outbound cargoes of each geographical territory.

3 Operating Segment Information (continued)

Geographical information (continued)

(b) *Non-current assets*

The vessels and containers included in property, plant and equipment are primarily utilised across geographical markets for shipment of cargoes around the world. Accordingly, it is impractical to present the locations of the vessels and containers by geographical areas. Therefore, the vessels, containers are presented as unallocated non-current assets.

Information about a major customer

No revenue from a major customer accounted for 10% or more of the Group's revenue during the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

4 Revenue, Other Income and Gains

An analysis of revenue is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Revenue from contracts with customers	**859,262**	861,156
Revenue from other sources		
Time charter income	**25,472**	43,828
Total	**884,734**	904,984

4 Revenue, Other Income and Gains (continued)

Disaggregated revenue information for revenue from contracts with customers

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Types of goods or services		
Cross-border logistics services	**801,371**	786,826
Sales of goods	**2,151**	–
Overseas warehousing	**55,740**	74,330
Total	**859,262**	861,156
Timing of revenue recognition		
Services transferred over time	**857,111**	861,156
Goods transferred at a point in time	**2,151**	–
	859,262	861,156
Geographical markets		
Chinese Mainland	**769,261**	746,820
Other countries/regions	**90,001**	114,336
Total	**859,262**	861,156

An analysis of other income and gains is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Other income and gains		
Government grants	**22**	110
Interest income	**4,373**	13,635
Fair value gains on financial assets at fair value through profit or loss	**38,045**	4,196
Foreign exchange gains, net	**9,038**	2,934
Gains on disposal of property, plant and equipment, net	**145,151**	61,483
Others	**2,454**	8,768
Total	**199,083**	91,126

5 Profit Before Tax

The Group's profit before tax is arrived at after charging/(crediting):

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Cost of service provided	**795,473**	783,924
Cost of inventories sold	**2,137**	–
Depreciation of property, plant and equipment	**22,734**	29,639
Depreciation of right-of-use assets	**15,490**	15,776
Amortisation of intangible assets	**207**	216
Impairment losses/(reversal of impairment losses) of financial assets, net		
– Trade receivables	**6,063**	2,370
– Other receivables	**–**	(10,998)
Fair value gains on financial assets at fair value through profit or loss	**(38,045)**	(4,196)
Foreign exchange gains, net	**(9,038)**	(2,934)
Interest income	**(4,373)**	(13,635)
Gains on disposal of property, plant and equipment, net	**(145,151)**	(61,483)

6 Finance Costs

An analysis of finance costs is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Interest on bank and other borrowings	**2,017**	2,929
Interest on lease liabilities	**1,931**	2,274
Total	**3,948**	5,203

7 Income Tax Expense

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate.

Pursuant to the rules and regulations of the Cayman Islands, the Company is not subject to any income tax in this jurisdiction.

The Group's subsidiary incorporated in Hong Kong was subject to Hong Kong profits tax at the rate of 16.5% on any estimated assessable profits arising in Hong Kong for the period.

Except for certain subsidiaries of the Group which were entitled to a preferential income tax rate of 20% for small and micro enterprises during the period with the first RMB1,000,000 of annual taxable income eligible for a 75% reduction, the provision for Chinese Mainland current income tax is based on the statutory rate of 25% of the assessable profits of the subsidiaries in Chinese Mainland as determined in accordance with the Corporate Income Tax Law.

The Group's subsidiaries in the United States ("**US**") are subject to US federal and state income taxes, which are provided for at an aggregate rate of approximately 30% on their estimated assessable profits.

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Current tax:		
Chinese Mainland	**230**	226
Hong Kong	**3,058**	–
US	**1,454**	–
Deferred tax	**(94)**	12
Total tax charge for the period	**4,648**	238

8 Dividends

The board of directors has resolved not to pay an interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

The board of directors approved the declaration and payment of a special dividend of HK$0.25 per ordinary share to the shareholders, totalling approximately HK$143,000,000 in aggregate on 27 January 2026.

9 Earnings Per Share Attributable to Ordinary Equity Holders of the Parent

The calculation of the basic earnings per share amount is based on the profit for the period attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 574,634,347 (six months ended 30 June 2025: 572,538,312) outstanding in issue during the period.

The Group had no potentially dilutive ordinary shares in issue during the periods ended 30 June 2026 and 2025.

The calculation of the basic earnings per share is based on:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Earnings		
Profit attributable to ordinary equity holders of the parent, used in the basic earnings per share calculation	**159,039**	111,300

	Number of shares	
	2026	2025
Shares		
Weighted average number of ordinary shares in issue during the period used in the basic earnings per share calculation	**574,634,347**	572,538,312

10 Property, Plant and Equipment

During the six months ended 30 June 2026, the Group acquired assets at cost of RMB35,525,000 (30 June 2025: RMB86,980,000).

Assets with net book value of RMB47,603,000 were disposed of by the Group during the six months ended 30 June 2026 (30 June 2025: RMB48,006,000).

During the six months ended 30 June 2026, there was no impairment recognised for property, plant and equipment (30 June 2025: Nil).

11 Trade Receivables

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 month	**98,210**	81,641
1 to 3 months	**61,013**	34,704
3 to 6 months	**15,036**	13,206
6 to 12 months	**13,616**	6,136
Over 1 year	**4,154**	6,899
Total	**192,029**	142,586

12 Trade Payables

An ageing analysis of the Group's trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 June 2026	31 December 2025
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 year	**128,291**	127,858
Over 1 year	**16,510**	19,601
Total	**144,801**	147,459

The trade payables are non-interest-bearing and are normally settled on the terms of 30 to 60 days.

13 Share Capital

	30 June 2026 **RMB'000** **(Unaudited)**	31 December 2025 RMB'000 (Audited)
Issued and fully paid:		
572,538,312 ordinary shares of USD0.00005	**205**	205
Issue of new shares	**14**	–
614,691,912 ordinary shares of USD0.00005	**219**	205

The ordinary shares of the Company do not have a par value.

A summary of movements in the Company's share capital is as follows:

	Number of shares in issue	Share capital RMB'000
At 31 December 2024 and 1 January 2025 (Audited)	**286,269,156**	205
Share subdivision	**286,269,156**	–
At 31 December 2025 and 1 January 2026 (Audited)	**572,538,312**	205
Issue of new shares	**42,153,600**	14
At 30 June 2026 (unaudited)	**614,691,912**	219

On 22 June 2026, the Company completed the placing of new ordinary shares of USD0.00005 each in par value totalling 42,153,600 under the general mandate at HK$3.30 per placing share. The net proceeds, after considering the share issuance expense amounting to approximately RMB120,081,000 of which RMB14,000 was credited to the share capital account and approximately RMB120,067,000 was credited to share premium account.

14 Contingent Liabilities

During the six months ended 30 June 2026, there are no contingent liabilities in the financial statements (30 June 2025: Nil).

15 Commitments

The Group had the following contractual commitments at the end of the reporting period:

	30 June 2026 **RMB'000** **(Unaudited)**	31 December 2025 RMB'000 (Audited)
Contracted but not provided for		
Container vessels	**1,877,629**	712,439

16 Related Party Transactions

(a) The Group had the following transactions with related parties during the period:

	Six months ended 30 June	
	2026 **RMB'000** **(Unaudited)**	2025 RMB'000 (Unaudited)
Advances of loans from associates	**–**	27,000
Advances of loans to associates	**47,708**	10,253
Provision of services	**3,094**	308

These transactions were carried out in accordance with the terms and conditions mutually agreed by the parties involved.

(b) Outstanding balances with related parties:

	30 June 2026 **RMB'000** **(Unaudited)**	31 December 2025 RMB'000 (Audited)
Due from related parties:		
– Trade-related	**3,714**	6,538
– Non-trade related	**29,254**	6,166
Total	**32,968**	12,704

16 Related Party Transactions (continued)

(c) Compensation of key management personnel of the Group:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Salaries, allowances and benefits in kind	**3,726**	3,692
Pension scheme contributions and social welfare	**472**	351
Total compensation paid to key management personnel	**4,198**	4,043

17 Fair Value and Fair Value Hierarchy of Financial Instruments

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

	Carrying amounts		Fair values	
	30 June 2026	31 December 2025	**30 June 2026**	31 December 2025
	RMB'000	*RMB'000*	***RMB'000***	*RMB'000*
	(Unaudited)	(Audited)	**(Unaudited)**	(Audited)
Financial assets				
Financial assets at fair value through profit or loss	**230,843**	58,995	**230,843**	58,995
Equity investments designated at fair value through other comprehensive income	**2,027**	2,023	**2,027**	2,023
Total	**232,870**	61,018	**232,870**	61,018

Management has assessed that the fair values of cash and cash equivalents, pledged deposits and restricted cash, trade receivables, trade payables, financial assets included in prepayments and other receivables, deposits, financial liabilities included in other payables and accruals, interest-bearing other borrowings, and amounts due from/to related parties approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The Group's finance department headed by the finance manager is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The finance manager reports directly to the chief financial officer and the audit committee. At each reporting date, the finance department analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the chief financial officer. The valuation process and results are discussed with the audit committee twice a year for interim and annual financial reporting.

17 Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair values of the listed investments are based on quoted market prices.

The fair values of unlisted equity investments classified as financial assets at fair value through profit or loss have been estimated by using asset-based approach, the significant unobservable inputs of which is adjusted carrying amount of net assets. A significant increase in adjusted carrying amount of net assets would result in a significant increase in the fair value of the financial assets at fair value through profit or loss. If the fair value of the equity investments classified as financial assets at fair value through profit or loss held by the group had been 10% higher/lower, the profits for the six months ended 30 June 2026 would have been approximately RMB1,108,000 higher/lower (31 December 2025: RMB839,400).

The fair value of the unlisted equity investments designated at fair value through other comprehensive income has been estimated using a market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate the ratio of price to book value ("**P/B ratio**") for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by an earnings measure. The trading multiple is then discounted for considerations such as illiquidity and size differences between the comparable companies based on company-specific facts and circumstances. The discounted multiple is applied to the corresponding earnings measure of the unlisted equity investments to measure the fair value. The directors believe that the estimated fair values resulting from the valuation technique, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

17 Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

If the fair value of the equity investments designated at a fair value through other comprehensive income held by the group had been 10% higher/lower, the total comprehensive income for the six months ended 30 June 2026 would have been approximately RMB203,000 higher/lower (31 December 2025: RMB202,000).

Set out below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 30 June 2026 and 31 December 2025:

		Range of inputs	
Description	**Unobservable inputs**	**30 June 2026**	**Relationship of unobservable inputs to fair value**
Equity investments designated at fair value through other comprehensive income	Average P/B multiple of peers	1.51 (31 December 2025: 1.51)	The higher the P/B multiple, the higher the fair value
	Discount for lack of marketability ("**DLOM**")	30.00% (31 December 2025: 30.00%)	The higher the DLOM, the lower the fair value
Equity investments at fair value through profit or loss	Net asset value	N/A	The higher net asset value, the higher the fair value

The DLOM represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

17 Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

30 June 2026

	Fair value measurement using			
	Quoted prices in active markets (Level 1) *RMB'000* **(Unaudited)**	**Significant observable inputs (Level 2)** *RMB'000* **(Unaudited)**	**Significant unobservable inputs (Level 3)** *RMB'000* **(Unaudited)**	**Total** *RMB'000* **(Unaudited)**
Financial assets at fair value through profit and loss	**219,760**	**–**	**11,083**	**230,843**
Equity investments designated at fair value through other comprehensive income	**–**	**–**	**2,027**	**2,027**
Total	**219,760**	**–**	**13,110**	**232,870**

31 December 2025

	Fair value measurement using			
	Quoted prices in active markets (Level 1) *RMB'000* (Audited)	Significant observable inputs (Level 2) *RMB'000* (Audited)	Significant unobservable inputs (Level 3) *RMB'000* (Audited)	Total *RMB'000* (Audited)
Financial assets at fair value through profit and loss	49,852	–	9,143	58,995
Equity investments designated at fair value through other comprehensive income	–	–	2,023	2,023
Total	49,852	–	11,166	61,018

17 Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

Fair value hierarchy (continued)

Assets measured at fair value: *(continued)*

The movements in fair value measurements within Level 3 during the periods are as follows:

	30 June 2026 ***RMB'000*** **(Unaudited)**	30 June 2025 *RMB'000* (Unaudited)
Equity investments at FVTPL and FVOCI:		
At the beginning of the period	**11,166**	10,749
Purchases	**2,000**	–
Total (losses)/gains recognised in profit	**(60)**	699
Total gains/(losses) recognised in other comprehensive income	**4**	(42)
At the end of the period	**13,110**	11,406

During the period, there were no transfers of fair value measurements between Level 1 and Level 2 and no other transfers into or out of Level 3 for both financial assets and financial liabilities (six months ended 30 June 2025: Nil). Equity investments were in Level 3 for there were no observable recent transactions for the unlisted investments.

Liabilities measured at fair value:

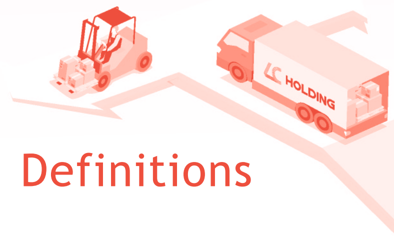
The Group did not have any financial liabilities measured at fair value as at 30 June 2026 and 31 December 2025.

18 Events Subsequent to the Reporting Periods

There is no significant subsequent event undertaken by the Company after 30 June 2026.

19 Approval of the Unaudited Interim Condensed Consolidated Financial Information

The unaudited interim condensed consolidated financial information was approved and authorised for issue by the board of directors on 25 August 2026.



Definitions

In this report, unless the context otherwise requires, the following terms have the meanings below:

"Acting in Concert Deed"	the acting in concert deed dated 15 October 2022 and executed by the Group's ultimate controlling shareholders (being Mr. Xu Xin, Ms. Li Yan and Ms. Liu Quanxiang)
"Audit Committee"	the audit committee of the Company
"Board"	the board of Directors
"Company"	LC Group Holding Limited (乐舱集团控股有限公司) (formerly known as LC Logistics, Inc. (乐舱物流股份有限公司)), an exempted company incorporated in the Cayman Islands with limited liability
"controlling shareholder(s)"	has the meaning ascribed to it under the Listing Rules
"Corporate Governance Code"	the corporate governance code set out in Part 2 to Appendix C1 of the Listing Rules
"Director(s)"	the director(s) of the Company
"Global Offering"	the offer for subscription of the Shares to the public in Hong Kong and outside the United States in offshore transactions, details of which are set out in the Prospectus
"Group"	the Company and its subsidiaries
"Hong Kong"	the Hong Kong Special Administrative Region of the People's Republic of China
"Listing"	the listing of the Shares on the Main Board of the Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers
"Net Proceeds"	the aggregate net proceeds from the Listing and the partial exercise of the Over-allotment Option
"Over-allotment Option"	the over-allotment option granted by the Company to allot and issue additional Shares under the Global Offering
"Period"	the six months ended 30 June 2026
"Post-IPO Share Scheme"	the share scheme adopted by the Company on 23 August 2023

Definitions

"Prospectus"	the prospectus of the Company dated 13 September 2023
"Share(s)"	the ordinary share(s) of the Company
"Shareholder(s)"	holder(s) of Share(s)
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Substantial shareholder(s)"	has the meaning ascribed to it under the Listing Rules
"TEU"	twenty-foot equivalent unit
"Treasury share(s)"	has the meaning ascribed to it under the Listing Rules
"USD"	United States dollars, the lawful currency of the United States
"United States"	the United States of America
"%"	per cent.