

The background of the entire page is a dynamic, futuristic digital tunnel. It is composed of numerous glowing blue and orange lines that curve and converge towards a bright light at the horizon, creating a sense of depth and motion. On the left side, a robotic hand with a blue wireframe mesh body and orange joints reaches forward, its index finger pointing directly at the viewer. The hand appears to be interacting with the digital environment.

xunce.®

SHENZHEN XUNCE TECHNOLOGY CO., LTD.

深圳迅策科技股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

STOCK CODE : 3317

2026 INTERIM REPORT

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DEFINITIONS AND GLOSSARY OF TECHNICAL TERMS

"AIDP"	Artificial Intelligence Data Platform, a comprehensive, integrated technology platform designed to combine AI capabilities with end-to-end data management
"ARPU"	Average Revenue Per User, a financial metric calculated by dividing a company's total revenue by its total number of customers
"Audit Committee"	the audit committee of the Board
"Board"	the board of Directors
"CG Code"	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
"Company"	Shenzhen Xunce Technology Co., Ltd. (深圳迅策科技股份有限公司), a joint stock limited company established in the PRC, the issued H Shares of which are listed on the Main Board of the Stock Exchange (stock code: 3317)
"Corresponding Period"	the six months ended 30 June 2025
"Director(s)"	the director(s) of the Company
"Global Offering"	the Hong Kong Public Offering and the International Offering
"Group"	the Company and its subsidiaries
"H Share(s)"	the overseas listed foreign share(s) in the share capital of the Company with a nominal value of RMB1.00 each, which are traded in HK dollars and listed on the Stock Exchange
"HKFRS"	the Hong Kong Financial Reporting Standards
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC
"Hong Kong Public Offering"	an offering of H Shares for subscription by the public in Hong Kong
"International Offering"	an offering of H Shares outside the United States in offshore transactions in reliance on Regulation S under the U.S. Securities Act
"Listing Date"	30 December 2025, being the date on which the H Shares of the Company were listed on the Main Board of the Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 of the Listing Rules

DEFINITIONS AND GLOSSARY OF TECHNICAL TERMS

"Mr. Liu"	Mr. Liu Zhijian, the chairman of the Board, an executive Director and the chief executive officer of the Company
"PRC"	the People's Republic of China, which for the purpose of this report and for geographical reference only, excluding Hong Kong, the Macau Special Administrative Region of the People's Republic of China and Taiwan
"Prospectus"	the prospectus of the Company dated 18 December 2025
"R&D"	research and development
"Reporting Period"	the six months ended 30 June 2026
"RMB"	Renminbi, the lawful currency of the PRC
"SFO"	Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Share(s)"	share(s) of the Company with a nominal value of RMB1.00 each, including Unlisted Shares and H Shares
"Shareholder(s)"	holder(s) of the Shares
"Single Largest Group of Shareholders"	Zhuhai Enyuan, Zhuhai Fuqian, Zhuhai Guwen, Zhuhai Hengcheng, and Mr. Liu Chengxi
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Supervisor(s)"	member(s) of the Supervisory Committee
"Supervisory Committee"	the supervisory committee of the Company, which has been abolished with effect from 26 June 2026
"Unlisted Share(s)"	share(s) (other than H Shares) in the share capital of the Company with a nominal value of RMB1.00 each
"VAT"	value-added tax
"Zhuhai Enyuan"	Zhuhai Enyuan Technology Partnership (Limited Partnership)* (珠海恩圓科技合夥企業(有限合夥)), a limited partnership established under the laws of the PRC and managed and controlled by its general partner Zhuhai Hengcheng, and a member of the Single Largest Group of Shareholders



DEFINITIONS AND GLOSSARY OF TECHNICAL TERMS

"Zhuhai Fuqian"	Zhuhai Fuqian Technology Partnership (Limited Partnership)* (珠海富前科技合夥企業 (有限合夥)), a limited partnership established under the laws of the PRC and managed and controlled by its general partner Zhuhai Hengcheng, and a member of the Single Largest Group of Shareholders
"Zhuhai Guwen"	Zhuhai Guwen Technology Partnership (Limited Partnership)* (珠海股溫科技合夥企業 (有限合夥)), a limited partnership established under the laws of the PRC and managed and controlled by its general partner Zhuhai Hengcheng, and a member of the Single Largest Group of Shareholders
"Zhuhai Hengcheng"	Zhuhai Hengcheng Technology Co., Ltd.* (珠海亨呈科技有限責任公司), a limited liability company established under the laws of the PRC, which is owned as to 99.9% by Mr. Liu Chengxi and 0.1% by Mr. Geng Dawei, and the general partner of Zhuhai Enyuan, Zhuhai Fuqian and Zhuhai Guwen, and a member of the Single Largest Group of Shareholders
"%"	per cent

* for identification purpose only

CORPORATE INFORMATION

COMPANY NAME

Chinese name

深圳迅策科技股份有限公司

English name

Shenzhen Xunce Technology Co., Ltd.

DIRECTORS

Executive Directors

Mr. Liu Zhijian (劉志堅)
Mr. Geng Dawei (耿大為)
Mr. Yang Yang (楊陽)
Mr. Xuan Ran (宣然)
Mr. Jiang Chunfei (姜春飛) (*resigned on 26 June 2026*)

Non-Executive Directors

Mr. Cai Xiang (蔡祥)
Ms. He Jinglu (賀璟璐) (*appointed on 26 June 2026*)

Independent Non-Executive Directors

Mr. Wong Ti (汪棣)
Mr. Jiang Changjian (蔣昌建)
Ms. Tian Jiangchuan (田江川)

SUPERVISORS

Mr. Guo Kexin (國可心)
Mr. Sun Zhengzhang (孫正章)
Mr. Zheng Shenglei (鄭聖磊)

(*Supervisory Committee has been abolished
with effect from 26 June 2026*)

H SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
WanChai, Hong Kong

AUDIT COMMITTEE

Mr. Wong Ti (汪棣) (*Chairperson*)
Mr. Cai Xiang (蔡祥)
Ms. Tian Jiangchuan (田江川)

NOMINATION COMMITTEE

Mr. Liu Zhijian (劉志堅) (*Chairperson*)
Ms. Tian Jiangchuan (田江川)
Mr. Jiang Changjian (蔣昌建)

REMUNERATION AND ASSESSMENT COMMITTEE

Ms. Tian Jiangchuan (田江川) (*Chairperson*)
Mr. Jiang Changjian (蔣昌建)
Mr. Liu Zhijian (劉志堅)

STRATEGY COMMITTEE

Mr. Liu Zhijian (劉志堅) (*Chairperson*)
Mr. Yang Yang (楊陽)
Mr. Xuan Ran (宣然)

REGISTERED OFFICE

66/F, Tower A, Building 2
Shenzhen Bay, Innovation Technology Center
No. 3156, Keyuan South Road Gaoxin Community
Yuehai Street, Nanshan District
Shenzhen, Guangdong Province
PRC

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

66/F, Tower A, Building 2
Shenzhen Bay, Innovation Technology Center
No. 3156, Keyuan South Road Gaoxin Community
Yuehai Street, Nanshan District
Shenzhen, Guangdong Province
PRC



CORPORATE INFORMATION

STOCK CODE

3317

COMPANY'S WEBSITE

www.xuncetech.com

AUTHORIZED REPRESENTATIVES

Mr. Liu Zhijian (劉志堅)

Ms. Leung Wing Han Sharon (梁穎嫻)

JOINT COMPANY SECRETARIES

Mr. Xuan Ran (宣然)

Ms. Leung Wing Han Sharon (梁穎嫻)

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 1920, 19/F, Lee Garden One

33 Hysan Avenue, Causeway Bay

Hong Kong

AUDITOR

BDO Limited

COMPLIANCE ADVISOR

Somerley Capital Limited

PRINCIPAL BANK

Shenzhen Software Base Branch of China Merchants Bank

FINANCIAL SUMMARY

A summary of the Group's key financial information for the Reporting Period is set out below. The summary does not form a part of the interim condensed consolidated financial statements.

Condensed Consolidated Interim Statement of Profit or Loss

	For the six months ended 30 June	
	2026 RMB'000	2025 RMB'000
Revenue	967,021	197,845
Gross profit	580,909	131,882
Profit/(loss) for the period	66,998	(107,998)
Profit/(loss) attributable to owners of the parent	72,505	(89,429)
Adjusted net profit/(loss)	66,998	(104,978)

Condensed Consolidated Interim Statement of Financial Position

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Assets		
Non-current assets	1,121,502	1,118,515
Current assets	2,392,407	2,053,309
Total assets	3,513,909	3,171,824
Liabilities		
Non-current liabilities	140,639	19,966
Current liabilities	891,200	731,234
Total liabilities	1,031,839	751,200
Equity		
Equity attributable to owners of the parent	2,424,880	2,358,179
Equity attributable to non-controlling interests	57,190	62,445
Total equity	2,482,070	2,420,624



MANAGEMENT DISCUSSION AND ANALYSIS

The year 2026 marks the inaugural year of China's "15th Five-Year Plan" and a critical juncture at which artificial intelligence transitions from technological exploration to large-scale application. The "15th Five-Year Plan" explicitly calls for accelerating breakthroughs in foundational theories and core technologies of artificial intelligence, reinforcing the efficient supply of computing power, algorithms, and data, and fully implementing the "AI+" initiative to empower all industries in a comprehensive manner. In the first half of this year, with the successive issuance of key policies such as the 2026 Key Points for Digital Economy Development, the Five Major Workstreams for the AI Industry during the 15th Five-Year Plan Period, and the Opinions on Deepening the Implementation of the "AI+" Initiative, China's digital economy has entered a new phase led by the "intelligent economy," opening up an unprecedented window of strategic opportunity for AI data infrastructure enterprises.

With the consecutive rollout of top-level designs, topics such as data asset capitalization and data tokenization have transitioned from theoretical discourse to substantive enterprise-level implementation. Concurrently, enterprise AI has also reached a stage of scaled deployment, with token consumption growing exponentially and data demand entering a new phase of development. While the training phase of LLMs (Large Language Model) centers on computing power, the inference phase pivots to data invocation – efficient model inference and precise decision-making by intelligent agents depend on the real-time supply of high-quality data tokens. In this context, high-quality, structured, and scenario-specific data is emerging as the cornerstone for enterprises to build strategic competitive advantages in the AI era – its value lies not only in data ownership, but also in the ability, through professional data processing, to generate higher business value from each unit of token.

BUSINESS REVIEW

In the first half of 2026, enterprise AI deployment demand surged, as enterprises accelerated their transition from data processing to real-time AI-driven decision-making. Seizing this strategic opportunity, as a leading AI real-time data infrastructure and analytics service provider in China, the Company has extended full-chain data processing and tokenization capabilities – from data acquisition, cleansing, standardisation, labeling, modeling, real-time stream computation, application and development of intelligent agent to large model fine-tuning – transforming dispersed and heterogeneous enterprise data into data tokens that can be efficiently invoked by LLMs and intelligent agents. This enables customers to reduce costs, improve efficiency, and achieve more agile and data-driven AI decision-making. During the Reporting Period, the Company accelerated the development of a "computing power – data – token – model – application" product matrix, aiming at becoming an integrated and full-chain AI to B platform.

MANAGEMENT DISCUSSION AND ANALYSIS

The Company has extended its AI real-time data processing capabilities from the asset management industry to eleven high-value, high-barrier industries, including telecommunications, electric power, energy, high-end manufacturing, biomedicine, robotic training platforms, commercial aerospace, urban operations, low-altitude economy, and intelligent vehicles. Penetration rates in each of these industries continue to rise. Through this process, the Company has honed three core technological advantages – millisecond/second-level real-time responsiveness, 100% precision in data processing, and data tokenization – connecting computing power to algorithms and taking accountability for customers' business outcomes.

For the Reporting Period, the Company recorded operating revenue of approximately RMB967.02 million, representing a significant increase of 388.76% compared with the Corresponding Period, reaching a record high. This robust revenue growth was attributable to the accelerated deployment of enterprise AI real-time data infrastructure, which drove core business revenue growth; accelerated cross-industry penetration with continued validation of replicability across sectors, coupled with accelerated delivery of the integrated “computing power – data – token – model – application” full-chain solutions; the commercialization of the token business model, with token invocation volumes rising to become a new revenue growth engine; and the continued expansion of international business, laying a comprehensive foundation for the business ecosystem.

For the Reporting Period, the Company recorded profit attributable to owners of the parent of approximately RMB72.51 million, compared with a loss attributable to owners of the parent of approximately RMB-89.43 million in the Corresponding Period, thereby achieving a turnaround to profitability. During the Reporting Period, the Group's adjusted net profit (non-HKFRS measure) amounted to approximately RMB67.00 million, compared with an adjusted net loss (non-HKFRS measure) of approximately RMB-104.98 million in the Corresponding Period. This significant profit turnaround was underpinned by an increased proportion of high-margin businesses; the economies of scale from the platform-based and modular product architecture significantly improved operational efficiency and optimized the cost structures of research and development, sales, and administrative expenses; enhanced treasury management efficiency, with investment income contributing incremental profits.

During the Reporting Period, the Group's gross profit amounted to approximately RMB580.91 million, representing a substantial increase of 340.48% from approximately RMB131.88 million in the Corresponding Period, primarily attributable to strong revenue growth driving gross profit improvement. The Group's gross profit margin for the Reporting Period was 60.07%. The Company has developed over 400 functional modules that can be flexibly combined to meet the needs of different industries. Leveraging strong pricing power and a scalable platform-based model, the Group's gross profit margin remained high amid rapid expansion, demonstrating the inherent resilience of the Company's business model.



MANAGEMENT DISCUSSION AND ANALYSIS

Commercialization of the Token Business Model, Official Launch of the Token Operating System TokenOS, and Delivery of TokenCloud

As the focus of AI shifts from model training to inference deployment, driving productivity creation, the commercial value of AI for enterprise is undergoing a fundamental transition – from “token consumption amount” to “effective token output.” High-quality, structured, and scenario-specific data has become the key determinant of enterprise AI deployment effectiveness. The Company has pioneered the token business model with vision, redefining the path to data value realization in the AI era through data tokenization capabilities – enabling data token invocation to drive AI-powered business decisions.

Concurrently, the Group launched the TokenOS operating system, TokenONE, which converts enterprises’ multi-source heterogeneous data into standardized, measurable, and priceable scenario tokens in real time. It opens the full-channel pathway from data governance to model invocation, enabling enterprise data to be directly invoked by models and intelligent agents as tokens, and driving the commercialization of scenario token factories across various industries to create value for customers.

TokenOS features the following products and technological characteristics:

- **Data Refinement:** Transform scattered, heterogeneous, and non-standard raw enterprise data into high-value data tokens.
- **Data Delivery:** Build an end-to-end pipeline from data ingestion to model invocation, enabling data tokens to be called by various models and agents.
- **Decision Driving:** Empower efficient business decision-making with data tokens and make AI investments traceable with quantifiable business value.



MANAGEMENT DISCUSSION AND ANALYSIS

TokenOS addresses the “last mile” pain points of enterprise AI deployment: by integrating the entire chain of data governance, application integration, model access, and compliance assurance, it resolves the bottleneck of LLMs lacking scenario-specific vertical data and facilitates the embedding of model capabilities into customers’ core business processes. In addition, the full-chain compliance framework provides safeguards for data tokenization and enables secure data circulation.

During the Reporting Period, the Group’s token business model completed commercial validation, with successful deployments in multiple high-value scenarios including biomedicine, energy dispatching, and industrial quality inspection. The volume of data token calls grew exponentially. During the Reporting Period, revenue from the token business model exceeded 10% of total revenue, and its annual recurring revenue showed strong growth, positioning it as a new engine for revenue growth.

The Group has further launched the TokenCloud platform to accelerate the development of an integrated “compute – data – token – model – application” full-chain product matrix. This platform covers the entire Pipeline – from underlying compute resource scheduling and data tokenization processing to enterprise small model training, tuning deployment – providing customers with a one-stop AI infrastructure solution.

TokenOS governs data, which refines enterprise private data into high-information-density scenario tokens, supplying high-quality data fuel for models. TokenCloud addresses model capability as well as “model+data” capability, which integrates compute scheduling, LLM tuning, enterprise small model training, connecting the complete chain from data ingestion to application deployment, transforming AI from general capability to enterprises’ proprietary productivity.

Leveraging the combined advantages of TokenOS and TokenCloud, the Group is committed to becoming a compute infrastructure partner for enterprises’ AI transformation, and continuously delivering measurable business value to customers.



MANAGEMENT DISCUSSION AND ANALYSIS

Accelerated Cross-Industry Penetration and Continued Validation of Replicability

The Company started in the asset management industry, which imposes the most stringent real-time data requirements, and has secured the leading market share in China's real-time data infrastructure and analytics market for asset management, while also holding a leading position in the overall real-time data analytics market in China. To address the complex demands of the financial industry, the Company has built a comprehensive suite of solutions for financial asset management, covering core business functions such as regulatory compliance, risk management, investment research, and trade execution, providing a solid foundation for the business.

During the Reporting Period, the Company further expanded into diversified industries with AI data infrastructure and solutions widely applied in telecommunications, electric power, energy, urban operations, high-end manufacturing, healthcare, satellite, robotics, intelligent vehicles, and low-altitude economy, empowering various industries to achieve real-time data analytics and LLM/intelligent-agent invocation.

The cross-industry replicability continued to be validated: during the Reporting Period, the Company collaborated with Pateo Connect Technology (Shanghai) Corporation and Beijing Saimo Technology Co., Ltd. to jointly develop physical AI and world models based on tokens, entering the intelligent connected vehicle sector; established cooperation with three major domestic GPU manufacturers – MetaX Integrated Circuits (Shanghai) Co., Ltd., Shanghai Iluvatar CoreX Semiconductor Co., Ltd., and Shanghai Biren Technology Co., Ltd. – to complete a “computing power + data” closed loop; and entered into a strategic partnership with Shenzhen Kaihong Digital Industry Development Co., Ltd. to implement tokenization capabilities in the HarmonyOS ecosystem and explore world models and physical AI.

With the continued validation of the scenario token factory model across multiple industries, scenarios, and ecosystems, by the end of the Reporting Period, the Group's revenue contribution from diversified industries increased to 87.6% (Corresponding Period: 52.7%), reflecting a more balanced business mix.

MANAGEMENT DISCUSSION AND ANALYSIS

Driving Customer Value through the “Data Hub” and Sustained Operational Efficiency Improvement

In the AI era, the quality of an enterprise’s proprietary data is a core determinant of the effectiveness of enterprise AI deployment. Based on this understanding, the Group has built a data development system centered on the AIDP platform, leveraging the proprietary AI assistance of the Group trained on ten years of engineering experience to automate data development work. Through the modular product architecture, the Group has developed over 400 standardized product functional modules that can be flexibly combined to efficiently create solutions.

The Company’s solutions are deeply deployed in customers’ self-managed cloud or on-premise systems, acting as a “data hub” that embeds AI into customers’ core business processes, providing intelligent data insights and forecasts to support high-quality business decisions, thereby continuously enhancing customers’ willingness to pay. During the Reporting Period, the Company’s ARPU increased from RMB1.64 million to RMB5.56 million, representing a substantial year-on-year growth of 239.89%. With the rollout of the token business model, ARPU maintained strong growth momentum, and the potential for further customer value realization continued to expand.

As at 30 June 2026, the Group had 451 employees, with revenue per employee achieving a year-on-year increase of 379.01%. This leap was attributable to the platform-based and modular product architecture and the AI-empowered data development system, which enabled rapid replication and scaling of solutions while significantly reducing manpower input, placing the Group’s labor productivity at a leading level among AI enterprises.

The Company’s customer retention rate has consistently remained above 90%, fully reflecting the strong lock-in effect and high customer loyalty resulting from deep product embedding into customers’ business processes. On the basis of a stable existing customer base, the full customer lifetime value continues to be realized through increased module sales and token invocation volumes. As economies of scale progressively materialize, the cost dilution effect continues to strengthen, laying a solid foundation for performance and profitability growth.



MANAGEMENT DISCUSSION AND ANALYSIS

Substantive Progress in Internationalization, Unlocking Overseas Incremental Opportunities

During the Reporting Period, the Company accelerated the overseas deployment of the token operating system Token and the tokenization business model. Given the high requirements for data sovereignty and compliance in overseas markets, the exploration of TokenOS deployment in these markets signaled the continued maturity of the Company's products and compliance capabilities, laying a solid foundation for subsequent global expansion. The accelerated expansion of overseas business unlocked incremental tokenization opportunities in high-value overseas industries, marking the formal implementation of the internationalization strategy into a substantive phase.

During the Reporting Period, the Company successively entered into strategic partnerships with the Shenzhen Data Exchange and the Beijing International Big Data Exchange, securing a strategic positioning at the "north and south poles" of China's national-level data factor infrastructure, thereby establishing the institutional and ecosystem foundation for compliant data circulation and the global expansion of the token business.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue Analysis

For the Reporting Period, the Company recorded revenue of approximately RMB967.02 million, representing a significant year-on-year increase of 388.76% from revenue of approximately RMB197.85 million in the Corresponding Period. Revenue growth was primarily attributable to:

- (i) the substantial increase in enterprise AI deployment demand, alongside the surged demand for high-quality, structured, and scenario-specific data. The accelerated deployment of enterprise AI real-time data infrastructure and analytics drove strong core business revenue growth;
- (ii) accelerated cross-industry penetration with continued validation of replicability. The Company successfully expanded into several new industries and accelerated the development of the integrated “computing power – data – token – model – application” full-chain products and services;
- (iii) the commercialization of the token business model, with rising token invocation volumes becoming a new revenue growth engine; and
- (iv) accelerated international business expansion and ecosystem development, with the Company actively growing overseas business and achieving revenue growth in international markets.

Revenue by Industry Application

The Group’s solutions have been fully validated across various industries, with applications covering:

- (i) the asset management industry;
- (ii) diversified industries, such as telecommunications, electric power, energy, high-end manufacturing, healthcare, satellite, robotics, and commercial aerospace.

During the Reporting Period, revenue from the asset management industry accounted for approximately 12.4% of the Company’s total revenue, representing a decrease of approximately 34.8 percentage points from approximately 47.3% in the Corresponding Period. Revenue from diversified industries accounted for approximately 87.6% of total revenue, representing an increase of approximately 34.8 percentage points from approximately 52.7% in the Corresponding Period. Revenue in the asset management industry increased by 28.5% year-on-year, while its proportion of total revenue decreased due to the increase in total revenue. The increased contribution from diversified industries was primarily due to: the accelerated deployment of LLMs driving growth in enterprise AI data demand, with a rapid increase in demand for high-quality, structured, and scenario-specific data; the Company’s continued expansion into emerging fields such as biomedicine, robotics, and commercial aerospace, as well as intelligent vehicles and low-altitude economy newly added to the mix during the Reporting Period. This accelerated diversified growth fully validated the cross-industry replicability of the Company’s AI real-time data infrastructure, data tokenization capabilities, and scenario token factory model.



MANAGEMENT DISCUSSION AND ANALYSIS

Cost of Sales

Cost of sales primarily comprises equipment procured at customers' request for deployment of the Group's solutions, salaries and benefits of the Group's solution delivery team, technical services, taxes and surcharges, depreciation and amortization, and others. During the Reporting Period, the Group's total cost of sales amounted to approximately RMB386.11 million, representing an increase of approximately 485.37% from approximately RMB65.96 million in the Corresponding Period, primarily due to increased solution delivery costs (including hardware procurement and deployment services) commensurate with revenue expansion. The overall alignment between the growth rates of cost of sales and revenue reflects the strong scalability and cost-control capabilities of the Group's platform-based and modular delivery model.

Gross Profit and Gross Profit Margin

During the Reporting Period, the Group's consolidated gross profit amounted to approximately RMB580.91 million, representing an increase of 340.48% from RMB131.88 million in the Corresponding Period, primarily attributable to robust revenue growth. The Group's gross profit margin for the Reporting Period was 60.07%, compared with 66.66% in the Corresponding Period. The decline in gross profit margin was mainly due to changes in product revenue structure and the phased impact of customer industry expansion.

By industry application, the gross profit margin for revenue from the asset management industry during the Reporting Period was approximately 81.9%, representing an increase of approximately 29.8 percentage points from 52.1% in the Corresponding Period. The gross profit margin for revenue from diversified industries during the Reporting Period was 57.0%, representing a decrease of approximately 22.7 percentage points from 79.7% in the Corresponding Period.

Other Income and Gains

The Group's other income and gains primarily comprise government grants, interest income, investment income, and fair value changes of financial assets. During the Reporting Period, the Group's consolidated other income and gains amounted to approximately RMB89.12 million, representing an increase of approximately 198.66% from approximately RMB29.84 million in the Corresponding Period, primarily due to enhanced treasury management efficiency, with investment income contributing incremental gains.

Selling and Distribution Expenses

The Group's selling and distribution expenses primarily comprise staff costs (including salaries, bonuses, benefits, and pensions for the Group's sales and marketing employees), marketing and advertising expenses, travel expenses, office expenses, and other expenses arising from the Group's sales and marketing activities. During the Reporting Period, consolidated selling and distribution expenses amounted to approximately RMB60.12 million, representing an increase of approximately 296.31% from RMB15.17 million in the Corresponding Period, primarily due to marketing-related expenditure growth in line with revenue scale expansion.

MANAGEMENT DISCUSSION AND ANALYSIS

Administrative Expenses

The Group's administrative expenses primarily comprise staff costs (including salaries, bonuses, benefits, and pensions for the Group's administrative employees), office expenses, professional service fees paid to third-party professionals, travel expenses, equipment rental and maintenance expenses, employee recruitment and training expenses, and other expenses related to the Group's administrative activities. During the Reporting Period, consolidated administrative expenses amounted to approximately RMB78.12 million, representing an increase of approximately 127.23% from RMB34.38 million in the Corresponding Period, primarily due to increased administrative costs associated with the expansion of operational scale.

Research and Development Expenses

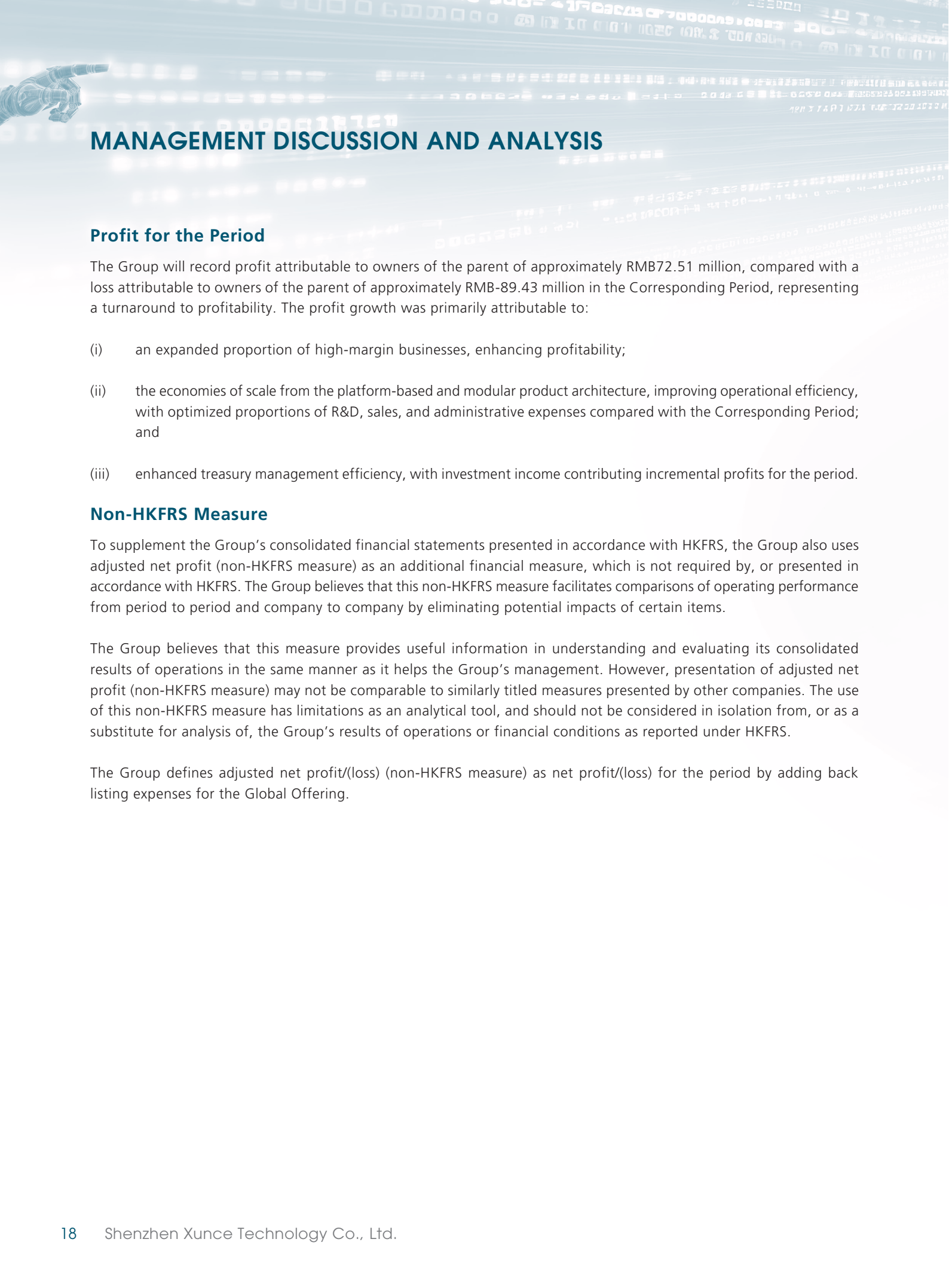
The Group's research and development expenses primarily comprise technical service fees paid to the Group's third-party service providers for supplementary services required to enhance the Group's R&D capabilities (including general IT services such as data storage or backup, server management and maintenance services, and certain non-core and less complex software development services), R&D staff costs (including salaries, bonuses, benefits, and pensions for the Group's R&D employees), office expenses, travel expenses, depreciation and amortization of fixed assets used for R&D purposes, server and software usage fees, and other expenses related to the Group's R&D activities. During the Reporting Period, the consolidated R&D expenses amounted to approximately RMB396.59 million, representing an increase of approximately 135.93% from approximately RMB168.10 million in the Corresponding Period, primarily due to the Group's continued commitment to technological leadership, with increased investment in AI real-time data infrastructure and analytics capabilities, expansion of the R&D team, and development of new modules for new industries and newly expanded areas. R&D expenses as a percentage of revenue decreased from 84.96% in the Corresponding Period to 41.01%, demonstrating the emergence of economies of scale in R&D.

Impairment Losses on Financial Assets

The Group's impairment losses on financial assets primarily represent provisions for impairment of trade receivables and other receivables based on credit risk and expected credit loss rates. During the Reporting Period, the consolidated impairment losses on financial assets amounted to approximately RMB63.57 million, representing an increase of approximately 27.98% from approximately RMB49.67 million in the Corresponding Period, primarily due to increased trade receivable balances resulting from revenue growth and the corresponding expected credit loss provisions based on the aging of trade receivable balances.

Financing Costs

The Group's financing costs primarily comprise bank loan interest and lease liability interest. During the Reporting Period, the consolidated financing costs amounted to approximately RMB2.58 million, representing an increase of approximately 158.00% from approximately RMB1.00 million in the Corresponding Period, primarily due to the increase in contributions from banks, aiming at strengthening in-depth cooperation with banks.



MANAGEMENT DISCUSSION AND ANALYSIS

Profit for the Period

The Group will record profit attributable to owners of the parent of approximately RMB72.51 million, compared with a loss attributable to owners of the parent of approximately RMB-89.43 million in the Corresponding Period, representing a turnaround to profitability. The profit growth was primarily attributable to:

- (i) an expanded proportion of high-margin businesses, enhancing profitability;
- (ii) the economies of scale from the platform-based and modular product architecture, improving operational efficiency, with optimized proportions of R&D, sales, and administrative expenses compared with the Corresponding Period; and
- (iii) enhanced treasury management efficiency, with investment income contributing incremental profits for the period.

Non-HKFRS Measure

To supplement the Group's consolidated financial statements presented in accordance with HKFRS, the Group also uses adjusted net profit (non-HKFRS measure) as an additional financial measure, which is not required by, or presented in accordance with HKFRS. The Group believes that this non-HKFRS measure facilitates comparisons of operating performance from period to period and company to company by eliminating potential impacts of certain items.

The Group believes that this measure provides useful information in understanding and evaluating its consolidated results of operations in the same manner as it helps the Group's management. However, presentation of adjusted net profit (non-HKFRS measure) may not be comparable to similarly titled measures presented by other companies. The use of this non-HKFRS measure has limitations as an analytical tool, and should not be considered in isolation from, or as a substitute for analysis of, the Group's results of operations or financial conditions as reported under HKFRS.

The Group defines adjusted net profit/(loss) (non-HKFRS measure) as net profit/(loss) for the period by adding back listing expenses for the Global Offering.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group's adjusted net profit (non-HKFRS measure) for the Reporting Period amounted to approximately RMB66.998 million, representing a significant turnaround to profitability from the adjusted net loss (non-HKFRS measure) of approximately RMB104.978 million in the Corresponding Period.

	Reporting Period RMB'000	Corresponding Period RMB'000
Profit/(loss) for the period	66,998	(107,998)
Listing expenses	—	3,020
Adjusted net profit/(loss) (non-HKFRS measure)	66,998	(104,978)

FUTURE OUTLOOK: FOUR-STAGE EVOLUTION OF AI DATA INFRASTRUCTURE

The Group has completed a critical transformation and construction of the AI infrastructure platform, establishing a clear strategic evolutionary pathway – starting from data governance, progressing through tokenization, and moving towards a global token exchange platform, while accelerating the training and scaled deployment of enterprise-specific small models.

Stage 1.0 – Inception and Replication: Data Governance Starting from Financial Asset Management and Extending across Industries

From 2016 to 2019, the Group's business began in the asset management industry, which imposes the most stringent real-time data requirements, honing the Group's data processing capabilities to achieve millisecond-level response and 100% accuracy. From 2020 to 2025, the Group successfully replicated these capabilities to ten other industries, including telecommunications, electric power, energy, high-end manufacturing, healthcare, robotics, and commercial aerospace, fully validating the feasibility of cross-industry replication and laying the Group's solid foundation of industry know-how and customer relationships for subsequent tokenization transformation.

Stage 2.0 – Tokenization Leap: Unlocking Exponential Growth

In the first half of 2026, the Group launched the token operating system, TokenOS, which refines enterprise private data into measurable, priceable, and exchangeable scenario tokens, breaking through the bottleneck of insufficient high-quality scenario data supply in enterprise AI deployment. Unlike general-purpose tokens that address language understanding, scenario tokens address industry-specific comprehension problems, featuring high information density and significant pricing power. Building on this foundation, TokenCloud, as an integrated full-chain cloud service platform, extends the operating system capabilities of TokenOS to the cloud, providing one-stop services from compute scheduling and data governance to token production, model invocation, and application deployment, which accelerates the commercial deployment of token factories across various industries.



MANAGEMENT DISCUSSION AND ANALYSIS

Stage 3.0 – Global Token Exchange Platform: From “Data Pipeline” to “Platform Ecosystem”

In the second half of 2026, the Group plans to launch a global token exchange platform, breaking barriers to token circulation across enterprises, industries, and scenarios. The platform aims to enable cross-entity value exchange of high-quality scenario tokens under secure, compliant, and auditable conditions, and form a complete closed loop of “data governance – tokenization – compliant packaging – cross-domain circulation – value exchange.” At this stage, the Group’s monetization model is expected to upgrade from “token invocation fees” to “platform-based ecosystem fees,” and the Group’s growth horizon will expand from customers’ token call volume to the total token circulation across the entire ecosystem network.

Stage 4.0 – Enterprise Small Models: The “Last Mile” of AI Deployment

The Group intends to further consolidate industry data and train enterprise small models that can be privately deployed and continuously evolved by enterprises – with smaller parameter sizes, lower deployment costs, higher data security with on-premise deployment, and faster response. At Stage 4.0, the business model will encompass diverse forms such as on-demand subscriptions, outright purchase deployment, continuous fine-tuning, and pay-for-performance, upgrading the integrated “computing power – data – token – model – application” full-chain products and services, and transforming AI from general-purpose capability into enterprise-specific productivity.

In summary, the Group will focus on five strategic directions of implementation:

First, accelerate business model evolution. The Group will accelerate the transition from project-based and subscription-based models towards exploration of token-based business models, with high growth potential for annual recurring revenue. This evolution will align the Group’s revenue with customer value creation, enhance revenue predictability, and unlock significant margin expansion.

Second, expedite cross-industry replication. While consolidating the business foundation, the Group will leverage its proven real-time data processing capabilities to expand deeply into national key industries, including electric power, telecommunications, urban management, high-end manufacturing, healthcare, energy, robotic training platforms, commercial aerospace, intelligent vehicles, and low-altitude economy, pursuing a “high-barrier, high-value” expansion strategy to continuously open up growth opportunities in diversified industries.

Third, pioneer frontier applications and seize the future leadership position in the AI data industry. With the strategic path to token exchange platform and enterprise small models, the Group will continue to increase R&D investment in frontier areas, honing technological capabilities through cutting-edge scenarios and opening up new high-growth, high-value tracks for future development.

MANAGEMENT DISCUSSION AND ANALYSIS

Fourth, build a strategic cooperation ecosystem and forge deep upstream and downstream ties with computing power and algorithm providers. The Group recognizes that in the AI industry chain, computing power, algorithms, and data are mutually reinforcing and indispensable. As a core provider of AI data infrastructure, the Group is actively establishing deep strategic partnerships with leading domestic and international computing power manufacturers and algorithm companies, offering customers one-stop solutions from computing power to upper-layer applications and data governance.

Fifth, steadily expand overseas business and establish global footprint. Leveraging in-depth business partnerships with customers, the Company will further expand its overseas business and is currently seeking close partners for overseas business opportunities. The Group will prudently assess overseas market opportunities and advance the globalization layout in a risk-controlled manner, opening up new space for long-term growth.

LIQUIDITY AND FINANCIAL RESOURCES

Treasury Policy

The Group adopts a prudent treasury management policy to ensure the effective utilization of financial resources in support of business operations and strategic growth. The Group's treasury activities are centrally managed, with cash managed on a consolidated basis to optimize interest income and minimize financial risks. Surplus cash is primarily placed in low-risk, highly liquid wealth management products issued by reputable commercial banks. Any material investment or financing activities are subject to Board approval.

Liquidity Structure

As at 30 June 2026, the Group's consolidated total assets and net assets amounted to approximately RMB3,513.91 million and RMB2,482.07 million, respectively (31 December 2025: approximately RMB3,171.82 million and RMB2,420.62 million, respectively). The increase was primarily attributable to retained operating earnings and net proceeds from the Global Offering.

As at 30 June 2026, the Group's consolidated cash and cash equivalents amounted to approximately RMB633.83 million, denominated in RMB (31 December 2025: approximately RMB1,083.86 million). The decrease was primarily attributable to the centralized procurement of compute hardware for the deployment of TokenCloud platform and proprietary compute, supporting the "computing power – data – token – model – application" full-chain capability build-up.

As at 30 June 2026, the Group's consolidated total current assets amounted to approximately RMB2,392.41 million (31 December 2025: approximately RMB2,053.31 million). The increase was attributable to increased trade receivables driven by revenue growth.

As at 30 June 2026, the Group's consolidated current liabilities amounted to approximately RMB891.20 million (31 December 2025: current liabilities of approximately RMB731.23 million). The increase was primarily due to increased trade payables and contract liabilities resulting from revenue growth.



MANAGEMENT DISCUSSION AND ANALYSIS

Trade Receivables

As at 30 June 2026, the Group's consolidated trade receivables amounted to approximately RMB983.29 million (31 December 2025: approximately RMB671.88 million). The increase was consistent with the significant revenue growth during the Reporting Period. The Group's trade receivable turnover days of 156 days remained stable, reflecting effective credit management.

Prepayments, Other Receivables and Other Assets

The Group's prepayments, other receivables and other assets primarily comprise prepayments for services and products, deposits and other receivables, recoverable value-added tax, loans to directors, investment prepayments, and prepayments for leasehold improvements. As at 30 June 2026, the Group's consolidated prepayments, other receivables and other assets amounted to approximately RMB405.56 million (31 December 2025: approximately RMB184.42 million). The increase was primarily due to increased prepayments for equipment/services procurement in line with revenue scale growth.

Financial Assets at Fair Value through Profit or Loss

The Group's financial assets at fair value through profit or loss represent wealth management products and other non-listed equity investments. As at 30 June 2026, the Group's consolidated financial assets at fair value through profit or loss amounted to approximately RMB442.84 million (31 December 2025: approximately RMB310.79 million). The increase was primarily due to the purchase of flexible wealth management products by the Company.

To monitor and control the investment risks associated with the Group's wealth management product portfolio, the Group has implemented a set of internal risk management policies and guidelines. Mr. Liu Zhijian, an executive Director, the chief executive officer of the Company and chairman of the Board, is responsible for overseeing the Group's investment portfolio. Mr. Liu possesses extensive investment experience, having served at several renowned international and Chinese banks. Other members of the senior management team also possess profound work experience, with most holding or pursuing EMBA or MBA degrees.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group's investment strategy aims to optimize the efficiency of idle funds, generate investment returns for the Company's shareholders, and manage investment and financial risks. Under this strategy, the Group invests in low-risk wealth management products with high liquidity and high security offered by reputable commercial banks in China, so as to minimize the Group's risk exposure. At the same time, the Group recognizes the potential for higher returns and selectively invests in certain private equity funds to complement the Group's conservative investment focus. Investment decisions relating to the Group's wealth management products are made on a case-by-case basis after comprehensive consideration of various factors, including but not limited to the macroeconomic environment, overall market conditions, risk control, the credit standing of the issuing banks, the Group's own working capital position, and expected profits or potential investment losses.

The Group also makes strategic investment decisions in private companies on a case-by-case basis, based on consideration of multiple factors including the investee's operating history, the growth potential of the investee and its industry, the quality of the investee's management team, and the potential for synergies with the Group's existing business. The Group closely monitors the operational and financial performance of the investee companies. The Group may, from time to time, decide to dispose of part or all of its equity interests in investee companies to realize financial returns or align with the Group's business priorities. The Group's internal exit decision-making process is broadly similar to that for investment decisions.

Trade Payables

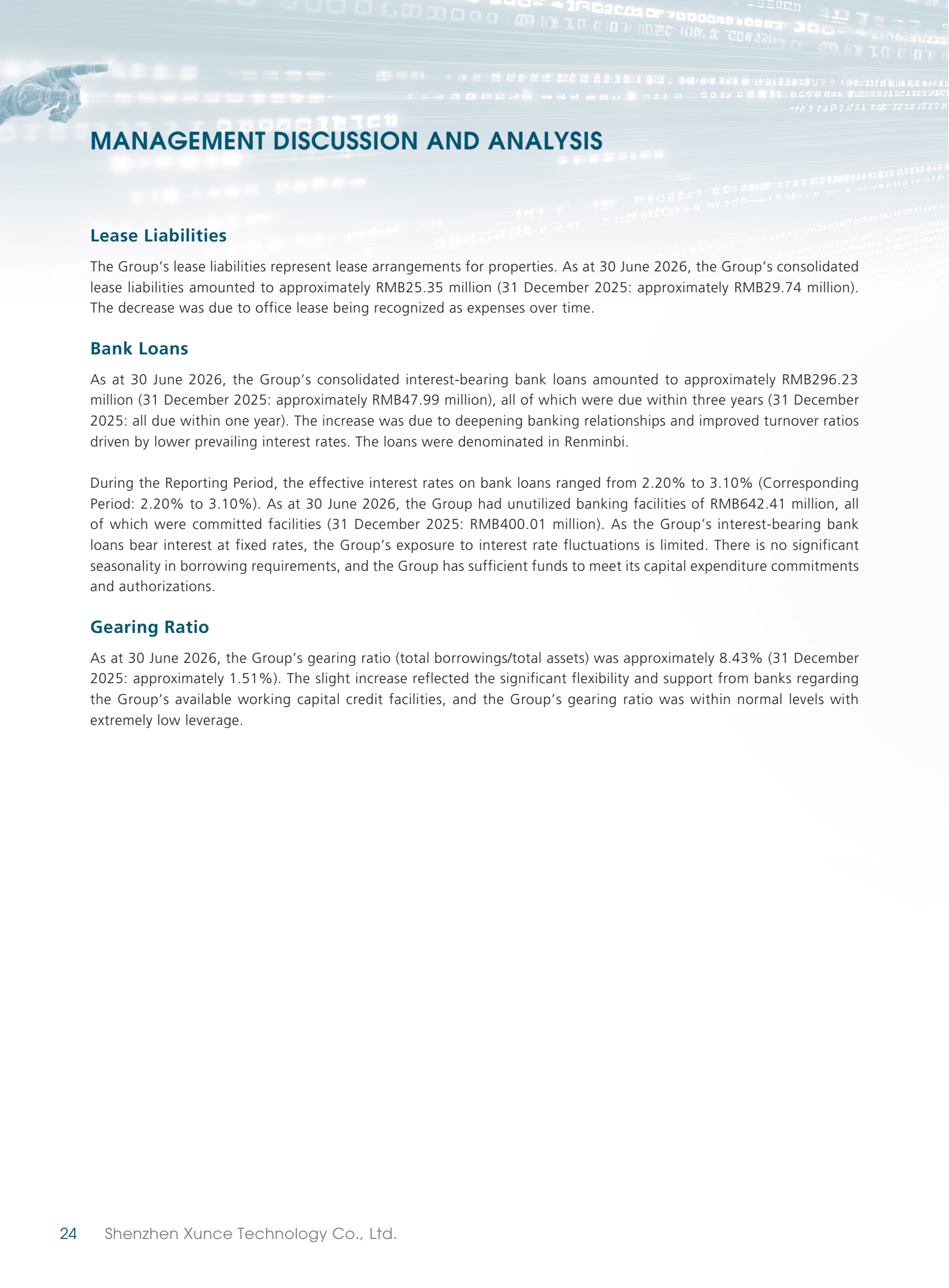
As at 30 June 2026, the Group's consolidated trade payables amounted to approximately RMB526.09 million (31 December 2025: approximately RMB381.03 million). The increase was primarily due to increased procurement of hardware and services to support business expansion.

Other Payables and Accruals

The Group's other payables and accruals primarily comprise salaries and benefits payable, other taxes payable, investment funds, and other payables. As at 30 June 2026, the Group's consolidated other payables and accruals amounted to approximately RMB103.36 million (31 December 2025: approximately RMB230.44 million). The decrease was primarily due to the decrease in listing-related expenses.

Contract Liabilities

The Group's contract liabilities represent the Group's obligation to transfer goods or services to customers for which consideration has been received. Contract liabilities include short-term advances received for the delivery of solutions. As at 30 June 2026, the Group's consolidated contract liabilities amounted to approximately RMB80.81 million (31 December 2025: approximately RMB62.01 million). The increase reflected strong customer prepayments for ongoing and future projects, a positive indicator of customer commitment and business visibility.



MANAGEMENT DISCUSSION AND ANALYSIS

Lease Liabilities

The Group's lease liabilities represent lease arrangements for properties. As at 30 June 2026, the Group's consolidated lease liabilities amounted to approximately RMB25.35 million (31 December 2025: approximately RMB29.74 million). The decrease was due to office lease being recognized as expenses over time.

Bank Loans

As at 30 June 2026, the Group's consolidated interest-bearing bank loans amounted to approximately RMB296.23 million (31 December 2025: approximately RMB47.99 million), all of which were due within three years (31 December 2025: all due within one year). The increase was due to deepening banking relationships and improved turnover ratios driven by lower prevailing interest rates. The loans were denominated in Renminbi.

During the Reporting Period, the effective interest rates on bank loans ranged from 2.20% to 3.10% (Corresponding Period: 2.20% to 3.10%). As at 30 June 2026, the Group had unutilized banking facilities of RMB642.41 million, all of which were committed facilities (31 December 2025: RMB400.01 million). As the Group's interest-bearing bank loans bear interest at fixed rates, the Group's exposure to interest rate fluctuations is limited. There is no significant seasonality in borrowing requirements, and the Group has sufficient funds to meet its capital expenditure commitments and authorizations.

Gearing Ratio

As at 30 June 2026, the Group's gearing ratio (total borrowings/total assets) was approximately 8.43% (31 December 2025: approximately 1.51%). The slight increase reflected the significant flexibility and support from banks regarding the Group's available working capital credit facilities, and the Group's gearing ratio was within normal levels with extremely low leverage.

MANAGEMENT DISCUSSION AND ANALYSIS

ACQUISITIONS AND DISPOSALS

During the Reporting Period, the Group had no material acquisitions or disposals of subsidiaries, associates, or joint ventures (Corresponding Period: Nil). The Group did not hold any significant investments with a value of 5% or more of the Company's total assets.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

As at the date of this report, the Group had no future plans for material investments or acquisitions of capital assets in the coming year (Corresponding Period: Nil). The Group will continue to evaluate strategic opportunities that may arise in line with its long-term growth objectives.

FOREIGN EXCHANGE RISK

The Group is exposed to transaction currency risk. The Group's principal business operations are located in China, with the vast majority of revenue and expenses denominated in Renminbi. Such risks arise from purchases made by operating units in currencies other than the functional currency of the unit. For the Reporting Period, the Group did not enter into any forward contracts to hedge foreign exchange risk (Corresponding Period: Nil). In general, the Group's senior management meets regularly to analyze and formulate measures to manage its foreign exchange risks. In addition, the Board holds regular meetings to analyze and approve recommendations put forward by senior management.

CONTINGENT LIABILITIES

As at 30 June 2026, the Group had no contingent liabilities (31 December 2025: Nil).

CHARGES ON THE GROUP'S ASSETS

As at 30 June 2026, no assets of the Group were pledged (31 December 2025: Nil).



MANAGEMENT DISCUSSION AND ANALYSIS

EMPLOYEES AND REMUNERATION

As at 30 June 2026, the Group had a total of 451 employees (31 December 2025: 448 employees). The total remuneration of the employees amounted to approximately RMB90.48 million for the Reporting Period (Corresponding Period: approximately RMB85.81 million). The Group regularly conducts performance appraisals for its employees, and their remuneration is performance-based. In addition to basic salaries, the Group participates in housing provident funds and various employee social insurance schemes, including housing, pension, medical, work-related injury, and unemployment insurance plans. The Group provides regular training and internal policy and work skill reviews for its employees to enhance their performance.

INTERIM DIVIDEND

The Board does not recommend the payment of interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2026, none of the Directors, Supervisors or chief executive of the Company had any interests and short positions in the shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company pursuant to Section 352 of SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

MANAGEMENT DISCUSSION AND ANALYSIS

PERSONS HOLDING 5% OR MORE INTERESTS IN SHARES AND UNDERLYING SHARES

As at 30 June 2026, the following persons (other than a Director, Supervisor or chief executive of the Company) had interests or short positions in the Shares and underlying Shares as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO:

Name of Shareholders	Capacity	Class of Shares	Number of Shares held	Percentage of shareholding in the relevant class of Shares	Percentage of shareholding in the total share capital
Liu Chengxi ¹	Interest of controlled corporation	Unlisted Shares	16,500,000 (L)	29.72%	5.11%
		H Shares	70,071,841 (L)	26.23%	21.71%
Zhuhai Hengcheng ¹	Interest of controlled corporation	Unlisted Shares	16,500,000 (L)	29.72%	5.11%
		H Shares	70,071,841 (L)	26.23%	21.71%
Zhuhai Fuqian ¹	Beneficial owner	Unlisted Shares	7,500,000 (L)	13.51%	2.32%
		H Shares	28,752,848 (L)	10.76%	8.91%
Zhuhai Enyuan ¹	Beneficial owner	Unlisted Shares	7,500,000 (L)	13.51%	2.32%
		H Shares	31,730,214 (L)	11.88%	9.83%
Accel Asia Holdings II Pte. Ltd. ²	Beneficial owner	H Shares	18,964,634 (L)	7.10%	5.88%
Accel Asia Holdings I Pte. Ltd. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Asia IV Fund Investments Pte. Ltd. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Asian Fund IV SCSp ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Asian Fund IV Private Investors L.P. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Associates Asia IV SCSp ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Asia IV S.a.r.l. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Asia IV Holdings Limited ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Group Partnership L.P. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%

MANAGEMENT DISCUSSION AND ANALYSIS

Name of Shareholders	Capacity	Class of Shares	Number of Shares held	Percentage of shareholding in the relevant class of Shares	Percentage of shareholding in the total share capital
KKR Group Holdings L.P. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Group Holdings Corp. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Group Co. Inc. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR & Co. Inc. ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
KKR Management LLP ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
Henry Roberts Kravis ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
George R. Roberts ²	Interest of controlled corporation	H Shares	18,964,634 (L)	7.10%	5.88%
Tencent Holdings Limited ³	Interest of controlled corporation	H Shares	18,934,672 (L)	7.09%	5.87%
Ma Huateng ³	Other	H Shares	18,124,372 (L)	6.78%	5.62%
Oriental Power Holdings Limited ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Shenzhen Tencent Ruitou Enterprise Management Co., Ltd. ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Shenzhen Tencent Ruijian Investment Co., Ltd. ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Shenzhen Tenglv Enterprise Management Partnership (Limited Partnership) ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Shenzhen Tengyuan Enterprise Management Partnership (Limited Partnership) ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Shenzhen Tengqing Enterprise Management Co., Ltd. ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%

MANAGEMENT DISCUSSION AND ANALYSIS

Name of Shareholders	Capacity	Class of Shares	Number of Shares held	Percentage of shareholding in the relevant class of Shares	Percentage of shareholding in the total share capital
Tencent Technology (Shenzhen) Company Limited ³	Interest of controlled corporation	H Shares	18,124,372 (L)	6.78%	5.62%
Guangxi Tencent Venture Capital Co., Ltd. ³	Beneficial owner	H Shares	18,022,540 (L)	6.75%	5.59%
Xu Jianjun ⁴	Interest of controlled corporation	H Shares	18,060,884 (L)	6.76%	5.60%
Yu Xuedong ⁵	Interest of controlled corporation	H Shares	18,060,884 (L)	6.76%	5.60%
Greater Bay Area Homeland Development Fund (GP) Limited ⁶	Interest of controlled corporation	H Shares	13,682,562 (L)	5.12%	4.24%
Greater Bay Area Homeland Investments Limited ⁶	Interest of controlled corporation	H Shares	13,682,562 (L)	5.12%	4.24%
GBA Fund Investment Limited ⁶	Beneficial owner	H Shares	13,578,462 (L)	5.08%	4.21%



MANAGEMENT DISCUSSION AND ANALYSIS

Notes:

- (1) Zhuhai Enyuan was owned by Mr. Liu Chengxi and Zhuhai Hengcheng as to 99% and 1%, respectively; Zhuhai Fuqian was owned by Mr. Liu Chengxi and Zhuhai Hengcheng as to 99% and 1%, respectively; and Zhuhai Guwen, was owned by its sole general partner Zhuhai Hengcheng as to 1% and 17 limited partners, including a former Director Wang Wei (王偉) and other 16 independent third parties, as to 99%. The general partner of Zhuhai Enyuan, Zhuhai Fuqian and Zhuhai Guwen is Zhuhai Hengcheng, which is in turn held as to 99.9% by Mr. Liu Chengxi and 0.1% by Mr. Geng Dawei who is a Director. Therefore, each of Mr. Liu Chengxi and Zhuhai Hengcheng is deemed to be interested in the Shares held by Zhuhai Enyuan, Zhuhai Fuqian and Zhuhai Guwen. Mr. Liu Chengxi is the father of Mr. Liu, the chief executive officer of the Company, an executive Director and chairman of the Board.
- (2) Accel Asia Holdings II was wholly owned by Accel Asia Holdings I Pte. Ltd., which in turn was owned as to 96.35% by KKR Asia IV Fund Investments Pte. Ltd., which in turn is wholly owned by KKR Asian Fund IV SCSp. Based on the disclosure of interests filing, KKR Management LLP was accustomed to act in accordance with the directions of (i) Henry Roberts Kravis who controlled 1% of KKR Management LLP and (ii) George R. Roberts who controlled 1% of KKR Management LLP; KKR Management LLP's controlled corporation was KKR & Co. Inc.; KKR & Co. Inc. (which is listed on the New York Stock Exchange) 100% controlled KKR Group Co. Inc.; KKR Group Co. Inc. held 100% economic interest in KKR Group Holdings LP which was 100% controlled by its general partner, KKR Group Holdings Corp.; KKR Group Holdings LP held 100% economic interest in KKR Group Partnership LP which was 100% controlled by its general partner, KKR Group Holdings Corp.; KKR Asia IV Holdings Limited held 100% economic interest in KKR Associates Asia IV SCSp which was 100% controlled by its general partner, KKR Asia IV Sarl; KKR Asian Fund IV Private Investors LP held 100% economic interest in Asian Fund IV SCSp which was 100% controlled by its general partner, KKR Associates Asia IV SCSp.
- (3) Based on the disclosure of interests filings, these Shares were held through the controlled corporations of Tencent Holdings Limited including Oriental Power Holdings Limited, Tencent Technology (Shenzhen) Company Limited, Shenzhen Tengqing Enterprise Management Co., Ltd., Shenzhen Tengyuan Enterprise Management Partnership (Limited Partnership), Shenzhen Tenglv Enterprise Management Partnership (Limited Partnership), Shenzhen Tencent Ruitou Enterprise Management Co. Ltd., Shenzhen Tencent Ruijian Investment Co., Ltd., Guangxi Tencent Venture Capital Co., Ltd., Shenzhen Tencent Industrial Fund Co., Ltd., Shenzhen Tencent Industry Win-Win Co., Ltd. and Huang River Investment Limited.
- (4) Based on the disclosure of interests filings, these Shares were held by Shanghai Yunfeng Xincheng Investment Center (Limited Partnership) ("**Yunfeng Xincheng**") and Shanghai Yunfeng Qitai Investment Center (Limited Partnership) ("**Shanghai Qitai**"). As set out in the Prospectus, Yunfeng Xincheng was held as to 0.7% by its general partner Shanghai Zhongfu Asset Management Center (Limited Partnership). Based on the disclosure of interests filings, Shanghai Zhongfu Asset Management Center (Limited Partnership) was controlled as to 84.33% by Xiamen Huizi Equity Investment Partnership (Limited Partnership) ("**Xiamen Huizi Equity**") which in turn was controlled as to 88.68% by Xu Jianjun. As set out in the Prospectus, Shanghai Qitai was held as to 1.14% by its general partner Shanghai Yunfeng Xinchuang Equity Investment Management Centre (Limited Partnership). Based on the disclosure of interests filings, Shanghai Yunfeng Xinchuang Equity Investment Management Centre (Limited Partnership) was controlled as to 59.30% by Xiamen Huichuang Equity Investment Partnership (Limited Partnership) which in turn was controlled as to 89.03% by Xu Jianjun.
- (5) Based on the disclosure of interests filings, these Shares were held by Yunfeng Xincheng and Shanghai Qitai. As set out in the Prospectus, Yunfeng Xincheng was held as to 0.7% by its general partner Shanghai Zhongfu Asset Management Center (Limited Partnership). Based on the disclosure of interests filings, Shanghai Zhongfu Asset Management Center (Limited Partnership) was controlled as to (i) 84.33% by Xiamen Huizi Equity (which was controlled as to 1.46% by Shanghai Zhongfu Investment Management Co., Ltd., ("**Zhongfu Investment**")); and (ii) as to 1.25% by Zhongfu Investment which in turn was controlled as to 60% by Yu Xuedong. As set out in the Prospectus, Shanghai Qitai was held as to 1.14% by its general partner Shanghai Yunfeng Xinchuang Equity Investment Management Centre (Limited Partnership). Based on the disclosure of interests filings, Shanghai Yunfeng Xinchuang Equity Investment Management Centre (Limited Partnership) was controlled as to (i) 0.72% by Shanghai Yunfeng Xinchuang Enterprise Management Co., Ltd., which in turn was 100% controlled by Yu Xuedong; and (ii) as to 59.3% by Xiamen Huichuang Equity Investment Partnership (Limited Partnership), which in turn was controlled as to 1.08% by Shanghai Yunfeng Xinchuang Enterprise Management Co., Ltd., which in turn was 100% controlled by Yu Xuedong.

MANAGEMENT DISCUSSION AND ANALYSIS

- (6) As set out in the Prospectus and based on disclosure of interests filings, GBA Fund Investment Limited is wholly-owned by Greater Bay Area Homeland Development Fund LP (the “**Greater Bay Area Fund**”). The general partner of the Greater Bay Area Fund was Greater Bay Area Homeland Development Fund (GP) Limited and the Greater Bay Area Fund was under the discretionary management of Greater Bay Area Development Fund Management Limited. Greater Bay Area Homeland Investments Limited controlled 70% of Greater Bay Area Development Fund Management Limited as its fund manager.
- (7) The letter “L” denotes long position in the Shares.

Share Award Scheme

Purpose

The Company adopted the share award scheme on 26 June 2026 (the “**Share Award Scheme**”) to recognise the contributions by certain eligible participants and to provide them with incentives in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

The terms of the Share Award Scheme are subject to the provisions of Chapter 17 of the Listing Rules.

Eligible Participants

The eligible participants of the Share Award Scheme include:

- (i) the directors (including the executive Directors, non-executive Directors and independent non-executive Directors) and employees (including full-time employees and part-time employees) of any member of the Group (including persons who are granted awards as an inducement to enter into employment contracts with any member of the Group) (the “**Employee Participants**”);
- (ii) the directors and employees of any holding companies, fellow subsidiaries or associated companies of the Company (the “**Related Entity Participants**”); and
- (iii) third parties engaged by the Group who provide services and/or products to the Group on a continuing and recurring basis in the ordinary course of business of the Group which are in the interests of the long-term growth of the Group (excluding any placing agents or financial advisors providing advisory services for fundraising, mergers and acquisitions, and professional service providers such as auditors or valuers who provide assurance, or are required to perform their services with impartiality and objectivity) (the “**Service Provider Participants**”).

Total number of Shares available for issue

Since the adoption of the Share Award Scheme and as of 30 June 2026, the total number of H Shares which may be issued under the Share Award Scheme was 32,269,440 H Shares (the “**Scheme Mandate Limit**”), representing approximately 10% of the relevant class of Shares in issue as at the date of adoption of the Share Award Scheme. Since the adoption of the Share Award Scheme and as of 30 June 2026, within and as part of the Scheme Mandate Limit, the total number of H Shares which may be issued to Service Provider Participants was 9,680,832 H Shares, representing 3.0% of the relevant class of Shares in issue as at the date of adoption of the Share Award Scheme.



MANAGEMENT DISCUSSION AND ANALYSIS

Maximum entitlement of each participant

An award being satisfied by the issuance and allotment of new H Shares or transfer of treasury Shares shall not be granted to any eligible participant, if such grant of award will result in the number of new H Shares (including treasury Shares) issued and to be issued (or transferred in the case of treasury Shares) in respect of awards granted under the Share Award Scheme and awards (including share options) under other schemes of the Company to such participant (excluding any options and awards lapsed in accordance with the terms of the Share Award Scheme or any other schemes) in the 12-months period up to and including the grant date would exceed 1% of the relevant class of Shares in issue (excluding treasury Shares) as at the grant date.

An award being satisfied by the issuance and allotment of new H Shares or transfer of treasury Shares shall not be granted to a Director (other than an independent non-executive Director), supervisor or the chief executive of the Company (or any of their respective associates), if such grant of award will result in the number of the new H Shares (including treasury Shares) issued and to be issued (or transferred in the case of treasury Shares) in respect of all awards granted under the Share Award Scheme and awards (excluding share options) under other schemes of the Company to such proposed participant (excluding any awards lapsed in accordance with the terms of the Share Award Scheme and any other schemes) in the 12-months period up to and including the grant date of the relevant award would exceed 0.1% of the relevant class of Shares in issue (excluding treasury Shares) as at the grant date.

An award being satisfied by the issuance and allotment of new H Shares or transfer of treasury Shares shall not be granted to an independent non-executive Director or a substantial Shareholder (or any of their respective associates), if such grant of award will result in the number of the new H Shares (including treasury Shares) issued and to be issued (or transferred in the case of treasury Shares) in respect of all awards granted under the Share Award Scheme and awards (including share options) under other schemes of the Company to such proposed participant (excluding any awards lapsed in accordance with the terms of the Share Award Scheme and any other schemes) in the 12-months period up to and including the grant date of the relevant award would exceed 0.1% of the relevant class of Shares in issue (excluding treasury Shares) as at the grant date.

MANAGEMENT DISCUSSION AND ANALYSIS

Vesting period of the share award

The vesting period for the award interests that are funded by new H Shares (including treasury Shares) shall not be less than 12 months. Nonetheless, the Board may in its sole and absolute discretion determine that the awards that are funded by new H Shares (including treasury Shares) and granted to an Employee Participant may be subject to a vesting period of less than 12 months in the following circumstances:

- (i) Awards are grants of “make-whole” share awards to an Employee Participant who is a new joiner of the Group to replace the awards that has been forfeited when leaving the previous employer;
- (ii) Awards are granted to an Employee Participant whose employment is terminated due to death or disability or occurrence of any out-of-control event, in which circumstances the vesting of awards may accelerate;
- (iii) Awards are granted to an Employee Participant which are subject to performance-based vesting conditions provided in the grant letter, in lieu of time-based vesting criteria;
- (iv) Awards are granted to an Employee Participant in batches during a year for administrative and compliance reasons, in which case, the vesting period may be shorter to reflect the time from which the awards would have been granted;
- (v) Awards are granted to an Employee Participant with a mixed or accelerated vesting schedule (such as where the awards may vest evenly over a period of 12 months); or
- (vi) Awards are granted to an Employee Participant with a total vesting and holding period of more than 12 months.

The amount payable on application or acceptance of the share award and the period within which payments must be made

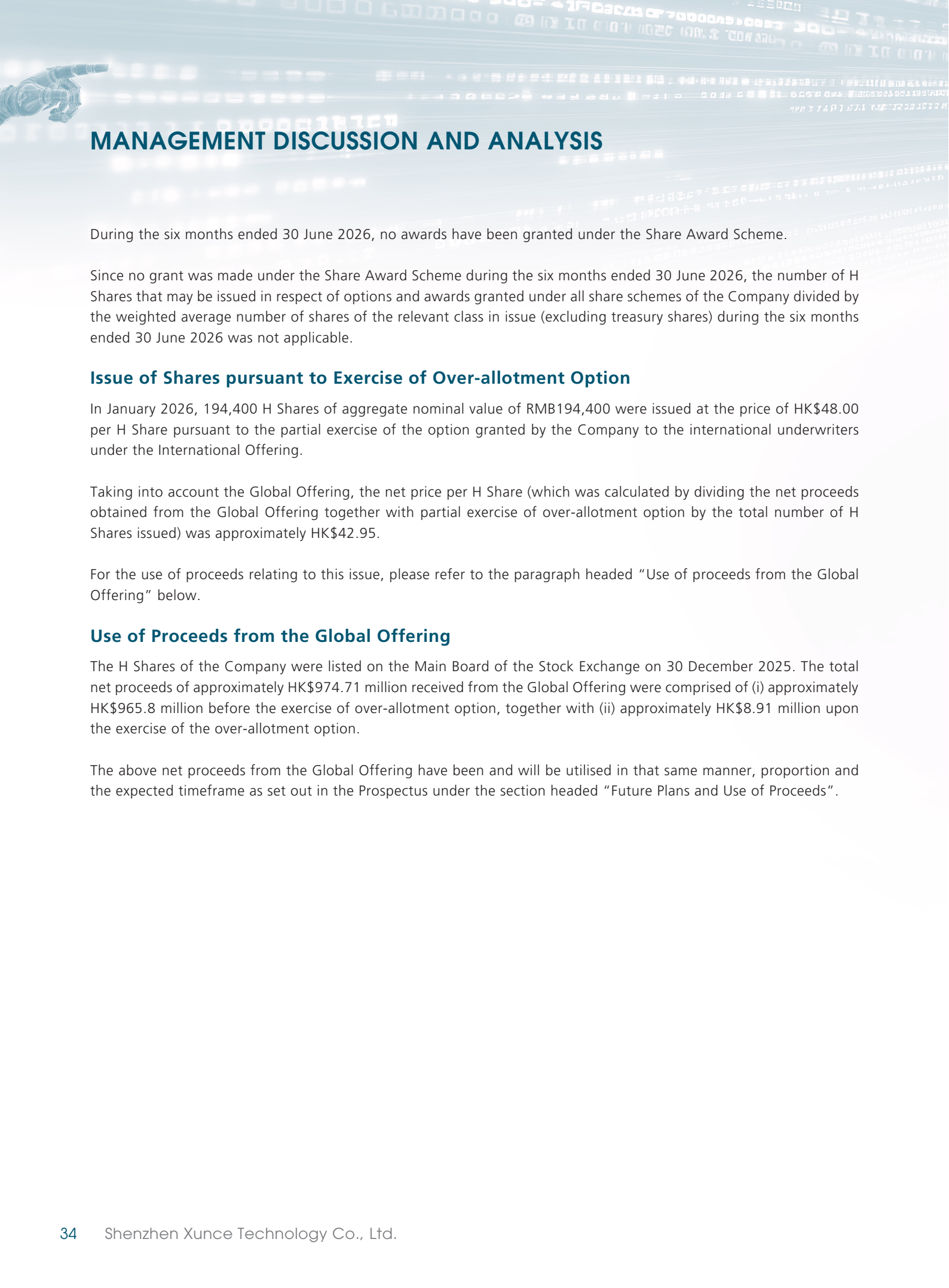
No consideration is payable by the selected participant on acceptance of the awarded interests. Accordingly, selected participants are not subject to any period within which payments or calls must be made upon acceptance of the awards.

Purchase price

The purchase price of the awards shall be determined by the Board at its sole and absolute discretion. The Board may determine the purchase price of the awards to be nil.

Remaining life of the scheme

Subject to any early termination determined by the Board in accordance with the terms of the Share Award Scheme, the Share Award Scheme is valid and effective for a period of 10 years commencing on 26 June 2026. Accordingly, the remaining life of the Share Award Scheme will be approximately 9 years and 10 months.



MANAGEMENT DISCUSSION AND ANALYSIS

During the six months ended 30 June 2026, no awards have been granted under the Share Award Scheme.

Since no grant was made under the Share Award Scheme during the six months ended 30 June 2026, the number of H Shares that may be issued in respect of options and awards granted under all share schemes of the Company divided by the weighted average number of shares of the relevant class in issue (excluding treasury shares) during the six months ended 30 June 2026 was not applicable.

Issue of Shares pursuant to Exercise of Over-allotment Option

In January 2026, 194,400 H Shares of aggregate nominal value of RMB194,400 were issued at the price of HK\$48.00 per H Share pursuant to the partial exercise of the option granted by the Company to the international underwriters under the International Offering.

Taking into account the Global Offering, the net price per H Share (which was calculated by dividing the net proceeds obtained from the Global Offering together with partial exercise of over-allotment option by the total number of H Shares issued) was approximately HK\$42.95.

For the use of proceeds relating to this issue, please refer to the paragraph headed “Use of proceeds from the Global Offering” below.

Use of Proceeds from the Global Offering

The H Shares of the Company were listed on the Main Board of the Stock Exchange on 30 December 2025. The total net proceeds of approximately HK\$974.71 million received from the Global Offering were comprised of (i) approximately HK\$965.8 million before the exercise of over-allotment option, together with (ii) approximately HK\$8.91 million upon the exercise of the over-allotment option.

The above net proceeds from the Global Offering have been and will be utilised in that same manner, proportion and the expected timeframe as set out in the Prospectus under the section headed “Future Plans and Use of Proceeds”.

MANAGEMENT DISCUSSION AND ANALYSIS

The table below sets out the planned and actual application of the net proceeds up to 30 June 2026:

Use of Proceeds	Proportion	Net proceeds from the Global Offering (including from the exercise of the Over allotment Option) (HK\$ million)	Utilised amount as of 30 June 2026 (HK\$ million)	Unutilised amount as of 30 June 2026 (HK\$ million)	Expected timetable for fully utilising the unutilised amount
The Group's ongoing and future research and development of its solutions	80%	779.77	43.01	736.76	By 31 December 2030
Improving the Group's marketing capabilities	10%	97.47	5.89	91.58	By 31 December 2030
Working capital and other general business purposes	10%	97.47	14.92	82.55	By 31 December 2030
Total	100%	974.71	63.82	910.89	

The expected timetable for the utilisation of the unutilised proceeds as disclosed above is the best estimate made by the Board based on the latest information as at the date of this report. The utilisation of proceeds was in accordance with the planned applications. The unutilised portion of the proceeds will be applied in a manner consistent with the above planned applications.



MANAGEMENT DISCUSSION AND ANALYSIS

EVENTS AFTER THE REPORTING PERIOD

Placing of H Shares under the general mandate and issue of bonds under the general mandate

As set out in the announcement of the Company dated 3 July 2026, on 2 July 2026 (after trading hours), the Company entered into (i) a placing agreement with Morgan Stanley Asia Limited, Goldman Sachs (Asia) L.L.C., Deutsche Bank AG, Hong Kong Branch and Guotai Junan Securities (Hong Kong) Limited (collectively, the **"Placing Agents"**), pursuant to which the Company agreed to issue and allot, and each Placing Agent agreed, on a several (and not joint nor joint and several) basis, as agent of the Company, to procure on a best effort basis places to subscribe for, 7,283,000 new H Shares with nominal value of RMB1.00 each (the **"Placing Shares"**) at a placing price of HK\$107.70 per Placing Share (the **"Placing"**); and (ii) a subscription agreement with the Placing Agents, pursuant to which the Company agreed to issue, and the managers severally and not jointly agreed to subscribe and pay for, or procure subscribers to subscribe and pay for, U.S. dollar-settled zero coupon convertible bonds due 2027 in an aggregate principal amount of RMB1,360,000,000 (the **"Bonds"**). The Placing and the issue of the Bonds are independent of each other and are not inter-conditional. The completion of the Placing and the completion of the subscription of the Bonds took place on 10 July 2026, respectively.

For further details, please refer to the announcements of the Company dated 3 July 2026 and 10 July 2026.

Strategic cooperations

As set out in the announcement of the Company dated 5 July 2026, the Company has entered into a memorandum of understanding on strategic cooperation with Gechuang Dongzhi (Shenzhen) Technology Co., Ltd. (格創東智(深圳)科技有限公司), a provider of AI-driven industrial smart solutions. Pursuant to the memorandum of understanding, the parties intend to engage in in-depth cooperation in the following areas: (i) promoting the development and in-depth adaptation of industrial data foundation and infrastructure; (ii) developing industrial AI agents and benchmark application scenarios; and (iii) exploring the business models of industrial data assetisation and token-based billing.

As set out in the announcement of the Company dated 12 July 2026, the Company has entered into a memorandum of understanding on strategic cooperation with Lutech S.p.A., a leading Italian digital and artificial intelligence services corporation and a key service provider in the European digital and artificial intelligence sectors. Pursuant to the memorandum of understanding, the parties intend to engage in in-depth cooperation in the following areas: (i) jointly developing AI transformation solutions for the European market; (ii) jointly promoting the commercial deployment of the AI Token Factory in the European market; and (iii) jointly establishing a cross-border innovation ecosystem centred on AI and secure data infrastructure.

MANAGEMENT DISCUSSION AND ANALYSIS

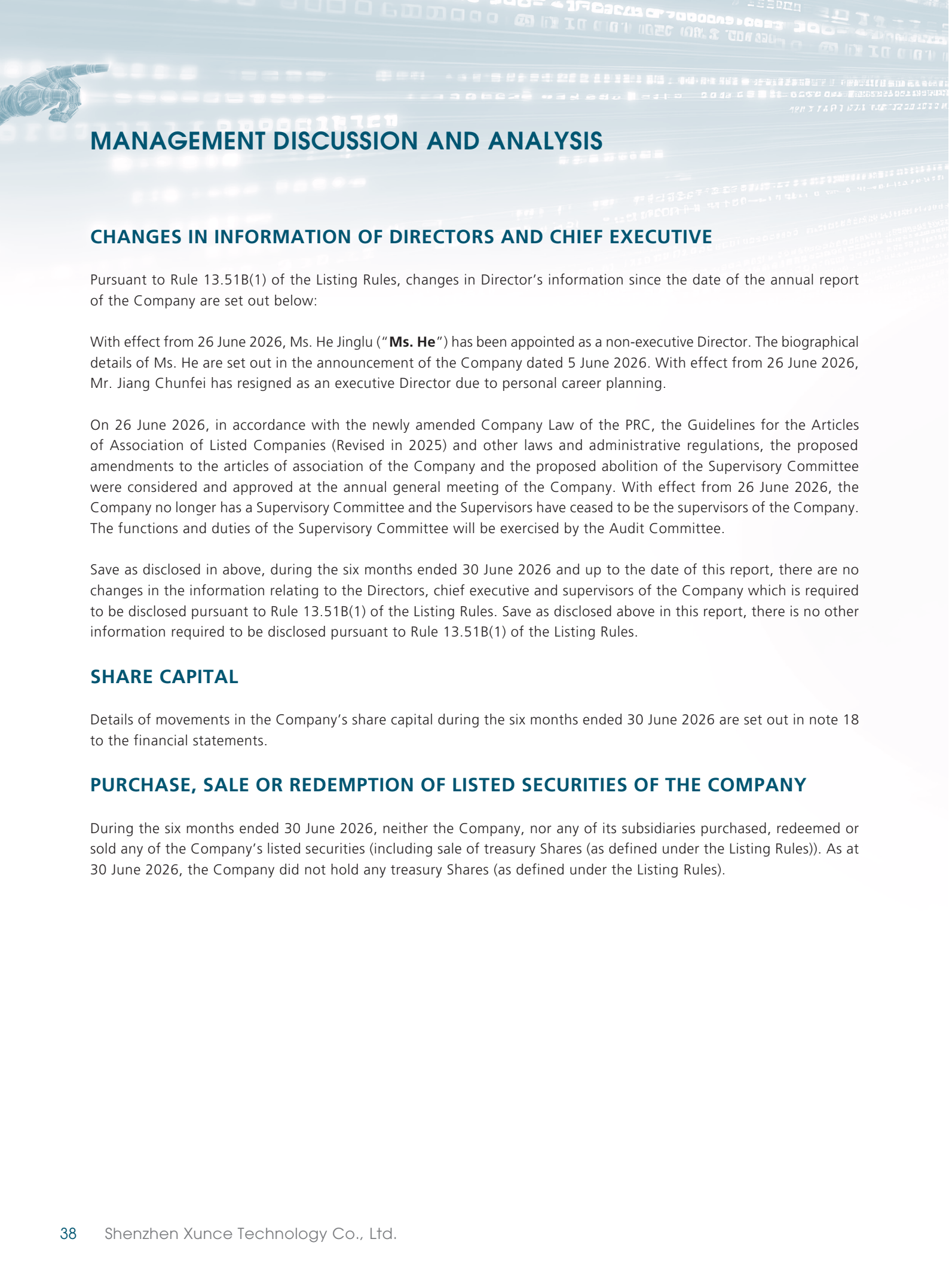
As set out in the announcement of the Company dated 19 July 2026, the Company has entered into a memorandum of understanding on strategic cooperation with Hongtai Capital Holdings Co., Ltd., a company operating in business segments including angel investment, venture capital, private equity, mergers and acquisitions, securities investment, wealth management and securities trading, with extensive influence in China's investment and industrial sectors. Pursuant to the memorandum of understanding, the parties intend to engage in in-depth cooperation in the following areas: (i) exploring tokenised governance of vertical industry data and the development of AI capabilities; (ii) promoting the upgrading of AI capabilities in portfolio companies; and (iii) creating benchmark implementation cases for token commercialisation based on the FDE model.

As set out in the announcement of the Company dated 26 July 2026, the Company has entered into a strategic cooperation agreement with Shenzhen Kaihong Digital Industry Development Co., Ltd., a leading Chinese enterprise specialising in the OpenHarmony ecosystem platform, focusing on providing foundational software services to support the digital and smart transformation of industries across all sectors. Pursuant to the agreement, the parties intend to engage in in-depth cooperation in the following areas: (i) jointly developing AI-based end-to-end data infrastructure integrated with smart terminal operating systems to implement small models and tokenisation capabilities in vertical industries; (ii) jointly exploring AI application scenarios for end-user data in vertical industries and integrating both parties' business resources; and (iii) jointly developing a Token factory business model and ecosystem integrated with smart terminal operating systems.

As set out in the announcement of the Company dated 7 August 2026, the Company has entered into a memorandum of understanding on strategic cooperation with Jiangsu Tianhe Computing Power Technology Co., Ltd. (江蘇天合算力科技有限公司), a wholly-owned subsidiary of Trina Solar Co., Ltd., a listed company and a global leader in the photovoltaic industry, focusing on green intelligent computing and "artificial intelligence (AI)+ " businesses. Pursuant to the memorandum of understanding, the parties intend to engage in in-depth cooperation in the following areas: (i) jointly developing energy data infrastructure and capabilities for domain-specific large models; (ii) building application scenarios for computing-electricity synergy and green computing power; and (iii) exploring the business model of energy token factories and applications of data assetisation.

For further details, please refer to the announcements of the Company dated 5 July 2026, 12 July 2026, 19 July 2026, 26 July 2026 and 7 August 2026.

Save as disclosed in this report, the Board is not aware of any material events undertaken by the Group subsequent to 30 June 2026 and up to the date of this report.



MANAGEMENT DISCUSSION AND ANALYSIS

CHANGES IN INFORMATION OF DIRECTORS AND CHIEF EXECUTIVE

Pursuant to Rule 13.51B(1) of the Listing Rules, changes in Director's information since the date of the annual report of the Company are set out below:

With effect from 26 June 2026, Ms. He Jinglu ("**Ms. He**") has been appointed as a non-executive Director. The biographical details of Ms. He are set out in the announcement of the Company dated 5 June 2026. With effect from 26 June 2026, Mr. Jiang Chunfei has resigned as an executive Director due to personal career planning.

On 26 June 2026, in accordance with the newly amended Company Law of the PRC, the Guidelines for the Articles of Association of Listed Companies (Revised in 2025) and other laws and administrative regulations, the proposed amendments to the articles of association of the Company and the proposed abolition of the Supervisory Committee were considered and approved at the annual general meeting of the Company. With effect from 26 June 2026, the Company no longer has a Supervisory Committee and the Supervisors have ceased to be the supervisors of the Company. The functions and duties of the Supervisory Committee will be exercised by the Audit Committee.

Save as disclosed in above, during the six months ended 30 June 2026 and up to the date of this report, there are no changes in the information relating to the Directors, chief executive and supervisors of the Company which is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules. Save as disclosed above in this report, there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

SHARE CAPITAL

Details of movements in the Company's share capital during the six months ended 30 June 2026 are set out in note 18 to the financial statements.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the six months ended 30 June 2026, neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities (including sale of treasury Shares (as defined under the Listing Rules)). As at 30 June 2026, the Company did not hold any treasury Shares (as defined under the Listing Rules).

CORPORATE GOVERNANCE AND OTHER INFORMATION

CORPORATE GOVERNANCE CODE

The Company is committed to achieving high standards of corporate governance with a view to safeguarding the interests of the Shareholders. The Board believes that high corporate governance standards are essential in providing a framework for the Company to safeguard the interests of the Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has adopted the principles and code provisions of the CG Code as the basis of the Company's corporate governance practices. The CG Code has become applicable to the Company with effect from the Listing Date. The Company had complied with the code provisions set out in Part 2 of the CG Code throughout the six months ended 30 June 2026 with the following deviation:

- C.2.1: Provision C.2.1 of the CG Code provides that the roles of chairman of the Board and chief executive officer should be separate and should not be performed by the same individual.

The roles of chairman of the Board and the chief executive officer were performed by Mr. Liu. In view of Mr. Liu's substantial contribution to the Group since its establishment and his extensive experience, the Board considered that having Mr. Liu acting as both the chairman of the Board and chief executive officer would provide strong and consistent leadership to the Group and facilitate the efficient execution of its business strategies. The Company considered it appropriate and beneficial to its business development and prospects for Mr. Liu to act as both chairman of the Board and chief executive officer, and therefore currently does not propose to separate the functions of chairman of the Board and chief executive officer. The Board also believes that vesting the roles of both chairman and chief executive officer in the same person has the benefit of (i) ensuring consistent leadership within the Company, (ii) enabling more effective and efficient overall strategic planning and execution of strategic initiatives of the Board, and (iii) facilitating the flow of information between the management and the Board for the Group. The Company believes that this structure will not impair the balance of power and authority between the Board and the management of the Company, and this arrangement will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review the effectiveness of the corporate governance structure of the Group in order to assess whether separation of the roles of chairman of the Board and chief executive officer is necessary.

Save as disclosed above, there had been no deviation from the code provisions set out in the CG Code for the six months ended 30 June 2026.



CORPORATE GOVERNANCE AND OTHER INFORMATION

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct regarding Directors' and Supervisors' securities transactions on terms as required under the Model Code. Specific enquiry has been made of all the Directors and the Supervisors, and the Directors and the Supervisors have confirmed that they have complied with the Model Code during the six months ended 30 June 2026.

Audit Committee

The Audit Committee consisted of three members, namely Mr. Wong Ti and Ms. Tian Jiangchuan, the independent non-executive Directors, and Mr. Cai Xiang, the non-executive Director. Mr. Wong Ti is the chairperson of the Audit Committee.

The Audit Committee has reviewed the interim results of the Group and this report. The Audit Committee has reviewed the accounting policies and practices adopted by the Group and discussed internal control and financial reporting matters including the review of the unaudited consolidated interim results of the Group for the six months ended 30 June 2026.

The Company's auditor, BDO Limited, has reviewed the unaudited interim financial information of the Group for the six months ended 30 June 2026 in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity".

By order of the Board
Shenzhen Xunce Technology Co., Ltd.
Liu Zhijian
Chairman and Chief Executive Officer

The PRC, 21 August 2026

REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF SHENZHEN XUNCE TECHNOLOGY CO., LTD.

(incorporated in the People's Republic of China with limited liability)

INTRODUCTION

We have reviewed the interim condensed consolidated financial statements set out on pages 43 to 74 which comprise the condensed consolidated statement of financial position of Shenzhen Xunce Technology Co., Ltd. (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) as of 30 June 2026 and the related condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and certain explanatory notes to the interim condensed consolidated financial statements. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 “Interim Financial Reporting” (“**HKAS 34**”) issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of the interim condensed consolidated financial statements in accordance with HKAS 34. Our responsibility is to express a conclusion on the interim condensed consolidated financial statements based on our review. This report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.



REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim condensed consolidated financial statements are not prepared, in all material respects, in accordance with HKAS 34.

BDO Limited

Certified Public Accountants

LAI Cheuk Wai

Practising Certificate Number P07921

Hong Kong, 21 August 2026

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		Six months ended 30 June	
	Notes	2026 RMB'000 (Unaudited)	2025 RMB'000 (Audited)
Revenue	5(a)	967,021	197,845
Cost of sales		(386,112)	(65,963)
Gross profit		580,909	131,882
Other income and gains or losses	5(b)	89,123	29,836
Selling and distribution expenses		(60,118)	(15,167)
Research and development expenses		(396,590)	(168,099)
Administrative expenses		(78,119)	(34,380)
Impairment losses on financial assets, net		(63,569)	(49,666)
Other expenses		(2,577)	(1,194)
Finance costs		(2,583)	(999)
Share of profits and losses of:			
Associates		(188)	(215)
Joint ventures		730	4
PROFIT/(LOSS) BEFORE TAX	6	67,018	(107,998)
Income tax expense	7	(20)	—
PROFIT/(LOSS) FOR THE PERIOD		66,998	(107,998)
Attributable to			
Owners of the parent		72,505	(89,429)
Non-controlling interests		(5,507)	(18,569)
		66,998	(107,998)

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		Six months ended 30 June	
	Notes	2026 RMB'000 (Unaudited)	2025 RMB'000 (Audited)
OTHER COMPREHENSIVE INCOME			
Other comprehensive income that may be reclassified to profit or loss in subsequent years:			
Exchange differences on translation of foreign operations		270	257
Other comprehensive income that will not be reclassified to profit or loss in subsequent years:			
Fair value changes from equity investments designated at fair value through other comprehensive income		(14,025)	1,864
OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX		(13,755)	2,121
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD		53,243	(105,877)
Attributable to			
Owners of the parent		58,750	(87,308)
Non-controlling interests		(5,507)	(18,569)
		53,243	(105,877)
PROFIT/(LOSS) PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT			
Basic and diluted			
– For profit/(loss) for the period (RMB)	9	0.22	(0.30)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2026

	Notes	As at 30 June 2026 RMB'000 (Unaudited)	As at 31 December 2025 RMB'000 (Audited)
NON-CURRENT ASSETS			
Property, plant and equipment	10	122,191	154,739
Goodwill	13	388,526	388,526
Right-of-use assets		25,275	29,505
Intangible assets		14,913	26,854
Investments in joint ventures		10,977	12,123
Investments in associates		9,760	9,948
Prepayments, other receivables and other assets		14,832	15,588
Equity investments designated at fair value through other comprehensive income	11	283,498	276,395
Financial assets at fair value through profit or loss	14	251,530	184,049
Time deposits		–	20,788
Total non-current assets		1,121,502	1,118,515
CURRENT ASSETS			
Trade receivables	12	983,291	671,880
Inventories		191,653	–
Prepayments, other receivables and other assets		390,733	168,828
Financial assets at fair value through profit or loss	14	191,312	126,735
Restricted bank deposits		1,590	2,010
Cash and bank balances		633,828	1,083,856
Total current assets		2,392,407	2,053,309
Total assets		3,513,909	3,171,824
CURRENT LIABILITIES			
Trade payables	15	526,094	381,026
Other payables and accruals		103,356	230,437
Interest-bearing bank borrowings	16	171,434	47,990
Contract liabilities	17	80,809	62,013
Income tax payable		–	1
Lease liabilities		9,507	9,767
Total current liabilities		891,200	731,234
NET CURRENT ASSETS		1,501,207	1,322,075
TOTAL ASSETS LESS CURRENT LIABILITIES		2,622,709	2,440,590

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2026

	Notes	As at 30 June 2026 RMB'000 (Unaudited)	As at 31 December 2025 RMB'000 (Audited)
NON-CURRENT LIABILITIES			
Interest-bearing bank borrowings	16	124,800	—
Lease liabilities		15,839	19,966
Total non-current liabilities		140,639	19,966
NET ASSETS		2,482,070	2,420,624
EQUITY			
EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT			
Share capital	18	322,694	322,500
Reserves		2,102,186	2,035,679
		2,424,880	2,358,179
Non-controlling interests		57,190	62,445
Total equity		2,482,070	2,420,624

The interim condensed consolidated financial statements on pages 43 to 74 were approved and authorised for issue by the board of the directors of the Company on 21 August 2026 and are signed on its behalf by:

Mr. Liu Zhijian
Director

Mr. Xuan Ran
Director

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE SIX MONTHS ENDED 30 JUNE 2026

Attributable to owners of the parent										
	Share Capital RMB'000	Share Premium RMB'000	Capital reserve RMB'000	Other reserve RMB'000	Exchange fluctuation reserve RMB'000	Fair value reserve of financial assets at fair value through other comprehensive income RMB'000	Accumulated loss RMB'000	Total RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
<i>Note</i>										
As at 1 January 2026 (audited)	322,500	849,004	1,386,393	7,554	533	6,103	(213,908)	2,358,179	62,445	2,420,624
Profit/(loss) for the period	-	-	-	-	-	-	-	-	-	-
Other comprehensive income for the period:	-	-	-	-	-	-	-	-	-	-
Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	-	-	-	-	-	(14,025)	-	(14,025)	-	(14,025)
Exchange differences on translation of foreign operations	-	-	-	-	270	-	-	270	-	270
Total comprehensive income for the period	-	-	-	-	270	(14,025)	72,505	58,750	(5,507)	53,243
Transaction with owners:										
Issuance and allotment of shares upon the partial exercise of over-allotment option	194	7,760	-	-	-	-	-	7,954	-	7,954
Contribution from non-controlling interests	-	-	-	-	-	-	-	-	252	252
Equity transactions with shareholders	-	-	-	(3)	-	-	-	(3)	-	(3)
As at 30 June 2026 (unaudited)	322,694	856,764	1,386,393	7,551	803	(7,922)	(141,403)	2,424,880	57,190	2,482,070
As at 1 January 2025 (audited)	300,000	-	1,386,393	18,717	(164)	(24,795)	(119,847)	1,560,304	89,058	1,649,362
Loss for the period	-	-	-	-	-	-	(89,429)	(89,429)	(18,569)	(107,998)
Other comprehensive income for the period:	-	-	-	-	-	-	-	-	-	-
Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	-	-	-	-	-	1,864	-	1,864	-	1,864
Exchange differences on translation of foreign operations	-	-	-	-	257	-	-	257	-	257
Total comprehensive income for the period	-	-	-	-	257	1,864	(89,429)	(87,308)	(18,569)	(105,877)
As at 30 June 2025 (audited)	300,000	-	1,386,393	18,717	93	(22,931)	(209,276)	1,472,996	70,489	1,543,485

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		Six months ended 30 June	
	Notes	2026 RMB'000 (Unaudited)	2025 RMB'000 (Audited)
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit/(loss) before tax		67,018	(107,998)
Adjustments for:			
Finance costs		2,583	999
Share of losses of associates		188	215
Share of profits of joint ventures		(730)	(4)
Interest income	5(b)	(2,092)	(1,824)
Loss on disposal of property, plant and equipment	6	37	122
Impairment losses on financial assets, net	12	63,569	49,666
Impairment loss on interests in joint ventures		1,873	—
Depreciation of property, plant and equipment	6	26,755	3,879
Depreciation of right-of-use assets	6	5,011	4,717
Amortization of intangible assets	6	2,731	3,077
Gain on lease modification		—	(1,468)
Loss on early termination of lease		115	—
Fair value gains on financial assets at fair value through profit or loss	5(b)	(101,422)	(21,598)
Exchange differences, net		(28)	443
Operating profit/(loss) before working capital changes		65,608	(69,774)
Increase in trade receivables		(374,980)	(51,541)
Increase in inventories		(175,664)	—
Increase in prepayments, other receivables and other assets		(224,269)	(25,922)
Increase in trade payables		145,068	25,622
Increase in contract liabilities		18,796	4,159
Decrease in other payables and accruals		(117,839)	(12,482)
Cash used in operating activities		(663,280)	(129,938)
Interest received		2,092	1,824
Income tax paid		(21)	—
Net cash used in operating activities		(661,209)	(128,114)

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Six months ended 30 June	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Audited)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property, plant and equipment	(964)	(1,168)
Purchases of intangible assets	(59)	(118)
Purchases of financial assets at fair value through profit or loss	(52,909)	(12,130)
Purchases of equity investments designated at fair value through other comprehensive income	(21,128)	–
Advances of loans to a shareholder	–	(30,170)
Repayment of loans from a shareholder	3,120	30,170
Proceeds from disposal of financial assets at fair value through profit or loss	22,273	63,840
Placement of time deposits	–	(80,467)
Maturity of time deposits	20,788	32,591
Net cash (used in)/generated from investing activities	(28,879)	2,548
CASH FLOWS FROM FINANCING ACTIVITIES		
New bank borrowings	265,000	28,822
Repayment of bank borrowings	(17,400)	(13,955)
Capital contribution expenses	(9,242)	(5,095)
Shareholder contribution	7,954	–
Non-controlling interests contribution	252	–
Repayment of principal portion of lease payments	(5,255)	(4,947)
Interest paid	(1,939)	(1,001)
Net cash flows generated from financing activities	239,370	3,824
Net decrease in cash and cash equivalents	(450,718)	(121,742)
Cash and cash equivalents at beginning of period	1,085,866	343,818
Effect of net foreign exchange rate changes on cash and cash equivalents	270	257
Cash and cash equivalents at end of period	635,418	222,333
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS		
Cash and bank balances	633,828	222,333
Restricted bank deposits	1,590	–
	635,418	222,333



NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

1. GENERAL INFORMATION

Shenzhen Xunce Technology Co., Ltd. (the “**Company**”) was a limited liability company established in the People’s Republic of China (the “**PRC**”) on 1 April 2016 and its H Shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (“**HKEX**”) since 30 December 2025. The address of the Company’s registered office and its principal place of business address is 66/F, Tower A, Building 2, Shenzhen Bay Innovation Technology Center, No. 3156 Keyuan South Road, Gaoxin Community, Yuehai Street, Nanshan District, Shenzhen, the PRC.

The Company and its subsidiaries (together, the “**Group**”), are principally engaged in the provision of real-time data infrastructure and data analytics services in the PRC’s asset management and other diversified industries.

The interim condensed consolidated financial statements are presented in thousands of Renminbi (“**RMB’000**”), unless otherwise stated.

2. MATERIAL ACCOUNTING POLICY INFORMATION

Basis of preparation

The interim condensed consolidated financial statements for the six months ended 30 June 2026 are prepared in accordance with Hong Kong Accounting Standard (“**HKAS**”) 34 “Interim Financial Reporting” issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Stock Exchange (“**Listing Rules**”).

The interim condensed consolidated financial statements have been prepared in accordance with the same accounting policies and methods of computation as adopted by the Group in the annual consolidated financial statements for the year ended 31 December 2025 (“**2025 Annual Financial Statements**”).

The interim condensed consolidated financial statements should be read in conjunction with the 2025 Annual Financial Statements of the Company, which have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA.

These interim condensed consolidated financial statements have not been audited.

In the current accounting period, the Group has applied the following amendments to HKFRS Accounting Standards as issued by the HKICPA, for the first time, which are mandatorily effective for the annual periods beginning on or after 1 January 2026 for the preparation of the Group’s interim condensed consolidated financial statements. The Group has not early adopted any new and amendments to HKFRS Accounting Standards that has been issued but not yet effective in the current accounting period.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(a) Adoption of amendments to HKFRS Accounting Standards ("HKFRS")

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity
Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7	Annual Improvements to HKFRS Accounting Standards – Volume 11

None of these amendments to HKFRS Accounting Standards has a material impact on the Group's results and financial position for the current or prior period. The Group has not early applied any new or amendments to HKFRS that is not yet effective for the current accounting period.

(b) New or amendments to HKFRS Accounting Standards that have been issued but not yet effective

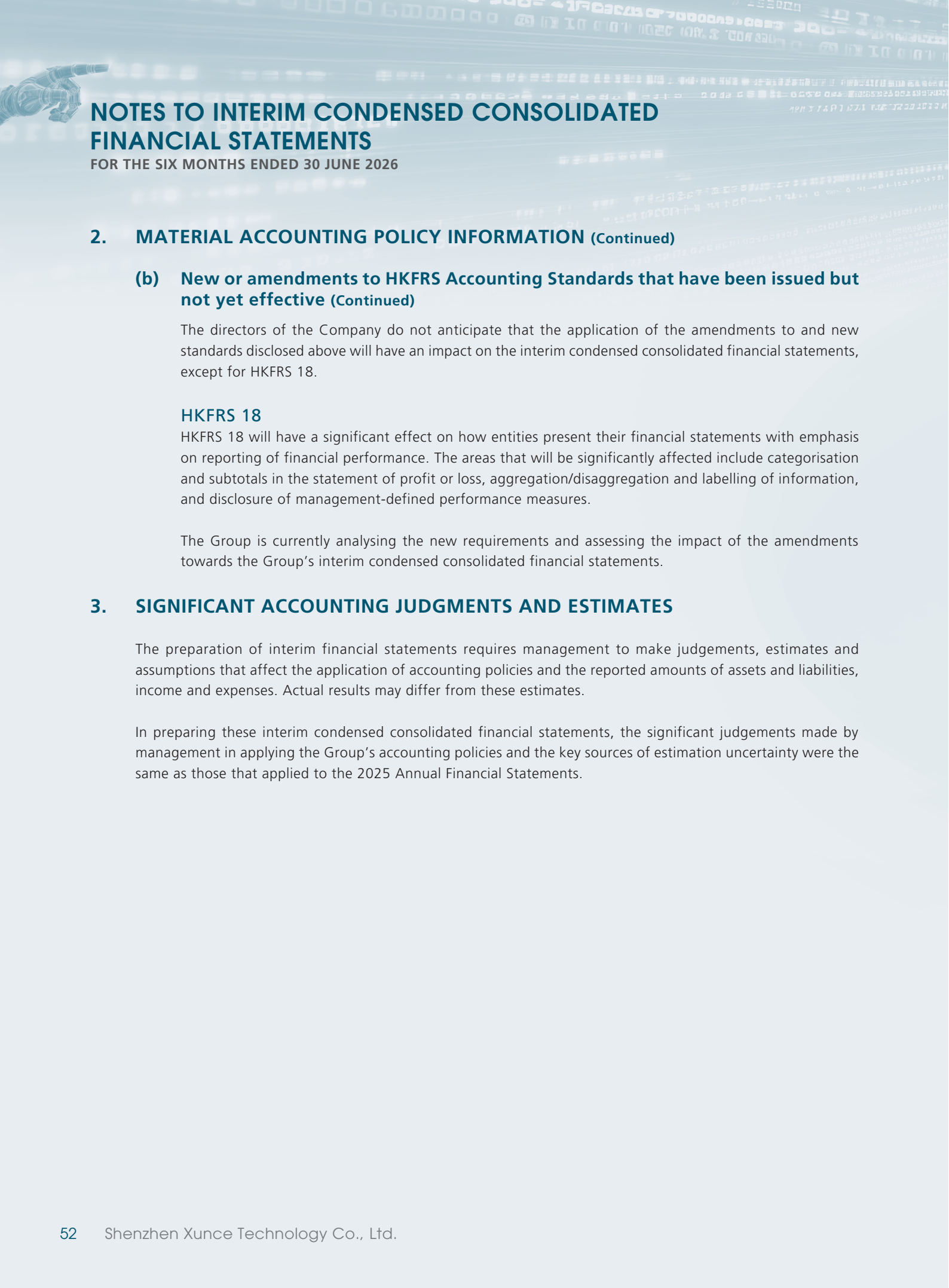
The following new or amendments to HKFRS Accounting Standards, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

HKFRS 18	Presentation and Disclosure in Financial Statements ¹
HKFRS 19	Subsidiaries without Public Accountability: Disclosures ¹
HKFRS 20	Regulatory Assets and Regulatory Liabilities ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency ¹

1 Effective for annual periods beginning on or after 1 January 2027

2 Effective for annual periods beginning on or after 1 January 2029

3 Effective date to be determined



NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(b) New or amendments to HKFRS Accounting Standards that have been issued but not yet effective (Continued)

The directors of the Company do not anticipate that the application of the amendments to and new standards disclosed above will have an impact on the interim condensed consolidated financial statements, except for HKFRS 18.

HKFRS 18

HKFRS 18 will have a significant effect on how entities present their financial statements with emphasis on reporting of financial performance. The areas that will be significantly affected include categorisation and subtotals in the statement of profit or loss, aggregation/disaggregation and labelling of information, and disclosure of management-defined performance measures.

The Group is currently analysing the new requirements and assessing the impact of the amendments towards the Group's interim condensed consolidated financial statements.

3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

In preparing these interim condensed consolidated financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the 2025 Annual Financial Statements.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organized into one single business unit that is the provision of transaction-based specialist technology products and subscription-based specialist technology products. Management reviews the overall results and financial position of the Group as a whole based on the same accounting policies set out in note 2. Accordingly, the Group has only one single operating segment and no further analysis of the single segment is presented.

Information about major customers

Revenue from a single customer which accounted for 10% or more of the Group's revenue in each period ended are set out below:

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Customer A*	240,862	—
Customer B**	—	27,113
	240,862	27,113

* Revenue from Customer A, amounted to less than 10% of the total revenue of the Group for the six months ended 30 June 2025.

** Revenue from Customer B, amounted to less than 10% of the total revenue of the Group for the six months ended 30 June 2026.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

4. OPERATING SEGMENT INFORMATION (Continued)

Geographic information

(a) Revenue from external customers

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Chinese Mainland	955,161	194,589
Hong Kong	860	3,188
Germany	11,000	—
United Kingdom	—	68
	967,021	197,845

The revenue information above is based on the locations of the customers.

(b) Non-current assets

The principal non-current assets owned by the Group are all located in the PRC. Therefore, no segment information based on the geographical location of non-current assets is presented.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

5. REVENUE, OTHER INCOME AND GAINS OR LOSSES

(a) Disaggregated revenue information

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Types of goods or services		
Provision of transaction-based specialist technology products	875,325	151,276
Provision of subscription-based specialist technology products	91,696	46,569
	967,021	197,845
Timing of revenue recognition		
<i>At a point in time</i>		
Transaction-based specialist technology products	875,325	151,276
<i>Over time</i>		
Subscription-based specialist technology products	91,696	46,569
Total revenue from contracts with customers	967,021	197,845

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

5. REVENUE, OTHER INCOME AND GAINS OR LOSSES (Continued)

(b) An analysis of other income and gains or losses is as follows:

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Value-added tax refunds	22	—
Bank interest income	2,092	1,824
Fair value gains on financial assets at fair value through profit or loss	101,422	21,598
Government grants*	1,828	2,935
Foreign exchange losses, net	(25,688)	(443)
Investment income	9,482	2,298
Gain on lease modification	—	1,468
Others	(35)	156
Total	89,123	29,836

* The government grants mainly represented incentives awarded to support the Group's operation which were applicable to certain subsidiaries of the Group. There are no unfulfilled conditions or contingencies relating to these grants.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

6. PROFIT/(LOSS) BEFORE TAX

The Group's profit/(loss) before tax is arrived at after charging/(crediting):

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Cost of inventories sold and cost of service*	355,900	54,129
Depreciation of property, plant and equipment	26,755	3,879
Depreciation of right-of-use assets	5,011	4,717
Amortization of intangible assets	2,731	3,077
Research and development expenses	396,590	107,908
Listing expenses	–	3,020
Auditor's remuneration	1,380	20
Loss on disposal of property, plant and equipment	37	122
Gain on lease modification	–	(1,468)
Lease payments not included in the measurement of lease liabilities	2,160	4,984
Employee benefit expenses (excluding directors' and chief executive's remuneration in note 20(b))		
– Wages, salaries and allowances	68,620	63,858
– Pension scheme contributions	5,147	4,110
– Other social security costs, housing benefits and other employee benefits	11,888	15,747
	85,655	83,715

* The amount does not include depreciation of property, plant and equipment, depreciation of right-of-use assets, amortization of intangible assets and employee benefit expenses.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

7. INCOME TAX EXPENSE

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operated.

Hong Kong

Under the two-tiered profits tax rates regime in Hong Kong, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of corporations not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Chinese Mainland

The provision for Chinese Mainland current income tax is based on the statutory rate of 25% of the assessable profit of the Chinese Mainland entities of the Group as determined in accordance with the PRC Corporate Income Tax Law except for those recognized as New and High Technology Enterprise which are entitled to a preferential PRC income tax rate of 15%, according to the PRC Corporate Income Tax Law.

The Company, Shanghai Kaiyu Information Technology Co., Ltd.* (“**Shanghai Kaiyu**”) (上海愷域信息科技有限公司), and Shanghai Kuanrui Information Technology Co., Ltd.* (“**Shanghai Kuanrui**”) (上海寬睿信息科技有限公司) were qualified as High and New Technology Enterprises in 2020 and renewed in 2023 and are entitled to a preferential tax rate of 15% from 2020 to 2026. Beijing Huayin Entropy Data Technology Co., Ltd.* (“**Huace Shuju**”) (北京華隱熵策數據科技有限公司) were qualified as High and New Technology Enterprises in 2023 and are entitled to a preferential tax rate of 15% from 2023 to 2026.

The income tax expense of the Group for the six months ended 30 June 2026 and 2025 is analyzed as follows:

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Current – Chinese Mainland	–	–
Current – Hong Kong	–	–
Under-provision in prior year	20	–
Total tax charge for the period	20	–

* The English names of these entities represent the best effort made by the management of the Company to directly translate the Chinese names as they do not register any official English names.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

7. INCOME TAX EXPENSE (Continued)

A reconciliation of the tax expense applicable to profit/(loss) before tax at the statutory rates for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rates is as follows:

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Profit/(loss) before tax	67,018	(107,998)
Tax at PRC statutory tax rate	16,755	(27,000)
Effect of different tax rates	(8,243)	10,541
Expenses not deductible for tax purpose	688	1,041
Additional deductible allowance for research and development expenses	(7,849)	(5,613)
Utilisation of tax losses previously not recognised	(15,918)	(185)
Under-provision in prior year	20	–
Tax losses and temporary differences not recognised	14,567	21,216
Tax charge at the Group's effective tax rate	20	–

The Group has not recognised unused tax losses as it is unpredictable that taxable profit will be available against which unused tax losses can be utilised.

According to the tax incentive policies promulgated by the State Tax Administration of the PRC in September 2022, an additional 100% of qualified research and development expenses incurred during the period from 1 October 2022 to 30 June 2026 is allowed to be deducted from taxable income.

8. DIVIDENDS

There were no dividends paid or declared by the Company for the six months ended 30 June 2026 and 2025.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

9. PROFIT/(LOSS) PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Profit/(loss)		
Profit/(loss) attributable to ordinary equity holders of the parent, used in the basic and diluted profit/(loss) per share calculation	72,505	(89,429)
Number of ordinary shares		
Weighted average number of ordinary shares in issue during the period used in the basic and diluted profit/(loss) per share calculation	322,670,420	300,000,000

10. MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 June 2026, the Group acquired certain electronic equipment, office equipment and fixture and motor vehicles with amount of RMB964,000 (six months ended 30 June 2025: RMB1,168,000).

During the six months ended 30 June 2026, the Group transferred certain electronic equipment to inventories with amount of RMB6,720,000 (six months ended 30 June 2025: Nil).

As at 30 June 2026, certain electronic equipment with net carrying amount of RMB110,982,000 (as at 30 June 2025: RMB97,224,000) were held under operating lease.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

11. EQUITY INVESTMENTS DESIGNATED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
Unlisted equity investments, at fair value		
Hua Kong Tsing Jiao Information Technology (Beijing) Co., Ltd.* ("Huakong Tsing Jiao") (華控清交信息科技(北京)有限公司)	102,000	115,000
Hongtai Wealth (Qingdao) Fund Sales Co., Ltd.* ("Hongtai Wealth") (洪泰財富(青島)基金銷售有限責任公司)	110,000	110,000
Huoer Guosi Xian Yuan Technology Service Co., Ltd.* ("Xian Yuan Technology") (霍爾果斯嫻遠科技服務有限公司)	42,000	42,000
Tianjin Zhengdao North Beta Consulting Co., Ltd.* ("Zhengdao North Beta") (天津正道北拓諮詢股份有限公司)	3,370	3,395
Other unlisted equity investments, at fair value	26,128	6,000
	283,498	276,395

* The English names of these companies represent the best effort made by the management of the Company to directly translate the Chinese names as they do not register any official English names.

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature. There is no dividend recognised and no transfer of the cumulative gain or loss within the equity instruments for the six months ended 30 June 2026 and the year ended 31 December 2025. All these unlisted equity investments are classified as non-current as the management of the Group expects to realise these financial assets for at least twelve months after the end of each reporting period.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

12. TRADE RECEIVABLES

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
Trade receivables	1,240,868	865,888
Impairment	(257,577)	(194,008)
Net carrying amount	983,291	671,880

The Group generally provides credit period within 3 months for transaction-based specialist technology products and 12 months for subscriptions-based specialist technology products. The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

An aging analysis of the trade receivables as of the end of the Reporting Period, based on the revenue recognition date and net of loss allowance, is as follows:

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
0-6 months	825,561	647,337
7-12 months	120,706	9,577
1-2 years	37,024	14,966
Over 2 years	—	—
	983,291	671,880

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

12. TRADE RECEIVABLES (Continued)

The movements in the loss allowance for impairment of trade receivables are as follows:

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
At beginning of year	194,008	32,816
Impairment losses, net	63,569	161,192
At end of year	257,577	194,008

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on trade receivables past due information for groupings of various customer segments with similar loss patterns. The calculation reflects a probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written off if past due for more than two years and are not subject to enforcement activity.

Set out below is the information about the credit risk exposure on the Group's trade receivables:

As at 30 June 2026

	0-6 months	7-12 months	1-2 years	Over 2 years	Total
Expected credit loss rate	6.95%	37.72%	62.59%	100.00%	20.76%
Gross carrying amount (RMB'000)	887,217	193,802	98,977	60,872	1,240,868
Expected credit losses (RMB'000)	61,656	73,096	61,953	60,872	257,577

As at 31 December 2025

	0-6 months	7-12 months	1-2 years	Over 2 years	Total
Expected credit loss rate	5.97%	54.49%	87.97%	100%	22.41%
Gross carrying amount (RMB'000)	688,434	21,043	124,400	32,011	865,888
Expected credit losses (RMB'000)	41,097	11,466	109,434	32,011	194,008

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

13. GOODWILL

	Shanghai Kaiyu RMB'000	Shanghai Kuanrui RMB'000	Total RMB'000
Cost and net carrying amount as at 31 December 2025, 1 January 2026 and 30 June 2026	150,568	237,958	388,526

Impairment testing of goodwill

Goodwill acquired through business combinations is allocated to Shanghai Kaiyu and Shanghai Kuanrui.

The carrying amount of goodwill is allocated to the cash generating units ("CGUs") as follows:

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Shanghai Kaiyu	150,568	150,568
Shanghai Kuanrui	237,958	237,958
	388,526	388,526

The Group has performed impairment review of the carrying amount of goodwill as at 30 June 2026 and 31 December 2025 and have concluded that no provision for impairment is required.

For the purposes of impairment testing, goodwill acquired has been allocated to the lowest level of CGUs identified. The recoverable amount of the CGUs are determined based on value-in-use calculations. The calculation of recoverable amount of the CGUs uses cash flow projections based on the financial budgets covering a 5-year period approved by senior management and based on the following key assumptions.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

13. GOODWILL (Continued)

Impairment testing of goodwill (Continued)

	As at 30 June 2026	
	Shanghai Kaiyu	Shanghai Kuanrui
Revenue growth rate used to extrapolate the cash flows beyond the one-year period	Nil	Nil
Pre-tax discount rate	15.0%	13.9%

	As at 31 December 2025	
	Shanghai Kaiyu	Shanghai Kuanrui
Revenue growth rate used to extrapolate the cash flows beyond the one-year period	Nil	Nil
Pre-tax discount rate	15.0%	14.6%

Based on the result of the goodwill impairment testing, the estimated recoverable amount of each of the CGUs far exceeded its carrying amount and the headroom (the recoverable amount exceeds its carrying amount) was as follows:

	As at 30 June	
	2026 RMB'000	2025 RMB'000
Shanghai Kaiyu	29,684	69,102
Shanghai Kuanrui	37,823	47,785

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

13. GOODWILL (Continued)

Impairment testing of goodwill (Continued)

The management performed the sensitivity analysis on the impairment test of goodwill. Had the estimated key assumptions of the impairment test of goodwill changed as below, the headroom was as follows:

	As at 30 June	
	2026 RMB'000	2025 RMB'000
Budgeted gross profit during the 1-year period decreased by 2%		
Shanghai Kaiyu	5,684	44,680
Shanghai Kuanrui	10,004	28,210

Any reasonably possible change in the other key assumptions on which the recoverable amount is based would not cause the CGUs' carrying amount to exceed its recoverable amount.

For the six months ended 30 June 2026 and 2025, the nature of the industry and asset groups of Shanghai Kaiyu and Shanghai Kuanrui did not undergo significant changes, nor did the industry development trends experience major transformations, therefore, no material changes on the pre-tax discount rate of these two companies. The growth rate used to extrapolate the cash flows beyond the five-year period for both Shanghai Kaiyu and Shanghai Kuanrui was set to zero, mainly considering the pressures of the domestic and international economic environment. Facing economic uncertainties and potential risks, a zero-growth rate was chosen out of prudence to estimate the terminal value of future cash flows.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

14. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
Current assets:		
Wealth management products (<i>note a</i>)	191,312	126,735
Non-current assets:		
Wealth management products (<i>note a</i>)	12,946	11,728
Beijing Gehua Silu Jinqiao Media Industry Investment Fund Partnership (Limited Partnership)* ("Gehua Silu Jinqiao") (北京歌華絲路金橋傳媒產業投資基金合夥企業(有限合夥)) (<i>note b</i>)	71,881	58,438
Shanghai Fintech Equity Investment Fund (Limited Partnership)* ("Shanghai Fintech") (上海金融科技股權投資基金(有限合夥)) (<i>note b</i>)	49,513	49,978
Shanghai Reason Information Technology Co.,Ltd.* ("Shanghai Reason Information") (上海理至信息技術有限公司) (<i>note b</i>)	10,400	10,000
Other unlisted debt investments, at fair value (<i>note b</i>)	106,790	53,905
	251,530	184,049
	442,842	310,784

* The English names of these companies represent the best effort made by the management of the Company to directly translate the Chinese names as they do not register any official English names.

Notes:

- (a) Wealth management products were issued by banks and fund institutions in Chinese Mainland. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest. Certain wealth management products are classified as current as the management of the Group expects to realise these financial assets within twelve months from the end of each reporting period.
- (b) The Group's investment in Gehua Silu Jinqiao, Shanghai Fintech and Shanghai Reason Information and other unlisted debt investments represent the Group's redeemable equity interests in those PRC unlisted entities and investment funds in the PRC. None of the shareholdings exceeded 20% of the issued capital of the respective investees and the Group did not have significant influence on these invested entities and investment funds.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

15. TRADE PAYABLES

An aging analysis of the trade payables as at the end of the Reporting Period, based on the invoice date, is as follows:

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
0-3 months	274,064	294,951
4-6 months	7,863	61,868
7-12 months	220,218	2,850
Over 1 year	23,949	21,357
	526,094	381,026

The trade payables are non-interest-bearing and are normally settled within 90 days.

16. INTEREST-BEARING BANK BORROWINGS

	As at 30 June 2026 (unaudited)		
	Effective interest (%)	Maturity	RMB'000
Current			
Bank loan – unsecured	2.20-3.10	2027	171,434
Non-current			
Bank loan – unsecured	2.30	2029	124,800
As at 31 December 2025 (audited)			
	Effective interest (%)	Maturity	RMB'000
Current			
Bank loan – unsecured	2.20-3.10	2026	47,990

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

17. CONTRACT LIABILITIES

Details of contract liabilities are as follows:

	As at 30 June 2026 RMB'000 (unaudited)	As at 31 December 2025 RMB'000 (audited)
Current		
Transaction-based specialist technology products	45,728	28,136
Subscription-based specialist technology products	35,081	33,877
	80,809	62,013
Non-current	—	—
Total	80,809	62,013

Contract liabilities represented the performance obligations to customers for which the Group has received consideration. Contract liabilities include advances received to deliver transaction-based specialist technology products and subscription-based specialist technology products.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

18. SHARE CAPITAL

	Note	Numbers of ordinary shares	Amount RMB'000
As at 1 January 2025 (audited)		300,000,000	300,000
Issuance of shares upon the Global Offering	(a)	22,500,000	22,500
As at 31 December 2025 and 1 January 2026 (audited)		322,500,000	322,500
Issuance and allotment of shares upon the partial exercise of over-allotment option	(b)	194,000	194
As at 30 June 2026 (unaudited)		322,694,000	322,694

Note:

- (a) On 30 December 2025, the Company has successfully listed on the Main Board of the HKEX and made an offering of 22,500,000 new H Shares at a price of HK\$48 per H share ("Global Offering").

The total gross proceeds from the Global Offering were approximately RMB940,094,000, of which RMB22,500,000 was credited to share capital and RMB917,594,000 was credited to share premium. The share issuance costs relating to the Global Offering which amounted to RMB68,590,000 were debited to share premium.

- (b) On 22 January 2026, the over-allotment option described in the prospectus dated 18 December 2025 was partially exercised by the sponsor-overall coordinator.

The total gross proceeds from the exercised over-allotment option were approximately RMB7,954,000, of which RMB194,000 was credited to share capital and RMB7,760,000 was credited to share premium.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

19. NOTES TO THE CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

For the six months ended 30 June 2026, the Group had non-cash additions to right-of-use assets and lease liabilities by the same amount of RMB2,483,000 (six months ended 30 June 2025: RMB7,148,000) in respect of lease arrangements for office premises and motor vehicles.

(b) Changes in liabilities arising from financing activities:

	Lease liabilities RMB'000	Interest-bearing bank borrowings RMB'000
As at 1 January 2026 (audited)	29,733	47,990
Changes from financing cash flows	(5,738)	246,144
New leases	2,483	—
Early termination of lease	(1,587)	—
Interest expense	483	2,100
Exchange difference	(28)	—
As at 30 June 2026 (unaudited)	25,346	296,234
As at 1 January 2025 (audited)	25,635	28,124
Changes from financing cash flows	(5,458)	14,377
New leases	7,148	—
Lease modification	5,424	—
Interest expense	511	488
As at 30 June 2025 (audited)	33,260	42,989

(c) Total cash outflow for leases

The total cash outflow for leases included in the condensed consolidated statement of cash flows is as follows:

	For the six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Within operating activities	2,160	4,984
Within financing activities	5,738	5,458
	7,898	10,442

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

20. RELATED PARTY TRANSACTIONS

(a) Outstanding balances with related parties

Loans to a director and a supervisor, disclosed pursuant to section 383(1)(d) of the Hong Kong Companies Ordinance and Part 3 of The Companies (Disclosure of Information about Benefits of Directors) Regulation, are as follows:

As at 30 June 2026 (unaudited)

Name	Carrying amount RMB'000	Maximum amount during the period RMB'000
Loan to a director		
Mr. Xuan Ran	—	5,686
Loan to a supervisor		
Mr. Sun Zhengzhang	—	1,863
	—	7,549

As at 31 December 2025 (audited)

Name	Carrying amount RMB'000	Maximum amount during the year RMB'000
Loan to a director		
Mr. Xuan Ran	5,686	5,686
Loan to a supervisor		
Mr. Sun Zhengzhang	1,863	1,863
	7,549	7,549

The outstanding balance as at 31 December 2025 mainly represented the loans which were unsecured, interest-free, non-trade in nature and repayable on demand. The outstanding balances were fully repaid during the six months ended 30 June 2026.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

20. RELATED PARTY TRANSACTIONS (Continued)

(a) Outstanding balances with related parties (Continued)

As at 30 June 2026 (unaudited)

Name	Carrying amount RMB'000	Maximum amount during the period RMB'000
Zhuhai Fuqian Technology Partnership (Limited Partnership)* ("Zhuhai Fuqian") (珠海富前科技合夥企業(有限合伙))	—	3,120

As at 31 December 2025 (audited)

Name	Carrying amount RMB'000	Maximum amount during the year RMB'000
Zhuhai Fuqian	3,120	28,270

The outstanding balance as at 31 December 2025 represented the loan which is unsecured, interest-free, non-trade in nature and repayable on demand. The outstanding balance was fully repaid during the six months ended 30 June 2026.

* The English name of this company represents the best effort made by the management of the Company to directly translate the Chinese name as it does not register any official English name.

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

20. RELATED PARTY TRANSACTIONS (Continued)

(b) Compensation of key management personnel of the Group:

	Six months ended 30 June	
	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
Fees	—	—
Other emoluments:		
Salaries, allowances and benefits in kind	4,676	1,920
Performance related bonuses	—	—
Pension scheme contributions	150	171
	4,826	2,091

21. EVENTS AFTER THE END OF REPORTING PERIOD

On 10 July 2026, the placing of new H shares and issuance of the U.S. dollar settled zero coupon convertible bonds due 2027 in aggregate amount of RMB1,360,000,000 was completed. For details, please refer to the announcement published by the Company on 10 July 2026.