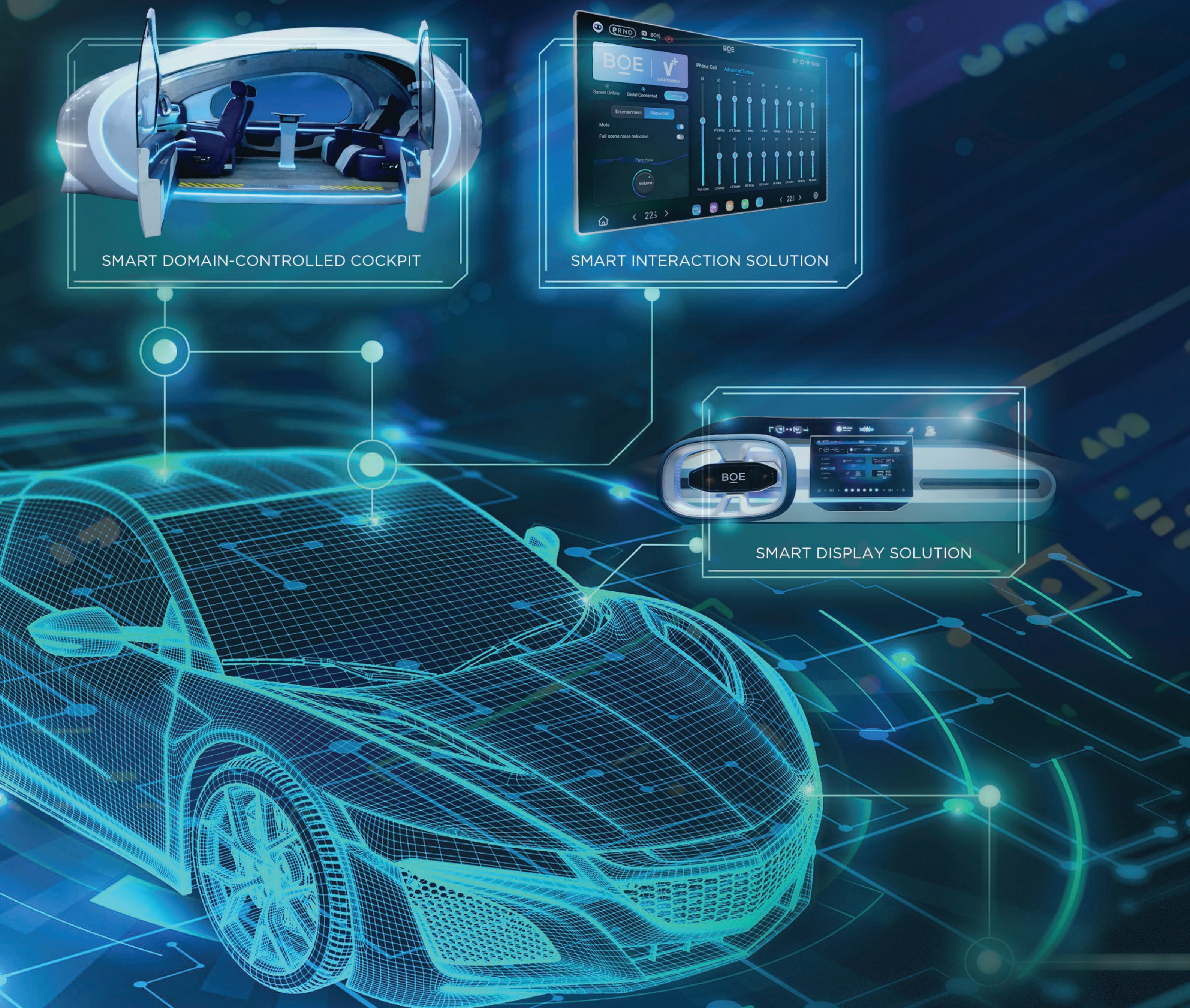
BOE

# BOE VARITRONIX LIMITED

(Incorporated in Bermuda with limited liability)
Stock Code 710

# 2026 INTERIM REPORT




Official Website

WeChat Official Account

Redefines human-vehicle interaction experience

## VALUE

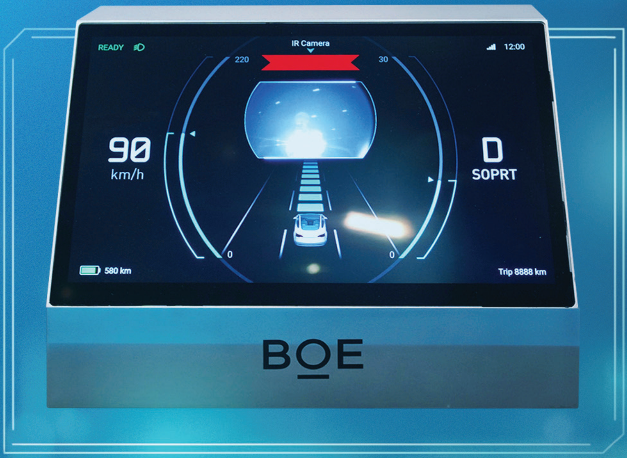
Provide customers with a diversified, convenient and effective one-stop service, become the premium partner.

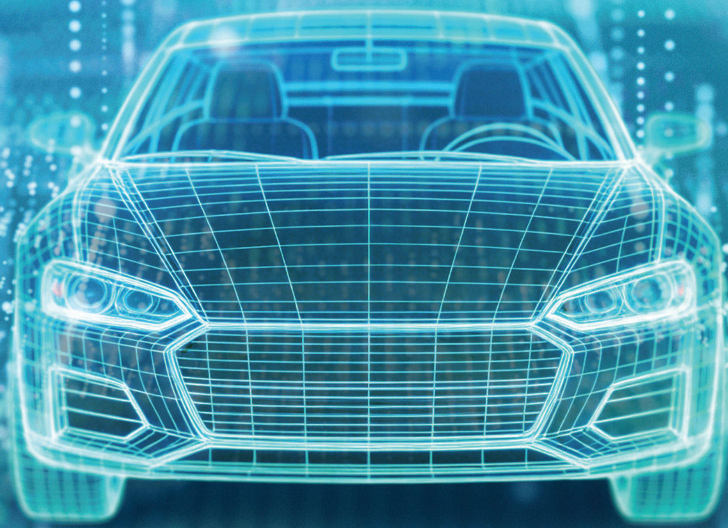
## MISSION

Delighting the journeys by total display solutions.

## VISION

To be the leader of intelligent automotive displays and solutions.



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# ABOUT BOE VARITRONIX

BOE Varitronix Limited (the "Company") and its subsidiaries (the "Group") were established in 1978 and the shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited in 1991. The Group is principally engaged in the automotive and industrial display business and has monochrome display manufacturing capacity and thin film transistor (TFT) and touch panel display module assembly capacity.

The Company is a subsidiary of BOE Technology Group Co., Ltd. ("BOE"). BOE is a well-known leading supplier of semiconductor display technologies, products and services and its products are widely used in a broad spectrum of applications such as mobile phones, tablets, notebooks, monitors, televisions, automotive displays and digital information displays. The Company falls under Display and Sensor Business Group of the BOE Group. The Company focuses on automotive and industrial display business and is the sole development, manufacturing and distribution platform of the BOE Group for automotive display module and system businesses.

The Group is now in a global leading position in automotive TFT display market with the highest market shares in term of overall medium-to-large size delivery. Our vision is to become the leader of intelligent automotive displays and solutions.

# CORPORATE INFORMATION

The corporate information of BOE Varitronix Limited as of the latest practicable date* prior to the issue of this interim report, is as follows:

## BOARD OF DIRECTORS

### EXECUTIVE DIRECTORS:

Mr. Su Ning *(Chairman)*
Ms. Ko Wing Yan, Samantha
Mr. Lo Pak Chi

### NON-EXECUTIVE DIRECTORS:

Mr. Shao Xibin
Mr. Meng Chao
Mr. Liu Jing

### INDEPENDENT NON-EXECUTIVE DIRECTORS:

Mr. Fung, Yuk Kan Peter
Mr. Chu, Howard Ho Hwa
Mr. Pang Chunlin

## COMPANY SECRETARY

Mr. Chan Ka Kit

## AUTHORISED REPRESENTATIVE

Ms. Ko Wing Yan, Samantha
Mr. Chan Ka Kit

## AUDIT COMMITTEE

Mr. Fung, Yuk Kan Peter *(Chairman)*
Mr. Chu, Howard Ho Hwa
Mr. Pang Chunlin

## REMUNERATION COMMITTEE

Mr. Fung, Yuk Kan Peter *(Chairman)*
Mr. Su Ning
Ms. Ko Wing Yan, Samantha
Mr. Chu, Howard Ho Hwa
Mr. Pang Chunlin

## NOMINATION COMMITTEE

Mr. Su Ning *(Chairman)*
Ms. Ko Wing Yan, Samantha
Mr. Fung, Yuk Kan Peter
Mr. Chu, Howard Ho Hwa
Mr. Pang Chunlin

## INVESTMENT COMMITTEE

Mr. Su Ning *(Chairman)*
Ms. Ko Wing Yan, Samantha
Mr. Lo Pak Chi
Other members are not directors of the Company

## INDEPENDENT AUDITORS

KPMG
Public Interest Entity Auditor registered in accordance with the Accounting and Financial Reporting Council Ordinance

## LEGAL ADVISER

Baker & McKenzie
Guantao & Chow Solicitors and Notaries

## PRINCIPAL BANKERS

**(IN ALPHABETICAL ORDER)**
Agricultural Bank of China Limited
Bank of China Limited
Bank of China (Hong Kong) Limited
Bank of Communications Co., Ltd.
Bank of Communications (Hong Kong) Ltd.
China Citic Bank Corporation Limited
China Citic Bank International Limited
China Merchants Bank Co., Ltd.
CMB Wing Lung Bank Limited
Hang Seng Bank Limited
Industrial and Commercial Bank of China Limited
Industrial Bank Co., Ltd.
MUFG Bank, Ltd.
Shanghai Pudong Development Bank Co., Ltd.
The Hongkong and Shanghai Banking Corporation Limited

* the latest practicable date: 14 September 2026, being the latest practicable date prior to the issue of this interim report

# CORPORATE INFORMATION

## REGISTERED OFFICE

Richmond House
12 Par-la-Ville Road
Hamilton HM 08
Bermuda

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

Units A-F, 35/F., Legend Tower
No. 7 Shing Yip Street
Kwun Tong, Kowloon
Hong Kong

## PRINCIPAL SHARE REGISTRARS AND TRANSFER OFFICE

Appleby Global Corporate Services (Bermuda) Limited
Canon's Court, 22 Victoria Street,
PO Box HM 1179, Hamilton HM EX
Bermuda

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
Shops 1712-16, 17/F., Hopewell Centre
183 Queen's Road East, Wan Chai
Hong Kong

## LISTING INFORMATION

The Stock Exchange of Hong Kong Limited
Stock Code: 710

## SHARE CAPITAL

As at 30 June 2026,
the share capital of the Company is as follows:
Number of authorised shares: 5,000,000,000
Number of issued share: 791,575,204
Total authorised share capital: HK$1,250,000,000
Total issued share capital: HK$197,893,801
Par value: HK$0.25

## COMPANY WEBSITE

http://www.boevx.com

## INVESTOR RELATIONS CONTACT

investor@boevx.com

# CHAIRMAN'S STATEMENT

| Highlights<br>HK$ million (Unless otherwise indicated) | **For the six months ended 30 June 2026** | For the six months ended 30 June 2025 |
|---|---|---|
| Revenue | 7,064 | 6,671 |
| EBITDA[1] | 315 | 338 |
| Profit for the Period | 145.0 | 169.5 |
| Basic Earnings per Share | 16.9 HK cents | 22.9 HK cents |
| Diluted Earnings per Share | 16.9 HK cents | 22.8 HK cents |
| Operating cash inflow | 633 | 533 |
| | **As of 30 June 2026** | As of 31 December 2025 |
| Cash resources[2] | 5,093 | 4,462 |
| Cash and Fixed Deposits Balance | 4,826 | 4,351 |

1 EBITDA means profit for the period plus the following to the extent deducted in calculating such profit for the period: finance costs, income tax, depreciation and amortisation.

2 Cash resources include cash and cash equivalents, fixed deposits, current other financial assets (except for listed equity securities) and restricted bank deposits.

The year 2026 marks the inauguration of China's "15th Five-Year Plan", as well as a pivotal milestone for the Group in advancing its strategic vision of "Beyond Displays, Beyond Mobility". Over the past six months, amidst an industry-wide transition toward electrification, intelligentisation and globalisation, market competition has decisively shifted from price-cutting to value creation underpinned by technological innovation and service excellence. Guided by our value-centric "5V" business philosophy and empowered by BOE Group's robust technological foundation and industrial resources, we have reinforced our market leadership in automotive displays while expanding into broader automotive scenarios and industrial applications, driving sustained growth in both operational scale and customer base.

According to industry research, the Group has led the global automotive display market in both shipment volume and area for several consecutive years. Over the past six months, our premiumisation strategy has delivered remarkable results, underscored by strong growth in high-end product shipments. Most notably, our advanced OLED technology secured major project wins with mainstream overseas automakers, leveraging our technological edge to fortify a solid commercial moat across premium global markets.

**Su Ning**
*Chairman*

# CHAIRMAN'S STATEMENT

Our global expansion has entered an accelerated harvesting phase, marked by premier German automaker projects entering mass production in Europe, revenue growth rebounding in North America and South Korea, and strong momentum across emerging markets such as India. Concurrently, our manufacturing footprint expanded as planned, highlighted by the successful product "power-on" at Vietnam plant and the topping out of Heyuan Phase III, thereby further maturing our global supply chain network supported by Heyuan, Chengdu and Vietnam. Advancing our strategic transition toward a system integrator, we have continued to optimize our customer portfolio. Beyond securing platform-level projects with top-tier domestic OEMs, we won major display assembly programs with leading overseas automakers. Meanwhile, our forward-looking project wins in emerging areas such as robotics displays underline early breakthroughs in our diversification strategy.

AI has been deeply integrated across our entire value chain, driving strategic transformation across manufacturing, products, and operations. AI cloud inspection in Chengdu Plant and human-machine collaborative production lines in Heyuan plant have significantly enhanced inspection precision and operational efficiency. Meanwhile, our HERO 2.0 smart cockpit debuted at CES early this year, integrates multimodal interaction, emotional perception, and other advanced AI capabilities, marking a pivotal transition from standalone displays to domain-controlled cockpits. By continuously fusing AI with cutting-edge display technologies, we have empowered core operational functions across code review in R&D, customer profiling, and end-to-end production quality control.

Looking ahead to the second half of the year, we will steadfastly advance our "Three Step" upgrade roadmap, transitioning from display components to integrated display systems, and ultimately to smart cockpit solutions, while deepening our "AI-Driven, Dual-Engine Drive" strategy. We will continue to step up R&D investment, expand the global supply chain and overseas delivery network, and pioneer the innovative business model of "Smart Cockpits as Compute-Monetisation". Through these initiatives, we are steadily advancing our strategic transition into a software-hardware integrated solution provider.

In pursuing our long-term vision, we remain committed to our strategic focus and execution resilience, confident that sustained investments will ultimately yield core capabilities to thrive through market cycles. On behalf of the Board, I would like to express my sincere gratitude to our management team for their dedication, to all employees for their hard work, and to our shareholders and partners for their unwavering trust and support. Moving forward, we will continue to drive resilient growth and sustainable operations, sharing our success and creating long-term value for all stakeholders.

**Su Ning**
*Chairman*

Hong Kong, 25 August 2026

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

### AUTOMOTIVE DISPLAY BUSINESS

During 1H 2026, the global automotive market remained under pressure due to persistent geopolitical factors. According to China Association of Automobile Manufacturers ("CAAM"), the global automobile sales reached 15 million units, a decline of 4.4% compared with the same period of 2025. Domestic passenger vehicle sales totalled 13 million units, representing a decrease of 6% compared with the same period of 2025, primarily attributable to the phase-out of purchase tax incentives for new energy vehicles ("NEV") and weak domestic demand. In contrast to broader global volatility, the European market remained relatively stable, while emerging markets such as India and Vietnam demonstrated optimistic demand growth.

The Group's sales of Thin Film Transistor ("TFT") continue to grow, maintaining a strong competitive position in the market. While the sales volume of PSV recorded a modest increase, continuing to maintain number one market share in the market. During 1H 2026, the automotive display business recorded revenue of HK$6,640 million (1H 2025: HK$6,245 million), representing approximately 94% of the Group's total revenue.

During 1H 2026, the Group delivered steady growth in system and smart cockpit solution products, driven by the successful transition to mass production for several key projects, including ceiling-mounted screens, central control units, and instrument panels. Regarding overseas expansion, a Letter of Intent for a joint venture with an international partner has been signed, and operational planning is currently underway. In terms of technology R&D, the Group continues to enhance its capabilities in AI-powered audio systems, digital broadcasting, and integrated smart cockpit solutions, executing a diversified growth strategy aimed at moving "Beyond Displays, Beyond Mobility".

### INDUSTRIAL DISPLAY BUSINESS

During 1H 2026, the industrial display business recorded revenue of HK$424 million (1H 2025: HK$426 million), representing approximately 6% of the Group's total revenue.

The Group will focus on energy infrastructure, industrial instrumentation, and professional HMI applications in Europe and North America, with a strong emphasis on securing Tier-1 and regional leading customers. It will expand mid-to-high-end projects through industrial-grade quality, reliable delivery, and local technical support. The Group will also enrich its ecosystem partnerships and key customer portfolio across vertical industries (energy, industrial control, medical, logistics, and commercial equipment), driving the transformation from a standalone display supplier to an integrated business model of "display + main control + software".

### PRODUCTION CAPACITY ENHANCEMENT

During 1H 2026, the Group's global production capacity layout advanced steadily. The Heyuan Phase III construction project has been structurally topped out, with mass production scheduled for year-end, greatly expanding annual manufacturing capacity and strengthening the Group's R&D and manufacturing capabilities in medium- and large-size automotive displays and innovative businesses. The Chengdu Plant saw a marked increase in average monthly output, with large-size production lines achieving a twofold increase in capacity and overall yield rate registering meaningful improvement. Key breakthroughs were also made in new technologies including curved and narrow-bezel displays. At the Vietnam base, mass production and delivery to Korean clients have achieved, with new small-size production lines and complete-vehicle assembly lines added, greatly raising the monthly module-and-system production capacity, thereby effectively enhancing the resilience of the overseas supply chain.

### QUALITY AND SUPPLY CHAIN MANAGEMENT

During 1H 2026, the Group's Quality Control Committee made solid progress in implementing the "3C" benchmark management measures, achieving multiple breakthroughs in quality system development. Chengdu base successively passed the TISAX AL3 certification and CNAS accreditation, with its test reports now mutually recognized by over 100 countries worldwide. The Heyuan manufacturing base has passed the system audit of a leading German automaker, obtaining its system access qualification. Its information security and cybersecurity management have been brought into full compliance with international standards.

Amid ongoing geopolitical tensions, rising prices of core components and metal materials, the Group adhered to its prudent strategy and further strengthened its supply chain resilience. Through established strategic partnerships with key suppliers, we effectively minimized cost fluctuations and mitigated disruption risks by proactively stockpiling core materials. Concurrently, the Group reduced its reliance on any single foreign source and enhanced its bargaining power through diversified supplier networks and centralized procurement. From a logistics perspective, sea, land, and air transportation were not significantly impacted as we worked in close collaboration with freight forwarders to ensure delivery continuity. Additionally, the Group synchronized its supply chain, manufacturing, and sales divisions to identify cost-reduction opportunities across spanning design, manufacturing processes, and procurement. Driven by this "Value Chain Victory" strategy, these cost-reduction and efficiency-optimisation initiatives are steadily restoring the Group's profitability.

# MANAGEMENT DISCUSSION AND ANALYSIS

## MARKET REVIEW

### THE PRC

During 1H 2026, China's auto market exhibited a pattern of domestic market pressure coupled with robust foreign trade. The production entered a phase of high base and low growth, with domestic sales experiencing negative growth. According to CAAM, domestic automobile sales in China reached 9.92 million units, representing a significant decrease of 21.1% compared with the same period of 2025. On the other hand, trade-in policies and local subsidies continued to be released, the promotion of new energy vehicles in rural areas positively stimulated consumption. Meanwhile, price wars are becoming more rational, with the number of models offering price reductions decreasing compared with the same period of 2025; and several mandatory national standards for automotive safety have been implemented since July 2026 which driving the industry shift from homogeneous price competition to value competition oriented towards core safety technologies and systematic capabilities.

During 1H 2026, revenue from the PRC market, based on customers' sourcing decisions was HK$4,087 million, a decrease of approximately 8% compared with the same period of 2025, accounting for approximately 58% of the Group's total revenue. The decline was mainly due to weak domestic demand and sluggish sales of low-end models, coupled with adjustments to the NEV purchase tax subsidy policy prompting a return to rationality in industry promotions. Market outlook is projected to improve, buoyed by the absorption of upcoming safety regulations and tax reforms, easing chip shortages, and a gradual recovery in consumer confidence.

### EUROPE

During 1H 2026, the European automotive market experienced a modest recovery. According to data from the European Automobile Manufacturers' Association, total new car sales reached 5.82 million units in the first five months, representing an increase of 4.5% compared with the same period of 2025. NEV models served as the primary growth driver. The German market accelerated its transition toward electrification, driven by the entry of affordable electric models from Chinese brands with intensified competitive pressure on domestic manufacturers. Italy benefited from NEV subsidy policies, sustaining its electrification momentum. In the UK market, sales of both battery electric vehicles and plug-in hybrid electric vehicles recorded growth, leading to a steady increase in the NEV penetration rate. France also posted a modest uptick in new vehicle registrations.

During 1H 2026, the Group generated HK$1,641 million in revenue from the European display business, based on customers' sourcing decisions, representing an increase of approximately 36% compared with the same period of 2025 and contributing around 23% of total revenue. Taking advantage of TFT's cost and mass production advantages, the Group has deepened its direct supply cooperation with European car manufacturers. With the steady mass production and delivery of ongoing project orders, the Group's revenue contribution from Europe is expected to continue its upward trajectory.

### AMERICA

According to data from MarkLines and the U.S. Bureau of Economic Analysis, U.S. auto sales for 1H 2026 totaled 7.9 million units, representing a decline of 2.6% compared with the same period of 2025. The overall U.S market faced intensified downward pressure, triggered by the expiration of electric vehicle subsidies under the Inflation Reduction Act in September 2025, alongside the ongoing impact of high fuel prices. In other countries across the Americas, the emphasis on protecting domestic industries has led to the implementation of policies such as import tariffs, local production requirements, and investment mandates. These policy measures are expected to temper the region's NEV adoption, with penetration rates projected to increase at a relatively slow pace.

The Group continued to enhance the application of its display products in vehicle data digitalisation scenarios and are expected to support future growth. The rollout of new vehicle models by customers, along with the growing demand for high-value semi-system products, drove a recovery in regional revenue. The Group strengthened cooperation with major Tier-1 partners, enhanced local sales capabilities in Middle America to improve responsiveness and speed up order acquisition, and proactively advanced localized assembly and procurement in markets such as Mexico to bolster regional competitiveness.

During 1H 2026, the America generated revenue of HK$602 million based on the customer's sourcing decisions, representing an increase of approximately 85% compared with the same period of 2025 and accounting for approximately 9% of the Group's total revenue.

# MANAGEMENT DISCUSSION AND ANALYSIS

## JAPAN

According to Japan Automobile Manufacturers Association, cumulative auto sales in Japan for the first five month of 2026 reached 3 million units, representing a slightly increase of 1.6% compared with the same period of 2025. The penetration rate of electric vehicles rose steadily, supported by increased subsidies from the Tokyo Metropolitan Government and continuous policy backing for the electrification transition. Concurrently, NEV models exported from China to Japan recorded significant growth.

During 1H 2026, revenue generated from Japan, based on the customers' sourcing decisions, amounted to HK$344 million, representing a decline of approximately 17% compared with the same period of 2025 and accounting for approximately 5% of the Group's total revenue. The Group recorded a decline in sales to a major Japanese four-wheel vehicle customer, as the customer faced profitability pressures and reduced production, which in turn affected panel shipment momentum. Meanwhile, demand for small- and medium-sized panels from traditional vehicle models continued, and the Group successfully secured a new order from a well-known Japanese two-wheel vehicle customer, effectively mitigating the short-term pressure from the reduced production by the four-wheel vehicle customer.

## KOREA

During 1H 2026, NEV sales surpassed 50% of total new vehicle registrations for the first time. This milestone was propelled by proactive policy initiatives aimed at accelerating the transition within the Korean automotive market. The South Korean government allocated a total of KRW464.5 billion to support automotive sector development, with KRW382.7 billion specifically dedicated to the research and development of core technologies in autonomous driving, electric vehicles, and hydrogen-powered vehicles. Zero-Emission Vehicle sales mandates was effective from 2026 and introduced an "EV Conversion Subsidy" to incentivize consumers to replace internal combustion engine vehicles with electric ones. The government plans to establish an autonomous driving pilot city in Gwangju within 2026, with consecutive expansions aimed at commercializing Level 4 autonomous driving applications by 2027.

During 1H 2026, revenue generated from Korea based on customers' sourcing decision was HK$225 million, representing an increase of approximately 41% compared with the same period of 2025 and accounting for 3% of the Group's total revenue. Benefiting from favorable policy tailwinds and the transition of core vehicle models into mass production, the Group's market share among Korean automakers scaled up steadily.

## TECHNOLOGY DEVELOPMENT

To capitalize on the strategic opportunities arising from the intelligentisation of vehicles and the realisation of all-scenario smart experiences, the Group continues to increase investment in research and development while comprehensively enhancing its independent innovation capabilities. In 1H 2026, the Group maintains a steady level of R&D investment, with R&D expenses continuing their upward trend and the size of the technical workforce further expanding. Compared to 2025, the Group has further strengthened its overall R&D prowess and talent reserves, thereby establishing a solid technological foundation and sustained innovation capability for future industry competition.

As autonomous driving and smart cockpits continue to evolve, the concept of the cockpit as a "third living space" has become increasingly distinct; automotive displays, serving as the most intuitive and immersive interactive interfaces, are emerging as the core medium for delivering intelligent experiences. The Group has long been dedicated to automotive display technology, driving industry upgrades — through continuous innovation — toward multi-size and multi-form-factor designs, as well as high resolution, high depth of field, low reflectivity, and multimodal interaction capabilities. Simultaneously, through integrated system design, we comprehensively enhance our display products in terms of visuals, safety, and human-machine interaction, propelling the evolution of the in-vehicle space toward greater intelligence, comfort, and aesthetic appeal.

## PANORAMIC HEAD-UP DISPLAY ("PHUD")

PHUD is an advanced in-vehicle head-up display technology. This panoramic head-up display utilizes optical technology to project critical information — such as navigation, vehicle speed, oil pressure, and tire pressure — in color onto the windshield directly within the driver's line of sight. Beyond minimizing the time drivers must look away from the road, it delivers a seamless, A-pillar to A-pillar experience by integrating multiple interconnected screens concealed beneath the dashboard, thereby further enhancing the driving experience. Currently, our PHUD products are being showcased at international exhibitions and in demonstrations for major automakers, and they have already been implemented in the latest mass-produced vehicles.

# MANAGEMENT DISCUSSION AND ANALYSIS

## UB CELL (ADS-PRO)

UB Cell, a premium TV display technology solution, it integrates the cutting-edge breakthroughs of ADS Pro advanced LCD technology, ultra-high color gamut and no color shift at all viewing angles, coupled with an ultra-high ambient light contrast ratio of 2600:1 and an ultra-low panel reflectivity of 0.7%, bringing ultimate picture quality comparable to OLED, constantly setting new benchmarks for "perfect picture quality".

At CES 2026, a 15.6-inch automotive-grade UB Cell display was showcased, with a native contrast ratio of 2500:1 (compared to a typical display contrast ratio of 1500:1). When equipped with MINI LED backlighting, UB Cell can effectively help reduce Halo Effect and give the car cabin picture quality comparable to OLED.

## UNDER DISPLAY CAMERA ("UDC")

Traditionally, Driver Monitoring System's camera is conspicuously mounted on screen notch location or A-pillar. In contrast, UDC technology conceals the camera behind the LCD screen. By utilizing a custom LCD panel, backlight components with high infrared transmittance, and image enhancement compensation, this technology completely eliminates screen cutouts or notches, delivering a stunning, truly full-screen visual experience.

Automotive-grade Under Display Camera technology — featuring an LCD module with 18% infrared transmittance was showcased at CES 2026, offering a cutting-edge visual solution for in-vehicle multimodal interaction.

## F-OLED

F-OLED represents a high-end flexible organic light-emitting diode ("OLED") technology solution. It boasts industry-leading advantages — such as brilliant colors, versatile form factors, and high levels of integration — delivering an immersive, stylish experience to users anytime, anywhere. Several automotive F-OLED displays have already entered mass production. Additionally, the Group is currently co-developing transparent OLED display solutions with global luxury automotive brands. Furthermore, we are developing Tandem OLED — a new type of OLED formed by electrically connecting multiple organic light-emitting (EL) units in series within the device using a special internal interconnection layer which enables the simultaneous achievement of high efficiency and long lifespan.

## HERO SMART COCKPIT SOLUTION

At the CES in January 2026, the Group fully integrated AI technology into its product innovation ecosystem, significantly increasing the proportion of products featuring hardware-software integration. Through multimodal interaction and scenario-based innovation, the Group drove a comprehensive upgrade in the smart cockpit experience. The Group debuted the HERO 2.0 smart cockpit solution and a series of revolutionary new products worldwide; these systems integrate multimodal intelligent interaction modes — such as touch, voice, and mid-air gestures — and utilize a groundbreaking "domain-controlled cockpit" concept to enable vehicle-to-home and vehicle-to-commerce connectivity. This extends the smart cockpit experience beyond the vehicle interior into broader living spaces, achieving deep integration among people, vehicles, and domains. Since first introducing the HERO initiative in 2023, the Group has continuously advanced scenario innovation and market application across four key areas: Healthiness, Entertainment, Relaxation, and Office.

## AI+ INNOVATIVE APPLICATIONS

In terms of innovative applications and technological R&D, the Group continues to advance the commercialisation for cutting-edge technologies in areas such as switchable privacy displays, 3D displays, dual-view dual-touch, and light field display technologies, with several projects expected to enter mass production soon. BVP image quality enhancement and Camera Monitor Systems have achieved breakthroughs, passing automotive-grade tests in image processing algorithms, controller performance, and reliability, and are now expanding into both passenger and commercial vehicle mirror markets.

Under the trend of "AI+Everything", the Group is deeply integrating its core technological capabilities with diverse scenario resources to develop cross-domain solutions that extend the reach of intelligent experiences. For example, in the smart pet care field, the Group launched the world's first smart ecosystem tank, merging ecological aesthetics with smart technology to make pet care simpler, smarter and safer. In the smart cycling field, AI-powered glasses integrate high-definition cameras, optical image stabilisation, anti-glare features, and dual Bluetooth earbuds, significantly enhancing both safety and entertainment during daily commutes and rides. In the smart home field, products such as the V+ smart calendar and wood-grain display touch cover deeply fuse display technology with home design aesthetics, embedding displays into everyday life.

# MANAGEMENT DISCUSSION AND ANALYSIS

Looking forward, the Group will remain focused on its "Beyond Displays" strategy, deepening AI-driven technological integration and expanding the HERO value ecosystem across "Healthiness, Entertainment, Relaxation and Office" scenarios. Through high-end innovation and intelligent solutions, we aim to accelerate the realisation of the HERO vision. By fostering a co-creation ecosystem with global partners, we are pioneering a new era of human-vehicle integration and full-scenario intelligent connectivity.

## STRATEGIC DEVELOPMENT PLAN

The Group continued to advance its "three-step strategy", strengthening its leadership in vehicle displays, expanding its automotive display system portfolio, and accelerating the transition toward intelligent cockpit solutions.

Leveraging BOE Group's technological strengths, we maintained our leading position in high-end and large-sized automotive displays while increasing market share in next-generation LTPS, OLED and MLED products.

In system and intelligent-cockpit solutions, we intensified R&D investment to drive our transformation from a traditional display manufacturer into a smart-cockpit technology enterprise.

We promoted industry-standard development around HERO scenarios and AI-enabled cockpit solutions, with our technologies becoming the first group standard for integrated cockpit displays in China and expected to exert broader and long-term influence in the industry.

Beyond its automotive display business, the Group adheres to the "AI-Driven, Dual-Engine Drive" strategy, advancing its product offerings from standalone display components to integrated smart solutions encompassing "Display + Interaction + AI Algorithms".

Successfully incubated the brand InnoYolo targeting the consumer market. Centered on the concepts of "emotional value" and "high-value experience", it has launched multiple innovative products. Additionally, the Group is deepening collaborative innovation with the BOE Group, focusing on cutting-edge technology development and scenario-based innovation, accelerating the integration of AI into its smart manufacturing systems, and expediting the translation of innovation outcomes into global deployment.

Expanding into overseas markets remains the Group's core strategic priorities. We will continue to actively engage in major global exhibitions to deepen our trajectory toward internationalisation, specialisation, market-oriented growth, and globalisation. This will accelerate our strategic leap from 'going global' to 'becoming deeply integrated' into local ecosystems. Furthermore, we will deepen strategic collaborations with leading Tier-1 suppliers and international automakers. Through joint R&D, scenario co-creation, prototype testing, and platform implementation, we aim to unlock new application scenarios. Ultimately, we will continuously enhance our integrated overseas capabilities across R&D, production, and sales to strengthen our global competitiveness.

Regarding strategic alignment with the parent company, the synergy between the Group and the BOE Group has further deepened. Aligning with BOE's dual-engine framework of "technology + brand" and its vision for the "Nth Curve", the Group will mobilize higher-level strategic resources to foster closer collaboration in technological R&D, industrial ecosystems, and brand development.

As the sole business platform for automotive display modules and systems under BOE Group, the Group will play a leading role in the industry-wide evolution of automotive displays from mere "screens" into "intelligent interactive carriers", thereby accelerating the continuous expansion of the Group's overall strategic footprint.

## BUSINESS OUTLOOK

Looking ahead to the next decade, we presence two unique core competitive advantages that are difficult to replicate. First, we have established an irreplaceable industrial ecosystem, built upon a deep foundation of real-world industry data and operational expertise in automotive displays and industrial manufacturing. Second, we remain committed to avoiding red-ocean competition, building a differentiated moat through a sharp focus on automotive and pan-industrial vertical scenarios, where our deep understanding of customer needs and application contexts enables us to deliver high-value-added, customized services.

Looking forward, we will remain steadfast in our strategic direction of "AI-Driven, Dual-Engine Drive". With AI technology as our core pillar, we will deeply leverage the infinite possibilities within both automotive and non-automotive scenarios, thereby driving the continuous expansion of our business boundaries and the enhancement of our value creation capabilities.

# MANAGEMENT DISCUSSION AND ANALYSIS

The Group will always adhere to a prudent operating philosophy, a clear strategic path, and a trajectory of certain growth, continuously creating sustainable, high-quality, and long-term value returns for all investors and shareholders.

## FINANCIAL REVIEW

### REVENUE

During 1H 2026, the revenue of the Group amounted to HK$7,064 million, representing a 6% increase compared with the same period in 2025. This growth was primarily fueled by increased sales of our TFT products, touch panel display modules, and automotive system products, driven by rising demand from our major customers in Europe and America.

### OTHER OPERATING INCOME

During 1H 2026, the other operating income amounted to HK$57 million, representing a 66% decrease compared with the same period in 2025. This decrease was mainly due to one-off gains/losses on other financial assets — equity securities.

### RAW MATERIALS AND CONSUMABLES USED AND CHANGE IN INVENTORIES OF FINISHED GOODS AND WORK IN PROGRESS

During 1H 2026, the total amount of raw materials and consumables used and change in inventories of finished goods and work in progress were HK$5,788 million, representing a 6% increase compared with the same period in 2025. The increase was in line with the increase in revenue.

### STAFF COSTS

During 1H 2026, the staff cost amounted to HK$637 million, representing a 5% decrease compared with the same period in 2025. This decrease was primarily attributable to enhanced operational efficiency and workforce optimisation initiatives.

### DEPRECIATION

During 1H 2026, the depreciation amounted to HK$132 million, representing a slight decrease of 2% compared with the same period in 2025.

### OTHER OPERATING EXPENSES

During 1H 2026, the other operating expenses amounted to HK$385 million, representing a 6% increase compared with the same period in 2025. This increase was due to an increase in subcontracting fee for research and development, trademark license fees and sales, marketing and commission and quality assurance expenses which outweighed the reversal of expected credit losses allowance on trade receivables.

### FINANCE COSTS

During 1H 2026, the finance costs amounted to HK$5 million, representing a 18% decrease compared with the same period in 2025. The decrease was due to the reduction in average bank loan balance.

### INCOME TAX

Income tax expenses of the Group were calculated based on the assessable profits of the subsidiaries at the rates prevailing in the relevant jurisdictions. During 1H 2026, income tax expense amounted to HK$30 million, representing a 13% increase compared with the corresponding period in 2025. The higher effective tax rate in 1H 2026 was mainly attributable to non-taxable gains/non-deductible losses on other financial assets — equity securities.

### PROFIT ATTRIBUTABLE TO EQUITY SHAREHOLDERS OF THE COMPANY

During 1H 2026, the profit attributable to equity shareholders amounted to HK$133 million, representing a 26% decrease compared with the same period in 2025. The decrease was mainly due to unrealised loss on other financial assets.

During 1H 2026, the Group invested HK$206 million on research and development ("R&D") activities, an increase of 36% compared with the same period in 2025. It represented approximately 3% of the Group's revenue. The proportion of R&D expenses to revenue remains stable.

# MANAGEMENT DISCUSSION AND ANALYSIS

## DIVIDEND

The board (the "Board") of directors (the "Directors") of the Company has resolved not to declare an interim dividend for 1H 2026 (1H 2025: Nil).

The Board has adopted a dividend policy on 1 January 2019 (the "Dividend Policy"). Under the Dividend Policy, subject to compliance with applicable laws, rules and regulations and the bye-laws of the Company, the Company intends to maintain a stable dividend policy in future with a dividend payout ratio of not less than 30%. However, the determination to pay dividends in the future will be made at the discretion of the Board and will be based on the profits, cash flows, financial condition, capital requirements and other conditions that the Board deems relevant. The payment of dividends may be limited by legal restrictions and agreements that the Company may enter into in the future.

The Dividend Policy will continue to be reviewed from time to time and there can be no assurance that dividends will be paid in any particular amount for any given period.

## LIQUIDITY AND FINANCIAL RESOURCES

The Group has always emphasized financial discipline and continues to maintain a strong liquidity position. Cash flows generated from/(used in) our operating, investing and financing activities, are as below:

| | For the six months ended 30 June | |
|---|---|---|
| | **2026 HK$ million** | 2025 HK$ million |
| Net cash generated from operating activities | **633** | 533 |
| Net cash generated from/(used in) investing activities | **212** | (469) |
| Net cash (used in)/ generated from financing activities | **(20)** | 33 |

### Operating Activities

Cash inflow from operating activities was mainly generated from cash receipts from the Group's sales. Cash outflows were related to raw materials purchases, staff costs, expenses incurred in research and development, administrative items and taxation charges. As at 30 June 2026, debtor turnover days were 66 days (31 December 2025: 62 days), it was mainly due to increase in sales to new customers with long credit term. As at 30 June 2026, inventory turnover days were 59 days (31 December 2025: 52 days). The increase was due to strategic raw material inventory.

### Investing Activities

In 1H 2026, net cash generated from investing activities was HK$212 million (1H 2025: net cash used in investing activities was HK$469 million). It mainly represented for the purchase of property, plant and equipment of HK$191 million (1H 2025: HK$84 million), net proceed of HK$273 million from disposal of other financial asset, fixed deposits and restricted bank deposits (1H 2025: net payment of HK$415 million), receipt of government grant of HK$93 million (1H 2025: Nil).

### Financing Activities

In 1H 2026, net cash used in financing activities was HK$20 million (1H 2025: net cash generated from financing activities was HK$33 million). The decline was due to the reduced bank loan drawdown.

### Cash Resources

At as 30 June 2026, the cash resources were HK$5,093 million (31 December 2025: HK$4,462 million) of which HK$4,057 (31 December 2025: HK$3,191 million) was cash and cash equivalents, HK$769 million (31 December 2025: HK$1,159 million) was in fixed deposits with more than three months to maturity when placed, no current other financial assets (except for listed equity securities) (31 December 2025: HK$17 million), and HK$267 million (31 December 2025: HK$94 million) was in restricted bank deposits.

# MANAGEMENT DISCUSSION AND ANALYSIS

The cash and cash equivalents are denominated in:

| Original currency | As at 30 June 2026 HK$ million | As at 31 December 2025 HK$ million |
|---|---|---|
| — RMB | **2,325** | 1,224 |
| — USD | **1,666** | 1,935 |
| — HK$ | **19** | 13 |
| — Other currencies | **47** | 19 |
| | **4,057** | 3,191 |


## GEARING RATIO AND INDEBTEDNESS

As at 30 June 2026, the Group's gearing ratio, defined as bank borrowings divided by net assets, was approximately 6.4% (31 December 2025: 6.3%). The slight increase in gearing ratio was mainly due to increase in bank borrowings.

As at 30 June 2026, the Group had bank borrowings balance of HK$321 million (31 December 2025: HK$308 million). The short-term and long-term bank borrowings were HK$76 million (31 December 2025: HK$64 million) and HK$245 million (31 December 2025: HK$244 million) respectively.

## FINANCIAL GUARANTEES AND CHARGE ON ASSETS

At as 30 June 2026, bank borrowings amounted to HK$196 million (31 December 2025: HK$193 million) were secured by certain land, buildings, machinery and equipment of a subsidiary of the Group to match its long-term development.

Save as disclosed as above, the Group had no other financial guarantees and charge on assets as at 30 June 2026 (31 December 2025: Nil).

## CONTINGENT LIABILITIES

As at 30 June 2026, the Company had no material contingent liabilities (31 December 2025: Nil).

## COMMITMENTS

The capital commitments outstanding at 30 June 2026 not provided in the Group's financial statements were approximately HK$223 million (31 December 2025: HK$262 million), mainly representing the acquisition cost of plant, machinery, tools and equipment not provided for in the financial statements. The above will be financed by internal resources of the Group and/or external financing.

## OTHER INVESTMENTS

As at 30 June 2026, the Group owned a diversified investment portfolio, such as equity investments in securities related to the automotive industries. The results of the investments have been properly reflected in the unaudited financial statements.

## FOREIGN CURRENCY AND INTEREST RATE EXPOSURE

The Group is exposed to foreign currency risk primarily through sales and purchases that are with an original currency other than the functional currency of the operations. The currencies giving rise to this risk are primarily United States dollars, Euros, Japanese Yen and Renminbi.

The Group primarily hedges its foreign currency exposure by its operation and is not engaged in the use of any financial instruments for hedging purposes. However, the management monitors foreign exchange exposure from time to time and will consider hedging significant foreign currency exposure when the need arises.

As at 30 June 2026, the bank borrowings of the Group are subject to fixed and floating interest rate amounted to HK$58 million and HK$263 million (31 December 2025: the bank borrowings of the Group subjected to floating interest rate amounted to HK$308 million). The Group will monitor interest rate movements and consider appropriate measures when arranging bank borrowings with floating rates.

# MANAGEMENT DISCUSSION AND ANALYSIS

## STAFF

As at 30 June 2026, the Group employed 7,445 staff (excluding temporary staff) worldwide, of whom 123 were in Hong Kong, 7,107 were in the Chinese Mainland and 215 were in overseas.

The Group remunerates its employees (including directors) based on their performance, experience and prevailing industry practice. The Group operates a share award plan, provides rent-free quarters to certain of its employees in Hong Kong and the Chinese Mainland and other fringe benefit to employees. The fringe benefit includes maternity leave, paternity leave, paid leave and etc.

The Group adopts a performance-based remuneration policy. Salary adjustments and performance bonuses are based on the evaluation of job performance. The aim is to create an atmosphere that encourages top performers and provides incentives for overall employees to improve and excel.

The Group always keeps pace with the times and strives to improve human resources efficiency and corporate governance capabilities, arrange sufficient human resources, provides different training and development programmes to attract, motivate and retain talented staff.

## STAFF RETIREMENT SCHEMES

In Hong Kong, the Group principally participates in the Mandatory Provident Fund ("MPF") Scheme operated by independent trustees. Contribution at a fixed rate of 5% of the employee's relevant income (the "Relevant Income"), subject to a cap of monthly Relevant Income of HK$30,000 per employee, are made to the scheme and are vested immediately.

In addition, the Group also operates a Top-Up ORSO scheme, approved by the Inland Revenue Department under Section 87A of the Inland Revenue Ordinance, and both the employer and the employee are required to contribute 5% of the excess of the Relevant Income to the scheme. It is only eligible for employees who joined the Group on or before 30 June 2009.

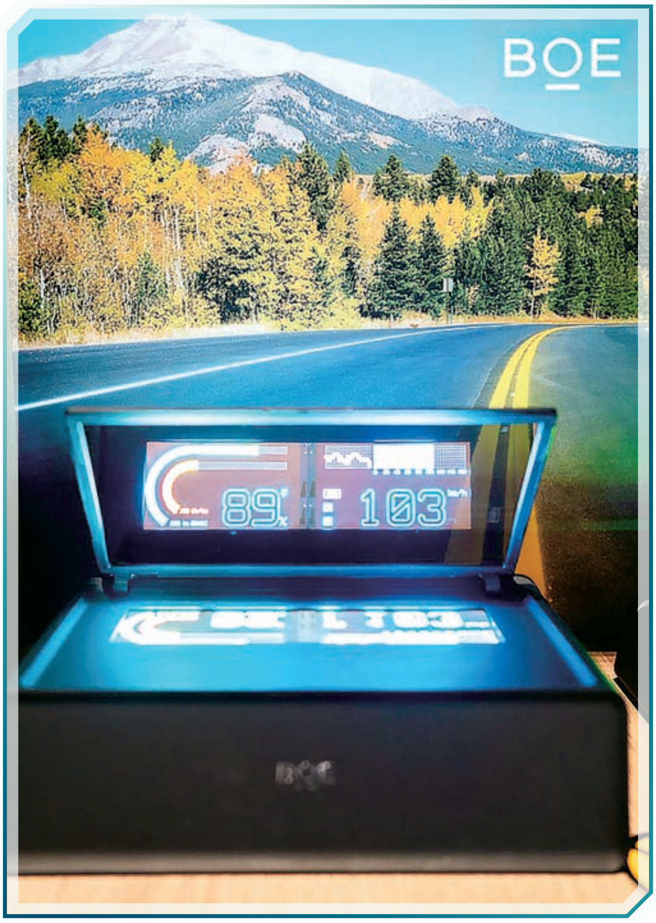
With effect from 1 December 2019, the Top-Up ORSO scheme is ceased and instead, the Top-Up contributions is made to the MPF scheme.

The Group has also complied with all relevant laws, regulations and local policies in Hong Kong in relation to staff retirement matters.

The employees of the Group's subsidiaries which operate in the PRC are required to participate in central pension schemes operated by the local municipal government. The subsidiaries are required to contribute certain percentage of the payroll costs to the central pension schemes. The contributions are charged to the profit or loss as they become payable in accordance with the rules of the central pension schemes.

During 1H 2026, the total retirement scheme cost charged to the Consolidated Statement of Profit or Loss was HK$48 million (1H 2025: HK$43 million). Charges to administer the scheme are deducted from the employer's contributions. Forfeited contributions are used by the employer to offset against future contributions. The utilised amount in 1H 2026 was Nil (1H 2025: Nil) and at 30 June 2026, the balance available to reduce the level of contributions in future amounted to Nil (31 December 2025: Nil).

The Group has also implemented retirement schemes for all employees of overseas offices in accordance with relevant national laws, regulations and local policies.



# MANAGEMENT DISCUSSION AND ANALYSIS

## SUSTAINABILITY

Sustainable development continues to serve as a key pillar of the Group's growth. We have established and implemented the "Dual Carbon Management System", the "Greenhouse Gas Emissions Accounting and Reporting System", and the "Product Carbon Footprint Accounting Management System". On an annual basis, we quantify and evaluate organisation-level greenhouse gas emissions and typical product carbon footprints to guide low-carbon decision plan. Anchored by our targets to achieve carbon peaking by 2030 and carbon neutrality by 2050, we continuously advance along the path of green and low-carbon development. National Energy Conservation Awareness Week held from 15 to 21 June 2026, with the theme "A New Starting Point for Energy Conservation, A Low-Carbon Future". 17 June 2026 is also National Low-Carbon Day. BOEVx deeply aligns with the BOE Group's ONE (Open Next Earth) sustainable development brand strategy, adheres to the corporate mission of "Empowering Better Mobility with Displays" and actively responds to global climate change through technological innovation and green operations.

In May 2026, the internationally recognized SGS conducted a recertification audit of the ISO 14001 Environmental Management System and ISO 45001 Occupational Health and Safety Management System at Chengdu Plant. The recertification of the system further confirms the effective operation of the ISO 14001 system, the ESG implementation standard for the upstream production process. This means that the environmental risk control and resource recycling mechanisms throughout the entire production process continue to comply with international standards.

The Company has officially passed the TISAX AL3 highest level assessment label certification, which signifies that the Company has reached the top level in the automotive industry in the field of information security management. Previously, the Company had obtained the TISAX AL2 (basic protection) assessment label prior to 2026. The newly achieved AL3 assessment label represents the very high protection level, featuring a broader assessment scope and more stringent requirements that encompass advanced technical security measures, supplier relationship management, and more rigorous incident management processes.

## SIGNIFICANT SUBSEQUENT EVENTS AFTER 30 JUNE 2026 TO 14 SEPTEMBER 2026, BEING THE LATEST PRACTICABLE DATE OF THIS REPORT

The Group had no material events for disclosure subsequent to 30 June 2026 and up to the date of this report.

# SUSTAINABILITY

The Group began incorporating its Environmental, Social and Governance (ESG) Report into its Annual Report from 2014. The ESG Report has been compiled in accordance with the Environmental, Social and Governance Reporting Code (the "Code") requirements as set out in Appendix C2 of the Rules Governing (the "Listing Rules") the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The covered scopes and contents are in compliance with the disclosure obligations under the "Comply or Explain" provisions in the Code. The Company participated and kept updating the climate change section in the CDP (Disclosure Insight Action). To strengthen our climate-related disclosures, we also consider following the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). Unless otherwise stated, the ESG Report covers operations in the PRC (including Heyuan and Chengdu) and Hong Kong, which together represent the core operations of the Group.

# SUSTAINABILITY

BOE Varitronix Limited ("BOEVx" or the "Company") and its subsidiaries (the "Group") are highly committed to promoting sustainable development and actively engages in stakeholders' green initiatives. We place great importance on the concerns of stakeholders regarding sustainability, deeply valuing the environments in which they operate and their overall development. Embracing the concept of "growing together", we are dedicated to enhancing our products to promote greenisation and protect the environment in collaboration with our stakeholders. As part of this commitment, we are actively working towards using more environmentally friendly packaging materials, aligning our practices with stakeholders' expectations.

Our latest ESG Report was published with our 2025 annual report on 21 April 2026, highlighting the Group's progress in corporate governance, climate change and carbon neutrality, and social responsibility. For further information on the Group's ESG efforts, the 2025 annual report is available on the website of the Stock Exchange at www.hkexnews.hk and the Company at www.boevx.com respectively.

| Areas | Actions Taken |
|---|---|
| **Governance:**<br>Governance measures to address climate-related risks and opportunities | **Board's Oversight and Management's Role**<br>▶ the Board plays a central role in climate governance. The ESG risk management provides support and oversees the climate-related issues and report the Board regularly.<br>▶ formulate a climate change policy, guide our management approach to climate-related issues, and provide support and coordination for ESG issues. |
| **Strategy:**<br>Impacts of climate-related risks and opportunities on the Group's businesses, strategies, and financial planning | **Climate-related Risks and Opportunities**<br>▶ the risks of extreme weather and earthquake caused by climate change as these can damage our plants and facilities. In the long term, prolonged extremely hot weather also poses health risks to workers.<br>▶ transitional risks, such as changing policies, potential increment in energy costs, and the need for green materials.<br>▶ an opportunity in the transition to a low-carbon economy, such as reduction in operating costs due to higher energy usage efficiency facilitated by technology advancement. |
| **Risk Management:**<br>The process of identifying, assessing and managing relevant climate-related risks | **Climate Risk Assessment**<br>▶ to assess climate change may pose the operation into the physical and transitional risks, and incorporate them into the sustainability strategy. Risk management and internal control system should consider ESG and climate-related issues. |

## SCIENTIFIC GOVERNANCE

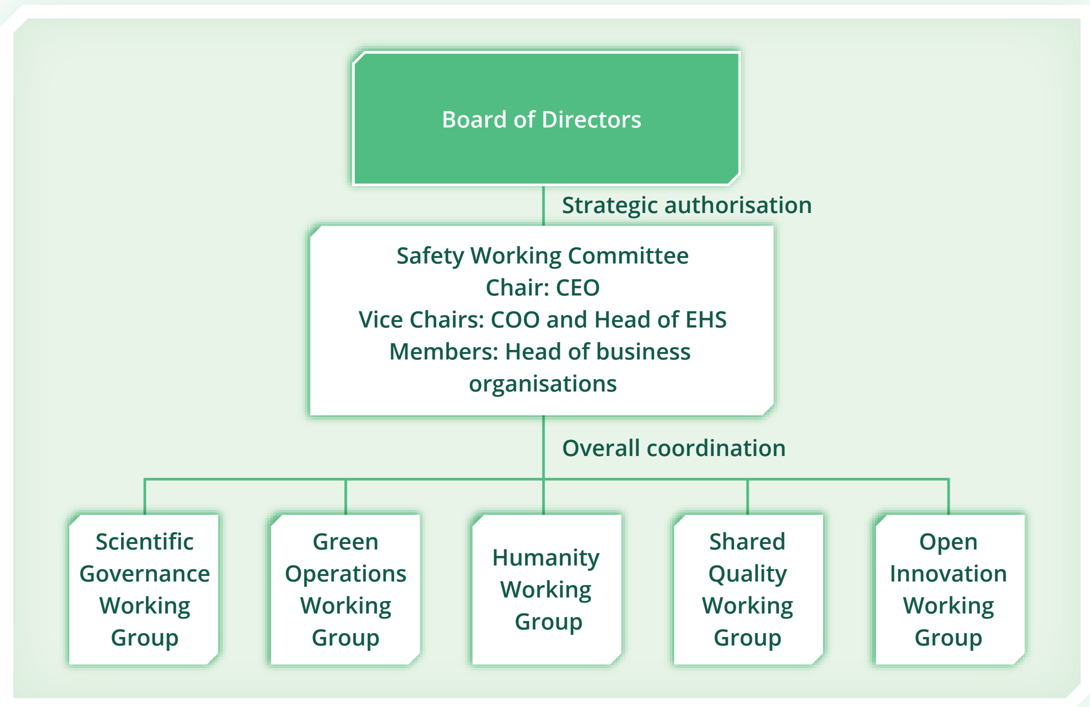
### ➢ SUSTAINABLE DEVELOPMENT STRATEGY

BOEVx adheres to the corporate mission of "Delighting the journeys by total display solutions", the Company upholds the "5V" business philosophy (Value, Vehicle, Various, Volume, Vision) and is guided by "AI-Driven, Dual-Engine Drive" strategy. The Company has established an ESG structure anchored by core pillars of "Scientific Governance, Green Operations, Humanity, Shared Quality, and Open Innovation". By fully integrating sustainability principles into its strategic planning, decision-making and execution, the Company strives to become a leader in intelligent automotive displays and solutions while actively driving the achievement of sustainability goals at all levels.

# SUSTAINABILITY


## ➢ SUSTAINABLE DEVELOPMENT GOVERNANCE STRUCTURE

The Company has built a three-tiered governance structure of "decision-management-execution", continuously improved ESG system, integrated ESG into the Company's business management system, implemented ESG responsibilities at all levels, and continuously improved ESG performance.



# SUSTAINABILITY

### Decision Tier • Board of Directors

- The highest ESG decision-making body, bear ultimate responsibility.
- Define ESG strategic goals, key tasks and management priorities
- Oversee and evaluate the effectiveness of ESG strategy implementation, and guide risk identification and assessment
- Receive reports and guide ESG information disclosure

### Management Tier • Safety Working Committee

- Implement Board resolutions, hold quarterly meetings to discuss key ESG work projects
- Set annual ESG goals and indicators, and drive implementation across organisations
- Integrate ESG data and assist in the preparation of ESG reports
- Report key ESG matters to the Board of Directors

### Execution Tier • Working Groups

- Collect, organise and submit ESG information
- Implement ESG project tasks
- Report the ESG executive status to management

## ➢ BUSINESS ETHICS

### 1) Anti-corruption and Anti-bribery

The Company strictly complies with applicable national laws, regulations and standards relating to anti-commercial bribery and anti-corruption, and continuously enhances its integrity and professionalism management system. The Board of Directors bears ultimate responsibility for anti-corruption matters and has established an Anti-Corruption Policy to clearly regulate the business conduct of employees, management personnel and business partners. The Policy is subject to regular review. The Company has in place whistleblowing channels and provides protection mechanisms for whistleblowers.

In 2025, the Company organised an annual business integrity and compliance training programme, covering management personnel and frontline employees from various local factories and different business departments. More than 100 participants attended the training, further strengthening the Company's culture of integrity and compliance. During the Reporting Period, no material non-compliance was identified. The Company will continue to conduct related training in accordance with its established plan.

### 2) Anti-monopoly and Fair Competition

The Company attaches great importance to and strictly fulfils its obligations to ensure fair market competition. It complies with relevant laws including the "Anti-Monopoly Law of the People's Republic of China", the "Anti-Unfair Competition Law of the People's Republic of China" and the "Law of the People's Republic of China on the Protection of Consumer Rights and Interests", and is committed to complying with the applicable laws and regulations of the countries and regions where its global operations are located. The Company has established various internal compliance systems and guidelines, and resolutely resists any conduct that restricts or excludes market competition by unfair means. Relevant requirements have been incorporated into the annual business integrity and compliance training. During the Reporting Period, no material non-compliance was identified.

## ➢ INTERNAL CONTROL, RISK AND COMPLIANCE

### 1) Risk Management and Internal Control Framework

The Group fully recognises that a robust risk management and internal control system forms the cornerstone for achieving its long-term strategic objectives and safeguarding the interests of shareholders. The Board of Directors is committed to maintaining high standards of corporate governance and has overall responsibility for assessing and determining the nature and extent of the risks that the Group is willing to take in achieving its strategic objectives.

The Group has established a comprehensive risk governance framework based on the "Three Lines Model", which is overseen and guided by the Board and the Audit Committee to ensure the system's effectiveness and ongoing optimisation.

- First Line — Business Units: Individual business units serve as risk owners, responsible for the day-to-day identification, assessment, monitoring, and reporting of their operational risks, as well as developing corresponding control measures and mitigation strategies.
- Second Line — Risk Management Function: Professional functional departments (such as finance and legal departments) provide risk management support, guidance, and oversight to the first line.

# SUSTAINABILITY

- Third Line — Internal Audit: Independently operated by the Internal Audit Department, which conducts regular audits to offer objective assurance and recommendations, ensuring the appropriateness of the risk management and internal control system to support the Group's strategic objectives.

### 2) Internal Control and Financial Reporting

The Group maintains an effective hierarchical structure with clearly defined responsibilities, authorities, and reporting procedures. Management provides regular reports to the Board on the financial position and prospects of the business to enable an informed assessment before any financial information is approved.

- Financial Budget Control: Financial budgets are prepared annually by management and approved by the Chief Executive Officer and the Executive Directors; these operating budgets are updated regularly to reflect current market conditions.

- Expenditure Approval Process: Strict guidelines and procedures are in place for the approval of operating and capital expenditures. Significant or non-budgeted items are subject to more careful supervision and approval, with regular comparisons between actual and budgeted spending.

- Treasury Management: The Board has adopted a treasury policy to regulate the management of financial risks, including interest rate risk, foreign exchange risk, and liquidity risk, while the treasury function oversees all investment and financing activities.

### 3) Continuous Monitoring and Effectiveness Evaluation

The Audit Committee reviews the Group's risk management and internal control systems on a semi-annual basis. In the recent assessment, the Committee considered these systems to be effective and adequate, specifically regarding the resources, staff qualifications, and experience within the Group's accounting, internal audit, and financial reporting functions, as well as those relating to ESG performance and reporting. The Group will continue to optimise and update its internal guidelines in response to changes in the external environment and business development needs, ensuring compliant operations and fostering long-term corporate resilience

## BUSINESS DEVELOPMENT

### ➢ BUILDING NO. 3 OF VARITRONIX (HEYUAN) PHASE III CONSTRUCTION PROJECT WAS SUCCESSFULLY TOPPING OUT

On 26 June 2026, the ceremony of topping out for building No. 3 of Varitronix (Heyuan) Display Technology Ltd. ("Varitronix (Heyuan)") Phase III construction project was grandly held at the construction site.

Moving forward, the Company will use this milestone as a fresh starting point to forge ahead with a commitment to excellence. We will steadily advance the subsequent construction and preparations for mass production, further solidifying our competitive edge in the industry. This initiative will help maintain our leadership in core sectors such as smart cockpits and automotive displays, injecting powerful momentum into the Company's high-quality, sustainable development.


# SUSTAINABILITY

## BEIJING OFFICE RELOCATES TO NEW PREMISES

On 29 April 2026, the Company's Beijing office relocated to new premises, upgrading its facilities and marking a milestone in the Company's continued growth. Embracing this brand-new work environment with renewed energy, we look forward to a bright future together.

## AI-DRIVEN VALUE CHAIN EMPOWERMENT ACROSS MANUFACTURING, PRODUCTS, AND OPERATIONS

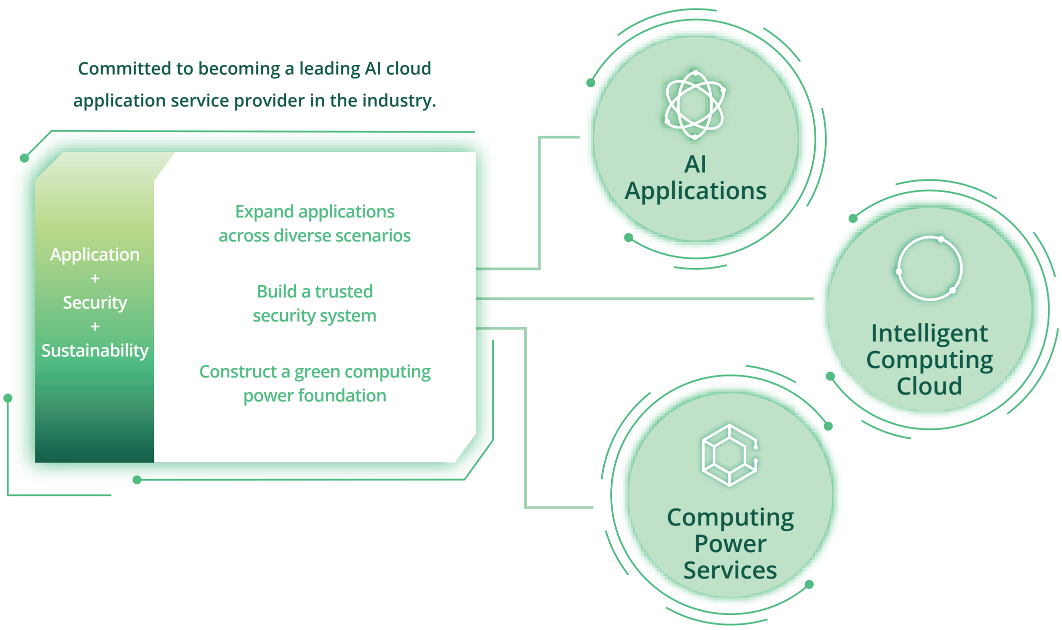
The Company positions AI as a core capability layer across the entire business value chain. By deepening its "AI-Driven, Dual-Engine Drive" strategy, the Company leverages "AI+" to empower and reshape value creation across manufacturing, products, and operations.

"AI+ Manufacturing": Leveraging extensive process and computer vision data accumulated from production lines, the Company has deployed AI-driven smart quality inspection. Powered by the AI cloud inspection platform at Chengdu plant and human-robot collaborative lines at Heyuan plant, we have significantly reduced overkill and escape rates to drive measurable efficiency gains. These quantifiable and scalable AI manufacturing capabilities not only boost production throughput, but also build a solid foundation for large-scale delivery as we transition into a system solutions provider.

"AI+ Products": The Company unveiled HERO 2.0 Smart Cockpit Solution at CES in early 2026. By deeply integrating cutting-edge AI features such as multimodal interaction and emotion perception, HERO 2.0 represents a strategic leap from standalone display components to comprehensive domain-controlled cockpit systems. We are actively building a closed-loop value chain that links automotive intelligence investments, in-vehicle computing consumption, and user-scenario monetisation — pioneering the innovative business model of "Smart Cockpits as Compute-Monetisation".

"AI+ Operations": AI is deeply integrated across key business workflows — including R&D, sales and marketing, and manufacturing — driving end-to-end operational upgrades, cost reductions, and efficiency gains across critical processes such as code review, solution iteration, customer profiling, and intelligent quality inspection.

To provide robust strategic support, the Company initiated its "Three-Year Value Enhancement Plan" (2025–2027), with a committed investment of at least RMB1 billion, focusing on AI scenario-based applications and reinforcing its competitive moat in the automotive display business. Serving as a cornerstone of our strategic roadmap for the next decade, this initiative will continuously drive long-term growth momentum.



# SUSTAINABILITY

## ➢ BOE VARITRONIX (VIETNAM) PLANT DEMONSTRATES MANUFACTURING EXCELLENCE WITH ITS FIRST MASS PRODUCTION PROJECT

BOEVx supplied exclusively the central control display of the Hyundai AVANTE 8. As the first mass production project at the Vietnam automotive display manufacturing plant, it carries the critical mission of production line process validation, capacity ramp-up and overseas customer delivery. The successful mass production of the project has validated the plant's R&D and manufacturing capabilities for high-end automotive products, fully demonstrates BOEVx's technical adaptation and rapid delivery capabilities in global platform projects.


## GREEN OPERATIONS

### EMISSION/LOW-CARBON MANAGEMENT

We have established and implemented the "Dual-Carbon Management System", the "Greenhouse Gas Emissions Accounting and Reporting System" and the "Product Carbon Footprint Accounting Management System". On an annual basis, we quantify and evaluate organisation-level greenhouse gas emissions and typical product carbon footprint to guide low-carbon decision plan. Anchored by our targets to achieve carbon peaking by 2030 and carbon neutrality by 2050, we continuously advance along the path of green and low-carbon development.

**2023 (base year)**

- Carbon emissions from the Company's own operations (Scope 1 and Scope 2) were 72,900 tonnes of $CO_2$ equivalent.

**2025 (actual)**

- Carbon emissions from the Company's own operations were 54,000 tonnes of $CO_2$ equivalent, down about 25.9% compared with 2023 (Scope 2 calculated on a market-based basis).

**2028 (target)**

- Chengdu plant's carbon emissions peaked.
- Heyuan plant's carbon emission intensity per unit of output value drops by 20% compared with 2023.

**2030 (target)**

- Carbon emissions from the Company's own operations (Scope 1 and Scope 2) peaked.
- Carbon emission reduction of key suppliers by more than 10% (with 2025 as the base year).
- Chengdu plant's renewable energy electricity utilisation rate reaches 100%, and its own carbon emissions drop by 30%.
- Heyuan plant's carbon emission intensity per unit of output value drops by 35% compared with 2023.

**2035 (target)**

- Chengdu plant's own carbon emissions drop by more than 50% compared with the base year.

**2045 (target)**

- Chengdu plant achieves carbon neutrality in its own operations (Scope 1 and Scope 2).

**2050 (target)**

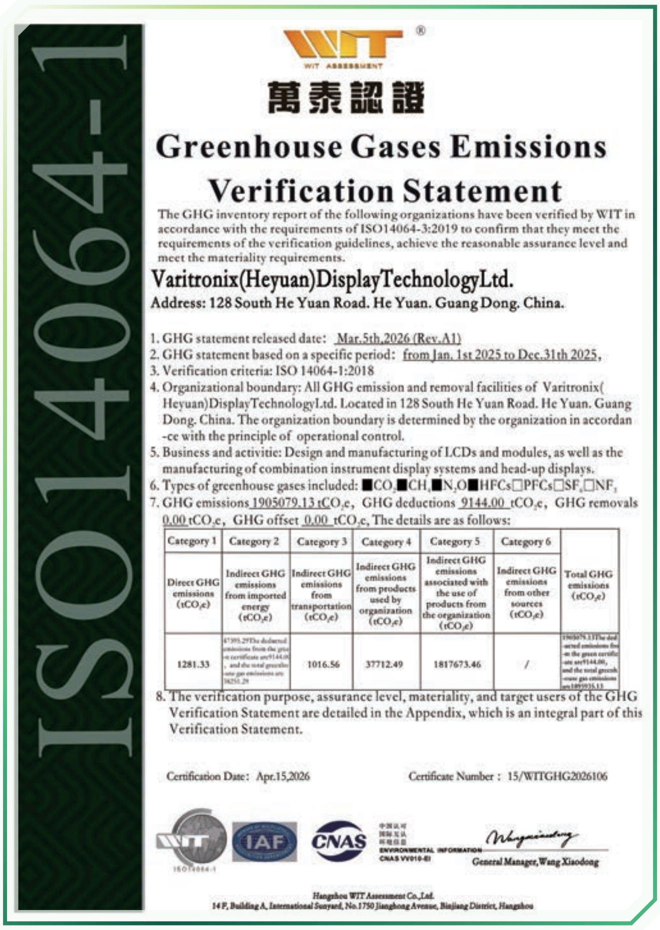
- Renewable energy electricity utilisation rate reaches 100%.
- Achieve overall carbon neutrality in the Company's own operations.

Notes: We will update our low-carbon targets dynamically based on economic and technological conditions, and strive to achieve the carbon neutrality steadily and orderly as soon as possible.

# SUSTAINABILITY

## ➢ TACKLING CLIMATE CHANGE

National Energy Conservation Awareness Week held from 15 to 21 June 2026, with the theme "A New Starting Point for Energy Conservation, A Low-Carbon Future". 17 June 2026 is also National Low-Carbon Day. BOEVx deeply aligns with the BOE Group's ONE (Open Next Earth) sustainable development brand strategy, adheres to the corporate mission of "Delighting the journeys by total display solutions" and actively responds to global climate change through technological innovation and green operations. We manage greenhouse gas emissions and reduce the intensity and total amount of carbon emission by improving energy efficiency and using green electricity. On 18 June 2026, we disclosed the 2025 greenhouse gas emissions audit results of our two production plants on our website to enhance the transparency of carbon emissions information.



ISO14064-1

WIT ASSESSMENT

萬泰認證

Greenhouse Gases Emissions Verification Statement

The GHG inventory report of the following organizations have been verified by WIT in accordance with the requirements of ISO14064-3:2019 to confirm that they meet the requirements of the verification guidelines, achieve the reasonable assurance level and meet the materiality requirements.

Varitronix(Heyuan)DisplayTechnologyLtd.

Address: 128 South He Yuan Road. He Yuan. Guang Dong. China.

1. GHG statement released date: Mar.5th,2026 (Rev.A1)
2. GHG statement based on a specific period: from Jan. 1st 2025 to Dec.31th 2025,
3. Verification criteria: ISO 14064-1:2018
4. Organizational boundary: All GHG emission and removal facilities of Varitronix(Heyuan)DisplayTechnologyLtd. Located in 128 South He Yuan Road. He Yuan. Guang Dong. China. The organization boundary is determined by the organization in accordan-ce with the principle of operational control.
5. Business and activitie: Design and manufacturing of LCDs and modules, as well as the manufacturing of combination instrument display systems and head-up displays.
6. Types of greenhouse gases included: ■$CO_2$■$CH_4$■$N_2O$■HFCs□PFCs□$SF_6$□$NF_3$
7. GHG emissions 1905079.13 $tCO_2e$, GHG deductions 9144.00 $tCO_2e$, GHG removals 0.00 $tCO_2e$, GHG offset 0.00 $tCO_2e$, The details are as follows:

| Category 1 | Category 2 | Category 3 | Category 4 | Category 5 | Category 6 | |
|---|---|---|---|---|---|---|
| Direct GHG emissions ($tCO_2e$) | Indirect GHG emissions from imported energy ($tCO_2e$) | Indirect GHG emissions from transportation ($tCO_2e$) | Indirect GHG emissions from products used by organization ($tCO_2e$) | Indirect GHG emissions associated with the use of products from the organization ($tCO_2e$) | Indirect GHG emissions from other sources ($tCO_2e$) | Total GHG emissions ($tCO_2e$) |
| 1281.33 | [illegible] | 1016.56 | 37712.49 | 1817673.46 | / | [illegible] |

8. The verification purpose, assurance level, materiality, and target users of the GHG Verification Statement are detailed in the Appendix, which is an integral part of this Verification Statement.

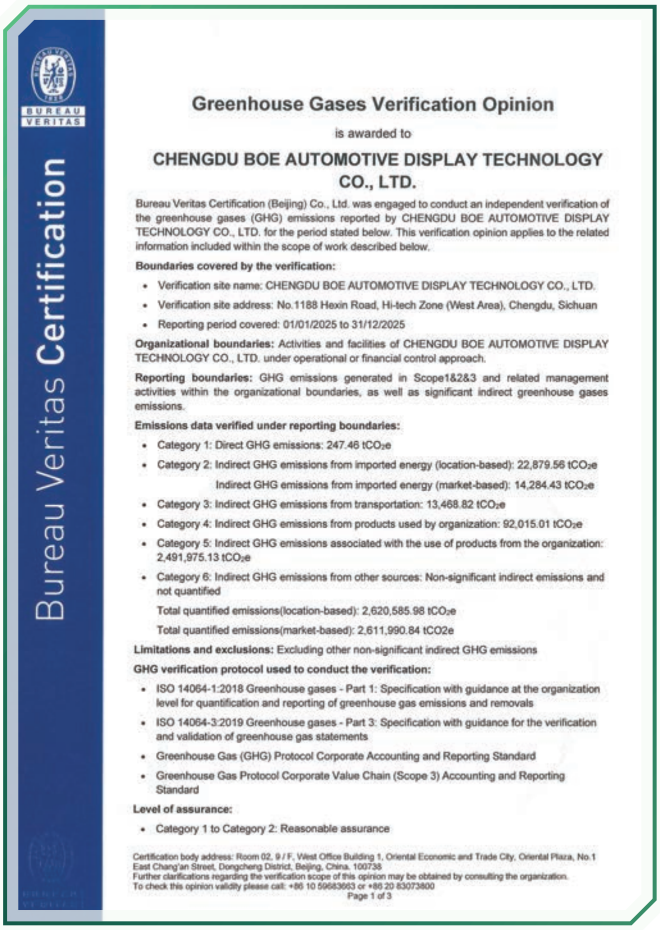
Certification Date: Apr.15,2026 Certificate Number: 15/WITGHG2026106

ENVIRONMENTAL INFORMATION CNAS VV010-EI

General Manager, Wang Xiaodong

Hangzhou WIT Assessment Co.,Ltd.
14 F, Building A, International Sunyard, No.1750 Jianghong Avenue, Binjiang District, Hangzhou

ISO 14064 Greenhouse Gas Emissions Verification Statement



Bureau Veritas Certification

Greenhouse Gases Verification Opinion

is awarded to

CHENGDU BOE AUTOMOTIVE DISPLAY TECHNOLOGY CO., LTD.

Bureau Veritas Certification (Beijing) Co., Ltd. was engaged to conduct an independent verification of the greenhouse gases (GHG) emissions reported by CHENGDU BOE AUTOMOTIVE DISPLAY TECHNOLOGY CO., LTD. for the period stated below. This verification opinion applies to the related information included within the scope of work described below.

**Boundaries covered by the verification:**

- Verification site name: CHENGDU BOE AUTOMOTIVE DISPLAY TECHNOLOGY CO., LTD.
- Verification site address: No.1188 Hexin Road, Hi-tech Zone (West Area), Chengdu, Sichuan
- Reporting period covered: 01/01/2025 to 31/12/2025

**Organizational boundaries:** Activities and facilities of CHENGDU BOE AUTOMOTIVE DISPLAY TECHNOLOGY CO., LTD. under operational or financial control approach.

**Reporting boundaries:** GHG emissions generated in Scope1&2&3 and related management activities within the organizational boundaries, as well as significant indirect greenhouse gases emissions.

**Emissions data verified under reporting boundaries:**

- Category 1: Direct GHG emissions: 247.46 $tCO_2e$
- Category 2: Indirect GHG emissions from imported energy (location-based): 22,879.56 $tCO_2e$
  Indirect GHG emissions from imported energy (market-based): 14,284.43 $tCO_2e$
- Category 3: Indirect GHG emissions from transportation: 13,468.82 $tCO_2e$
- Category 4: Indirect GHG emissions from products used by organization: 92,015.01 $tCO_2e$
- Category 5: Indirect GHG emissions associated with the use of products from the organization: 2,491,975.13 $tCO_2e$
- Category 6: Indirect GHG emissions from other sources: Non-significant indirect emissions and not quantified

  Total quantified emissions(location-based): 2,620,585.98 $tCO_2e$

  Total quantified emissions(market-based): 2,611,990.84 tCO2e

**Limitations and exclusions:** Excluding other non-significant indirect GHG emissions

**GHG verification protocol used to conduct the verification:**

- ISO 14064-1:2018 Greenhouse gases - Part 1: Specification with guidance at the organization level for quantification and reporting of greenhouse gas emissions and removals
- ISO 14064-3:2019 Greenhouse gases - Part 3: Specification with guidance for the verification and validation of greenhouse gas statements
- Greenhouse Gas (GHG) Protocol Corporate Accounting and Reporting Standard
- Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard

**Level of assurance:**

- Category 1 to Category 2: Reasonable assurance

Certification body address: Room 02, 9 / F, West Office Building 1, Oriental Economic and Trade City, Oriental Plaza, No.1 East Chang'an Street, Dongcheng District, Beijing, China. 100738
Further clarifications regarding the verification scope of this opinion may be obtained by consulting the organization.
To check this opinion validity please call: +86 10 59683663 or +86 20 83073800
Page 1 of 3

Greenhouse Gases Verification Opinion

# SUSTAINABILITY

## ENVIRONMENTAL POLLUTION PREVENTION AND CONTROL

We operate an environmental management system that meets international standards and comprehensively carry out environmental pollution prevention and control, and prevent environmental risks. From 11 to 14 May 2026, the internationally recognised SGS conducted a recertification audit of the ISO 14001 Environmental Management System and ISO 45001 Occupational Health and Safety Management System at Chengdu plant. After a comprehensive review through methods such as reviewing operational records, interviewing employees, and conducting on-site inspections, the audit team confirmed that the Company's system operations met the standard requirements and approved the audit, issuing a new certificate.

The recertification of the system further confirms the effective operation of the ISO 14001 system, the ESG implementation standard for the upstream production process. This means that the environmental risk control and resource recycling mechanisms throughout the entire production process continue to comply with international standards.


Certificate CN23/00002895
CN Number F00126E00593R102

The management system of

**Chengdu BOE Automotive Display Technology Co., Ltd.**

Unified Social Credit Code: 91510100MA66232A7N
Business Registration Address: No. 1188, Hexin Road, Hi-tech West Zone, Chengdu, Sichuan
Business Operation Address: No. 1188, Hexin Road, Hi-tech West Zone, Chengdu, Sichuan, P.R. China

has been assessed and certified as meeting the requirements of

**ISO 14001:2015**

**Environmental management systems — Requirements with guidance for use**

For the following activities

Design and manufacture of liquid crystal display (LCD) modules and liquid crystal display (LCD) systems

This certificate is valid from 05 June 2026 until 30 April 2029 and remains valid subject to satisfactory surveillance audits.
Issue 2. Certified since 05 June 2023

L. Moran

Authorised by
Liz Moran
Business Manager
SGS United Kingdom Ltd
Rossmore Business Park, Ellesmere Port, Cheshire, CH65 3EN, UK
t +44 (0)151 350-6666 - www.sgs.com

Page 1 of 1

ISO 14001 Environmental Management Systems Certification


Certificate CN23/00002896
CN Number F00126S00403R102

The management system of

**Chengdu BOE Automotive Display Technology Co., Ltd.**

Unified Social Credit Code: 91510100MA66232A7N
Business Registration Address: No. 1188, Hexin Road, Hi-tech West Zone, Chengdu, Sichuan
Business Operation Address: No. 1188, Hexin Road, Hi-tech West Zone, Chengdu, Sichuan, P.R. China

has been assessed and certified as meeting the requirements of

**ISO 45001:2018**

**Occupational health and safety management systems — Requirements with guidance for use**

For the following activities

Design and manufacture of liquid crystal display (LCD) modules and liquid crystal display (LCD) systems

This certificate is valid from 05 June 2026 until 04 June 2029 and remains valid subject to satisfactory surveillance audits.
Issue 2. Certified since 05 June 2023

L. Moran

Authorised by
Liz Moran
Business Manager
SGS United Kingdom Ltd
Rossmore Business Park, Ellesmere Port, Cheshire, CH65 3EN, UK
t +44 (0)151 350-6666 - www.sgs.com

Page 1 of 1

ISO 45001 Occupational Health and Safety Management Systems Certification

## GREEN AND LOW-CARBON MANUFACTURING

In March 2026, the Ministry of Industry and Information Technology officially released the tenth batch of green manufacturing lists, and both Heyuan plant and Chengdu plant were selected as "National Green Factory", receiving authoritative certification for their green manufacturing standards.

In the first half of 2026, the Company's photovoltaic power generation projects operated normally, generating 1,329 MWh of electricity. Since its completion, it has generated more than 4,743 MWh of electricity and reduced greenhouse gas emissions by approximately 2,517 tonnes of $CO_2$ equivalent.

# SUSTAINABILITY

## HUMANITY

### ➢ EMPLOYMENT AND EMPLOYEE CARE

BOEVx respects and protects the legitimate rights and interests of every employee, employs them in accordance with laws and regulations, optimises its compensation and performance management system and provides diversified employee benefits, is committed to creating a fair and equal working environment, and organises a variety of cultural and sports activities to bring employees a sense of satisfaction and belonging.


Reheo Technology — Brave the winds and waves, achieve greater success

First group photo of club members

"Optimal Time" class — session 2


Birthday celebration for accommodation staff


V1 summer football league

# SUSTAINABILITY

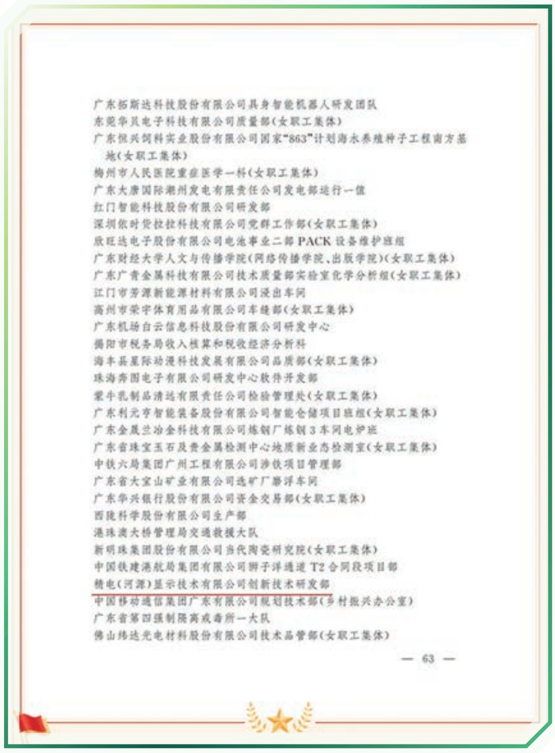

Dance to the music, unleash your energy

## ➢ TALENT TRAINING AND DEVELOPMENT

### 1) The Company's Innovative Technology R&D Team — Honored with the Title of "National Workers' Pioneer"

In May 2026, during the labor honors and commendations organised by the All-China Federation of Trade Unions, the Innovative Technology R&D Team of Varitronix (Heyuan) was officially awarded the prestigious title of "National Workers' Pioneer".

Established in 2015, the team specialises in the R&D of new energy smart cockpits and intelligent display technologies. The team has successively secured multiple provincial-level scientific research projects, achieved one internationally advanced-level scientific breakthrough, and successfully implemented numerous technologies within the domestic automotive sector. Supported by standardised management and institutional development, the team has helped the enterprise secure 141 active patents, alongside various provincial, municipal, and national qualifications, honors, and industry awards.



广东拓斯达科技股份有限公司具身智能机器人研发团队
东莞华贝电子科技有限公司质量部(女职工集体)
广东恒兴饲料实业股份有限公司国家"863"计划海水养殖种子工程南方基地(女职工集体)
梅州市人民医院重症医学一科(女职工集体)
广东大唐国际潮州发电有限责任公司发电部运行一值
红门智能科技股份有限公司研发部
深圳依时货拉拉科技有限公司党群工作部(女职工集体)
欣旺达电子股份有限公司电池事业二部 PACK 设备维护班组
广东财经大学人文与传播学院(网络传播学院、出版学院)(女职工集体)
广东广青金属科技有限公司技术质量部实验室化学分析组(女职工集体)
江门市芳源新能源材料有限公司浸出车间
高州市荣宇体育用品有限公司车缝部(女职工集体)
广东机场白云信息科技股份有限公司研发中心
揭阳市税务局收入核算和税收经济分析科
海丰县星际动漫科技发展有限公司品质部(女职工集体)
珠海奔图电子有限公司研发中心软件开发部
蒙牛乳制品清远有限责任公司检验管理处(女职工集体)
广东利元亨智能装备股份有限公司智能仓储项目班组(女职工集体)
广东金晟兰冶金科技有限公司炼钢厂炼钢3车间电炉班
广东省珠宝玉石及贵金属检测中心地质新业态检测室(女职工集体)
中铁六局集团广州工程有限公司涉铁项目管理部
广东省大宝山矿业有限公司选矿厂磨浮车间
广东华兴银行股份有限公司资金交易部(女职工集体)
西陇科学股份有限公司生产部
港珠澳大桥管理局交通救援大队
新明珠集团股份有限公司当代陶瓷研究院(女职工集体)
中国铁建港航局集团有限公司狮子洋通道T2合同段项目部
精电(河源)显示技术有限公司创新技术研发部
中国移动通信集团广东有限公司规划技术部(乡村振兴办公室)
广东省第四强制隔离戒毒所一大队
佛山纬达光电材料股份有限公司技术品管部(女职工集体)

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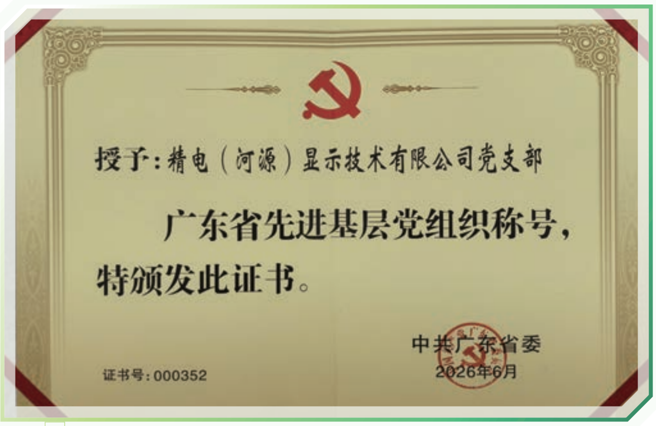
# SUSTAINABILITY

### 2) Varitronix (Heyuan) Party Branch Awarded the Title of “Advanced Primary-Level Party Organisation of Guangdong Province”

Recently, the “Decision of the Guangdong Provincial Committee of the Communist Party of China on Commending Outstanding Communist Party Members, Outstanding Party Workers, and Advanced Primary-Level Party Organisations” was officially announced. The party branch of Varitronix (Heyuan) was honored with the prestigious title of “Advanced Primary-Level Party Organisation of Guangdong Province”.

Established in July 2012, the party branch has deeply committed itself to a party building within non-public enterprises. By driving high-quality development through party-building initiatives, it has successfully empowered the Company to secure major accolades, including National Intellectual Property Advantage Enterprise, National Green Factory, and National Workers’ Pioneer.





### 3) 2025 Campus Admissions General Manager Salon



## SUSTAINABILITY

### 4) Linkedin Program — Internal Instructor Training and Certificate

From 11 to 14 May 2026, the Company conducted its Star-Level Trainer Certification. The evaluation was held for prospective trainers who had completed their instructional skills training, as well as current internal trainers seeking advancement in their star ratings.


### 5) Engine Program Dual-Skill Training Empowerment

Conduct "Advanced Coaching-Style Mentorship" and "A+ Manager (Level 1) Dual-Track Training" to comprehensively enhance frontline management's comprehensive performance capabilities and team empowerment skills.

# SUSTAINABILITY

The "A+ Manager (Level 2)" course allowed students to systematically learn management frameworks such as the team performance equation and mindset management breakthroughs, thus building a systematic team leadership mindset.


### 6) Overseas Business — Advanced English Training Program

In response to the Company's globalisation strategy and to strengthen talent support for international operations, BOEVx officially signed a university-enterprise cooperation agreement with the School of Foreign Languages at Guangdong Polytechnic Normal University on 21 May 2026. The partnership marked the launch of the joint "Overseas Business•Advanced English Training Program" alongside an opening ceremony. Driven by the practical needs of BOEVx's overseas business scenarios, the program focuses on cultivating versatile professionals equipped with international business communication and cross-cultural collaboration skills, injecting powerful talent momentum into the Company's global business expansion.

# SUSTAINABILITY

## ➢ OCCUPATIONAL HEALTH AND SAFETY

### 1) Launch Ceremony for Yuancheng District "Work Safety Month" Initiative

On 16 June 2026, the launch ceremony for the 2026 National "Work Safety Month" in Yuancheng District was held. Hosted by the District Housing and Urban-Rural Development Bureau and organised by Weijian Group, the event was attended by over a hundred management personnel and construction representatives from across the district, marking the official start of the district-wide work safety month campaign.

During the opening ceremony, leadership from the District Housing and Urban-Rural Development Bureau highly commended our project's standardised safety management. They noted that selecting our project site to host the launch ceremony serves as a strong endorsement of the Company's safety and risk control practices. As part of the event, all attendees watched emergency drill videos covering three critical scenarios: fire response, fall from heights, and flood prevention. The session focused on standard operating procedures for handling on-site hazards and corrected common misconceptions regarding first aid, systematically upgrading the frontline workforce's hands-on emergency response capabilities.


### 2) Chengdu Plant Held a Variety of Safety Month Activities

In June 2026, Chengdu plant took the opportunity of "Safety Month" to organise a series of publicity and education activities, including leaders talk about safety, the "Safety and Health Cup" knowledge competition, emergency skills competition, and first aid training, to create a safety culture atmosphere of "Everyone Speaks Safety, Safety First, Protect Safety Everywhere", and to build a safety foundation for the Company's sustainable development.

CEO talks about safety

Safety and Health Cup knowledge competition

# SUSTAINABILITY

Emergency skills competition


First aid training

### 3) The 2026 "AI+ Security" Bulletin Board Design Competition Concluded Successfully

From April to June 2026, the Company successfully hosted the 2026 bulletin board design competition. Centred on the theme of "AI empowerment and safety together", the competition focused on the practical application of AI technology in areas such as workplace safety, daily risk management, office network security, and operational protection. By using bulletin board design as a medium to innovate safety communication, the event aimed to deeply embed cutting-edge technological concepts and a culture of safety into the workforce's mindset.

Employees from various departments drew inspiration from their respective frontline roles and operational environments. They meticulously crafted and refined their bulletin board layouts, incorporating real-world elements such as frontline operational safety, office network security, AI-powered smart security systems and intelligent risk forecasting.

This competition carries profound significance. It has not only enriched the formats through which the Company promotes its corporate and safety culture, but also established a platform for safety culture exchange among departments. By translating abstract concepts of AI-driven smart safety into intuitive, vivid visual displays, the event successfully integrated these principles into employees' daily routines, truly realising AI empowerment and shared safety.

## ➢ COMMUNITY BUILDING AND CONTRIBUTION

BOEVx participated in the awarding ceremony of the "Integrated Base for Traineeship, Internship, and Employment" at Guangdong Polytechnic Normal University.

On 11 June 2026, the Heyuan Campus of Guangdong Polytechnic Normal University hosted a campus recruitment fair, attracting nearly 20 local enterprises from Heyuan to recruit the suitable talent. This event successfully established a bridge for talent matchmaking between universities and enterprises, creating a win-win outcome that addresses both corporate staffing needs and graduate employment. An awarding ceremony for the "Integrated Base for Traineeship, Internship, and Employment" was also held that day. As a key enterprise in Heyuan, the Company was honored to receive the plaque, laying a solid foundation for future school-enterprise cooperation.

# SUSTAINABILITY

## SHARED QUALITY

### ➢ SUSTAINABLE SUPPLY CHAIN

**1) The Organisational Structure Has Been Further Improved, and Supply Chain Management Has Reached A New Level.**

To build a resilient and sustainable supply chain ecosystem, the Company has established a supply chain management center and a supplier quality management (SQM) department, deeply incorporating the low-carbon transformation strategy into full lifecycle management. We have established a supplier quality management mechanism covering the entire supply chain, ensuring compliance, efficiency and green practices through institutional constraints, system certification and process control.

— *System First, Full Compliance Coverage*

The Company has established a comprehensive contract management mechanism, formulating and implementing standard documents such as the corporate social responsibility (CSR) agreement, integrity agreement, confidentiality agreement and quality agreement with a near 100% signing rate. Simultaneously, we require all suppliers to be 100% ISO 9001 quality management system certified and actively encourage them to obtain international standard certifications such as ISO 14001 (environment) and ISO 45001 (occupational health and safety). For suppliers in special fields, we rigorously review their national qualifications such as CNAS and CMA.

— *Conveying Responsibility and Deepening CSR Management*

Based on standards such as ISO 14001 and ISO 45001, we encourage suppliers to establish and improve their CSR management systems and cascade social responsibility requirements down to lower-level suppliers. Through self-developed CSR auditing tools, we achieve comprehensive coverage of all direct and indirect suppliers, ensuring a compliant and transparent supply chain environment.

— *Standards-Driven, Strict Entry and Exit Control*

We have formulated the “Supplier Quality Management Manual” and “Supplier Management Program”, strictly adhering to high industry standards such as IATF 16949 and VDA. We implement the “Three-pronged Approach and One Stability, Strict Entry and Exit” policy (i.e., production automation, IT-based management, professional personnel and stable key position), focusing on six key elements: people, machines, materials, methods, testing and environment, to ensure product quality from the source.

— *Process Control, Continuous Iteration and Optimisation*

- Material import: we strictly implement 100% verification, testing and certification. Key materials must pass on-site sample confirmation and trial production review before mass production.

- Incoming material monitoring: material quality stability is ensured through IQC sampling and continuous monitoring.

- Audit improvement: supplier system audits are conducted annually, utilising the VDA 6.3 process audit standard to identify areas for improvement and drive continuous enhancement of supplier quality management capabilities.

# SUSTAINABILITY

### 2) 2026 BOEVx Supplier Quality Conference was successfully held

In mid-May, the 2026 BOEVx Supplier Quality Conference was grandly held in Chengdu. Centred around the theme "Cohesion for Excellence, Supply Chain for Triumph", the conference brought together numerous supply chain partners, corporate representatives, and industry elites for a series of insightful keynote speeches and best-practice sharing sessions. At the conference, BOEVx honored outstanding supply chain partners who made exceptional contributions to technological innovation, quality control, and service excellence, demonstrating its unwavering commitment to supply chain synergy and shared quality excellence.

At the conference, several executives and business leaders from BOEVx's supply chain management center, R&D center, and quality center delivered presentations focused on the 2026 supply chain cooperation strategy, technological roadmaps, innovation direction, and quality strategy, as well as the quality achievements of supply chain partners. These sessions successfully built a strong consensus and outlined a clear blueprint for the high-quality development of the entire supply chain.

# SUSTAINABILITY

## ➢ PRODUCT QUALITY AND SAFETY

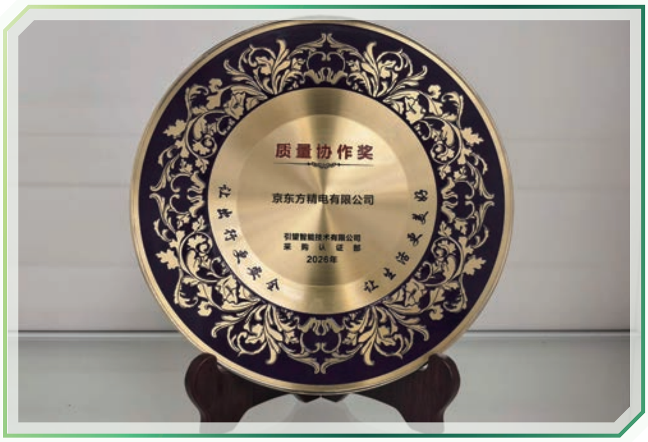
### 1) Chengdu Plant's Reliability Laboratory Receives CNAS Certification, Leaping its Testing Capabilities to International Level

26 January 2026, the Reliability Laboratory at Chengdu plant officially passed the certification of the China National Accreditation Service for Conformity Assessment (CNAS). The certification results are mutually recognised in over 100 countries and regions worldwide, providing a highly credible "international passport" in the field of quality testing. This is the second laboratory to receive CNAS accreditation, following BOEVx's automotive electronics laboratory. This will further enhance BOEVx's credibility and influence in the global market, providing high-quality, reliable technical services to global customers based on internationally accepted standards, and offering solid support for BOEVx's "going global" strategy.


### 2) Customer Recognition and Quality Honor

The Company possesses excellent quality control and customer collaboration capabilities. It won the C Customer Quality Collaboration Award and the Dyson quality improvement commendation letter in the first half of this year.

For persistent, major, and difficult quality issues in projects, the Company proactively collaborates with customers to carry out joint improvement initiatives, implements quality control and EWP (Early Warning Process) review mechanisms, responds quickly to and resolves problems, and promotes quality improvement results that have gained full recognition from customers.




### 3) Successfully Passed National-level Guaranteed Quality Control Certification, Gaining Authoritative Recognition of the Corporate's Comprehensive Quality Strength

Varitronix (Heyuan) underwent a comprehensive and rigorous on-site evaluation and capability assessment on 27 and 28 January 2026. Ultimately, the Company successfully passed with excellent performance, earning the national-level "Guaranteed" certification. This achievement signifies that the maturity of the Company's quality control system, procedural control capabilities and continuous improvement mechanisms have all received high recognition from national authorities, officially placing it among the ranks of advanced quality control companies nationwide. This authoritative evaluation was conducted strictly in accordance with the "SJ/T 11946–2024 Specification for Assessment of Quality Management Capability of Manufacturing Enterprises" with its core purpose being to promote a fundamental quality leap in China's manufacturing industry, guiding enterprises from the "compliance" stage of meeting basic standards to a new stage of "excellent quality" driven by data, with prevention as the core, and pursuing zero defects and superior user experience.

# SUSTAINABILITY

### 4) BOEVx Retains its Place Among "Top 100 Chinese Automotive Supply Chain Companies" for Three Consecutive Years, Maintaining its Lead in the Automotive Display Industry

The "Global Automotive Supply Chain Enterprise Competitiveness Analysis Report (2026)", hosted by Car News China and with intellectual support from Gast Management Consulting Co., Ltd., was launched in Shanghai.

BOEVx has once again been listed among the "Top 100 Chinese Automotive Supply Chain Companies" thanks to its outstanding technological innovation capabilities, stable large-scale production capacity, and precise quality control system. This marks the third consecutive year that the Company has been included in this authoritative list since it first appeared on the list in 2024.

*Resilient Symbiosis — Building a High-Quality Industrial Ecosystem*

Currently, the global automotive supply chain is undergoing a critical period of restructuring, with the balance between safety and efficiency becoming a core issue. BOEVx, leveraging the resources of the BOE Group, has gathered nearly 600 global ecosystem partners and incorporated ESG into its supply chain management metrics. Through dual-carbon performance assessments and vertical integration of the industry chain, it is building a green, low-carbon, safe, and controllable supply network.


### 5) System Management — Annual Cross-Audit of Vehicle Quality System

BOEVx's new automotive quality system has taken initial shape and has its weekly inspection and optimisation phase. To ensure the system's robust implementation, efficient operation, and continuous meet the standards, a team of BOEVx automotive experts has been assembled to conduct the 2026 annual cross-audit and annual system maturity assessment.

The cross-audit is a cross-regional and cross-organisational audit activity jointly conducted by BOEVx Group and its V1 Heyuan, V2 Chengdu and V8 Vietnam. It quantifies the comprehensive capabilities of the automotive systems at each base, accurately identifies management gaps, benchmarks against OEMs' stringent standards, establishes an annual tracking and long-term improvement mechanism, unifies internal group standards, and promotes the automotive quality system from basic construction to advanced levels, achieving system sustainability and stable operation.

### 6) Building a Quality Culture and Empowering Employees

The Company launched a phased initiative, "From Talking About Quality to Raising Hands — A Quality Relay Action", to promote a quality culture and build a closed-loop system of "awareness — participation — improvement".

In April, the Company simultaneously launched the "Talking About Quality" themed event across its three plants, using comics and stories to disseminate quality concepts. The event collected 324 frontline case studies and over 600 creative submissions, producing over 200 selected comic notebooks and 4 special comic issues, achieving full coverage through morning meetings and workshop displays. Over 1,000 employees participated in online voting, and awards were selected through public review, effectively stimulating employee quality awareness and enthusiasm.

# SUSTAINABILITY

In May, the second season of the "Raise Your Hands" improvement suggestion activity was launched, encouraging employees to submit improvement suggestions related to efficiency, quality, safety and processes. Excellent suggestions were displayed with employee names and implemented. The 324 case studies collected in the first quarter have been compiled into an "Improvement Inspiration Library", continuously played on workshop TVs and during morning meetings, providing employees with referable improvement models.

The Company continues to promote quality tools such as 5 Whys, the Three No's Principle, and PDCA from concept to practice, driving the deep transformation of quality culture from "learning" to "doing", and consolidating the foundation for high-quality development.

## ➢ PRIVACY AND INFORMATION SECURITY

Ensuring corporate data security and respecting user privacy are not only fundamental requirements of legal compliance, but also the cornerstone for BOEVx to win the trust of customers, partners and the public, and to achieve sustainable and high-quality development. We have established an digital transformation committee to build a comprehensive protection system from both technical and management dimensions to safeguard core data and intellectual property rights.

### 1) Successfully Achieving TISAX AL3 Assessment: Information Security Capabilities Reach a New Level

The Company has officially passed the TISAX (Trusted Information Security Assessment Exchange) AL3 highest level assessment label certification, which signifies that the Company has reached the top level in the automotive industry in the field of information security management.

Jointly launched by the German Association of the Automotive Industry (VDA) and European Network Exchange Association (ENX), TISAX is a unified and mutually recognised information security assessment mechanism for the automotive sector. It has become an essential entry barrier for joining the global automotive supply chain. Previously, the Company had obtained the TISAX AL2 (basic protection) assessment label prior to 2026. The newly achieved AL3 assessment label represents the very high protection level, featuring a broader assessment scope and more stringent requirements that encompass advanced technical security measures, supplier relationship management, and more rigorous incident management processes.

Meanwhile, the Company has established prototype protection zones covering R&D, production, and warehousing. Dedicated protective measures, including physical and environmental security as well as access control, have been implemented across the entire lifecycle of automotive prototypes, including storage, testing, and transportation.

This assessment upgrade not only strongly demonstrates the maturity and standardisation of information security system of the Company, but also lays a solid foundation of trust for deepening cooperation with domestic and international OEMs. Moving forward, the Company will continuously optimise its information security management to empower high-quality business development.

TISAX®
ENX ASSOCIATION
RESULT AVAILABLE

TISAX® ASSESSMENT

TISAX is an assessment and exchange mechanism for the information security of enterprises and allows recognition of assessment results among the participants.

This document is valid until 15.12.2028
Varitronix (Heyuan) Display Technology Co., Ltd.
LF40XM
128 South Heyuan Road, 517000, HeYuan, GuangDong, China

TISAX® Assessment Scope S0XN8Z

| Scope Type: Standard Scope 2.0.1 | TISAX® Assessment Objectives |
| --- | --- |
| The Scope comprises all processes and involved resources at the sites defined below that are subject to security requirements from partners in the automotive industry. Involved processes and resources include collection of information, storage of information and processing of information. | Protection of Prototype Parts and Components<br>Very High Availability<br>Strictly Confidential |

TISAX® Assessment Information

| ASSESSMENT-ID | Report Issuance Date |
| --- | --- |
| A8M067-1 | 23.12.2025 |
| A8M067-2 | 05.01.2026 |
| A8M067-3 | 14.02.2026 |

ENX

### 2) Successfully Passed the ISO/SAE 21434 Product Cybersecurity Certification Expansion Audit

In 2026, Heyuan plant and Chengdu plant passed the ISO/SAE 21434 "Design + Manufacturing" dual scope certification, which means that the Company has end-to-end cybersecurity engineering capabilities from product cybersecurity concept definition, R&D design, verification and validation, to mass production manufacturing and supply chain management.

# SUSTAINABILITY

## OPEN INNOVATION

### ➢ TECHNOLOGICAL INTEGRATION AND INNOVATION

**BOEVx Joins Hands with The Hong Kong Polytechnic University: Promoting Industry-Academia-Research Collaboration to Lead a New Future of Healthy Cockpits**

9 June 2026, the unveiling ceremony of "The Hong Kong Polytechnic University — BOE Health Display Joint Laboratory" was successfully held at the Hong Kong Polytechnic University. Relying on the newly established joint laboratory, BOEVx will collaborate with the Hong Kong Polytechnic University to conduct in-depth technical exchanges and innovative explorations on cutting-edge technology topics such as naked-eye 3D visual dizziness and visual enhancement of holographic floating displays. Through industry-academia-research collaboration, they will continuously promote the health and intelligent upgrading of the smart cockpit industry.

# OTHER INFORMATION

## INTERIM DIVIDEND

BOE Varitronix Limited (the "Company") and its subsidiaries (the "Group") have no change in its dividend policy.

The Board of directors (the "Board") has resolved not to declare an interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES, AND DEBENTURES

As at 30 June 2026, the interests and shorts positions of the Directors and chief executives of the Company and their associates in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as required to be notified to the Company and the Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO), as recorded in the register required to be kept by the Company under Section 352 of the SFO or as required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 of the Listing Rules to be notified to the Company and the Stock Exchange were as follows:

### (A)(I) INTERESTS IN SHARES OF THE COMPANY AS AT 30 JUNE 2026

| Name of Director | Capacity | Number of shares in the Company held | Approximate percentage of the total issued share capital of the Company (Note 1) |
|---|---|---|---|
| Su Ning (Note 2) | Personal Interest | 2,201,200 | 0.28% |
| Ko Wing Yan, Samantha | Personal Interest | 1,478,100 | 0.19% |
| Lo Pak Chi | Personal Interest | 144,800 | 0.02% |
| Fung, Yuk Kan Peter | Personal Interest | 281,000 | 0.04% |
| Chu, Howard Ho Hwa | Personal Interest | 178,000 | 0.02% |
| Pang Chunlin | Personal Interest | 51,000 | 0.01% |

Notes:

(1) Calculated based on the Company's total number of issued share capital of 791,575,204 shares as at 30 June 2026.

(2) Mr. Su Ning purchased 250,000 shares in June 2026.

(3) The above interest represented long positions.

# OTHER INFORMATION

## (A)(II) INTERESTS IN SHARES OF BOE TECHNOLOGY GROUP CO., LTD. ("BOE") (AN ASSOCIATED CORPORATION) AS AT 30 JUNE 2026 (NOTE 1)

| Name of Director | Capacity | Number of A shares in BOE held | Approximate percentage of the total issued share capital of BOE (Note 5) |
|---|---|---|---|
| Su Ning | Personal Interest | 150,000 | 0.0004% |
| Shao Xibin | Personal Interest | 883,600 (Note 2) | 0.0024% |
| Meng Chao | Personal Interest | 750,000 (Note 3) | 0.0020% |
| Liu Jing | Personal Interest | 1,425,920 (Note 4) | 0.0038% |

Notes:

(1) BOE holds 419,730,000 shares of the Company, representing 53.02% of the issued share capital of the Company. The shares of BOE are listed on the Shenzhen Stock Exchange with stock code 000725 for its A shares and stock code 200725 for its B shares.

(2) On 29 May 2026, BOE granted 850,000 shares to Mr. Shao under the 2026 restricted share incentive scheme. In May and June 2026, 159,220 shares were disposed.

(3) On 29 May 2026, BOE granted 750,000 shares to Mr. Meng under the 2026 restricted share incentive scheme. In May 2026, 537,500 shares were disposed.

(4) On 29 May 2026, BOE granted 1,000,000 shares to Mr. Liu under the 2026 restricted share incentive scheme.

(5) Calculated based on the BOE's total number of issued share capital of 37,044,328,064 shares as at 30 June 2026.

(6) The above interest represented long positions.

## (B) INTERESTS IN AWARDED SHARES OF THE COMPANY AS AT 30 JUNE 2026

| Name of Director | Date of grant | Number of awarded shares yet to be vested as at 1 January 2026 | Number of awarded shares granted during the period | Number of awarded shares vested during the period | Number of awarded shares cancelled/lapsed during the period | Number of awarded shares yet to be vested as at 30 June 2026 | Vesting date | Closing price of per awarded share at the dates of grant of awarded shares | Closing price of per awarded share immediately before the dates of grant of awarded shares | Weighted average closing price of the awarded shares immediately before the dates on which the awarded shares were vested |
|---|---|---|---|---|---|---|---|---|---|---|
| Su Ning | 22 March 2024 | 35,700 | – | 35,700 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 129,600 | – | 64,800 | – | 64,800 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| Ko Wing Yan, Samantha | 22 March 2024 | 7,200 | – | 7,200 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 25,800 | – | 12,900 | – | 12,900 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| Lo Pak Chi | 22 March 2024 | 16,500 | – | 16,500 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 44,400 | – | 22,200 | – | 22,200 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| Fung, Yuk Kan Peter | 22 March 2024 | 9,000 | – | 9,000 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 18,000 | – | 9,000 | – | 9,000 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| Chu, Howard Ho Hwa | 22 March 2024 | 9,000 | – | 9,000 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 18,000 | – | 9,000 | – | 9,000 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| Pang Chunlin | 22 March 2024 | 9,000 | – | 9,000 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| | 14 April 2025 | 18,000 | – | 9,000 | – | 9,000 | (Note 2) | HK$5.25 | N/A | HK$4.25 |

# OTHER INFORMATION

Notes:

(1) Vesting date:
   (i) the first 40% of the awarded shares shall be vested on 2 May 2024;
   (ii) the second 30% of the awarded shares shall be vested on 2 May 2025; and
   (iii) the remaining 30% of the awarded shares shall be vested on 4 May 2026.

(2) Vesting date:
   (i) the first 40% of the awarded shares shall be vested on 8 May 2025;
   (ii) the second 30% of the awarded shares shall be vested on 29 April 2026; and
   (iii) the remaining 30% of the awarded shares shall be vested on 29 April 2027.

(3) The purchase price of all awarded shares is nil.

(4) The total number of awarded shares granted to the 5 highest paid individuals during the period was nil.

(5) The above interests represented long positions.

Saved as disclosed above, as at 30 June 2026, none of the Directors, chief executives or any of their associates had any interest or short position in the shares, underlying shares and debentures of the Company or any of its associated corporations as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## DIRECTORS' RIGHTS TO ACQUIRE SHARES

Saved as disclosed under the section headed "Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures" above, at no time during the six months ended 30 June 2026 was the Company or any of its subsidiaries a party to any arrangement to enable the Directors or their spouses or children under the age of 18 to acquire benefits by the means of the acquisition of the shares in or debentures of the Company or any other body corporate.

## SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2026, other than the interests disclosed under the section headed "Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures", so far as is known to the Directors and chief executives of the Company, the following companies and person had interests and short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO:

| Name of substantial shareholder | Number of shares in the Company held | Number of underlying shares in the Company held | Total | Approximate percentage of the total issued share capital of the Company (Note 2) |
|---|---|---|---|---|
| BOE Technology Group Co., Ltd. ("BOE") | 419,730,000 (Note 1) | – | 419,730,000 | 53.02% |

Notes:

(1) BOE is a joint stock company established in the PRC and the issued shares of which are listed on the Shenzhen Stock Exchange with stock code 000725 for its A shares and stock code 200725 for its B shares.

(2) Calculated based on the Company's total number of issued share capital of 791,575,204 shares as at 30 June 2026.

(3) The above interests represented long positions.

Saved as disclosed above, as at 30 June 2026, there were no other companies nor persons who had an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under Section 336 of the SFO, or which were recorded in the register to be kept by the Company under Section 336 of the SFO.

# OTHER INFORMATION

## SHARE AWARD PLAN

### PURPOSE

On 28 August 2020 (the "Adoption Date"), the Company adopted a share award plan. The terms of the share award plan are in accordance with the provisions of Chapter 17 of the Listing Rules. The purposes of the share award plan are to recognise and reward the contribution of the participants, to give incentives to the participants in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

### PARTICIPANT

Participant(s) refers to the Group's and invested entity's employees, directors and adviser, and any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group.

### TOTAL NUMBER OF SHARES AVAILABLE FOR GRANT (EXCLUDING TREASURY SHARES)

During the period ended 30 June 2026, 1,658,000 shares of the Company (representing 0.21%* of the issued share capital of the Company) are purchased on the Stock Exchange at a total consideration of approximately HK$7,296,000 (including purchase price of HK$7,282,000 and transaction costs of HK$14,000). Total accumulated number of shares of the Company purchased is 22,014,000 (representing 2.78%* of the issued share capital of the Company) under the share award plan.

From 1 July 2026 to 14 September 2026 being the latest practicable date (the "LPD") prior to the issue of this interim report, 9,200,000 shares of the Company (representing 1.16%* of the issued share capital of the Company) are purchased on the Stock Exchange at a total consideration of approximately HK$38,443,000 (including purchase price of HK$38,367,000 and transaction costs of HK$76,000). Total accumulated number of shares of the Company purchased are 31,214,000 (representing 3.94%* of the issued share capital of the Company). During the blackout period (25 July 2026 to 25 August 2026) of the Company, it must not deal any shares of the Company.

For the period ended 30 June 2026 and up to the LPD, there is no awarded shares granted pursuant to the share award plan.

The total number of awarded shares that were purchased, lapsed and remain available for grant (excluding treasury shares) is 5,469,300, 7,184,300 and 16,387,600 as of 1 January 2026, 30 June 2026 and the LPD, representing 0.69%*, 0.91%* and 2.07%* of the issued share capital of the Company respectively. The total number of awarded shares available for grant (excluding treasury shares) are 16,387,600 as of the LPD, representing 2.07%* of the issued share capital of the Company.

For the period ended 30 June 2026, there is no awarded share granted, considered shares purchased and lapsed shares, the total number of awarded shares that can be granted was 7,184,300 (representing 0.91%* of the issued share capital of the Company) calculated based on the accumulated 31,214,000 shares of the Company purchased in so far. The remaining shares that could be granted were 58,687,820 (representing 7.41%* of the issued share capital of the Company) calculated based on the maximum number of awarded shares that can be granted at the Adoption Date (excluding treasury shares).

At the LPD, there is no awarded shares granted, considered shares purchased and lapsed shares, the total number of awarded shares that can be granted were 16,387,600 (representing 2.07%* of the issued share capital of the Company) calculated based on the accumulated 31,214,000 shares of the Company purchased in so far. The remaining shares that could be granted were 58,691,120 (representing 7.41%* of the issued share capital of the Company) calculated based on the maximum number of awarded shares that can be granted at the Adoption Date (excluding treasury shares).

The Company does not issue any number of shares in respect of awards granted under the share award plan during the period. The number of shares that may be issued in respect of awards granted under the share award plan during the period divided by the weighted average number of shares of the relevant class in issue (excluding treasury shares) for the period is nil.

* Calculated based on the Company's total number of issued share capital of 791,575,204 shares as at 30 June 2026 and at the LPD.

### MAXIMUM ENTITLEMENT OF EACH PARTICIPANT

The maximum number of shares to be subscribed for and/or purchased for the share award plan shall not exceed 10.00% of the total number of issued shares of the Company (excluding treasury shares) as at the Adoption Date.

The maximum number of shares which may be subject to an award or awards to a selected participant shall not in aggregate exceed 1.00% of the total number of issued shares of the Company (excluding treasury shares) as at the Adoption Date.

# OTHER INFORMATION

## MINIMUM VESTING PERIOD

The Board may from time to time considered the performance target which must be achieved and minimum period for which the awarded share must be held before they are vested.

The number of the awarded shares granted is determined based on the selected participants' position, years of service, performance and future long-term contribution to the Group. Talent development and reserve are very important to the future development of the Company. In addition to providing competitive salaries, the Group also grants long-term incentives to (a) recognise and reward the contribution of the selected participants to the growth and development of the Group and to give incentives thereto in order to retain them for the continual operation and development of the Group; and (b) to attract suitable personnel for further development and improve competitiveness of the Group. Through long-term incentives for the selected participants could align the interests of the selected participants with that of the shareholders of the Company effectively, which is expected to have a positive impact on the market value of the Group. As such, the Company's remuneration committee holds the view that the grant of the awarded shares, including the vesting periods are fair and reasonable and consistent with the purposes of the share award plan.

## PERFORMANCE TARGET

The vesting of the awarded shares is subject to the fulfilment of certain performance targets and other requirements as set out in the grant notice to be entered into between the Company and each selected participant. The performance targets shall include: financial targets (such as net profit after tax for the year of the Group and management/business targets (such as productivity, quality, research and development ability, client satisfaction etc.) which shall be determined based on the (i) individual performance; (ii) performance of the Group and/or (iii) performance of business groups, business units, business lines, functional departments, projects and/or geographical area managed by the selected participants. In case the vesting conditions are not satisfied in part or in full, the relevant portion of the award shares granted would lapse.

## CLAWBACK MECHANISM

(i) The Board has an absolute discretion to determine any terms and conditions of the grant of the awarded shares and withdraw the awarded shares.

(ii) The grant of the awarded shares shall become invalid immediately if the selected participant resigns or if his/her employment contract is terminated.

(iii) The selected participant should keep the share award plan confidential. If the selected participant is found to disclose or discuss with others, the Company reserves the right to cancel the selected participant's eligibility for the share award plan.

(iv) The selected participant shall comply with the compliance requirement as required by, including but not limited to, The Stock Exchange of Hong Kong Limited, Security and Future Commission, Company Ordinance, tax authorities and rules and regulation of the Company and/or its affiliates. The Company reserves the right to cancel the selected participant's eligibility for the share award plan or lock up the selected participant's vested shares if the selected participant has failed to comply with the above requirements. Any unvested award shares shall be lapsed and cancelled immediately.

# OTHER INFORMATION

## PAYMENT ON ACCEPTANCE OF THE AWARDED SHARES

Consideration of the awarded shares granted is nil. The participants are required to submit to the Company a duly signed offer letter.

## BASIS OF DETERMINING THE PURCHASE PRICE

The shares may be purchased on the Stock Exchange at the prevailing market price (subject to such maximum price as may be from time to time prescribed by the Board), or off the market. In the event that any purchases, the purchase price for such purchases shall not be higher than the lower of the following: (i) the closing market price on the date of such purchase, and (ii) the average closing market price for the five preceding trading days on which the shares were traded on the Stock Exchange.

## AWARDED SHARE PERIOD AND REMAINING LIFE

The share award plan shall be valid and effective for a period of 10 years commencing from the Adoption Date and as at 30 June 2026, the Share Award Plan has a remaining life of up to 27 August 2030, but may be terminated earlier as determined by the Board.

Subject to the share award plan, the trust deed and the fulfilment of the vesting conditions as set out in the grant notice to each selected participant, the awarded shares held by the trustee shall vest in the respective selected participant, and the trustee shall cause the awarded shares to be transferred to such selected participant on the vesting date.

The trustee shall not exercise the voting rights in respect of the awarded shares held under trust constituted by the trust deed. The selected participants shall not have any right to receive any awarded shares set aside for them unless and until the trustee has transferred and vested the legal and beneficial ownership of such awarded shares to and in the selected participants.

Movements in the Company's awarded share during the period are as follows:

| Date of grant | Number of awarded shares yet to be vested as at 1 January 2026 | Number of awarded shares granted during the period | Number of awarded shares vested during the period | Number of awarded shares cancelled/ lapsed during the period | Number of awarded shares yet to be vested as at 30 June 2026 | Vesting date | Closing price of per awarded share at the dates of grant of awarded shares | Closing price of per awarded share immediately before the dates of grant of awarded shares | Weighted average closing price of the awarded shares immediately before the dates on which the awarded shares were vested |
|---|---|---|---|---|---|---|---|---|---|
| **Directors** | | | | | | | | | |
| 22 March 2024 | 86,400 | – | 86,400 | – | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| 14 April 2025 | 253,800 | – | 126,900 | – | 126,900 | (Note 2) | HK$5.25 | N/A | HK$4.25 |
| **Employees** | | | | | | | | | |
| 22 March 2024 | 467,400 | – | 454,800 | 12,600 (Note 3) | 0 | (Note 1) | HK$5.18 | N/A | HK$4.25 |
| 14 April 2025 | 1,579,800 | – | 771,900 | 44,400 (Note 3) | 763,500 | (Note 2) | HK$5.25 | N/A | HK$4.25 |

# OTHER INFORMATION

Notes:

(1) Vesting date:
 (i) the first 40% of the awarded shares shall be vested on 2 May 2024;
 (ii) the second 30% of the awarded shares shall be vested on 2 May 2025; and
 (iii) the remaining 30% of the awarded shares shall be vested on 4 May 2026.

(2) Vesting date:
 (i) the first 40% of the awarded shares shall be vested on 8 May 2025;
 (ii) the second 30% of the awarded shares shall be vested on 29 April 2026; and
 (iii) the remaining 30% of the awarded shares shall be vested on 29 April 2027.

(3) The awarded shares are lapsed.

(4) The purchase price of all awarded shares is nil.

(5) The total number of awarded shares granted to the 5 highest paid individuals during the period was nil.

(6) The above interests represented long positions.

No expected dividends were incorporated into the measurement of fair value. Information on the accounting policy for the grant of awarded shares is provided in the accounting policy for the grant of Note 2(r)(iv) on page 158 of the 2025 annual report of the Company.

| Number of awarded shares | Date of grant | Closing price per awarded share on the date of grant | Fair value of awarded shares at the date of grant |
|---|---|---|---|
| 2,047,000 | 22 March 2024 | HK$5.18 | HK$10,603,460 |
| 3,339,000 | 14 April 2025 | HK$5.25 | HK$17,529,750 |

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES (INCLUDING SALE OF TREASURY SHARES)

As at 30 June 2026, total number of the shares of the Company held by the trustee is 8,074,700 (as at 30 June 2025: 2,779,700).

During the period ended 30 June 2026, the trustee of the Company's share award plan (adopted on 28 August 2020) (the "Share Award Plan") purchased 1,658,000 shares of the Company (representing 0.21%* of the issued share capital of the Company) on the Stock Exchange at a total consideration of approximately HK$7,296,000 (including purchase price of HK$7,282,000 and transaction costs of HK$14,000). Total accumulated number of shares of the Company purchased is 22,014,000 (representing 2.78%* of the issued share capital of the Company) under the Share Award Plan.

From 1 July 2026 to 14 September 2026, being LPD prior to the issue of this interim report, the trustee purchased 9,200,000 shares of the Company (representing 1.16%* of the issued share capital of the Company) on the Stock Exchange at a total consideration of approximately HK$38,443,000 (including purchase price of HK$38,367,000 and transaction costs of HK$76,000). Total accumulated number of shares of the Company purchased were 31,214,000 (representing 3.94%* of the issued share capital of the Company). During the blackout period (25 July 2026 to 25 August 2026) of the Company, it must not deal any shares of the Company.

For the period ended 30 June 2026 and up to the LPD, there is no awarded shares granted pursuant to the share award plan.

For the period ended 30 June 2026, there is no awarded share granted, considered share purchased and lapsed shares, the total number of awarded shares that can be granted was 7,184,300 (representing 0.91%* of the issued share capital of the Company) calculated based on the accumulated 31,214,000 shares of the Company purchased in so far. The remaining shares that could be granted were 58,687,820 (representing 7.41%* of the issued share capital of the Company) calculated based on the maximum number of awarded shares that can be granted at the Adoption Date (excluding treasury shares).

At the end of LPD, there is no awarded shares granted, considered shares purchased and lapsed shares, the total number of awarded shares that can be granted was 16,387,600 (representing 2.07%* of the issued share capital of the Company) calculated based on the accumulated 31,214,000 shares of the Company purchased in so far. The remaining shares that could be granted were 58,691,120 (representing 7.41%* of the issued share capital of the Company) calculated based on the maximum number of awarded shares that can be granted at the Adoption Date (excluding treasury shares).

Other than the aforesaid, during the period ended 30 June 2026, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares).

* Calculated based on the Company's total number of issued share capital of 791,575,204 shares as at 30 June 2026 and the LPD.

# OTHER INFORMATION

## UPDATE ON DIRECTOR'S INFORMATION UNDER RULE 13.51B(1) OF THE LISTING RULES

Mr. Chu, Howard Ho Hwa was appointed as an independent non-executive director of Beijing ESWIN Computing Technology Co., Ltd. in April 2025. Mr. Chu retired as an independent non-executive director of Crypto Flow Technology Limited which is listed on the Growth Enterprise Market of the Stock Exchange in May 2026.

## CORPORATE GOVERNANCE

In the opinion of the Directors, the Company has substantially complied with the Corporate Governance Code (the "CG Code") as set out in Appendix C1 of the Listing Rules throughout the period ended 30 June 2026, and with all information required by the CG Code has been disclosed in the corporate governance report contained in the 2025 annual report of the Company issued in April 2026 and this interim report with below matter for reference.

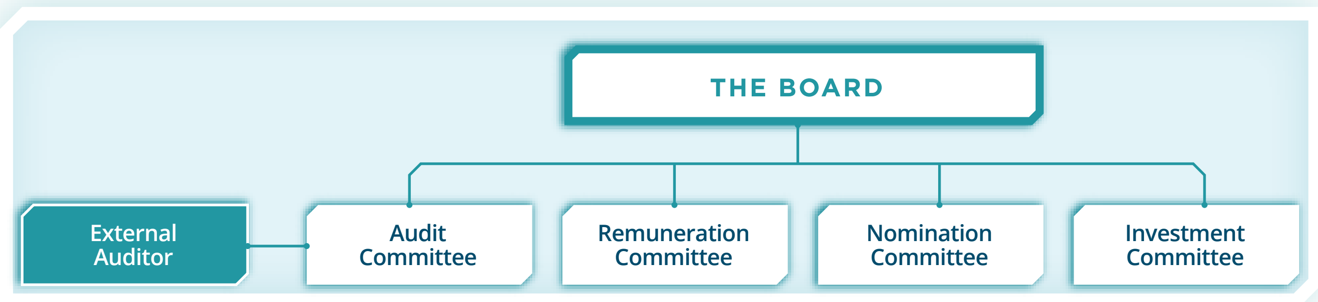
Mr. Su Ning, who is currently an executive Director and the Chief Executive Officer, has been appointed as the Chairman of the Board with effect from 10 October 2025. The Board has confidence in vesting the roles of both Chairman and Chief Executive Officer in Mr. Su and believes that this will ensure the Group has consistent leadership and could make and implement the business strategies of the Group more effectively. Therefore, the Board considers that the deviation from code provision C.2.1 of the CG Code is not inappropriate. In addition, under the supervision of the Board which, apart from Mr. Su being an executive Director, comprises 2 other executive Directors, 3 non-executive Directors and 3 independent non-executive Directors, the Board is appropriately structured with balance of power and authority to provide sufficient checks to protect the interests of the Company and the Shareholders. The Board will continue to review the effectiveness of the corporate governance structure of the Group in order to assess whether separation of the roles of the Chairman of the Board and the Chief Executive Officer is necessary.

The Group will continue to review and monitor its corporate governance practices to ensure compliance with the CG Code.

## MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct on securities transactions by directors (the "Code of Conduct") on terms no less exacting than those required standards set out in the Model Code. Following specific enquiry by the Company, all Directors confirmed that they have complied with the required standards as set out in the Model Code and the Code of Conduct throughout the period ended 30 June 2026.

The Company has also adopted a code of conduct on securities transactions by employees (revised on 24 July 2024) on terms no less exacting than those required standards set out in the Model Code.



# OTHER INFORMATION

## AUDIT COMMITTEE

The audit committee of the Company (the "AC") comprises the following independent non-executive Directors: Mr. Fung, Yuk Kan Peter (Chairman of the AC), Mr. Chu, Howard Ho Hwa and Mr. Pang Chunlin as at the date of this report. The AC is responsible for appointment of external auditors, review of the Group's financial information and oversight of the Group's financial reporting system, risk management and internal control systems. It is also responsible for reviewing the interim and annual results of the Group prior to recommending them to the Board for approval. It meets regularly to review financial reporting and internal control matters and to this end has unrestricted access to both the Company's internal and external auditors. The terms of reference of the AC are available at the websites of the Company and the Stock Exchange.

The AC has reviewed with management the accounting principles, estimates and practices adopted by the Group and discussed risk management, internal controls and financial reporting matters including the review of the interim results for the six months ended 30 June 2026 of the Company now reported on so as to ensure that an effective control and corporate governance environment is maintained.

The interim financial report for the six months ended 30 June 2026 has been reviewed by the Company's auditors, KPMG, Certified Public Accountants, in accordance with Hong Kong Standard on Review Engagements 2410 *"Review on Interim Financial Information Performed by the Independent Auditor of the Entity"* issued by the Hong Kong Institute of Certified Public Accountants.

## REMUNERATION COMMITTEE

The remuneration committee of the Company (the "RC") is responsible for setting and monitoring the remuneration policy for all Directors and senior management of the Group. The RC comprises Mr. Fung, Yuk Kan Peter (Chairman of the RC), Mr. Su Ning, Ms. Ko Wing Yan, Samantha, Mr. Chu, Howard Ho Hwa and Mr. Pang Chunlin as at the date of this report. There are more than half of the members are independent non-executive Directors. The terms of reference of the RC are available at the websites of the Company and the Stock Exchange.

## NOMINATION COMMITTEE

The nomination committee of the Company (the "NC") comprises Mr. Su Ning (Chairman of the NC), Ms. Ko Wing Yan, Samantha, Mr. Fung, Yuk Kan Peter, Mr. Chu, Howard Ho Hwa and Mr. Pang Chunlin as at the date of this report. Among those members of the NC, more than half of the members are independent non-executive Directors. The terms of reference of the NC are available at the websites of the Company and the Stock Exchange.

The roles and functions of the NC include reviewing the structure, size and composition of the Board at least annually, making recommendations on any proposed changes to the Board to complement the Group's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting individuals nominated for directorship (if necessary), assessing the independence of the independent non-executive Directors and making recommendations to the Board on the appointment or re-appointment of directors and succession planning for the directors, in particular the Chairman of the Board and the Chief Executive Officer.

## INVESTMENT COMMITTEE

The Investment Committee of the Company (the "IC") is established to source, review (including exit) and select appropriate investment projects to achieve the Group's advancement and transformation strategy. The IC is also responsible for the examine of the investment management risk policies, research of the Group's capital policies and major financing plans. The IC comprises 9 members, including Mr. Su Ning (Chairman of the IC), Ms. Ko Wing Yan, Samantha and Mr. Lo Pak Chi, and other management of the Company as at the date of this report.

The Board has approved and authorised the IC to make decisions on investment projects with the authorisation limits and period.

# OTHER INFORMATION

## INVESTOR RELATIONS

The Company has adopted a shareholders' communication policy with the objective of ensuring that the shareholders of the Company and stakeholders will have equal and timely access to information about the Group. The Group adhere to the best practice in information disclosure in terms of accuracy, transparency and consistency. We are committed to maintaining highly honest, sincere and effective communication with the financial community and other stakeholders.

The Company will make the Corporate Communications available on its website (www.boevx.com) and the Stock Exchange's website (www.hkexnews.hk). Shareholders may raise enquiries, suggestions or their views on the Company to the Board or management of the Company by sending an email to investor@boevx.com, which will be promptly handled and directed by the Company's dedicated investor relations team.

A notice of publication of the website version of Corporate Communications, in both English and Chinese, will be sent by the Company to the Shareholders by email or by post (if the Company does not possess the functional email address of the Shareholder) on the publication date of the Corporate Communications at the election of the Shareholder.

The Group aimed to have proactive and timely communications with investor regarding the market and industry development, impact and corresponding measures of the Group. Our goals are to deepen investors' understanding of the Group's strategies, and through the effective communication, we are able to raise the quality of our management and to maximise the Group's value.

The Company has reviewed the implementation and effectiveness of the shareholders' communication policy conducted during the period and believes that the current communication policy has been effective at maintaining clear and timely communication with its shareholders and stakeholders.

Various online and offline communication formats and channels are adopted by the Group, such as announcements, shareholders' meetings, video or voice conferences, strategy conferences organised by equity research institutions, forums, and non-deal roadshows etc. to communicate with various stakeholders such as analysts, retail and institutional investors. These communication channels served to reinforce understanding and trust between the Group and the capital market. Meanwhile our management also gained better knowledge of the expectations and demands from the capital market on the Group. We will seriously consider and put into practice all constructive suggestions. In the first half of 2026, the Group participated in 19 investor relations' events, including but not limited to, post-results roadshows, self-organised investor day, seller-side organised investor conferences/corporate days, one-on-one group meetings and conference calls.

An annual general meeting (the "AGM") is an important opportunity for communicating with shareholders. The Company's Chairman, Directors, senior management and the external auditors are available at the AGM to answer questions from shareholders of the Company. The Board, in particular the independent non-executive Director, should be accessible to shareholders to facilitate constructive engagement and to understand their views on matters affecting the Company, including governance and performance against the Company's corporate strategy. The chairmen of the audit committee, the remuneration committee, the nomination the committee and any other committees of the Company (as appropriate) are invited to attend. The chairman of the independent board committee and senior management (if applicable) is/are available to answer questions at any general meeting to approve a connected transaction or any other transaction that requires independent shareholders' approval.

# OTHER INFORMATION

## SHARE REPURCHASE

During the six months ended 30 June 2026, the Company repurchased its 1,658,000 shares under the share award plan.

These repurchases underscore the Company's firm commitment to the long-term steady development of the capital market, ensuring high-quality growth to reward shareholders and share development benefits with investors.

## BOEVX SHOWCASES AT THE SHENZHEN STOCK EXCHANGE 2026 GLOBAL INVESTORS CONFERENCE

On 28 May 2026, the 2026 Global Investors Conference, hosted by the Shenzhen Stock Exchange (SZSE), grandly convened in Shenzhen. Centred on the theme "Capital Markets and Innovative Growth: China's Opportunities Under the 15th Five-Year Plan", the conference brought together high-profile dignitaries from across regulatory authorities, domestic and international investment institutions, academia, and industry-leading enterprises. Through a diverse agenda featuring keynote addresses, panel discussions, corporate roadshows, and technology exhibitions, the event comprehensively highlighted new investment opportunities driven by the high-quality development of China's capital markets and their support for technological innovation and growth under the "15th Five-Year Plan". As BOE's global automotive business platform, BOEVx showcased its flagship HERO 2.0 smart cockpit at the event. The Company provided global investors with an in-depth demonstration of its cutting-edge technological achievements, robust operational momentum, and broad future development prospects, underscoring the innovative foundation and development momentum of listed companies.



# OTHER INFORMATION

## 2026 BOE INVESTOR DAY — "AI-DRIVEN, DUAL-ENGINE DRIVE" AS THE CORE OF FUTURE BUSINESS DEVELOPMENT

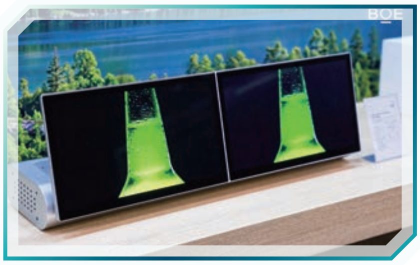
The BOE Investor Day 2026 was held in Shanghai on 2 July 2026, attracting hundreds of institutional investors, analysts and industry guests. The management of BOEVx shared the Company's future development path driven by its globalisation strategy, high-end transformation, and AI-powered initiatives. Attendees engaged in in-depth discussions on related topics, with the event receiving an enthusiastic response on site.

"AI-Driven, Dual-Engine Drive" strategy as the core of its future business development to drive high-end transformation and business model reinvention. It has identified premiumisation, globalisation, and intelligentisation as its three core growth engines. Building on the "Three-Year Value Enhancement Plan" initiated in 2025, the Company will invest no less than RMB1 billion over the next three years, focusing on AI scenario-based applications and reinforcing its competitive moat in the automotive display business.



## 2026 SOCIETY FOR INFORMATION DISPLAY'S DISPLAY WEEK

From 5 to 7 May 2026 (Pacific Time), 2026 SID Display Week which is the premier annual event for the global display industry, was grandly held in Los Angeles. Marking its 12th consecutive year illuminating this prestigious stage, BOE made a powerful impression by showcasing over 30 world-first and industry-pioneering achievements powered by its three major technology brands. As BOE's global automotive business platform, BOEVx focused on cutting-edge application area such as cabin visual experience, intelligent interaction, and safe driving. The Company made a stunning debut with a series of innovative smart cockpit solutions, including industry-leading automotive-grade UB Cell, automotive-grade OLED displays, light field displays, in-vehicle under-display cameras, and Camera Monitor Systems (CMS), injecting new momentum into the intelligent upgrade of the global automotive industry.



# OTHER INFORMATION

## PUBLICITY EVENTS

### 2026 MID-TERM MAJOR PUBLICITY EVENT

**Meetings/Exhibitions/Talks/Seminars**






1. 2026 Consumer Electronics Show (CES)
2. Embedded World 2026 — Nuremberg, Germany
3. Appliance & Electronics World Expo (AWE)
4. International Conference on Display Technology
5. 2026 (19th) Beijing International Automotive Exhibition
6. 2026 Society for Information Display's Display Week
7. 2026 BOE Varitronix Supply Quality Conference
8. 2026 Global Investors Conference of the Shenzhen Stock Exchange
9. 2026 BOE Investor Day
10. 2026 (29th) Chengdu Motor Show
11. 2026 Display Innovation Collaboration Forum and Expo

# OTHER INFORMATION

## Collaborations


1. 4-Screen Empowered NIO ES9 Series SUV
2. 6-Screen Empowered NIO ES8 Series SUV
3. AI-Powered Luxury Large 6-Seater Flagship SUV — XPENG GX
4. Great Wall Motor WEY V9X SUV
5. Signed a Strategic Cooperation Agreement with Zhejiang Changjiang Automotive Electronics Co., Ltd.
6. Leapmotor's all-new C-Series SUV
7. BOEVx joins hands with The Hong Kong Polytechnic University: Promoting Industry-Academia-Research Collaboration to Lead a New Future of Healthy Cockpits
8. Hyundai AVANTE 8
9. Freelander 8

# OTHER INFORMATION

## Honors and Awards


1. AI Vision Tracking Adaptive Adjustment Light Field Headrest Display won 2026 SID China Display Industry Awards — "Display Application Innovation of the Year"
2. Golden Kunpeng "Best Listed Company"
3. China National Accreditation Service for Conformity Assessment (CNAS) — Laboratory Accreditation Certification
4. Changan Automobile "2025 Excellent Supplier Award"
5. Hiway "Excellent Quality Award"
6. Xintongda "Excellent Supplier Award"
7. Yazaki "Excellent Quality Award"
8. BiCV "Quality Progress Award"
9. ADAYO "Excellent Supplier Award"
10. Chongqing Yanfeng "Outstanding Team Award"
11. Top 100 Chinese Automotive Supply Chain Companies

We are grateful to all stakeholders for their remarkable support. If you have any questions or comments with regard to our work, please contact us at investor@boevx.com. All questions or comments will be replied to the extent permitted by applicable laws, regulations and the Listing Rules.

# OTHER INFORMATION

## SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available and within the knowledge of the Directors, during the period ended 30 June 2026, the Company has maintained the prescribed public float under the Listing Rules.

## SIGNIFICANT SUBSEQUENT EVENTS AFTER 30 JUNE 2026 TO 14 SEPTEMBER 2026, BEING THE LATEST PRACTICABLE DATE OF THIS INTERIM REPORT

The Group had no material events for disclosure subsequent to 30 June 2026 and up to the latest practicable date of this interim report.

## DIRECTORS

As at the date of this report, the Board comprises 9 Directors, of whom Mr. Su Ning, Ms. Ko Wing Yan, Samantha and Mr. Lo Pak Chi are executive Directors, Mr. Shao Xibin, Mr. Meng Chao and Mr. Liu Jing are non-executive Directors, and Mr. Fung, Yuk Kan Peter, Mr. Chu, Howard Ho Hwa and Mr. Pang Chunlin are independent non-executive Directors.

# REVIEW REPORT

**Independent review report to the board of directors of BOE Varitronix Limited**
*(Incorporated in Bermuda with limited liability)*

## INTRODUCTION

We have reviewed the interim financial report set out on pages 56 to 72 which comprises the consolidated statement of financial position of BOE Varitronix Limited as at 30 June 2026 and the related consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and consolidated statement of changes in equity and condensed consolidated cash flow statement for the six months period then ended and explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of an interim financial report to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34, *Interim financial reporting* as issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of this interim financial report in accordance with Hong Kong Accounting Standard 34.

Our responsibility is to express a conclusion, based on our review, on this interim financial report and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

## SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity* as issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial report consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly we do not express an audit opinion.

## CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial report as at 30 June 2026 is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34 *Interim financial reporting*.

KPMG

*Certified Public Accountants*
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

25 August 2026

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | | Six months ended 30 June | |
|---|---|---|---|
| | | 2026 | 2025 |
| | Notes | $'000 | $'000 |
| **Revenue** | 4 | 7,063,639 | 6,670,596 |
| Other operating income, net | 5 | 56,810 | 168,557 |
| Change in inventories of finished goods and work in progress | | 111,945 | 99,890 |
| Raw materials and consumables used | | (5,899,677) | (5,572,407) |
| Staff costs | | (636,531) | (668,871) |
| Depreciation | | (132,075) | (134,760) |
| Other operating expenses | 6(c) | (385,014) | (361,752) |
| **Profit from operations** | | 179,097 | 201,253 |
| Finance costs | 6(a) | (4,565) | (5,567) |
| **Profit before taxation** | 6 | 174,532 | 195,686 |
| Income tax | 7 | (29,537) | (26,140) |
| **Profit for the period** | | 144,995 | 169,546 |
| **Profit attributable to:** | | | |
| Equity shareholders of the Company | | 132,739 | 180,476 |
| Non-controlling interests | | 12,256 | (10,930) |
| | | 144,995 | 169,546 |
| **Earnings per share for profit attributable to equity shareholders of the Company (in HK cents)** | 8 | | |
| Basic | | 16.9 cents | 22.9 cents |
| Diluted | | 16.9 cents | 22.8 cents |

The notes on pages 62 to 72 form part of this interim financial report. Details of dividends payable to equity shareholders of the Company are set out in note 15(a).

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| **Profit for the period** | **144,995** | 169,546 |
| **Other comprehensive income for the period (after tax and reclassification adjustments):** | | |
| *Item that may be reclassified subsequently to profit or loss:* | | |
| — Exchange translation adjustments: net movement in exchange reserve | **114,906** | 75,745 |
| **Total comprehensive income for the period** | **259,901** | 245,291 |
| **Attributable to:** | | |
| Equity shareholders of the Company | **244,796** | 255,274 |
| Non-controlling interests | **15,105** | (9,983) |
| | **259,901** | 245,291 |

The notes on pages 62 to 72 form part of this interim financial report.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | Notes | At 30 June 2026 $'000 | At 31 December 2025 $'000 |
|---|---|---|---|
| **Non-current assets** | | | |
| Property, plant and equipment | 9 | 2,457,096 | 2,306,033 |
| Interest in an associate | | 1,880 | – |
| Intangible assets | | 57,020 | 52,826 |
| Other financial assets | 10 | 1 | 1,900 |
| Non-current deposits, prepayments and other contract costs | 12 | 141,617 | 145,673 |
| Deferred tax assets | | 71,179 | 60,586 |
| | | 2,728,793 | 2,567,018 |
| **Current assets** | | | |
| Inventories | 11 | 2,262,544 | 1,878,366 |
| Trade and other receivables, deposits, prepayments and other contract costs | 12 | 3,362,798 | 3,380,659 |
| Other financial assets | 10 | 34,536 | 89,946 |
| Current tax recoverable | | 9,244 | 10,200 |
| Fixed deposits with more than three months to maturity when placed | 13 | 769,368 | 1,159,258 |
| Restricted bank deposits | 13 | 266,523 | 94,456 |
| Cash and cash equivalents | 13 | 4,056,834 | 3,191,434 |
| | | 10,761,847 | 9,804,319 |
| **Current liabilities** | | | |
| Trade and other payables | 14 | 7,655,623 | 6,902,089 |
| Lease liabilities | | 15,389 | 13,901 |
| Current tax payable | | 9,093 | 2,538 |
| Bank loans | | 75,681 | 63,966 |
| Deferred income | | 56,558 | 36,022 |
| Dividends payable | 15 | 119,876 | – |
| | | 7,932,220 | 7,018,516 |
| **Net current assets** | | 2,829,627 | 2,785,803 |

| | Notes | At 30 June 2026 $'000 | At 31 December 2025 $'000 |
|---|---|---|---|
| **Total assets less current liabilities** | | 5,558,420 | 5,352,821 |
| **Non-current liabilities** | | | |
| Lease liabilities | | 12,356 | 14,725 |
| Deferred tax liabilities | | 490 | 2,112 |
| Deferred income | | 276,415 | 219,456 |
| Bank loans | | 245,088 | 244,516 |
| | | 534,349 | 480,809 |
| **NET ASSETS** | | 5,024,071 | 4,872,012 |
| **CAPITAL AND RESERVES** | 15 | | |
| Share capital | | 197,894 | 197,894 |
| Reserves | | 4,730,707 | 4,611,176 |
| Total equity attributable to equity shareholders of the Company | | 4,928,601 | 4,809,070 |
| Non-controlling interests | | 95,470 | 62,942 |
| **TOTAL EQUITY** | | 5,024,071 | 4,872,012 |

The notes on pages 62 to 72 form part of this interim financial report.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | Attributable to equity shareholders of the Company | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Share capital $'000 | Share premium $'000 | Awarded shares held under the Share Award Plan $'000 | Exchange reserve $'000 | Capital reserve $'000 | Other reserves $'000 | Contributed surplus $'000 | Retained profits $'000 | Total $'000 | Non-controlling interests $'000 | Total equity $'000 |
| **Balance at 1 January 2025** | 197,894 | 2,101,856 | (15,652) | (254,169) | 7,797 | 58,215 | 280,283 | 2,159,062 | 4,535,286 | 65,209 | 4,600,495 |
| **Changes in equity for 2025:** | | | | | | | | | | | |
| Profit for the period | – | – | – | – | – | – | – | 180,476 | 180,476 | (10,930) | 169,546 |
| Other comprehensive income | – | – | – | 74,798 | – | – | – | – | 74,798 | 947 | 75,745 |
| **Total comprehensive income** | – | – | – | 74,798 | – | – | – | 180,476 | 255,274 | (9,983) | 245,291 |
| Final dividend approved in respect of the previous year | – | – | – | – | – | – | (134,095) | – | (134,095) | – | (134,095) |
| Shares purchased by the trustee under Share Award Plan | – | – | (5,576) | – | – | – | – | – | (5,576) | – | (5,576) |
| Vesting of shares under the Share Award Plan | – | – | 9,641 | – | (16,037) | – | – | 6,396 | – | – | – |
| Equity settled share-based transactions | – | – | – | – | 10,997 | – | – | – | 10,997 | – | 10,997 |
| | – | – | 4,065 | – | (5,040) | – | (134,095) | 6,396 | (128,674) | – | (128,674) |
| **Balance at 30 June 2025** | 197,894 | 2,101,856 | (11,587) | (179,371) | 2,757 | 58,215 | 146,188 | 2,345,934 | 4,661,886 | 55,226 | 4,717,112 |

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | Attributable to equity shareholders of the Company | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Share capital $'000 | Share premium $'000 | Awarded shares held under the Share Award Plan $'000 | Exchange reserve $'000 | Capital reserve $'000 | Other reserves $'000 | Contributed surplus $'000 | Retained profits $'000 | Total $'000 | Non-controlling interests $'000 | Total equity $'000 |
| **Balance at 1 January 2026** | 197,894 | 2,101,856 | (35,946) | (175,819) | 6,797 | 81,565 | 146,188 | 2,486,535 | 4,809,070 | 62,942 | 4,872,012 |
| **Changes in equity for 2026** | | | | | | | | | | | |
| Profit for the period | - | - | - | - | - | - | - | 132,739 | 132,739 | 12,256 | 144,995 |
| Other comprehensive income | - | - | - | 112,057 | - | - | - | - | 112,057 | 2,849 | 114,906 |
| **Total comprehensive income** | - | - | - | 112,057 | - | - | - | 132,739 | 244,796 | 15,105 | 259,901 |
| Final dividend approved in respect of the previous year | - | - | - | - | - | - | (119,876) | - | (119,876) | - | (119,876) |
| Shares purchased by the trustee under Share Award Plan | - | - | (7,296) | - | - | - | - | - | (7,296) | - | (7,296) |
| Vesting of shares under the Share Award Plan | - | - | 6,545 | - | (7,681) | - | - | 1,136 | - | - | - |
| Equity settled share-based transactions | - | - | - | - | 2,777 | - | - | - | 2,777 | - | 2,777 |
| Capital injection by a subsidiary and non-controlling interest (note 16) | - | - | - | - | - | (870) | - | - | (870) | 17,423 | 16,553 |
| | - | - | (751) | - | (4,904) | (870) | (119,876) | 1,136 | (125,265) | 17,423 | (107,842) |
| **Balance at 30 June 2026** | 197,894 | 2,101,856 | (36,697) | (63,762) | 1,893 | 80,695 | 26,312 | 2,620,410 | 4,928,601 | 95,470 | 5,024,071 |

The notes on pages 62 to 72 form part of this interim financial report.

# CONDENSED CONSOLIDATED CASH FLOW STATEMENT

For the six months ended 30 June 2026 — unaudited
(Expressed in Hong Kong dollars)

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| **Operating activities** | | |
| **Cash generated from operations** | **664,287** | 549,431 |
| **Tax paid** | | |
| — Hong Kong Profits Tax paid | **(8,158)** | – |
| — Chinese Mainland income taxes paid | **(21,186)** | (14,978) |
| — Tax paid in respect of jurisdictions outside Hong Kong and Chinese Mainland | **(2,298)** | (1,519) |
| **Net cash generated from operating activities** | **632,645** | 532,934 |
| **Investing activities** | | |
| Proceeds from disposal of property, plant and equipment | **136** | 1,769 |
| Payment for the purchase of property, plant and equipment | **(190,550)** | (84,309) |
| Payment for the purchase of intangible assets | **(6,510)** | (13,038) |
| Payment for purchase of other financial assets | **(3,841,154)** | (3,913,567) |
| Proceeds from disposals of other financial assets | **3,882,286** | 3,595,949 |
| Decrease/(increase) in fixed deposits with more than three months to maturity when placed, net | **389,890** | (39,688) |
| Increase in restricted bank deposits | **(158,218)** | (57,703) |
| Government grants received relating to acquisition of property, plant and equipment | **93,254** | – |
| Interest received | **44,490** | 41,891 |
| Investment in an associate | **(1,880)** | – |
| **Net cash generated from/(used in) investing activities** | **211,744** | (468,696) |

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| **Financing activities** | | |
| Proceeds from bank loans | **57,495** | 130,610 |
| Repayment of bank loans | **(58,238)** | (78,293) |
| Capital element of lease rentals paid | **(7,307)** | (8,361) |
| Interest element of lease rentals paid | **(587)** | (743) |
| Interest paid | **(3,978)** | (4,824) |
| Shares purchased under Share Award Plan | **(7,296)** | (5,576) |
| **Net cash (used in)/generated from financing activities** | **(19,911)** | 32,813 |
| **Net increase in cash and cash equivalents** | **824,478** | 97,051 |
| **Cash and cash equivalents at 1 January** | **3,191,434** | 2,700,141 |
| **Effect of foreign exchange rates changes** | **40,922** | 91,313 |
| **Cash and cash equivalents at 30 June** | **4,056,834** | 2,888,505 |

The notes on pages 62 to 72 form part of this interim financial report.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 1 GENERAL

BOE Varitronix Limited (the "Company") is incorporated in Bermuda under the Companies Act 1981 of Bermuda as an exempted company with limited liability. The Company is a public limited company with its shares listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The directors of the Company (the "Directors") consider the ultimate controlling party of the Company and its subsidiaries (the "Group") to be BOE Technology Group Co., Ltd, which is incorporated in the People's Republic of China ("PRC"). The addresses of the registered office and principal place of business of the Company are Richmond House, 12 Par-la-Ville Road, Hamilton HM 08, Bermuda and Units A-F, 35/F., Legend Tower, No.7 Shing Yip Street, Kwun Tong, Kowloon, Hong Kong respectively.

The Company acts as an investment holding company. Its subsidiaries are principally engaged in the automotive and industrial display business and has monochrome display manufacturing capacity and Thin Film Transistor ("TFT") module assembly capacity.

## 2 BASIS OF PREPARATION

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), including compliance with Hong Kong Accounting Standard ("HKAS") 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). It was authorised for issuance on 25 August 2026.

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements. Details of any changes in accounting policies are set out in note 3.

The preparation of an interim financial report in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2025 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with HKFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by the auditor of the Company, KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the HKICPA. KPMG's independent review report to the Board of directors (the "Board") is included on page 55.

The financial information relating to the financial year ended 31 December 2025 that is included in the interim financial report as comparative information does not constitute the company's statutory annual consolidated financial statements for that financial year, but is derived from those financial statements. Further information relating to these statutory financial statements disclosed in accordance with section 436 of the Hong Kong Companies Ordinance (Cap. 622) is as follows:

The Company has delivered the financial statements for the year ended 31 December 2025 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Companies Ordinance.

The Company's auditor has reported on those financial statements. The auditor's report was unqualified; did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying its report; and did not contain a statement under section 406(2), 407(2) or (3) of the Companies Ordinance.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 3 CHANGES IN ACCOUNTING POLICIES

The HKICPA has issued a number of amendments to HKFRS Accounting Standards that are first effective for the current accounting period. Of these, only the amendments to HKFRS 9, *Financial instruments* and HKFRS 7, *Financial instruments: Disclosures — Amendments to the classification and measurement of financial instruments*, are relevant to the Group's financial statements. The impacts of adopting these amendments are discussed below.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

Amendments to HKFRS 9, *Financial instruments* and HKFRS 7, *Financial instruments: Disclosures — Amendments to the classification and measurement of financial instruments*

The amendments clarify when a financial asset or a financial liability is recognised and derecognised. They also introduce an optional exception that permits an entity to derecognise a financial liability before the settlement date when the financial liability is settled in cash using an electronic payment system, provided that specific criteria are met.

The Group has applied the amendments retrospectively. As permitted by the transition requirements, the Group has not restated prior periods. The application of the exception does not have a material impact on the Group's consolidated financial statements for the periods presented.

## 4 REVENUE AND SEGMENT REPORTING

The principal activity of the Company is investment holding. The principal activities of the Group are the design, manufacture and sale of liquid crystal displays and related products. The Group is principally engaged in the automotive and industrial display business and has monochrome display manufacturing capacity and TFT and touch panel display module assembly capacity.

### (a) OPERATING SEGMENT RESULTS

The Group manages its business as a single unit and, accordingly, the design, manufacture and sale of liquid crystal displays and related products is the only reporting segment and virtually all of the revenue and operating profits are derived from this business segment. The interim financial report has already been presented in a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment. Accordingly, no separate business segment information is disclosed.

The chief operating decision-maker has been identified as the Board. The Board reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined that a single operating segment exists based on this internal reporting.

The Board assesses the performance of the operating segments based on revenue which is consistent with that in the interim financial report. Other information, being the total assets excluding deferred tax assets, other financial assets, current tax recoverable and interest in an associate, all of which are managed on a central basis, are provided to the Board to assess the performance of the operating segment.

### (b) GEOGRAPHIC INFORMATION

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's property, plant and equipment and intangible assets ("specified non-current assets"). The geographical location of revenue from external customers is determined by the location where the customer's sourcing decision is made. The geographical location of the specified non-current assets is determined by the physical locations of the asset in the case of property, plant and equipment, and by the location of the operation to which they are allocated in the case of intangible assets.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 4 REVENUE AND SEGMENT REPORTING (Continued)

### (b) GEOGRAPHIC INFORMATION (Continued)

#### (i) Group's revenue from external customers

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| The PRC | **4,086,749** | 4,448,176 |
| Europe | **1,641,059** | 1,208,630 |
| America | **602,075** | 325,251 |
| Japan | **344,166** | 412,530 |
| Korea | **224,721** | 159,576 |
| Others | **164,869** | 116,433 |
| | **2,976,890** | 2,222,420 |
| Consolidated revenue | **7,063,639** | 6,670,596 |

#### (ii) Group's specified non-current assets

| | At 30 June 2026 | At 31 December 2025 |
|---|---|---|
| | **$'000** | $'000 |
| **Property, plant and equipment and intangible assets** | | |
| The PRC (place of domicile) | **2,305,279** | 2,345,689 |
| Others | **208,837** | 13,170 |
| | **2,514,116** | 2,358,859 |

## 5 OTHER OPERATING INCOME, NET

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| Interest income from deposits with banks | **42,550** | 52,005 |
| Government grants (note) | **46,975** | 59,658 |
| Net realised and unrealised (losses)/gains on other financial assets — equity securities | **(37,728)** | 30,250 |
| Net gain on current other financial assets measured at fair value through profit or loss | **7,254** | 7,336 |
| Net gain on disposal of property, plant and equipment | **50** | 1,455 |
| Net exchange (loss)/gain | **(6,476)** | 9,244 |
| Other income | **4,185** | 8,609 |
| | **56,810** | 168,557 |

Note: The amount represents the incentives granted by the government to the Group for engaging in research and development of high technology manufacturing and other subsidies of $2,149,000 (2025: $2,831,000), amortisation of government grants received in relation to acquisitions of machineries of $26,562,000 (2025: $11,963,000), incentive related to production of $17,164,000 (2025: $43,762,000), and incentives granted in relation to staff retention of $1,100,000 (2025: $1,102,000). There are no unfulfilled conditions attaching to these government grants.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 6 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

| | Six months ended 30 June 2026 $'000 | Six months ended 30 June 2025 $'000 |
|---|---|---|
| **(a) Finance costs** | | |
| Interest on lease liabilities | 587 | 743 |
| Interest on bank borrowings | 3,978 | 4,824 |
| | 4,565 | 5,567 |
| **(b) Other item** | | |
| Cost of inventories (note 11) | 6,318,483 | 6,100,343 |
| **(c) Other operating expenses** | | |
| Amortisation of intangible assets | 3,875 | 2,412 |
| Auditors' remuneration | | |
| — Audit services | 1,656 | 1,683 |
| — Review services | 450 | 450 |
| — Tax and other services | 39 | 69 |
| Bank charges | 5,917 | 5,392 |
| Building management fees | 4,784 | 4,481 |
| Factory consumables, cleaning and security service expenses | 26,545 | 24,162 |
| Freight charges | 61,791 | 49,376 |
| Insurance expenses | 6,596 | 3,937 |
| Legal and professional fees | 7,011 | 6,716 |
| Office expenses | 6,278 | 6,014 |
| Other taxes, surcharge and duties | 17,902 | 18,414 |
| (Reversal)/provision of expected credit losses allowance on trade receivables | (12,533) | 44,646 |
| Repair and maintenance | 17,793 | 15,910 |
| Sales, marketing and commission expenses and quality assurance expenses | 89,003 | 63,626 |
| Subcontracting fees | 54,300 | 32,989 |
| Trademark licence fees | 20,713 | 12,353 |
| Travelling and entertainment expenses | 19,990 | 18,802 |
| Utilities expenses | 43,353 | 41,104 |
| Miscellaneous expenses | 9,551 | 9,216 |
| | 385,014 | 361,752 |

## 7 INCOME TAX

Taxation in the consolidated statement of profit or loss represents:

| | Six months ended 30 June 2026 $'000 | Six months ended 30 June 2025 $'000 |
|---|---|---|
| Current tax | 39,426 | 26,270 |
| Deferred tax | (9,889) | (130) |
| | 29,537 | 26,140 |

### (i) HONG KONG PROFITS TAX

The Group's operations in Hong Kong are subject to Hong Kong Profits Tax at a rate of 16.5%.

### (ii) INCOME TAXES IN OTHER JURISDICTIONS

The standard Corporate Income Tax rate applicable to the Group's operations in Chinese Mainland is 25% (2025: 25%). Certain Chinese Mainland subsidiaries were officially endorsed as High and New Technology Enterprises ("HNTE"). Pursuant to the Enterprise Income Tax Law, those PRC subsidiaries endorsed as HNTE shall be entitled to a preferential tax rate of 15% till the expiry of the HNTE status for the respective PRC subsidiaries.

Withholding tax is levied on dividend distributions arising from profits of the Chinese Mainland entities of the Group earned after 1 January 2008 based on an applicable tax rate at 5%.

Taxation for subsidiaries of the Group operating outside Hong Kong and the Chinese Mainland is charged at the appropriate current rates of taxation ruling in the relevant tax jurisdictions.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 7 INCOME TAX (Continued)

### (iii) PILLAR TWO INCOME TAX

The Company is part of a multinational enterprise group which is subject to the Global Anti-Base Erosion Model Rules ("Pillar Two model rules") published by the Organisation for Economic Co-operation and Development.

From 1 January 2025, the ultimate parent company, BOE Technology Group Co., Ltd (the "BOE Technology Group"), is liable to Pillar Two income taxes under the Hong Kong Inland Revenue (Amendment) (Minimum Tax for Multinational Enterprise Groups) Ordinance 2025 for its earnings in the Hong Kong SAR and certain other jurisdictions where a domestic minimum top-up tax has not been implemented, including the Chinese Mainland.

Based on the Group's current assessment and quantification, the exposure would not be material.

The Group has applied the temporary mandatory exception from deferred tax accounting for the top-up tax and accounted for the tax as current tax when incurred.

## 8 EARNINGS PER SHARE

### (a) BASIC EARNINGS PER SHARE

The calculation of basic earnings per share is based on the consolidated profit attributable to ordinary equity shareholders of the Company of $132,739,000 (six months ended 30 June 2025: $180,476,000) and the weighted average of 783,223,096 ordinary shares (six months ended 30 June 2025: 787,908,082 ordinary shares) in issue during the interim period.

### (b) DILUTED EARNINGS PER SHARE

The calculation of diluted earnings per share is based on the consolidated profit attributable to ordinary equity shareholders of the Company of $132,739,000 (six months ended 30 June 2025: $180,476,000) and the weighted average number of 784,959,657 ordinary shares (six months ended 30 June 2025: 790,141,752 ordinary shares) in issue during the interim period.

## 9 PROPERTY, PLANT AND EQUIPMENT

### (a) RIGHT-OF-USE ASSETS

During the six months ended 30 June 2026, the Group entered into a number of lease agreements for use of office and warehouses, and therefore recognised the additions to right-of-use assets of $6,175,000 (six months ended 30 June 2025: $1,197,000).

### (b) ACQUISITIONS AND DISPOSALS OF OWNED ASSETS

During the six months ended 30 June 2026, the Group acquired items of property, plant and equipment with a cost of $190,550,000 (six months ended 30 June 2025: $84,309,000). Items of property, plant and equipment with a net book value of $86,000 were disposed of during the six months ended 30 June 2026 (six months ended 30 June 2025: $314,000), resulting in a gain on disposal of $50,000 (six months ended 30 June 2025: $1,455,000).

## 10 OTHER FINANCIAL ASSETS

| | At 30 June 2026 $'000 | At 31 December 2025 $'000 |
|---|---|---|
| **Non-current portion** | | |
| *Financial assets measured at fair value through profit or loss* | | |
| — Unlisted equity securities outside Hong Kong | 1 | 1,900 |
| **Current portion** | | |
| *Financial assets measured at fair value through profit or loss* | | |
| — Listed equity securities in Hong Kong | 34,536 | 73,304 |
| — Issued by financial institutions outside Hong Kong (note) | - | 16,642 |
| | 34,536 | 89,946 |

Note: The balances as at 31 December 2025 represented the investments in the structured deposit products which were issued by our principal bankers, and with a guaranteed principal and a floating return.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 11 INVENTORIES

The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| Carrying amount of inventories sold | **6,360,406** | 6,069,649 |
| (Reversal of)/write down of inventories | **(37,587)** | 34,793 |
| Utilised upon sales of goods | **(4,336)** | (4,099) |
| | **6,318,483** | 6,100,343 |

## 12 TRADE AND OTHER RECEIVABLES, DEPOSITS, PREPAYMENTS AND OTHER CONTRACT COSTS

As at the end of the reporting period, the ageing analysis of trade debtors and bills receivable (which are included in trade and other receivables, deposits and prepayments and other contract costs), based on invoice date and net of expected credit loss allowance of $69,927,000 (31 December 2025: $82,460,000) is as follows:

| | **At 30 June 2026 $'000** | At 31 December 2025 $'000 |
|---|---|---|
| Within 60 days of the invoice issue date | **2,471,723** | 2,359,906 |
| 61 to 90 days after the invoice issue date | **295,243** | 218,166 |
| 91 to 120 days after the invoice issue date | **73,728** | 124,467 |
| More than 120 days but less than 12 months after the invoice issue date | **115,216** | 270,484 |
| | **2,955,910** | 2,973,023 |

Trade debtors and bills receivable are generally due within 60 to 120 days from the date of billing.

## 13 CASH AND CASH EQUIVALENTS, FIXED DEPOSITS WITH BANKS AND RESTRICTED BANK DEPOSITS

| | **At 30 June 2026 $'000** | At 31 December 2025 $'000 |
|---|---|---|
| Fixed deposits with banks with more than three months to maturity when placed | **769,368** | 1,159,258 |
| Restricted bank deposits | **266,523** | 94,456 |
| Fixed deposits with banks with three months or less to maturity when placed | **866,439** | 1,104,358 |
| Cash at banks and on hand | **3,190,395** | 2,087,076 |
| Cash and cash equivalents | **4,056,834** | 3,191,434 |

As at 30 June 2026, the amount of $266,523,000 are deposit at bank which are restricted under conditions (31 December 2025: $94,456,000).

## 14 TRADE AND OTHER PAYABLES

As at the end of the reporting period, the ageing analysis of trade and bills payable (which are included in trade and other payables), based on the invoice date, is as follows:

| | **At 30 June 2026 $'000** | At 31 December 2025 $'000 |
|---|---|---|
| Within 60 days of supplier invoice date | **5,901,427** | 5,080,489 |
| 61 to 120 days after supplier invoice date | **423,944** | 680,312 |
| More than 120 days but within 12 months after supplier invoice date | **115,232** | 154,303 |
| More than 12 months after supplier invoice date | **78,351** | 51,296 |
| | **6,518,954** | 5,966,400 |

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 15 CAPITAL, RESERVES AND DIVIDENDS

### (a) DIVIDENDS

#### (i) Dividends payable to equity shareholders of the Company attributable to the interim period

The Board of Directors does not recommend the payment of an interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil).

#### (ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved during the interim period

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| Final dividend in respect of the previous financial year, approved during the following interim period, of 15.3 HK cents (2025: 17.0 HK cents) per share | **119,876** | 134,095 |

The final dividend has been recognised as dividend payable in the consolidated statement of financial position as at 30 June 2026.

### (b) EQUITY SETTLED SHARE-BASED TRANSACTIONS

**Share award plan**

During the six months ended 30 June 2026, the Group purchased a total number of 1,658,000 shares on the market at a total consideration of approximately $7,296,000 the purpose of the share award plan.

On 14 April 2025, the Company awarded a total of 3,339,000 ordinary shares to the eligible persons including its directors and employees. Among the 3,339,000 awarded shares, the first 40% of the awarded shares were vested to the eligible persons on 8 May 2025, the second 30% of the awarded shares were vested on 29 April 2026, and the remaining 30% shall be vested on 29 April 2027. Further details are set out in the Company's announcement dated 14 April 2025.

## 16 NON-CONTROLLING INTERESTS

On 2 April 2026, Ample Bonus Limited, a subsidiary of the Group, entered into a capital injection agreement with the non-controlling shareholders to increase the capital in REHEO by Ample Bonus Limited and one non-controlling shareholder with the amount of approximately $41,465,000 (RMB36,614,000) and $16,553,000 (RMB14,616,000), respectively. Upon the completion of transaction, the equity interests in REHEO owned by Ample Bonus Limited would be increased from 50.10% to 56.17%.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 17 FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

### (a) FINANCIAL ASSETS AND LIABILITIES MEASURED AT FAIR VALUE

#### (i) Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

— Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.

— Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.

— Level 3 valuations: Fair value measured using significant unobservable inputs.

| | Fair value at 30 June 2026 $'000 | Fair value measurements as at 30 June 2026 categorised into Level 1 $'000 | Level 2 $'000 | Level 3 $'000 |
|---|---|---|---|---|
| **Recurring fair value measurements** | | | | |
| Listed equity securities | **34,536** | **34,536** | **–** | **–** |
| Unlisted equity securities | **1** | **–** | **–** | **1** |
| | **34,537** | **34,536** | **–** | **1** |

| | Fair value at 31 December 2025 $'000 | Fair value measurements as at 31 December 2025 categorised into Level 1 $'000 | Level 2 $'000 | Level 3 $'000 |
|---|---|---|---|---|
| **Recurring fair value measurements** | | | | |
| Structured products | 16,642 | – | 16,642 | – |
| Listed equity securities | 73,304 | 73,304 | – | – |
| Unlisted equity securities | 1,900 | – | – | 1,900 |
| | 91,846 | 73,304 | 16,642 | 1,900 |

During the six months ended 30 June 2026, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3 (2025: Nil).

The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 17 FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS (Continued)

### (a) FINANCIAL ASSETS AND LIABILITIES MEASURED AT FAIR VALUE (Continued)

#### (ii) Information about Level 3 fair value measurements

The fair value of unlisted equity securities is approximated using their purchase price based on comparable transactions approach as the Directors consider that it represents the unlisted equity securities' most recent market value. The valuation approach requires significant judgement, assumption and inputs, including market information of recent transactions (such as recent fund raising transactions undertaken by the investees).

The movements during the period in the balance of these Level 3 fair value measurements are as follows:

| | Six months ended 30 June | |
|---|---|---|
| | **2026** | 2025 |
| | **$'000** | $'000 |
| Unlisted equity securities: | | |
| At 1 January | **1,900** | 1,700 |
| Proceeds on disposal | **(2,910)** | – |
| Fair Value adjustment | **968** | – |
| Exchange adjustment | **43** | 26 |
| At 30 June | **1** | 1,726 |

### (b) FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES CARRIED AT OTHER THAN FAIR VALUE

The carrying amounts of the Group's financial instruments carried at cost or amortised cost were not materially different from their fair values as at 30 June 2026 and 31 December 2025.

## 18 MATERIAL RELATED PARTY TRANSACTIONS

### (a) TRANSACTIONS WITH RELATED PARTIES

The following transactions were carried out with related parties, including BOE Technology Group Co., Ltd. ("BOE"), the parent of the Company, and its subsidiaries other than the Group (collectively "BOE Group"), except for disclosed elsewhere in these unaudited condensed consolidated interim financial report:

| | | Six months ended 30 June | |
|---|---|---|---|
| | | **2026** | 2025 |
| | Notes | **$'000** | $'000 |
| Purchase of goods from BOE Group | 1 | **2,945,852** | 2,384,787 |
| Purchase of PPE and intangible assets from BOE Group | 2 | **1,717** | 11,130 |
| Lease of PPE from BOE Group | 2 | **476** | 549 |
| Trademark licence fee paid to BOE Group | 3 | **20,573** | 12,246 |
| Subcontracting fee charged to BOE Group | 4 | **6,524** | 959 |
| Product development service fee paid to BOE Group | 5 | **9,476** | – |
| Product processing service fee paid to BOE Group | 6 | **10,160** | – |
| Lease of right-of-use assets | 7 | **2,929** | – |
| Lease of fixed rental payment expenses | 7 | **2,029** | – |

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 18 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

### (a) TRANSACTIONS WITH RELATED PARTIES (Continued)

Notes:

1. The transactions were conducted based on the terms as governed by the master purchase agreement entered into between the Company and BOE on 6 September 2021. The renewed master purchase agreement ("Renewed Master Purchase Agreement") was entered on 10 October 2024 and extended the terms to 31 December 2027. Further details are set out in the Company's announcement dated 10 October 2024. The transactions as contemplated under the Renewed Master Purchase Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

2. The transactions were conducted based on the terms as governed by the master framework agreement entered into between the Company and BOE on 22 July 2022. The agreement was renewed on 29 May 2024.The renewed master framework agreement ("Renewed Master Framework Agreement") was entered on 23 December 2025 and extended the terms to 31 December 2027. Further details are set out in the Company's announcement dated 23 December 2025. The transactions as contemplated under the Renewed Master Framework Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

3. The transactions were conducted based on the terms as governed by the renewed trademark licence agreement ("Renewed Trademark Licence Agreement") on 21 December 2022 to extend the terms to 31 December 2024. The agreement was renewed on 30 December 2024 and extended the terms to 31 December 2026. Further details are set out in the Company's announcement dated 30 December 2024. The transactions as contemplated under the Trademark Licence Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

4. The transactions were conducted based on the terms as governed by the master subcontracting agreement entered into between the Company and BOE on 29 April 2022. The renewed master subcontracting agreement ("Renewed Master Subcontracting Agreement") was entered on 30 May 2025 and extended the terms to 31 December 2027. Further details are set out in the Company's announcement dated 30 May 2025. The transactions as contemplated under the Renewed Master Subcontracting Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

5. The transactions were conducted based on the terms as governed by the product development services agreement ("Product Development Service Agreement") entered into between the Company and BOE on 23 September 2025. Further details are set out in the Company's announcement dated 23 September 2025. The transactions as contemplated under the Product Development Service Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

6. The transactions were conducted based on the terms as governed by the master product processing agreement ("Master Product Processing Agreement") entered into between the Company and BOE on 11 December 2025. Further details are set out in the Company's announcement dated 11 December 2025. The transactions as contemplated under the Master Product Processing Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

7. The transactions were conducted based on the terms as governed by the framework tenancy agreement ("Tenancy Agreement") entered into between the Company and BOE on 1 May 2026. Further details are set out in the Company's announcement dated 4 May 2026. The transactions as contemplated under the Tenancy Agreement constitute continuing connected transaction as defined in Chapter 14A of the Listing Rules.

The above transactions are presented net of value added tax.

### (b) BALANCES WITH RELATED PARTIES

At 30 June 2026, included in trade and other payables were amounts due to BOE Group for the purchase cost and other expenses payable of $1,320,956,000 (31 December 2025: $1,012,497,000). Non-current deposits of $32,581,000 (31 December 2025: $26,263,000) were paid to BOE Group for the purchase of the TFT panels toolings for manufacturing TFT modules. Prepayment of $6,694,000 (31 December 2025: $5,693,000) made to BOE Group were included in trade and other receivables, deposits, prepayments and other contract costs in the consolidated statement of financial position.

Other than non-current deposits, balances with related parties are unsecured, interest-free and are recoverable within one year.

# NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

(Expressed in Hong Kong dollars otherwise indicated)

## 19 COMMITMENTS

Capital commitments outstanding at the end of the reporting period not provided for in the Group's financial statements were as follows:

| | At 30 June 2026 $'000 | At 31 December 2025 $'000 |
|---|---|---|
| Contracted for | 222,950 | 262,137 |

## 20 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS, AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE SIX MONTHS ENDED 30 JUNE 2026

A number of amendments and new standards are not yet mandatory for annual periods beginning 1 January 2026. Earlier application is permitted; however, the Group has not early adopted any new or amended standards in preparing this interim financial report.

The following updates the information provided in the last annual financial statements about the possible impacts of HKFRS 18 which may have a significant impact on the Group's consolidated financial statements when adopted.

HKFRS 18, *Presentation and disclosure in financial statements*

HKFRS 18 will replace HKAS 1 *Presentation of financial statements* and aims to improve the transparency and comparability of information about an entity's financial statements. HKFRS 18 is effective for annual reporting periods beginning on or after 1 January 2027 and is to be applied retrospectively.

Among other changes, under HKFRS 18, entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, income taxes and discontinued operations categories. Entities are also required to provide specific disclosures about management-defined performance measures in a single note in the financial statements.

The Company does not plan to early adopt HKFRS 18 and is still in the process of assessing the impact of the adoption.