SF HOLDING 順豐控股

S.F. Holding Co., Ltd.
順豐控股股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 6936)

COMPLETION OF THE ISSUE OF CNY5,000,000,000 1.75 PER CENT. GUARANTEED NOTES DUE 2029 AND CNY5,000,000,000 1.85 PER CENT. GUARANTEED NOTES DUE 2031

Joint Global Coordinators, Joint Bookrunners and Joint Lead Managers

HSBC | **ICBC International** | **Bank of China (Hong Kong)** | **CITIC Securities**

BOCOM International | **China International Capital Corporation**

Joint Bookrunners and Joint Lead Managers

ABC International | **China CITIC Bank International** | **China Construction Bank (Asia)** | **China Everbright Bank Hong Kong Branch**

Citigroup | **CMBC Capital** | **CMB Wing Lung Bank Limited** | **DBS Bank Ltd.**

Guotai Junan International | **Huatai International** | **Industrial Bank Co., Ltd. Hong Kong Branch** | **Shanghai Pudong Development Bank Hong Kong Branch**

Standard Chartered Bank | **UBS**

Reference is made to the announcement of S.F. Holding Co., Ltd. (the "**Company**") dated September 16, 2026 (the "**Announcement**") in relation to the proposed issue of the CNY5,000,000,000 1.75 per cent. guaranteed notes due 2029 and the CNY5,000,000,000 1.85 per cent. guaranteed notes due 2031 (the "**Notes**"). Unless otherwise defined, all capitalized terms used herein shall have the same meanings as defined in the Announcement.

The Board is pleased to announce that all conditions precedent under the Subscription Agreement have been satisfied, and the issue of the Notes was completed on September 22, 2026.

The gross proceeds of the issue of the Notes will be CNY10 billion before deducting the fees and commission payable to the Joint Lead Managers and other expenses payable in connection with this offering. The net proceeds of the issue of the Notes will be used for refinancing and/or general corporate purposes for use by the Group.

The listing of and permission to deal in the Notes on the Hong Kong Stock Exchange is expected to become effective on September 23, 2026.

By Order of the Board
S.F. Holding Co., Ltd.
GAN Ling
Joint Company Secretary

Shenzhen, the PRC, September 22, 2026

As at the date of this announcement, the board of directors of the Company comprises Mr. Wang Wei as chairman and executive director, Mr. Ho Chit and Mr. Xu Bensong as executive directors; and Mr. Chan Charles Sheung Wai, Mr. Lee Carmelo Ka Sze and Dr. Ding Yi as independent non-executive directors.