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YSB Inc.

藥師幫股份有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 9885)

SUPPLEMENTAL ANNOUNCEMENT

References are made to the announcements of YSB Inc. (the “**Company**”, together with its subsidiaries and consolidated affiliated entities, the “**Group**”) dated 15 October 2024, 28 October 2024, 26 November 2024, 14 January 2025, 23 March 2026 and 20 August 2026 (the “**Announcements**”), in relation to, among others, the acquisition of the Target Company and updates on the latest status of the Acquisition. Terms used herein shall have the same meanings as defined in the Announcements unless otherwise stated.

The Company would like to supplement that any failure to achieve the performance targets under the new three-year performance undertaking does not affect the salaries and benefits that the Founders and other core management team members receive under their respective employment contracts, nor does it impact the Acquisition. The new performance undertaking does not amend the Contingent Consideration arrangement. The Undertaking is not a supplemental agreement or an additional arrangement to the Agreement, nor is it a part of the conditions of the Acquisition. The Founders are making these performance undertakings as employees of the Group, and the arrangements under the new performance undertaking are similar to how the Company’s management incentivise other employees to align their interests with those of the Company, thus contribute to the stable growth of the Group.

The Company will make further announcement(s) in relation to the Acquisition as and when appropriate. Shareholders and potential investors are reminded to exercise caution when dealing in the Shares of the Company.

By order of the Board
YSB Inc.
Mr. Buzhen Zhang
Chairman and executive Director

Hong Kong, 22 September 2026

As of the date of this announcement, the Board comprises Mr. Buzhen Zhang and Mr. Fei Chen as executive Directors, and Mr. Ziyang Zhu as the non-executive Director, and Ms. Rong Shao, Mr. Sam Hanhui Sun and Mr. Hongqiang Zhao as independent non-executive Directors.