



## TCL ELECTRONICS HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

Stock code: 01070

# INTERIM REPORT 2026





Worldwide Olympic Partner





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**CORPORATE INFORMATION\*****BOARD OF DIRECTORS****Executive Directors**

Ms. DU Juan (Chairperson)  
Mr. ZHANG Shaoyong (CEO)  
Mr. PENG Pan (CFO)  
Mr. SUN Li

**Independent Non-Executive Directors**

Professor WANG Yijiang  
Mr. LAU Siu Ki  
Mr. HUI Chi Kin Max

**JOINT COMPANY SECRETARIES**

Mr. SONG Honghai (appointed as a joint company secretary with effect from 4 September 2026)  
Ms. CHOY Fung Yee, Solicitor, Hong Kong  
Mr. CHEN Ming (resigned as a joint company secretary with effect from 4 September 2026)

**AUTHORISED REPRESENTATIVES**

Ms. DU Juan  
Ms. CHOY Fung Yee, Solicitor, Hong Kong  
Mr. PENG Pan (alternate authorised representative to both Ms. DU Juan and Ms. CHOY Fung Yee)

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\* The latest practicable date for ascertaining information in this section is 18 September 2026.

## FINANCIAL HIGHLIGHTS

|                                                      | Six months ended 30 June    |                             | Change |
|------------------------------------------------------|-----------------------------|-----------------------------|--------|
|                                                      | 2026                        | 2025                        |        |
|                                                      | (unaudited)<br>HK\$ Million | (unaudited)<br>HK\$ Million |        |
| Revenue                                              | <b>63,763</b>               | 54,777                      | 16.4%  |
| Gross profit                                         | <b>10,904</b>               | 8,366                       | 30.3%  |
| Profit after tax                                     | <b>1,618</b>                | 1,048                       | 54.4%  |
| Profit attributable to owners of the parent          | <b>1,529</b>                | 1,090                       | 40.2%  |
| Non-HKFRS measure:                                   |                             |                             |        |
| Adjusted profit attributable to owners of the parent | <b>1,635</b>                | 1,060                       | 54.3%  |

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW AND OUTLOOK

#### 1. Overview

##### **Global TV Industry Stabilises as Large-Sized TVs and Premiumisation Trends Continue to Accelerate, with On-Device AI Empowering Innovation in the Consumer Electronics Industry**

In the first half of 2026, the global economy experienced a differentiated recovery amid a complex global trade landscape, while the TV industry demonstrated resilience and market demand rebounded. Global TV shipment increased by 4.8% year-on-year in the first half of 2026<sup>1</sup>. As the 2026 World Cup boosted industry demand during the first half of the year, coupled with the consumption upgrade trend, the global TV market is experiencing an upgrade from being “size-oriented” to placing equal emphasis on “large-sized screens and ultimate experiences”. Consumer demand for display technologies, intelligent voice and gesture interaction, and multi-device collaboration continued to increase, with purchase intentions for large-sized flagship models strengthening significantly. In the first half of 2026, global Mini LED TV shipment increased by 119.2% year-on-year to approximately 10.53 million sets<sup>2</sup>; demand for large-sized TVs grew rapidly, with global shipment of 75-inch and above TVs increasing by 9.4% year-on-year to approximately 12.57 million sets<sup>3</sup>.

With the accelerated large-scale adoption of generative AI, the consumer electronics industry is undergoing profound industry-wide transformation. AI-powered proactive service capabilities have continued to empower home scenarios, driving demand for smart home devices, while the penetration of AI functionalities across home appliances, wearable devices and home companion robots continued to increase. The global on-device AI market is expected to grow from RMB321.9 billion in 2025 to RMB1.223 trillion in 2029, representing a compound annual growth rate of 39.6%<sup>4</sup>. Smart glasses are expected to enter a phase of large-scale growth from 2026, with global sales volume of AI smart glasses projected to reach 16 million sets in 2026, while global AR glasses sales volume is expected to reach 1.8 million sets, representing a year-on-year increase of 64%<sup>5</sup>.

<sup>1</sup> Source: Omdia, global brand TV shipment for the first half of 2026.

<sup>2</sup> Source: Omdia, global brand Mini LED TV shipment for the first half of 2026.

<sup>3</sup> Source: Omdia, global brand TV shipment for the first half of 2026.

<sup>4</sup> Source: Frost & Sullivan.

<sup>5</sup> Source: Wellsenn.

## MANAGEMENT DISCUSSION AND ANALYSIS

Following a period of rapid expansion, the photovoltaic industry has entered a phase of structural adjustment. In the first half of 2026, the PRC photovoltaic market entered an adjustment cycle, with newly installed photovoltaic capacity reaching 72.1GW, representing a year-on-year decline of approximately 66% due to a high base last year, with growth rate significantly decelerating compared to the same period last year, but scale of growth was still above the average level in the first halves of 2021 to 2024<sup>6</sup>.

### **“Globalisation” and “Premiumisation” Dual Growth Drivers with Continued Improvement in Operating Quality**

Against the backdrop of a new industry landscape, the Group capitalised on market opportunities and firmly implemented its dual-engine strategy of “Globalisation” and “Premiumisation”, continuously expanding its global market presence while accelerating product mix upgrades. The Group continued to strengthen its core product competitiveness through long-term R&D investment, advance industrial synergies and resource integration, and further explore cooperation opportunities with high-quality global channels, thereby further strengthening its competitive advantages in international markets. Meanwhile, on 31 March 2026 (after trading hours), the Group entered into a transaction framework agreement with Sony in relation to the home entertainment sector. The parties intend to establish a joint venture combining their respective strengths in technologies, branding and supply chains to jointly build a new global home entertainment ecosystem, providing important strategic support for the Group’s expansion into the mid-to-high-end market.

For the six months ended 30 June 2026, the Group’s overall revenue recorded a year-on-year increase of 16.4% to HK\$63,763 million, primarily benefitting from the deepening of global distribution channel and the effective implementation of mid-to-high-end product portfolio upgrade strategy. Supported by continuous product mix optimisation and increased shipment proportion from Mini LED and large-sized products, the overall ASP saw a notable improvement, while gross profit recorded a significant year-on-year increase of 30.3% to HK\$10,904 million. Meanwhile, the Group continued to deepen refined operations across the entire value chain and optimise resource allocation efficiency, achieving effective cost and expense control, with the overall expense<sup>7</sup> ratio at 11.7% during the period. Bolstered by improved operating efficiency driven by AI and digital tools as well as economies of scale, the Group’s profitability continued to improve, with profit after tax recording a year-on-year growth of 54.4% to HK\$1,618 million and adjusted profit attributable to owners of the parent recording a year-on-year growth of 54.3% to HK\$1,635 million during the period. In the first half of 2026, the Group’s annualised return on equity increased by 4.2 percentage points year-on-year to 16.5%, maintaining a sound financial position.

<sup>6</sup> Source: National Energy Administration of the PRC.

<sup>7</sup> Overall expenses include selling and distribution expenses and administrative expenses.

## MANAGEMENT DISCUSSION AND ANALYSIS

On 15 July 2026 (after trading hours), the Group announced the proposed acquisition of the air-conditioning-related business under TCL Industries Holdings, with a view to comprehensively advancing its “all-category smart device layout” strategy. The transaction is expected to be completed in the fourth quarter of this year. Upon completion, the Group expects to achieve deeper synergies across globalisation, branding and supply chains, share marketing resources and realise cost reductions through economies of scale. From a financial perspective, the transaction is expected to further expand the Group’s revenue and profit scale, enhance profitability, drive a valuation re-rating towards the all-category smart device sector, and enable the Group to share the returns with Shareholders.

### **Display Business Continued to Consolidate Global Leading Advantages, Internet Business Achieved Dual Improvement in Scale and Earnings Quality, while Innovative Business Continued to Expand**

In the first half of 2026, the Group’s display business continued to perform well, with operating quality improving steadily. Driven by the continued enhancement of brand recognition, strategic deepening and expansion of its global channel network, and the ongoing upgrade of its product mix towards the mid-to-high-end and large-sized TV segments, the overall revenue from the display business increased by 24.7% to HK\$41,682 million year-on-year, while gross profit grew by 48.0% to HK\$7,694 million and gross profit margin recorded an increase of 2.9 percentage points to 18.5% year-on-year. In the first half of 2026, TCL TV maintained second globally by shipment<sup>8</sup> while global shipment of Mini LED TV increased by 77.1%, with shipment remaining No. 1 globally<sup>9</sup>. In terms of regional expansion, the Group continued to enhance channel coverage and end-market penetration, with TCL TV ranking among the top three by retail in more than 20 countries<sup>10</sup>.

<sup>8</sup> Source: Omdia, global brand TV shipment for the first half of 2026.

<sup>9</sup> Source: Omdia, global brand Mini LED TV shipment for the first half of 2026.

<sup>10</sup> Source: The Group’s internal report, based on TV retail sales volume in the first half of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

In the first half of 2026, the Group's internet business fully capitalised on opportunities arising from the evolution of AI technologies and continued to expand the scope of its services around global home scenarios, achieving improvements in both business scale and earnings quality. In international markets, through leveraging its leading global TV product scale, the Group deepened strategic cooperation with global internet giants and drove rapid revenue growth through diversified models such as pre-installation fees and operational revenue sharing. In the PRC market, the Group focused on scenario innovation and AI business innovation, leveraging its self-developed AI content ecosystem to promote software-hardware synergies between TV products and various smart hardware devices to support profit growth. In the first half of 2026, revenue from the internet business increased by 16.1% to HK\$1,693 million year-on-year, while gross profit margin further improved by 6.7 percentage points to 61.1%, with profitability under its asset-light operating model continuing to strengthen.

The innovative business maintained steady development. In the first half of 2026, revenue grew year-on-year by 2.5% to HK\$20,373 million, of which revenue from the smart connection and smart home business increased by 15.5% year-on-year. In the photovoltaic business, amid intensified competition in the market in the first half of 2026, the Group continued to adhere to its "relatively asset-light" business model, enhanced market-based power trading and deepened channel cooperation to improve operating efficiency and relative competitiveness, thereby achieving high-quality development.

### **Continued to Strengthen R&D Technologies and Global Operations to Reinforce Long-term Competitive Barriers**

In the first half of 2026, the Group's R&D expenses increased by 21.9% to HK\$1,408 million year-on-year, with a continued focus on core areas including AI-powered smart interaction, new display technologies and smart hardware. In terms of product innovation, the smart screen business leveraged AI interaction and content service capabilities to optimise and upgrade its product mix and became one of the first enterprises in the PRC to obtain L3 level TV intelligence certification for the related TV products. The Group also launched innovative hardware products including the AiMe smart companion robot, expanding into new consumer electronics categories. In display technologies, Mini LED products equipped with the flagship SQD technology continued to scale up; in the AR/XR segment, the Group achieved scalable production of full-colour Micro-LED products and completed R&D preparations for the new generation of AI glasses. At the operational level, AI applications have already covered the entire value chain spanning R&D, manufacturing, supply chain and sales, laying a solid foundation for improvements in the Group's operating efficiency.



## MANAGEMENT DISCUSSION AND ANALYSIS

In terms of production capacity layout and supply chain, amid an increasingly complex global trade environment and rising costs, the Group shifted the focus of its supply chain development towards balancing operating efficiency and supply security. Alongside the advancement of the “Globalisation 3.0” strategy, the Group leveraged a combination of integrated, platform-based, digitalised and AI-driven approaches to advance its globally distributed production capacity layout and continue building a highly resilient global supply chain network. Mainly supported by a safe, efficient, agile and green global supply chain system, TCL ranked 12th in Gartner’s 2026 Asia-Pacific Supply Chain Top 15, fully demonstrating the comprehensive strength and international competitiveness of the Group’s supply chain system.

In terms of brand recognition, TCL served as an official sponsor of national teams including Spain and Argentina for the 2026 World Cup, leveraging this premier international sporting event to enhance brand exposure, accelerate global brand building, expand its global influence and further improve its global marketing. TCL was named one of the “Kantar BrandZ Top 50 Chinese Global Brand Builders” for the tenth consecutive year, ranking 9th, with brand power increasing by 23% year-on-year. The Group continues to drive international business growth by leveraging the global synergies of its production capacity, channels and brand.

In terms of the capital market, the Group was included for the first time in major indices including the “Hang Seng Composite Large-Cap & Mid-Cap Index” and the “Hang Seng SCHK Electronics Theme Index”. Meanwhile, the Group received investment-grade ratings from three international rating agencies, namely Moody’s, S&P Global Ratings and Fitch Ratings, for the first time, demonstrating international capital market recognition of the Group’s operating performance, profitability and risk management capabilities.

## MANAGEMENT DISCUSSION AND ANALYSIS

## 2. Display Business

### 2.1 Large-sized Display

#### **TCL TV Maintained No. 2 Globally by Shipment; Mini LED TV Market Share Remained No. 1 Globally**

In the first half of 2026, driven by inventory preparation demand ahead of the World Cup, global TV market demand remained resilient, with global TV shipment increasing by 4.8% year-on-year to 99.12 million sets<sup>11</sup>. The trend towards larger screens and premiumisation continued, while consumers showed increasing interests in display technologies, voice and gesture interaction, and multi-device collaboration capabilities, further strengthening purchase intention for large-sized and mid-to-high-end products. Leveraging its strong product competitiveness and global channel advantages, the Group's large-sized display business outperformed the industry, with its overall gross profit margin improving. During the reporting period, revenue from the Group's large-sized display business amounted to HK\$35,249 million, representing a year-on-year increase of 24.3%; gross profit amounted to HK\$6,795 million, representing a year-on-year growth of 50.5%; and gross profit margin recorded a year-on-year increase of 3.4 percentage points to 19.3%. In the first half of 2026, TCL TV's global shipment market share reached 14.9%, up by 0.7 percentage points year-on-year, maintaining its No. 2 position globally, while its global sales revenue market share increased by 0.2 percentage points to 13.4%, ranking among the top three globally<sup>12</sup>.

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<sup>11</sup> Source: Omdia, global brand TV shipment for the first half of 2026.

<sup>12</sup> Source: Omdia, global brand TV shipment for the first half of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

During the reporting period, the Group continued to optimise its product mix. Shipments of 65-inch and above TCL TVs increased by 29.1% year-on-year, with shipment proportion up by 4.9 percentage points year-on-year to 33.8%; shipment of 75-inch and above TCL TVs increased by 32.5% year-on-year, with shipment proportion up by 2.9 percentage points to 17.9% year-on-year. The average screen size of global shipment reached 55.7 inches, increasing by 2.3 inches year-on-year. Global shipment of Mini LED TVs upgraded with SQD technology reached 2.43 million sets, representing year-on-year growth of 77.1%, with shipment proportion up by 6.5 percentage points year-on-year to 17.3%, while global shipment market share remained No. 1<sup>13</sup>. Shipment of QLED TVs increased by 31.4% year-on-year, with shipment proportion up by 4.5 percentage points to 28.5%, further expanding the Group's premium product portfolio. Revenue and gross profit across all international markets significantly outperformed the industry; despite overall pressure in the PRC market, the Group still achieved double-digit growth, further validating the effectiveness of its mid-to-high-end transformation and global operating capabilities.

### **International Markets**

International markets are the core growth driver of the Group's large-sized display business. In the first half of 2026, benefitting from the continued advancement of the Group's mid-to-high-end strategy and targeted brand marketing, revenue from international markets amounted to HK\$25,442 million, representing a year-on-year growth of 29.6% and accounting for 72.2% of TCL TV revenue. Gross profit in international markets increased by 70.6% year-on-year to HK\$4,818 million, with revenue and gross profit across all regions significantly outperforming the industry. The trends towards larger screens and premiumisation continued to accelerate. Shipment of 65-inch and above TCL TVs recorded a significant year-on-year growth of 40.7%, with shipment proportion recording a year-on-year increase of 5.1 percentage points to 26.0%; shipment of TCL Mini LED TVs recorded an even greater year-on-year increase of 139.4%, with shipment proportion recording an increase of 8.6 percentage points to 16.3%. Product mix optimisation and continued refined retail management drove a year-on-year increase of 4.5 percentage points in gross profit margin to 18.9%, while ASP recorded an increase of 16.5% year-on-year. Meanwhile, the Group continued to advance refined retail management, completing retail censuses and store grading systems in key countries to strengthen end-market operating capabilities.

- **European Market:** The Group comprehensively advanced full coverage of key channels, with market share continuing to increase and mid-to-high-end products delivering strong performance, driving a year-on-year growth of 17.2% in revenue

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<sup>13</sup> Source: Omdia, global brand Mini LED TV shipment for the first half of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

in the first half of 2026 and significantly outperforming the overall European market. Meanwhile, structural growth momentum was strong with shipment of 65-inch and above TCL TVs recording a year-on-year increase of 72.5%, while shipment proportion recorded an increase of 8.0 percentage points to 27.1%; shipment proportion of Mini LED TVs also recorded a year-on-year increase of 13.7 percentage points to 27.2%. Brand influence and channel coverage continued to improve, with the Group's penetration rate in key retail channels reaching 75% and ranking among the top three by retail sales volume in more than seven countries<sup>14</sup>. Going forward, the Group will continue to strengthen refined store management, improve per-store efficiency across core chain channels and further expand local channels through localised distribution networks to achieve full-channel coverage.

- **North American Market:** The Group continued to focus on implementing its mid-to-high-end strategy, with a notable improvement in product shipment mix and an increase in both revenue and ASP. In the first half of 2026, revenue recorded a growth of 26.3% year-on-year; shipment of 65-inch and above TCL TVs increased by 21.0% year-on-year, while shipment proportion increased by 4.4 percentage points to 33.8%. The effective implementation of the mid-to-high-end strategy, together with outstanding picture quality, innovative experiences and a comprehensive product portfolio, drove ASP up by over 18%. In the first half of 2026, TCL TV's sales revenue market share in the U.S. market further increased to 13.3%, ranking first in terms of growth rate, while the TCL brand index stood at 104<sup>15</sup>.
- **Emerging Market:** The Group continued to deepen localised operations across Asia Pacific, Latin America, Middle East and Africa. While further strengthening its offline channels, the Group also actively expanded e-commerce channels, with offline channels and e-commerce platforms developing in synergy to effectively unlock scale growth potential. In the first half of 2026, revenue from TCL TV grew by 37.3% year-on-year, significantly outperforming the overall Emerging Market. Shipment of 65-inch and above TCL TVs recorded a significant growth of 46.2% year-on-year, with shipment proportion recording a year-on-year increase of 4.8 percentage points to 22.4%, as the large-screen trend continued. In addition, shipment proportion of Mini LED TVs rose by 5.5 percentage points to 11.8%, driving year-on-year growth of 20% in shipment ASP. TCL TV's influence in Emerging Market continued to expand, with the brand price index exceeding 100 in more than 11 countries in the first half of 2026<sup>16</sup>.

<sup>14</sup> Source: The Group's internal report, based on TV retail sales volume in the first half of 2026.

<sup>15</sup> Source: Circana, U.S. retail market survey report, based on TV retail sales volume in the first half of 2026.

<sup>16</sup> Source: The Group's internal report, based on TV retail sales volume in the first half of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

### ***The PRC Market***

In the PRC market, as various regions gradually implemented “trade-in” policies for home appliances and expanded their coverage to a broader range of smart consumer products in 2025, expected demand in 2026 was released earlier. Together with continued weakness in the property market and consumer replacement demand, the PRC TV market remained on a downward trend in the first half of 2026, with industry retail sales volume down by 12.4% year-on-year<sup>17</sup>.

The Group leveraged its product competitiveness and achieved counter-cyclical revenue growth and outperformed the industry. In the first half of 2026, revenue recorded a year-on-year growth of 12.5% to HK\$9,807 million, while gross profit recorded a year-on-year growth of 17.0% to HK\$1,977 million. Revenue and gross profit improved significantly, benefitting from the continued scale-up of premium products, particularly SQD-Mini LED; the Group’s Mini LED TV shipment market share remained No. 1 in the industry<sup>18</sup> and its products gained market recognition. On the other hand, the large-sized screen trend continued. Shipment proportion of 65-inch and above products increased by 7.2 percentage points year-on-year to 62.6%, while shipment proportion of 75-inch and above products increased by 5.5 percentage points year-on-year to 41.8%, which drove a 10.8% year-on-year increase in overall ASP. Continued product mix optimisation effectively drove revenue and gross profit growth, while TCL TV’s retail sales volume and revenue market shares increased by 1.5 percentage points and 3.5 percentage points to 23.6% and 27.1%, respectively, demonstrating strong operating resilience.

### **2.2 Small-and-Medium-Sized Display**

#### **Deepening Presence in Key European and North American Channels, Driving the Adoption of Innovative Technologies across Consumption and Production Scenarios**

In the first half of 2026, consumer demand in the global smartphone market remained under pressure, compounded by rising component costs. Global smartphone shipment decreased by 5.1% year-on-year to 570 million sets in the first half of 2026. The global tablet market was also weak, with global tablet shipment amounting to 69.06 million sets, representing a year-on-year decrease of 5.3%<sup>19</sup>.

<sup>17</sup> Source: CMM omni-channel data, based on TV retail sales data for the first half of 2026.

<sup>18</sup> Source: CMM omni-channel data, based on Mini LED TV retail sales data for the first half of 2026.

<sup>19</sup> Source: IDC, global smartphone and tablet shipment for the first half of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

The Group's small-and-medium-sized display business continued to focus on key markets, deepening its presence in tier-one network carrier channels in Europe and North America and consolidating strategic relationships with core partners. In the first half of 2026, revenue from the Group's small-and-medium-sized display business recorded a year-on-year growth of 27.4% to HK\$5,814 million, while gross profit recorded a year-on-year increase of 31.6% to HK\$825 million. In terms of products, the Group continued to advance the innovation and iteration of its NXTPAPER eye-care display technology. The TCL NXTPAPER 70 Pro, featuring the fifth-generation NXTPAPER 4.0 eye-care display technology, received the "Eye-Care Display Technology Gold Award", while the TCL Note A1 NXTPAPER tablet received the "Smart Interaction Technology Innovation Award" at CES 2026, strengthening product competitiveness through a differentiated eye-care experience.

### **2.3 Smart Commercial Display**

#### **Optimising Commercial Display Scenarios to Build a Full-Scenario Commercial Display Product Portfolio**

The Group's smart commercial display business leveraged the resource advantages of its globally leading TV business, focusing on scenarios including offices, retail, catering, transportation, education and public venues. In the first half of 2026, revenue from the Group's smart commercial display business grew year-on-year by 23.2% to HK\$619 million, while gross profit grew by 32.0% to HK\$74 million. During the reporting period, the Group continued to expand into new commercial display categories, launching new LED all-in-one products for enterprise and education scenarios, and ultra large-screen series for premium commercial scenarios, thereby forming a full-scenario product portfolio.

## MANAGEMENT DISCUSSION AND ANALYSIS

### 3. Internet Business

#### **International Internet Business Continues to Strengthen, while the PRC Business Upgrades towards an AI-powered Smart Home Ecosystem**

Leveraging the development of its TCL TV business, the Group capitalised on opportunities arising from the evolution of AI technologies and continued to deepen its presence in the global smart home internet sector, achieving improvements in both business scale and earnings quality. In the first half of 2026, revenue from the Group's internet business amounted to HK\$1,693 million, representing a year-on-year increase of 16.1%, while gross profit amounted to HK\$1,035 million, increasing year-on-year by 30.4%. Among these, the high-margin international internet business recorded a year-on-year growth of 74.6% in revenue, which accounted for over 50% of total revenue and drove the overall gross profit margin up to 61.1%, while profitability continued to improve.

In international markets, leveraging the scale advantages of its TV end-products, the Group deepened cooperation with global internet giants including Google, Roku and Netflix, monetising through pre-installation fees and long-term operational revenue sharing. The international platform, TCL Channel, continued to enrich its content ecosystem, adding more than 110 local channels in the U.S., Brazil and France, while viewing time for live-streaming content increased by 131% year-on-year. Its video-on-demand business launched more than 4,400 content items, with viewing time increasing by 106% year-on-year. At the end of June 2026, cumulative users of the platform exceeded 53.59 million, while total average daily usage time in Europe, North America and Latin America increased by 95% year-on-year. The increase in both user scale and engagement further strengthened the foundation for business monetisation.

In the PRC market, the Group leveraged AI technologies to empower the synergistic development of its content ecosystem and smart hardware. "Dongdong Companion" effectively enhanced user activity and loyalty, while the Group had accumulated more than 80 proprietary copyrighted content titles through its AI Content Factory. The AI companion hardware product Amby Uni achieved scaled ramp-up, opening a new revenue source and driving the Group's upgrade from traditional large-screen operations towards an AI-powered smart home ecosystem.

## MANAGEMENT DISCUSSION AND ANALYSIS

### 4. Innovative Business

#### 4.1 Photovoltaic Business

##### **Focusing on the European Market while Maintaining Resilient Growth in the PRC**

In the first half of 2026, China's photovoltaic industry has entered a transition period of policy regulation and high-quality development. The Group maintained its "relatively asset-light" positioning, optimised its business structure, focused on profitability, scaled back operations in high-risk regions and expanded into core markets with strong power absorption capacity, high electricity prices and stable returns. In the industrial and commercial photovoltaic segment, the Group enhanced project operational efficiency and profitability through innovative transaction structures. In international markets, the Group continued to focus on core European countries, leveraging the synergies between SunPower's brand influence and TCL's global channel resources to accelerate the product deployment and business expansion of its "integrated energy solutions for photovoltaics, energy storage and heating" and increase the international market share.

In the first half of 2026, revenue from the Group's photovoltaic business recorded a year-on-year increase of 2.3% to HK\$11,388 million. As of 30 June 2026, the Group had accumulated more than 410 contracted industrial and commercial projects and over 2,590 dealer channels.

#### 4.2 All-category Marketing

##### **Steady Growth in Air Conditioner, Refrigerator and Washing Machine Businesses, Strategic Acquisition to Expand the All-category Business Footprint**

In the first half of 2026, revenue from the Group's all-category marketing business recorded a growth of 1.4% year-on-year to HK\$7,949 million. The Group leveraged the dual-drive strategy of "Globalisation" and "Premiumisation", whilst vigorously advancing synergistic development across all categories to build a more competitive product matrix.

## MANAGEMENT DISCUSSION AND ANALYSIS

Air conditioner products demonstrated the core concept of “Smart Health”, with AI technology defining the next generation of air conditioners. The Group launched a new generation of AI-powered healthy and comfortable air conditioner series equipped with millimetre-wave radar technology, enabling precise and comfortable airflow that automatically follows users’ movements, and received the “AWE Innovation Award” at AWE 2026. Refrigerator products continued to focus on food preservation, with the launch of deep-freezing dual-magnetic fresh-keeping series featuring core technologies that have reached an internationally leading level, enabling long-lasting freshness preservation of food ingredients. In terms of washing machines, the Group launched a number of flagship laundry-care products, including various washer-dryer combo products featuring integrated garment-care and contamination-free technologies and sales volume continued to increase and drove business growth after products launch.

### **4.3 Smart Connection and Smart Home**

#### **AI x IoT Drove Innovative Breakthroughs across Diversified Product Categories and Resulted in Steady Business Growth**

The smart connection and smart home business recorded satisfactory growth in the first half of 2026. Compared to the same period last year, revenue reached HK\$1,036 million, representing an increase of 15.5% year-on-year, and gross profit increased by 17.5% to HK\$249 million year-on-year, while gross profit margin increased by 0.4 percentage points to 24.0%.

In terms of smart home business, the Group continued to drive product innovation through AI empowerment, with categories including smart locks and cameras maintaining steady growth in the PRC offline home appliance channels. Its pioneering dual-screen AI smart lock received the “AWE Innovation Award”, further consolidating its position in the mid-to-high-end price range segment. In international markets, the Group comprehensively repositioned the brand image of its mid-to-high-end smart locks and drove its palm-vein recognition lock products into the top-tier of Amazon’s self-operated marketplace. In the smart connection product segment, the Group continues to maintain its industry-leading position as a leading international manufacturer of mobile routers and children’s smartwatches. In the first half of 2026, the Group’s broadband business delivered strong performance, with overall shipments increasing by 27.9% year-on-year, of which 5G product shipment volume surged by 62.5% year-on-year, and mobile

## MANAGEMENT DISCUSSION AND ANALYSIS

router market share ranked second globally<sup>20</sup>. Meanwhile, the children's smartwatch business demonstrated robust overseas growth momentum, with international shipments increasing by 30.2% year-on-year in the first half of 2026, ranking first in international market shipment share in the first quarter of 2026<sup>21</sup>. In addition, the Group continued to drive product innovation, successfully launching the world's first children's smartwatch desk companion, further enriching its product portfolio and usage scenarios.

In the AR/XR segment, RayNeo, which was incubated by the Group, continued to lead the industry, ranking No. 1 in shipment in global AR glasses market in the first quarter of 2026<sup>22</sup>, marking its fourth consecutive quarter at the top globally by shipment. In addition, the Group actively capitalised on market opportunities arising from the convergence of AI and IoT. TCL AiMe, the world's first modular AI companion robot, was officially launched in August 2026. The product deeply integrates AI large language model technology, precisely targeting home emotional companionship and education scenarios. Featuring modular design, natural semantic dialogue, human-like facial expression interaction, and whole-home voice collaboration capabilities, it not only achieved a complete commercialisation cycle but also opened up a new blue ocean in the consumer electronics sector for the Group, further enhancing its full-scenario smart ecosystem layout.

### 5. Outlook

Looking ahead, the Group will continue to uphold the philosophy of "Strategy Guidance, Innovation Driven, Advanced Manufacturing and Global Operation", with the dual-drive strategy of "Globalisation" and "Premiumisation" at its core. By leveraging the synergies across its global strategic footprint, premium product portfolio and highly profitable business segments, the Group will strive to steadily enhance profitability. In line with the "Globalisation 3.0" strategy, the Group will continue to evolve from product exports towards localised manufacturing, marketing and in-depth channel operations, thereby further strengthening its competitiveness in global markets. On the product front, the Group will continue to optimise its premium product mix and promote the broader application of premium technology solutions, thereby improving overall profitability. On the strategic cooperation front, the Group and Sony will integrate their respective resources to jointly build a new global home entertainment ecosystem, further consolidating the Group's competitive advantages in the global mid-to-high-end market.

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<sup>20</sup> Source: TSR, global mobile router shipment for 2025.

<sup>21</sup> Source: IDC, global children's smartwatch shipment for the first quarter of 2026.

<sup>22</sup> Source: IDC, global AR glasses shipment for the first quarter of 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

### **Acquisition of TCL Air Conditioning Business to Advance the All-category Smart Device Layout**

On 15 July 2026 (after trading hours), the Group announced its proposed acquisition of TCL air conditioning business for a total consideration of HK\$5,610 million. Subject to the fulfilment of the conditions precedent, the transaction is expected to be completed in the fourth quarter of 2026 and the financial results of TCL air conditioning business will be subsequently consolidated into the Group's financial statements.

Air conditioning products represent an important component of the Group's all-category smart device layout. The global HVAC market offers substantial growth potential, driven by multiple factors including the increasing prevalence of extreme weather, rising penetration rates in emerging markets and demand for energy-efficiency upgrades. Upon completion of the transaction, the acquisition is expected to effectively strengthen the Group's earnings base. Leveraging its mature global sales network and localised operating capabilities, the Group will accelerate the expansion of TCL air conditioning products' market share, unlock synergies across globalisation, branding and supply chains, facilitate a valuation re-rating, and continue to enhance returns for Shareholders.

### **Core Businesses Focus on Profitability Enhancement, Innovative Business Pursues Scale Expansion**

At the core business level, the large-sized display business will leverage premium technologies to consolidate its global leading position and deepen the integration and application of AI across different scenarios; the small-and-medium-sized display business will focus on high-quality markets while continuously optimising resource allocation and operating efficiency. The internet business will leverage its extensive end-product base to drive growth in the PRC market through AI empowerment, while expanding incremental opportunities in international markets through business model innovation. The home entertainment platform with Sony will integrate the technological, branding and supply chain strengths of both parties, leverage the Sony and BRAVIA™ brands, deepen its presence in the global mid-to-high-end home entertainment market, and enhance its influence in the global premium market.

In terms of innovative business, the Group will continue to deepen its "AI x IoT" strategy and accelerate the commercialisation of cutting-edge technologies. In the AR/XR segment, RayNeo will leverage its technology leadership to drive the iterative upgrade of AI smart glasses, expanding its applications across multiple scenarios including audio-visual entertainment, office and outdoor use, to seize the entry point to the spatial computing era. In the smart home segment, a home smart security ecosystem is being implemented centred on smart locks, smart storage and smart cameras. Going forward, the Group will continue to mobilise its brand, supply chain and channel resources to drive quality scale growth across its innovative business.

## MANAGEMENT DISCUSSION AND ANALYSIS

### **Deepening AI Technology Deployment and Empowering End-to-End Efficiency Upgrades through Digital Intelligence**

In terms of AI technology deployment, the Group will increase investment in areas including smart home, smart connection and AR/XR, leveraging technological innovation to drive upgrades in user experience while enhancing decision-making efficiency through digital-intelligence empowerment. At the operational level, the Group will advance the application of AI across the entire process of R&D, manufacturing, supply chain and quality management, while actively building an AI talent pool to support technological iteration and business expansion through systematic talent development.

With the advancement of “Globalisation” and “Premiumisation”, the Group has established solid competitive advantages in the market. Sales volume and market share of premium products have both increased, driving stronger brand premium and product mix optimisation to enhance profitability. The internet business has demonstrated relatively high marginal profit contribution and has become one of the Group’s future core profit growth engines. Major strategic initiatives, including the establishment of a joint venture with Sony and the acquisition of the air conditioning business, will continue to extend the boundaries of the Group’s home device business, expand its presence in the all-category smart home segment and promote the diversified upgrading of its business structure. In terms of corporate governance, during the first half of 2026, the Group established an ESG Committee to oversee and advise on the Group’s ESG strategy, policies and performance, thereby further strengthening risk oversight at the highest governance level and advancing ESG related issues, which demonstrates the Group’s commitment to pursuing sustainable development with high standards of governance. In addition, the Group aligns management interests closely with Shareholder returns through share incentive mechanisms, ensuring alignment between operating objectives and capital market expectations.

Looking ahead, the Group will continue to consolidate its global business foundation, implement a clear premiumisation development path, strengthen profit contribution from businesses and cultivate diversified growth drivers. Leveraging its core strengths in global strategic layout, technological innovation, the all-category smart device ecosystem and the home entertainment platform to be jointly established with Sony, the Group will continue to unlock its operating potential, capitalise on industry development opportunities and achieve long-term, steady, sustainable and high-quality growth.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Comparison of the First Half of 2026 and the First Half of 2025

The table below sets out the comparative figures for the first half of 2026 and the first half of 2025:

|                                                             | Six months ended 30 June |              |
|-------------------------------------------------------------|--------------------------|--------------|
|                                                             | 2026                     | 2025         |
|                                                             | (unaudited)              | (unaudited)  |
|                                                             | HK\$'000                 | HK\$'000     |
| REVENUE                                                     | <b>63,763,308</b>        | 54,777,049   |
| Cost of sales                                               | <b>(52,859,304)</b>      | (46,411,098) |
| Gross profit                                                | <b>10,904,004</b>        | 8,365,951    |
| Other income and gains                                      | <b>697,085</b>           | 894,483      |
| Selling and distribution expenses                           | <b>(4,706,776)</b>       | (4,011,576)  |
| Administrative expenses                                     | <b>(2,759,220)</b>       | (2,312,964)  |
| Research and development costs                              | <b>(1,407,841)</b>       | (1,154,499)  |
| Other operating expenses                                    | <b>(170,447)</b>         | (17,875)     |
| Impairment losses on financial and contract assets, net     | <b>(16,222)</b>          | (18,325)     |
| Finance costs                                               | <b>2,540,583</b>         | 1,745,195    |
| Share of profits and losses of:                             | <b>(361,694)</b>         | (392,234)    |
| – Associates                                                | <b>66,328</b>            | 67,885       |
| Profit before tax                                           | <b>2,245,217</b>         | 1,420,846    |
| Income tax                                                  | <b>(627,130)</b>         | (373,196)    |
| Profit for the period                                       | <b>1,618,087</b>         | 1,047,650    |
| <b>Profit attributable to owners of the parent</b>          | <b>1,528,796</b>         | 1,090,419    |
| <b>Non-HKFRS measure:</b>                                   |                          |              |
| <b>Adjusted profit attributable to owners of the parent</b> | <b>1,635,239</b>         | 1,059,892    |

## MANAGEMENT DISCUSSION AND ANALYSIS

## Revenue

The Group's revenue increased by 16.4% year-on-year from HK\$54,777 million in the first half of 2025 to HK\$63,763 million in the first half of 2026. The table below sets forth revenue by business for the six months ended 30 June 2026 and 30 June 2025:

|                                         | Six Months Ended 30 June |                                       |                 |                                       |
|-----------------------------------------|--------------------------|---------------------------------------|-----------------|---------------------------------------|
|                                         | 2026                     |                                       | 2025            |                                       |
|                                         | HK\$<br>Million          | Proportion<br>of the total<br>revenue | HK\$<br>Million | Proportion<br>of the total<br>revenue |
| <b>Display Business<sup>23</sup></b>    | <b>41,682</b>            | <b>65.3%</b>                          | 33,419          | 61.0%                                 |
| Large-Sized Display                     | 35,249                   | 55.3%                                 | 28,352          | 51.8%                                 |
| – International Markets                 | 25,442                   | 39.9%                                 | 19,632          | 35.9%                                 |
| – The PRC Market                        | 9,807                    | 15.4%                                 | 8,720           | 15.9%                                 |
| Small-and-Medium-Sized Display          | 5,814                    | 9.1%                                  | 4,563           | 8.3%                                  |
| Smart Commercial Display                | 619                      | 0.9%                                  | 504             | 0.9%                                  |
| <b>Internet Business<sup>24</sup></b>   | <b>1,693</b>             | <b>2.7%</b>                           | 1,458           | 2.7%                                  |
| <b>Innovative Business<sup>25</sup></b> | <b>20,373</b>            | <b>32.0%</b>                          | 19,875          | 36.3%                                 |
| Photovoltaic Business                   | 11,388                   | 17.9%                                 | 11,136          | 20.4%                                 |
| All-Category Marketing                  | 7,949                    | 12.5%                                 | 7,842           | 14.3%                                 |
| Smart Connection and<br>Smart Home      | 1,036                    | 1.6%                                  | 897             | 1.6%                                  |
| <b>Others</b>                           | <b>15</b>                | <b>0.0%</b>                           | 25              | 0.0%                                  |
| <b>Total Revenue</b>                    | <b>63,763</b>            | <b>100.0%</b>                         | 54,777          | 100.0%                                |

<sup>23</sup> "Display business" (including large-sized display (i.e. TV business), small-and-medium-sized display and smart commercial display) corresponds to both (i) the "TV" segment; and (ii) the display business in both "Smart mobile, connective devices and services" segment and "Smart commercial display, smart home and other businesses" segment as set out in the operating segment information in the notes to the financial statements.

<sup>24</sup> "Internet business" refers to "Internet business" as set out in the operating segment information in the notes to the financial statements.

<sup>25</sup> "Innovative business" (including photovoltaic business, all-category marketing, smart connection and smart home business) corresponds to (i) "Photovoltaic business" segment; (ii) "All-category marketing" segment; and (iii) the remaining businesses after excluding the display business and other businesses in the "Smart mobile, connective devices and services" segment and the "Smart commercial display, smart home and other businesses" segment as set out in the operating segment information in the notes to the financial statements.

## MANAGEMENT DISCUSSION AND ANALYSIS

### ***Display Business***

Revenue from the display business increased by 24.7% year-on-year from HK\$33,419 million in the first half of 2025 to HK\$41,682 million in the first half of 2026, mainly benefitting from the Group's active expansion in global markets and effectively enhanced brand influence. In the first half of 2026, TCL TV's product mix improved significantly, with revenue from the large-sized display business increasing by 24.3% year-on-year to HK\$35,249 million. Revenue from the small-and-medium-sized display business increased by 27.4% year-on-year to HK\$5,814 million. Meanwhile, the smart commercial display business focused on breakthroughs in key regions, with revenue up by 23.2% year-on-year to HK\$619 million.

### ***Internet Business***

Revenue from the internet business increased by 16.1% year-on-year from HK\$1,458 million in the first half of 2025 to HK\$1,693 million in the first half of 2026, mainly driven by continued breakthroughs in the monetisation of the international internet business, with significant improvements in content development, product experience and commercialisation capabilities, resulting in substantially enhanced monetisation capabilities.

### ***Innovative Business***

Revenue from innovative business increased by 2.5% year-on-year from HK\$19,875 million in the first half of 2025 to HK\$20,373 million in the first half of 2026, mainly driven by the continued enhancement of the photovoltaic business's capabilities in electricity trading during the reporting period, supporting steady business development, with revenue increasing by 2.3% year-on-year to HK\$11,388 million. In addition, in the first half of 2026, revenue from the smart connection and smart home business grew by 15.5% year-on-year to HK\$1,036 million, making it the fastest-growing business sector within innovative business.

### **Gross Profit and Gross Profit Margin**

The Group's overall gross profit increased by 30.3% year-on-year from HK\$8,366 million in the first half of 2025 to HK\$10,904 million in the first half of 2026. The increase in gross profit was mainly attributable to the Group's continued implementation of its mid-to-high-end business transformation strategy, improvements in TV product mix, and effective cost control measures, which drove steady year-on-year growth in overall gross profit. The gross profit margin increased by 1.8 percentage points year-on-year from 15.3% in the first half of 2025 to 17.1% in the first half of 2026, mainly due to the higher proportion of revenue from the display business, which had a relatively higher gross profit.

## MANAGEMENT DISCUSSION AND ANALYSIS

### ***Display Business***

The gross profit margin of the display business increased by 2.9 percentage points year-on-year from 15.6% in the first half of 2025 to 18.5% in the first half of 2026, mainly attributable to the Group's continued implementation of its mid-to-high-end strategy and effective improvement in product mix. The gross profit margin of the large-sized display business increased by 3.4 percentage points year-on-year from 15.9% in the first half of 2025 to 19.3% in the first half of 2026.

### ***Internet Business***

The gross profit margin of the internet business increased by 6.7 percentage points year-on-year from 54.4% in the first half of 2025 to 61.1% in the first half of 2026, mainly driven by the increase in the proportion of revenue contributed by the higher-gross profit margin international internet business to over 50%.

### ***Innovative Business***

The gross profit margin of innovative business decreased by 1.2 percentage points year-on-year from 11.9% in the first half of 2025 to 10.7% in the first half of 2026, mainly due to the combined impact of a decline in the gross profit margin of the photovoltaic business and increased costs in the all-category marketing business.

### ***Other Income and Gains***

Other income and gains decreased by 22.1% year-on-year from HK\$894 million in the first half of 2025 to HK\$697 million in the first half of 2026, mainly due to a net foreign exchange loss recorded during the period and a decrease in interest income resulting from a reduction in the Group's financial asset investment scale.

### ***Selling and Distribution Expenses***

Selling and distribution expenses increased by 17.3% year-on-year from HK\$4,012 million in the first half of 2025 to HK\$4,707 million in the first half of 2026, mainly due to the Group's strategic increase in investments in brand marketing and product promotion, as well as increases in staff salaries and bonus provisions driven by strong business performance and warehousing expenses.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Administrative Expenses

Administrative expenses increased by 19.3% year-on-year from HK\$2,313 million in the first half of 2025 to HK\$2,759 million in the first half of 2026, mainly due to foreign exchange losses recorded by the Group during the reporting period, as well as increases in salaries, bonuses and employee benefits.

### R&D Costs

R&D costs increased by 21.9% year-on-year from HK\$1,154 million in the first half of 2025 to HK\$1,408 million in the first half of 2026, mainly due to the Group's continued increase in investment in high-end display technologies and AI.

### Other Operating Expenses

Other operating expenses increased significantly by 853.5% year-on-year from HK\$17.88 million in the first half of 2025 to HK\$170 million in the first half of 2026, mainly due to losses related to put options and net fair value losses on options recorded by the Group in the first half of 2026.

### Impairment Losses on Financial and Contract Assets, Net

Impairment losses on financial and contract assets, net decreased by 11.5% year-on-year from HK\$18.33 million in the first half of 2025 to HK\$16.22 million in the first half of 2026, mainly due to a reversal of impairment losses on contract assets.

### Finance Costs

Finance costs decreased by 7.8% year-on-year from HK\$392 million in the first half of 2025 to HK\$362 million in the first half of 2026, mainly due to lower interest expenses on bill discounting during the reporting period.

### Share of Profits and Losses – Associates

Share of profits decreased by 2.3% year-on-year from HK\$67.89 million in the first half of 2025 to HK\$66.33 million in the first half of 2026, mainly due to foreign exchange losses incurred by the Group's associates, which adversely affected their profitability.

## MANAGEMENT DISCUSSION AND ANALYSIS

### **Profit before Tax**

Profit before tax increased by 58.0% year-on-year from HK\$1,421 million in the first half of 2025 to HK\$2,245 million in the first half of 2026, mainly due to significant improvements in operating quality across multiple business lines, including the display business and internet business during the reporting period.

### **Income Tax**

Income tax increased by 68.0% year-on-year from HK\$373 million in the first half of 2025 to HK\$627 million in the first half of 2026, mainly due to increases in profit before tax recorded by certain subsidiaries of the Company during the reporting period.

### **Profit for the Period and Profit Attributable to Owners of the Parent**

Profit for the period increased by 54.4% year-on-year from HK\$1,048 million in the first half of 2025 to HK\$1,618 million in the first half of 2026. Profit attributable to owners of the parent increased by 40.2% year-on-year from HK\$1,090 million in the first half of 2025 to HK\$1,529 million in the first half of 2026. The increase was mainly attributable to the Group's active expansion in global markets, continued optimisation of its product mix and effective expansion of revenue scale, together with increased R&D investment in high-end display technologies and AI, proactive deployment of global supply chains and channels, and continued optimisation of its expense structure, resulting in significant improvements in operating quality and profitability.

### **Non-HKFRS Measure: Adjusted Profit Attributable to Owners of the Parent**

The adjusted profit attributable to owners of the parent increased by 54.3% year-on-year from HK\$1,060 million in the first half of 2025 to HK\$1,635 million in the first half of 2026, primarily attributable to the significant improvement in the operating performance of multiple business lines during the reporting period, including the display business and internet business. This improvement was also driven by economies of scale, enhanced quality and efficiency, and continued improvements in operating efficiency.



## MANAGEMENT DISCUSSION AND ANALYSIS

To supplement the Group's consolidated results prepared and presented in accordance with HKFRS Accounting Standards issued by the HKICPA, the Group uses adjusted profit attributable to owners of the parent as an additional financial measure. The Group defines adjusted profit attributable to owners of the parent as profit attributable to owners of the parent after adding back the following adjustments: (i) (gain)/loss from investment companies, net; (ii) (gain)/loss on disposal and liquidation of subsidiaries, net; (iii) (gain)/loss related to call options and put options, net; (iv) (gain)/loss on disposal of non-current assets, net; and (v) related income tax effect.

Whilst adjusted profit attributable to owners of the parent is not required by or presented in accordance with HKFRS Accounting Standards, the management of the Group believes that such non-HKFRS financial measure provides useful supplementary information to investors in assessing the results of the Group's core businesses by excluding the impact of certain non-cash items, investments and non-current assets transactions. However, such unaudited non-HKFRS financial measure should be regarded as a supplement to, and not substitute for, the Group's financial results prepared in accordance with HKFRS Accounting Standards. In addition, the definition of such non-HKFRS financial measure does not have a standardised meaning prescribed by HKFRS Accounting Standards and therefore may not be comparable to similar measures presented by other companies, and may differ from similar terminology used by other companies. Accordingly, the use of such non-HKFRS measure has limitation as an analytical tool, and investors should not consider it in isolation form, or as a substitute for analysis of our results of operations or financial conditions as reported under HKFRS Accounting Standards.

## MANAGEMENT DISCUSSION AND ANALYSIS

The following table sets forth reconciliations of the Group's adjusted profit attributable to owners of the parent to the nearest comparable financial measure (profit attributable to owners of the parent) prepared and presented in accordance with HKFRS Accounting Standards.

|                                                                            | Six months ended 30 June |             |
|----------------------------------------------------------------------------|--------------------------|-------------|
|                                                                            | 2026                     | 2025        |
|                                                                            | (unaudited)              | (unaudited) |
|                                                                            | HK\$'000                 | HK\$'000    |
| Profit attributable to owners of the parent, as reported                   | <b>1,528,796</b>         | 1,090,419   |
| (Gain)/loss from investment companies, net <sup>26</sup>                   | <b>(10,660)</b>          | (5,181)     |
| (Gain)/loss on disposal and liquidation of subsidiaries, net <sup>27</sup> | <b>–</b>                 | (745)       |
| (Gain)/loss related to call options and put options, net <sup>28</sup>     | <b>111,919</b>           | (18,425)    |
| (Gain)/loss on disposal of non-current assets, net <sup>29</sup>           | <b>3,819</b>             | (8,643)     |
| Related income tax effect <sup>30</sup>                                    | <b>1,365</b>             | 2,467       |
| Non-HKFRS measure:                                                         |                          |             |
| Adjusted profit attributable to owners of the parent                       | <b>1,635,239</b>         | 1,059,892   |

<sup>26</sup> (Gain)/loss from investment companies, net includes net (gains)/losses on deemed disposals, disposals, liquidations, and deemed partial purchases/disposals of investment companies.

<sup>27</sup> (Gain)/loss on disposal and liquidation of subsidiaries, net includes gains on bargain purchase, and net (gains)/losses on deemed disposals, disposals and liquidation of subsidiaries.

<sup>28</sup> (Gain)/loss related to call options and put options, net includes changes in fair value of call options and put options, net (gains)/losses related to put option and net (gains)/losses on settlement of expired call options.

<sup>29</sup> (Gain)/loss on disposal of non-current assets, net includes net (gains)/losses on disposal of fixed assets, other intangible assets, right-of-use assets and other assets.

<sup>30</sup> Related income tax effect refers to the income tax effect of non-HKFRS adjustments.

## MANAGEMENT DISCUSSION AND ANALYSIS

### FINANCIAL REVIEW

#### Significant Investments, Acquisitions and Disposals

Reference is made to the announcements of the Company dated 31 March 2026 and 11 May 2026. Unless otherwise specified, capitalised terms used under this section shall have the same meanings as those defined in the aforesaid announcements.

On 31 March 2026 (after trading hours), TTE Corporation entered into the Transaction Framework Agreement with Sony, pursuant to which (i) TTE Corporation and Sony agreed to form a joint venture, i.e. the NewCo, which would assume the Business; and (ii) TTE Corporation agreed to purchase, and Sony agreed to sell, 100% of the SOEM Shares.

Pursuant to the Transaction Framework Agreement, the Initial Closing Consideration for the subscription for 51% of the NewCo Shares and purchase of 100% of the SOEM Shares shall be JPY75,399 million (equivalent to approximately HK\$3,781 million), subject to a customary closing accounts adjustment mechanism. After the completion of the Transaction, the Group will hold 51% and Sony will hold 49% of the shares of the NewCo.

On 31 March 2026 (after trading hours), the Company entered into the Purchaser Guarantee Agreement with Sony, pursuant to which the Company unconditionally and irrevocably, and jointly and severally, guaranteed to Sony and its successors and permitted assigns the due and punctual performance and satisfaction by TTE Corporation of its covenants and obligations under or in connection with the Transaction Framework Agreement, the Joint Venture Agreement and the Transition Services Agreement.

On or prior to the Closing Date, TTE Corporation and the NewCo will enter into the Share Subscription Agreement in respect of the subscription of 51% NewCo Shares by TTE Corporation; further, the parties and/or certain of their affiliates will also enter into the other Ancillary Agreements as follows:

- (i) TTE Corporation and Sony will enter into the Joint Venture Agreement for the establishment, operation and governance of the NewCo, pursuant to which the initial capital contribution percentage to the NewCo from Sony and TTE Corporation shall be 49% and 51% respectively. The agreement will take effect upon the Closing Date. Pursuant to the Joint Venture Agreement, among others, TTE Corporation will grant the Sony Put Option and Default Exit Right to Sony, and Sony will grant the Default Call Option to TTE Corporation.

**MANAGEMENT DISCUSSION AND ANALYSIS**

- (ii) TTE Corporation and Sony will enter into the Transition Services Agreement, pursuant to which Sony shall provide, or shall cause its affiliates or third party suppliers to provide, services including information technology, human resources, intellectual property, accounting and other transition services to the NewCo, SOEM and relevant affiliates aiming at the Business continuity of the aforesaid service recipients without disruption.
- (iii) NewCo and Sony will enter into the Patent/Know-How License Agreement, pursuant to which Sony shall grant to the NewCo a non-exclusive, sublicensable (only in accordance with the terms of the Patent/Know-how License Agreement) and non-transferable license under certain intellectual property rights to exploit the Licensed Products worldwide in accordance with the terms thereof, effective as of the Closing Date until termination or expiration of the Joint Venture Agreement.
- (iv) NewCo and Sony will enter into the Brand License Agreement, pursuant to which Sony shall grant to the NewCo a non-exclusive, sublicensable (only in accordance with the terms of the Brand License Agreement) and non-transferable license to use the trademark “SONY” on the Licensed Products and promotional materials worldwide in accordance with the terms thereof.

On 11 May 2026 (after trading hours), TTE Corporation and Sony entered into an Amendment Agreement to amend the agreed form of Joint Venture Agreement to include a cap to the aggregate amount of the Put Price for all three tranches of the Sony Put Option, which shall in no event exceed JPY100 billion (equivalent to approximately HK\$4.9 billion). Save as varied by the Amendment Agreement, the terms of the Transaction Framework Agreement and the Joint Venture Agreement remain unchanged.

On 11 May 2026 (after trading hours), T.C.L. Industries (H.K.) issued a payment letter to Sony, pursuant to which T.C.L. Industries (H.K.) undertook to Sony that, in the event that each amount of, any sum amount of, or the aggregate amount of the Put Price for each tranche of Sony Put Option exceeds the Aggregate Exercise Price Cap, T.C.L. Industries (H.K.) shall pay Sony an amount equal to such excess on the relevant closing date, so as to make up for the shortfall between the Aggregate Exercise Price Cap and the amount that would otherwise be payable by TTE Corporation under Sony Put Option but for such cap.

For further details, please refer to the Company’s announcements dated 31 March 2026 and 11 May 2026. All transactions under the aforementioned agreements had not been completed as of 30 June 2026.

Save as disclosed above, the Group had no significant investment held as at 30 June 2026, and did not undertake any material acquisition or disposal of subsidiaries, associates or joint ventures during the six months ended 30 June 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Future Plans on Material Investments or Capital Assets

As disclosed in the announcement of the Company dated 24 August 2026, the Company is considering a potential spin-off and separate listing of the Group's photovoltaic business segment by way of distribution in specie (the "Potential Spin-off"). The Company will comprehensively and prudently assess the potential impact of implementing the Potential Spin-off with a view to maximising the interests of the Shareholders and will make further announcement(s) in compliance with the Listing Rules as and when appropriate. For details, please refer to the aforesaid announcement.

Save as disclosed in this interim report, the Group does not have any current concrete plan for material investments or capital assets.

### Liquidity and Financial Resources

The Group's principal financial instruments to manage liquidity risk comprise bank loans, factorings, cash and short-term deposits. The main objective for the use of these financial instruments is to maintain continuity of funding and flexibility at the lowest cost possible.

The cash and cash equivalents of the Group as at 30 June 2026 amounted to approximately HK\$14,250,958,000, increasing by 5.4% compared with that as at 31 December 2025, of which 49.8% was in U.S. dollars, 29.0% was in Renminbi, 10.2% was in Euros, 0.4% was in Hong Kong dollars and 10.6% was in other currencies for overseas operations.

For the purpose of day-to-day liquidity management and future expansion, the Group has access to bank and other borrowings. The bank and other borrowings of the Group as at 30 June 2026 were approximately HK\$8,372,026,000 which were interest-bearing at fixed and floating rates from 1.55% to 12.27% and denominated in U.S. dollars, Renminbi and Pakistani Rupee. The maturity profile of borrowings ranged from on demand to within fourteen years. It is the intention of the Group to maintain a mix of equity and debt to ensure an efficient capital structure and in view of the reasonable interest rate. There was no material change in available credit facilities when compared with the year ended 31 December 2025 and there was no asset held under finance lease as at 30 June 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

As at 30 June 2026, the Group's gearing ratio was 0% since the Group's cash and cash equivalents, and restricted cash and pledged deposits of approximately HK\$14,529,659,000 were higher than the total interest-bearing bank and other borrowings and lease liabilities of approximately HK\$8,905,777,000. Gearing ratio was calculated by net borrowings (i.e. total interest-bearing bank and other borrowings and lease liabilities, less cash and cash equivalents, and restricted cash and pledged deposits), divided by equity attributable to owners of the parent. The maturity profile of such borrowings ranged from on demand to within sixty-one years.

### Pledge of Assets

As at 30 June 2026, the Group had restricted cash and pledged deposits balance of approximately HK\$278,701,000 (31 December 2025: HK\$506,325,000), trade receivables of approximately HK\$775,000 (31 December 2025: HK\$1,676,000), other receivables of approximately HK\$92,240,000 (31 December 2025: HK\$68,086,000) and no debt investments at amortised cost (31 December 2025: HK\$169,130,000) which were pledged as the balance of performance and quality guarantees, financial assets and banking facilities for the Group.

### Capital Commitments and Contingent Liabilities

As at 30 June 2026, the Group had capital commitments which were contracted but not provided for of approximately HK\$3,826,340,000 (31 December 2025: HK\$170,264,000) and no capital commitments which were authorised but not contracted for (31 December 2025: Nil).

As at 30 June 2026, the Group had the following contingent liabilities which have not been provided for in the financial statements:

TCL SEMP Eletroeletronicos is currently a respondent in a tax assessment dispute in Brazil with the Brazilian tax authority for alleged improper application of tax credits for the financial years of 2012 and 2013. As at 30 June 2026, the tax assessment dispute was still ongoing. The information usually required by HKAS 37 *Provisions, Contingent Liabilities and Contingent Assets* is not disclosed on the grounds that such disclosure can be expected to seriously prejudice the outcome. The Group has not made any provision as the Group, based on the advice from its legal counsel, believes that TCL SEMP Eletroeletronicos has a valid defence against the allegation.

### Pending Litigation

Save as disclosed above, the Group was not involved in any material litigation as at 30 June 2026.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Foreign Exchange Exposure

Due to its international presence and operation, the Group is facing foreign exchange exposure including transaction exposure and translation exposure.

It is the Group's policy to centralise foreign currency management to monitor its total foreign currency exposure, to net off affiliate positions and to consolidate hedging transactions with banks. The Group emphasises the importance of trading, investing and borrowing in functional currency to achieve natural hedging. In addition, in line with the aim of prudent financial management, the Group does not engage in any high-risk derivative trading or leveraged foreign exchange contracts.

### Employee and Remuneration Policy

As at 30 June 2026, the Group had a total of 34,308 dynamic and talented employees. During the six months ended 30 June 2026, the total staff costs amounted to approximately HK\$3,963,649,000. The employees of the Group were all dedicated to contributing to the growth and development of the Group. The Group promotes individuals based on their performance in the positions held and development potential. In order to attract and retain high-quality staff, a competitive remuneration package is offered to employees (with reference to market norms and individual employees' performance, qualifications and experience). On top of basic salaries, bonuses may be paid with reference to the Group's performance as well as individual employees' performance. In addition, training and development programmes are provided on an on-going basis throughout the Group. The remuneration policy of the Group is reviewed regularly, making reference to current legislation, market conditions and both the performance of individual employees and the Group.

In order to align the interests of staff with those of Shareholders, the Share Award Scheme was adopted by the Company on 3 November 2023. Pursuant to the Share Award Scheme, existing Shares may be purchased from the market or new Shares may be subscribed for by the designated trustee out of cash contributed by the Company, and would be held on trust by the designated trustee for the relevant selected persons until such shares are vested with the relevant selected persons in accordance with the rules of the Share Award Scheme. No Awarded Shares were granted under the Share Award Scheme during the six months ended 30 June 2026. There were a total of 75,737,800 Awarded Shares granted under the Share Award Scheme which remained outstanding as at 30 June 2026.

The Share Option Scheme was also adopted by the Company on 3 November 2023. Share options can be granted to relevant grantees, including employees of the Group, under the Share Option Scheme. No share options were granted under the Share Option Scheme during the six months ended 30 June 2026.

## INTERIM RESULTS

## FINANCIAL INFORMATION

The following condensed consolidated interim financial statements have not been audited, but have been reviewed by the Audit Committee.

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

|                                                         | <i>Notes</i> | <b>Six months ended 30 June</b>                      |                                                      |
|---------------------------------------------------------|--------------|------------------------------------------------------|------------------------------------------------------|
|                                                         |              | <b>2026</b><br><b>(unaudited)</b><br><b>HK\$'000</b> | <b>2025</b><br><b>(unaudited)</b><br><b>HK\$'000</b> |
| REVENUE                                                 | 5            | <b>63,763,308</b>                                    | 54,777,049                                           |
| Cost of sales                                           |              | <b>(52,859,304)</b>                                  | (46,411,098)                                         |
| Gross profit                                            |              | <b>10,904,004</b>                                    | 8,365,951                                            |
| Other income and gains                                  |              | <b>697,085</b>                                       | 894,483                                              |
| Selling and distribution expenses                       |              | <b>(4,706,776)</b>                                   | (4,011,576)                                          |
| Administrative expenses                                 |              | <b>(2,759,220)</b>                                   | (2,312,964)                                          |
| Research and development costs                          |              | <b>(1,407,841)</b>                                   | (1,154,499)                                          |
| Other operating expenses                                |              | <b>(170,447)</b>                                     | (17,875)                                             |
| Impairment losses on financial and contract assets, net |              | <b>(16,222)</b>                                      | (18,325)                                             |
| Finance costs                                           | 6            | <b>2,540,583</b>                                     | 1,745,195                                            |
| Share of profits and losses of:                         |              | <b>(361,694)</b>                                     | (392,234)                                            |
| Associates                                              |              | <b>66,328</b>                                        | 67,885                                               |
| <b>PROFIT BEFORE TAX</b>                                | 7            | <b>2,245,217</b>                                     | 1,420,846                                            |
| Income tax                                              | 8            | <b>(627,130)</b>                                     | (373,196)                                            |
| <b>PROFIT FOR THE PERIOD</b>                            |              | <b>1,618,087</b>                                     | 1,047,650                                            |


**INTERIM RESULTS**
**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**(continued)**

|                                                                                                                                     | <b>Six months ended 30 June</b>                      |                                                      |
|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|
|                                                                                                                                     | <b>2026</b><br><b>(unaudited)</b><br><b>HK\$'000</b> | <b>2025</b><br><b>(unaudited)</b><br><b>HK\$'000</b> |
| <b>OTHER COMPREHENSIVE INCOME/(LOSS)</b>                                                                                            |                                                      |                                                      |
| Other comprehensive income/(loss) that may be reclassified to profit or loss in subsequent periods:                                 |                                                      |                                                      |
| Cash flow hedges:                                                                                                                   |                                                      |                                                      |
| Effective portion of changes in fair value of the hedging instruments arising during the period                                     | <b>69,237</b>                                        | (350,586)                                            |
| Reclassification adjustments for gains included in consolidated statement of profit or loss                                         | <b>(34,577)</b>                                      | (166,033)                                            |
| Income tax effect                                                                                                                   | <b>379</b>                                           | (983)                                                |
|                                                                                                                                     | <b>35,039</b>                                        | (517,602)                                            |
| Exchange differences:                                                                                                               |                                                      |                                                      |
| Exchange differences on translation of foreign operations                                                                           | <b>1,018,146</b>                                     | 557,663                                              |
| Reclassification adjustments for foreign operations liquidated during the period                                                    | –                                                    | (417)                                                |
| Reclassification adjustments for an associate liquidated during the period                                                          | –                                                    | 1                                                    |
| Reclassification adjustments for remeasurement and deemed disposal of previously held interests in step acquisition of a subsidiary | –                                                    | 7,374                                                |
|                                                                                                                                     | <b>1,018,146</b>                                     | 564,621                                              |

## INTERIM RESULTS

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
(continued)**

|                                                                                                                                     | Six months ended 30 June |                         |
|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------|
|                                                                                                                                     | 2026                     | 2025                    |
|                                                                                                                                     | (unaudited)<br>HK\$'000  | (unaudited)<br>HK\$'000 |
| Financial assets at fair value through other comprehensive income:                                                                  |                          |                         |
| Changes in fair value of bills receivable, net of income tax                                                                        | <b>2,794</b>             | 9,890                   |
| Share of other comprehensive income of associates                                                                                   | <b>620</b>               | 21                      |
| Reclassification adjustments for remeasurement and deemed disposal of previously held interests in step acquisition of a subsidiary | –                        | (1,918)                 |
| Net other comprehensive income that may be reclassified to profit or loss in subsequent periods                                     | <b>1,056,599</b>         | 55,012                  |
| Other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods:                            |                          |                         |
| An equity investment designated at fair value through other comprehensive income:                                                   |                          |                         |
| Changes in fair value, net of income tax                                                                                            | <b>965</b>               | (2,115)                 |
| Net other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods                         | <b>965</b>               | (2,115)                 |


**INTERIM RESULTS**
**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**(continued)**

|                                                                                 | <i>Note</i> | <b>Six months ended 30 June</b> |                    |
|---------------------------------------------------------------------------------|-------------|---------------------------------|--------------------|
|                                                                                 |             | <b>2026</b>                     | <b>2025</b>        |
|                                                                                 |             | <b>(unaudited)</b>              | <b>(unaudited)</b> |
|                                                                                 |             | <b>HK\$'000</b>                 | <b>HK\$'000</b>    |
| <b>OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX</b>                    |             | <b>1,057,564</b>                | 52,897             |
| <b>TOTAL COMPREHENSIVE INCOME FOR THE PERIOD</b>                                |             | <b>2,675,651</b>                | 1,100,547          |
| Profit/(loss) attributable to:                                                  |             |                                 |                    |
| Owners of the parent                                                            |             | <b>1,528,796</b>                | 1,090,419          |
| Non-controlling interests                                                       |             | <b>89,291</b>                   | (42,769)           |
|                                                                                 |             | <b>1,618,087</b>                | 1,047,650          |
| Total comprehensive income attributable to:                                     |             |                                 |                    |
| Owners of the parent                                                            |             | <b>2,521,579</b>                | 1,068,432          |
| Non-controlling interests                                                       |             | <b>154,072</b>                  | 32,115             |
|                                                                                 |             | <b>2,675,651</b>                | 1,100,547          |
| <b>EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT</b> | 10          |                                 |                    |
| Basic                                                                           |             | <b>HK63.26 cents</b>            | HK45.14 cents      |
| Diluted                                                                         |             | <b>HK60.30 cents</b>            | HK43.04 cents      |

## INTERIM RESULTS

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

|                                                                                   | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
|-----------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------|
| <b>NON-CURRENT ASSETS</b>                                                         |                                            |                                              |
| Property, plant and equipment                                                     | <b>2,778,550</b>                           | 2,775,689                                    |
| Investment properties                                                             | <b>404,282</b>                             | 405,299                                      |
| Right-of-use assets                                                               | <b>1,003,614</b>                           | 925,871                                      |
| Goodwill                                                                          | <b>3,262,654</b>                           | 3,177,559                                    |
| Other intangible assets                                                           | <b>2,115,135</b>                           | 1,941,060                                    |
| Investments in joint ventures                                                     | <b>4,617</b>                               | 4,441                                        |
| Investments in associates                                                         | <b>1,722,465</b>                           | 1,559,854                                    |
| Equity investments designated at fair value<br>through other comprehensive income | <b>386,508</b>                             | 370,884                                      |
| Financial assets at fair value through<br>profit or loss                          | <b>190,749</b>                             | 42,549                                       |
| Debt investments at amortised cost                                                | <b>—</b>                                   | 169,130                                      |
| Deferred tax assets                                                               | <b>924,434</b>                             | 759,989                                      |
| Contract assets                                                                   | <b>8,321</b>                               | 58,915                                       |
| Other receivables                                                                 | <b>958,500</b>                             | 792,714                                      |
| Other deferred assets                                                             | <b>914,304</b>                             | 982,292                                      |
| Derivative financial instruments                                                  | <b>7,543</b>                               | 6,946                                        |
| <b>Total non-current assets</b>                                                   | <b>14,681,676</b>                          | 13,973,192                                   |


**INTERIM RESULTS**
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)**

|                                                       |              | <b>30 June<br/>2026<br/>(unaudited)<br/>HK\$'000</b> | <b>31 December<br/>2025<br/>(audited)<br/>HK\$'000</b> |
|-------------------------------------------------------|--------------|------------------------------------------------------|--------------------------------------------------------|
|                                                       | <i>Notes</i> |                                                      |                                                        |
| <b>CURRENT ASSETS</b>                                 |              |                                                      |                                                        |
| Inventories                                           |              | <b>27,722,604</b>                                    | 23,088,359                                             |
| Trade receivables                                     | 11           | <b>27,360,531</b>                                    | 23,957,524                                             |
| Bills receivable                                      |              | <b>3,406,146</b>                                     | 3,418,264                                              |
| Contract assets                                       |              | <b>4,642</b>                                         | 4,592                                                  |
| Prepayments, other receivables and other assets       |              | <b>10,930,274</b>                                    | 10,491,238                                             |
| Tax recoverable                                       |              | <b>274,170</b>                                       | 220,105                                                |
| Financial assets at fair value through profit or loss |              | <b>3,226,509</b>                                     | 2,358,397                                              |
| Derivative financial instruments                      |              | <b>134,941</b>                                       | 193,840                                                |
| Restricted cash and pledged deposits                  |              | <b>278,701</b>                                       | 506,325                                                |
| Cash and cash equivalents                             |              | <b>14,250,958</b>                                    | 13,522,134                                             |
| Total current assets                                  |              | <b>87,589,476</b>                                    | 77,760,778                                             |
| <b>CURRENT LIABILITIES</b>                            |              |                                                      |                                                        |
| Trade payables                                        | 12           | <b>35,610,815</b>                                    | 32,466,512                                             |
| Bills payable                                         |              | <b>11,526,616</b>                                    | 12,449,066                                             |
| Other payables and accruals                           |              | <b>21,265,874</b>                                    | 17,001,229                                             |
| Interest-bearing bank and other borrowings            | 13           | <b>8,368,946</b>                                     | 5,850,136                                              |
| Lease liabilities                                     |              | <b>165,857</b>                                       | 126,628                                                |
| Tax payable                                           |              | <b>532,204</b>                                       | 472,089                                                |
| Derivative financial instruments                      |              | <b>61,752</b>                                        | 148,533                                                |
| Provisions                                            |              | <b>1,577,148</b>                                     | 1,480,998                                              |
| Total current liabilities                             |              | <b>79,109,212</b>                                    | 69,995,191                                             |
| <b>NET CURRENT ASSETS</b>                             |              | <b>8,480,264</b>                                     | 7,765,587                                              |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>          |              | <b>23,161,940</b>                                    | 21,738,779                                             |

## INTERIM RESULTS

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)

|                                                    |       | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
|----------------------------------------------------|-------|--------------------------------------------|----------------------------------------------|
|                                                    | Notes |                                            |                                              |
| <b>NON-CURRENT LIABILITIES</b>                     |       |                                            |                                              |
| Interest-bearing bank and other borrowings         | 13    | 3,080                                      | 223,936                                      |
| Lease liabilities                                  |       | 367,894                                    | 335,998                                      |
| Deferred tax liabilities                           |       | 315,689                                    | 322,158                                      |
| Other long-term payables                           |       | 170,090                                    | 141,947                                      |
| Other non-current liabilities                      |       | 804,365                                    | 605,747                                      |
| Financial liability associated with put option     |       | 296,707                                    | 214,218                                      |
| Total non-current liabilities                      |       | 1,957,825                                  | 1,844,004                                    |
| Net assets                                         |       | 21,204,115                                 | 19,894,775                                   |
| <b>EQUITY</b>                                      |       |                                            |                                              |
| <b>Equity attributable to owners of the parent</b> |       |                                            |                                              |
| Issued capital                                     | 14    | 2,520,935                                  | 2,520,935                                    |
| Reserves                                           |       | 17,932,764                                 | 16,676,820                                   |
|                                                    |       | 20,453,699                                 | 19,197,755                                   |
| <b>Non-controlling interests</b>                   |       | <b>750,416</b>                             | <b>697,020</b>                               |
| Total equity                                       |       | 21,204,115                                 | 19,894,775                                   |

## INTERIM RESULTS

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

|                                                                                                                       | Attributable to owners of the parent |                                   |                             |                           |                                     |                                          |                                |                           |                                              |                                   |                                |                              | Non-controlling interests<br>HK\$'000 | Total equity<br>HK\$'000 |
|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------|-----------------------------|---------------------------|-------------------------------------|------------------------------------------|--------------------------------|---------------------------|----------------------------------------------|-----------------------------------|--------------------------------|------------------------------|---------------------------------------|--------------------------|
|                                                                                                                       | Issued capital<br>HK\$'000           | Share premium account<br>HK\$'000 | Capital reserve<br>HK\$'000 | Reserve funds<br>HK\$'000 | Cash flow hedge reserve<br>HK\$'000 | Exchange fluctuation reserve<br>HK\$'000 | Put option reserve<br>HK\$'000 | Other reserve<br>HK\$'000 | Shares held for the Award Scheme<br>HK\$'000 | Awarded share reserve<br>HK\$'000 | Fair value reserve<br>HK\$'000 | Retained profits<br>HK\$'000 | Total<br>HK\$'000                     |                          |
| At 1 January 2026                                                                                                     | 2,520,935                            | 2,901,770                         | 351,407                     | 1,298,485                 | (13,106)                            | (1,050,965)                              | (208,846)                      | 157,701                   | (646,564)                                    | 426,645                           | 96,334                         | 13,363,959                   | 19,197,755                            | 19,894,775               |
| Profit for the period                                                                                                 | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | 1,528,796                    | 1,528,796                             | 1,618,087                |
| Other comprehensive income for the period:                                                                            |                                      |                                   |                             |                           |                                     |                                          |                                |                           |                                              |                                   |                                |                              |                                       |                          |
| Cash flow hedge                                                                                                       | -                                    | -                                 | -                           | -                         | 35,017                              | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | 35,017                                | 35,039                   |
| Exchange differences on translation of foreign operations                                                             | -                                    | -                                 | -                           | -                         | -                                   | 953,387                                  | -                              | -                         | -                                            | -                                 | -                              | -                            | 953,387                               | 1,018,146                |
| Changes in fair value of bills receivable, net of tax                                                                 | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | 2,794                          | -                            | 2,794                                 | 2,794                    |
| Changes in fair value of an equity investment designated at fair value through other comprehensive income, net of tax | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | 965                            | -                            | 965                                   | 965                      |
| Share of other comprehensive income of associates                                                                     | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | 620                       | -                                            | -                                 | -                              | -                            | 620                                   | 620                      |
| Total comprehensive income for the period                                                                             | -                                    | -                                 | -                           | -                         | 35,017                              | 953,387                                  | -                              | 620                       | -                                            | -                                 | 3,759                          | 1,528,796                    | 2,521,579                             | 2,675,651                |
| Dividends paid to non-controlling shareholders                                                                        | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | (100,676)                             | (100,676)                |
| Employee share-based compensation benefits under the Share Award Scheme                                               | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | 158,511                           | -                              | -                            | 158,511                               | 158,511                  |
| Vesting of shares under the Share Award Scheme                                                                        | -                                    | (129,945)                         | -                           | -                         | -                                   | -                                        | -                              | -                         | 264,553                                      | (283,387)                         | -                              | -                            | (148,779)                             | (148,779)                |
| 2025 final dividend approved                                                                                          | -                                    | (1,255,426)                       | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | (1,255,426)                           | (1,255,426)              |
| Related distribution for shares held for the Share Award Scheme                                                       | -                                    | (21,997)                          | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | (21,997)                              | (21,997)                 |
| Share of capital reserves of an associate                                                                             | -                                    | -                                 | 2,056                       | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | 2,056                                 | 2,056                    |
| At 30 June 2026 (unaudited)                                                                                           | 2,520,935                            | 1,494,402*                        | 353,463*                    | 1,298,485*                | 21,911*                             | (97,578)*                                | (208,846)*                     | 158,321*                  | (382,011)*                                   | 301,769*                          | 100,093*                       | 14,892,755*                  | 20,453,699                            | 21,204,115               |

\* These reserve accounts comprise the consolidated reserves of HK\$17,932,764,000 (31 December 2025: HK\$16,676,820,000) in the consolidated statement of financial position.

## INTERIM RESULTS

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)

|                                                                                                                                     | Attributable to owners of the parent |                                   |                             |                           |                                     |                                          |                                |                           |                                              |                                   |                                |                              |                   |                                       |                          |
|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------|-----------------------------|---------------------------|-------------------------------------|------------------------------------------|--------------------------------|---------------------------|----------------------------------------------|-----------------------------------|--------------------------------|------------------------------|-------------------|---------------------------------------|--------------------------|
|                                                                                                                                     | Issued capital<br>HK\$'000           | Share premium account<br>HK\$'000 | Capital reserve<br>HK\$'000 | Reserve funds<br>HK\$'000 | Cash flow hedge reserve<br>HK\$'000 | Exchange fluctuation reserve<br>HK\$'000 | Put option reserve<br>HK\$'000 | Other reserve<br>HK\$'000 | Shares held for the Award Scheme<br>HK\$'000 | Awarded share reserve<br>HK\$'000 | Fair value reserve<br>HK\$'000 | Retained profits<br>HK\$'000 | Total<br>HK\$'000 | Non-controlling interests<br>HK\$'000 | Total equity<br>HK\$'000 |
| At 1 January 2025                                                                                                                   | 2,520,935                            | 3,837,419                         | 454,973                     | 1,180,330                 | 78,750                              | (1,711,732)                              | (208,846)                      | 155,544                   | (335,028)                                    | 180,894                           | 86,771                         | 10,964,358                   | 17,204,368        | 472,050                               | 17,676,418               |
| Profit/(loss) for the period                                                                                                        | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | 1,090,419                    | 1,090,419         | (42,769)                              | 1,047,650                |
| Other comprehensive income/(loss) for the period:                                                                                   |                                      |                                   |                             |                           |                                     |                                          |                                |                           |                                              |                                   |                                |                              |                   |                                       |                          |
| Cash flow hedge                                                                                                                     | -                                    | -                                 | -                           | -                         | (511,626)                           | -                                        | -                              | -                         | -                                            | -                                 | -                              | (511,626)                    | (511,626)         | (5,976)                               | (517,602)                |
| Exchange differences on translation of foreign operations                                                                           | -                                    | -                                 | -                           | -                         | -                                   | 476,803                                  | -                              | -                         | -                                            | -                                 | -                              | 476,803                      | 476,803           | 80,860                                | 557,663                  |
| Reclassification of exchange differences for foreign operations liquidated                                                          | -                                    | -                                 | -                           | -                         | -                                   | (417)                                    | -                              | -                         | -                                            | -                                 | -                              | (417)                        | (417)             | -                                     | (417)                    |
| Reclassification of exchange differences for an associate liquidated                                                                | -                                    | -                                 | -                           | -                         | -                                   | 1                                        | -                              | -                         | -                                            | -                                 | -                              | 1                            | 1                 | -                                     | 1                        |
| Reclassification adjustments for remeasurement and deemed disposal of previously held interests in step acquisition of a subsidiary | -                                    | -                                 | -                           | -                         | -                                   | 7,374                                    | -                              | (1,918)                   | -                                            | -                                 | -                              | 5,456                        | 5,456             | -                                     | 5,456                    |
| Changes in fair value of bills receivable, net of tax                                                                               | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | 9,890                          | -                            | 9,890             | -                                     | 9,890                    |
| Changes in fair value of an equity investment designated at fair value through other comprehensive income, net of tax               | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | (2,115)                        | -                            | (2,115)           | -                                     | (2,115)                  |
| Share of other comprehensive income of associates                                                                                   | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | 21                        | -                                            | -                                 | -                              | -                            | 21                | -                                     | 21                       |
| Total comprehensive income/(loss) for the period                                                                                    | -                                    | -                                 | -                           | -                         | (511,626)                           | 483,761                                  | -                              | (1,897)                   | -                                            | -                                 | 7,775                          | 1,090,419                    | 1,068,432         | 32,115                                | 1,100,547                |
| Acquisition of subsidiaries                                                                                                         | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | -                 | 4,550                                 | 4,550                    |
| Capital injection from non-controlling shareholders                                                                                 | -                                    | -                                 | (45)                        | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | (45)              | 45                                    | -                        |
| Employee share-based compensation benefits under the Share Award Schemes                                                            | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | 123,356                           | -                              | -                            | 123,356           | -                                     | 123,356                  |
| Vesting of shares under the Share Award Schemes                                                                                     | -                                    | (115,094)                         | -                           | -                         | -                                   | -                                        | -                              | -                         | 135,935                                      | (73,611)                          | -                              | -                            | (52,770)          | -                                     | (52,770)                 |
| Purchase of shares for the Share Award Schemes                                                                                      | -                                    | -                                 | -                           | -                         | -                                   | -                                        | -                              | -                         | (284,839)                                    | -                                 | -                              | -                            | (284,839)         | -                                     | (284,839)                |
| 2024 final dividend approved                                                                                                        | -                                    | (801,657)                         | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | (801,657)                    | (801,657)         | -                                     | (801,657)                |
| Related distribution for shares held for the Share Award Schemes                                                                    | -                                    | (44,336)                          | -                           | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | (44,336)          | -                                     | (44,336)                 |
| Share of capital reserves of associates                                                                                             | -                                    | -                                 | 4,551                       | -                         | -                                   | -                                        | -                              | -                         | -                                            | -                                 | -                              | -                            | 4,551             | -                                     | 4,551                    |
| At 30 June 2025 (unaudited)                                                                                                         | 2,520,935                            | 2,876,332                         | 459,479                     | 1,180,330                 | (432,876)                           | (1,227,971)                              | (208,846)                      | 153,647                   | (483,932)                                    | 230,639                           | 94,546                         | 12,054,777                   | 17,217,060        | 508,760                               | 17,725,820               |


**INTERIM RESULTS**
**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS**

|                                                                                                      | <b>Six months ended 30 June</b> |                    |
|------------------------------------------------------------------------------------------------------|---------------------------------|--------------------|
|                                                                                                      | <b>2026</b>                     | <b>2025</b>        |
|                                                                                                      | <b>(unaudited)</b>              | <b>(unaudited)</b> |
|                                                                                                      | <b>HK\$'000</b>                 | <b>HK\$'000</b>    |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                                          |                                 |                    |
| Cash generated from operations                                                                       | <b>175,467</b>                  | 1,287,688          |
| Interest received                                                                                    | <b>79,538</b>                   | 181,372            |
| Interest paid                                                                                        | <b>(205,567)</b>                | (275,228)          |
| Interest element of lease payments                                                                   | <b>(12,488)</b>                 | (10,125)           |
| Income taxes paid                                                                                    | <b>(710,203)</b>                | (490,477)          |
| Net cash flows (used in)/from operating activities                                                   | <b>(673,253)</b>                | 693,230            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                                          |                                 |                    |
| Interest received                                                                                    | <b>174,735</b>                  | 150,396            |
| Purchases of items of property, plant and equipment                                                  | <b>(167,993)</b>                | (232,047)          |
| Proceeds from disposal of items of property, plant and equipment                                     | <b>19,804</b>                   | 15,352             |
| Capital withdrawals from an associate                                                                | <b>–</b>                        | 1,176              |
| Proceeds from disposal of a subsidiary                                                               | <b>–</b>                        | 223,944            |
| Acquisition of subsidiaries                                                                          | <b>(12,348)</b>                 | (108,177)          |
| Additions of other intangible assets                                                                 | <b>(270,102)</b>                | (187,144)          |
| Additions of other deferred assets                                                                   | <b>(184,837)</b>                | (232,025)          |
| (Purchase)/Proceeds from disposals of financial assets at fair value through profit or loss, net     | <b>(882,980)</b>                | 1,572,388          |
| Proceeds from disposals of debt investments at amortised cost, net                                   | <b>171,964</b>                  | 4,441              |
| Receipts from related parties of TCL Industries Holdings and withdrawal of deposits placed with them | <b>476,268</b>                  | 67,641             |
| Other investing cash flows, net                                                                      | <b>6,485</b>                    | 35,095             |
| Net cash flows (used in)/from investing activities                                                   | <b>(669,004)</b>                | 1,311,040          |

## INTERIM RESULTS

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

|                                                                                              | Six months ended 30 June        |                                 |
|----------------------------------------------------------------------------------------------|---------------------------------|---------------------------------|
|                                                                                              | 2026<br>(unaudited)<br>HK\$'000 | 2025<br>(unaudited)<br>HK\$'000 |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                                  |                                 |                                 |
| Interest paid                                                                                | (117,692)                       | (113,406)                       |
| Principal portion of lease payments                                                          | (100,419)                       | (83,627)                        |
| Purchases of shares for the Share Award Schemes                                              | –                               | (284,839)                       |
| New bank and other loans                                                                     | 10,236,527                      | 7,296,851                       |
| Repayment of bank and other loans                                                            | (8,122,901)                     | (6,165,014)                     |
| Dividends paid to non-controlling shareholders                                               | (102,365)                       | –                               |
| Proceeds from disposals/(Purchases) of debt investments<br>at amortised cost, net            | 113,760                         | (108,660)                       |
| Net cash flows from financing activities                                                     | 1,906,910                       | 541,305                         |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>                                             |                                 |                                 |
| Cash and cash equivalents at beginning of period                                             | 13,522,134                      | 8,771,691                       |
| Effect of foreign exchange rate changes, net                                                 | 164,171                         | 124,669                         |
| <b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>                                            | <b>14,250,958</b>               | <b>11,441,935</b>               |
| <b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>                                     |                                 |                                 |
| Cash and bank balances                                                                       | 14,529,659                      | 11,985,114                      |
| Less: Restricted cash and pledged deposits                                                   | (278,701)                       | (543,179)                       |
| Cash and cash equivalents as stated in the condensed<br>consolidated statement of cash flows | 14,250,958                      | 11,441,935                      |



## INTERIM RESULTS

Notes:

### 1. BASIS OF PREPARATION

These unaudited interim condensed consolidated financial statements have been prepared in accordance with HKAS 34 *Interim Financial Reporting* issued by the HKICPA and the disclosure requirements of Appendix D2 of the Listing Rules.

The unaudited interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2025.

The accounting policies and the basis of preparation adopted in the preparation of these unaudited interim condensed consolidated financial statements are consistent with those adopted in the Group's annual consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with HKFRS Accounting Standards (which include all Hong Kong Financial Reporting Standards, HKASs and Interpretations) issued by the HKICPA, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance, except for the adoption of the revised HKFRS Accounting Standards as disclosed in note 2 below.

These unaudited interim condensed consolidated financial statements have been prepared under the historical cost convention, except for derivative financial instruments, certain financial assets and equity investments which have been measured at fair value. These unaudited interim condensed consolidated financial statements are presented in HK\$ and all values are rounded to the nearest thousand except when otherwise indicated.

## 2. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those adopted in the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of the amended HKFRS Accounting Standards for the first time for the current period's financial information.

|                                                                      |                                                                                  |
|----------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Amendments to HKFRS 9 and HKFRS 7                                    | <i>Amendments to the Classification and Measurement of Financial Instruments</i> |
| Amendments to HKFRS 9 and HKFRS 7                                    | <i>Contracts Referencing Nature-dependent Electricity</i>                        |
| <i>Annual Improvements to HKFRS Accounting Standards – Volume 11</i> | Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7                     |

The nature and impact of the amended HKFRS Accounting Standards are described below:

Amendments to HKFRS 9 and HKFRS 7 *Amendments to the Classification and Measurement of Financial Instruments* clarify that a financial asset is derecognised when the entity's rights to the contractual cash flows expire or are transferred, while a financial liability is derecognised on the settlement date. The amendments introduce an accounting policy option to derecognise a financial liability that is settled through an electronic payment system before the settlement date if specified criteria are met. The amendments clarify how to assess the contractual cash flow characteristics of financial assets with ESG and other similar contingent features. Moreover, the amendments clarify the requirements for classifying financial assets with non-recourse features and contractually linked instruments. The amendments also include additional disclosures for investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features. Since the Group's accounting policy for the derecognition of financial assets and liabilities in prior years aligned with the amendments and the Group did not have the financial assets that were addressed by the amendments, the amendments did not have any impact on the interim condensed consolidated financial information. The Group will provide additional disclosures for its equity investments designated at fair value through other comprehensive income in the Group's consolidated financial statements for the year ending 31 December 2026.

## INTERIM RESULTS

### 2. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

Amendments to HKFRS 9 and HKFRS 7 *Contracts Referencing Nature-dependent Electricity* clarify the application of the “own-use” requirements for in-scope contracts and amend the designation requirements for a hedged item in a cash flow hedging relationship for in-scope contracts. The amendments also include additional disclosures that enable users of financial statements to understand the effects these contracts have on an entity’s financial performance and future cash flows. As the Group did not have any contracts that are in the scope of the amendments, the amendments did not have any impact on the interim condensed consolidated financial information.

*Annual Improvements to HKFRS Accounting Standards – Volume 11* set out narrow scope amendments to HKFRS 1, HKFRS 7 (and the accompanying *Guidance on implementing HKFRS 7*), HKFRS 9, HKFRS 10 and HKAS 7. The amendments include clarifications, simplifications, corrections or changes to improve consistency in the corresponding HKFRS Accounting Standards. The amendments did not have any impact on the interim condensed consolidated financial information.

### 3. ISSUED BUT NOT YET EFFECTIVE HKFRS ACCOUNTING STANDARDS

The Group has not applied the following new and amended HKFRS Accounting Standards, that have been issued but are not yet effective in these unaudited interim condensed consolidated financial statements.

|                                    |                                                                                                           |
|------------------------------------|-----------------------------------------------------------------------------------------------------------|
| HKFRS 18                           | <i>Presentation and Disclosure in Financial Statements</i> <sup>1</sup>                                   |
| HKFRS 19 and its amendments        | <i>Subsidiaries without Public Accountability: Disclosures</i> <sup>1</sup>                               |
| HKFRS 20                           | <i>Regulatory Assets and Regulatory Liabilities</i> <sup>2</sup>                                          |
| Amendments to HKFRS 10 and HKAS 28 | <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> <sup>3</sup> |
| Amendments to HKAS 21              | <i>Translation to a Hyperinflationary Presentation Currency</i> <sup>1</sup>                              |

<sup>1</sup> Effective for annual/reporting periods beginning on or after 1 January 2027

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2029

<sup>3</sup> No mandatory effective date yet determined but available for adoption

As disclosed in the 2025 Annual Report, the Group is in the process of making an assessment of the impact of these new and revised HKFRS Accounting Standards upon initial application.

#### 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their geographical TV segments and other product types and has six reportable operating segments as follows:

- (a) TV segment – manufacture and sale of TV in:
  - TCL TV – the PRC market; and
  - TCL TV – the international market;
- (b) Internet business segment – membership cards, video-on-demand, advertising, vertical application and other new businesses;
- (c) Smart mobile, connective devices and services segment – manufacture and sale of mobile phones, smart connective products and smart display and services;
- (d) All-category marketing segment – distribution of TCL branded air conditioners, refrigerators, washing machines and other household appliances;
- (e) Photovoltaic business segment – sale of photovoltaic power generation equipment and systems, provision of construction, operation and maintenance services and other new energy technology businesses; and
- (f) Smart commercial display, smart home and other businesses segment.

The management of the Group monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on revenue and gross profit of each operating segment.

## INTERIM RESULTS

#### 4. OPERATING SEGMENT INFORMATION (continued)

Information regarding these reportable segments, together with their related comparative information, is presented below.

|                             | Six months ended 30 June |             |                               |             |                   |             |                                                           |             |                        |             |                      |             |                                                           |             |              |             |
|-----------------------------|--------------------------|-------------|-------------------------------|-------------|-------------------|-------------|-----------------------------------------------------------|-------------|------------------------|-------------|----------------------|-------------|-----------------------------------------------------------|-------------|--------------|-------------|
|                             | TV                       |             |                               |             |                   |             | Smart commercial display, smart home and other businesses |             |                        |             |                      |             |                                                           |             |              |             |
|                             | TCL TV - the PRC market  |             | TCL TV - international market |             | Internet business |             | Smart mobile, connective devices and services             |             | All-category marketing |             | Photo/audio business |             | Smart commercial display, smart home and other businesses |             | Consolidated |             |
|                             | 2016                     | 2015        | 2016                          | 2015        | 2016              | 2015        | 2016                                                      | 2015        | 2016                   | 2015        | 2016                 | 2015        | 2016                                                      | 2015        | 2016         | 2015        |
|                             | (unaudited)              | (unaudited) | (unaudited)                   | (unaudited) | (unaudited)       | (unaudited) | (unaudited)                                               | (unaudited) | (unaudited)            | (unaudited) | (unaudited)          | (unaudited) | (unaudited)                                               | (unaudited) | (unaudited)  | (unaudited) |
|                             | HK\$'000                 | HK\$'000    | HK\$'000                      | HK\$'000    | HK\$'000          | HK\$'000    | HK\$'000                                                  | HK\$'000    | HK\$'000               | HK\$'000    | HK\$'000             | HK\$'000    | HK\$'000                                                  | HK\$'000    | HK\$'000     | HK\$'000    |
| Sales to external customers | 9,806,711                | 8,720,454   | 25,442,293                    | 19,631,732  | 1,693,249         | 1,457,871   | 6,449,603                                                 | 5,170,279   | 7,949,152              | 7,842,078   | 11,368,264           | 1,136,594   | 1,054,036                                                 | 818,041     | 63,763,308   | 54,777,049  |
| Gross profit                | 1,977,250                | 1,689,451   | 4,817,219                     | 2,824,399   | 1,034,547         | 793,226     | 991,615                                                   | 790,447     | 904,062                | 1,088,555   | 1,022,225            | 1,073,590   | 157,086                                                   | 105,485     | 10,900,004   | 8,345,951   |

## INTERIM RESULTS

## 5. REVENUE

An analysis of revenue is as follows:

|                                       | Six months ended 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 2025<br>(unaudited)<br>HK\$'000 |
|---------------------------------------|-------------------------------------------------------------|---------------------------------|
| Revenue from contracts with customers | 63,763,308                                                  | 54,777,049                      |

#### Disaggregated revenue information for revenue from contracts with customers

##### For the six months ended 30 June 2026

| Segments                                                   | TV<br>and others*<br>(unaudited)<br>HK\$'000 | Internet<br>business<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
|------------------------------------------------------------|----------------------------------------------|-------------------------------------------------|----------------------------------|
| <b>Types of goods or services</b>                          |                                              |                                                 |                                  |
| Sale of goods                                              | 61,698,418                                   | 27,965                                          | 61,726,383                       |
| Construction services                                      | 371,641                                      | –                                               | 371,641                          |
| Video-on-demand services                                   | –                                            | 288,664                                         | 288,664                          |
| Advertising, vertical application and other new businesses | –                                            | 1,376,620                                       | 1,376,620                        |
| Total revenue from contracts with customers                | 62,070,059                                   | 1,693,249                                       | 63,763,308                       |
| <b>Geographical markets</b>                                |                                              |                                                 |                                  |
| Chinese mainland                                           | 24,322,648                                   | 819,212                                         | 25,141,860                       |
| Europe                                                     | 8,311,298                                    | 112,877                                         | 8,424,175                        |
| North America                                              | 9,947,115                                    | 294,723                                         | 10,241,838                       |
| Emerging Market                                            | 19,488,998                                   | 466,437                                         | 19,955,435                       |
| Total revenue from contracts with customers                | 62,070,059                                   | 1,693,249                                       | 63,763,308                       |
| <b>Timing of revenue recognition</b>                       |                                              |                                                 |                                  |
| Goods transferred at a point in time                       | 61,698,418                                   | 27,965                                          | 61,726,383                       |
| Services transferred over time                             | 371,641                                      | 288,664                                         | 660,305                          |
| Services transferred at a point in time                    | –                                            | 1,376,620                                       | 1,376,620                        |
| Total revenue from contracts with customers                | 62,070,059                                   | 1,693,249                                       | 63,763,308                       |

## INTERIM RESULTS

### 5. REVENUE (continued)

#### Disaggregated revenue information for revenue from contracts with customers (continued)

For the six months ended 30 June 2025

| Segments | TV<br>and others*<br>(unaudited)<br>HK\$'000 | Internet<br>business<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
|----------|----------------------------------------------|-------------------------------------------------|----------------------------------|
|----------|----------------------------------------------|-------------------------------------------------|----------------------------------|

#### Types of goods or services

|                                                               |            |           |            |
|---------------------------------------------------------------|------------|-----------|------------|
| Sale of goods                                                 | 52,664,558 | 92,953    | 52,757,511 |
| Construction services                                         | 654,620    | –         | 654,620    |
| Video-on-demand services                                      | –          | 301,099   | 301,099    |
| Advertising, vertical application and<br>other new businesses | –          | 1,063,819 | 1,063,819  |

|                                             |            |           |            |
|---------------------------------------------|------------|-----------|------------|
| Total revenue from contracts with customers | 53,319,178 | 1,457,871 | 54,777,049 |
|---------------------------------------------|------------|-----------|------------|

#### Geographical markets

|                  |            |         |            |
|------------------|------------|---------|------------|
| Chinese mainland | 24,171,944 | 957,223 | 25,129,167 |
| Europe           | 6,691,562  | 77,395  | 6,768,957  |
| North America    | 8,459,101  | 211,355 | 8,670,456  |
| Emerging Market  | 13,996,571 | 211,898 | 14,208,469 |

|                                             |            |           |            |
|---------------------------------------------|------------|-----------|------------|
| Total revenue from contracts with customers | 53,319,178 | 1,457,871 | 54,777,049 |
|---------------------------------------------|------------|-----------|------------|

#### Timing of revenue recognition

|                                         |            |           |            |
|-----------------------------------------|------------|-----------|------------|
| Goods transferred at a point in time    | 52,664,558 | 92,953    | 52,757,511 |
| Services transferred over time          | 654,620    | 301,099   | 955,719    |
| Services transferred at a point in time | –          | 1,063,819 | 1,063,819  |

|                                             |            |           |            |
|---------------------------------------------|------------|-----------|------------|
| Total revenue from contracts with customers | 53,319,178 | 1,457,871 | 54,777,049 |
|---------------------------------------------|------------|-----------|------------|

## INTERIM RESULTS

## 5. REVENUE (continued)

## Disaggregated revenue information for revenue from contracts with customers (continued)

Set out below is the reconciliation of the revenue from contracts with customers to the amounts disclosed in the segment information:

## For the six months ended 30 June 2026

| Segments                                     | TV<br>and others*<br>(unaudited)<br>HK\$'000 | Internet<br>business<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
|----------------------------------------------|----------------------------------------------|-------------------------------------------------|----------------------------------|
| <b>Revenue from contracts with customers</b> |                                              |                                                 |                                  |
| External customers                           | 62,070,059                                   | 1,693,249                                       | 63,763,308                       |
| Intersegment sales                           | 1,910,660                                    | 15,158                                          | 1,925,818                        |
|                                              | 63,980,719                                   | 1,708,407                                       | 65,689,126                       |
| Intersegment adjustments and eliminations    | (1,910,660)                                  | (15,158)                                        | (1,925,818)                      |
| Total revenue from contracts with customers  | 62,070,059                                   | 1,693,249                                       | 63,763,308                       |

## For the six months ended 30 June 2025

| Segments                                     | TV<br>and others*<br>(unaudited)<br>HK\$'000 | Internet<br>business<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
|----------------------------------------------|----------------------------------------------|-------------------------------------------------|----------------------------------|
| <b>Revenue from contracts with customers</b> |                                              |                                                 |                                  |
| External customers                           | 53,319,178                                   | 1,457,871                                       | 54,777,049                       |
| Intersegment sales                           | 2,318,544                                    | 15,443                                          | 2,333,987                        |
|                                              | 55,637,722                                   | 1,473,314                                       | 57,111,036                       |
| Intersegment adjustments and eliminations    | (2,318,544)                                  | (15,443)                                        | (2,333,987)                      |
| Total revenue from contracts with customers  | 53,319,178                                   | 1,457,871                                       | 54,777,049                       |

\* TV and others include all other five operating segments except internet business segment.

## INTERIM RESULTS

### 6. FINANCE COSTS

|                                                                            | Six months ended 30 June |                         |
|----------------------------------------------------------------------------|--------------------------|-------------------------|
|                                                                            | 2026                     | 2025                    |
|                                                                            | (unaudited)<br>HK\$'000  | (unaudited)<br>HK\$'000 |
| Interest on:                                                               |                          |                         |
| Bank/factoring loans and discounted bills                                  | <b>334,678</b>           | 378,176                 |
| Deposits and loans from companies controlled by<br>TCL Industries Holdings | <b>14,514</b>            | 3,861                   |
| Interest expense on lease liabilities                                      | <b>12,488</b>            | 10,125                  |
| Deposits from affiliates of TCL Industries Holdings                        | <b>14</b>                | 72                      |
| Total finance costs for the period                                         | <b>361,694</b>           | 392,234                 |

### 7. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging:

|                                                                             | Six months ended 30 June |                         |
|-----------------------------------------------------------------------------|--------------------------|-------------------------|
|                                                                             | 2026                     | 2025                    |
|                                                                             | (unaudited)<br>HK\$'000  | (unaudited)<br>HK\$'000 |
| Depreciation of property, plant and equipment                               | <b>200,170</b>           | 203,617                 |
| Depreciation of investment properties                                       | <b>5,832</b>             | 5,942                   |
| Depreciation of right-of-use assets                                         | <b>103,904</b>           | 93,278                  |
| Amortisation of other intangible assets                                     | <b>313,353</b>           | 276,047                 |
| Employee share-based compensation benefits<br>under the Share Award Schemes | <b>130,398</b>           | 101,389                 |

## INTERIM RESULTS

**8. INCOME TAX**

Hong Kong profits tax has been provided at the rate of 16.5% (30 June 2025: 16.5%) on the estimated assessable profits arising in Hong Kong during the period. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries/jurisdictions in which the Group operates.

|                                    | Six months ended 30 June |                         |
|------------------------------------|--------------------------|-------------------------|
|                                    | 2026                     | 2025                    |
|                                    | (unaudited)<br>HK\$'000  | (unaudited)<br>HK\$'000 |
| Current – Hong Kong profits tax    |                          |                         |
| Charge for the period              | <b>192,857</b>           | 145,912                 |
| Current – Elsewhere – income taxes |                          |                         |
| Charge for the period              | <b>475,428</b>           | 315,478                 |
| Underprovision in prior periods    | <b>84,840</b>            | 58,633                  |
| Deferred                           | <b>(125,995)</b>         | (146,827)               |
| Total tax charge for the period    | <b>627,130</b>           | 373,196                 |

**9. DIVIDENDS**

The Board has resolved not to declare any dividend for the six months ended 30 June 2026 (30 June 2025: Nil).


**INTERIM RESULTS**
**10. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT**

The calculations of the basic and diluted earnings per share are based on:

|  | <b>Six months ended 30 June</b> |                    |
|--|---------------------------------|--------------------|
|  | <b>2026</b>                     | <b>2025</b>        |
|  | <b>(unaudited)</b>              | <b>(unaudited)</b> |
|  | <b>HK\$'000</b>                 | <b>HK\$'000</b>    |

**Earnings**

Profit attributable to ordinary equity holders of the parent, used in the basic and diluted earnings per share calculations:

|                  |           |
|------------------|-----------|
| <b>1,528,796</b> | 1,090,419 |
|------------------|-----------|

|  | <b>Number of shares</b>         |                    |
|--|---------------------------------|--------------------|
|  | <b>Six months ended 30 June</b> |                    |
|  | <b>2026</b>                     | <b>2025</b>        |
|  | <b>(unaudited)</b>              | <b>(unaudited)</b> |

**Shares**

Weighted average number of ordinary shares outstanding less shares held for Share Award Schemes during the period used in the basic earnings per share calculation

|                      |               |
|----------------------|---------------|
| <b>2,416,788,287</b> | 2,415,542,163 |
|----------------------|---------------|

Effect of dilution – weighted average number of ordinary shares:

Awarded shares

|                    |             |
|--------------------|-------------|
| <b>118,550,284</b> | 117,713,978 |
|--------------------|-------------|

Weighted average number of ordinary shares outstanding during the period used in the diluted earnings per share calculation

|                      |               |
|----------------------|---------------|
| <b>2,535,338,571</b> | 2,533,256,141 |
|----------------------|---------------|

## INTERIM RESULTS

**11. TRADE RECEIVABLES**

The majority of the Group's sales in Chinese mainland are conducted on a cash-on-delivery basis or on commercial bills guaranteed by banks within credit periods ranging from 30 to 90 days. For overseas sales, the Group usually requires settlement by letters of credit with tenures ranging from 90 to 180 days. Sales to certain customers were made on the open-account basis with credit terms of no more than 180 days.

Save for those amounts due from related parties, in view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group holds a commercial property from a group of customers as collaterals for trade receivables with a gross carrying amount of HK\$52,304,000 (31 December 2025: HK\$77,614,000). The Group does not hold any collaterals or other credit enhancements over its remaining trade receivables. The remaining trade receivables are non-interest bearing.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date, is as follows:

|                      | <b>30 June<br/>2026<br/>(unaudited)<br/>HK\$'000</b> | <b>31 December<br/>2025<br/>(audited)<br/>HK\$'000</b> |
|----------------------|------------------------------------------------------|--------------------------------------------------------|
| Current to 90 days   | <b>18,968,797</b>                                    | 17,803,918                                             |
| 91 to 180 days       | <b>4,975,698</b>                                     | 3,696,100                                              |
| 181 to 365 days      | <b>2,401,797</b>                                     | 1,792,087                                              |
| Over 365 days        | <b>1,339,720</b>                                     | 976,167                                                |
|                      | <b>27,686,012</b>                                    | 24,268,272                                             |
| Impairment allowance | <b>(325,481)</b>                                     | (310,748)                                              |
|                      | <b>27,360,531</b>                                    | 23,957,524                                             |

As at 30 June 2026, trade receivables of approximately HK\$775,000 (31 December 2025: HK\$1,676,000) were pledged for bank loans of the Group.

## INTERIM RESULTS

### 11. TRADE RECEIVABLES (continued)

Included in the Group's trade receivables are (i) receivables to be factored of HK\$1,471,229,000 (31 December 2025: HK\$1,924,550,000), as well as (ii) the assets and the associated liabilities representing the extent of the Group's continuing involvement in the factored trade receivables of which the Group neither retained nor transferred substantially all of the risks and rewards, amounted to nil (31 December 2025: HK\$2,919,000). The above receivables are classified as financial assets at fair value through profit or loss. The remaining trade receivables with a gross carrying amount of HK\$26,214,783,000 (31 December 2025: HK\$22,340,803,000) are measured at amortised cost.

### 12. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on invoice date, is as follows:

|                    | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
|--------------------|--------------------------------------------|----------------------------------------------|
| Current to 90 days | 29,841,960                                 | 26,904,878                                   |
| 91 to 180 days     | 4,236,573                                  | 4,285,646                                    |
| 181 to 365 days    | 965,091                                    | 680,375                                      |
| Over 365 days      | 567,191                                    | 595,613                                      |
|                    | <b>35,610,815</b>                          | 32,466,512                                   |

The trade payables are non-interest-bearing and are normally settled within credit periods ranging from 30 to 180 days.

## INTERIM RESULTS

## 13. INTEREST-BEARING BANK AND OTHER BORROWINGS

|                                                                     | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
|---------------------------------------------------------------------|--------------------------------------------|----------------------------------------------|
| <b>Current</b>                                                      |                                            |                                              |
| Bank loans – unsecured                                              | 8,368,697                                  | 5,711,458                                    |
| Bank loans – secured                                                | 249                                        | 111,000                                      |
| Advances from banks as consideration for factored trade receivables | –                                          | 2,919                                        |
| Loans from a company controlled by TCL Industries Holdings          | –                                          | 24,759                                       |
|                                                                     | <b>8,368,946</b>                           | 5,850,136                                    |
| <b>Non-current</b>                                                  |                                            |                                              |
| Bank loans – unsecured                                              | –                                          | 220,855                                      |
| Bank loans – secured                                                | 3,080                                      | 3,081                                        |
|                                                                     | <b>3,080</b>                               | 223,936                                      |
|                                                                     | <b>8,372,026</b>                           | 6,074,072                                    |
| Analysed into:                                                      |                                            |                                              |
| Bank loans repayable:                                               |                                            |                                              |
| Within one year or on demand                                        | 8,368,946                                  | 5,825,377                                    |
| In the second year                                                  | 247                                        | 221,092                                      |
| In the third to fifth years, inclusive                              | 740                                        | 712                                          |
| Beyond five years                                                   | 2,093                                      | 2,132                                        |
|                                                                     | <b>8,372,026</b>                           | 6,049,313                                    |
| Analysed into:                                                      |                                            |                                              |
| Other loans repayable:                                              |                                            |                                              |
| Within one year or on demand                                        | –                                          | 24,759                                       |
|                                                                     | <b>8,372,026</b>                           | 6,074,072                                    |

## INTERIM RESULTS

### 13. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

Notes:

- (a) As at 30 June 2026 and 31 December 2025, the carrying amounts of the Group's bank and other borrowings approximated their fair values.
- (b) TCL Industries Holdings has individually guaranteed certain of the Group's bank loans of HK\$2,445,218,000 (31 December 2025: HK\$2,605,979,000) as at the end of the reporting period.
- (c) As at 30 June 2026, the Group's bank loans amounting to HK\$3,329,000 (31 December 2025: HK\$114,081,000) are secured by the pledge of certain of the Group's trade receivables amounting to HK\$775,000 (31 December 2025: HK\$1,676,000), restricted cash and pledged deposits amounting to HK\$2,398,000 (31 December 2025: HK\$1,690,000), future receivables amounting to HK\$156,000 (31 December 2025: nil) and debt investments at amortised cost amounting to nil (31 December 2025: HK\$110,760,000).

### 14. SHARE CAPITAL

|  | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
|--|--------------------------------------------|----------------------------------------------|
|--|--------------------------------------------|----------------------------------------------|

Authorised:

5,000,000,000 (31 December 2025: 3,000,000,000)  
shares of HK\$1.00 each

**5,000,000**

3,000,000

Issued and fully paid:

2,520,935,155 (31 December 2025: 2,520,935,155)  
shares of HK\$1.00 each

**2,520,935**

2,520,935

The authorised share capital of the Company has been increased from HK\$3,000,000,000 divided into 3,000,000,000 shares of HK\$1.00 each to HK\$5,000,000,000 divided into 5,000,000,000 shares of HK\$1.00 each by creating an additional 2,000,000,000 new shares with effect from 22 June 2026.

## INTERIM RESULTS

## 15. RELATED PARTY TRANSACTIONS

- (a) The Group had the following material transactions with related parties during the reporting period:

|                                                  | Six months ended 30 June |             |
|--------------------------------------------------|--------------------------|-------------|
|                                                  | 2026                     | 2025        |
|                                                  | (unaudited)              | (unaudited) |
|                                                  | HK\$'000                 | HK\$'000    |
| Joint ventures:                                  |                          |             |
| Sales of raw materials and finished goods        | <b>724,417</b>           | 689,406     |
| After-sale service income                        | <b>1,640</b>             | 1,737       |
| Associates:                                      |                          |             |
| Interest income                                  | —                        | 63          |
| Purchases of raw materials and finished goods    | <b>1,546,416</b>         | 937,463     |
| Sales of raw materials and finished goods        | <b>2,130,683</b>         | 1,669,876   |
| After-sale service income                        | <b>5,078</b>             | 4,588       |
| IT and other service fees                        | <b>39,404</b>            | —           |
| Subcontracting fee expense                       | <b>249,328</b>           | 208,751     |
| Other service income                             | <b>51,125</b>            | 63,717      |
| Rental related income                            | <b>368</b>               | 399         |
| Construction service income                      | <b>373</b>               | —           |
| Operation and maintenance service income         | <b>14</b>                | —           |
| Companies controlled by TCL Industries Holdings: |                          |             |
| Interest income                                  | <b>57,598</b>            | 49,135      |
| Interest expense                                 | <b>14,514</b>            | 3,861       |
| Purchases of raw materials and finished goods    | <b>6,704,291</b>         | 6,828,029   |
| Sales of raw materials and finished goods        | <b>6,147,618</b>         | 4,775,611   |
| Rental related income                            | <b>8,012</b>             | 4,783       |
| Rental expense and licence fee                   | <b>1,031</b>             | 7,860       |
| Brand promotion fee                              | <b>403,824</b>           | 323,821     |
| Operation and maintenance service income         | <b>354</b>               | 11,264      |
| After-sale service fee                           | <b>354,884</b>           | 273,137     |
| Additions of right-of-use assets                 | <b>44,522</b>            | 28,104      |
| Depreciation of right-of-use assets              | <b>17,019</b>            | 21,139      |
| Interest expense on lease liabilities            | <b>1,038</b>             | 1,037       |
| IT and other service fees                        | <b>31,274</b>            | 30,615      |
| Construction service income                      | <b>61,372</b>            | 142,818     |
| Other service income                             | <b>132,690</b>           | 101,447     |
| Other finance service fees                       | <b>3,869</b>             | 588         |

## INTERIM RESULTS

### 15. RELATED PARTY TRANSACTIONS (continued)

- (a) The Group had the following material transactions with related parties during the reporting period: (continued)

|                                                    | Six months ended 30 June |                         |
|----------------------------------------------------|--------------------------|-------------------------|
|                                                    | 2026                     | 2025                    |
|                                                    | (unaudited)<br>HK\$'000  | (unaudited)<br>HK\$'000 |
| Affiliates of TCL Industries Holdings:             |                          |                         |
| Interest expense                                   | 14                       | 72                      |
| Purchases of raw materials and finished goods      | 1,196,026                | 993,118                 |
| Sales of raw materials and finished goods          | 21,040                   | 72,890                  |
| Logistics service fee expense                      | 148,112                  | 167,761                 |
| Rental related income                              | 2,216                    | 1,512                   |
| IT and other service fees                          | 857,721                  | 760,159                 |
| Other service income                               | 14,694                   | 17,536                  |
| Construction service income                        | 2,708                    | –                       |
| Companies controlled by TCL Technology:            |                          |                         |
| Interest income                                    | –                        | 497                     |
| Purchases of raw materials and finished goods      | 12,623,553               | 10,540,755              |
| Sales of raw materials and finished goods          | 957,580                  | 1,234,309               |
| Rental related income                              | 7,884                    | 32,606                  |
| Rental expense and licence fee                     | 131                      | 484                     |
| Reimbursement of research and development expenses | 72,089                   | 57,046                  |
| After-sale service fee                             | 1,288                    | 2,643                   |
| Platform service fee                               | 9,264                    | 5,173                   |
| Depreciation of right-of-use assets                | 6,658                    | 7,121                   |
| Interest expense on lease liabilities              | 494                      | 477                     |
| IT and other service fees                          | 24,378                   | 27,914                  |
| Subcontracting fee expense                         | 264                      | 48,616                  |
| Construction service income                        | 2,272                    | 14,870                  |
| Other service income                               | 21,278                   | 18,170                  |

## INTERIM RESULTS

**15. RELATED PARTY TRANSACTIONS (continued)**

## (b) Other material transaction with related party:

As at 30 June 2026, included in the Group's cash and bank balances were deposits of nil (31 December 2025: HK\$104,000), placed with TCL Technology Finance Co., Ltd., a subsidiary of TCL Technology and a financial institution approved by the People's Bank of China. The annual interest rates of such deposits were determined with reference to the deposit interest rates ranging from 0.14% to 0.38% reported by the People's Bank of China as at 31 December 2025.

## (c) Outstanding balances with related parties

|                                                                         | Due from related parties                   |                                              | Due to related parties                     |                                              |
|-------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------|--------------------------------------------|----------------------------------------------|
|                                                                         | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
| Joint ventures and associates                                           | <b>1,650,638</b>                           | 1,304,274                                    | <b>1,994,840</b>                           | 1,616,462                                    |
| Companies controlled by and<br>affiliates of TCL Industries<br>Holdings | <b>4,131,086</b>                           | 4,745,759                                    | <b>11,962,965</b>                          | 7,291,340                                    |
| Companies controlled by<br>TCL Technology                               | <b>1,645,214</b>                           | 1,734,966                                    | <b>6,953,166</b>                           | 7,470,917                                    |

- (d) As at 30 June 2026, the relevant balance of advance to TCL Industries Holdings under the meaning of Chapter 13 of the Listing Rules amounted to approximately HK\$1,500,588,000, out of which: (i) approximately HK\$722,843,000 was deposits placed with TCL Finance (Hong Kong) Co., Limited and/or members of Qualified Holdings Group (as defined in the announcement of the Company dated 26 September 2024) pursuant to the Master Financial (2025-2027) Agreement dated 26 September 2024 entered into among the Company, TCL Industries Holdings and TCL Finance (Hong Kong) Co., Limited, with interest rates ranging from 0.01% to 2.91% per annum and repayable within one year and without collateral; (ii) approximately HK\$127,634,000 was other receivables in trade nature from TCL Industries Holdings and its subsidiaries and affiliated companies which arose in the Group's ordinary and usual course of business (other than as a result of the provision of financial assistance) and on normal commercial terms, that were interest-free and unsecured; (iii) approximately HK\$610,726,000 was other receivables from TCL Industries Holdings and its subsidiaries and affiliated companies arising from non-trading nature transactions which were interest-free, unsecured and repayable within one year; and (iv) approximately HK\$39,385,000 was loans provided by the Group to members of Qualified Holdings Group (as defined in the announcement of the Company dated 26 September 2024) pursuant to the Master Financial (2025-2027) Agreement dated 26 September 2024 with an interest rate at 3% per annum, repayable within one year and without collateral. For details of the Master Financial (2025-2027) Agreement, please refer to the Company's announcement dated 26 September 2024 and the circular dated 6 November 2024.

## INTERIM RESULTS

### 16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate fair values, are as follows:

|                                                                                       | Carrying amounts                           |                                              | Fair values                                |                                              |
|---------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------|--------------------------------------------|----------------------------------------------|
|                                                                                       | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 | 30 June<br>2026<br>(unaudited)<br>HK\$'000 | 31 December<br>2025<br>(audited)<br>HK\$'000 |
| <b>Financial assets</b>                                                               |                                            |                                              |                                            |                                              |
| Equity investments designated at fair value through other comprehensive income        | <b>386,508</b>                             | 370,884                                      | <b>386,508</b>                             | 370,884                                      |
| Trade receivables classified as financial assets at fair value through profit or loss | <b>1,471,229</b>                           | 1,927,469                                    | <b>1,471,229</b>                           | 1,927,469                                    |
| Bills receivable                                                                      | <b>3,406,146</b>                           | 3,418,264                                    | <b>3,406,146</b>                           | 3,418,264                                    |
| Other receivables classified as financial assets at fair value through profit or loss | <b>228,198</b>                             | 465,832                                      | <b>228,198</b>                             | 465,832                                      |
| Financial assets at fair value through profit or loss                                 | <b>3,417,258</b>                           | 2,400,946                                    | <b>3,417,258</b>                           | 2,400,946                                    |
| Derivative financial instruments                                                      | <b>142,484</b>                             | 200,786                                      | <b>142,484</b>                             | 200,786                                      |
|                                                                                       | <b>9,051,823</b>                           | 8,784,181                                    | <b>9,051,823</b>                           | 8,784,181                                    |
| <b>Financial liabilities</b>                                                          |                                            |                                              |                                            |                                              |
| Interest-bearing bank and other borrowings                                            | <b>8,372,026</b>                           | 6,074,072                                    | <b>8,370,946</b>                           | 6,066,750                                    |
| Derivative financial instruments                                                      | <b>61,752</b>                              | 148,533                                      | <b>61,752</b>                              | 148,533                                      |
| Financial liability associated with put option                                        | <b>296,707</b>                             | 214,218                                      | <b>296,707</b>                             | 214,218                                      |
|                                                                                       | <b>8,730,485</b>                           | 6,436,823                                    | <b>8,729,405</b>                           | 6,429,501                                    |

Management has assessed that the fair values of cash and cash equivalents, trade receivables, trade payables and bills payables, financial assets included in prepayments, other receivables and other assets and financial liabilities included in other payables and accruals approximate their carrying amounts largely due to the short-term maturities of these instruments.

## 16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

The Group's finance department headed by the finance director is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The finance director reports directly to the CFO and the Audit Committee. At each reporting date, the finance department analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the CFO. The valuation process and results are discussed with the Audit Committee twice a year for interim and annual financial reporting.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair value of interest-bearing bank and other borrowings has been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The change in fair value as a result of the Group's own non-performance risk for interest-bearing bank and other borrowings as at 30 June 2026 was assessed to be insignificant.

The fair value of the financial liability associated with put option is measured by discounted cash flow model using significant unobservable market inputs.

The fair values of listed equity investments are based on quoted market prices. The fair values of unlisted equity investments designated at fair value through other comprehensive income have been estimated using a market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as enterprise value to sales ("EV/S") multiple, price to sales ("P/S") multiple and price to earnings ("P/E") multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value or market value of the comparable company by corresponding revenue or earnings measure. The trading multiple is then discounted for considerations such as illiquidity and size differences between the comparable companies based on company-specific facts and circumstances. The discounted multiple is applied to the corresponding earnings measure of the unlisted equity investments to measure the fair value. The directors believe that the estimated fair values resulting from the valuation technique, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

INTERIM RESULTS**16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)**

The Group invests in unlisted investments, which represent wealth management products issued by banks in the Chinese mainland. The Group has estimated the fair value of these unlisted investments by using a discounted cash flow valuation model based on the market interest rates of instruments with similar terms and risks.

Derivative financial instruments, including forward currency contracts and foreign currency swaps, are measured using valuation techniques similar to forward pricing and swap models, using present value calculations. The models incorporate various market observable inputs including the credit quality of counterparties, foreign exchange spot and forward rates. The Group enters into these kinds of derivative financial instruments with various counterparties, principally financial institutions with AAA credit ratings. Derivative financial instruments, including call options and put options, are measured using valuation techniques of Black-Scholes Option Pricing Model and Monte Carlo Simulation Model. The models incorporate various market observable inputs including risk-free rate ("RFR") and volatility. The carrying amounts of forward currency contracts, foreign currency swaps, call options and put options are the same as their fair values.

As at 30 June 2026, the mark-to-market value of the derivative asset position was net of a credit valuation adjustment attributable to derivative counterparty default risk. The changes in counterparty credit risk had no material effect on the hedge effectiveness assessment for derivatives designated in hedge relationship and other financial instruments recognised at fair value.

For the fair value of the unlisted equity investments at fair value through other comprehensive income, management has estimated the potential effect of using reasonably possible alternatives as inputs to the valuation model.

## INTERIM RESULTS

**16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)**

Set out below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 30 June 2026 and 31 December 2025:

|                             | Valuation technique | Significant unobservable input | Range                                                            | Sensitivity of fair value to the input                                                                                                   |
|-----------------------------|---------------------|--------------------------------|------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| Unlisted equity investments | Valuation multiples | Average EV/S multiple of peers | 30 June 2026: 6.2x<br>(31 December 2025: 6.2x)                   | 5% (31 December 2025: 5%) increase in multiple would result in increase in fair value by HK\$172,000 (31 December 2025: HK\$165,000)     |
|                             |                     | Average P/S multiple of peers  | 30 June 2026: 1.4x to 14.4x<br>(31 December 2025: 1.4x to 14.4x) | 5% (31 December 2025: 5%) increase in multiple would result in increase in fair value by HK\$1,253,000 (31 December 2025: HK\$1,204,000) |
|                             |                     | Average P/E multiple of peers  | 30 June 2026: 12.9x<br>(31 December 2025: 12.9x)                 | 5% (31 December 2025: 5%) increase in multiple would result in increase in fair value by HK\$2,867,000 (31 December 2025: HK\$2,758,000) |
| Unlisted equity investments | Back Solve Method   | RFR                            | 30 June 2026: Nil<br>(31 December 2025: Nil)                     | 1% (31 December 2025: 1%) increase (decrease) in RFR would have no material impact on the fair value                                     |
|                             |                     | Volatility                     | 30 June 2026: Nil<br>(31 December 2025: Nil)                     | 1% (31 December 2025: 1%) increase (decrease) in volatility would have no material impact on the fair value                              |

## INTERIM RESULTS

### 16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Set out below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 30 June 2026 and 31 December 2025: (continued)

|             | Valuation technique                                                 | Significant unobservable input | Range                                                              | Sensitivity of fair value to the input                                                                      |
|-------------|---------------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| Call option | Black-Scholes Option Pricing Model and Monte Carlo Simulation Model | RFR                            | 30 June 2026: 3.6% to 4.2%<br>(31 December 2025: 3.6% to 4.2%)     | 1% (31 December 2025: 1%) increase (decrease) in RFR would have no material impact on the fair value        |
|             |                                                                     | Volatility                     | 30 June 2026: 29.8% to 31.7%<br>(31 December 2025: 29.8% to 31.7%) | 1% (31 December 2025: 1%) increase (decrease) in volatility would have no material impact on the fair value |
| Put option  | Black-Scholes Option Pricing Model                                  | RFR                            | 30 June 2026: 3.6%<br>(31 December 2025: 3.6%)                     | 1% (31 December 2025: 1%) increase (decrease) in RFR would have no material impact on the fair value        |
|             |                                                                     | Volatility                     | 30 June 2026: 31.7%<br>(31 December 2025: 31.7%)                   | 1% (31 December 2025: 1%) increase (decrease) in volatility would have no material impact on the fair value |

The discount for lack of marketability represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

**16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)****Fair value hierarchy**

*Assets measured at fair value:*

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

**As at 30 June 2026**

|                                                                                       | Fair value measurement using                                 |                                                |                                                | Total<br>(unaudited)<br>HK\$'000 |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------|------------------------------------------------|----------------------------------|
|                                                                                       | Quoted                                                       | Significant                                    | Significant                                    |                                  |
|                                                                                       | prices                                                       | observable                                     | unobservable                                   |                                  |
|                                                                                       | in active<br>markets<br>(Level 1)<br>(unaudited)<br>HK\$'000 | inputs<br>(Level 2)<br>(unaudited)<br>HK\$'000 | inputs<br>(Level 3)<br>(unaudited)<br>HK\$'000 |                                  |
| Equity investments designated at fair value through other comprehensive income        | 2,852                                                        | –                                              | 383,656                                        | 386,508                          |
| Trade receivables classified as financial assets at fair value through profit or loss | –                                                            | 1,471,229                                      | –                                              | 1,471,229                        |
| Bills receivable                                                                      | –                                                            | 3,406,146                                      | –                                              | 3,406,146                        |
| Other receivables classified as financial assets at fair value through profit or loss | –                                                            | 228,198                                        | –                                              | 228,198                          |
| Financial assets at fair value through profit or loss                                 | –                                                            | 3,417,258                                      | –                                              | 3,417,258                        |
| Derivative financial instruments                                                      | –                                                            | 110,911                                        | 31,573                                         | 142,484                          |
| <b>Total</b>                                                                          | <b>2,852</b>                                                 | <b>8,633,742</b>                               | <b>415,229</b>                                 | <b>9,051,823</b>                 |


**INTERIM RESULTS**
**16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)****Fair value hierarchy (continued)***Assets measured at fair value: (continued)*

As at 31 December 2025

|                                                                                       | Fair value measurement using                                                   |                                                                           |                                                                             | Total<br>(audited)<br>HK\$'000 |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------|
|                                                                                       | Quoted<br>prices<br>in active<br>markets<br>(Level 1)<br>(audited)<br>HK\$'000 | Significant<br>observable<br>inputs<br>(Level 2)<br>(audited)<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>(Level 3)<br>(audited)<br>HK\$'000 |                                |
| Equity investments designated at fair value through other comprehensive income        | 1,887                                                                          | —                                                                         | 368,997                                                                     | 370,884                        |
| Trade receivables classified as financial assets at fair value through profit or loss | —                                                                              | 1,927,469                                                                 | —                                                                           | 1,927,469                      |
| Bills receivable                                                                      | —                                                                              | 3,418,264                                                                 | —                                                                           | 3,418,264                      |
| Other receivables classified as financial assets at fair value through profit or loss | —                                                                              | 465,832                                                                   | —                                                                           | 465,832                        |
| Financial assets at fair value through profit or loss                                 | —                                                                              | 2,400,946                                                                 | —                                                                           | 2,400,946                      |
| Derivative financial instruments                                                      | —                                                                              | 146,139                                                                   | 54,647                                                                      | 200,786                        |
| <b>Total</b>                                                                          | <b>1,887</b>                                                                   | <b>8,358,650</b>                                                          | <b>423,644</b>                                                              | <b>8,784,181</b>               |

## INTERIM RESULTS

**16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)****Fair value hierarchy (continued)***Assets measured at fair value: (continued)*

The movements in fair value measurements within Level 3 during the period are as follows:

|                                                                      | <b>2026</b><br><b>(unaudited)</b><br><b>HK\$'000</b> | <b>2025</b><br><b>(unaudited)</b><br><b>HK\$'000</b> |
|----------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|
| Equity investments at fair value through other comprehensive income: |                                                      |                                                      |
| At 1 January                                                         | <b>368,997</b>                                       | 362,895                                              |
| Acquisition of subsidiaries                                          | –                                                    | 8                                                    |
| Exchange realignment                                                 | <b>14,659</b>                                        | 5,544                                                |
| At 30 June                                                           | <b>383,656</b>                                       | 368,447                                              |
| Derivative financial instruments:                                    |                                                      |                                                      |
| At 1 January                                                         | <b>54,647</b>                                        | 102,063                                              |
| Total gains/(losses) recognised in profit or loss                    | <b>(23,075)</b>                                      | 914                                                  |
| Exchange realignment                                                 | <b>1</b>                                             | 1,008                                                |
| At 30 June                                                           | <b>31,573</b>                                        | 103,985                                              |

## INTERIM RESULTS

### 16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

#### Fair value hierarchy (continued)

*Liabilities measured at fair value:*

**As at 30 June 2026**

|                                  | Fair value measurement using                                                     |                                                                             |                                                                               |                                  |
|----------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------|
|                                  | Quoted<br>prices<br>in active<br>markets<br>(Level 1)<br>(unaudited)<br>HK\$'000 | Significant<br>observable<br>inputs<br>(Level 2)<br>(unaudited)<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>(Level 3)<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
| Derivative financial instruments | –                                                                                | 61,752                                                                      | –                                                                             | 61,752                           |

As at 31 December 2025

|                                  | Fair value measurement using                                                   |                                                                           |                                                                             |                                |
|----------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------|
|                                  | Quoted<br>prices<br>in active<br>markets<br>(Level 1)<br>(audited)<br>HK\$'000 | Significant<br>observable<br>inputs<br>(Level 2)<br>(audited)<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>(Level 3)<br>(audited)<br>HK\$'000 | Total<br>(audited)<br>HK\$'000 |
| Derivative financial instruments | –                                                                              | 148,533                                                                   | –                                                                           | 148,533                        |

## INTERIM RESULTS

## 16. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

## Fair value hierarchy (continued)

*Liabilities for which fair value are disclosed:*

**As at 30 June 2026**

|                                                   | Fair value measurement using                                                     |                                                                             |                                                                               |                                  |
|---------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------|
|                                                   | Quoted<br>prices<br>in active<br>markets<br>(Level 1)<br>(unaudited)<br>HK\$'000 | Significant<br>observable<br>inputs<br>(Level 2)<br>(unaudited)<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>(Level 3)<br>(unaudited)<br>HK\$'000 | Total<br>(unaudited)<br>HK\$'000 |
| Interest-bearing bank and<br>other borrowings     | –                                                                                | 8,370,946                                                                   | –                                                                             | 8,370,946                        |
| Financial liability associated<br>with put option | –                                                                                | –                                                                           | 296,707                                                                       | 296,707                          |
| <b>Total</b>                                      | <b>–</b>                                                                         | <b>8,370,946</b>                                                            | <b>296,707</b>                                                                | <b>8,667,653</b>                 |

**As at 31 December 2025**

|                                                   | Fair value measurement using                                                   |                                                                           |                                                                             |                                |
|---------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------|
|                                                   | Quoted<br>prices<br>in active<br>markets<br>(Level 1)<br>(audited)<br>HK\$'000 | Significant<br>observable<br>inputs<br>(Level 2)<br>(audited)<br>HK\$'000 | Significant<br>unobservable<br>inputs<br>(Level 3)<br>(audited)<br>HK\$'000 | Total<br>(audited)<br>HK\$'000 |
| Interest-bearing bank and other<br>borrowings     | –                                                                              | 6,066,750                                                                 | –                                                                           | 6,066,750                      |
| Financial liability associated with<br>put option | –                                                                              | –                                                                         | 214,218                                                                     | 214,218                        |
| <b>Total</b>                                      | <b>–</b>                                                                       | <b>6,066,750</b>                                                          | <b>214,218</b>                                                              | <b>6,280,968</b>               |

INTERIM RESULTS**17. EVENTS AFTER THE REPORTING PERIOD**

Reference is made to the announcement of the Company dated 15 July 2026 in relation to the major and connected transaction of the Company. Unless otherwise specified, capitalised terms used under this section shall have the same meanings as those defined in the aforesaid announcement.

On 15 July 2026 (after trading hours), the Company entered into the Sale and Purchase Agreement with NXTHome, YF Rongye, Core Elite, Union Vast and Reach Glory (collectively the “Vendors”), pursuant to which the Vendors agreed to conditionally sell and the Company agreed to conditionally purchase 100% of the issued shares of TCL AeroWell (Cayman) Holdings Limited (the “Target Company”, a limited liability company incorporated in the Cayman Islands, which is wholly owned by the Vendors) for a total consideration of HK\$5,610 million, which shall be satisfied by a combination of cash and the Consideration Shares.

The Completion will take place on the Completion Date following the satisfaction or waiver (if applicable) of all the conditions precedent set out in the announcement, or such other date as may be agreed upon by the Company and the Vendors. The Completion is expected to take place in the fourth quarter of 2026. Upon Completion, the Target Company will become a wholly owned subsidiary of the Company. The financial results of the Target Company and its subsidiaries will be consolidated into the financial statements of the Group.

As disclosed in the announcement of the Company dated 24 August 2026, the Company is considering a potential spin-off and separate listing of the Group's photovoltaic business segment by way of distribution in specie. The Company will comprehensively and prudently assess the potential impact of implementing the Potential Spin-off with a view to maximising the interests of the Shareholders and will make further announcement(s) in compliance with the Listing Rules as and when appropriate. The financial effect cannot be reliably estimated at this stage.

**18. APPROVAL OF THE UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

The unaudited interim condensed consolidated financial statements were approved and authorised for issue by the Board on 28 August 2026.

## OTHER INFORMATION

**DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES**

As at 30 June 2026, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code, were as follows:

**Interests in the Company – Long Positions**

| Name of Directors | Capacity         | Number of ordinary Shares interested or deemed to be interested |                             |           | Approximate percentage of the number of issued Shares<br>(Note 2) |
|-------------------|------------------|-----------------------------------------------------------------|-----------------------------|-----------|-------------------------------------------------------------------|
|                   |                  | Personal interests                                              | Other interests<br>(Note 1) | Total     |                                                                   |
| DU Juan           | Beneficial owner | 2,537,916                                                       | 1,275,700                   | 3,813,616 | 0.15%                                                             |
| ZHANG Shaoyong    | Beneficial owner | 3,849,730                                                       | 1,000,500                   | 4,850,230 | 0.19%                                                             |
| PENG Pan          | Beneficial owner | 1,048,718                                                       | 1,000,500                   | 2,049,218 | 0.08%                                                             |
| SUN Li            | Beneficial owner | 2,392,137                                                       | 1,000,500                   | 3,392,637 | 0.13%                                                             |
| WANG Yijiang      | Beneficial owner | 44,312                                                          | –                           | 44,312    | 0.002%                                                            |
| LAU Siu Ki        | Beneficial owner | 164,637                                                         | –                           | 164,637   | 0.01%                                                             |

Notes:

- These interests are Awarded Shares that have been granted to the relevant Directors under the Share Award Scheme and were not vested as at 30 June 2026.
- The percentages are calculated based on the number of issued Shares as at 30 June 2026, i.e. 2,520,935,155 Shares.

Save as disclosed above, as at 30 June 2026, none of the Directors had registered an interest or short position in the Shares, underlying Shares or debentures of the Company or any of its associated corporations that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

## OTHER INFORMATION

### SUBSTANTIAL SHAREHOLDER'S AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2026, the interests and short positions of the persons, other than a Director or chief executive of the Company, in the Shares and underlying Shares of the Company as recorded in the register of interests required to be kept by the Company pursuant to Section 336 of the SFO were as follows:

#### Long position in Shares

| Shareholder                      | Capacity                           | Number of Shares held     | Percentage of the number of issued Shares<br>(Note 1) |
|----------------------------------|------------------------------------|---------------------------|-------------------------------------------------------|
| TCL Industries Holdings (Note 2) | Interest of controlled corporation | 1,374,938,618<br>(Note 3) | 54.54%                                                |

Notes:

- The percentage in respect of the interest of the relevant substantial Shareholder was calculated based on the number of Shares and underlying Shares in which such substantial Shareholder was interested as notified to the Company and disclosed on the website of the Hong Kong Stock Exchange against the number of issued Shares as at 30 June 2026, being 2,520,935,155 Shares in issue.
- As at 30 June 2026, the following Directors were directors/employees of a company who had an interest or short position in the Shares and underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO:
  - Ms. DU Juan was also a director and the chief executive officer of TCL Industries Holdings;
  - Mr. ZHANG Shaoyong was also a director and senior vice president of TCL Industries Holdings;
  - Mr. PENG Pan was also the chief financial officer of TCL Industries Holdings; and
  - Mr. SUN Li was also the chief technology officer of TCL Industries Holdings.
- Based on the disclosure of interest form submitted by the said substantial Shareholder, as at 11 October 2022, TCL Industries Holdings was deemed to be interested in 1,350,728,288 Shares held by T.C.L. Industries (H.K.). According to the information subsequently provided to the Company by the said substantial Shareholder, as at 30 June 2026, 1,374,938,618 Shares were interested or deemed to be interested by the said substantial Shareholder through the foregoing structure, however such change in shareholding does not give rise to a duty of disclosure on the part of the relevant substantial Shareholder under Part XV of the SFO.

**SUBSTANTIAL SHAREHOLDER'S AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES (continued)****Long position in Shares (continued)**

Save as disclosed above, as at 30 June 2026, no person, other than the Directors whose interests or short positions are set out in the section headed "DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES" above, had notified the Company of an interest or short position in the Shares or underlying Shares that was required to be recorded pursuant to Section 336 of the SFO.

**DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Save as disclosed in the sections headed "DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES", "SHARE OPTION SCHEME" and "SHARE AWARD SCHEME" in this interim report, at no time during the six months ended 30 June 2026 were rights to acquire benefits by means of the acquisition of Shares in or debentures of the Company granted to any Director or his/her spouse or children under 18 years of age, or were any such rights exercised by them; nor was the Company, or any of its subsidiaries, holding companies or fellow subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

**SHARE OPTION SCHEME**

The Company adopted the Share Option Scheme on 3 November 2023.

For the terms of the Share Option Scheme, please refer to the circular of the Company dated 17 October 2023 and the 2025 Annual Report. Unless otherwise defined, all capitalised terms and abbreviations under this section shall have the same meanings as those defined in the circular of the Company dated 17 October 2023.

OTHER INFORMATION**SHARE OPTION SCHEME (continued)**

The total number of Shares which may be allotted and issued in respect of all share options that may be granted under the Share Option Scheme and all share options and all share awards that may be granted under any Other Schemes existing at such time, must not in aggregate exceed 10% of the total number of Shares in issue as at the date of approval of the Share Option Scheme (the “Scheme Mandate Limit”). The total number of Shares which may be allotted and issued in respect of share options that may be granted to Service Providers under the Share Option Scheme and all share options and all share awards that may be granted under any Other Schemes existing at such time, must not in aggregate exceed 1% of the total number of Shares in issue as at the date of approval of the Share Option Scheme (the “Service Provider Sublimit”). The Scheme Mandate Limit and the Service Provider Sublimit may respectively be refreshed by ordinary resolution of the Shareholders in general meeting after three years from 3 November 2023 or the date of Shareholders’ approval for the last refreshment. The Scheme Mandate Limit is 250,756,873 Shares, representing approximately 9.95% of the total number of issued Shares (excluding treasury shares) as at the date of this interim report.

**SHARE AWARD SCHEME**

The Company adopted the Share Award Scheme on 3 November 2023. The Share Award Scheme constitutes a share scheme involving the grant of, among others, new Shares under Chapter 17 of the Listing Rules. Details of the Share Award Scheme were set out in the circular of the Company dated 17 October 2023 and the 2025 Annual Report. Unless otherwise defined, all capitalised terms and abbreviations under this section shall have the same meanings as those defined in the circular of the Company dated 17 October 2023.

The total number of Shares which may be allotted and issued in respect of all share awards to be granted under the Share Award Scheme, and all share options and all share awards to be granted under any Other Schemes existing at such time, must not in aggregate exceed 10% of the total number of Shares in issue as at the date of approval of the Share Award Scheme. The total number of Shares which may be allotted and issued in respect of all share awards to be granted that may be granted to Service Providers under the Share Award Scheme and all share options and all share awards that may be granted under any Other Schemes existing at such time, must not in aggregate exceed 1% of the total number of Shares in issue as at the date of approval of the Share Award Scheme. The Scheme Mandate Limit and the Service Provider Sublimit may respectively be refreshed by ordinary resolution of the Shareholders in general meeting after three years from 3 November 2023 or the date of Shareholders’ approval for the last refreshment. The Scheme Mandate Limit is 250,756,873 Shares, representing approximately 9.95% of the total number of issued Shares (excluding treasury shares) as at the date of this interim report.

## OTHER INFORMATION

## SHARE AWARD SCHEME (continued)

The following Awarded Shares were outstanding during the period:

| Name or category of participants   | Number of Awarded Shares |                  |                           |                          |                             |                          | Date of grant of Awarded Shares | Share closing price on the date of grant of Awarded Shares HK\$ | Vesting period of Awarded Shares | Share closing price immediately before the date of grant of Awarded Shares HK\$ | Weighted average share closing price immediately before the vesting dates HK\$ |
|------------------------------------|--------------------------|------------------|---------------------------|--------------------------|-----------------------------|--------------------------|---------------------------------|-----------------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
|                                    | At 1 January 2026        | Reclassification | Granted during the period | Vested during the period | Cancelled during the period | Lapsed during the period |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| <b>Directors</b>                   |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| <i>Executive Directors</i>         |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| DU Juan                            | 900,000                  | -                | -                         | (450,000)                | -                           | -                        | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 1,376,200                | -                | -                         | (550,500)                | -                           | -                        | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 2,276,200                | -                | -                         | (1,000,500)              | -                           | -                        |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| ZHANG Shaoyong                     | 900,000                  | -                | -                         | (450,000)                | -                           | -                        | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 917,500                  | -                | -                         | (367,000)                | -                           | -                        | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 1,817,500                | -                | -                         | (817,000)                | -                           | -                        |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| PENG Pan                           | 900,000                  | -                | -                         | (450,000)                | -                           | -                        | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 917,500                  | -                | -                         | (367,000)                | -                           | -                        | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 1,817,500                | -                | -                         | (817,000)                | -                           | -                        |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| SUN Li                             | 900,000                  | -                | -                         | (450,000)                | -                           | -                        | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 917,500                  | -                | -                         | (367,000)                | -                           | -                        | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 1,817,500                | -                | -                         | (817,000)                | -                           | -                        |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    | <b>7,728,700</b>         | <b>-</b>         | <b>-</b>                  | <b>(3,451,500)</b>       | <b>-</b>                    | <b>-</b>                 |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| <b>Other Employee Participants</b> |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    | 35,505,000               | 300,000          | -                         | (17,570,862)             | -                           | (552,138)                | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 73,206,200               | 183,500          | -                         | (28,884,715)             | -                           | (990,085)                | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 108,711,200              | 483,500          | -                         | (46,455,577)             | -                           | (1,542,223)              |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
| <b>Related Entity Participants</b> |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    | 6,564,000                | (300,000)        | -                         | (3,131,138)              | -                           | (75,862)                 | 25-Jan-24                       | 2.32                                                            | Note 1                           | 2.30                                                                            | 13.78                                                                          |
|                                    | 12,202,900               | (183,500)        | -                         | (4,812,700)              | -                           | -                        | 09-Apr-25                       | 6.54                                                            | Note 2                           | 6.65                                                                            | 15.80                                                                          |
|                                    | 18,766,900               | (483,500)        | -                         | (7,943,838)              | -                           | (75,862)                 |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    |                          |                  |                           |                          |                             |                          |                                 |                                                                 |                                  |                                                                                 |                                                                                |
|                                    | <b>135,206,800</b>       | <b>-</b>         | <b>-</b>                  | <b>(57,850,915)</b>      | <b>-</b>                    | <b>(1,618,085)</b>       |                                 |                                                                 |                                  |                                                                                 |                                                                                |

## OTHER INFORMATION

## SHARE AWARD SCHEME (continued)

*Note 1* For Awarded Shares granted in view of the achievement of performance targets for 2024 to 2026, approximately 40% of such Awarded Shares were vested on 11 June 2025, a further approximately 30% were vested on 11 June 2026, and the remaining approximately 30% are scheduled to be vested on 11 June 2027. For details, please refer to the announcement of the Company dated 25 January 2024.

The vesting of Awarded Shares granted on 25 January 2024 is subject to achievement of performance targets as follows:

- (i) Performance targets at the Company level

Each of the three batches of Awarded Shares shall be vested according to tiers with reference to the percentage increase in adjusted profit attributable to owners of the parent of the Group for the corresponding financial year as compared against the adjusted profit attributable to owners of the parent of the Group for the financial year ended 31 December 2023 ("Percentage Increase 2023") as follows:

| Corresponding<br>to results for the<br>financial<br>year ending<br>31 December | Vesting Date | Percentage<br>Increase 2023 (X)                       | The percentage of<br>Awarded Shares<br>corresponding<br>to the relevant<br>financial year to<br>be vested |
|--------------------------------------------------------------------------------|--------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| 2024                                                                           | 11-Jun-25    | $X \geq 65\%$<br>$50\% \leq X < 65\%$<br>$X < 50\%$   | 100%<br>80%<br>0%                                                                                         |
| 2025                                                                           | 11-Jun-26    | $X \geq 100\%$<br>$70\% \leq X < 100\%$<br>$X < 70\%$ | 100%<br>80%<br>0%                                                                                         |
| 2026                                                                           | 11-Jun-27    | $X \geq 150\%$<br>$90\% \leq X < 150\%$<br>$X < 90\%$ | 100%<br>80%<br>0%                                                                                         |

**SHARE AWARD SCHEME (continued)***Note 1 (continued)*

- (ii) Performance targets at individual selected person level

A selected person's personal assessment will be conducted annually in accordance with the assessment method formulated by the Group. Each of the three batches of Awarded Shares shall be vested according to the individual performance appraisal results of the selected persons for the corresponding financial year. The Awarded Shares will not be vested in the selected persons who fail to attain a designated threshold at individual selected person level, whether the performance targets at the Company level are satisfied or not.

All or such part of the Awarded Shares granted to a selected person which do not vest because of failure to achieve the performance targets will lapse in accordance with the terms of the Share Award Scheme.

The fair value at the date of grant of Awarded Shares granted on 25 January 2024 amounted to HK\$190,866,000. For details of the accounting policy, please refer to note 2.4 of notes to financial statements of the 2025 Annual Report.

- Note 2* For Awarded Shares granted in view of the achievement of performance targets for 2025 to 2027, approximately 40% of such Awarded Shares were vested on 12 May 2026, a further approximately 30% are scheduled to be vested on 12 May 2027, and the remaining approximately 30% are scheduled to be vested on 12 May 2028. For details, please refer to the announcement of the Company dated 9 April 2025.

## OTHER INFORMATION

### SHARE AWARD SCHEME (continued)

Note 2 (continued)

The vesting of Awarded Shares granted on 9 April 2025 is subject to achievement of performance targets as follows:

- (i) Performance targets at the Company level

Each of the three batches of Awarded Shares shall be vested according to tiers with reference to the percentage increase in adjusted profit attributable to owners of the parent of the Group for the corresponding financial year as compared against the adjusted profit attributable to owners of the parent of the Group for the financial year ended 31 December 2024 ("Percentage Increase 2024") as follows:

| Corresponding<br>to results for the<br>financial<br>year ending<br>31 December | Vesting Date | Percentage<br>Increase 2024 (X) | The percentage of<br>Awarded Shares<br>corresponding<br>to the relevant<br>financial year to<br>be vested |
|--------------------------------------------------------------------------------|--------------|---------------------------------|-----------------------------------------------------------------------------------------------------------|
| 2025                                                                           | 12-May-26    | $X \geq 45\%$                   | 100%                                                                                                      |
|                                                                                |              | $25\% \leq X < 45\%$            | 80%                                                                                                       |
|                                                                                |              | $X < 25\%$                      | 0%                                                                                                        |
| 2026                                                                           | 12-May-27    | $X \geq 75\%$                   | 100%                                                                                                      |
|                                                                                |              | $50\% \leq X < 75\%$            | 80%                                                                                                       |
|                                                                                |              | $X < 50\%$                      | 0%                                                                                                        |
| 2027                                                                           | 12-May-28    | $X \geq 100\%$                  | 100%                                                                                                      |
|                                                                                |              | $75\% \leq X < 100\%$           | 80%                                                                                                       |
|                                                                                |              | $X < 75\%$                      | 0%                                                                                                        |

**SHARE AWARD SCHEME (continued)***Note 2 (continued)*

- (ii) Performance targets at individual selected person level

A selected person's personal assessment will be conducted annually in accordance with the assessment method formulated by the Group. Each of the three batches of Awarded Shares shall be vested according to the individual performance appraisal results of the selected persons for the corresponding financial year. The Awarded Shares will not be vested in the selected persons who fail to attain a designated threshold at individual selected person level, whether the performance targets at the Company level are satisfied or not.

All or such part of the Awarded Shares granted to a selected person which do not vest because of failure to achieve the performance targets will lapse in accordance with the terms of the Share Award Scheme.

The fair value at the date of grant of Awarded Shares granted on 9 April 2025 amounted to HK\$598,396,000. For details of the accounting policy, please refer to note 2.4 of notes to financial statements of the 2025 Annual Report.

- Note 3* The purchase price (being the price payable by a selected person to purchase the Awarded Shares) of all Awarded Shares disclosed in the above table is nil.



## OTHER INFORMATION

### **SHARE AWARD SCHEME (continued)**

As at 1 January 2026, the number of share options and share awards available for grant under the Scheme Mandate Limit and the Service Provider Sublimit under the Share Option Scheme, Share Award Scheme and any other share schemes of the Company were 250,756,873 and 25,075,687 respectively.

During the six months ended 30 June 2026, no grant was made under the Share Option Scheme and the Share Award Scheme. Accordingly, as at 30 June 2026, the number of share options and share awards available for grant under the Scheme Mandate Limit and the Service Provider Sublimit under the Share Option Scheme, Share Award Scheme and any other share schemes of the Company were 250,756,873 and 25,075,687 respectively.

The number of shares that may be issued in respect of share options and share awards granted under all share schemes of the Company during the six months ended 30 June 2026 divided by the weighted average number of Shares in issue (excluding treasury shares) during the six months ended 30 June 2026 is 0%.

The expenses in relation to the Share Award Scheme recorded during the period from 1 January 2026 to 30 June 2026 were approximately HK\$130,398,000.

### **PURCHASES, SALE OR REDEMPTION OF SECURITIES**

There was no purchase, sale or redemption by the Company, or any of its subsidiaries, of the listed securities of the Company (including treasury shares) during the six months ended 30 June 2026.

### **INTERIM DIVIDEND**

The Board has resolved not to declare any dividend for the six months ended 30 June 2026 (30 June 2025: Nil).

## **CORPORATE GOVERNANCE**

The Company has established and will continue to optimise its risk management and internal control system. The management regularly reports to the Board and the Audit Committee on the governance and the improvement progress of the Company to continuously strengthen the collaboration on corporate governance between the Board and the management, and fulfil their respective responsibilities in terms of corporate governance.

Throughout the six months ended 30 June 2026, the Company has complied with the Code Provisions of the CG Code.

## **AUDIT COMMITTEE**

The Audit Committee has reviewed this interim report and the Group's unaudited interim condensed consolidated financial statements for the six months ended 30 June 2026, including the accounting principles adopted by the Group, with the Company's management. As at the date of this interim report, the Audit Committee comprises three members, namely Mr. LAU Siu Ki (chairperson), Professor WANG Yijiang and Mr. HUI Chi Kin Max, all being independent non-executive Directors.

## **MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF THE COMPANY**

The Company has adopted a model code of conduct regarding securities transactions by Directors on terms no less exacting than the required standards as set out in the Model Code. Specific enquiries have been made with all Directors, and all of them have confirmed that they have complied with the required standards set out in the Model Code and the Company's code of conduct regarding Directors' securities transactions during the six months ended 30 June 2026.

OTHER INFORMATION**COMPLIANCE WITH DEED OF NON-COMPETITION**

The Company has received a written confirmation from TCL Industries Holdings and T.C.L. Industries (H.K.) confirming that for the period from 1 January 2026 to 30 June 2026 (both dates inclusive), they had fully complied with the Deed of Non-Competition (2020) executed by them in favour of the Company dated 29 June 2020.

The Company has received a written confirmation from TCL Technology confirming that for the period from 1 January 2026 to 30 June 2026 (both dates inclusive), it had fully complied with the Deed of Termination (2020) executed by and among TCL Technology, T.C.L. Industries (H.K.) and the Company dated 29 June 2020.

The independent non-executive Directors have reviewed the relevant confirmations on the Deed of Non-Competition (2020) and the Deed of Termination (2020), and all of them are satisfied that the non-competition undertakings under the Deed of Non-Competition (2020) and the Deed of Termination (2020) have been complied with during the period from 1 January 2026 to 30 June 2026 (both dates inclusive).

On behalf of the Board  
**TCL Electronics Holdings Limited**  
**DU Juan**  
*Chairperson*

Hong Kong, 28 August 2026

*For the purposes of this interim report, the applicable exchange rates used for currency translation are for illustrative purposes and do not constitute representations that any amount in foreign currency or HK\$ has been, could have been or may be converted at such rates.*

## DEFINITIONS

In this interim report, unless the context otherwise requires, the following terms have the following meanings when used herein:

|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "2025 Annual Report"             | the annual report of the Company for the year ended 31 December 2025;                                                                                                                                                                                                                                                                                                                                                                                                |
| "AI"                             | artificial intelligence;                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| "AR"                             | augmented reality;                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| "ASP"                            | average selling price;                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| "Audit Committee"                | the audit committee of the Company;                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| "Board"                          | the board of Directors;                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| "CES"                            | the Consumer Electronics Show;                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| "CFO"                            | the chief financial officer of the Company;                                                                                                                                                                                                                                                                                                                                                                                                                          |
| "CG Code"                        | the corporate governance code as set out in Appendix C1 to the Listing Rules;                                                                                                                                                                                                                                                                                                                                                                                        |
| "Circana"                        | Circana Group, which was formed through the merger of NPD Group, L.P. and Information Resources Corporation, and is a market research company that provides global data, industry expertise and analytical insights from multiple perspectives;                                                                                                                                                                                                                      |
| "CMM"                            | China Market Monitor Co., Ltd., a research institute focusing on consumer goods and the retail home appliance market in the PRC;                                                                                                                                                                                                                                                                                                                                     |
| "Code Provision(s)"              | the code provision(s) contained in Part 2 of the CG Code;                                                                                                                                                                                                                                                                                                                                                                                                            |
| "Company"                        | TCL Electronics Holdings Limited, a company incorporated in the Cayman Islands with limited liability, the shares of which are listed on the Main Board of the Hong Kong Stock Exchange (stock code: 01070);                                                                                                                                                                                                                                                         |
| "Deed of Non-Competition (2020)" | the deed executed by TCL Industries Holdings, T.C.L. Industries (H.K.) and the Company on 29 June 2020 in favour of the Company whereby each of TCL Industries Holdings and T.C.L. Industries (H.K.) has undertaken not to (save for the exception as defined on page 39 of the announcement of the Company dated 29 June 2020), directly or indirectly, carry on or be engaged or interested in the manufacture and assembly of TCL brand TV sets and smart phones; |

## DEFINITIONS

|                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "Deed of Termination (2020)"    | the deed executed by TCL Technology, T.C.L. Industries (H.K.) and the Company on 29 June 2020 pursuant to which the parties agreed to terminate the Deed of Non-Competition (1999) (as defined on page 48 of the announcement of the Company dated 29 June 2020) as amended from time to time and TCL Technology has undertaken not to (save for the Exception as defined on page 39 of the announcement of the Company dated 29 June 2020), directly or indirectly, carry on or be engaged or interested in the manufacture and assembly of TV sets bearing TCL brand; |
| "Director(s)"                   | the director(s) of the Company;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| "Emerging Market"               | regions including Asia Pacific (excluding the PRC), Latin America and the Middle East and Africa;                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| "ESG"                           | Environmental, Social and Governance;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| "Group"                         | the Company and its subsidiaries collectively;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| "GW"                            | gigawatt, equivalent to one billion watts, a unit of power;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| "HK\$"                          | Hong Kong dollars, the lawful currency of Hong Kong;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| "HKAS(s)"                       | Hong Kong Accounting Standard(s);                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| "HKFRS(s)"                      | HKFRS Accounting Standards;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| "HKICPA"                        | Hong Kong Institute of Certified Public Accountants;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| "Hong Kong"                     | the Hong Kong Special Administrative Region of the PRC;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| "Hong Kong Companies Ordinance" | the Companies Ordinance (Cap. 622 of the Laws of Hong Kong);                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| "Hong Kong Stock Exchange"      | The Stock Exchange of Hong Kong Limited;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| "HVAC"                          | heating, ventilation and air conditioning;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| "IDC"                           | International Data Corporation, a global provider of market intelligence and consulting services relating to information technology, telecommunications and consumer technology markets;                                                                                                                                                                                                                                                                                                                                                                                |
| "IoT"                           | the Internet of Things;                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

## DEFINITIONS

|                       |                                                                                                                                                                                                                                                                                                    |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "LED"                 | light-emitting diode;                                                                                                                                                                                                                                                                              |
| "Listing Rules"       | the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange;                                                                                                                                                                                                                     |
| "Model Code"          | the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules;                                                                                                                                                                          |
| "Omdia"               | a global technology research institution formed through the merger of the research divisions (Ovum/Heavy Reading and Tractica) and the acquisition of IHS Markit International;                                                                                                                    |
| "PRC" or "China"      | the People's Republic of China, but for the purpose of this interim report and for geographical reference only and except where the context requires, references in this interim report to the "PRC" and "China" do not apply to Hong Kong, Macau Special Administrative Region and Taiwan, China; |
| "QLED"                | quantum dot display technology;                                                                                                                                                                                                                                                                    |
| "RayNeo"              | RayNeo Co., Ltd., a limited liability company established under the laws of the PRC, through which the Group's smart glasses business is primarily operated, in which the Group held approximately 10.10% of the equity interest as at the date of this interim report;                            |
| "R&D"                 | research and development;                                                                                                                                                                                                                                                                          |
| "RMB"                 | Renminbi, the lawful currency of the PRC;                                                                                                                                                                                                                                                          |
| "SFO"                 | the Securities and Futures Ordinance (Cap. 571 of the Laws of Hong Kong);                                                                                                                                                                                                                          |
| "Share Award Scheme"  | the share award scheme adopted by the Company on 3 November 2023;                                                                                                                                                                                                                                  |
| "Share Award Schemes" | collectively the restricted share award scheme adopted by the Company on 6 February 2008 (as amended from time to time), which expired on 5 February 2023, and the Share Award Scheme;                                                                                                             |
| "Shareholder(s)"      | shareholder(s) of the Company;                                                                                                                                                                                                                                                                     |
| "Share Option Scheme" | the share option scheme adopted by the Company on 3 November 2023;                                                                                                                                                                                                                                 |

## DEFINITIONS

|                              |                                                                                                                                                                                                                                                                |
|------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "Share(s)"                   | share(s) of the Company;                                                                                                                                                                                                                                       |
| "SQD"                        | Super Quantum Dot, being an abbreviation for super quantum dot display technology;                                                                                                                                                                             |
| "subsidiary"                 | any entity within the meaning of the term "subsidiary" as defined in the Listing Rules and the term "subsidiaries" shall be construed accordingly;                                                                                                             |
| "T.C.L. Industries (H.K.)"   | T.C.L. Industries Holdings (H.K.) Limited, a company incorporated in Hong Kong with limited liability, an immediate controlling Shareholder and a wholly-owned subsidiary of TCL Industries Holdings;                                                          |
| "TCL Industries Holdings"    | TCL Industries Holdings Co., Ltd.* (TCL實業控股股份有限公司), formerly known as TCL Industries Holdings (Guangdong) Inc.* (TCL實業控股(廣東)股份有限公司), a joint stock limited company established under the laws of the PRC;                                                      |
| "TCL SEMP Eletroeletronicos" | TCL SEMP ELETROELETRONICOS LTDA (formerly known as SEMP TCL MOBILIDADE LTDA.), a company incorporated under the laws of Brazil with limited liability, an indirect subsidiary of the Company;                                                                  |
| "TCL Technology"             | TCL Technology Group Corporation (TCL科技集團股份有限公司), formerly known as TCL Corporation (TCL集團股份有限公司), a joint stock limited company established under the laws of the PRC, the shares of which are listed on the Shenzhen Stock Exchange (stock code: 000100.SZ); |
| "TSR"                        | Techno Systems Research Co., Ltd., a Japan-based market research firm specialising in research covering electronic components, semiconductors and electronic equipment;                                                                                        |
| "TV(s)"                      | television(s);                                                                                                                                                                                                                                                 |
| "XR"                         | extended reality; and                                                                                                                                                                                                                                          |
| "%"                          | per cent.                                                                                                                                                                                                                                                      |

*The English translation of Chinese names or words in this interim report, where indicated by "\*", is included for information purposes only, and should not be regarded as the official English translation of such Chinese names or words.*