



手回集团
SHOUHUI GROUP

SHOUHUI GROUP LIMITED

手回集團有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 02621

2026

INTERIM REPORT



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CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Mr. Yao Guang
(Chairman and Chief Executive Officer)
Mr. Liwei Han
Ms. Li Liu
Mr. Jianting Li

Non-executive Director

Mr. Byron Ye

Independent Non-executive Directors

Mr. Gang Shen
Mr. Haiquan Wu
Mr. Yuanxin Zhang

JOINT COMPANY SECRETARIES

Ms. Qing Li
Ms. Zhao Zeng

AUDIT COMMITTEE

Mr. Yuanxin Zhang *(Chairman)*
Mr. Haiquan Wu
Mr. Gang Shen

REMUNERATION COMMITTEE

Mr. Gang Shen *(Chairman)*
Mr. Yao Guang
(Ceased as a member on May 11, 2026)
Mr. Haiquan Wu
Mr. Jianting Li
(Appointed as a member on May 11, 2026)

NOMINATION COMMITTEE

Mr. Yao Guang *(Chairman)*
Ms. Li Liu
Mr. Gang Shen
Mr. Haiquan Wu
Mr. Yuanxin Zhang

AUDITOR

KPMG

Certified Public Accountants
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

COMPLIANCE ADVISOR

CMBC International Capital Limited

45/F, One Exchange Square
8 Connaught Place
Central
Hong Kong

AUTHORIZED REPRESENTATIVES

Mr. Liwei Han
Ms. Qing Li

REGISTERED OFFICE

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Camana Bay
Grand Cayman
KY1-9009
Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

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Tianjin International Jewellery City
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Huayuan Industrial Zone
Binhai High-Tech Zone
Tianjin
PRC

CORPORATE INFORMATION

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

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KY1-9009
Cayman Islands

HONG KONG SHARE REGISTRAR**Tricor Investor Services Limited**

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Hong Kong

LEGAL ADVISOR**Jingtian & Gongcheng LLP**

Suites 3203-3207, 32/F, Edinburgh Tower
The Landmark
15 Queen's Road Central
Hong Kong

PRINCIPAL BANK**China Construction Bank Corporation Shenzhen****Keyuan South Subbranch**

1/F, Huiheng Building
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Nanshan District, Shenzhen
PRC

STOCK CODE

2621

COMPANY WEBSITE

www.shouhui-tech.com

FINANCIAL HIGHLIGHTS

The Group recorded revenue of approximately RMB627.1 million for the six months ended June 30, 2026, representing an increase of approximately 13.1% compared to the same period (for the six months ended June 30, 2025: approximately RMB554.5 million).

The Group recorded gross profit of approximately RMB183.5 million for the six months ended June 30, 2026, representing a decrease of approximately 6.7% compared to the same period (for the six months ended June 30, 2025: approximately RMB196.6 million).

The Group recorded profit for the period of approximately RMB71.6 million for the six months ended June 30, 2026, representing a decrease of approximately 89.2% compared to the same period (for the six months ended June 30, 2025: a profit of approximately RMB664.6 million).

The Group's adjusted net profit (non-HKFRS measure)¹ was approximately RMB73.3 million for the six months ended June 30, 2026, representing an increase of approximately 11.5% compared to the same period (for the six months ended June 30, 2025: approximately RMB65.7 million).

¹ Adjusted net profit for the period (non-HKFRS measure) was derived from profit for the period after adjusting for the changes in carrying amount of financial instruments issued to investors, share-based compensation expenses and listing expenses. Changes in carrying amount of financial instruments issued to investors and share-based compensation expenses are non-cash in nature.

CHAIRMAN'S STATEMENT

On behalf of the Board of Shouhui Group, I am pleased to present the interim results of the Group for the six months ended 30 June 2026.

In the first half of 2026, the Group recorded revenue of approximately RMB627.1 million, representing a year-on-year increase of 13.1%; it recorded adjusted net profit of approximately RMB73.3 million, representing a year-on-year increase of 11.5%; its FYP reached RMB2.21 billion, representing a year-on-year increase of 41.6%; and its GWP reached RMB5.59 billion, representing a year-on-year increase of 12.0%. Notably, capitalising on the product transition window, the Group achieved FYP for dividend-type products of RMB1.23 billion, representing a year-on-year increase of over 400%.

In the first half of 2026, the Group continued to systematically reshape the insurance business landscape in the PRC through AI. Our proprietary “Panshi” platform has integrated and managed a number of AI applications, accumulating a wide range of knowledge spanning insurance, healthcare, legal and consulting domains. The AI sales assistant “Shou Xiaobao” covered 95% of high-frequency application scenarios with an answer accuracy rate exceeding 90%. The AI underwriting solution “Shou Xiaozhi” has elevated underwriting from “experience-driven, manual serial processing” to “intelligent and scalable rule-based underwriting”. AI has also penetrated deeply into our R&D and operational foundation: in certain projects, AI-generated code accounted for up to 90%, boosting efficiency by nearly 60%, while the penetration rate of “Shouhui Shanlu” in dual-recording orders exceeded 92%, tangibly driving cost reduction and efficiency improvement. Meanwhile, our technological capabilities are accelerating external monetisation — in the first half of 2026, we recorded revenue from insurance technology services of approximately RMB9.2 million, representing a year-on-year increase of 80.9%.

In the first half of 2026, the Group continued to upgrade its insurance products, insurance services, and the expansion of its online and offline marketing service network, among other areas. On the product front, we continuously evolved our customized products in collaboration with insurers: we have established deep collaborations with over 100 insurance institutions, incubating a cumulative total of 14 product IPs, with customized products contributing nearly one-third of FYP. On the claims service front, building on our “rapid claims settlement for small cases” and “claims assistance service for large cases” framework, we further introduced the “delay compensation” service commitment for certain products — if the claim settlement time exceeds our timeline, we will proactively compensate policyholders, reinforcing our service timeliness. In the first half of the year, we handled 81,000 claims cases, of which 27,000 were rapid claims settlement cases, with an average claim settlement time of 0.20 days and a user satisfaction rate of 99.8%.

Looking ahead to the second half of 2026, macroeconomic uncertainties will persist. However, driven by the dynamic adjustment of pricing interest rates, the structural opportunities for dividend-type products are just beginning to unfold — the over 400% growth in FYP for dividend-type products in the first half of the year has validated our previous expectation.

CHAIRMAN'S STATEMENT

In the second half of the year, we plan to translate the capabilities already solidified in the first half of the year into growth momentum: on the product front, we will partner with more leading insurers to develop a series of customized dividend-type products, continue to develop mature IPs such as “Chaojimali”, “Dahuangfeng” and “Zengduoduo”, and accelerate the layout of corporate insurance products; on the technology front, we will drive AI capabilities from standalone applications toward full-chain synergy across underwriting, claims and marketing, enabling our technological capabilities to both reduce costs and improve efficiency internally, while accelerating external monetization; on the distribution front, we will deepen the integration of online and offline services and the agent IP incubation system, while actively explore overseas insurance technology market to create new opportunities for long-term growth.

Board of Directors of Shouhui Group Limited

Yao Guang

Chairman

Shenzhen, China

August 2026

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

As a leading enterprise in life and health insurance intermediary service sector in China, the Company is committed to building a fully integrated insurance transaction and service platform to provide individual and enterprise customers with intelligent and comprehensive risk protection solutions. The core revenue of the Company derived from insurance product distribution service fee. Through three major platforms, namely Xiaoyusan (2C personal end), Kachabao (2A agent end) and Niubao 100 (2B enterprise end), the Company has formed a synergistic, end-to-end service system. Through exclusive customization and extensive product collaborations with insurers, we offer a diverse portfolio that covers long-term life insurance products (including whole life insurance and annuity insurance), long-term critical illness insurance products, long-term medical insurance products, as well as various short-term insurance products, comprehensively meeting the risk protection needs of different customers.

In the first half of 2026, under the interplay of multiple factors — including increased uncertainty in the macroeconomic environment, the ongoing impact of the unified reporting and underwriting policy, and the structural growth opportunities arising from dividend-type products under the dynamic adjustment of pricing interest rates for life and health insurance products (driven by their “low guarantee + floating return” structure) the Company seized the product transition window and drove double-digit growth in first-year premiums through increased market investment. In the first half of 2026, the Company achieved FYP of RMB2.21 billion, representing a year-on-year increase of 41.6%; GWP of RMB5.59 billion, representing a year-on-year increase of 12.0%; and revenue of approximately RMB627.1 million, representing a year-on-year increase of 13.1%. Profit for the period amounted to RMB71.6 million, representing a year-on-year decrease of 89.2%, primarily due to the recognition of a gain of RMB619.0 million from changes in fair value of preferred shares issued to investors (classified as financial liabilities prior to listing) in the corresponding period of the previous year, whereas no such gain was recognised in the current Reporting Period. The aforementioned preferred shares were automatically converted into ordinary shares upon the listing of the Company’s shares, and the related financial instruments were reclassified from liabilities to equity, with no further fair value gains or losses arising after the listing. Such changes do not involve cash flows and are not operating in nature. After excluding the impact of such non-operating factors, the Company’s adjusted net profit amounted to approximately RMB73.3 million, representing a year-on-year increase of 11.5%.

In the first half of 2026, the Company continued to focus on the dividend-type product sector to deepen its product offerings and drive product structure transformation. During the Reporting Period, the FYP of dividend-type products reached RMB1.23 billion, representing a year-on-year increase of over 400%, with the corresponding revenue rising by over 250% year-on-year.

As of June 30, 2026, our Group’s total assets reached approximately RMB2.5 billion, representing an increase of 3.4% compared to the end of 2025, maintaining continuous and steady growth. The total net assets of our Group amounted to approximately RMB1.3 billion, representing an increase of 2.0% compared to the end of 2025. The aggregate book balance of our Group’s cash and cash equivalents, lower-risk wealth management products measured at fair value and deposit-type financial assets was approximately RMB814.5 million, accounting for approximately 32.7% of total assets, indicating sufficient asset liquidity. The ample capital reserves provide solid financial support for our Group business expansion, technology research and development and market investment.

MANAGEMENT DISCUSSION AND ANALYSIS

Market-driven product customization and IP management

Since 2015, we have remained committed to putting insurance clients as the core of our operations, continuously developing and customizing insurance products to meet the diverse needs of insurance customers. As of June 30, 2026, we have established in-depth partnerships with over 100 insurance agencies, with more than 2,200 insurance products distributed in total. During the Reporting Period, the cumulative FYP from our customized products reached approximately RMB0.7 billion, accounting for 31.9% of the Company's total FYP.

Our customization capabilities stem from extensive insurance expertise, up-to-date industry insights, and a deep understanding of the profiles of insurance customers. Leveraging such knowledge and capabilities, we are able to engage in ongoing collaboration with insurance companies in areas such as product features design, drafting of policy terms and health disclosure requirements, risk control assistance, pricing support and product iteration. Our continuous iterations of customized products enable us to reduce client acquisition costs and enhance insurance client retention.

Through the iteration of customized products, we have gradually developed IPs that cater to different age groups. As of June 30, 2026, we had introduced over 14 IPs onto our platforms, covering a wide range of long-term life insurance products, long-term critical illness insurance products, long-term medical insurance products and other insurance products, as well as short-term insurance products. The introduction of our IPs has not only differentiated our customized products among the market but also strengthened client loyalty, which ultimately allows us to stand out in a fiercely competitive market.

Omni-channel strategic layout based on digitalization

We distribute life and health insurance products through three distribution channels facilitated by our three platforms, namely (1) online direct distribution via Xiaoyusan, (2) distribution through insurance agents via Kachabao, and (3) distribution with the assistance of business partners via Niubao 100. Our digital platforms support insurance agents and business partners by facilitating distribution and providing comprehensive support throughout the insurance transaction process.

In the first half of 2026, we continued to deepen its “2C+2A+2B” omni-channel strategic layout. Relying on the synergistic linkage of the three major platforms, namely Xiaoyusan (consumer end), Kachabao (agent end) and Niubao 100 (enterprise end), we have built an integrated insurance service network covering client reach, channel empowerment and ecological cooperation. Through continuous efforts in areas such as new client acquisition, agent team building and partner ecosystem expansion, we had served a cumulative total of over 4.41 million insured users as of June 30, 2026 and aggregated more than 1,500 business partners, and the scale of contracted agents exceeded 33,000. Our service coverage has extended to 15 provincial administrative regions across the PRC.

The Company has adopted the development of a full-domain self-media matrix system as one of its core development strategies. Through the synergistic linkage of the three major platforms, namely Xiaoyusan, Kachabao and Niubao 100, our strategy integrates experience and capabilities in self-media operation and brand building, systematically growing and connecting different individual and corporate self-media accounts who are influential on the internet across various Internet platforms such as Douyin, Xiaohongshu, Bilibili, Baidu, WeChat ecosystem (covering WeChat Official Accounts and Video Accounts) and Weibo in order to build a full-link marketing system covering brand exposure, product promotion, reputation management and direct conversion to drive business development.

MANAGEMENT DISCUSSION AND ANALYSIS

Leveraging its profound internet DNA and established ecosystem empowerment system, the Company continues to advance the establishment and development of personal branding of insurance agents. Since 2023, the Company has independently built and continuously refined its “Internet IP-based Insurance Agent” incubation system, providing agents with end-to-end support from content creation to commercial conversion through systematic and digitalized approaches. In the first half of 2026, the Company cumulatively hosted over 50 virtual and on-site empowerment events. Regarding content ecosystem and account matrix development, more than 300 operational accounts were newly added in the first half of 2026, with the total number of accounts across all platforms increasing by over 30% compared to the end of 2025. A cumulative total of over 60,000 professional articles, videos and other content pieces were published, with total exposure exceeding 100 million views. Both the volume of content published and the exposure achieved have already surpassed the full-year level of 2025, indicating further progress in the scaled and systematic development of the agent IP operation ecosystem.

AI technology capabilities deeply integrated into business scenarios

In 2026, we are focusing on the strategic direction of “AI empowerment and technology-driven innovation” and continue to build an end-to-end closed-loop competitive edge encompassing “talent, data, infrastructure, applications and organisation”. In terms of AI applications, we will continue to apply cutting-edge AI technologies extensively across various core business scenarios, exploring AI-powered scenario-based applications across the entire insurance value chain, including pre-sales, in-sales and post-sales processes. In terms of organisational development, we are fully committed to building an AI-driven enterprise where our employees shall, where appropriate, utilize and gain proficiency in AI techniques to enhance efficiency of our operations.

We will continue the development of our AI infrastructure — the “Panshi” platform — and enhance its four core capabilities, namely AI application deployment, operational resource management, application evaluation, and tracking and quality inspection, so as to provide foundational support for the systematic creation of AI application clusters. The “Panshi” platform has currently integrated and managed multiple mature AI applications within the Company, aggregating a large amount of insurance, medical, legal and consulting data, and safeguarding the debugging, evaluation, tracking and iterative optimisation of dozens of AI projects.

We have launched the AI Agent “Shou Xiao Bao”, an AI-powered intelligent assistant programmed with extensive knowledge in insurance sales functions and capable of comprehending long-tail insurance rules and complex processes to empower our sales end. Shou Xiao Bao is capable of enhancing the entire sales chain as it possesses core capabilities such as product consultation, product comparison, underwriting consultation, product recommendation, diagnosing policy application error messages, providing operational support and rule consultation. It covers 95% of high-frequency internal knowledge scenarios, with an accuracy rate of over 90% in its responses.

We have deepened the application of AI in the underwriting field with the launch of the full-chain AI underwriting solution “Shou Xiao Zhi”, which integrates a three-stage process of “consultation and Q&A — document review — product recommendation”, upgrading the underwriting service capability from “experience-driven, manual serial processing” to “intelligent, structured and scalable rule-based underwriting”. The AI underwriting consultation platform of “Shou Xiao Zhi” automatically provides underwriting recommendations through AI, supplemented by manual review and quality inspection, with a response accuracy rate of over 90%.

MANAGEMENT DISCUSSION AND ANALYSIS

We continue to deepen the integration of AI in our internal operational processes and organisational collaboration. Focusing on high-frequency core scenarios such as quality inspection, content production, data entry, business review and product management, we are systematically improving operational efficiency and execution quality. To date, we have implemented multiple intelligent production processes and application areas, including AI quality inspection, intelligent content creation, intelligent management of brokerage fees, intelligent contract management and rapid product onboarding, establishing an AI empowerment system covering key operational and organisational collaboration chains.

We are actively promoting the application of AI programming technology within our R&D system to enhance R&D team productivity and delivery efficiency. Through systematic and standardised AI programming technology application in certain projects, AI-generated code now accounts for up to 90%, and the entire project lifecycle from initiation to launch has achieved nearly 60% improvement in efficiency.

We continue to drive the deep integration of technological capabilities with insurance operations, advancing business capability upgrades across core areas including product onboarding, policy application, sales and service delivery. Through the optimisation of tools such as customer management, proposal generation, product comparison and policy custody, we are continuously enhancing the digital sales capabilities at the sales front. Meanwhile, the “Shouhui Shanlu” system has further refined the dual-recording quality management system, achieving process intelligence, risk controllability and service experience optimisation. In the first half of 2026, the penetration rate of “Shouhui Shanlu” in dual-recording orders exceeded 92%, effectively improving business compliance efficiency and customer service experience.

Meanwhile, as a provider of insurance technology solutions, we continue to offer insurance technology solutions to our collaborating insurance companies. In the first half of 2026, we recorded revenue from insurance technology services of approximately RMB9.2 million, representing a year-on-year increase of 80.9%.

Efficient and convenient insurance client service

The combination of diverse client acquisition channels and efficient, convenient services has enabled us to establish a comprehensive insurance client service system. This has not only made our brand and services recognized by more insurance clients but also enhanced the service experience and loyalty of insurance clients.

Since our inception, we have continuously optimized the insurance purchasing and after-sales service processes. We provide 24/7 consultation and claims reporting services, including responding to product inquiries, and complaints and providing claims reporting assistance. In addition, we have a professional team covering the full range of policy management services, including insurance contract signing, online underwriting assistance, policy safekeeping, renewal payment services, cancellation assistance and claim assistance services. For example, based on insurance clients' health, occupation, age and other factors, we provide appropriate underwriting assistance. Through rapid claims settlement, personalized claims handling and online claims services, we provide professional and efficient claims assistance to safeguard the rights of policyholders. In the first half of 2026, we handled 81,000 claims cases, of which 27,000 were rapid claims settlement cases, with claims paid out amounting to RMB22 million, with an average claim settlement time of 0.20 days, and a customer satisfaction rate of 99.8% according to our customer survey, while assisted claims cases (i.e. non-rapid claims settlement cases) amounted to 54,000.

MANAGEMENT DISCUSSION AND ANALYSIS

Leveraging our technological capabilities and a full range of services closely tailored to meet the needs of insurance clients, we continue to gain the trust and loyalty of insurance clients. As of June 30, 2026, we had over 4.41 million policyholders, and our policyholders primarily included the core insurance consumer group aged 30 to 45 residing in first-tier and second-tier cities in the PRC, who exhibited a high level of acceptance for digital insurance transactions and services. In the first half of 2026, policyholders aged 30 to 45 contributed 62.1% of our GWP and 71.6% of policies we distributed.

FUTURE OUTLOOK

In the second half of 2026, the Company plans to further consolidate its business foundation and take proactive measures to strengthen our market position and further increase our market share. Our key strategies include:

Developing more customized insurance products and enhancing brand awareness

We will continue to iterate our various existing IP products, such as Chaojimali Adult Critical Illness Insurance, Dahuangfeng Children Critical Illness Insurance and Zengduoduo Incremental Whole Life Insurance in response to the evolving needs of insurance clients and market competition, so as to continuously enrich the product portfolio. In terms of customized participating insurance products, we will actively develop customized product series in collaboration with reputable insurance companies in the market so as to increase the sales proportion of such products. We consider high-quality products as the cornerstone of our competitive edge, continuously enhancing our brand recognition.

We will continue to expand and enrich our corporate insurance product series, to meet the risk protection needs of corporate clients and build a comprehensive insurance product ecosystem that covers both individual and corporate clients, increasing the proportion of premiums from corporate clients, and developing new business growth points.

Collaborating with more business value chain participants to expand business scale

We will continue to enhance our market presence and expand our insurance client outreach. We will continue to develop our integrated online and offline marketing strategy with emphasis on product IP creation and branding promotion, enhance user coverage and conversion, and continuously improve the business cycle from client acquisition to insurance policy purchase.

We plan to further expand the layout of our offline branch network and continue our recruitment of capable agents. Through technological innovations and our IP incubation system, we will empower agents and continuously cultivate a professional agent team with internet influence, helping insurance agents efficiently build personal brand IPs in both the public internet traffic pool and their personal private traffic domains, injecting momentum into sustainable business growth.

MANAGEMENT DISCUSSION AND ANALYSIS

We will strengthen our relationships with existing business partners by offering more customized products and efficient digital tools to help them improve operational efficiency. We plan to further expand the scale of collaborations with media advertising companies among our business partners, identifying more key opinion leaders for long-term partnerships, enriching our social media matrix establishment, and increasing the market presence of our customized products. We will further enhance the cooperation with agencies and brokerages with strong market position to form a high-performing alliance. Meanwhile, we will continue to explore property insurance business scenarios, niche market segments and actively pursue business diversification. Through coordinated efforts across all channels, the Company will continuously enhance its core competitiveness and market share in the domestic insurance intermediary market.

Continuously building R&D capabilities to empower business development

In terms of technology empowerment, we will continue to deepen the full-chain application of technology across insurance business, focusing on core areas such as transaction processes, sales services and quality management. We will continuously upgrade our online core transaction systems, intelligent marketing tools and digital operation systems, with a view to improving business process efficiency and users service experience.

Regarding AI applications, we will continue to drive the in-depth application of artificial intelligence technologies in insurance business scenarios. Building on existing capabilities such as intelligent retrieval and knowledge services, we will focus on exploring scenarios including AI sales assistants, AI underwriting, AI claims and AI marketing support, advancing AI capabilities from standalone applications to collaboration across business processes. By continuously improving our AI application infrastructure, business knowledge accumulation and application optimisation mechanisms, we aim to enhance the value of AI applications across business functions, thereby supporting improvements on operational efficiency and business model innovation.

Overseas Business

We will actively explore overseas business opportunities, focusing on the continuous development of overseas technology and insurance operations, with an aim to inject new momentum for our long-term sustainable development.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue

The Group generated revenue from two segments: (i) insurance transaction services; and (ii) insurance technology services. The Group generates revenue from its insurance transaction services mainly through receiving commissions from insurance companies for distributing their insurance products to policyholders and the insured. The Group also generates revenue from insurance technology services by providing rapid claims settlement, risk assessment consulting and other services to insurance companies. The revenue increased by 13.1% from RMB554.5 million for the six months ended June 30, 2025 to RMB627.1 million for the six months ended June 30, 2026. During the Reporting Period, the Group's revenue experienced downward pressure from the reduction in commission rates under the "unified reporting and underwriting" policy. However, driven by the dynamic adjustment of pricing interest rates for life and health insurance products, consumer demand for participating insurance products, which offer both protection and floating returns, continued to grow. The Group seized this market opportunity, stepped up its business development efforts and effectively offset the impact of declining commission rates through steady growth in premium scale, thereby driving steady growth in revenue from insurance transaction services.

Revenue by business segments

The following table sets forth a breakdown of the revenue by business segments, in absolute amounts and as a percentage of the total revenue, for the periods indicated:

	For the six months ended June 30, 2026		2025	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Insurance transaction services	617,965	98.5	549,488	99.1
Insurance technology services	9,156	1.5	5,060	0.9
Total	627,121	100.0	554,548	100.0

The revenue from insurance transaction services increased by 12.5% from RMB549.5 million for the six months ended June 30, 2025 to RMB618.0 million for the six months ended June 30, 2026. In response to the downward pressure from the reduction in commission rates under the "unified reporting and underwriting" policy, the Group adopted a strategic resource allocation to drive steady growth in revenue from insurance transaction services. On the one hand, the Group actively seized the structural growth opportunities in participating life insurance products and increased market investment and business development efforts, which significantly boosted the FYP of long-term life insurance products and led to a substantial year-on-year increase in revenue from such products. On the other hand, as marketing resources were more heavily concentrated on long-term life insurance products, coupled with the overall contraction in demand for the critical illness insurance market and the slower-than-expected iteration of customized critical illness insurance products, the growth was partially offset by a year-on-year decrease in revenue from long-term critical illness insurance products. The revenue from insurance technology services increased by 80.9% from RMB5.1 million for the six months ended June 30, 2025 to RMB9.2 million for the six months ended June 30, 2026, primarily driven by the continued expansion of risk assessment assistance and other technology service businesses.

MANAGEMENT DISCUSSION AND ANALYSIS

Revenue by insurance products

The following table sets forth a breakdown of the revenue generated from insurance companies for distributing their insurance products, in absolute amounts and as a percentage of the total revenue from the insurance transaction services, for the periods indicated:

	For the six months ended June 30,			
	2026		2025	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Long-term insurance products				
Life insurance	231,563	37.5	124,584	22.7
Critical illness insurance	207,760	33.6	250,782	45.6
Medical and other insurance	103,537	16.8	111,166	20.2
Short-term insurance products	75,105	12.2	62,956	11.5
Total	617,965	100.0	549,488	100.0

Cost of Revenue

The cost of revenue of the Group primarily consists of (i) commission expenses paid to insurance agents and licensed insurance brokerages and agencies, (ii) channel promotion fees to the self-media traffic channels for referring potential policyholders and the insured, (iii) salaries and other benefits of the staff members, and (iv) other costs related to business operation such as costs for risk assessment technologies, which are primarily used to cover the cost of digital signatures, electronic authentication, health assessments and anti-fraud identification services provided by external vendors.

The cost of revenue increased by 23.9% from RMB357.9 million for the six months ended June 30, 2025 to RMB443.6 million for the six months ended June 30, 2026, primarily due to the Group's continued efforts to strengthen market development, which drove rapid growth in the scale of its long-term life insurance business, with corresponding increases in channel promotion fees and commission expenses on a year-on-year basis.

Gross Profit and Gross Margin

The overall gross profit of the Group decreased by 6.7% from RMB196.6 million for the six months ended June 30, 2025 to RMB183.5 million for the six months ended June 30, 2026. Despite the revenue growth, gross profit decreased year-on-year, mainly because the Group increased its channel promotion investment to seize market opportunities in participating life insurance products and gain market share. Though the channel promotion fees and commission expenses increased in the short term, which led to the decrease of gross profit, it has laid a solid foundation for the Group's long-term market positioning. The overall gross profit margin of the Group decreased from 35.5% for the six months ended June 30, 2025 to 29.3% for the six months ended June 30, 2026, primarily due to the year-on-year decrease in the gross profit margin of insurance transaction services.

MANAGEMENT DISCUSSION AND ANALYSIS

Gross profit and gross profit margin by business segments

The following table sets forth a breakdown of the gross profit of our Group by business segments for the periods indicated:

	For the six months ended June 30,			
	2026		2025	
	Gross profit margin		Gross profit margin	
	RMB'000	%	RMB'000	%
	(Unaudited)		(Unaudited)	
Insurance transaction services	177,283	28.7	193,241	35.2
Insurance technology services	6,222	68.0	3,364	66.5
Total	183,505	29.3	196,605	35.5

The gross profit margin of insurance transaction services decreased from 35.2% for the six months ended June 30, 2025 to 28.7% for the six months ended June 30, 2026, primarily because the Group adjusted its sales strategy to concentrate more resources on long-term life insurance products: (i) the decrease in the revenue contribution of long-term medical and other insurance products which had a relatively high gross profit margin; and (ii) in order to seize the market opportunities in participating life insurance products, the Group increased its market investment, leading to higher commission expenses and channel promotion fees for long-term life insurance products, which in turn resulted in a decline in the gross profit margin of this insurance product.

The gross profit margin of insurance technology services remained relatively stable at 66.5% and 68.0% for the six months ended June 30, 2025 and for the six months ended June 30, 2026.

Other Net Income

Other net income of the Group consists of (i) realized and unrealized gains and losses from financial assets measured at fair value through profit or loss, (ii) interest income on bank deposits, (iii) foreign exchange gains and losses, and (iv) others.

MANAGEMENT DISCUSSION AND ANALYSIS

The following table sets forth a breakdown of other net income, in absolute amounts and as percentages of the total other net income, for the periods indicated:

	For the six months ended June 30,			
	2026		2025	
	RMB'000	%	RMB'000	%
	(Unaudited)		(Unaudited)	
Realized gains and losses from financial assets measured at fair value through profit or loss	1,855	9.0	2,105	78.9
Unrealized gains and losses from financial assets measured at fair value through profit or loss	14,420	69.8	—	—
Interest income	4,680	22.6	840	31.5
Foreign exchange gains and losses	110	0.5	(405)	(15.2)
Others	(390)	(1.9)	128	4.8
Total	20,675	100.0	2,668	100.0

Other net income increased by 674.9% from RMB2.7 million for the six months ended June 30, 2025 to RMB20.7 million for the six months ended June 30, 2026, mainly due to the increase in fair value gains from the equity investment funds held by the Group.

Sales and Marketing Expenses

Sales and marketing expenses of the Group consist of (i) advertising and marketing expenses, (ii) salaries and other benefits, (iii) office administrative expenses, (iv) share-based compensation, and (v) other expenses including short message service fees. Sales and marketing expenses increased by 9.9% from RMB61.1 million for the six months ended June 30, 2025 to RMB67.1 million for the six months ended June 30, 2026, mainly because we conducted more marketing activities and placing more advertisements to expand our business.

General and Administrative Expenses

General and administrative expenses of the Group primarily consist of (i) salaries and other benefits of the administrative and operational team, (ii) office administrative expenses, (iii) professional service fees including audit and consulting services fees, (iv) listing expenses, (v) taxes and surcharges, (vi) share-based compensation, and (vii) other expenses including regulatory fees paid by the Group as an insurance intermediary to NFRA. General and administrative expenses decreased by 43.2% from RMB53.3 million for the six months ended June 30, 2025 to RMB30.3 million for the six months ended June 30, 2026, primarily due to (i) the completion of the Global Offering in the first half of 2025, with no further listing expenses incurred in 2026; (ii) the decrease in share-based compensation; and (iii) the implementation of cost control measures and the optimization of administrative resource allocation, which resulted in a reduction in office administrative expenses.

MANAGEMENT DISCUSSION AND ANALYSIS

Research and Development Expenses

Research and development expenses of the Group primarily consisted of (i) salaries and other benefits of the R&D team, (ii) share-based compensation, and (iii) other expenses including hardware and software service expenses and depreciation and amortization. Research and development expenses increased by 2.7% from RMB22.9 million for the six months ended June 30, 2025 to RMB23.6 million for the six months ended June 30, 2026, primarily due to a slight increase in salaries and other benefits of R&D personnel.

Provision for Impairment Loss

Provision for impairment loss was allowance for expected credit losses of accounts receivable. Provision for impairment loss remained relatively stable at RMB0.3 million and RMB0.4 million for the six months ended June 30, 2025 and for the six months ended June 30, 2026.

Finance Costs

Finance costs of the Group were interest expenses on lease liabilities. Finance costs remained relatively stable at RMB0.2 million and RMB0.3 million for the six months ended June 30, 2025 and for the six months ended June 30, 2026.

Changes in Carrying Amount of Financial Instruments Issued to Investors

Before Listing, we recognized the financial instruments issued to some Pre-IPO Investors (as defined in the Prospectus) as financial liabilities, because they were granted with the preferential rights/preferred shares to require us to redeem all of the instruments at a predetermined amount upon certain redemption or liquidation events, which are not all within the Group's control. The financial liabilities are measured at the present value of the highest of the amounts that could become payable to the investors upon the earliest possible date of occurrence of redemption or liquidation events. Any changes in the carrying amount of the financial liabilities arising from the remeasurement of the redemption or liquidation amount were recorded in as changes in the carrying amount of financial instruments issued to investors. Upon qualified initial public offering, the preferential rights will automatically expire and the financial instruments issued to investors will be reclassified from liabilities to equity accordingly.

Changes in carrying amount of financial instruments issued to investors decreased by 100.0% from RMB619.0 million for the six months ended June 30, 2025 to nil for the six months ended June 30, 2026, primarily because the financial instruments we issued to investors were automatically converted into equity upon the completion of the listing in 2025, and no such changes occurred during the six months ended June 30, 2026.

MANAGEMENT DISCUSSION AND ANALYSIS

Share of Profits/(Losses) of Associates

Share of profits/(losses) of associates represents the Group's share of profits/(losses) from Dahe Shenzhen Information Co., Limited* (大河(深圳)信息有限公司) ("Dahe Shenzhen") and Mianmiao Information Technology (Shanghai) Co., Ltd. (棉苗信息科技(上海)有限公司) ("Mianmiao Information"). The Group recorded share of loss of associates of RMB2.5 million for the six months ended June 30, 2025, and share of profit of associates of RMB2.6 million for the six months ended June 30, 2026.

Income Tax

Income tax of the Group decreased by 0.7% from RMB13.4 million for the six months ended June 30, 2025 to RMB13.3 million for the six months ended June 30, 2026, mainly due to the decrease in taxable income as compared to the same period last year.

Profit for the Period

As a result of the foregoing, the Group recorded a profit of RMB71.6 million for the six months ended June 30, 2026, representing a decrease of 89.2% as compared to a profit of RMB664.6 million for the six months ended June 30, 2025.

Non-HKFRS Measure: Adjusted Net Profit

To supplement the Group's consolidated interim results presented in accordance with HKFRS, we also use a non-HKFRS measure, namely adjusted net profit (non-HKFRS measure), as an additional financial measure, which is not required by or presented in accordance with HKFRS. We believe that such non-HKFRS measure facilitates comparisons of operating performance from period to period by eliminating potential impacts of certain items. We believe that such measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as it helps our management. However, our presentation of adjusted net profit (non-HKFRS measure) may not be comparable to similarly titled measures presented by other companies. The use of such non-HKFRS measure has limitations as an analytical tool, and you should not consider it in isolation from or as substitute for analysis of, our results of operations or financial conditions as reported under HKFRS.

We define adjusted net profit (non-HKFRS measure) as profit excluding the effects of changes in carrying amount of financial instruments issued to investors, share-based compensation expenses and listing expenses. Changes in carrying amount of financial instruments issued to investors and share-based compensation expenses are non-cash in nature.

MANAGEMENT DISCUSSION AND ANALYSIS

The following table sets forth the reconciliation of profit for the period to adjusted net profit for the periods indicated:

	For the six months ended	
	June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Non-HKFRS measure:		
Profit for the period	71,633	664,564
Add:		
Changes in carrying amount of financial instruments issued to investors	—	(619,015)
Share-based compensation expenses	1,684	5,942
Listing expenses	—	14,247
Adjusted profit for the period	73,317	65,738

Intangible Assets

Intangible assets of the Group consist of (i) software, copyright and trademark, which mainly includes trademark and software copyrights, and (ii) licenses, including insurance brokerage license, insurance agency license and insurance appraisal license. As of December 31, 2025 and June 30, 2026, the carrying amount of our intangible assets remained stable at RMB41.9 million.

Interests in Associates

The Group recorded interests in associates regarding its equity interests in two unlisted companies, namely Dahe Shenzhen and Mianmiao, of RMB2.3 million and RMB4.9 million as of December 31, 2025, and June 30, 2026, respectively.

Interest in Joint Venture

In January 2026, the Group invested in Health Vision Hong Kong Limited ("Health Vision") with a consideration of HK\$15.5 million. Health Vision is an unlisted company in which the Group has joint control and a 35.23% ownership. Health Vision is principally engaged in investment holding and exploring investment opportunities in the broader healthcare-related industries, including opportunities relating to the application of artificial intelligence technologies in the healthcare and medical sector. As of June 30, 2026, the Group recorded its interest in the joint venture at RMB6.7 million.

Prepayments, Other Receivables and Other Assets

Prepayments, other receivables and other assets of the Group consist of (i) rental deposits, (ii) prepayment to suppliers, (iii) time deposits with original maturity over three months, (iv) other receivables from third parties, (v) value-added tax and income tax recoverable, (vi) advances to related parties, and (vii) others. Prepayments, other receivables and other assets decreased from RMB77.7 million as of December 31, 2025 to RMB29.2 million as of June 30, 2026, primarily due to our redemption for time deposits over three months.

MANAGEMENT DISCUSSION AND ANALYSIS

Accounts Receivable

Accounts receivable of the Group comprised primarily commissions receivable from insurance companies for the insurance transaction services. Accounts receivable increased from RMB114.7 million as of December 31, 2025 to RMB172.9 million as of June 30, 2026, primarily due to the growth in performance in the second quarter of 2026 compared to the fourth quarter of 2025, resulting in an increase in the unsettled accounts receivable.

Contract Assets

Contract assets of the Group are recorded for arrangements when the Group has provided the insurance transaction services but for which the related payments are not yet unconditionally receivable. Contract assets are attributable to the commissions which are contingent upon the future premium payments of the policyholders. Contract assets increased from RMB1,057.3 million as of December 31, 2025 to RMB1,109.3 million as of June 30, 2026.

Accounts Payable

Accounts payable of the Group consist of amounts payables to suppliers. The accounts payable increased from RMB563.5 million as of December 31, 2025 to RMB625.6 million as of June 30, 2026, primarily due to the increase in the cost of revenue in relation to revenue attributable to policy renewals.

Other Payables, Accruals and Other Liabilities

Other payables, accruals and other liabilities consist of (i) insurance premiums payable on behalf of insurance policy holders, (ii) salary and welfare payables, (iii) payables to service providers, (iv) payables for miscellaneous tax, (v) payables for listing expenses, (vi) dividend payable, and (vii) others. Other payables, accruals and other liabilities decreased from RMB167.3 million as of December 31, 2025 to RMB150.5 million as of June 30, 2026, primarily due to the decrease in the insurance premium balances payable of the premium collection business.

Lease Liabilities

Lease liabilities of the Group represent the payment obligations on the leases in relation to its leased properties that are used mainly as offices. Lease liabilities decreased from RMB19.0 million as of December 31, 2025 to RMB13.7 million as of June 30, 2026, primarily due to the payment of our lease liabilities.

Contingent Liabilities

As of June 30, 2026, the Group did not have any material contingent liabilities.

Liquidity and Capital Resources

The Group funded its operations primarily with net cash generated from its operations, together with the net proceeds from the Global Offering (as defined in the Prospectus). The Group does not anticipate any material changes to the availability of financing to fund its operations in the future.

As of June 30, 2026, the Group had bank balances and cash of RMB328.4 million denominated in Renminbi, United States dollars and Hong Kong dollars.

MANAGEMENT DISCUSSION AND ANALYSIS

Capital Expenditures

The capital expenditures of the Group for the six months ended June 30, 2026 amounted to RMB1.3 million, which principally included expenditures on right-of-use assets for leased offices.

The Group funded these expenditures through the net cash generated from its operations.

Charge of Assets

As of June 30, 2026, the Group had no charge of assets.

Gearing Ratio

Gearing ratio equals net debt divided by total equity as of the end of the period and multiplied by 100%. Net debt equals lease liabilities less cash and cash equivalents as of the end of the period. Gearing ratio is not applicable because the Group was in net cash position.

Foreign Exchange Risk Management

The Group mainly operates in the PRC with most of the transactions settled in Renminbi, and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to United States dollars and Hong Kong dollars. As of June 30, 2026, the Group had bank balances denominated in Renminbi, United States dollars and Hong Kong dollars. The Group did not have significant foreign currency exposure from its operations as of June 30, 2026. The Group currently does not have any foreign currency hedging transactions. However, the management monitors the foreign exchange exposure and will consider hedging significant foreign exchange exposure of the Group should the need arise.

Financial Instrument

The Group did not have any financial instrument for hedging purposes as of June 30, 2026.

Treasury Policy

The Directors will continue to follow the Group's prudent treasury policy to manage its financial resources, with the objective of maintaining its highly liquid position to ensure future growth opportunities would be captured when they arise.

SIGNIFICANT INVESTMENTS HELD, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Reporting Period, our Group acquired a 35.23% ownership interest in Health Vision Hong Kong Limited with a consideration of HKD15.5 million. Please refer to the section headed "Financial Review — Interest in Joint Venture" and Note 10 to the Unaudited Interim Financial Report in this report for further information.

Save as disclosed above and in the section headed "Financial Assets at Fair Value Through Profit or Loss" below, there were no significant investments held, nor were there material acquisitions or disposals of subsidiaries, associates or joint ventures by the Group during the Reporting Period.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

As at June 30, 2026, the Group's financial assets at fair value through profit or loss included wealth management products subscribed from Shanghai Pudong Development Bank Co., Ltd. (上海浦東發展銀行股份有限公司) ("SPDB") and other commercial banks or financial institutions in the PRC and certain equity investments in private companies. As at June 30, 2026, the total financial assets measured at fair value through profit or loss held by the Group amounted to approximately RMB531.3 million (December 31, 2025: RMB622.1 million), representing approximately 21.3% of the total assets of the Group.

The following table sets out the details of the Group's financial assets measured at fair value through profit or loss as at June 30, 2026:

Issuer	Product category	Principal activities	Investment cost/ nominal value (RMB'000)	Fair value as at June 30, 2026 (RMB'000)	Percentage of total assets of the Company as at June 30, 2026 %
SPDB	Negotiable certificate of deposit	Banking services	90,000	93,189	3.7%
Ping An Bank Co., Ltd. (平安銀行股份有限公司)	Negotiable certificate of deposit	Banking services	50,648	52,898	2.1%
Ping An Wealth Management Co., Ltd. (平安理財有限責任公司)	Wealth management product	Banking services	20,000	20,082	0.8%
CMB International Securities Limited (招銀國際證券有限公司)	Money market fund	Securities services	43,293	45,979	1.8%
CMB Wing Lung Asset Management Limited (招商永隆資產管理有限公司)	Money market fund	Asset management	10,036	10,573	0.4%
Everbright Wealth Management Co., Ltd. (光大理財有限責任公司)	Wealth management product	Banking services	40,000	40,728	1.6%
HUA XIA Wealth Management Co., Ltd. (華夏理財有限責任公司)	Wealth management product	Banking services	35,000	35,364	1.4%
ABC Wealth Management Co., Ltd. (農銀理財有限責任公司)	Wealth management product	Banking services	30,000	30,058	1.2%
ICBC Wealth Management Co., Ltd. (工銀理財有限責任公司)	Wealth management product	Banking services	30,000	30,117	1.2%
China Life Asset Management Company Limited (中國人壽資產管理有限公司)	Wealth management product	Asset management	29,758	29,873	1.2%
Taikang Fund Management Co., Ltd. (泰康基金管理有限公司)	Money market fund	Fund management	27,500	28,273	1.1%
CIB Wealth Management Co., Ltd. (興銀理財有限責任公司)	Wealth management product	Banking services	19,423	19,455	0.8%

MANAGEMENT DISCUSSION AND ANALYSIS

Issuer	Product category	Principal activities	Investment cost/ nominal value (RMB'000)	Fair value as at June 30, 2026 (RMB'000)	Percentage of total assets of the Company as at June 30, 2026 %
CITIC Wealth Management Corporation Limited (信銀理財有限責任公司)	Wealth management product	Banking services	15,000	15,003	0.6%
CCB Wealth Management Co., Ltd. (建信理財有限責任公司)	Wealth management product	Banking services	12,000	12,166	0.5%
Franklin Templeton Sealand Fund Management Co., Ltd. (國海富蘭克林基金管理有限公司)	Money market fund	Fund management	12,000	12,001	0.5%
Industrial and Commercial Bank of China Limited (中國工商銀行股份有限公司)	Negotiable certificate of deposit	Banking services	10,000	10,370	0.4%
Equity Investments in Private Companies	Equity investments	Equity investments	37,394	45,211	1.8%

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group intends to utilize the net proceeds raised from the Global Offering according to the plans set out in the section headed “Use of Proceeds from the Listing” in this report.

Save as disclosed in this report, the Group did not have other plans for material investments or capital assets as of the date of this report.

CORPORATE GOVERNANCE AND OTHER INFORMATION

CHANGES IN INFORMATION IN RESPECT OF DIRECTORS

Mr. Sirui Li, a non-executive Director of the Company, passed away on June 25, 2026. The Company has not appointed a new non-executive Director as at the date of this interim report. Save as disclosed above, there was no change in information which is required to be disclosed and had been disclosed by Directors pursuant to paragraphs (a) to (e) and (g) of Rule 13.51(2) as well as Rule 13.51B(1) of the Listing Rules during the Reporting Period and up to the date of this interim report.

EMPLOYEES AND REMUNERATION POLICIES

As of June 30, 2026, the Group had 744 full-time employees, all of them were located in China.

The Group's success depends on its ability to attract, motivate, train and retain qualified personnel. The Group believes it offers its employees competitive compensation packages and an environment that encourages self-development and, as a result, have generally been able to attract and retain qualified personnel and maintain a stable core management team. The Group values its employees and is committed to growing with its own employees.

The Group takes into account factors such as the business strategies, development plans, industry trends and the competitive environment when recruiting personnel. The Group has adopted the Pre-IPO Share Award Scheme and the 2026 RSU Scheme⁽¹⁾ to recognize and reward the contributions of certain eligible employees of the Group and incentivize them for their future contribution to the continual operation and development of the Group, as well as to help attract suitable personnel for further development of the Group and motivate the participants to maximise the value of the Company. The remuneration package of employees generally consists of basic salaries, bonuses and allowances. The remuneration policy and package are regularly reviewed with reference to a range of indicators tailored to different departments and positions. In general, the Group determines the remuneration package based on the position, qualifications and years of experience of its employees.

In addition, the Group places strong emphasis on providing continuing education and training programs to its employees in order to improve their skills and develop their potential. The Group adopts evaluation programs through which the employees can receive feedback and foster strong employee relations by offering various staff benefits and personal development support. The Group strives to maintain a good working relationship with the employees, and until now, the Group has not experienced any material labor disputes or claims.

USE OF PROCEEDS FROM LISTING

The Company was successfully listed on the Main Board of Stock Exchange on May 30, 2025. After deducting the underwriting commissions, incentives and other offering expenses payable by the Company, the Company obtained the net proceeds from the Global Offering of approximately HK\$134.2 million.

Note:

1. Please refer to the announcement published by the Company on May 11, 2026 and the circular published by the Company on May 15, 2026 in relation to, among other things, the proposed adoption and conditional grant of the 2026 RSU Scheme for further information.

CORPORATE GOVERNANCE AND OTHER INFORMATION

The Over-allotment Option (as defined in the Prospectus) was not exercised. The following table sets forth the intended application of the net proceeds from the Global Offering, actual usage and the remaining unutilized balance as of June 30, 2026:

Intended application	Amount of net proceeds (HK\$ millions)	Percentage of total net proceeds	Unutilized net proceeds as of January 1, 2026 (HK\$ millions)	Utilized net proceeds for the Reporting Period (HK\$ millions)	Unutilized net proceeds as of June 30, 2026 (HK\$ millions)	Expected timetable for the use of unutilized net proceeds
For strengthening and optimizing the sales and marketing network and improving services						
(1) For expanding the sales team	36.2	27.0%	32.4	6.9	25.5	By the end of 2029
(2) For conducting marketing activities to promote its brand and services	24.2	18.0%	18.5	5.1	13.4	By the end of 2029
(3) For developing a new training curriculum system and an honors and training system for top-performing individuals	12.1	9.0%	11.6	0.5	11.1	By the end of 2029
(4) For exploring high-quality brokerages in the market	8.1	6.0%	8.1	—	8.1	By the end of 2029
For enhancing the research and development capabilities and improving technology infrastructure						
(1) For recruiting 3 to 5 programmers to optimize and iterate the Group's platforms	18.8	14.0%	18.7	0.7	18.0	By the end of 2029
(2) For purchasing servers and broadband infrastructure	8.1	6.0%	6.0	2.4	3.6	By the end of 2029
For selected mergers, acquisitions, and strategic investments	13.4	10.0%	12.0	2.7	9.3	By the end of 2029
For working capital and general corporate purposes	13.3	10.0%	11.8	1.3	10.5	By the end of 2029
Total	134.2	100.0%	119.1	19.6	99.5	

The Company will use the remaining proceeds for the purposes disclosed in the Prospectus. The expected timetable for utilizing the remaining proceeds is based on the best estimates of the future market conditions made by the Group. It may be subject to change based on the current and future development of market conditions.

CORPORATE GOVERNANCE AND OTHER INFORMATION

INTERIM DIVIDEND

Based on the total number of issued Shares as at the date of this report of 226,378,600 Shares (including the 798,800 Shares held by the trustee of the 2026 RSU Scheme (“RSU Trustee”)¹), the Board has resolved to declare an interim dividend of HK\$0.07 per share (subject to tax) (2025: nil) for the six months ended June 30, 2026, amounting to an aggregate interim dividend distribution of HK\$15,846,502. As the Company may from time to time repurchase Shares and hold them as treasury Shares, the actual aggregate amount of the interim dividend to be distributed shall be determined based on the total number of issued Shares (excluding treasury Shares) at the record date for establishing the entitlement of Shareholders to receive the interim dividend.

The interim dividend will be paid on or before October 21, 2026 (Wednesday) to Shareholders whose names appear on the Register of Members of the Company at the close of business on October 5, 2026 (Monday). All treasury Shares held by the Company, if any, shall not be entitled to the interim dividend.

CLOSURE OF REGISTER OF MEMBERS

In order to ascertain the entitlement of Shareholders to receive the interim dividend, the Register of Members of the Company will be closed from September 29, 2026 (Tuesday) to October 5, 2026 (Monday), both days inclusive. All transfer documents accompanied by the relevant share certificates and transfer forms must be lodged for registration with the Company’s Hong Kong branch share registrar and transfer office, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration no later than 4:30 p.m. on September 28, 2026 (Monday) (Hong Kong time).

PRE-IPO SHARE AWARD SCHEME

We have adopted the Pre-IPO Share Award Scheme on November 30, 2023. The terms of the Pre-IPO Share Award Scheme are not subject to the provisions of Chapter 17 of the Listing Rules as it does not involve any grant of awards by the Company to subscribe for new Shares after the Listing. All Shares available for grant under the Pre-IPO Share Award Scheme (the “Awarded Shares”) have been granted to specific individuals (the “Specified Grantees”), and the Awarded Shares have been issued to Futu Trustee Limited (the “Trustee”) to hold on behalf and for the benefit of the Specified Grantees.

No further grant of award had been made under the Pre-IPO Share Award Scheme after the Listing Date, although provisions of the Pre-IPO Share Award Scheme will in all other respects remain in full force and effect to the extent necessary to give effect to the vesting of any award granted pursuant to the Pre-IPO Share Award Scheme prior to the Listing Date or otherwise as may be required in accordance with the provisions of the Pre-IPO Share Award Scheme and awards already granted shall remain valid and continue to vest in accordance with the Pre-IPO Share Award Scheme.

Save as disclosed in the table below, no other award has been granted or agreed to be granted by the Company under the Pre-IPO Share Award Scheme. The table below shows details of the movements in the number of awards granted under the Pre-IPO Share Award Scheme during the Reporting Period.

Note:

1. Interim dividend of the Shares held by the RSU Trustee will be held by the RSU Trustee on trust as trust asset. No grantee of the 2026 RSU Scheme shall be entitled to the interim dividends unless and until the Shares underlying the restricted share units are actually transferred to such grantee upon the vesting of the restricted share units.

CORPORATE GOVERNANCE AND OTHER INFORMATION

Name	Position	Number of unvested awards at the beginning of the Reporting Period	Date of grant of the unvested awards	Number of awards granted during the Reporting Period	Date of awards granted during the Reporting Period	Number of awards vested during the Reporting Period	Number of awards cancelled during the Reporting Period	Number of awards lapsed in accordance with the terms of the Pre-IPO Share Award Scheme during the Reporting Period	Number of unvested awards at the end of the Reporting Period
<i>Senior management</i>									
Ms. Xin Wang	Chief financial officer	782,450	December 13, 2023	—	N/A	391,225	—	—	391,225
<i>Other grantees</i>									
Ms. Yu Guo	Vice president	6,400	December 13, 2023 and November 13, 2024	—	N/A	—	—	—	6,400
<i>Other employees</i>									
		688,870	December 13, 2023, March 5, 2024, May 9, 2024, July 19, 2024, November 13, 2024, November 23, 2024, February 25, 2025, and April 1, 2025	—	N/A	164,425	—	10,200	514,245
Total		1,477,720	N/A	—	N/A	555,650	—	10,200	911,870

Notes:

- (i) 530,860 Shares underlying the awards were vested on the Listing Date, subject to foreign exchange registration requirements and (ii) 1,564,900 Shares underlying the awards is 50% to be vested on the next day of the date of the second anniversary of the date on which the Board or the authorized administrator resolves to grant an award by way of a Board meeting or Board resolutions or any other committee meeting or such date as otherwise determined by the Board or the authorized administrator (the "Benchmark Date of the Pre-IPO Share Award Scheme"); 25% to be vested on the next day of the date of the third anniversary of the Benchmark Date of the Pre-IPO Share Award Scheme; and 25% to be vested on the next day of the date of the fourth anniversary of the Benchmark Date of the Pre-IPO Share Award Scheme. Unless the Board determines otherwise, the Awarded Shares granted shall be vested according to the above schedule upon the fulfillment of the vesting conditions.
- During the Reporting Period, none of the awards under the Pre-IPO Share Award Scheme have been further granted to the Selected Employees.
- During the Reporting Period, 10,200 awards under the Pre-IPO Share Award Scheme have been lapsed.
- The consideration to be paid upon vesting of one Share underlying one award is approximately RMB0.05.
- The weighted average closing price of the Shares immediately before the dates on which the awards were vested is HK\$3.28.
- Please also refer to Note 19 of the interim condensed consolidated financial information.

CORPORATE GOVERNANCE AND OTHER INFORMATION

2026 RESTRICTED SHARE UNIT SCHEME

The 2026 RSU Scheme was adopted by the Company and took effect on May 11, 2026. The terms of the 2026 RSU Scheme are subject to the provisions of Chapter 17 of the Listing Rules as it involves the grant of restricted share units (the “RSUs”) by the Company after the Listing. The 2026 RSU Scheme comprises two categories of eligible participants: (i) employee participants and (ii) service provider participants. As at June 30, 2026, the Company has granted an aggregate of 668,400 RSUs to 94 eligible participants (the “Grantees”), among whom, two (2) Grantees are connected persons of the Company, namely, Ms. Liu Li and Mr. Li Jianting while other Grantees are the employees of the Group.

Unless with separate approval of the shareholders, the maximum number of Shares issued and to be issued in respect of the grant under the 2026 RSU Scheme and any other scheme(s) of the Company to each participant in any 12-month period up to and including the date of such grant shall not exceed 1% of the total number of Shares in issue (excluding treasury shares). As at the date of this interim report, the Company does not have any other existing share scheme subject to the foregoing limit.

As at the date of grant under the 2026 RSU Scheme, the number of RSUs underlying the 2026 RSU Scheme available for grant under the limit of the 2026 RSU Scheme was 22,557,980 RSUs, and by the end of the Reporting Period, the number of awards available for grant was 21,889,580 RSUs. As at the date of grant under the 2026 RSU Scheme, the number of RSUs underlying the 2026 RSU Scheme available for grant under the service provider sublimit was 2,255,798 RSUs, and by the end of the Reporting Period, the number of awards available for grant to service providers was 2,255,798 RSUs.

Save as disclosed in the table below, no other RSU has been granted or agreed to be granted by the Company under the 2026 RSU Scheme. The table below shows details of the movements in the number of awards granted under the 2026 RSU Scheme during the Reporting Period.

CORPORATE GOVERNANCE AND OTHER INFORMATION

Name	Position	Number of unvested RSUs at the beginning of the Reporting Period	Date of grant of the unvested RSUs	Number of RSUs granted during the Reporting Period	Date of RSUs granted during the Reporting Period	Number of RSUs vested during the Reporting Period	Number of RSUs cancelled during the Reporting Period	Number of RSUs 2026 RSU Scheme during the Reporting Period	Number of unvested RSUs at the end of the Reporting Period
<i>Connected Participants</i>									
Initial grant									
Ms. Liu Li	Executive Director	—	N/A	14,000	May 11, 2026	—	—	—	14,000
Mr. Li Jianting	Executive Director	—	N/A	14,000	May 11, 2026	—	—	—	14,000
<i>Senior Management</i>									
Initial grant									
Ms. Wang Xin	Chief financial officer	—	N/A	170,509	May 11, 2026	—	—	—	170,509
91 employees of the Group		—	N/A	469,891	May 11, 2026	—	—	—	469,891
Total		—	N/A	668,400	N/A	—	—	—	668,400

Notes:

- During the Reporting Period, 668,400 RSUs under the 2026 RSU Scheme had been granted to the Grantees.
- During the Reporting Period, none of the relevant awards under the 2026 RSU Scheme lapsed or cancelled.
- The vesting schedule is 50% to be vested on the next day of the date of the second anniversary of the date on which the Board or the authorized administrator resolves to grant an award by way of a Board meeting or Board resolutions or any other committee meeting or such date as otherwise determined by the Board or the authorized administrator (the "Benchmark Date of the 2026 RSU Scheme"); 25% to be vested on the next day of the date of the third anniversary of the Benchmark Date of the 2026 RSU Scheme; and 25% to be vested on the next day of the date of the fourth anniversary of the Benchmark Date of the 2026 RSU Scheme. Unless the Board determines otherwise, the RSUs granted to the Grantees shall be vested according to the above schedule upon the fulfillment of the vesting conditions.
- The closing price of the Shares listed on the Stock Exchange on May 8, 2026, namely the trading day immediately before the date on which the RSUs were granted, was HK\$3.27.

The fair value of the RSUs underlying the 2026 RSU Scheme was calculated based on the market price of the Shares at the respective grant date. The fair value of the RSUs granted on May 11, 2026 was HK\$3.23 per Share.
- Please also refer to Note 19 of the interim condensed consolidated financial information.

CORPORATE GOVERNANCE AND OTHER INFORMATION

INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As of June 30, 2026, the interests and short positions of the Directors and the chief executive of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which had been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 to the Listing Rules were as follows:

Interests in the Company

Name of Directors	Capacity/ Nature of Interest	Number of Shares	Approximate Percentage of Shareholding (%) ⁽⁶⁾	Long/ short position
Mr. Yao Guang ⁽¹⁾⁽²⁾	Interest in controlled corporation	108,662,592	48.00	Long position
Mr. Liwei Han ⁽³⁾	Interest in controlled corporation	16,522,800	7.30	Long position
Ms. Li Liu ⁽⁴⁾	Interest in controlled corporation and beneficial owner	2,500,800	1.10	Long position
Mr. Jianting Li ⁽⁵⁾	Beneficial owner	14,000	0.01	Long position

Notes:

- (1) As of June 30, 2026, Mr. Yao Guang held his Shares through his wholly-owned company, Little Green Light Ltd, which wholly owns Little Blue Light Ltd. By virtue of the SFO, Mr. Guang is deemed to be interested in the Shares held by Little Blue Light Ltd in the Company.
- (2) Mr. Yao Guang, through Little Blue Light Ltd, is entitled to exercise the voting rights representing approximately 21.16% of shareholding interest in the Company. For more details, please refer to the section headed "History, Reorganization and Corporate Structure — Voting Proxy Arrangements" in the Prospectus.
- (3) As of June 30, 2026, Mr. Liwei Han held his Shares through his wholly-owned company, Mallo Luke Ltd, which wholly owns Convolution Ltd. By virtue of the SFO, Mr. Han is deemed to be interested in the Shares held by Convolution Ltd in the Company.
- (4) As of June 30, 2026, Ms. Li Liu held 2,486,800 Shares through her wholly-owned company, Plmm Ltd, which wholly owns Plmmliu Ltd. By virtue of the SFO, Ms. Liu is deemed to be interested in the Shares held by Plmmliu Ltd in the Company. And Ms. Li Liu was granted 14,000 RSUs under 2026 RSU Scheme, the Shares will be vested subject to certain conditions.
- (5) As of June 30, 2026, Mr. Jianting Li was granted 14,000 RSUs under 2026 RSU Scheme, the Shares will be vested subject to certain conditions.
- (6) The percentage is calculated based on the total number of 226,378,600 Shares in issue as of June 30, 2026.

CORPORATE GOVERNANCE AND OTHER INFORMATION

Interests in Associated Corporations

Name of Director	Capacity/Nature of Interest	Name of associated corporation	Approximate Percentage of Shareholding (%)
Mr. Yao Guang ⁽¹⁾	Beneficial owner	Shenzhen Shouhui	47.10
	Interests in controlled corporation	Shenzhen Shouhui	4.53
Mr. Liwei Han	Beneficial owner	Shenzhen Shouhui	13.26
Ms. Li Liu	Beneficial owner	Shenzhen Shouhui	2.41

Note:

- (1) Mr. Yao Guang directly held 35.95% equity interest in Small Umbrella (ESOP) as limited partner, and directly held 80% equity interest in Muchenglin Investment which held 1.00% equity interest in Small Umbrella (ESOP) as general partner. By virtue of the SFO, Mr. Guang is deemed to be interested in the equity interest held by Small Umbrella (ESOP) in Shenzhen Shouhui, one of the Consolidated Affiliated Entities.

Save as disclosed above, as of June 30, 2026, none of the Directors or chief executive of the Company had any interests or short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which would be required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this interim report, at no time during the Reporting Period was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of Shares in, or debentures of, the Company or any other body corporate, and none of the Directors or their spouses or children under the age of 18 were granted any right to subscribe for the share capital or debt securities of the Company or any other body corporate, or had exercised any such right.

CORPORATE GOVERNANCE AND OTHER INFORMATION

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As of June 30, 2026, to the best knowledge of the Directors, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the Shares or underlying Shares were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or recorded in the register required to be kept by the Company under section 336 of the SFO:

Name of Shareholders	Capacity/ Nature of Interest	Number of Shares	Approximate Percentage of Shareholding (%)	Long/ Short Position
Mr. Yao Guang ⁽¹⁾⁽²⁾	Interest in controlled corporation	108,662,592	48.00	Long position
Little Green Light Ltd ⁽¹⁾⁽²⁾	Interest in controlled corporation	108,662,592	48.00	Long position
Little Blue Light Ltd ⁽¹⁾⁽²⁾	Beneficial owner	59,955,200	26.48	Long position
	Interest of a party to an agreement	47,908,592	21.16	Long position
	Interest of corporation controlled by you	798,800	0.35	Long position
Ms. Guo Zhang ⁽⁸⁾	Interest of Spouse	107,863,792	48.00	Long position
Gopher SPV Shareholders ⁽³⁾	Interest in controlled corporation	28,411,400	12.55	Long position
Gopher SPV ⁽³⁾	Beneficial owner	28,411,400	12.55	Long position
Tibet Juzhi ⁽⁴⁾	Beneficial owner	20,184,600	8.91	Long position
HongShan Shareholders ⁽⁵⁾	Interest in controlled corporation	26,354,400	11.64	Long position
HongShan Yucheng ⁽⁵⁾	Beneficial owner	26,354,400	11.64	Long position
MallocLuke Ltd ⁽⁶⁾	Interest in controlled corporation	16,522,800	7.30	Long position
Convolution Ltd ⁽⁶⁾	Beneficial owner	16,522,800	7.30	Long position
Asian Equity Special Opportunities Portfolio Master Fund Limited ⁽⁷⁾	Beneficial owner	11,446,600	5.07	Long position
RAYS Capital Partners Limited ⁽⁷⁾	Investment manager	12,446,600	5.51	Long position

Notes:

- (1) Little Blue Light Ltd is wholly-owned by Little Green Light Ltd, which is wholly owned by Mr. Yao Guang. By virtue of the SFO, each of Little Green Light Ltd and Mr. Guang is deemed to be interested in the Shares held by Little Blue Light Ltd.

CORPORATE GOVERNANCE AND OTHER INFORMATION

- (2) Mr. Yao Guang, through Little Blue Light Ltd, is entitled to exercise the voting rights representing approximately 21.16% of shareholding interest in the Company. For more details, please refer to the section headed “History, Reorganization and Corporate Structure — Voting Proxy Arrangements” in the Prospectus. The Company repurchased a total of 798,800 Shares on the Stock Exchange as held as treasury Shares as of June 30, 2026. By virtue of the SFO, Mr. Yao Guang, Little Green Light Ltd, and Little Blue Light Ltd as the shareholders that controls one-third or more of the voting power at general meetings of the Company would be taken to have an interest in those treasury Shares.
- (3) As at June 30, 2026, (i) Gopher Asset Management Co., Ltd* (歌斐資產管理有限公司) was the general partner of Tianjin Gopher Nuochen Enterprise Management Partnership (Limited Partnership)* (天津歌斐諾辰企業管理合夥企業(有限合夥)) (“Gopher SPV”), Wuhu Lanpai Investment Centre (Limited Partnership)* (蕪湖覽派投資中心(有限合夥)) (“Wuhu Lanpai”), Zhuhai Qifei Equity Investment Center (Limited Partnership)* (珠海麒麟股權投資中心(有限合夥)) (“Zhuhai Qifei”) and Zhuhai Junchen Equity Investment Center (Limited Partnership)* (珠海君晨股權投資中心(有限合夥)) (“Zhuhai Junchen”); (ii) Gopher SPV was held by Zhuhai Qifei and Zhuhai Junchen as to approximately 66.66% and 33.33%, respectively; (iii) Gopher Asset Management Co., Ltd was wholly-owned by Shanghai Noah (as defined below), which was owned by Ms. Jingbo Wang (汪靜波) as to 45%; (iv) Shanghai Noah Investment Management Co., Ltd (上海諾亞投資管理有限公司) (“Shanghai Noah”) was controlled by Noah Holdings Limited, a company listed on the Stock Exchange (stock code: 6686) and the New York Stock Exchange (symbol: NOAH); and (v) Zhuhai Qifei was held by Wuhu Lanpai as to approximately 34.10%. By virtue of the SFO, each of Zhuhai Qifei, Zhuhai Junchen, Gopher Asset Management Co., Ltd, Shanghai Noah, Noah Holdings Limited, Wuhu Lanpai and Ms. Jingbo Wang (collectively, the “Gopher SPV Shareholders”) is deemed to be interested in the Shares held by Gopher SPV. Mr. Wenqing Tan is the spouse of Ms. Jingbo Wang, and he was deemed to be interested in the Shares in which Ms. Jingbo Wang was interested.
- (4) As of June 30, 2026, Tibet Juzhi Health Technology Co., Ltd.* (西藏聚智健康科技有限公司) (formerly known as Tibet Juzhi Venture Capital Limited Liability Company) (“Tibet Juzhi”) was wholly owned by Guangzhou Jingrou Technology Co., Ltd.* (廣州景柔科技有限公司), which was held 60% by Han Jie (韓杰) and 40% by Hu Xiaona (胡曉娜). By virtue of the SFO, Guangzhou Jingrou Technology Co., Ltd., Hu Jie and Hu Xiaona are deemed to be interested in the Shares held by Tibet Juzhi.
- (5) June 30, 2026, (i) Shanghai Huanyuan Investment Management Co., Ltd (上海桓遠投資管理有限公司) (“Shanghai Huanyuan”) (ultimately controlled by Mr. Kui Zhou (周達)) was the general partner of Beijing Yucheng Management Consulting Center (Limited Partnership)* (北京雨澄管理諮詢中心(有限合夥)) (“HongShan Yucheng”), Beijing HongShan Kunde Investment Management Center (Limited Partnership) (北京紅杉坤德投資管理中心(有限合夥)) (“HongShan Kunde”) and Ningbo Meishan Bonded Port Area HongShan Huide Investment Management Partnership (Limited Partnership) (寧波梅山保稅港區紅杉薈德投資管理合夥企業(有限合夥)) (“Meishan HongShan”); (ii) HongShan Yucheng was held as to approximately 99.94% by Beijing HongShan Mingde Equity Investment Center (Limited Partnership) (北京紅杉銘德股權投資中心(有限合夥)) (“HongShan Mingde”); (iii) HongShan Kunde was the general partner of HongShan Mingde; (iv) HongShan Mingde was held as to approximately 66.67% and 33.33% by HongShan Shengde and Beijing HongShan Kangde Equity Investment Center (Limited Partnership) (北京紅杉濤德股權投資中心(有限合夥)) (“HongShan Kangde”); (v) Meishan HongShan was the general partner of HongShan Kangde, Beijing HongShan Shengde Equity Investment Center (Limited Partnership) (北京紅杉盛德股權投資中心(有限合夥)) (“HongShan Shengde”), Beijing HongShan Yade Equity Investment Center (Limited Partnership) (北京紅杉亞德股權投資中心(有限合夥)) (“HongShan Yade”), Hangzhou HongShan Peide Zhihui Equity Investment Center (Limited Partnership) (杭州紅杉珮德智股權投資合夥企業(有限合夥)) (“Hangzhou HongShan”) and Beijing HongShan Haoxin Management Consulting Center (Limited Partnership)* (北京紅杉皓信管理諮詢中心(有限合夥)) (“HongShan Haoxin”); (vi) HongShan Yade held 40.89% interests and Hangzhou HongShan held 38.30% interests in HongShan Shengde; (vii) HongShan Haoxin held approximately 92.37% interests in Hangzhou HongShan; (viii) Wuhu Juncheng Investment Center (Limited Partnership)* (蕪湖俊成投資中心(有限合夥)) (“Wuhu Juncheng”) held approximately 99.96% interests in HongShan Haoxin; and (ix) the general partner of Wuhu Juncheng was Shanghai Jingmu Enterprise Management Co., Ltd. (上海景穆企業管理有限公司) (“Shanghai Jingmu”) (ultimately controlled and owned by Ms. Wenhong Tan (譚文虹)). By virtue of the SFO, each of Shanghai Huanyuan, Mr. Kui Zhou, HongShan Kunde, Meishan HongShan, HongShan Mingde, HongShan Kangde, HongShan Shengde, HongShan Yade, Hangzhou HongShan, HongShan Haoxin, Wuhu Juncheng, Shanghai Jingmu and Ms. Wenhong Tan (collectively, “Hongshan Shareholders”) is deemed to be interested in the Shares held by HongShan Yucheng.

CORPORATE GOVERNANCE AND OTHER INFORMATION

- (6) Convolution Ltd is wholly-owned by MallocLuke Ltd, which is wholly-owned by Mr. Liwei Han. By virtue of the SFO, each of MallocLuke Ltd and Mr. Han is deemed to be interested in the Shares held by Convolution Ltd.
- (7) As of June 30, 2026, Asian Equities Special Opportunities Portfolio Master Fund Limited directly held 11,446,600 Shares, which was wholly owned by RAYS Capital Partners Limited.
- (8) Ms. Guo Zhang is the spouse of Mr. Yao Guang, she was deemed to be interested in the Shares in which Mr. Yao Guang was interested.

Save as disclosed above, as of June 30, 2026, the Directors were not aware of any persons (other than the Directors or chief executive of the Company) who had interests or short positions in the Shares or underlying Shares which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or recorded in the register required to be kept by the Company under section 336 of the SFO.

PURCHASE, SALE OR REDEMPTION OF THE SECURITIES OF THE COMPANY

During the Reporting Period, the Company repurchased a total of 552,400 Shares on the Stock Exchange for an aggregate consideration of HK\$1,964,906 before expenses. All the repurchased Shares were initially held as treasury Shares and all such repurchases were effected for the purpose of the 2026 RSU Scheme. After the Reporting Period, the Company subsequently transferred its 798,800 treasury Shares (including Shares repurchased prior to the Reporting Period) to the RSU Trustee for the purpose of the 2026 RSU Scheme pursuant to a trust deed. As of the date of this interim report, the number of issued Shares (including the Shares being held by the RSU Trustee) was 226,378,600⁽¹⁾. Details of the Shares repurchased are as follows:

Month of purchase	No. of Shares purchased	No. of treasury Shares	Purchase consideration per share		Aggregate consideration paid (HK\$)
			Highest price paid (HK\$)	Lowest price paid (HK\$)	
January	323,200	323,200	3.69	3.37	1,203,426
February	98,800	98,800	3.53	3.41	345,456
March	—	—	—	—	—
April	60,800	60,800	3.22	3.12	191,000
May	69,600	69,600	3.27	3.14	225,024
June	—	—	—	—	—
Total	552,400	552,400 ⁽²⁾			1,964,906

The Directors considered that the repurchases of Shares were in the best interests of the Company and the Shareholders as a whole.

Save as disclosed above, during the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale or transfer of treasury Shares).

CORPORATE GOVERNANCE AND OTHER INFORMATION

Notes:

- (1) As of the date of this report, (i) RSUs in respect of an aggregate of 668,400 underlying Shares were granted but have not been vested; and (ii) the total number of Shares held by the RSU Trustee for the purpose of the 2026 RSU Scheme was 798,800. The RSU Trustee holding unvested Shares of the 2026 RSU Scheme, whether directly or indirectly, shall abstain from voting on matters that require Shareholders' approval under the Listing Rules, unless otherwise required by law to vote in accordance with the beneficial owner's direction and such a direction is given.
- (2) As of June 30, 2026, the Company held a total of 798,800 treasury Shares, including 246,400 treasury Shares carried forward from December 2025.

SUBSEQUENT EVENT AFTER THE REPORTING PERIOD

There was no subsequent event after the Reporting Period which has a material impact on the Group.

CONVERTIBLE SECURITIES, OPTIONS, WARRANTS AND SIMILAR RIGHTS

Save as disclosed in the sections headed "Pre-IPO Share Award Scheme" and "2026 Restricted Share Unit Scheme" in this interim report, the Company had no outstanding convertible securities, options, warrants and similar rights during the Reporting Period and there was no issue or grant of any convertible securities, options, warrants and similar rights during the Reporting Period.

AUDIT COMMITTEE

The Board has established the Audit Committee with written terms of reference in compliance with the requirements of the Corporate Governance Code. The terms of reference of the Audit Committee are set out on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.shouhui-tech.com).

As of the date of this interim report, the Audit Committee comprises three independent non-executive Directors, namely Mr. Yuanxin Zhang, Mr. Haiquan Wu and Mr. Gang Shen, with Mr. Yuanxin Zhang serving as the chairman. The primary duties of the Audit Committee include, without limitation, (i) reviewing and supervising the financial reporting process and internal control system of the Group; (ii) overseeing the audit process; (iii) reviewing and approving connected transactions; and (iv) providing advice and comments to the Board.

The Audit Committee has reviewed the unaudited condensed consolidated interim results of the Group for the Reporting Period in conjunction with the management and the external auditor of the Company. Based on this review and discussions with the management, the Audit Committee considered that the interim results are in compliance with the applicable accounting standards, the Listing Rules and all other applicable legal requirements.

The unaudited interim consolidated financial statements has been reviewed by KPMG, the auditor of the Company, in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants.

CORPORATE GOVERNANCE AND OTHER INFORMATION

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its own code of conduct regarding securities transactions by the Directors and the relevant employees.

Having made specific enquiries to all Directors, all of them have confirmed that they have complied with the Model Code during the Reporting Period.

COMPLIANCE WITH THE CORPORATE GOVERNANCE PRACTICES

The Group is committed to maintaining high standard of corporate governance to safeguard the interests of the Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Board is of the view that the Company has complied with all applicable principles and code provisions of the Corporate Governance Code during the Reporting Period, except for a deviation from the code provision C.2.1 of the Corporate Governance Code, that the roles of the Chairman and chief executive officer of the Company are not separated and are both performed by Mr. Guang. With extensive experience in the Internet technology service and insurance intermediary industry, Mr. Guang is primarily responsible for overall strategic planning and operational decision making of the Group and is instrumental to the Group's growth and business expansion. The Board considers that vesting the roles of Chairman and chief executive officer in the same person is beneficial to the management of the Group. The balance of power and authority is ensured by the operation of the senior management and the Board, which comprises experienced and visionary individuals. The Board currently comprises four executive Directors (including Mr. Guang), one non-executive Director and three independent non-executive Directors and therefore has a fairly strong independence element in its composition. Decisions to be made by the Board require approval by at least a majority of the Directors. Mr. Guang and the other Directors are aware of and undertake to fulfil their fiduciary duties as Directors, which require, among other things, that he/she acts for the benefit and in the best interests of the Company and will make decisions of the Group accordingly. The Board will continue to review the effectiveness of the corporate governance structure of the Company in order to assess whether separation of the roles of Chairman and chief executive officer is necessary.

Save as disclosed above, the Company is in compliance with all code provisions as set out in Part 2 of the Corporate Governance Code during the Reporting Period and up to the date of this interim report.

INDEPENDENT REVIEW REPORT

Review report to the board of directors of Shouhui Group Limited

(Incorporated in the Cayman Islands with limited liability)

INTRODUCTION

We have reviewed the interim financial report set out on pages 38 to 69 which comprises the consolidated statement of financial position of Shouhui Group Limited (the “Company”) and its subsidiaries (together, the “Group”) as of 30 June 2026, and the related consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows for the six-month period then ended and explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of an interim financial report to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34, *Interim financial reporting*, as issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of this interim financial report in accordance with Hong Kong Accounting Standard 34.

Our responsibility is to express a conclusion, based on our review, on this interim financial report and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, as issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial report consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial report as at 30 June 2026 is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34, *Interim financial reporting*.

KPMG

Certified Public Accountants

8th Floor, Prince’s Building
10 Chater Road
Central, Hong Kong

25 August 2026

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the six months ended 30 June 2026 — unaudited

Expressed in Renminbi ("RMB")

	Notes	For the six months ended 30 June	
		2026 RMB'000	2025 RMB'000
Revenue	3	627,121	554,548
Cost of revenue		(443,616)	(357,943)
Gross profit		183,505	196,605
Other net income	4	20,675	2,668
Sales and marketing expenses		(67,145)	(61,108)
General and administrative expenses		(30,271)	(53,285)
Research and development expenses		(23,568)	(22,945)
Provision for impairment loss	5(c)	(371)	(312)
Profit from operations		82,825	61,623
Finance costs	5(a)	(293)	(222)
Changes in carrying amount of financial instruments issued to investors		—	619,015
Share of profits/(losses) of associates		2,571	(2,459)
Share of loss of joint venture		(177)	—
Profit before taxation		84,926	677,957
Income tax	6	(13,293)	(13,393)
Profit for the period		71,633	664,564

The notes on pages 45 to 69 form part of this interim financial report.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME

for the six months ended 30 June 2026 — unaudited

Expressed in Renminbi ("RMB")

		For the six months ended 30 June 2026	2025
	<i>Note</i>	RMB'000	RMB'000
Other comprehensive income for the period (after tax):			
Items that will not be reclassified to profit or loss:			
The share of other comprehensive income of associates and joint ventures accounted for using the equity method		(6,649)	—
Items that are or may be reclassified subsequently to profit or loss:			
Exchange differences on translation of financial statements of operations outside the Chinese mainland		(8,495)	(2,163)
Other comprehensive income for the period		(15,144)	(2,163)
Total comprehensive income for the period		56,489	662,401
Profit attributable to:			
Equity shareholders of the Company		71,532	664,260
Non-controlling interests		101	304
Profit for the period		71,633	664,564
Total comprehensive income attributable to:			
Equity shareholders of the Company		56,388	662,097
Non-controlling interests		101	304
Total comprehensive income for the period		56,489	662,401
Earnings per share	7		
Basic		RMB0.33	RMB5.93
Diluted		RMB0.32	RMB0.22

The notes on pages 45 to 69 form part of this interim financial report.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 June 2026 — unaudited

Expressed in Renminbi ("RMB")

		As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
	Notes		
Non-current assets			
Property, plant and equipment		1,142	1,617
Intangible assets	8	41,870	41,939
Right-of-use assets	9	14,253	18,492
Interests in associates		4,858	2,287
Interest in joint venture	10	6,685	—
Deferred tax assets	17(b)	194,485	181,279
Prepayment, other receivables and other assets	11	2,670	3,059
Contract assets	12	586,333	559,380
Financial assets measured at fair value through profit or loss	13	45,211	22,620
Restricted cash	14(b)	12,839	10,713
		910,346	841,386
Current assets			
Prepayment, other receivables and other assets	11	26,512	74,690
Accounts receivable	12	172,933	114,701
Contract assets	12	522,957	497,967
Financial assets measured at fair value through profit or loss	13	486,129	599,520
Restricted cash	14(b)	42,933	77,846
Cash and cash equivalents	14(a)	328,378	201,680
		1,579,842	1,566,404
Current liabilities			
Accounts payable	15	459,629	406,787
Other payables, accruals and other liabilities	16	150,450	167,342
Lease liabilities		13,219	8,578
Current taxation	17(a)	363,836	347,153
		987,134	929,860
Net current assets		592,708	636,544
Total assets less current liabilities		1,503,054	1,477,930

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 June 2026 — unaudited

Expressed in Renminbi ("RMB")

		As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
	Notes		
Non-current liabilities			
Accounts payable	15	165,940	156,686
Lease liabilities		448	10,463
		166,388	167,149
NET ASSETS		1,336,666	1,310,781
EQUITY			
Share capital	18(a)	16	16
Reserves	18(b)	1,336,641	1,309,538
Total equity attributable to Equity shareholders of the Company		1,336,657	1,309,554
Non-controlling interests		9	1,227
TOTAL EQUITY		1,336,666	1,310,781

Approved and authorised for issue by the board of directors on 25 August 2026.

Yao Guang
Director

Liwei Han
Director

The notes on pages 45 to 69 form part of this interim financial report.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the six months ended 30 June 2026

Expressed in Renminbi ("RMB")

	Attributable to equity shareholders of the Company											
	Reserves										Non-controlling interests	Total (deficit)/ equity
	Share capital (note 18(a))	Share premium	Treasury shares (note 18(a)(ii))	Capital reserve (note 18(b)(i))	Shares held for employee shareholding platforms (note 18(b)(ii))	Share-based compensation reserve (note 18(b)(iii))	Other reserve (note 18(b)(iv))	Foreign exchange reserve (note 18(b)(v))	Retained profits	Total		
Balance as at 1 January 2025	*	12,946	—	(170,128)	(*)	24,287	—	2,887	(610,750)	(740,758)	955	(739,803)
(Loss)/profit and other comprehensive income for the period	—	—	—	—	—	—	—	(2,163)	664,260	662,097	304	662,401
Conversion of preferred shares to ordinary shares	*	—	—	1,083,156	—	—	—	—	—	1,083,156	—	1,083,156
Capitalisation issue	14	(14)	—	—	—	—	—	—	—	—	—	—
Arising from Reorganisation	—	—	—	—	—	—	—	—	—	—	—	—
Issuance of ordinary shares by initial public offering, net of listing expenses	2	170,596	—	—	—	—	—	—	—	170,598	—	170,598
Share-based compensation	—	—	—	—	—	5,942	—	—	—	5,942	—	5,942
Balance as at 30 June 2025 and 1 July 2025	16	183,528	—	913,028	(*)	30,229	—	724	53,510	1,181,035	1,259	1,182,294
Changes in equity for the six months ended 31 December 2025												
(Loss)/profit and other comprehensive income for the period	—	—	—	—	—	—	—	(5,238)	129,057	123,819	(38)	123,781
Issuance of ordinary shares	—	—	—	—	—	—	—	—	—	—	6	6
Repurchase shares	—	—	(785)	—	—	—	—	—	—	(785)	—	(785)
Appropriation to PRC statutory reserve	—	—	—	—	—	—	16,413	—	(16,413)	—	—	—
Share-based compensation	—	30,078	—	—	*	(24,593)	—	—	—	5,485	—	5,485
Balance as at 31 December 2025	16	213,606	(785)	913,028	*	5,636	16,413	(4,514)	166,154	1,309,554	1,227	1,310,781

* The balances represent amounts less than RMB500.

The notes on pages 45 to 69 form part of this interim financial report.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the six months ended 30 June 2026

Expressed in Renminbi ("RMB")

	Attributable to equity shareholders of the Company												
	Reserves											Non-controlling interests	Total (deficit)/ equity
	Share capital <i>(note 18(a))</i>	Share premium	Treasury shares <i>(note 18(a)(iii))</i>	Capital reserve <i>(note 18(b)(ii))</i>	Shares held for employee shareholding platforms <i>(note 18(b)(iii))</i>	Share-based compensation reserve <i>(note 18(b)(iii))</i>	Other reserve <i>(note 18(b)(iv))</i>	Foreign exchange reserve <i>(note 18(b)(v))</i>	Share of other comprehensive income of joint venture	Retained profits	Total		
RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
Balance as at 1 January 2026	16	213,606	(785)	913,028	*	5,636	16,413	(4,514)	—	166,154	1,309,554	1,227	1,310,781
(Loss)/profit and other comprehensive income for the period	—	—	—	—	—	—	—	(8,495)	(6,649)	71,532	56,388	101	56,489
Repurchase shares	—	—	(1,724)	—	—	—	—	—	—	—	(1,724)	—	(1,724)
Acquisition of non-controlling interests	—	—	—	(1,781)	—	—	—	—	—	—	(1,781)	(1,319)	(3,100)
Appropriation to PRC statutory reserve	—	—	—	—	—	—	1,489	—	—	(1,489)	—	—	—
Share-based compensation	—	3,817	—	—	*	(2,133)	—	—	—	—	1,684	—	1,684
Dividends approved in respect of the previous years	—	—	—	—	—	—	—	—	—	(27,464)	(27,464)	—	(27,464)
Balance as at 30 June 2026	16	217,423	(2,509)	911,247	*	3,503	17,902	(13,009)	(6,649)	208,733	1,336,657	9	1,336,666

* The balances represent amounts less than RMB500.

The notes on pages 45 to 69 form part of this interim financial report.

CONSOLIDATED STATEMENT OF CASH FLOWS

for the six months ended 30 June 2026 — unaudited

Expressed in Renminbi ("RMB")

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Operating activities		
Cash generated from operations	13,094	9,540
Interest accrued	533	—
Income tax paid	(10,518)	(5,952)
Net cash generated from operating activities	3,109	3,588
Investing activities		
Proceeds from redemption of wealth management products	384,297	849,235
Payment for purchase of wealth management products	(266,500)	(794,321)
Proceeds from redemption of fixed deposits with original maturity over three months	43,334	—
Payment for fixed deposits with original maturity over three months	—	(90,336)
Payment for the purchase of property, plant and equipment and other non-current assets	—	(2,678)
Payment for the investment in a joint venture	(13,511)	—
Proceeds from disposal of equity investments	4,664	—
Payment for purchase of equity investments	(14,800)	—
Net cash generated from/(used in) investing activities	137,484	(38,100)
Financing activities		
Proceeds from issuance of ordinary shares	—	180,366
Payment for repurchase of shares	(1,724)	—
Acquisition of non-controlling interests	(3,100)	—
Capital element of lease rentals paid	(5,812)	(5,191)
Interest element of lease rentals paid	(293)	(222)
Listing expenses paid as financing activities	(330)	(3,022)
Net cash (used in)/generated from financing activities	(11,259)	171,931
Net increase in cash and cash equivalents	129,334	137,419
Cash and cash equivalents at the beginning of the period	201,680	113,368
Effect of foreign exchange rate changes	(2,636)	(1,644)
Cash and cash equivalents at the end of the period	328,378	249,143

The notes on pages 45 to 69 form part of this interim financial report.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

1 BASIS OF PREPARATION AND GENERAL INFORMATION

Shouhui Group Limited (the “Company”) was incorporated in Cayman Islands on 3 August 2023 as an exempted company with limited liability under the Companies Law (as consolidated and revised) of the Cayman Islands.

The Company’s shares have been listed on the Main Board of the Stock Exchange of Hong Kong Limited (“Main Board”) since 30 May 2025 (the “Listing Date”).

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”), including compliance with Hong Kong Accounting Standard (“HKAS”) 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). It was authorised for issue on 25 August 2026.

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements. Details of any changes in accounting policies are set out in note 2.

The preparation of an interim financial report in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year-to-date basis. Actual results may differ from these estimates.

This interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2025 annual financial statements. The condensed consolidated interim financial statements and the accompany notes do not include all of the information required for a full set of financial statements prepared in accordance with HKFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the HKICPA. KPMG’s independent review report to the Board of Directors is included on page 37.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

2 CHANGES IN ACCOUNTING POLICY

The HKICPA has issued a number of amendments to HKFRSs that are first effective for the current accounting period. None of these developments have had a material effect on these financial statements. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 REVENUE AND SEGMENT REPORTING**(a) Disaggregation of revenue**

The amount of each significant category of revenue is as follows:

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Revenue from contracts with customers within the scope of HKFRS 15		
Disaggregated by business segment		
Insurance transaction services	617,965	549,488
Insurance technology services	9,156	5,060
Total	627,121	554,548

Out of the Group's revenue from contracts with customers, RMB626,919,000 was recognised at a point in time during the six months ended 30 June 2026 (six months ended 30 June 2025: RMB554,548,000). And RMB202,000 were recognised over time during the six months ended 30 June 2026 (six months ended 30 June 2025: nil).

Remaining performance obligation

As at the end of each reporting period, the aggregate amount of the transaction price allocated to the remaining performance obligation is insignificant.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

3 REVENUE AND SEGMENT REPORTING (continued)**(b) Segment reporting**

The Group manages its business by business lines. In a manner consistent with the way in which information is reported to the Group's chief operating decision maker ("CODM") for the purposes of resource allocation and performance assessment, the Group has presented the following two reportable segments.

— **Insurance transaction services**

The Group acts as the agent in distributing insurance products on behalf of the insurance companies.

— **Insurance technology services**

The Group provides consulting and other services to certain insurance companies and other customers.

(i) Segment results

For the purposes of assessing segment performance and allocating between segments, the Group's CODM monitors the results attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and the cost of sales incurred by those segments. The measure used for reporting segment result is gross profit. Assistance provided by one segment to another, including sharing of assets and technical know-how, is not measured.

There were no separate segment assets and segment liabilities information provide to the CODM, as the CODM do not use this information to allocate resources or to evaluate the performance of the operating segments.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

3 REVENUE AND SEGMENT REPORTING (continued)**(b) Segment reporting (continued)****(i) Segment results (continued)**

Information regarding the Group's reportable segments as provided to the Group's CODM for the purposes of resource allocation and assessment of segment performance for the six months ended 30 June 2026 and 2025 is set out below.

	Insurance transaction services	Insurance technology services	Total
	RMB'000	RMB'000	RMB'000
For the six months ended 30 June 2025			
Revenue	549,488	5,060	554,548
Cost of revenue	(356,247)	(1,696)	(357,943)
Gross profit	193,241	3,364	196,605
For the six months ended 30 June 2026			
Revenue	617,965	9,156	627,121
Cost of revenue	(440,682)	(2,934)	(443,616)
Gross profit	177,283	6,222	183,505

(ii) Geographic information

Most of the Group's operating assets are located in China, and all of the Company's revenue and operating profits was derived from the PRC during the six months ended 30 June 2026 and 2025. Accordingly, no segment analysis based on geographical locations is provided.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

4 OTHER NET INCOME

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Unrealised gains or losses from financial assets measured at fair value through profit or loss	14,420	—
Realised gains or losses from financial assets measured at fair value through profit or loss	1,855	2,105
Interest income	4,680	840
Foreign exchange difference	110	(405)
Others	(390)	128
Total	20,675	2,668

5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

(a) Finance costs

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Interest expense on lease liabilities	293	222

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

5 PROFIT BEFORE TAXATION (continued)**(b) Staff costs**

	<i>Note</i>	For the six months ended 30 June	
		2026	2025
		RMB'000	RMB'000
Salaries, wages and other benefits		64,193	62,539
Contributions to defined contribution retirement plan	(i)	2,797	2,397
Share-based compensation		1,684	5,942
Total		68,674	70,878

- (i) Pursuant to the relevant laws and regulations of the PRC, the Group participated in a defined contribution basic pension insurance in the social insurance system established and managed by government organisations. The Group makes contributions to basic pension insurance plans based on the applicable benchmarks and rates stipulated by the government.

(c) Other items

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Depreciation and amortisation charges		
— Depreciation of property, plant and equipment	476	23
— Amortisation of intangible assets	3	4
— Depreciation of right-of-use assets	4,676	4,686
Provision for impairment loss		
— Accounts receivable	95	71
— Contract assets	276	241
Professional service fees	3,496	3,302
Auditors' remuneration	705	755
Listing expenses	—	14,247

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

6 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Pursuant to the rules and regulations of the Cayman Islands, the Group is not subject to any income tax in the Cayman Islands during the six months ended 30 June 2026 and 2025.

The provision for Hong Kong Profits Tax during the six months ended 30 June 2026 and 2025 is calculated at 16.5%. No provision has been made for Hong Kong Profits Tax as the Group did not have assessable profits during the six months ended 30 June 2026 and 2025.

Pursuant to the Enterprise Income Tax Law of the PRC and the respective regulations, the subsidiaries which operate in Chinese mainland are subject to income tax at a rate of 25% on the taxable income, except for Shenzhen Shouhui Technology Group Co., Ltd. ("Shenzhen Shouhui"), one of the subsidiaries of the Group which was recognised as a high and new technology enterprise ("HNTE") in December 2020, and successfully renewed its HNTE status in October 2023. Accordingly, Shenzhen Shouhui was entitled to a preferential income tax rate of 15% during the six months ended 30 June 2026 and 2025.

(a) Taxation in the consolidated statements of profit or loss and other comprehensive income:

	For the six months ended 30 June	
	2026 RMB'000	2025 RMB'000
Current tax		
— PRC Enterprise Income Tax	26,499	27,603
Deferred tax		
— Reversal of temporary differences	(13,206)	(14,210)
Total	13,293	13,393

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

6 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (continued)

(b) Reconciliation between income tax expense and accounting profit or loss at applicable tax rates:

	For the six months ended 30 June	
	2026 RMB'000	2025 RMB'000
Profit before taxation	84,926	677,957
Notional tax on profit before taxation, calculated at the rates applicable to the jurisdictions concerned	21,229	171,090
Tax effect of preferential tax rate and foreign jurisdictions	(5,249)	(2,294)
Super-deduction of research and development expense	(3,719)	(2,750)
Tax effect of changes in carrying amount of financial instruments issued to investors	—	(154,754)
Tax effect of share-based compensation expense	373	1,285
Tax effect of share of (profits)/losses of associates	(628)	615
Tax effect of non-deductible expenses	225	141
Tax effect of tax losses and temporary differences not recognised	1,062	60
Actual tax expenses	13,293	13,393

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

7 EARNINGS PER SHARE**(a) Basic earnings per share**

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB71,532,000 (six months ended 30 June 2025: RMB664,260,000) and the weighted average of 219,240,000 ordinary shares (2025: 112,038,000 shares) in issue during the interim period.

The weighted average number of ordinary shares throughout the periods presented has been adjusted retrospectively for the effects of the capitalisation issue in May 2025.

(b) Diluted earnings per share

The calculation of diluted earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB71,532,000 (six months ended 30 June 2025: RMB45,245,000) and the weighted average number of ordinary shares of 220,584,000 (2025: 206,179,000 shares).

8 INTANGIBLE ASSETS

The intangible assets primarily consist of the insurance brokerage licence, the insurance sales licence and the insurance claims adjusting licence (collectively, “the Operating Licenses”). The carrying amount of the Operating Licenses was RMB41,833,000 as of 30 June 2026 (as of 31 December 2025: RMB41,899,000).

The directors consider that the Operating licenses have indefinite useful lives because they can be easily renewed upon expiry at an insignificant cost.

The Group evaluates and conducts impairment test of the Operating Licences each financial year end to determine whether events and circumstances continue to support the indefinite useful lives. As of 30 June 2026, no impairment was recognized for the Operating Licences (as of 31 December 2025: nil).

9 RIGHT-OF-USE ASSETS

During the six months ended 30 June 2026, the Group entered into a number of lease agreements for office premise and therefore recognized the additions to right-of-use assets of RMB1,253,000.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

10 INTEREST IN JOINT VENTURE

Set out below is the information of the Group's joint venture, which is unlisted corporate entity whose quoted market price are not available:

Name of joint venture	Form of business structure	Place of incorporation and business	Particulars of issued and paid-up capital	Effective interest held by the Group	Principal activities
				As at 30 June 2026	
Health Vision Hong Kong Limited ("Health Vision")	Incorporated	Hong Kong	Issued and paid-up: HKD880	35.23%	Investing

In January 2026, the Group invested in Health Vision with a consideration of HKD15.5 million. Health Vision is an unlisted company in which the Group has joint control and a 35.23% ownership interest. Health Vision is principally engaged in investment holding and exploring investment opportunities in the broader healthcare-related industries, including opportunities relating to the application of artificial intelligence technologies in the healthcare and medical sector.

The joint venture is accounted for using the equity method in the consolidated financial statements.

11 PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Non-current assets		
Rental deposits	2,026	2,451
Others	644	608
Sub-total	2,670	3,059
Current assets		
Term deposits with original term over three months but within a year	—	44,336
Prepayments to suppliers	15,895	14,738
Value-added tax and income tax recoverable	6,100	8,810
Other receivables from third parties	4,517	6,777
Amounts due from related parties	—	29
Sub-total	26,512	74,690
Total	29,182	77,749

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

12 ACCOUNTS RECEIVABLE AND CONTRACT ASSETS

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Accounts receivable		
Accounts receivable	173,179	114,852
Less: loss allowance	(246)	(151)
Accounts receivable, net	172,933	114,701
Contract assets		
Contract assets	1,113,390	1,061,171
Less: loss allowance	(4,100)	(3,824)
Contract assets, net	1,109,290	1,057,347
Current	522,957	497,967
Non-current	586,333	559,380

Ageing analysis

As of the end of each reporting period, the ageing analysis of accounts receivable, based on the invoice date and net of loss allowance, is as follows:

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Within 3 months	36,037	6,347
3 months to 6 months	29	122
6 months to 12 months	—	10
Unbilled	136,867	108,222
Accounts receivable, net	172,933	114,701

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

13 FINANCIAL ASSETS MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS

		As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
	Note		
Non-current assets:			
Equity investments			
— Unlisted equity investment		15,000	15,000
— Private equity funds investment		30,211	7,620
Sub-total		45,211	22,620
Current assets:			
Wealth management products	(i)	486,129	599,520
Sub-total		486,129	599,520
Total		531,340	622,140

- (i) The Group's wealth management products were financial products issued by commercial banks or their wholly-owned asset management subsidiaries. These products were mainly short-term investments with no fixed returns.

14 CASH AND CASH EQUIVALENTS AND RESTRICTED CASH

(a) Cash and cash equivalents:

		As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
	Note		
Cash at banks		170,569	69,646
Term deposits with initial terms within three months		148,326	125,886
Cash at other financial institutions	(i)	9,483	6,148
Total		328,378	201,680

- (i) Cash at other financial institutions represent cash balances kept in third-party payment platforms, which can be withdrawn by the Group at any time.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

14 CASH AND CASH EQUIVALENTS AND RESTRICTED CASH (continued)**(b)** Restricted cash:

		As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
	<i>Notes</i>		
Non-current assets			
Guarantee deposits	(i)	12,839	10,713
Current assets			
Cash collected on behalf of other parties	(ii)	42,932	77,845
Restricted bank deposits in capital accounts		1	1
Sub-total		42,933	77,846
Total		55,772	88,559

- (i) As the insurance intermediaries with license issued by China Banking and Insurance Regulatory Commission, the predecessor of the National Financial Regulatory Administration, the three subsidiaries of the Group, including Small Umbrella Insurance Brokerage Co., Ltd., Shouhui Insurance Agency Co., Ltd. and Guangdong Shouhui Insurance Appraisal Co., Ltd. are required to set reserves at the rate of 10% of the registered capital, which are all placed as deposits in PRC commercial banks. In addition, Shouhui Insurance Agency Co., Ltd. deposited 5% of its registered capital in a PRC commercial bank, as a professional liability guarantee at 30 June 2026.
- (ii) Cash collected on behalf of other parties mainly includes insurance premiums collected on behalf of insurance companies but not yet remitted as of the end of each of the reporting period.

15 ACCOUNTS PAYABLE

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Non-current liability		
Amounts payable to suppliers	165,940	156,686
Current liability		
Amounts payable to suppliers	459,629	406,787
Total	625,569	563,473

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

15 ACCOUNTS PAYABLE (continued)

As of the end of each reporting period, the ageing analysis of amounts payable to suppliers, based on the invoice date, is as follows:

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Within 3 months	—	32
3 months to 6 months	131	—
6 months to 12 months	—	33
Unbilled	625,438	563,408
Total	625,569	563,473

16 OTHER PAYABLES, ACCRUALS AND OTHER LIABILITIES

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
Current liabilities		
Salary and welfare payables	59,819	70,431
Insurance premiums payable on behalf of insurance policy holders	41,283	76,060
Dividend payable	27,464	—
Payables to service providers	16,332	15,713
Payables for VAT and surcharges	4,636	1,576
Payables for listing expenses	—	3,040
Others	916	522
Total	150,450	167,342

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

17 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**(a)** Current taxation in the consolidated statements of financial position represent:

	As at 30 June 2026 RMB'000	As at 31 December 2025 RMB'000
As at 1 January	346,132	276,354
Provision for PRC enterprise income tax for the period/year	26,499	86,505
Income tax paid, net of tax refund	(10,518)	(16,727)
As at 30 June/31 December	362,113	346,132
In the consolidated statements of financial position:		
Current taxation	363,836	347,153
Prepaid income tax	(1,723)	(1,021)
	362,113	346,132

(b) Deferred tax assets and liabilities recognised**Movement of each component of deferred tax assets and liabilities**

The components of deferred tax assets/(liabilities) recognised in the consolidated statements of financial position and their movements during the reporting periods as follows:

Deferred tax arising from:	Accrued costs and expenses RMB'000	Right-of-use assets RMB'000	Lease liabilities RMB'000	Impairment loss RMB'000	Deductible accumulative losses RMB'000	Total RMB'000
At 1 January 2025	139,135	(1,474)	1,323	855	968	140,807
Credit/(charged) to profit or loss	39,653	(1,688)	1,822	124	561	40,472
At 31 December 2025 and 1 January 2026	178,788	(3,162)	3,145	979	1,529	181,279
Credit/(charged) to profit or loss (Note 6(a))	12,862	610	(859)	93	500	13,206
At 30 June 2026	191,650	(2,552)	2,286	1,072	2,029	194,485

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

18 CAPITAL AND RESERVES**(a) Share capital and share premium**

	<i>Notes</i>	Number of ordinary shares (‘000)	Share capital RMB’000	Treasury shares RMB’000
At 1 January 2025		4,781	*	—
Issuance of ordinary shares by initial public offering		24,359	2	—
Conversion of preferred shares		5,320	*	—
Capitalisation issue	(i)	191,919	14	—
Shares repurchased		—	—	(785)
At 31 December 2025 and 1 January 2026		226,379	16	(785)
Shares repurchased	(ii)	—	—	(1,724)
At 30 June 2026		226,379	16	(2,509)

* The balances represent amounts less than RMB500.

(i) Capitalisation issue

Pursuant to the resolutions of the shareholders passed on 13 May 2025, the Company was authorized to capitalise the amount of US\$1,919.1919, equivalent RMB14,000 of the balance of the share premium account and applying such sum in paying up in full at nominal value and issue shares, a total of 191,919,000 shares for allotment and issue to the holders of shares whose names are entered on the principal register of members of the Company maintained in the Cayman Islands at the close of business on the date immediately preceding the date on which the listing of the Company’s shares becomes unconditional (the “Capitalisation Issue”).

(ii) Shares repurchased

During the six months ended 30 June 2026, the Company repurchased its own shares on Stock Exchange, as follows:

Month/year	Number of shares repurchased	Highest price paid per share RMB	Lowest price paid per share RMB	Aggregate price paid RMB’000
January 2026	323,200	3.33	3.04	1,036
February 2026	98,800	3.15	3.04	309
April 2026	60,800	2.82	2.75	168
May 2026	69,600	2.86	2.75	211
	552,400			1,724

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

18 CAPITAL AND RESERVES (continued)**(a) Share capital and share premium (continued)****(ii) Shares repurchased (continued)**

The repurchase was governed by the memorandum and articles of association of the Company, the Rules Governing the Listing of Securities on the Stock Exchange, the Codes on Takeovers and Mergers and Share Buy-backs, the Companies Act of the Cayman Islands and all applicable laws and regulations.

The total amount paid on the repurchased shares was debited to treasury shares.

All the repurchased shares were initially held as treasury shares and all such repurchases were effected for the purpose of the Company's 2026 Restricted Share Unit Scheme (the "2026 RSU Scheme"). On 2 July 2026, the Company subsequently transferred its 798,800 treasury shares to a trustee (the "RSU Trustee") for the purpose of the 2026 RSU Scheme pursuant to a trust deed.

(b) Reserves**(i) Capital reserve**

On 3 March 2026, the Group obtained the remaining 10% non-controlling shares of Shenzhen Shouhui Meichuang Technology Co., Ltd. ("Shouhui Meichuang") with a consideration of RMB3,100,000. The difference between consideration and 10% of net assets of Shouhui Meichuang was approximately RMB1,781,000.

(ii) Shares held for employee shareholding platforms

As of 30 June 2026, Vitality Innovations Limited held an aggregate of 911,870 shares as adjusted pursuant to the Capitalisation Issue (as of 31 December 2025: 1,477,720 shares) of the Company, with a par value of US\$0.00001 each. As the Company has the power to govern the relevant activities of the employee shareholding platform and can derive benefits from the contributions of the employees who were awarded with the shares under the employee share award scheme, Vitality Innovations Limited was consolidated in the interim financial report.

(iii) Share-based compensation reserve

The share-based compensation reserve represents the portion of the grant date fair value of equity instruments award granted to the key management personnel and employees of the Group.

(iv) Other reserve

PRC statutory reserve is established in accordance with the relevant PRC rules and regulations and the articles of association of the companies comprising the Group incorporated in the PRC.

In accordance with PRC Company Law, the Group is required to allocate 10% of their profit after taxation, as determined in accordance with the relevant PRC accounting standards, to their respective statutory reserves until the reserves reach 50% of their respective registered capital. For the entity concerned, statutory reserves can be used to make good previous years' losses, if any, and may be converted into capital in proportion to the existing equity interests of investors, provided that the balance of the reserve after such conversion is not less than 25% of the entity's registered capital.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

18 CAPITAL AND RESERVES (continued)**(b) Reserves (continued)****(v) Foreign exchange reserve**

The foreign exchange reserve comprises all foreign exchange differences arising from the translation of financial statements of foreign operations.

(c) Dividends

A final dividend in respect of the year ended 31 December 2025 of HKD0.14 per ordinary share was approved at the annual general meeting and the final dividend amounting to a total of HKD31,581,172 was paid on 15 July 2026 to the shareholders whose names appear on the register of members of the Company on 22 June 2026.

Subsequent to the end of the reporting period, an interim dividend in respect of the period ended 30 June 2026 of HKD0.07 per ordinary share has been proposed by the board of directors of the Company and is subject to approval by the directors in the directors meeting of the Company on or around 25 August 2026 and the interim dividend is expected to be payable on or before 21 October 2026 to the shareholders whose name appear on the register of members of the Company on 5 October 2026.

19 SHARE-BASED COMPENSATION**(a) Equity instruments**

With the purpose of attracting, motivating, retaining and rewarding certain employees and directors, the Group has granted certain equity instruments to subscribe for shares of Shenzhen Shouhui to eligible employees since 2015. In November 2023, the Company adopted a pre-IPO share award scheme as a successor to the employee share option agreement entered into between Shenzhen Shouhui and each of the respective grantees.

Unless the board determines otherwise, the equity instruments granted to the eligible employees shall be vested according to the following schedule: (i) 50% of such equity instruments shall be vested on the second anniversary of the grant date; (ii) 25% of such equity instruments shall be vested on the third anniversary of the grant date; and (iii) 25% of such equity instruments shall be vested on the fourth anniversary of the grant date. The vesting performance conditions include the IPO shall be completed.

The movements in the number of equity instruments are as follows:

	For the six months ended 30 June 2026	For the year ended 31 December 2025
Outstanding at the beginning of the period/year	1,477,720	329,535
Granted during the period/year	—	612
Forfeited during the period/year	(10,200)	(816)
Vested during the period/year	(555,650)	(5,108,440)
Adjusted pursuant to the capitalisation issue	—	6,256,829
Outstanding at the end of the period/year	911,870	1,477,720
Exercisable at the end of the period	—	—

The equity instruments (as adjusted pursuant to the Capitalisation Issue) outstanding had an exercise price of RMB0.05.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

19 SHARE-BASED COMPENSATION (continued)**(b) Restricted share units**

The Group also grants restricted share units ("RSUs") to employee participants and service provider participants under the 2026 RSU Scheme which was approved by the shareholders at the annual general meeting held on 10 June 2026.

Unless the board determines otherwise, the RSUs granted to the eligible participants shall be vested according to the following schedule: (i) 50% of such RSUs shall be vested on the second anniversary of the grant date; (ii) 25% of such RSUs shall be vested on the third anniversary of the grant date; and (iii) 25% of such RSUs shall be vested on the fourth anniversary of the grant date. The vesting performance conditions include the achievement of the previous year's performance evaluation rating.

The movements in the number of RSUs are as follows:

	For the six months ended 30 June 2026
Outstanding at the beginning of the period	—
Granted during the period	668,400
Forfeited during the period	—
Vested during the period	—
Outstanding at the end of the period	668,400
Exercisable at the end of the period	—

The RSUs outstanding had an exercise price of zero.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

20 FAIR VALUE OF FINANCIAL INSTRUMENTS**Fair value measurement****Fair value hierarchy**

The following table presents the fair value of the Group's financial instruments measured at the end of each reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

	Note	As at 30 June 2026			Total RMB'000
		Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets measured at fair value through profit or loss					
Wealth management products	13	—	486,129	—	486,129
Unlisted equity investment		—	—	15,000	15,000
Private equity fund investments		—	—	30,211	30,211
Total		—	486,129	45,211	531,340

	Note	As at 31 December 2025			Total RMB'000
		Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets measured at fair value through profit or loss					
Wealth management products	13	—	599,520	—	599,520
Unlisted equity investment		—	—	15,000	15,000
Private equity fund investments		—	—	7,620	7,620
Total		—	599,520	22,620	622,140

The Group estimated the fair value of wealth management products by using estimated amount that the Group would receive or pay to transfer these wealth management products at the end of the reporting period, taking into account the market interest rates of instruments with similar terms and risks.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

20 FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)**Fair value measurement (continued)****Fair value hierarchy (continued)**

	Valuation techniques	Significant unobservable inputs	Relationship of unobservable input to fair value
Unlisted equity securities	Latest observable transaction prices	The latest transaction price	The higher the transaction price, the higher the fair value
Private equity fund investments	Net asset value based on the fair value of the underlying investments	The fair value of underlying assets	The higher the underlying assets valuation, the higher the fair value

The fair value of unlisted equity investment is determined using the transaction price of the latest investment, as the investment was made on 23 December 2025, which is proximate to the end of the reporting period.

The fair value of the private equity fund investment is determined based on the net asset value ("NAV") as reported in the daily product valuation statement provided by the fund's General Partner ("GP") as at the reporting date.

	At 30 June 2026 RMB'000	At 30 June 2025 RMB'000
Unlisted equity investment:		
At 1 January	15,000	—
Payment for purchases	—	—
Net unrealised gains or losses recognised in other comprehensive income during the period	—	—
At 30 June	15,000	—
Private equity fund investments		
At 1 January	7,620	—
Payment for purchases	14,800	—
Net unrealised gains or losses recognised in other comprehensive income during the period	10,411	—
Disposal	(2,620)	—
At 30 June	30,211	—

During the six months ended 30 June 2026 and 2025, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

21 MATERIAL RELATED PARTY TRANSACTIONS**(a) Name and relationship with related parties**

Name of entity	Relationship
Dahe Shenzhen Information Co., Limited (大河(深圳)信息有限公司, “Dahe Shenzhen”)	Associate of the Group
Mianmiao Information Technology (Shanghai) Co., Ltd. (棉苗信息科技(上海)有限公司, “Mianmiao”)	Associate of the Group
Xiaomianhua Digital Technology (Shanghai) Co., Ltd. (小棉花數字科技(上海)有限公司, “Xiao Mian Hua”)	A subsidiary of the associate
Xcotton Co.	A subsidiary of the associate

(b) Key management personnel remuneration

Remuneration for key management personnel of the Group is as follows:

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Salaries, allowances and benefits in kind	3,481	3,350
Discretionary bonuses	373	90
Retirement scheme contributions	151	139
Share-based compensation	799	1,715
Total	4,804	5,294

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

21 MATERIAL RELATED PARTY TRANSACTIONS (continued)**(c) Related party transactions**

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Revenue		
Insurance technology services	202	—
Cost of revenue		
Channel promotion and commission expenses	496	2,693

(d) Balance with related parties

	As at 30 June 2026	As at 31 December 2025
	RMB'000	RMB'000
Trade related:		
Prepayment, other receivable and other assets		
— Xiao Mian Hua	—	5,360
Accounts payable		
— Dahe Shenzhen	847	924
— Xiao Mian Hua	797	4,433
Other payables, accruals and other liabilities		
— Xcotton Co.	229	229

22 NON-ADJUSTING EVENTS AFTER THE REPORTING PERIOD

After the end of the reporting period, the Company transferred its treasury shares to the RSU Trustee, and the directors proposed an interim dividend. Further details are disclosed in notes 18(a) and 18(c).

23 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS, AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE SIX MONTHS ENDED 30 JUNE 2026

A number of amendments and new standards are not yet mandatory for annual periods beginning 1 January 2026. Earlier application is permitted; however, the Group has not early adopted any new or amended standards in preparing this interim financial report.

The following updates the information provided in the last annual financial statements about the possible impacts of HKFRS 18 which may have a significant impact on the Group's consolidated financial statements when adopted.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

23 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS, AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE SIX MONTHS ENDED 30 JUNE 2026 (continued)

HKFRS 18, Presentation and disclosure in financial statements

HKFRS 18 will replace HKAS 1, *Presentation of financial statements*, and is first effective for annual reporting periods beginning on or after 1 January 2027.

HKFRS 18 introduces new requirements for presentation and disclosure in financial statements, including new categories and defined subtotals in the statement of profit or loss, enhanced requirements for aggregation and disaggregation of information, and specific disclosures about management-defined performance measures. The Group is assessing the expected impact that the initial application of HKFRS 18 will have on its consolidated financial statements.

The Group expects that the adoption of HKFRS 18 will not change the Group's net assets or net profit. However, it is expected to affect the presentation of the Group's consolidated statement of profit or loss and related note disclosures. Based on the work performed to date, the Group's assessment on the expected impact of the initial application of HKFRS 18 is summarised below. The assessment remains subject to change as the Group continues its implementation work.

(a) Structure of the statement of profit or loss

HKFRS 18 requires entities to classify income and expenses into specified categories in the statement of profit or loss, including operating, investing, and financing categories. It also requires entities to present two newly defined subtotals, which are "operating profit" and "profit or loss before financing and income taxes". The operating profit subtotal is expected to differ from the current profit from operations subtotal presented by the Group. Based on the work performed to date, the Group also expects the following changes to the consolidated statement of profit or loss:

- Interest income, unrealised and realised gains or losses from financial assets measured at fair value through profit or loss, which are currently presented in the Group's other net income subtotal, as well as the share of profits less losses of associates and joint venture are expected to be classified in the investing category. The income and expenses classified in the investing category, together with the subtotal "operating profit", will form the new subtotal "profit or loss before financing and income taxes";
- The Group is assessing the classification of income and expenses as currently included in the finance cost line item and expects that this line item will be disaggregated into "income and expenses on liabilities arising solely from raising of finance" and "interest expenses on other liabilities" in the financing category;
- The Group is required to assess the classification of foreign exchange differences in the same category as the income and expenses from the items that gave rise to the differences, unless doing so would involve undue cost or effort; and
- The Group currently presents operating expenses by function. The Group is assessing whether its current presentation, or a mixed presentation by nature and function, will provide the most useful structured summary of its operating expenses under HKFRS 18. If the Group continues to present one or more operating expense line item by function, information about five specific expenses by nature will be provided in a single note to the financial statements.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

23 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS, AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE SIX MONTHS ENDED 30 JUNE 2026 (continued)**(b) Management-defined performance measures (“MPM”)**

MPMs are subtotals of income and expenses used in public communications outside the financial statements that communicate management’s view of an aspect of the financial performance of the entity as a whole to users. Based on the Group’s current assessment, “adjusted profit”, which excludes changes in carrying amount of financial instruments issued to investors, share-based compensation expenses and listing expenses, is identified as a MPM since it is currently being reported by the Group in its management commentary, press releases, and investor presentations. The Group is also developing a process to identify its public communications and assess whether other measures reported in those communications meet the definition of an MPM.

The Group will be required to disclose specific information about MPMs in a single note in the financial statements. The MPMs disclosed by the Group following adoption of HKFRS 18 will be determined based on public communications issued by the Group relating to the same reporting period.

(c) Principles of aggregation and disaggregation

HKFRS 18 provides enhanced principles on how to group information in the financial statements, including the primary financial statements and the notes. It also introduces guidance on labelling and describing items presented in the primary financial statements or disclosed in the notes.

The Group has been consistently applying the principles of aggregating and disaggregating the items on the basis of similar and dissimilar characteristics. The Group is also assessing line items currently labelled as “other” across the primary financial statements and the notes and expects to use more informative labels where material information would otherwise be obscured.

HKFRS 18 also introduces consequential amendments to HKAS 7, *Statement of Cash Flows*. The Group is assessing the impact of those amendments, including the requirement to use the newly defined operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method and the classification of interest and dividend cash flows.

The actual impact of applying HKFRS 18 may change as the Group continues to assess the new requirements and finalises any changes to its reporting processes, controls and accounting policies before the date of initial application.

DEFINITIONS

“2026 RSU Scheme”	the restricted share unit scheme of the Company approved and adopted by the Board on May 11, 2026 and approved by the Shareholders at the Company’s annual general meeting on June 10, 2026
“associate(s)”	has the meaning ascribed thereto under the Listing Rules
“Audit Committee”	the audit committee of the Board
“Board”	the board of Directors of the Company
“CCASS”	the Central Clearing and Settlement System established and operated by Hong Kong Securities Clearing Company Limited
“Chairman”	the chairman of the Board
“China” or “the PRC”	the People’s Republic of China excluding, for the purposes of this interim report, Hong Kong, the Macau Special Administrative Region of the People’s Republic of China and Taiwan
“claims adjustment”	assessing and investigating an insurance claim to determine if the insurance company should pay for damage or injuries, and the amount of payment
“Company”	Shouhui Group Limited (手回集團有限公司) (formerly known as Shouhui Tech Limited (手回科技有限公司)), an exempted company incorporated in the Cayman Islands with limited liability on August 3, 2023, whose shares are listed on the Main Board of the Stock Exchange (Stock Code: 2621)
“Consolidated Affiliated Entities”	the entities the Group controls through the Contractual Arrangements
“Contractual Arrangements”	the series of contractual arrangements entered into by, among others, Shouhui Chuangxiang, the Consolidated Affiliated Entities and the Registered Shareholders (as defined in the Prospectus), the details of which are set out in the section headed “Contractual Arrangements” in the Prospectus
“Corporate Governance Code”	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
“Director(s)”	the director(s) of the Company or any one of them
“FYP”	first year premiums, which include all premiums that policyholders are obligated to pay for short-term policies and the premiums that policyholders are obligated to pay in the first policy year for long-term policies
“Group”, “our”, “we” or “us”	the Company, its subsidiaries and the Consolidated Affiliated Entities at the relevant time

DEFINITIONS

“GWP”	total premium from a contract expected to be received by an insurance company before deductions for reinsurance or ceding commissions
“HK\$” or “Hong Kong dollars”	Hong Kong dollars, the lawful currency of Hong Kong
“HKFRS”	Hong Kong Financial Reporting Standards which include standards and interpretations as issued by the Hong Kong Institute of Certified Public Accountants
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“IP”	intellectual property
“Listing”	listing of the Shares on the Main Board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (as amended, supplemented or otherwise modified from time to time)
“Main Board”	the Main Board of the Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules
“Mr. Guang”	Mr. Yao Guang (光耀), an executive Director, chief executive officer, the Chairman
“NFRA”	National Financial Regulatory Administration (國家金融監督管理總局), formerly known as CBIRC
“Pre-IPO Share Award Scheme”	the pre-IPO share award scheme adopted by the Company on November 30, 2023
“Prospectus”	the prospectus issued by the Company dated May 22, 2025
“R&D”	research and development
“Renminbi” or “RMB”	Renminbi Yuan, the lawful currency of China
“Reporting Period”	the six-month period from January 1, 2026 to June 30, 2026
“Share(s)”	ordinary share(s) with nominal value of US\$0.00001 each in the share capital of the Company
“Shareholder(s)”	holder(s) of Share(s)

DEFINITIONS

“Shenzhen Shouhui”	Shenzhen Shouhui Technology Group Co., Ltd.* (深圳手回科技集團有限公司) (formerly known as Shenzhen Muchenglin Technology Co., Ltd.* (深圳木成林科技有限公司)), a limited liability company established under the laws of the PRC on January 26, 2015 and one of the Consolidated Affiliated Entities
“Shouhui Chuangxiang”	Shenzhen Shouhui Chuangxiang Technology Co., Ltd.* (深圳手回創想科技有限公司) (formerly known as Shouhui Chuangxiang Investment Consulting Co., Ltd.* (深圳手回創想投資諮詢有限公司)), a limited liability company established under the laws of the PRC on December 6, 2017 and an indirect wholly owned subsidiary of the Company
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“subsidiary” or “subsidiaries”	has the meaning ascribed thereto under the Listing Rules
“United States”	the United States of America, its territories, its possessions and all areas subject to its jurisdiction
“US\$” or “United States dollars”	United States dollars, the lawful currency of the United States
“whole life insurance”	a permanent life insurance product offering guaranteed death benefits and guaranteed cash values
“%”	percent

The English names of PRC laws, regulations, governmental authorities, institutions, and of companies or entities established in the PRC included in this interim report are translations of their Chinese names or vice versa and are included for identification purposes only. In the event of inconsistency, the Chinese versions shall prevail.

The English names of the PRC entities mentioned in this interim report which are marked with “*” are translated, or transliterated from the Chinese name and are for identification purposes only.