



Minerva Group Holding Limited 贏集團控股有限公司*

(Incorporated in Bermuda with limited liability)
(Stock code:397)

2026 INTERIM REPORT

* For identification purposes only

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Mr. Li Wing Cheong (*Chairman*)

Mr. Tong Hin Jo

Independent Non-executive Directors

Ms. Chan Lai Ping

Ms. Tam Mei Chu

Mr. Ho Yuen Tung

AUDIT COMMITTEE

Ms. Chan Lai Ping (*Chairperson*)

Ms. Tam Mei Chu

Mr. Ho Yuen Tung

REMUNERATION COMMITTEE

Ms. Chan Lai Ping (*Chairperson*)

Mr. Li Wing Cheong

Ms. Tam Mei Chu

Mr. Ho Yuen Tung

NOMINATION COMMITTEE

Mr. Li Wing Cheong (*Chairman*)

Ms. Chan Lai Ping

Ms. Tam Mei Chu

Mr. Ho Yuen Tung

COMPANY SECRETARY

Mr. Chu Ho Man

AUTHORIZED REPRESENTATIVES

Mr. Li Wing Cheong

Mr. Chu Ho Man

AUDITOR

CCTH CPA Limited

Registered Public Interest Entity

Auditors

Unit 1510-1517, 15/F.

Tower 2, Kowloon Commerce Centre

No. 51 Kwai Cheong Road, Kwai Chung

New Territories, Hong Kong

REGISTERED OFFICE

Victoria Place, 5th Floor

31 Victoria Street

Hamilton HM 10

Bermuda

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 1804A, 18/F.

Far East Finance Centre

16 Harcourt Road

Hong Kong

PRINCIPAL BANKERS

The Bank of East Asia, Limited
Hang Seng Bank Limited

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Appleby Global Corporate Services
(Bermuda) Limited
Canon's Court, 22 Victoria Street
PO Box HM 1179
Hamilton HM EX
Bermuda

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

CORPORATE INFORMATION

WEBSITE

www.minervagroup.hk

STOCK CODE

397

FINANCIAL HIGHLIGHTS

For the six months ended 30 June 2026:

- The Group recorded revenue of approximately HK\$26,968,000 (2025: HK\$31,668,000).
- Loss attributable to owners of the Company amounted to approximately HK\$34,383,000 (2025: HK\$36,858,000).
- The Board does not recommend the payment of an interim dividend.

As at 30 June 2026:

- The Group held financial assets at fair value through profit or loss of approximately HK\$365,480,000 (31 December 2025: HK\$383,296,000).
- The Group held bank balances and cash of approximately HK\$147,183,000 (31 December 2025: HK\$142,790,000) and loans and interest receivables of approximately HK\$356,058,000 (31 December 2025: HK\$372,921,000).
- Net current assets amounted to approximately HK\$898,073,000 (31 December 2025: HK\$934,787,000). Current ratio (defined as total current assets divided by total current liabilities) was approximately 19.8 times (31 December 2025: 24.5 times).
- Net assets amounted to approximately HK\$1,019,483,000 (31 December 2025: HK\$1,053,866,000).

INTERIM FINANCIAL INFORMATION

The board (the "Board") of directors (the "Directors") of Minerva Group Holding Limited (the "Company") presents the unaudited condensed consolidated interim financial information of the Company and its subsidiaries (collectively, the "Group") for the six months ended 30 June 2026 together with the comparative figures for the corresponding period in 2025.

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		Six months ended 30 June	
		2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
	Notes		
Revenue	3	26,968	31,668
Direct operating costs		(2,687)	(3,086)
Gross profit		24,281	28,582
Other income, gains and losses	5	(37,400)	(41,674)
Administrative expenses		(20,866)	(23,353)
Finance costs	6	(398)	(413)
Loss before tax	7	(34,383)	(36,858)
Income tax expense	8	-	-
Loss for the period		(34,383)	(36,858)

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		Six months ended 30 June	
	Notes	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Other comprehensive income for the period		-	-
Total comprehensive expense for the period		(34,383)	(36,858)
Loss for the period attributable to:			
- Owners of the Company		(34,383)	(36,858)
- Non-controlling interests		-	-
		(34,383)	(36,858)
Total comprehensive expense for the period attributable to:			
- Owners of the Company		(34,383)	(36,858)
- Non-controlling interests		-	-
		(34,383)	(36,858)
Loss per share		HK cents	HK cents (Restated)
- Basic and diluted	10	(1.48)	(1.47)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 30 JUNE 2026

	Notes	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Non-current assets			
Property, plant and equipment	11	20,492	19,246
Investment property		22,650	25,700
Goodwill		136	136
Other intangible assets		6,550	6,550
Financial assets at fair value through profit or loss		72,596	67,292
Other assets		155	155
		122,579	119,079
Current assets			
Loans and interest receivables	12	356,058	372,921
Trade and other receivables, deposits and prepayments	13	132,597	123,942
Reposessed assets		–	5,148
Financial assets at fair value through profit or loss		292,884	316,004
Bank trust account balances		17,114	13,763
Bank balances and cash		147,183	142,790
		945,836	974,568

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 30 JUNE 2026

	Notes	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Current liabilities			
Trade and other payables	14	24,825	17,803
Lease liabilities		1,655	333
Bank borrowings		21,283	21,645
		47,763	39,781
Net current assets		898,073	934,787
Total assets less current liabilities		1,020,652	1,053,866
Non-current liabilities			
Lease liabilities		1,169	-
		1,169	-
Net assets		1,019,483	1,053,866
Capital and reserves			
Share capital	15	22,819	22,819
Reserves		996,664	1,031,047
Equity attributable to owners of the Company		1,019,483	1,031,047
Non-controlling interests		-	-
Total equity		1,019,483	1,031,047

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Attributable to owners of the Company							Total
	Share capital	Capital redemption reserve	Other reserve	Shares held for cancellation	Retained earnings	Sub-total	Non-controlling interests	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
				(note)				
(Unaudited)								
At 1 January 2025	25,053	861	249	-	1,104,714	1,130,877	-	1,130,877
Loss for the period	-	-	-	-	(36,858)	(36,858)	-	(36,858)
Other comprehensive income for the period	-	-	-	-	-	-	-	-
Total comprehensive expenses for the period	-	-	-	-	(36,858)	(36,858)	-	(36,858)
Repurchase of shares (note)	-	-	-	(10,165)	-	(10,165)	-	(10,165)
Cancellation of shares	(1,336)	-	-	9,128	(7,792)	-	-	-
At 30 June 2025	23,717	861	249	(1,037)	1,060,064	1,083,854	-	1,083,854
(Unaudited)								
At 1 January 2026	22,819	861	249	-	1,029,937	1,053,866	-	1,053,866
Loss for the period	-	-	-	-	(34,383)	(34,383)	-	(34,383)
Other comprehensive income for the period	-	-	-	-	-	-	-	-
Total comprehensive expenses for the period	-	-	-	-	(34,383)	(34,383)	-	(34,383)
At 30 June 2026	22,819	861	249	-	995,554	1,019,483	-	1,019,483

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE SIX MONTHS ENDED 30 JUNE 2026

Note: Pursuant to the shareholders' resolution passed by the shareholders of the Company at the annual general meeting held on 14 June 2024, the directors of the Company were granted a general mandate to repurchase up to 250,528,273 shares of the Company, representing 10% of the total number of issued shares on that date. During the six months ended 30 June 2025, the Company repurchased an aggregate of 133,590,000 shares ("First Batch of Repurchased Shares") of the Company at a price ranging from HK\$0.062 to HK\$0.073 per share, for a total cash consideration of approximately HK\$9,128,000. All the First Batch of Repurchased Shares were cancelled by the Company during the six months ended 30 June 2025.

Pursuant to the shareholders' resolution passed by the shareholders of the Company at the annual general meeting held on 13 June 2025, the directors of the Company were granted a general mandate to repurchase up to 237,169,273 shares of the Company, representing 10% of the total number of issued shares on that date. During the six months ended 30 June 2025, the Company repurchased an aggregate of 15,700,000 shares ("Second Batch of Repurchased Shares") of the Company at a price ranging from HK\$0.064 to HK\$0.067 per share, for a total cash consideration of approximately HK\$1,037,000. All the Second Batch of Repurchased Shares were not yet cancelled as at 30 June 2025. The Company cancelled the Second Batch of Repurchased Shares on August 2025.

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Operating activities		
Net cash generated from operating activities	5,482	12,344
Investing activities		
Interest received	732	1,321
Purchase of unlisted investment funds	(186)	(94)
Net cash generated from investing activities	546	1,227
Financing activities		
Payments of lease liabilities	(952)	(1,008)
Repayment to bank borrowings	(683)	(694)
Payment on share repurchases	–	(10,165)
Net cash used in financing activities	(1,635)	(11,867)
Increase in cash and cash equivalents	4,393	1,704
Cash and cash equivalents at the beginning of the period	142,790	143,348
Cash and cash equivalents at the end of the period, represented by bank balances and cash	147,183	145,052

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

1. BASIS OF PREPARATION

These condensed consolidated interim financial information have been prepared in accordance with Hong Kong Accounting Standard 34 ("HKAS 34") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the applicable disclosure provisions of Main Board Listing Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Stock Exchange"). These condensed consolidated interim financial information were authorised for issue on 27 August 2026.

These condensed consolidated interim financial information are presented in Hong Kong Dollars ("HK\$"), unless otherwise stated. These condensed consolidated interim financial information contain condensed consolidated financial information and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the publication of 2025 annual financial statements. These condensed consolidated interim financial information and notes do not include all of the information required for a complete set of financial statements prepared in accordance with Hong Kong Financial Reporting Standards (the "HKFRSs") and should be read in conjunction with the 2025 annual financial statements.

2. PRINCIPAL ACCOUNTING POLICIES

These condensed consolidated interim financial information have been prepared on the historical basis, with the same accounting policies adopted in the 2025 annual financial statements, except for those that relate to new standards or interpretations issued by the HKICPA mandatory for the annual periods beginning on 1 January 2026. The effect of the adoption of these standards, amendments and interpretation is not material on these condensed consolidated interim financial information.

In preparing these condensed consolidated interim financial information, the significant judgements made by the management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to 2025 annual financial statements.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

2. PRINCIPAL ACCOUNTING POLICIES (Continued)

The HKICPA has issued a number of amendments to HKFRSs that are first effective for the current accounting period of the Group:

- Amendments to HKFRS 9 and HKFRS 7, Amendments to the Classification and Measurement of Financial Instruments
- Amendments to HKFRS 9 and HKFRS 7, Contracts Referencing Nature-dependent Electricity
- Annual Improvements to HKFRS Accounting Standards – Volume 11, Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7

The adoption of these amendments to HKFRSs does not have any significant financial effect on the Group's condensed consolidated interim financial information.

The Group has not adopted new or amendments to HKFRSs that have been issued but are not yet effective in advance. The Directors anticipate that the adoption of these new or amendments to HKFRSs will have no material impact on the results and financial position of the Group.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

3. REVENUE

An analysis of the Group's revenue for the period is as follows:

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Interest income from money lending	21,346	24,606
Income from financial services		
- Commission income from securities brokerage	293	411
- Commission income from placing	451	619
- Corporate finance advisory services	149	70
- Interest income from clients	4,534	5,497
Rental income	195	465
	26,968	31,668

An analysis of the Group's revenue for the period under HKFRS 15 is as follows:

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Income from financial services		
- Commission income from securities brokerage	293	411
- Commission income from placing	451	619
- Corporate finance advisory services	149	70
	893	1,100

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

3. REVENUE (Continued)

Disaggregation of revenue from contracts with customers

In the following table, revenue is disaggregated by timing over revenue recognition. The table also includes a reconciliation of the disaggregated revenue with the Group's reportable segment.

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Analysed by timing of recognition:		
Revenue recognised at point in time	744	1,030
Revenue recognised over time	149	70
	893	1,100

4. SEGMENT INFORMATION

Information reported to the Board, being the chief operating decision maker, for the purposes of resource allocation and assessment of segment performance.

The Group's reportable segments are managed separately as each business offers different products and services and require different business strategies. The following summary describes the operations in each of the Group's reportable segments:

- Financial services segment – Provision of financial services including securities brokerage, placing, and corporate finance advisory services in Hong Kong;
- Money lending segment – Provision of loan financing in Hong Kong; and
- Assets investment segment – Investments in debt securities earning fixed interest income, investments in properties earning rental income and capital gains, as well as investments in listed and unlisted equity securities and investment funds earning variable returns and gains.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

4. SEGMENT INFORMATION (Continued)

Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segments:

For the six months ended 30 June 2026

	Financial services segment (Unaudited) HK\$'000	Money lending segment (Unaudited) HK\$'000	Assets investment segment (Unaudited) HK\$'000	Total (Unaudited) HK\$'000
Revenue				
Revenue from external customers	5,427	21,346	195	26,968
Other income, gains and losses				
Loss on fair value changes of investment property	-	-	(3,050)	(3,050)
Loss on fair value changes of financial assets at fair value through profit or loss ("FVTPL")	-	-	(19,831)	(19,831)
Impairment loss on loans and interest receivables	-	(11,505)	-	(11,505)
Impairment loss on trade receivables	(1,895)	-	-	(1,895)
	3,532	9,841	(22,686)	(9,313)
Results				
Segment results	(4,704)	(803)	(24,225)	(29,732)
Unallocated corporate income				731
Unallocated corporate expenses				(4,984)
Finance costs				(398)
Loss before tax				(34,383)

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

4. SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

For the six months ended 30 June 2025

	Financial services segment (Unaudited) HK\$'000	Money lending segment (Unaudited) HK\$'000	Assets investment segment (Unaudited) HK\$'000	Total (Unaudited) HK\$'000
Revenue				
Revenue from external customers	6,597	24,606	465	31,668
Other income, gains and losses				
Loss on fair value changes of investment property	-	-	(2,800)	(2,800)
Loss on fair value changes of financial assets at FVTPL	-	-	(27,277)	(27,277)
Impairment loss on loans and interest receivables	-	(19,914)	-	(19,914)
Reversal of impairment loss on trade receivables	9	-	-	9
	6,606	4,692	(29,612)	(18,314)
Results				
Segment results	263	3,147	(31,559)	(28,149)
Unallocated corporate income				1,321
Unallocated corporate expenses				(9,617)
Finance costs				(413)
Loss before tax				(36,858)

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

4. SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

Segment revenue represents revenue from external customers shown above. There were no inter-segment sales for the six months ended 30 June 2026 (2025: Nil).

The accounting policies of the operating segments are the same as the Group's accounting policies. Segment results represents the profit/(loss) from each segment without allocation of certain Directors' emoluments, certain other income, gains and losses and certain administrative expenses and finance costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

4. SEGMENT INFORMATION (Continued)

Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable and operating segments:

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Segment assets		
Financial services segment	95,716	93,893
Money lending segment	378,054	411,030
Assets investment segment	427,719	457,099
Total segment assets	901,489	962,022
Unallocated assets		
– Bank balances and cash	146,965	137,784
– Other unallocated assets	19,961	19,881
Consolidated total assets	1,068,415	1,119,687
Segment liabilities		
Financial services segment	18,048	11,426
Money lending segment	664	941
Assets investment segment	27,340	22,589
Total segment liabilities	46,052	34,956
Unallocated liabilities	2,880	877
Consolidated total liabilities	48,932	35,833

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

4. SEGMENT INFORMATION (Continued)

Segment assets and liabilities (Continued)

For the purposes of monitoring segment performance and allocating resources among segments:

- all assets are allocated to operating segments other than certain property, plant and equipment (including right-of-use assets) and bank balances and cash which are not allocated to segment assets; and
- all liabilities are allocated to operating segments other than certain payables, lease liabilities and income tax payable which are not allocated to segment liabilities.

Geographic information

The geographical location of customers is based on the location of the customers, irrespective of the origin of the goods or services. The geographical location of the non-current assets is based on the physical location of the assets.

Except for freehold land (included in property, plant and equipment) which is located in Japan, the Group's non-current assets are located in Hong Kong. The Group operates in Hong Kong and its revenue is derived from its operations in Hong Kong.

Information about major customers

There was no customer contributing over 10% of the total revenue of the Group for the six months ended 30 June 2026 and 2025.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

5. OTHER INCOME, GAINS AND LOSSES

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Interest income	731	1,321
Sundry income	506	139
Loss on fair value changes of investment property	(3,050)	(2,800)
Loss on fair value changes of financial assets at FVTPL	(19,831)	(27,277)
Impairment loss on loans and interest receivables (Note 12)	(11,505)	(19,914)
Loss on disposal of repossessed assets	(648)	-
(Loss)/Gain on disposal of loans and interest receivables	(1,708)	6,848
(Impairment loss)/Reversal of impairment loss on trade receivables (Note 13)	(1,895)	9
	(37,400)	(41,674)

6. FINANCE COSTS

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Interest on bank borrowings	321	348
Interest on lease liabilities	77	65
	398	413

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

7. LOSS BEFORE TAX

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Loss before tax has been arrived at after charging/(crediting):		
Staff costs:		
- Directors' emoluments, excluding equity-settled share-based payments	761	957
- Other staff costs (Note below)	9,752	9,379
	10,513	10,336
Depreciation of property, plant and equipment	2,120	2,265
Exchange losses, net	-	39
Impairment loss on loans and interest receivables (Note 12)	11,505	19,914
Impairment loss/(reversal of impairment loss) on trade receivables (Note 13)	1,895	(9)

Note: Included in other staff costs are contributions of retirement benefits scheme amounted to approximately HK\$221,000 (2025: HK\$216,000).

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

8. INCOME TAX EXPENSE

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
Current tax:		
– Hong Kong profits tax	–	–
Income tax expense	–	–

No provision for Hong Kong profits tax has been made for the six months ended 30 June 2026 and 2025 as the Group had no assessable profits.

Taxation arising in other jurisdictions, if applicable, is calculated at the rates prevailing in the relevant jurisdictions.

9. DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2026 (2025: Nil).

10. LOSS PER SHARE

Basic loss per share

The calculation of the basic loss per share attributable to owners of the Company is based on the following data:

	Six months ended 30 June	
	2026 (Unaudited) HK\$'000	2025 (Unaudited) HK\$'000
<i>Loss</i>		
Loss for the purpose of basic loss per share		
Loss for the period attributable to owners of the Company	(34,383)	(36,858)

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

10. LOSS PER SHARE (Continued)

Basic loss per share (Continued)

	Six months ended 30 June	
	2026 (Unaudited) '000	2025 (Unaudited) '000 (Restated)
Number of shares		
Weighted average number of ordinary shares for the purpose of basic loss per share	2,320,569	2,506,465

Note:

- (a) The weighted average number of ordinary shares for the purposes of basic loss per share for the six months ended 30 June 2026 and 2025 has been adjusted for the rights issue completed subsequent to the end of the reporting period on 30 July 2026. Details refer to note 22. The weighted average number of shares for the six months ended 30 June 2025 was restated, as if the rights issue had occurred at the beginning of 1 January 2025.
- (b) During the six months ended 30 June 2025, the Company repurchased and cancelled a total of 133,590,000 shares, details of which are set out in note 15.

Diluted loss per share

The diluted loss per share for the six months ended 30 June 2026 and 2025 is not presented as there were no potential shares in issue for the period.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

11. PROPERTY, PLANT AND EQUIPMENT

No property, plant and equipment were acquired of during the six months ended 30 June 2026 (2025: nil). The Group recognised right-of-use assets of approximately HK\$3,366,000.

No property, plant and equipment were disposed of during the six months ended 30 June 2026 (2025: nil).

12. LOANS AND INTEREST RECEIVABLES

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Loans and interest receivables thereon		
– Within one year	478,815	484,173
– In the second to fifth years	–	–
	478,815	484,173
Less: allowance for impairment	(122,757)	(111,252)
	356,058	372,921
Analysed for reporting purpose as:		
Non-current assets	–	–
Current assets	356,058	372,921
	356,058	372,921

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

12. LOANS AND INTEREST RECEIVABLES (Continued)

Details of loans receivables (excluding interest receivables) are as follows:

As at 30 June 2026 (Unaudited)

Loan principals HK\$'000	Interest rate per annum	Maturity date	Security pledged
191,602	9%-12%	Within 1 year	Landed properties in Hong Kong, shares of listed and unlisted companies and vessels
118,711	10%-12%	Within 1 year	Guarantees provided by certain independent third parties
112,659	10%-20%	Within 1 year	Nil
422,972			

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

12. LOANS AND INTEREST RECEIVABLES (Continued)

As at 31 December 2025 (Audited)

Loan principals HK\$'000	Interest rate per annum	Maturity date	Security pledged
205,255	9%-12%	Within 1 year	Landed properties in Hong Kong, shares of listed and unlisted companies and vessels
124,065	10%-12%	Within 1 year	Guarantees provided by certain independent third parties
112,789	10%-20%	Within 1 year	Nil
442,109			

Before granting loans to outsiders, the Group uses an internal credit assessment process to assess the potential borrower's credit quality and imposes credit limits granted to borrowers. Credit limits attributed to borrowers are reviewed by the management regularly.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

12. LOANS AND INTEREST RECEIVABLES (Continued)

The table below details the credit risk exposures of the Group's loans and interest receivables, which are subject to ECL assessment:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
Gross carrying amounts				
As at 30 June 2026				
(Unaudited)	17,837	352,237	108,741	478,815
As at 31 December 2025				
(Audited)	13,438	348,474	122,261	484,173

The movement in the ECL allowance for impairment loss on loans and interest receivables are as follows:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
(Unaudited)				
At 1 January 2026	46	54,101	57,105	111,252
Impairment loss recognised during the period, net	68	4,112	7,325	11,505
At 30 June 2026	114	58,213	64,430	122,757

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

13. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Trade receivables from:		
Financial services business		
– Cash clients and clearing house (Note (a))	493	1,573
– Margin clients (Note (b))	89,289	84,561
	89,782	86,134
Other receivables, deposits and prepayments	42,815	37,808
Total	132,597	123,942

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

13. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

(Continued)

Notes:

- (a) Cash clients and clearing house of financial services business

The settlement terms of trade receivables arising from the ordinary course of business of dealing in securities from cash clients and clearing house are one or two days after the respective trade date.

Receivables that were past due but not impaired represent unsettled trade transacted on the last two days prior to the end of reporting period and also relates to a wide range of independent clients for whom there are no recent history of default.

The table below details the credit risk exposures of the Group's trade receivables from cash clients and clearing house of financial services business, which are subject to ECL assessment:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
Gross carrying amounts				
As at 30 June 2026				
(Unaudited)	493	144	-	637
As at 31 December 2025				
(Audited)	1,573	153	-	1,726

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

13. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

(Continued)

Notes: (Continued)

(a) Cash clients and clearing house of financial services business (Continued)

An analysis of changes in the corresponding ECL allowances is as follows:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
(Unaudited)				
As at 1 January 2026	-	153	-	153
Reversal of impairment loss during the period	-	(9)	-	(9)
As at 30 June 2026	-	144	-	144

No aged analysis is disclosed as, in the opinion of the Directors, such disclosure is not meaningful in view of the nature of the business of dealing in securities.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

13. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

(Continued)

Notes: (Continued)

(b) Margin clients of financial services business

Margin clients are required to pledge securities as collateral to the Group in order to obtain the credit facilities for securities trading and bear interests at commercial rates. The amount of credit facilities granted to them is determined based on a discount on the market value of securities accepted by the Group. Any excess in the lending ratio will trigger a margin call which the clients have to make good the shortfall. The margin ratio is reviewed and determined periodically. As at 30 June 2025, the market value of securities pledged by clients to the Group as collateral against margin client receivables was approximately HK\$523,224,000 (31 December 2025: HK\$540,852,000).

The table below details the credit risk exposures of the Group's trade receivables from margin clients of financial services business, which are subject to ECL assessment:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
Gross carrying amounts				
As at 30 June 2026				
(Unaudited)	89,289	–	1,904	91,193
As at 31 December 2025				
(Audited)	84,561	–	–	84,561

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

13. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

(Continued)

Notes: (Continued)

(b) Margin clients of financial services business (Continued)

An analysis of changes in the corresponding ECL allowances is as follows:

	12-month ECL (Stage 1) HK\$'000	Lifetime ECL not credit- impaired (Stage 2) HK\$'000	Lifetime ECL credit- impaired (Stage 3) HK\$'000	Total HK\$'000
(Unaudited)				
As at 1 January 2026	-	-	-	-
Impairment loss during the period	-	-	1,904	1,904
As at 30 June 2026	-	-	1,904	1,904

No aged analysis is disclosed as, in the opinion of the Directors, such disclosure is not meaningful in view of the nature of the business of dealing in securities.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

14. TRADE AND OTHER PAYABLES

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Trade payables from:		
Financial services business		
- Cash clients and clearing house <i>(Note)</i>	9,097	5,515
- Margin clients <i>(Note)</i>	8,451	9,361
	17,548	14,876
Other payables and accrued charges	7,277	2,927
Total	24,825	17,803

Note:

Financial services business

The majority of the payables in respect of financial services business are repayable on demand, except that certain balances payable to clients represent margin deposits received from clients for their trading activities under normal course of business, under which the excess amounts over the required margin deposits stipulated are repayable on demand.

The settlement terms of trade payables to clients and clearing house arising from the ordinary course of business of dealing in securities are two days after trade date.

No aged analysis is disclosed as, in the opinion of the Directors, such disclosure is not meaningful in view of the nature of these businesses.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

15. SHARE CAPITAL

	Number of shares	HK\$'000
<i>Ordinary shares of HK\$0.01 each</i>		
Authorised:		
At 1 January 2025, 30 June 2025, 1 January 2026 and 30 June 2026	30,000,000,000	300,000
Issued and fully paid:		
At 1 January 2025	2,505,282,734	25,053
Cancellation of shares (<i>Note a</i>)	(133,590,000)	(1,336)
At 30 June 2025	2,371,692,734	23,717
Cancellation of shares (<i>Note b</i>)	(89,800,000)	(898)
At 1 January 2026 and 30 June 2026	2,281,892,734	22,819

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

15. SHARE CAPITAL (Continued)

Note:

- (a) Pursuant to the shareholders' resolution passed by the shareholders of the Company at the annual general meeting held on 14 June 2024, the directors of the Company were granted a general mandate to repurchase up to 250,528,273 shares of the Company, representing 10% of the total number of issued shares on that date. During the six months ended 30 June 2025, the Company repurchased an aggregate of 133,590,000 shares ("First Batch of Repurchased Shares") of the Company at a price ranging from HK\$0.062 to HK\$0.073 per share, for a total cash consideration of approximately HK\$9,128,000. All the First Batch of Repurchased Shares were cancelled by the Company during the six months ended 30 June 2025.
- (b) Pursuant to the shareholders' resolution passed by the shareholders of the Company at the annual general meeting held on 13 June 2025, the directors of the Company were granted a general mandate to repurchase up to 237,169,273 shares of the Company, representing 10% of the total number of issued shares on that date. During the year ended 31 December 2025, the Company repurchased an aggregate of 89,800,000 shares ("Second Batch of Repurchased Shares") of the Company at a price ranging from HK\$0.053 to HK\$0.068 per share, for a total cash consideration of approximately HK\$5,465,000. All the Second Batch of Repurchased Shares were cancelled by the Company during the year ended 31 December 2025.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

16. OPERATING LEASE ARRANGEMENTS

The Group as a lessor

The Group leases out certain office premises in Hong Kong under operating leases. The leases typically run for a term of two years. None of the leases under contingent rentals. At the end of the reporting period, the Group's aggregate future minimum rental income receivables under non-cancellable operating leases are as follows:

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Within one year	-	390
More than one year but less than five years	-	-
	-	390

17. CAPITAL COMMITMENT

The Group had the following significant capital commitment contracted but not provided for in the condensed consolidated interim financial information:

	At 30 June 2026 (Unaudited) HK\$'000	At 31 December 2025 (Audited) HK\$'000
Commitment contracted for but not provided for in respect of investment in an investment fund currently held by the Group	1,216	1,252

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

18. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

This note provides information about how the Group determines fair values of various financial assets and financial liabilities.

The Directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the condensed consolidated interim financial information approximate their fair values.

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation techniques(s) and inputs used).

	Fair value			
	30 June 2026 (Unaudited) HK\$'000	31 December 2025 (Audited) HK\$'000	Fair value hierarchy	Valuation technique(s)
Financial assets				
Equity securities listed in Hong Kong classified as financial assets at FVTPL	289,863	313,610	Level 1	Quoted bid prices
Equity securities listed on NASDAQ classified as financial assets at FVTPL	3,021	2,394	Level 1	Quoted bid prices
Unlisted investment funds classified as financial assets at FVTPL	71,012	64,529	Level 2	Net asset values provided by fund administrators
Unlisted equity investments classified as financial assets at FVTPL	1,584	2,763	Level 3	Guideline public company method
Unlisted equity investments classified as financial assets at FVTPL	-	-	Level 3	Discounted cash flow method and scenario-based method

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

18. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

(Continued)

Below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative analysis as at 30 June 2026:

Financial assets at FVTPL (Level 3 fair value)	Valuation technique	Significant unobservable inputs	Range/ Percentage	Relationship of unobservable inputs to fair value
Unlisted equity investments classified as financial assets at FVTPL	Market approach	Enterprise value to revenue multiple of comparable companies	0.26 to 9.2 (31 December 2025: 0.78 to 29.67)	Increase/decrease in the change of enterprise value to revenue multiple would result in increase/decrease in fair value
		Discount for lack of marketability	20.40% (31 December 2025: 20.40%)	Increase/decrease in the discount for lack of marketability would result in decrease/increase in fair value
Unlisted equity investments classified as financial assets at FVTPL	Discounted cash flow method	Terminal growth rate	2.48% (31 December 2025: 2.48%)	Increase/decrease in the terminal growth rate would result in increase/decrease in fair value
		Discount rate	17.89% (31 December 2025: 15.73%)	Increase/decrease in the discount rate would result in decrease/increase in fair value

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

18. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

(Continued)

During the six months ended 30 June 2026 and 2025, there were no transfer between different level of fair value hierarchy.

The reconciliation of fair value measurements in Level 3 are as follows:

Financial assets at FVTPL (Level 3 fair value)	2026 HK\$'000	2025 HK\$'000
(Unaudited)		
As at 1 January	2,763	20,023
Net change in fair value	(1,179)	(1,102)
As at 30 June	1,584	18,921

19. FAIR VALUE MEASUREMENT OF INVESTMENT PROPERTY

The following table presents the fair value of the Group's investment property measured at the end of the reporting period:

	Fair value			
	30 June 2026 (Unaudited) HK\$'000	31 December 2025 (Audited) HK\$'000	Fair value hierarchy	Valuation technique(s)
- Commercial (Hong Kong)	22,650	25,700	Level 3	Direct comparison method

There were no transfers between different levels of fair value hierarchy for the six months ended 30 June 2026 and 2025.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

20. CONTINGENT LIABILITIES

(a) Writ of summons by Convoy Global Holdings Limited

Classictime Investments Limited ("Classictime"), a wholly-owned subsidiary of the Company, is the 24th Defendant in a writ of summons served on 19 December 2017 on behalf of Convoy Global Holdings Limited ("Convoy", the 1st Plaintiff), Convoy Collateral Limited ("CCL", the 2nd Plaintiff) and CSL Securities Limited ("CSL", the 3rd Plaintiff) (collectively, the "Plaintiffs") in a set of legal proceedings brought by the Plaintiffs in the High Court of Hong Kong (the "Convoy HC Action") in relation to a claim that certain margin finance were granted by CSL to Classictime in the amount of approximately HK\$154.75 million as at 31 December 2015 and approximately HK\$442.38 million as at 29 March 2016 were part of what the Plaintiffs referred to as "circular financing facilities" (the "Alleged Circular Financing Facilities") pursuant to a placing undertaken by Convoy in October 2015. It is the Plaintiffs' case that, amongst other things, the 1st Defendant, Mr. Cho Kwai Chee Roy, and his associates (who are named as co-defendants in the Convoy HC Action) implemented a scheme such that shares in Convoy would be allotted to and held by companies related to the 1st Defendant (the "Placees") which had agreed to act upon the direction of the 1st Defendant. The Plaintiffs alleged that the 1st Defendant and his associates on the board of Convoy, CCL and/or CSL improperly used their power to allot shares and to grant loans to the detriment of the Convoy Group, constituting serious breaches of fiduciary duties or other director's duties, dishonest assistance, unlawful and/or lawful means conspiracy. Classictime is one of the alleged independent Placees in the Convoy HC Action. The Plaintiffs, amongst other things, seek an order against Classictime that the allotment of shares to Classictime be set aside; CCL and CSL seek an order that the Alleged Circular Financing Facilities be rescinded. The Plaintiffs further seek against all defendants under the writ, general or special damages, interests, costs and further and/or other reliefs. As at the date of this report, pleadings are deemed to be closed as between the Plaintiffs and Classictime but discovery has not been taken place. Discovery is a process by which the parties to a civil proceeding or matter are permitted to obtain, within certain defined limits, full information.

Please refer to the Company's announcement dated 20 December 2017 for more details.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

20. CONTINGENT LIABILITIES (Continued)

(b) Zhu Xiao Yan Petition

Classictime is one of the thirty three respondents in a petition made by Zhu Xiao Yan as the petitioner ("Petitioner") under a set of legal proceedings in the High Court of Hong Kong ("Petition"). In summary, the Petitioner alleged that the detriment suffered by her to the real value of her shares in Convoy was a consequence of the unfairly prejudicial mismanagement or misconduct in and about the business and affairs of, amongst other companies, Convoy, CCL and CSL. Such allegations and claims made are mainly based on those set out in the writ in the Convoy HC Action. The Petitioner seeks, among others, damages for the dilution of the Petitioner's shareholding in Convoy, interest, such further or other relief and all necessary and consequential directions as the court may think fit and costs.

Please refer to the Company's announcement dated 3 January 2018 for more details.

A Case Management Conference was held on 6 March 2018. In summary, the Court directed that the Petition be stayed pending determination of the Convoy HC Action.

Regarding aforementioned cases, given that they are still in an early stage which is merely receiving a writ of summons by the Plaintiffs and no further court procedures followed up, and having considered the alleged claims, the Directors are of the view that (i) it is premature to determine the possible outcome of any claim which is pending; (ii) it is uncertain to quantify any financial impact which will have a material effect on the financial position of the Company; and (iii) no provision for the claims of these legal proceedings is required to be made based on its current development.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

21. MAJOR NON-CASH TRANSACTIONS

The Group entered into new lease agreements for the use of office premises for two years. On the lease commencement, the Group recognised approximately HK\$3,366,000 of right-of-use assets and lease liabilities respectively.

22. SUBSEQUENT EVENT

Rights issue

On 29 April 2026, the Company announced that it proposed to raise approximately HK\$43,356,000 before expenses, by way of the rights issue to the shareholders. The rights issue is not underwritten and involves the issue of up to 1,140,946,367 rights shares at the subscription price of HK\$0.038 per rights share ("Rights Shares") on the basis of one rights share for every two existing shares.

On 30 June 2026, the Company announced that as at 4:00 p.m. on Monday, 22 June 2026, being the latest time for acceptance of the rights shares, a total of 12 valid applications for a total of 150,031,832 rights shares had been received, representing approximately 13.1% of the total number of Rights Shares offered under the rights issue. Accordingly, the rights issue was undersubscribed by 990,914,535 rights shares, representing approximately 86.9% of the total number of Rights Shares offered under the rights issue, which were subject to the compensatory arrangements.

On 30 July 2026, the rights issue was completed and a total of 1,140,946,367 ordinary shares were issued for a total cash consideration before expenses of approximately HK\$43,356,000.

Further details are set out in the Company's announcements dated 29 April 2026, 4 May 2026, 5 May 2026, 7 May 2026, 30 June 2026, 7 July 2026 and 29 July 2026 and the prospectus of rights issue dated 5 June 2026.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

For the six months ended 30 June 2026 (the "Period"), the Group recorded revenue of approximately HK\$26.9 million (2025: HK\$31.7 million). The decrease in overall revenue was primarily attributed to the combined impact of the Group's major business segments: (i) the money lending business experienced a slight decrease in interest income of approximately HK\$3.3 million, resulting in the segment's revenue of approximately HK\$21.3 million for the Period (2025: HK\$24.6 million); (ii) the financial services business decreased by approximately HK\$1.2 million, with the segment's revenue amounting to approximately HK\$5.4 million for the Period (2025: HK\$6.6 million); and (iii) revenue from asset investment segment amounted to approximately HK\$0.2 million for the Period (2025: HK\$0.5 million). The overall gross profit of the Group decreased to approximately HK\$24.3 million during the Period (2025: HK\$28.6 million), which was dragged down by the recession in revenue and gross profit derived from the Group's two major business segments, namely, the money lending business and financial services business segments.

The net loss attributable to owners of the Company was approximately HK\$34.4 million during the Period (2025: HK\$36.9 million). This decrease on loss mainly resulted from loss on fair value changes of financial assets at fair value through profit or loss ("FVTPL") of approximately HK\$19.8 million for the Period (2025: HK\$27.3 million) from equity securities listed in Hong Kong and NASDAQ, unlisted investment funds and unlisted equity investments, which was principally negative affected by the performance of specific sectors.

The Group's cash position remained strong, with bank balances and cash totaling approximately HK\$147.2 million as at 30 June 2026 (31 December 2025: HK\$142.8 million).

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The global economic still under the shadow of high borrowing costs, the shift toward more accommodative monetary policy provided essential relief to international markets. Domestically, although the Hong Kong economy demonstrated significant resilience, with real GDP growth forecast from 2.5% to 3.5%, Hong Kong economy continues to face prolonged uncertainty as defaults in the loan market remain on the rise. The credit crunch has severely hit small businesses, with the government's pandemic-era 100% guarantee loan scheme recording a staggering cumulative default rate of 19.3% as of February 2026. Together, these parallel crises in corporate commercial real estate and the SME loan sector expose the persistent cash-flow strains and systemic credit risks weighing down the city's financial ecosystem in 2026.

Consequently, while the external economic indicators suggested a year of prosperity for Hong Kong, the Group's financial performance was hampered by several loan receivables defaulting on payments during 2026. These defaults reflect the lingering disconnect between high-level economic growth and the actual cash flow stability of borrowers. In response, the Group has had to maintain a high level of prudence, prioritizing the management of impaired assets and the realignment of its lending portfolio to navigate the widening gap between market sentiment and credit reality.

MANAGEMENT DISCUSSION AND ANALYSIS

Financial Services

The Group's financial services business is mainly operated by Minerva Holding Financial Securities Limited, which is licensed to operate Type 1 (dealing in securities), Type 4 (advising on securities) regulated activities and Minerva Advisory Global Capital Limited, which is licensed to operate Type 6 (advising on Corporate Finance) regulated activities under the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong). The scope of financial services activities includes providing margin financing, securities brokerage services, corporate finance advisory service, equity capital market ("ECM") services such as placings and advising on securities. The Group's financial services segment closely adheres to the compliance and risk-based measures detailed in its operation manual and will continue to source additional revenue and broaden the customer base for its margin financing operations. Bolstered by sufficient cash reserves, the Group may seek to leverage business connections to obtain additional referrals of margin financing clients. However, affected by the bearish stock market sentiment, the Group's financial services segment generated revenue of approximately HK\$5.4 million during the Period (2025: HK\$6.6 million), recording a decrease of approximately 19.2%. There was also a decrease in both the number of outstanding margin loan clients as well as the amount of margin loan receivables over the Period. Interest income from clients (comprising margin clients and cash clients) amounted to approximately HK\$4.5 million for the Period compared with approximately HK\$5.5 million in 2025.

Through the Group's ongoing efforts to recruit top talent in financial services and expand its client base, we are well-positioned for growth in the coming years. The Group plans to revamp its ECM business by applying corporate finance advisory services to identify and evaluate profitable ECM deals. We anticipate that the ECM business continues to grow as a significant revenue source, complementing other sectors within the Group. Our goal is to emphasize a broader focus on corporate finance, asset investment and management, and various advisory services. This strategic shift will allow us to branch out from our principal business and establish ourselves as a comprehensive financial service provider dedicated to mining for value and helping our clients achieve their financial goals.

MANAGEMENT DISCUSSION AND ANALYSIS

Money Lending

The money lending operations of the Group are managed through its wholly-owned subsidiaries, E Finance Limited ("E Finance") and E Cash Fintech Limited ("E Cash"), both with money lenders licenses issued under the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong). The Group's money lending business is broadly classified into four loan categories, including: (i) property mortgage loans; (ii) other secured loans; (iii) guaranteed loans; and (iv) unsecured loans. Following the integration of E Cash's business, the Group enhanced its money lending business as a result of the robust demand for corporate and individual financing whereas E Finance continued to focus on property mortgage loans and other secured loans. The Group plans to explore further potential money lending business opportunities, including project based financing, subject to the prevailing market conditions and the Group's assessment of achieving reasonable risk and returns. There is no specific target customer group. The source of customers of the Group during the Period were mainly via the social network and referrals of past and existing customers of the Group, third party agents, staff and management of the Group. The source of funds for the money lending business is generally funded by the internal resources of the Group. The Group strived to adhere to a set of comprehensive policies and operation manuals in respect of loan approval, loan renewal, loan recovery, loan compliance, loan monitoring and anti-money laundering.

Internal Controls

The Group is dedicated to achieving a robust balance between its business operations and risk management by adhering to comprehensive credit policies designed to safeguard the quality of its loan portfolio. In light of heightened economic uncertainties, management remains vigilant and is committed to prudently maintaining stringent controls and procedures across loan approvals, credit monitoring, recovery efforts, and compliance. This cautious approach includes a proactive stance on recognising impairments where necessary, ensuring potential risks are addressed promptly to protect the Group's financial stability.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group has established strict credit policies and controls to reduce all associated credit risks. Various approval criteria are carefully considered during the credit assessment stage, including verification of identity, repayment ability, and relevant investigative results after carrying out due diligence during the application procedure. The Group's credit committee are responsible for assessing and approving loans within predetermined credit limits. They also regularly oversee the Group's credit policies and credit quality of the Group's loan portfolio. Greater emphasis has been placed on recovery procedures, with increased resources allocated to monitor and collect loan receivables. Where appropriate, legal actions are pursued on a case-by-case basis, guided by market norms and specific circumstances, to maximise recovery and minimise credit losses.

Loan Approval

Before any loan applications can be granted, internal credit assessments would have to be performed to decide the proposed loan size and interest rate charged. The internal credit assessment procedure include, but not limited to, (i) verification and background checking, such as the identity documents and statutory records (i.e. identity card, address proof, business registration certificate, latest annual return, etc.); (ii) income or asset proof of the borrower and guarantor, such as share certificates, bank statements and securities statements, etc.; (iii) the evaluation of the value of collateral; and (iv) the verification of the authenticity of the information provided. Furthermore, the Group would perform public searches on the borrower and guarantor to ensure compliance with the relevant requirements and regulations of anti-money laundering and counter-terrorist financing ("AML & CTF"). There are no specific requirements on their income and/or asset threshold set by the Group. Normally, the management would determine and approve the loan amount and interest rates based on the relevant financial strength, repayment ability as well as the overall quality of borrowers/guarantors and the respective collaterals, subject to business negotiations and market conditions.

MANAGEMENT DISCUSSION AND ANALYSIS

Loan Renewal

For loan renewal, the Group would carry out an updated assessment similar to that during the loan approval stage. In addition, the Group would assess the borrower's past repayment record and changes in market circumstance before making a decision on loan renewal and the relevant interest rate charged.

Recovery and Compliance Matters

After the loan is granted, the Group would conduct review on the repayment records and loan portfolio on a weekly basis, and in particular, any past due loan accounts. When considered appropriate, the Group would further (i) obtain relevant updated information and documents from the borrower; and (ii) perform public searches on the borrower to assess the recoverability of loan. Putting every possible effort on loan recovery, appropriate course of actions, such as sending legal demand letters, legal proceeding arrangements, etc., would be considered by the Group, subject to the recovery situation of the loans and negotiation with customers.

As a licenced money lender in Hong Kong, the Group shall ensure compliance with the applicable laws, regulations and codes of all the relevant regulatory authorities, in particular, the Money Lenders Ordinance and the relevant requirements and regulations of AML & CTF.

In order to ensure the compliance with the abovementioned requirements throughout the course of conducting the money lending business, loan transaction review would be conducted upon the grant of the loan as an on-going monitoring purpose. The overall internal control system, which includes the implementation of the Group's credit policy, operation manual and other related internal control measures would be reviewed by the management on a regular basis and the policies would be devised and revised from time to time when considered necessary.

MANAGEMENT DISCUSSION AND ANALYSIS

Interest Rates

In addition to the aforementioned factors included in the Group's credit approval policy, when deciding the interest rate for loans, the Group would also take a holistic view in the assessments of setting loan terms based on the general market environment at the time, interest rate of competitors at the time, the amount of the Group's funds available and also the overall quality of the borrower. In general, collaterals and/or guarantees are provided to secure a property mortgage loan, other secured loans and guaranteed loans among different loan categories. Property mortgage loans refer to first and subordinated mortgages, which are secured by landed properties in Hong Kong. The collaterals for other secured loans mainly include equity shares and/or securities of certain listed and unlisted companies whereas guaranteed loans are secured by personal and/or corporate guarantor(s).

For the Group's existing loan portfolio as at 30 June 2026, the interest rates charged to borrowers for unsecured loans ranged from 10% to 20% p.a., whilst interest rates charged to borrowers for secured loans ranged from 9% to 12% p.a.. Generally, the Group would determine the interest rates for loans on a case-by-case basis considering the loan-to-value ratio, repayment record and ability, quality and business relationship with the individual borrower and/or the guarantor (if provided). Generally, unsecured loans are subject to higher interest rates given the lack of collaterals; however, the actual interest rate charged might vary subject to the terms of maturity, loan size, financial strength of borrower/guarantor as well as business relationship with the Group.

Financial Information

During the Period, the Group's money lending segment generated revenue of approximately HK\$21.3 million (2025: HK\$24.6 million), accounting for approximately 79% of overall revenue, and money lending business remained as the major segment in support of the Group's comprehensive performance. The decrease in revenue of the money lending segment was mainly due to the decrease in the number of active accounts during the Period. Operating loss during the Period from this business segment amounted to approximately HK\$0.8 million (2025: profit of HK\$3.1 million), representing a decrease of approximately 126% compared to that of the previous period.

MANAGEMENT DISCUSSION AND ANALYSIS

During the Period, the Group continued to operate in a challenging credit environment, with recovery in borrower liquidity remaining uneven despite improving macroeconomic indicators. As at 30 June 2026, a significant portion of the loan portfolio was contractually matured but not yet settled, reflecting ongoing stress in the lending market. In response, the Group adopted a prudent and disciplined approach to assessing loan recoverability. An impairment loss on loans and interest receivables, net of reversal, of approximately HK\$11.5 million was recognised for the Period (2025: HK\$19.9 million).

The Directors acknowledge that the high level of overdue loans indicates continued credit stress, and consider the impairment recognised during the Period to be a prudent reflection of the uncertainty surrounding recoverability. The Group will continue to prioritise credit quality, strengthen monitoring and recovery efforts, and maintain a cautious approach to new lending.

The Group actively monitors its loan portfolio, engaging in targeted negotiations and due diligence as part of its collection efforts to mitigate losses. Impairment losses primarily reflect the expected credit loss ("ECL") allowance for loans and interest receivables. For significant balances, ECL is assessed individually, while other loans are evaluated collectively using a provision matrix with carefully defined groupings. Management regularly reviews these groupings to ensure they reflect consistent credit risk profiles, reinforcing the Group's prudent approach to managing credit exposure in a challenging market environment.

MANAGEMENT DISCUSSION AND ANALYSIS

Loan Portfolio

As at 30 June 2026, the Group's loan portfolio by categories is shown as below:

	Number of loans	Loan principal as at 30 June 2025 HK\$'000	Interest rate per annum	% of total loan principal as at 30 June 2026	Duration	Loan principal matured but not settled HK\$'000	% of past due loans to relevant principal
Individual loan							
- secured loan (note a)	12	150,602	9% to 12%	36%	6 months to 2 years	84,918	20%
- unsecured loan	12	118,729	10% to 20%	28%	6 months to 2 years	98,788	23%
Corporate loan							
- secured loan (note b)	3	41,000	9.2% to 12%	10%	Within 1 year	41,000	10%
- unsecured loan	11	112,641	10% to 12%	26%	1 year to 2 years	77,441	18%
Total	38	422,972		100%		302,147	71%

Notes:

- For individual secured loans, the security pledged included landed properties in Hong Kong and shares of listed companies and share of unlisted companies.
- For corporate secured loans, the security pledged included landed properties in Hong Kong and shares of unlisted companies, vessels and share of listed companies.

MANAGEMENT DISCUSSION AND ANALYSIS

The following is the breakdown of the amount of loan and interest receivables and allowance for expected credit losses as at 30 June 2026:

	As at 30 June 2026			
	Loan principal	Gross amount of loan and interest receivables	Allowance for expected credit losses	Net amount of loan and interest receivables
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Individual loan				
- secured loan	150,602	167,603	60,073	107,530
- unsecured loan	118,729	136,036	35,008	101,028
Corporate loan				
- secured loan	41,000	50,460	6,149	44,311
- unsecured loan	112,641	124,716	21,527	103,189
Total	422,972	478,815	122,757	356,058

As at 30 June 2026, the Group had 38 (31 December 2025: 39) active accounts, of which 24 (31 December 2025: 26) of them were individual loans and the remaining 14 (31 December 2025: 13) were corporate loans. In terms of loan product category, the Group's 38 active accounts comprised 15 secured loans (31 December 2025: 16) and 23 unsecured loans (31 December 2025: 23).

During the Period, interest income generated from the top five customers accounted for approximately 20.6% (2025: 18.6%) of the Group's total revenue, while the single largest customer accounted for approximately 4.9% (2025: 4.2%) of the Group's total revenue.

MANAGEMENT DISCUSSION AND ANALYSIS

As at 30 June 2026, loan and interest receivables balance of the largest and top five customers accounted for approximately 6.7% (2025: 6.9%) and 27.7% (2025: 26.3%) of the Group's total loan and interest receivables balance respectively.

The following is an aging analysis of net amount of loan and interest receivables based on the due date at the end of the reporting period:

	HK\$'000
Not yet due	17,724
Overdue:	
– 1–30 days	6,500
– 31–60 days	–
– 61–90 days	–
– over 90 days	331,834
Total	356,058

The Group aims to maintain sustainable business relationships with customers while taking all reasonable steps to recover any overdue loan and interest receivables. We carefully consider each customer's individual circumstances in making repayments. Alongside these considerations, we have worked closely with legal counsels on the timing and procedures to initiate legal action against relevant customers and/or their guarantors, where necessary.

MANAGEMENT DISCUSSION AND ANALYSIS

For customers making partial repayments on overdue loan, rather than focusing on the repayability of principal, in practice, the management needs to from time to time evaluate strategically whether or not to enforce immediate legal action based on their ability pattern of repaying relevant interest. In cases where loans are overdue, we recognise that if customers have shown a willingness to maintain interest payments, this indicates their intention to meet their obligations. Our approach is to exert a reasonable level of legal pressure to encourage continued repayment, while being mindful that excessive legal action may incur additional costs and potentially hinder repayment prospects. Understanding customers' potential financial difficulties, the Group will closely track the progress of their repayments. However, should customers halt interest payments or if their repayment efforts fall short of our expectations, we are prepared to take necessary legal actions to protect our interests.

The Group has complied with requirements set out in Chapter 14 and/or 14A of the Listing Rules when it granted the loans to each of the borrowers whose loans were still outstanding as at 30 June 2026. To the best of the Directors' knowledge, information and belief based on internal records, the Group does not have any agreement, arrangement, understanding or undertaking (whether formal or informal and whether express or implied) with a connected person with respect to the grant of loans to the borrowers whose loans were still outstanding as at 30 June 2026.

Assets Investment

The Group's assets investment business aims at spreading investments across a variety of asset classes including a portfolio of bonds, funds, equity investments and investment property. During the Period, the Group strategically adjusted the portfolio size of its assets investment business segment so that it can reserve or reallocate more resources and funding to other better performing activities, including margin financing and money lending operations. For the Period, the Group incurred a loss of approximately HK\$24.2 million (2025: HK\$31.6 million) for this segment, which was mainly driven by the loss on changes of financial assets at FVTPL, especially arising from listed and unlisted equity securities investments. The loss was largely attributable to the certain unlisted equity securities, which concerns about under the shadow of high borrowing costs, exacerbating the market's decline. The carrying value of unlisted equities may not fully capture their intrinsic value or growth potential in real-time due to the lack of secondary market liquidity. For these long-term investments, the Company implement ongoing monitoring to ensure they remain aligned with strategic objective.

MANAGEMENT DISCUSSION AND ANALYSIS

The Company has established a Treasury Management Policy (the "Policy") which sets out the framework in place in the Company and details the investment policy and risk management on securities trading and financial investment activities as follow:

(a) *the investment policy and objectives*

Under the delegation of the board of directors of the Company (the "Board"), the Treasury Management Committee (the "TMC") plays a crucial role in the mechanism of the treasury management of the Group. The TMC is responsible for structuring, implementing, and monitoring investment activities. For more complex or high-risk transactions, the TMC seeks advice and obtains prior Board approval. For non-investment functions, the TMC manages operations with the support of the accounts department.

The Policy focuses on utilising the Group's surplus funds to achieve capital appreciation and preservation within acceptable risk levels. To enable timely responses to investment opportunities, the Policy does not impose specific restrictions on the types of investment activities. However, investment size is subject to pre-defined conditions, and transactions exceeding these limits require the endorsement of the TMC and the Board's approval.

The Company actively explores investment opportunities which have significant potential and will actively target investments aligned with our strategic goals, leveraging this expanding market to deliver sustainable and long-term value to our shareholders.

Selection Criteria

Key categories of investment activities include currencies, equities, bonds, trusts, derivatives, private equities, and mergers. These investments target diverse industries with growth potential and comply with all relevant regulatory requirements.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group actively explores both short-term and long-term investment opportunities aligned with its strategic goals to deliver sustainable and long-term value to shareholders. The investment approach prioritises diversification and targets industries such as banking, information technology, telecommunications, biotechnology, healthcare, manufacturing, property, financial services, entertainment, and hospitality. The TMC also considers investments in special or recovery situations, undervalued securities, or those offering synergies with other investee companies to create mutual benefits across the portfolio.

Each significant investment is supported by comprehensive analysis documented in investment proposals, discussion papers, or reports, addressing investment rationale, risks, and potential returns.

(b) risk management and control measures

The Policy integrates stringent risk management controls to safeguard the Group's funds and ensure long-term viability. Key measures include:

- **Defined Risk Limits:** Stop-loss alerts, transaction size limits, regulatory size tests, and diversification mandates. For example: Stop-loss limits are generally set at 25% for listed equity investments and 15% for bonds. These limits may vary based on the nature and risk profile of the investments. Significant transaction exceeding pre-determined limits, including those exceeding 5% of the Group's asset size, market capitalization, revenue or profit or classified as notifiable under the Listing Rules require prior approval from the TMC and the Board. Investment managers handle discretionary investments within established limits but are subject to regular performance reviews by the TMC.

The Company will consider unlisted equities' intrinsic value or growth potential. For these long-term investments, the Company implement ongoing monitoring.

MANAGEMENT DISCUSSION AND ANALYSIS

- **Monitoring and Reporting:** Investment managers report triggered stop-loss alerts to the TMC, which assesses subsequent actions. The TMC also reviews private equity and fund investments based on regular reports and updates from the account department.
- **Liquidity Management:** Regular cash flow monitoring, investment portfolio reconciliations, and monthly reviews ensure adequate liquidity of the Group to meet operational requirements.
- **Counterparty risk:** Counterparty risk is mitigated through the selection of brokers and investment managers licensed under SFC Type 1 and Type 9 activities. Regular performance reviews and reconciliations are conducted by the accounts department to ensure compliance with the Listing Rules.

(c) the investment decision making process and approval and oversight mechanisms

The Group's investment policy, along with its approval process, is primarily managed and overseen by the TMC. Investment decisions and authorisations approved by these committees are delegated to designated investment managers, traders, and/or brokers, depending on the type of investment.

The investment process is structured into pre-stage (opportunity identification, due diligence, regulatory checks), transaction stage (execution by traders), and post-stage (monitoring performance, realisation decisions) stages. The Group's investment policy assigned pre-determined investment limit to the trader. Approval requires TMC consent for transactions over pre-determined limit, with Board approval needed for larger or notifiable transactions in accordance to the Listing Rules, supported by majority votes and interest declarations.

Ongoing monitoring will be performed, and the position will be reported to the TMC and the Board on a regular basis. The TMC conducts monthly portfolio reviews, considering financial performance, liquidity, stock concentration, and stop-loss or profit-taking recommendations. For private equity or fund investments, updates from investment managers are reviewed by the TMC upon periodic review to ensure alignment with the Policy.

MANAGEMENT DISCUSSION AND ANALYSIS

(d) *the expertise and team matrix involved in the Group's securities trading and financial investment activities*

The TMC members comprises a skilled matrix as lead by the executive directors, company secretary and financial controller and experienced assets investment manager licensed in SFC. The TMC oversees all investment matters, comprising members with experience in finance, risk management, and regulatory compliance. The TMC also delegates internal and/or external investment manager, licensed under the SFC (e.g., Type 1 for dealing in securities and Type 9 for asset management), supervises investments and prepares key documents. Designed traders execute approved trades with relevant qualifications, while the accounts department handles reconciliations and reporting, ensuring operational support. The team may engage external experts as needed, collectively ensuring a robust framework for managing investments. The involvement of Independent Non-Executive Directors ("INEDs") and/or advisors is included based on the size and risk level of the investments.

(e) *measures to enhance shareholders' value and other capital allocation policies and strategies*

The Group enhances shareholder value through its investment policy by leveraging surplus funds for diversified investments aimed at capital appreciation and preservation, with realisation strategies to generate favourable returns. These returns can increase company value, support growth initiatives and enable potential distributions. Other capital allocation strategies include equity or debt financing for business development (e.g., loans, bonds or convertible bonds), with TMC oversight and Board approval for significant matters.

Regarding the dividend policy, the Company may declare and pay dividends depending on factors such as operational and financial performance, liquidity conditions, capital requirements, future funding needs, contractual restrictions, availability of reserves and prevailing economic climate. The Board has complete discretion on whether to pay dividends, subject to shareholders' approval where required under applicable laws. There is no fixed dividend payout ratio or guaranteed dividend; decisions are made to balance reinvestment for growth with returns to shareholders, ensuring long-term value creation.

MANAGEMENT DISCUSSION AND ANALYSIS

(f) Exit Strategy

To manage and diversify investment risks from other asset classes, the Group also maintained an investment portfolio in a certain number of Hong Kong listed equities. The Group's securities investment portfolio is closely monitored and overseen in a timely manner by the Group's designated investment team. The investment mix and investment strategies are reviewed regularly and adjusted depending on market conditions or the performance and business prospects associated with such listed companies.

The exit strategy and holding period of each investment should be decided on a case-by-case basis, dependent on various factors such as return from the investments, dividend return, likelihood of capital appreciation as well as the potential of being listed on the Stock Exchange of Hong Kong and other internationally recognised stock exchanges, such as Nasdaq, and other factors.

The investments of the Group may be put into discussion and considered to be realised when the following circumstances occur (the "Events Triggering Realisation"):

- When the market value of the investment products falls by more than a predetermined "Stop-loss" alert as compared with its initial investment costs or fair value of last annual report of the Group.
- There is any news or indicator including the historical financial performance, the financial performance, the net asset value against its market value, the trend of the market price to assess the loss will be recovered a potential gain could be realised in future and the residual value of the investment is immaterial.
- When it is believed that such realisation would be in the interests of the Group and its shareholders as a whole or where the terms on which such realisation can be made are considered to be particularly favourable to the Group.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group's assets investment portfolio is closely monitored by the TMC, with regular adjustments based on market conditions, performance and an review of market value growth potential. For example, the Group has reduced bond investments in recent years due to past defaults and now holds a significant portion of listed equities for higher liquidity.

(g) Board review on compliance with Treasury Management Policy

The Board oversees compliance with the Policy through regular reviews of investment portfolios, reports, and investment decisions. Significant investments are discussed during regular meetings, with decisions escalated to the Board when necessary.

For proposed transactions, investment managers prepare detailed documents outlining the rationale, risks, and strategy, which are reviewed by the TMC. In cases of triggering stop-loss alerts or other significant events, the TMC considers whether to hold or sell investments based on investment goal, prevailing market conditions and the Group's financial position.

The Board's latest review confirms that the Group's investments comply with the Policy, with regular reporting and monitoring by the TMC.

The Group had invested a portfolio of investment in the past with an aim to generate stable and fixed interest income. Along with the worsening market sentiment, bond price adjustments, and past default occurrences of certain bonds, the management has withdrawn its bond investments in recent years. The Group invested in 5 unlisted close-ended funds, which it will continue to hold until their respective maturity dates or until the early redemption of such funds. The Group's designated investment team regularly monitors the underlying performance of the fund investments via updates from the fund administrators and discussions with fund managers or general partners of the funds. The challenging on global market uncertainty, have contributed to the poorly performing fund investment for the Group, highlighting the difficulties faced by investors in generating stable returns in the current economic climate.

MANAGEMENT DISCUSSION AND ANALYSIS

To manage and diversify investment risks from other asset classes, the Group also maintained an investment portfolio in a certain number of Hong Kong listed equities. The Group's securities investment portfolio are closely monitored and overseen on a timely manner by the Group's designated investment team. The investment mix and investment strategies are reviewed regularly and adjusted depending on market conditions or the performance and business prospects associated with such listed companies.

As at 30 June 2026, the Group's financial assets at FVTPL amounted to approximately HK\$365.5 million (31 December 2025: HK\$383.3 million), including (a) equity securities totalling approximately HK\$292.9 million (31 December 2025: HK\$316.0 million); (b) unlisted investment funds of approximately HK\$71.0 million (31 December 2025: HK\$64.5 million); and (c) unlisted equity investments of approximately HK\$1.6 million (31 December 2025: HK\$2.8 million).

As at 30 June 2026, the Group's portfolio of financial assets at FVTPL comprised (a) 28 equity securities listed in Hong Kong; (b) 2 equity securities listed in United State of America; (c) 5 unlisted investment funds; and (d) 2 unlisted equity investments. 27 listed equity securities, accounted for approximately 9.7% of the Group's unaudited consolidated total assets as at 30 June 2026, while the remaining 1 accounted for approximately 17.8% of the Group's unaudited consolidated total assets as at 30 June 2026. Each of the unlisted investment funds accounted for approximately 0.1% to 3.2% of the Group's unaudited consolidated total assets as at 30 June 2026. Each of the unlisted equity investments accounted for approximately 0% to 0.3% of the Group's unaudited consolidated total assets as at 30 June 2026.

As at 30 June 2026, the Group held the property for investment purpose of which amounted to approximately HK\$22.7 million (31 December 2025: HK\$25.7 million) and leased out the property for rental income.

MANAGEMENT DISCUSSION AND ANALYSIS

Financial assets at fair value through profit or loss

Description of investments	Brief description of the business	Fair value of investments as at		Number of shares held as at		Approximate percentage of shareholding in the investee as at		Approximate percentage of the Group's consolidated net assets as at		Dividends received during the Period (HK\$'000)	Realised gain during the Period (HK\$'000)	Unrealised (loss)/gain during the Period (HK\$'000)
		30 June 2026	31 December 2025	30 June 2026	31 December 2025	30 June 2026	31 December 2025	30 June 2026	31 December 2025			
		(HK\$'000)	(HK\$'000)	('000)	('000)							
<i>Significant investments</i>												
<i>Listed securities</i>												
<i>Investments in Hong Kong</i>												
Town Health International Medical Group Limited ("Town Health") (stock code: 3886)	Provision of medical and dental services in Hong Kong; managing healthcare networks and provision of third party medical network administrator services in Hong Kong; provision of medical and dental services in the People's Republic of China ("PRC"), provision of hospital management services and related services; provision of miscellaneous healthcare related services and leasing of properties	189,644	218,620	877,980	874,480	12.96%	12.91%	18.6%	20.74%	-	-	(29,746)
<i>Other investments</i>												
<i>Other listed securities</i>												
Investments ¹		103,240	97,384							21	1,027	3,770
Unlisted investment funds ²		71,012	64,529							-	-	6,297
Unlisted equity investments ³		1,584	2,763							-	-	(1,179)
Grand total for the financial assets at fair value through profit or loss		365,480	383,296							21	1,027	(20,858)

MANAGEMENT DISCUSSION AND ANALYSIS

1. Other listed securities investments mainly comprise the Group's investments in 27 companies whose shares are listed on the Main Board and GEM of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and listed on the Nasdaq. Each of the investments has a carrying amount that accounted for not more than 5% of the Group's unaudited consolidated total assets as at 30 June 2026.
2. The unlisted investment funds comprise 5 different private funds. The business/ investment sector of the unlisted investment funds mainly relates to various industries including, but not limited to, companies in consumer goods, retail, medical and health services, and internet-related and mobile-application-related industries. Each of the unlisted investment funds has a carrying amount that accounted for not more than 5% of the Group's unaudited consolidated total assets as at 30 June 2026.
3. The unlisted equity investments represent the investment in private companies. Each of the investments has a carrying amount that accounted for not more than 5% of the Group's unaudited consolidated total assets as at 30 June 2026.

SIGNIFICANT INVESTMENTS

Performance and future prospects of significant investment under financial assets at fair value through profit or loss

The Group held a significant investment with a carrying amount accounting for 5% or more of the Group's unaudited consolidated total assets as at 30 June 2026 as follows:

As at 30 June 2026, the Group held 877,980,000 shares of Town Health, with investment cost of approximately HK\$923.1 million, which represented approximately 12.96% of the issued shares of Town Health as at 30 June 2026. The fair value of such investment was approximately HK\$189.6 million, representing approximately 17.8% of the Group's unaudited consolidated total assets as at 30 June 2026 and approximately 18.6% of the Group's unaudited consolidated net assets as at 30 June 2026.

MANAGEMENT DISCUSSION AND ANALYSIS

No dividend was received by the Group from Town Health during the Period and the Group recorded a fair value loss of approximately HK\$29.7 million for its investment in Town Health.

Details of the performance, material factors underlying the results and financial position, significant events and the future prospects of Town Health are disclosed in Town Health's interim result announcement for the six months ended 30 June 2026 published on 26 August 2026.

The Directors holds prudent and disciplined views towards the future prospect of the principal businesses of Town Health and acknowledge the challenges associated with its significant investment.

IMPORTANT EVENTS SINCE THE END OF THE FINANCIAL PERIOD

Save as disclosed Note 22 in the unaudited condensed consolidated interim financial information, no important events affecting the Company occurred since 30 June 2026 and up to the date of this report.

BUSINESS OUTLOOK

The Hong Kong market enters a critical phase of structural transition. While the peak of global interest rate hikes has passed, the local economy remains caught between a recovering financial sector and a persistently fragile real estate market. The Hong Kong's whole-year GDP forecast from 2.5% to 3.5%. This uptick suggests underlying resilience. However, the capital market continues to face headwinds from geopolitical realignments and a commercial property sector still struggling to find its floor. On the global stage, while the threat of a major recession has receded, growth in advanced economies remains modest, and the cumulative impact of high debt levels continues to pose systemic risks to credit markets worldwide.

MANAGEMENT DISCUSSION AND ANALYSIS

In response to this bifurcated landscape, the Group will continue to prioritize a strategy of rigorous risk mitigation and capital preservation. We are acutely aware that macroeconomic growth does not immediately translate into improved borrower liquidity; therefore, we will further refine our credit assessment frameworks to better identify high-quality opportunities while avoiding sectors still mired in high default risk. By maintaining a conservative stance on loan monitoring and a disciplined approach to new business, the Group aims to navigate the tail-end of the current credit cycle, ensuring we are positioned to capitalize on a more stable and sustainable economic environment.

As the Group upholds its role as a financial intermediary, we are committed to addressing client funding needs while proactively refining our financial management strategies. With a forward-looking approach, we strive to enhance shareholder value, emphasising responsive funding solutions and optimised financial tactics to maximise returns amid a shifting market landscape.

At the same time, the Group will vigilantly track the business environment and market conditions, mitigating risks to our operations and investments while pursuing opportunities to grow our diverse business segments. This dual strategy aims to broaden our scope and spark fresh revenue streams. In the thriving healthcare sector – fueled by population growth and rising health awareness – we see significant potential and will actively target investments aligned with our strategic goals, leveraging this expanding market to deliver sustainable, long-term value to our shareholders.

LIQUIDITY AND FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As at 30 June 2026, the Group held bank balances and cash of approximately HK\$147.2 million (31 December 2025: HK\$142.8 million). Net current assets amounted to approximately HK\$898.1 million (31 December 2025: HK\$934.8 million). Current ratio (defined as total current assets divided by total current liabilities) was approximately 19.8 times (31 December 2025: 24.5 times). The gearing ratio of the Group (defined as total liabilities to total assets) were approximately 4.6% (31 December 2025: 3.6%).

MANAGEMENT DISCUSSION AND ANALYSIS

As at 30 June 2026, the Group had approximately HK\$21.3 million bank borrowings (31 December 2025: HK\$21.6 million) pledged by an investment property. The bank borrowings denominated in Hong Kong dollars as at 30 June 2026 bore interest rate at HIBOR plus 2% per annum or 2.25% per annum below Hong Kong dollar prime rate whichever is lower. As the Group's bank balances and cash and borrowings were mainly denominated in Hong Kong dollars, there is no material risk in exchange rate fluctuation and there was no related hedges.

CHARGES ON THE GROUP'S ASSETS

As at 30 June 2026, an investment property of approximately HK\$22.7 million (31 December 2025: HK\$25.7 million) has been pledged as collateral for mortgage loan (31 December 2025: same).

CAPITAL COMMITMENT

Details of capital commitments are stated in Note 17 to the unaudited condensed consolidated interim financial information.

CONTINGENT LIABILITIES

Details of contingent liabilities are stated in Note 20 to the unaudited condensed consolidated interim financial information.

MATERIAL ACQUISITIONS AND DISPOSALS

During the Period, there was no material acquisition or disposal of subsidiaries, associates and joint ventures by the Company.

MANAGEMENT DISCUSSION AND ANALYSIS

EMPLOYEES AND REMUNERATION POLICY

As at 30 June 2026, the Group employed 28 employees. The Group continues to maintain and upgrade the capabilities of its workforce by providing them with adequate and regular training. The emolument policy of the employees of the Group is mainly based on industry practices and individual's performance, competence, qualifications, position, seniority and experience. On top of regular remuneration, discretionary bonus and share options may be granted to eligible staff by reference to the Group's performance as well as the individual's performance. The Company maintained good relationship with its employees.

The emoluments of the Directors are recommended and decided by the remuneration committee and the Board respectively, having regard to the Company's operating results, individual's performance and comparable market statistics.

RIGHTS ISSUE

On 29 April 2026, the Company proposed to raise approximately HK\$43.3 million before expenses, by way of the rights issue ("Rights Issue") to the shareholders. The Rights Issue is not underwritten and involves the issue of up to 1,140,946,367 rights shares at the subscription price of HK\$0.038 per rights share ("Rights Shares") on the basis of one (1) rights share for every two (2) existing shares. The subscription price of the Rights Shares represent a discount of approximately 19% to the closing price of HK\$0.047 per ordinary share of the Company as at 29 April 2026 (being the date on which the terms of the Rights Issue were fixed).

On 30 June 2026, the Company announced that as at 4:00 p.m. on Monday, 22 June 2026, being the latest time for acceptance of the Rights Shares, a total of 12 valid applications for a total of 150,031,832 Rights Shares had been received, representing approximately 13.1% of the total number of Rights Shares offered under the Rights Issue. Accordingly, the Rights Issue was undersubscribed by 990,914,535 rights shares, representing approximately 86.9% of the total number of Rights Shares offered under the rights issue, which were subject to the compensatory arrangements.

MANAGEMENT DISCUSSION AND ANALYSIS

On 30 July 2026, the Rights Issue was completed and a total of 1,140,946,367 ordinary shares were issued for a total cash consideration before expenses of approximately HK\$43.3 million. The Net Proceeds raised after deducting relevant expenses payable in relation to the Rights Issue, amounted to approximately HK\$41.5 million.

Further details are set out in the Company's announcements dated 29 April 2026, 4 May 2026, 5 May 2026, 7 May 2026, 30 June 2026, 7 July 2026 and 29 July 2026 and the prospectus of Rights Issue dated 5 June 2026 (the "Prospectus").

As disclosed in the Prospectus, the Group intends to use the net proceeds of the Rights Issue (the "Net Proceeds") in the following manner:

- (i) approximately 60% towards expanding the Group's financial services business, including providing margin financing to clients;
- (ii) approximately 10% towards upgrading and enhancing the Group's financial trading system and infrastructure as well as related personnel, marketing and capabilities to broaden the Group's service scope and supporting the Group's business expansion initiatives (including, subject to regulatory approval, the planned expansion of U.S. equities dealing and tokenized securities-related activities);
- (iii) approximately 20% of the Net Proceeds will be applied to provide additional capital for the Group's money lending and asset investment segments. This will cover legal and professional fees, ongoing management and monitoring costs, and additional capital required for new loan drawdowns and financing needs from time to time; and
- (iv) approximately 10% of the Net Proceeds will be assigned for the costs and expenses for office and administration, professional and compliance, corporate governance, investor relations, and other business and strategic development of the Group.

MANAGEMENT DISCUSSION AND ANALYSIS

In the event that there is an undersubscription of the Rights Issue, the use of proceeds raised from the Rights Issue will be allocated on a pro-rata basis for the purposes disclosed above.

As at the date of this report, approximately HK\$30.7 million, representing 74.0% of the Net Proceeds, were utilised in accordance with the original purpose disclosed. As at 27 August 2026, being the date of this report, the remaining unutilised balance of the Net Proceeds was HK\$10.8 million, of which approximately HK\$4.1 million are expected to be used for the upgrading and enhancing the Group's financial trading system and infrastructure as well as related personnel, marketing and capabilities to broaden the Group's service scope and supporting the Group's business expansion initiatives by the end of 2026, approximately HK\$4.5 million will be used for providing additional capital for the Group's money lending and asset investment segments by the end of 2026 and approximately HK\$2.2 million will be used for the costs and expenses for office and administration, professional and compliance, corporate governance, investor relations, and other business and strategic development of the Group by October 2026.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2026, none of the Directors or the chief executive of the Company had any interests or short positions in the Shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in register referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 of the Listing Rules.

OTHER INFORMATION

SHARE OPTIONS

2023 Share Option Scheme

The Company has adopted the 2023 share option scheme (the “2023 Share Option Scheme”) on 16 June 2023, under which the directors may grant options to eligible persons, including directors and employees of the Group, to subscribe for shares of the Company.

During the six months ended 30 June 2026, no share option was granted, exercised, lapsed or cancelled under 2023 Share Option Scheme (2025: same).

During the six months ended 30 June 2026, no share option was outstanding as of 1 January 2026 and 30 June 2026 under 2023 Share Option Scheme.

The following is a summary of the principal terms of the 2023 Share Option Scheme:

1. Purpose

The 2023 Share Option Scheme is to enable the Directors to grant share options to the eligible persons as incentives or rewards for their contribution to the growth and development of the Group and/or to enable the Group to recruit and retain high-calibre employees and attract human resources that are valuable to the Group.

2. *Participants*

The Directors may at their discretion grant options to:

- (i) any directors and employees of the Company or any of its subsidiaries (including persons who are granted options or awards under the 2023 Share Option Scheme as an inducement to enter into employment contracts with such companies); or
- (ii) directors and employees of the holding companies, fellow subsidiaries or associated companies of the Company; or
- (iii) business advisers who provide services to the member(s) of the Group on a continuing or recurring basis with recurring service contracts and in their ordinary and usual course of business which are in the interests of the long term growth of the Group (i.e. "Service Provider(s)"). For the avoidance of doubt, Service Provider(s) exclude placing agents or financial advisers providing advisory services for fundraising, mergers or acquisitions or professional service providers such as auditors or valuers who provide assurance, or are required to perform their services with impartiality and objectivity.

For the avoidance of doubt, the grant of any options by the Company for the subscription of Shares or other securities of the Group to any person who fall within any of the above classes of participants shall not, by itself, unless the Directors otherwise determined, be construed as a grant of share option under the 2023 Share Option Scheme.

The basis of eligibility of any of the above class of participants to the grant of any share options shall be determined by the Directors from time to time on the basis of the Directors' opinion as to this contribution or potential contribution to the development and growth of the Group.

OTHER INFORMATION

3. *Total number of shares available for issue under the 2023 Share Option Scheme and percentage of the issued shares as at the date of this interim report*

The maximum number of ordinary shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2023 Share Option Scheme was nil as at 27 August 2026 (i.e. the date of this report).

The number of share options available for grant under the 2023 Share Option Scheme was 278,355,273 as of 1 January 2026 and 278,355,273 share options as of 30 June 2026.

The number of share options available for grant to Service Provider(s) subject to Service Provider Sublimit under the 2023 Share Option Scheme was 27,835,527 as of 1 January 2026 and 27,835,527 share options as of 30 June 2026.

The number of Shares that may be issued in respect of the options granted under the 2023 Share Option Scheme during the Period is Nil, which when divided by 2,320,569,000 Shares (i.e. the weighted average number of Shares in issue for the Period) is also Nil.

During the six months ended 30 June 2026, no share option has been granted, exercised, lapsed or cancelled under the 2023 Share Option Scheme.

4. *Maximum entitlement of each participant*

The total number of Shares issued and which may fall to be issued upon exercise of the share options granted under the 2023 Share Option Scheme and any other share option scheme of the Group (excluding any options lapsed in accordance with the terms of the 2023 Share Option Scheme) to each participant in any 12-month period shall not exceed 1% of the issued share capital of the Company for the time being ("Individual Limit"). Where any further grant of share options to a grantee under the 2023 Share Option Scheme would result in the ordinary shares of the share capital of the Company ("Shares") issued and to be issued upon exercise of all share options granted and proposed to be granted to such person (excluding any options lapsed in accordance with the terms of the scheme) under the 2023 Share Option Scheme and any other share option schemes of the Group in the 12-month period up to and including the date of such further grant representing in aggregate over 1% of the Shares in issue, such further grant must be separately approved by the Shareholders in general meeting with such grantee and his close associates (or associates where such grantee is a connected person of the Company) abstaining from voting.

Where any grant of share options to a substantial Shareholder or an independent non-executive director, or any of their respective associates, would result in the Shares issued and to be issued in respect of all share options already granted and to be granted (including options exercised, cancelled and outstanding but excluding any share options and awards lapsed in accordance with the terms of the 2023 Share Option Scheme) to such person in the 12-month period up to and including the date of such grant representing in aggregate over 0.1% of the relevant class of Shares in issue, such further grant of share options must be approved by the Shareholders in general meeting.

OTHER INFORMATION

5. *The maximum number of shares available for grant*

The maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2023 Share Option Scheme and any other share option schemes of the Company must not in aggregate exceed 30% of the issued share capital of the Company in issue from time to time.

The total number of Shares which may be issued upon exercise of all options to be granted under the 2023 Share Option Scheme and any other share option schemes of the Company must not in aggregate exceed 10% of Shares in issue on 16 June 2023 (the "Scheme Mandate Limit") unless the Company seeks the approval of the Shareholders in general meeting for refreshing the 10% limit under the 2023 Share Option Scheme.

The total number of Shares which may be issued in respect of all options to be granted to the Service Provider(s) under 2023 Share Option Scheme, must not in aggregate exceed 10% of the Scheme Mandate Limit ("Service Provider Sublimit") unless the Company seeks the approval of the Shareholders in general meeting for refreshing the 10% of the Service Provider Sublimit under the 2023 Share Option Scheme.

6. *The period within which the options must be exercised by the grantee*

A share option may be exercised in accordance with the terms of the 2023 Share Option Scheme at any time during a period to be determined and notified by the Directors to each grantee, which period may commence on a day upon which the offer for the grant of share options is made but shall end in any event not later than 10 years from the date of grant of the share option subject to the provisions for early termination thereof.

7. *The vesting period of the options*

A grantee is required to hold an option for minimum 12-month period and achieve any performance targets (if any) before any options granted under the 2023 Share Option Scheme can be exercised unless under the specific circumstances set out below:

- (i) grants of "make-whole" options to grantee to replace the share options they forfeited when the grantee leaving his or her previous employer;
- (ii) grants that are made in batches during a year for administrative and compliance reasons, which include options that should have been granted earlier if not for such administrative or compliance reasons but had to wait for subsequent batch. In such case, the vesting period may be shorter to reflect the time from which the option would have been granted;
- (iii) grants of options with a mixed or accelerated vesting schedule such as where the options may vest evenly over a period of twelve (12) months; or
- (iv) grants with performance-based vesting conditions in lieu of time based vesting criteria.

8. *Acceptance and payment on acceptance of the options*

The time of acceptance of an offer for the grant of options shall not be later than 21 days from the offer for the grant of options (the "Date of Grant"). A nominal consideration of HK\$1.00 is payable on acceptance of the grant of an option.

OTHER INFORMATION

9. *The basis of determining the exercise price*

The subscription price for Shares under the 2023 Share Option Scheme shall be a price determined by the Directors, but shall not be less than the highest of (i) the closing price of Shares as stated in the Stock Exchange's daily quotations sheet on the Date of Grant, which must be a business day; (ii) the average closing price of Shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the Date of Grant; and (iii) the nominal value of a Share.

10. *The remaining life of the 2023 Share Option Scheme*

The 2023 Share Option Scheme will remain in force for a period of 10 years commencing from 16 June 2023. Options complying the provisions of the Listing Rules which are granted during the duration of the 2023 Share Option Scheme and remain unexercised immediately prior to the end of the 10 year period shall continue to be exercisable in accordance with their terms of grant within the option period for which such options are granted, notwithstanding the expiry of the 2023 Share Option Scheme.

During the period ended 30 June 2026, no share option was granted, exercised, lapsed or cancelled under 2023 share option scheme (2025: same).

The Company had no share options granted and outstanding at 30 June 2026 and 2025, accordingly, no options (2025: nil) had vested and were exercisable at the end of the Period.

The total number of share options outstanding under the 2023 Share Option Scheme, which represented approximately Nil (2025: nil) of the Company's shares in issue at the end of the Period.

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS/ OTHER PERSONS

So far as is known to any Director or chief executive of the Company, as at 30 June 2026, the following shareholders had interests or short positions in the shares or underlying shares of the Company which were would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of part XV of the SFO, or which recorded in the register required to be kept by the Company under section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange:

Long positions in the shares of the Company

Name of shareholders	Capacity	Number of shares of the Company (Note 3)	Approximate % of the issued share capital of the Company as at 30 June 2026 (Note 4)
Value Convergence Holdings Limited	Beneficial owner	124,500,000 (L) (note 1)	5.46%
China Investment and Finance Group Limited	Interest in a controlled corporation	120,010,000 (L) (note 2)	5.26%
New Express Investment Limited	Beneficial owner	120,010,000 (L) (note 2)	5.26%

OTHER INFORMATION

Note 1: Value Convergence Holdings Limited is owned 99,500,000 shares of the total issued share capital of the Company. VC Brokerage Limited is an indirect wholly-owned subsidiary of Value Convergence Holdings Limited, which owned 25,000,000 shares of the total issued share capital of the Company. Therefore, Value Convergence Holdings Limited is deemed to be interested in the 124,500,000 shares of the Company under the SFO.

Note 2: New Express Investment Limited is wholly and beneficially owned by China Investment and Finance Group Limited.

Note 3: The Letter "L" denotes as long positions in the shares of the Company.

Note 4: The issued share capital of the Company for calculating the percentage in this column refers to the issued share capital of the Company as at 30 June 2026 (i.e. 2,281,892,734 Shares).

Save as disclosed above, as at 30 June 2026, there was no other person (other than the Directors or chief executive of the Company) who had any interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

On 29 April 2026, the Company announced that it proposed to raise approximately HK\$43,356,000 before expenses, by way of the rights issue to the shareholders. The rights issue is not underwritten and involves the issue of up to 1,140,946,367 rights shares at the subscription price of HK\$0.038 per rights share on the basis of one rights share for every two existing shares.

On 30 July 2026, the rights issue was completed and a total of 1,140,946,367 ordinary shares were issued for a total cash consideration before expenses of approximately HK\$43,356,000.

Further details are set out in the Company's announcements dated 29 April 2026, 4 May 2026, 5 May 2026, 7 May 2026, 30 June 2026, 7 July 2026 and 29 July 2026 and the prospectus of rights issue dated 5 June 2026.

Save as disclosed above, during the Period, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the listed securities of the Company.

CORPORATE GOVERNANCE

The Company endeavours to maintain good corporate governance for the enhancement of shareholders' value. The Board has adopted all the code provisions contained in the Corporate Governance Code (the "CG Code") in Appendix C1 of the Listing Rules as the Company's corporate governance code. The Company has fully complied with all the code provisions of the CG Code throughout the Period.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code set out in Appendix C3 to the Listing Rules as its own code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all the Directors, all of them have confirmed that they have complied with the required standard set out in the Model Code throughout the Period.

OTHER INFORMATION

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, there is sufficient public float of not less than 25% of the Company's issued shares as required under the Listing Rules as at the latest practicable date prior to the issue of this report.

AUDIT COMMITTEE

The Company has established an audit committee of the Board (the "Audit Committee") in compliance with Rules 3.21 and 3.22 of the Listing Rules. The Audit Committee comprises three independent non-executive Directors, namely Ms. Chan Lai Ping (the chairperson of the Audit Committee), Ms. Tam Mei Chu and Mr. Ho Yuen Tung. The Audit Committee has reviewed with the management the accounting principles and practices adopted by the Group and discussed the internal control and financial reporting matters including the review of the unaudited condensed consolidated interim financial information of the Group for the Period.

DISCLOSURE OF INFORMATION

The Interim Report will be duly dispatched to shareholders of the Company and published on websites of the SEHK (www.hkexnews.hk) and the Company (www.minervagroup.hk).

On behalf of the Board

Li Wing Cheong

Chairman

Hong Kong, 27 August 2026