



中創新航科技集團股份有限公司 CALB Group Co., Ltd.

(A joint stock company incorporated in the People's Republic of China with limited liability)

Stock Code: 3931

We have committed to the development, innovation and technological leadership in the new energy field, continued to build the healthy ecosystem of the new energy industry, and effectively fulfilled our responsibilities of energy security and sustainable development for human beings.

2026 INTERIM REPORT



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Corporate Information

BOARD OF DIRECTORS

Executive Directors

Liu Jingyu (*Chairwoman of the Board and General Manager*)

Dai Ying

Non-executive Directors

Hu Jing

Li Jiancun

Xie Jieping

Independent Non-executive Directors

Dr. Wang Susheng

Dr. Chen Zetong

Dr. Xiao Wen

STRATEGY AND SUSTAINABILITY COMMITTEE

Liu Jingyu (*Chairwoman*)

Dr. Xiao Wen

Dai Ying

AUDIT COMMITTEE

Dr. Wang Susheng (*Chairman*)

Dr. Chen Zetong

Dr. Xiao Wen

REMUNERATION COMMITTEE

Dr. Chen Zetong (*Chairman*)

Liu Jingyu

Dr. Xiao Wen

NOMINATION COMMITTEE

Liu Jingyu (*Chairwoman*)

Dr. Wang Susheng

Dr. Chen Zetong

JOINT COMPANY SECRETARIES

Dai Ying

Wan Wing Yi Carol

AUTHORISED REPRESENTATIVES

Dai Ying

Wan Wing Yi Carol

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PRINCIPAL PLACE OF BUSINESS IN HONG KONG

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PRINCIPAL BANKS

China Construction Bank Corporation
Agricultural Bank of China Limited
Postal Savings Bank of China Co., Ltd.
Bank of Communications Co., Ltd.
China Merchants Bank Co., Ltd.
Industrial Bank Co., Ltd.

STOCK CODE

3931

COMPANY WEBSITE

www.calb-tech.com

Management Discussion and Analysis

I. Industry Landscape

In 2026, carbon emission reduction targets were being incorporated into the legal systems and industrial policy frameworks across various countries at an accelerated pace, while investments in the clean energy sector continued to gain momentum. Meanwhile, as 2026 marked the inaugural year of the “15th Five-Year Plan”, the optimization of China’s energy structure accelerated significantly. The EV battery and energy storage industries maintained a sustained growth trajectory, with multiple technological roadmaps developing in parallel across various application scenarios. Meanwhile, application markets such as electric vessels, low-altitude aircraft and robots noticeably accelerated, emerging as new growth drivers for the industry.

1. EV battery sector

The continued increase in demand in global new energy vehicle market drove the steady growth of the EV battery industry. According to SNE Research, global sales of new energy vehicles reached 9.906 million units in the first half of 2026, representing a year-on-year increase of 5.5%; global EV battery installations amounted to 608.5GWh, representing a year-on-year increase of 20.0%. The International Energy Agency (IEA) forecasts the global sales volume of new energy vehicles to reach 23 million units in 2026, and global new energy vehicle market would continue its steady growth.

The industry scale of China’s new energy vehicle market has grown steadily. According to data from the China Association of Automobile Manufacturers, sales of China’s new energy vehicles reached 7.446 million units in the first half of 2026, representing a year-on-year increase of 7.3%, and accounting for 49.6% of total new vehicle sales in China, and it is expected that the sales volume of new energy vehicles will reach 19 million units for the full year of 2026, representing a year-on-year increase of 15.2%. During the same period, according to data from the China Automotive Battery Innovation Alliance, cumulative EV battery installations in China reached 335.6GWh in the first half of 2026, representing a year-on-year increase of 12.0%. The production volume of new energy vehicles is expected to reach 18.985 million units in 2026, with the demand for EV batteries reaching 888.7GWh.

With respect to the Europe and the United States markets, according to SNE Research, the sales volume of new energy vehicles in the European market reached 2.528 million units in the first half of 2026, representing a year-on-year increase of 29.0%, while affected by the United States tax credit policy, the burden of purchasing a new energy vehicle in the North American market increased, the sales volume of new energy vehicles reached 681 thousand units in the first half of 2026, representing a year-on-year decrease of 20.5%. The IEA forecasts that the sales volume of new energy vehicles in the European market to grow by approximately 20% in 2026, the sales volume of new energy vehicles in Asia-Pacific countries excluding China to grow by more than 50%, and the sales volume of new energy vehicles in the Latin American region to grow by 45%.

2. Energy storage sector

Driven by the increasing electrification of traditional sectors such as industry and the power demand from emerging sectors such as AI (Artificial Intelligence) data centers, the market demand for energy storage, which serves as a key stabilizing tool for power systems, has expanded rapidly. According to InfoLink, cumulative global shipments of energy storage cells reached 467.84GWh in the first half of 2026, representing a year-on-year increase of 94.76%; global shipments of energy storage cells are expected to be approximately 1,026GWh in 2026.

According to statistics from the China Energy Storage Alliance, in the first half of 2026, the installed capacity of new-type energy storage projects newly put into operation in China reached 21.64GW/58.20GWh; it is projected that under a conservative scenario, China's cumulative installed capacity of new-type energy storage will reach 371.2GW by 2030, representing a compound annual growth rate of 20.7% from 2026 to 2030; under an ideal scenario, such cumulative capacity is expected to reach 450.7GW by 2030, representing a compound annual growth rate of 25.5%.

Overseas markets continued to maintain strong growth momentum. Benefiting from policy support and demand driven by AI data center scenarios, the large-scale energy storage market in the United States grew rapidly; the large-scale energy storage projects in Europe witnessed a concentrated surge in volume under policy stimulus; and emerging markets, including the Middle East and Australia, also contributed significant incremental capacity.

3. Other Markets

In the ship market, global shipping decarbonisation has entered a phase of mandatory constraints. The International Maritime Organization (IMO) has explicitly established a net-zero target for 2050. The global electric vessel market is expected to increase from US\$4.8 billion in 2025 to US\$18.3 billion in 2032. In China market, driven by the "dual carbon" policy and subsidies for the replacement of ageing vessels, early adoption has been achieved in inland lakes, inland waterways, port areas, and offshore waters. EVTank forecasts that the market size in China will exceed RMB36 billion in 2026. In the European and United States markets, stringent regulations in Europe are driving the early electrification of short-haul ferries and port tugboats, while the leisure culture in North America is leading the growth in demand for electric yachts. These two regions are accelerating the development of the global electric vessel industry, with the application scenarios for the electric vessels continuing to expand.

In the low-altitude market, the low-altitude industry in China has made positive progress, with accelerated breakthroughs in technological equipment and expansion of diversified application scenarios. As a core component of the low-altitude industry, EV batteries serve as an important breakthrough in resolving the technical pain points of payload capacity, flight duration, and safety for low-altitude aircraft. Battery companies and original equipment manufacturers are jointly promoting the implementation of aviation-grade standards, with multiple technologies advancing in coordination to drive the rapid development of the low-altitude industry. Furthermore, **the robot industry** is at a critical turning point, transitioning from "technological validation" to "mass production", with the market maintaining a growth trajectory.

II. Business Review

As a leading global new energy technology company, the Group is committed to becoming a creator of energy value. Adhering to the mission of “transcend commerce to benefit humanity” and the vision of “co-create, win together, achieve excellence”, the Group will continue to shape a healthy ecosystem for the new energy sector by pioneering innovation and technology leadership, and strive to take on the greatest responsibility in achieving the goals of “carbon peaking and carbon neutrality” and implementing the new energy vehicle strategy as well as fulfill its responsibilities for energy security and sustainable development.

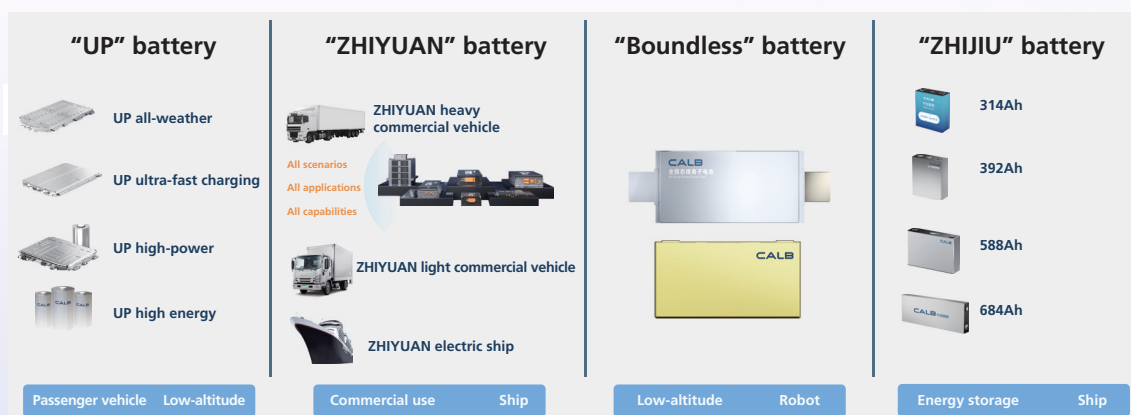
1. Main business and its applications

The Group is a leading global new energy technology company specializing in the research, production, sales and market application development of lithium batteries, battery management systems and related integrated products as well as materials for lithium batteries. As a battery expert, the Group is committed to building a comprehensive energy operation system, providing comprehensive product solutions and full life-cycle management for the all-scenario application market of new energy represented by EV batteries and ESS products.

The Group’s subsidiary, Jiangsu Olive Sensors High-tech Corporation Limited* (江蘇奧力威傳感高科股份有限公司) (“**Olive Sensors**”), listed on the ChiNext Market of the Shenzhen Stock Exchange (stock code: 300507), and its subsidiaries, focus on the research and development, manufacturing, and sales of high-quality components. With their products covering sensors and accessories, new energy components and thermal management system components, fuel system accessories and automotive interior parts, they have established a diversified product portfolio and are committed to providing professional component supply and collaborative development services for the automotive and new energy markets.

For details of the 2026 interim results of the subsidiary, Olive Sensors, please refer to its “2026 Semi-Annual Report” published on 8 August 2026 on the CNINFO website (<http://www.cninfo.com.cn>).

2. Major products



Passenger vehicle market: Centering on users' needs across all scenarios, we have integrated key core technologies, such as ultra-high-energy chemistry system, ultra-safe electrolytes, minimalist top-flow structure, and highly reliable TPP3.0 thermal safety technology, to develop the "UP" battery, which achieves comprehensive leadership in safety performance, driving range, charging efficiency, acceleration performance and cycle life, whilst providing extensive coverage for all-scenario applications of passenger vehicles, thereby establishing industry-leading product competitiveness.

Commercial vehicle market: We have established a comprehensive product matrix architecture, covering all scenarios, all segments, and all enabling capabilities. With ultra-high safety, ultra-fast charging and long lifespan, lightweight design, and wide temperature range as the core product competitive strengths, through modular and platform-based technologies and product systems, we have achieved full-scenario coverage from 30kWh to 900kWh for vans vehicles, mini and small trucks, light trucks, buses, medium and heavy trucks, and construction machinery, accurately targeting and satisfying customers' core needs and continuously reinforcing our hard-core product competitiveness.

Energy storage market: We provide comprehensive product solutions and full life-cycle management for all application scenarios, including power, industrial and commercial, and household applications, AIDC (Artificial Intelligence Data Center) and zero-carbon industrial parks. Our products have four major advantages: high safety, ultra-long life, ultra-high energy efficiency, and high reliability. In the power sector, 314Ah and 392Ah battery cells have continued to achieve large-scale commercial deliveries, while 588Ah and 600+Ah large-format battery cells have entered mass production. In the commercial and industrial sector, 261kWh outdoor cabinets have been exported overseas on a large scale, while residential energy storage products cover the full spectrum of application from 2.7kWh to 20kWh. The energy management platform for zero-carbon industrial parks enables integrated system management and control, with multi-scenario collaboration driving industry development.

Ship market: We develop comprehensive lithium battery solutions for pure electric vessels, with in-house research and production covering battery cells, modules, battery systems, containerized power supplies and battery management systems (BMS), enabling full product coverage across application scenarios, including pure electric, hybrid, energy storage and backup power so as to adapt to the needs of various ship structures. We have developed two principal product series, namely high-rate 2-4C fast-charging and fast-discharging products and high-energy, long-cycle-life products. The relevant products obtained certifications from mainstream international classification societies, including DNV, ABS, BV, RINA and CCS.

Low-altitude market: We have employed high-performance "high-energy cylindrical cells". The products have advantages such as high energy density, high power performance, high discharge capacity, high safety design, and low heat generation. The cell energy density can reach 310Wh/kg, effectively improving the flight duration of aircraft. They can be matched with a variety of aircraft models in the industry, covering a wide range of eVTOL aircraft, from two-seat models to medium- and large-sized five- and six-seat aircraft.

Robot market: We have employed high-performance solid-state battery technology. The products have advantages such as high energy density, stable power output, excellent safety performance, flexible adaptability, and production compatibility, effectively meeting the high energy consumption requirements of robots, while also satisfying the high energy demands of confined spaces such as chest cavity and backpack of humanoid robots.

Management Discussion and Analysis

3. Business achievements

During the Reporting Period, the Group achieved revenue of RMB27.084 billion, representing an increase of 65.0% compared to the same period last year, and realized a profit of RMB1.523 billion for the period, representing an increase of 102.2% compared to the same period last year.

(1) Continuous innovations in product and technology

The Group leverages its leading technology and product capabilities to support the development of the new energy business, and insists on taking the needs of end users and customers and social sustainable development as the pursuit of technological development. The Group drives industry innovation through technological innovation to provide users with products featuring high safety, high reliability and high performance, and develops top-notch technologies and products through continuous innovation, so as to achieve the breakthrough in technological development, continuously boosting the core competitiveness of the Group.

“UP super-charged”: it is suitable for pure electric and hybrid electric vehicles. The 5C products are exclusively equipped in the Xpeng GX and G9L flagship models, assisting Xpeng in developing all-new pure electric and super extended-range SUVs based on the SEPA3.0 architecture with all models featuring an 800V high-voltage platform as standard. The products are exclusively equipped in the Xpeng MONA L03 pure electric models, and will be comprehensively equipped in all subsequent models of the MONA platform. Furthermore, they have entered the supply system of the Huawei Giant Whale (華為巨鯨) battery platform, providing highly safe and highly reliable products for Shangjie (尚界), Luxeed, and others.

“UP high-power”: completed the development of track-grade BEV products, achieving a discharge power of 2MW and supplying to multiple leading enterprises. Completed the technological development of battery cells featuring a 35C discharge rate, a 16C charge rate, and a cycle life of 6,000 cycles, leading the technological upgrade in the HEV sector.

“UP high-energy”: the high-specific-energy ternary battery developed for the mid-to-high-end large-space sub-market was equipped in the super extended-range models of the Xiaomi Pengcheng series, including the Pengcheng N70 Max and N90 Max. The pure electric range of the extended-range vehicles leads the industry. The “UP high-energy” 360Wh/kg R46 cylindrical battery cell is expected to achieve mass delivery in 2027.

“Boundless”: overcame bottlenecks in solid-state battery manufacturing processes, completed the batch preparation of 60Ah solid-state battery cells, and significantly enhanced product performance.

“ZHIYUAN”: launched the fourth-generation GL series stacked products for heavy-duty commercial vehicles, featuring a self-developed CIR integrated architecture which, through structural innovation, achieved a high degree of integration and lightweight design for the battery pack and enhanced production efficiency, supporting heavy-duty trucks to realize 2C fast charging and attaining an ultra-long service life of 10 years; took the lead in completing the mass deployment of the 400Wh/kg solid-liquid hybrid battery in commercial vehicles, as well as the ultimate balance between high energy density and high safety performance.

“ZHIIU”: following the pioneering introduction and mass production of the 314A and 314B battery cells, the new-generation benchmark products, the “ZHIIU” 588Ah and 684Ah large battery cells, have been put into mass production, accelerating the transformation of the technological blueprint into large-scale production capacity to better serve application scenarios.

The Group followed the high-quality intellectual property rights development strategy which was deeply integrated with the strategy of “consolidating its leadership in product and technology”. Focused on the high-quality patent portfolio to build a strong innovation-driven brand, it has established a patent portfolio covering the entire battery industry chain, including battery materials, battery structure, system integration, electrical circuits, BMS, manufacturing process equipment, battery recycling and electronic control components. As of 30 June 2026, the Group had a total of 8,098 patent applications globally. The Group was awarded the Second Prize of the National Science and Technology Progress Award (國家科學技術進步獎二等獎).

The Group continues to drive the evolution of AI from a “business tool” to a “core capability”, accelerating the deep integration of AI with new energy research and development (R&D), advanced manufacturing, and operational management. Through the continuous accumulation of data, algorithms, and knowledge capabilities, AI has been deeply applied in key scenarios such as R&D assistance, quality inspection, equipment operation and maintenance, and operational analysis, driving the transformation of R&D and manufacturing from being experience-driven to data- and intelligence-driven, and continuously enhancing innovation efficiency, manufacturing capabilities, and operational agility.

With continuously advanced technologies and products, the Group will reconstruct the industrial ecology, jointly build a zero-carbon future, and steadily enter a new stage of high-quality development jointly driven by multiple scenarios, multiple markets and multiple technologies, injecting strong impetus into the global green transformation.

(2) Deep cultivation and expansion of all-scenario business

In the first half of 2026, the Group continued to expand its new customers and new application scenarios. Its new products continued to ramp up in volume in sectors such as passenger vehicles, commercial vehicles, and energy storage, driving continuous growth in business scale. At the same time, the Group continuously develops outstanding green and low-carbon products and solutions, and establishes an efficiently operating carbon management system.

Passenger vehicle market: the installed capacity recorded steady growth in the first half of 2026, with stable deliveries of projects for Xpeng, Huawei Harmony Intelligent Mobility Alliance (華為鴻蒙智行), and Toyota; Xiaomi project commenced mass production and supply; the installed capacity in the overseas passenger vehicle market increased by 84% year-on-year, bringing overseas business expansion to a new stage.

- Mid-to-high-end market segment: 5C UP super-charged cells are exclusively supplied for the Xpeng GX and G9L dual-power SUVs; the Xiaomi Pengcheng (澎湃) high-end series and the Shangjie (尚界) Z7 series under Harmony Intelligent Mobility Alliance (鴻蒙智行) have achieved mass production and supply, and the Luxeed RX project is progressing smoothly, with deliveries expected in the second half of 2026;
- Economy market segment: mass production and supply for the Xpeng MONA series; platform projects for customers such as Geely and Changan maintained stable mass production and supply; newly added Leapmotor A10/A05 and new platforms for other customers, with mass production and delivery expected in the second half of 2026; and
- International market: stable supply was provided for global vehicle models of customers such as Toyota and Mazda (馬自達), with continuously increasing penetration rates; new overseas platform projects for Volkswagen, Hyundai and others progressed rapidly, and product offerings became increasingly diverse.

Commercial vehicle market: shipment volume recorded a year-on-year increase of 225% in the first half of 2026. Through the rapid deployment of new vehicle models, new announcements for 206 models were secured, achieving comprehensive coverage across vehicle models in all segments.

- In the light commercial vehicle field: the Group established in-depth collaborations with customers such as Chery, Geely, Dongfeng, Ruichi, SAIC Maxus and King Long, continuously increasing market penetration;
- In the heavy commercial vehicle field: the Group engaged in comprehensive and in-depth cooperation with Sinotruk, XCMG, SANY, Shaanxi Automobile, GAC, DeepWay (深向), Lingong, and Liugong on all categories of models, including heavy trucks and construction machinery. To address the core operational pain points such as closed scenarios and mainline transportation, the Group created the HL and GL series of benchmark products, established a vehicle-battery-station-cloud integrated commercial all-scenario ecosystem, promoted innovative business models such as battery banks and financial leasing, implemented a number of scenario-based ecosystem demonstration projects, and jointly built green mines and Zero-Carbon Ports smart logistics demonstration scenarios. These efforts have earned high recognition from the market and customers, and continuously enhanced its brand influence and industry competitive position; and
- In the international market: with superior product performance and full-cycle service guarantee, the market scale in segments such as European rail transit and buses has grown steadily, and the layout for overseas high-end commercial vehicles has continued to deepen, completing project designations from multiple top-tier European and American customers.

Energy storage market: in the first half of 2026, the shipment volume continued to achieve steady growth, with overseas installed capacity continuing to rise.

- Power energy storage sector: the Group has strengthened deep cooperation at the group level with SPIC, continuously deepened scenario-based cooperation with central state-owned enterprises such as Huadian (華電), Datang (大唐), and Three Gorges (三峽), and jointly built a multi-scenario ecosystem with EPCs, supply chains, and developers; it has also deepened strategic cooperation with system integrators and top-tier customers in areas such as wind power and photovoltaics;
- Power plants sector: relying on demonstration projects, the Group has opened up investment channels for independent energy storage funds and gradually promoted them;
- Zero-carbon ecosystem sector: a green power direct connection project was among the first batch to be approved by the government. The Group signed zero-carbon cities cooperation agreements with multiple local governments, pushed forward the construction of source-grid-load-storage and virtual power plant platforms, explored city-level zero-carbon development paths, and built an energy ecosystem;
- Industrial and commercial energy storage and household energy storage sectors: capitalizing on the solar-storage integration model, the Group conducted independent R&D for industry-leading grid simulation models, which optimized the operational strategies of energy storage systems and significantly improved overall economic efficiency; household energy storage business has secured project designations from and achieved stable delivery to multiple top-tier customers, demonstrating superior product performance and industry-leading market performance;
- AIDC sector: exploring new business scenarios in AIDC, with dedicated 6C high-rate systems precisely matching the backup power requirements of AI computing centers, and injecting new momentum into results growth; and
- International market: the AC/DC energy storage container systems completed the supporting supply for the Japanese market's first ultra-high voltage (UHV) front-of-the-meter independent energy storage project; the Group entered the supplier whitelists of top-tier energy storage developers and IPPs (independent power producers) in Europe and other regions; the new generation of "ZhiJiu" 600Ah+ long-cycle large energy storage cells completed large-scale mass production delivery; the household energy storage and industrial and commercial energy storage product matrixes have been deployed in multiple overseas markets; relying on the product advantages of high energy efficiency and safety performance, the Group has established collaborations with customers in more than ten countries and regions.

Meanwhile, the ship market expanded steadily, deeply cooperating on the “1,000-Sail Program” (千帆計劃) of Hubei Port Group (湖北港口集團) to support the construction of the Electrified Yangtze River; advancing Guangdong Province’s first 5,000-ton-class pure electric bulk carrier project, facilitating the green shipping upgrade in the Guangdong-Hong Kong-Macao Greater Bay Area; completing the smooth commissioning of projects such as the first domestic CCS-certified carbon fiber electric official vessel, Hong Kong’s first commercially operated pure electric cargo vessel, the first batch of electric tugboats in the United States and a batch of hybrid offshore engineering vessels in the Middle East. Our “zero-carbon shipping” product solutions have received wide attention and recognition from the international ship market. **For the low-altitude market**, we continued to deepen the strategic cooperation with domestic mainstream eVTOL companies such as XPeng Huitian, GOVY, Volant, and Yifei Aviation. We newly secured a supplier nomination from a leading customer, and obtained the exclusive supplier nomination for EV battery products of customers’ main models. Furthermore, through the innovation of several development and business models, we have effectively advanced the sustained expansion of the low-altitude business. **For the robot market**, we will also commence the mass delivery for our robot products.

(3) Carbon management and sustainable development

Focusing on the strategic objective of “Carbon neutrality in core operations by 2030, carbon neutrality in value chain by 2040”, the Group was fully committed to seven core directions, including low-carbon product development, full life-cycle carbon footprint management, energy efficiency improvement, clean energy consumption, low-carbon logistics, recycling, and collaborative decarbonization across the supply chain, so as to establish an efficient and well-functioning carbon management system.

In terms of green manufacturing, the Group continues to expand the deployment of photovoltaic and industrial energy storage systems, applies biomass energy on a large scale, and introduces energy-saving technical renovation projects in the production process, making efforts to drive down carbon emissions per unit of product.

In terms of green products, adhering to the advanced concept of achieving an optimal balance between energy and resources, the Group incorporated low-carbon standards at the outset and embedded them throughout product life-cycle management, and has newly obtained multiple ISO 14067 Product Carbon Footprint Certifications.

Management Discussion and Analysis

In terms of the ESG governance system, the Group upgraded the biodiversity issue to a natural capital issue and comprehensively integrated it into its ESG governance structure. Concurrently, in response to the battery passport provisions under the EU Battery Regulation which will come into effect on 18 February 2027, the Group independently developed its battery passport system and supporting management framework. Currently, the said system and framework have entered the full-process implementation and verification stage, with all construction work expected to be completed in 2026 before officially serving mass production projects. The Group will strictly comply with relevant legal, regulatory, and standard requirements, ensuring that all products exported to the European Union seamlessly meet the new digital compliance demands to safeguard the steady development of its overseas business.

In the first half of 2026, the Group was recognized in the 2026 Fortune China ESG Impact List and was included in the S&P Global CSA 2026 Sustainability Yearbook (China Edition).

III. Future Prospects

The Group is driven by technological innovation and guided by the “AI + Energy” strategy, adhering to the deep integration of technological innovation and industrial innovation. Propelled by a future-oriented R&D layout, we have established a positive feedback loop mechanism of “new technology and product development – multi-market application – scaled delivery – refined operations – technological iteration and upgrade”. Focusing on platform-based products, we are building a cross-domain, cross-scenario dynamic power and energy storage product matrix to achieve deep synergy in power and energy storage business, creating cutting-edge product capabilities across all scenarios. At the same time, the Group will continuously explore markets such as ship, low-altitude economy and robot, offer high-safety, high-reliability, and high-performance product solutions, and through safe and efficient batteries, green and low-carbon technologies, the Group will inject strong momentum into new-quality productivity scenarios represented by low-altitude and robot.

Continuous innovations in technology and product

The Group remains committed to technological innovation, continuously leading the industrial development with advanced technologies.

In terms of high-performance battery technology, the Group will continue to pursue breakthroughs in battery technologies, focusing on enhanced safety, high energy density, high power, ultra-fast charging, long warranty, wide temperature range, and ultra-long service life. It will solidify its comprehensive leadership by developing products with exceptional performance and cost competitiveness. The Group will persistently make breakthroughs in critical technologies for improving efficiency and longevity in energy storage cells, promote the iterative upgrade of ultra-large-capacity cells, and strive for the “photovoltaic-storage co-lifespan” (光儲同壽) of energy storage cells, so as to develop the cutting-edge performance and cost competitiveness; the Group will complete the industrialization of high-specific-energy 360Wh/kg high-nickel high-silicon cylindrical batteries, achieve the mass production of 10C+ ultra-fast charging cell solutions to create the ultimate terminal charging experience. The Group will advance the industrialization of 210Wh/kg lithium manganese iron phosphate products with 5C fast charging, break through the energy density boundary capabilities of the LFP system, and support the upgrading demands of customers for high driving range and lightweight design.

The Group will continuously advance key technological breakthroughs and commercial application of high-performance all-solid-state batteries, completing the application and promotion of 10Ah-class all-solid-state batteries in the field of robots as well as the batch verification of 400Wh/kg large-capacity all-solid-state automotive products. The Group will continuously deepen efforts in tackling the core technologies of solid-state batteries, focus on iterative upgrades of long cycle performance and cell consistency to continuously improve cell cycle lifespan, and advance the improvement of the mass manufacturing system for the sulfide system, as well as the implementation of large-scale industrialization for the polymer system.

In terms of advanced manufacturing, the Group will focus on three directions towards advanced manufacturing, namely, minimalism, extremity and intelligence. Specifically, the Group will develop highly flexible standardized production lines, innovate CTB minimalist process, and pursue breakthroughs in core technologies such as high-speed ultra-wide-width coating as well as dry electrode to reinforce the process solutions for all-solid-state batteries; upgrade full-procedure online inspection systems and deploy mobile AI re-inspection platforms, thereby forming full-process closed-loop management and control to ensure zero missed detection of defects; meanwhile, comprehensively promote the application of online closed-loop systems to realize capability upgrades of product characteristics and process characteristics, and research and apply manufacturing consistency control technologies to comprehensively elevate the level of product consistency.

Steady expansion of market and customers across all scenarios

In terms of the passenger vehicle market, the Group will continue to increase its efforts in global market development. Closely aligning with regional new energy vehicle consumption demands and regulatory requirements, the Group will iteratively launch battery products with stronger market competitiveness. Meanwhile, leveraging its comprehensive supporting capabilities for all categories of passenger vehicles, the Group will accelerate its engagement with overseas complete vehicle customers, advance the implementation of overseas projects, continuously expand its global business scale, and promote the development of demands for new platform projects, thereby creating a brand-new growth curve for the passenger vehicles business.

In terms of the commercial vehicle market, the Group will leverage one-stop electrification solutions to advance the implementation of an all-scenario ecosystem. (1) In the light commercial vehicle segment: the Group has established stable capability for large-scale delivery. Through an enhanced platform-based cost reduction approach, it will achieve a qualitative shift from “scale expansion” to “unit profit enhancement”. (2) Heavy commercial vehicle business: taking the reduction of the full life-cycle TCO (total cost of ownership) for customers as its business logic, the Group will achieve a strategic upgrade from one-off product sales to full life-cycle value operations of vehicles through diversified business models such as heavy-duty truck battery swapping, battery banks and financing leases. It will accelerate the scaled replication and promotion of benchmark scenarios such as green mines and Zero-Carbon Ports, which, coupled with the implementation of the AI smart energy dispatch system, will continuously raise scenario-based competitive barriers; in terms of construction machinery, the Group will continuously consolidate its advantages in heavy-duty equipment such as loaders, and by relying on leading product technologies and hardcore delivery capabilities, it will continuously expand the space for electrification substitution in niche tracks, steadily opening up a second commercial growth curve. (3) In international markets: the Group will seize growth opportunities in the new energy commercial vehicle sector to achieve transition from “exporting the products” to “exporting the brand” through the comprehensive implementation of terminal and regional strategies.

Management Discussion and Analysis

In terms of the energy storage market, the Group will continue to advance its strategic upgrade from an equipment supplier to an energy solution provider, and guided by AI-driven intelligent decision-making, propel the enterprise's transformation from traditional manufacturing into a data-driven energy platform. Centering around technological foundations such as full-chain data perception, energy and carbon monitoring, AI-optimised dispatch and carbon asset management, it will accelerate the implementation of scenario-based solutions including zero-carbon cities, zero-carbon industrial parks, zero-carbon factories, zero-carbon ports, virtual power plants and direct green power connection. (1) For the domestic business, the Group will continue to deepen strategic cooperation with power groups, system integrators, and leading enterprises in wind power and photovoltaics to consolidate the incremental scale of new energy power stations, and simultaneously innovate industrial, commercial and household energy storage/AIDC business models to drive continuous growth in shipments. (2) For the international market, leveraging the established overseas channels, the Group will achieve comprehensive connections and multi-dimensional cooperation with the international leading integrators, developers and owners, and fully achieve the implementation and delivery of liquid-cooled container system in high value markets such as Europe, Japan and United States. The Group will accelerate the market penetration of the household energy storage and industrial and commercial energy storage products, and promote the rapid growth of the energy storage market.

In terms of the ship market, the Group will continue to advance globalization strategy and full-scenario layout, expand its presence in domestic and overseas markets, and deepen the scale effect of "Electrified Yangtze River", "Zero-Carbon Ports" and offshore shipping in China. Meanwhile, the Group will accelerate its overseas operation and deepen strategic collaboration with leading global customers and industry partners. The Group will continue to spearhead the iteration of core technologies such as large-capacity and high-rate battery cells, system safety protection, and intelligent management systems, thereby leapfrogging from product solutions to a full-stack solution of "battery system + battery swapping and charging network + operational services". By building a zero-carbon power ecosystem covering inland waterways, coastal waters and ocean-going routes, the Group will become an innovation driver of global shipping decarbonization.

In terms of low-altitude market, the Group will continue to focus on the development needs of low-altitude economy, address the pain points within the industry with leading battery products, guide the industry specifications by standard formulation, empower OEMs with a full-stack energy solution, and promote the implementation of low-altitude battery swapping and charging network and full life-cycle system by ecosystem co-construction, fully supporting the large-scale and commercialization development of the eVTOL industry and contributing core energy strength to the China's low-altitude economy as it advances toward global leadership.

In terms of the robot market, the Group will capture the industry development opportunities, rely on its advanced electrochemistry and system integration technology, focus on the robot-specific energy solutions with high power density, enhanced safety, long life and light weight, deepen its synergy with the leading OEMs, and continuously improve its product competitiveness and expand its market coverage, so as to proactively build the energy capacity targeting the next generation of intelligent equipment.

Comprehensively promoting zero-carbon technology and AI intelligent development

The Group will deeply advance the transition of the energy structure and improvement in energy efficiency, and effectively increasing the percentage of clean energy consumption. The Group will also pursue the goals of “zero-carbon technology”, “ecological synergy” and “systematic innovation”, continuously develop excellent green low-carbon products and solutions, as well as deploy new energy systems such as zero-carbon industrial parks and zero-carbon cities.

Looking forward, the Group will focus on the “AI + Energy Strategy” to drive AI from being an efficiency enhancement tool to gradually becoming a new engine for technological innovation and industrial upgrading, and accelerate the construction of a new capability system characterized by “AI-driven R&D, AI-driven manufacturing, and AI-driven operations”. (1) In terms of innovation, the Group will explore the integration of AI with material science, computational simulation, and product design to advance R&D to “intelligent exploration”, accelerating breakthroughs in new materials, new systems, and new products; (2) In terms of manufacturing, the Group will integrate AI, industrial big data, and digital twins to advance manufacturing from “automated production” to “autonomous perception, intelligent decision-making, and continuous optimization”, thereby building a higher-quality, higher-efficiency, and more resilient advanced manufacturing system; (3) In terms of operation, the Group will promote the deep integration of enterprise data and intelligent agents to advance management from “data visibility” to “intelligent insights and assisted decision-making”.

Simultaneously, the Group will continuously consolidate foundational capabilities such as data, computing power, models, and intelligent agents, to gradually build a sustainably evolving intelligent foundation for the enterprise. By leveraging digital and intelligent transformation to drive the upgrading of innovation paradigms, manufacturing models, and operating methods, it will forge new advantages for the Group in facing the future competition in the energy industry.

The Group will boost industry innovation through technological innovation, work with partners along the upstream and downstream of the value chain in a concerted effort to build a clean, low-carbon, safe and efficient energy system, making contributions to the development of global climate governance and energy civilization.

IV. Financial Review

Overview

During the Reporting Period, the revenue of the Group increased from RMB16,418.88 million for the six months ended 30 June 2025 to RMB27,084.37 million for the six months ended 30 June 2026, representing an increase of 65.0%; the Group’s profit for the period increased from RMB752.99 million for the six months ended 30 June 2025 to RMB1,522.77 million for the six months ended 30 June 2026, representing an increase of 102.2%; the basic earnings per share of the Group increased from RMB0.2629 for the six months ended 30 June 2025 to RMB0.5276 for the six months ended 30 June 2026, representing an increase of 100.7%.

Financial indicators

The key financial indicators of the Group are set out as follows:

Financial indicator	For the six months ended 30 June (unaudited)	
	2026	2025
Net sales margin (%)	5.6%	4.6%

The net sales margin of the Group increased by 1.0 percentage point from 4.6% for the six months ended 30 June 2025 to 5.6% for the six months ended 30 June 2026.

Revenue structure

During the Reporting Period, the Group generated revenue from the sales of EV batteries, ESS products and other related products. The revenue of the Group increased from RMB16,418.88 million for the six months ended 30 June 2025 to RMB27,084.37 million for the six months ended 30 June 2026, representing an increase of 65.0%. The increase was mainly attributable to the Group’s expansion of the customer base and new application scenarios, as well as the continued ramp-up of new products in passenger vehicles, commercial vehicles, energy storage and other applications, resulting in sustained growth in business scale.

1) Revenue by product

Items	For the six months ended 30 June (unaudited)			
	2026		2025	
	Revenue (RMB'000)	Percentage of revenue (%)	Revenue (RMB'000)	Percentage of revenue (%)
EV batteries	16,505,781	60.9	10,662,346	64.9
ESS products and others	10,578,586	39.1	5,756,532	35.1
Total	27,084,367	100.0	16,418,878	100.0

During the Reporting Period, the revenue generated from the sales of EV batteries of the Group increased by 54.8% from RMB10,662.35 million for the six months ended 30 June 2025 to RMB16,505.78 million for the six months ended 30 June 2026. The year-on-year increase in the revenue generated from the sales of EV batteries was mainly attributable to the rapid growth in sales volume.

During the Reporting Period, the revenue generated from the ESS products and others of the Group increased by 83.8% from RMB5,756.53 million for the six months ended 30 June 2025 to RMB10,578.59 million for the six months ended 30 June 2026. The strong increase was mainly due to the substantial increase in shipment volume attributable to the Group's continuous expansion in the ESS products business.

Management Discussion and Analysis

2) Revenue by geographical location of product delivery

Items	For the six months ended 30 June (unaudited)			
	2026		2025	
	Revenue (RMB'000)	Percentage of revenue (%)	Revenue (RMB'000)	Percentage of revenue (%)
Chinese Mainland	25,899,786	95.6	16,092,451	98.0
Overseas regions	1,184,581	4.4	326,427	2.0
Total	27,084,367	100.0	16,418,878	100.0

During the Reporting Period, the Group's revenue from Chinese Mainland increased by 60.9% from RMB16,092.45 million for the six months ended 30 June 2025 to RMB25,899.79 million for the six months ended 30 June 2026. During the Reporting Period, the Group's revenue from overseas regions increased by 262.9% from RMB326.43 million for the six months ended 30 June 2025 to RMB1,184.58 million for the six months ended 30 June 2026. The overall growth in revenue from Chinese Mainland and overseas regions was primarily attributable to the Group's expansion of the customer base and new application scenarios, as well as the continued ramp-up of new products in passenger vehicles, commercial vehicles, energy storage and other applications, resulting in sustained growth in business scale.

Financial position

1) Assets

The total assets of the Group increased from RMB148,555.13 million as at 31 December 2025 to RMB169,048.38 million as at 30 June 2026, representing an increase of 13.8%, among which, non-current assets increased from RMB101,037.64 million as at 31 December 2025 to RMB114,075.87 million as at 30 June 2026, representing an increase of 12.9%. Such increase was mainly due to the additional property, plant and equipment as the Group continued to invest in new production base projects and existing projects under construction. Current assets increased from RMB47,517.49 million as at 31 December 2025 to RMB54,972.51 million as at 30 June 2026, representing an increase of 15.7%. Such growth was mainly due to an increase in inventories driven by the continued expansion of the Group's business.

2) Liabilities

The total liabilities of the Group increased from RMB95,098.52 million as at 31 December 2025 to RMB110,966.63 million as at 30 June 2026, representing an increase of 16.7%, among which, current liabilities increased from RMB60,290.30 million as at 31 December 2025 to RMB70,609.69 million as at 30 June 2026, representing an increase of 17.1%. Such increase was mainly due to the increase in trade financing, trade and bills payables, etc., as the Group continued to grow its business scale. Non-current liabilities increased from RMB34,808.22 million as at 31 December 2025 to RMB40,356.94 million as at 30 June 2026, representing an increase of 15.9%. Such increase was mainly due to the increase in syndicated borrowings for projects and bond payables to meet capital requirements for significant projects.

LIQUIDITY AND FINANCIAL RESOURCES

The operating cash inflow of the Group for the six months ended 30 June 2026 amounted to RMB2,863.60 million, representing an increase of RMB305.61 million as compared to RMB2,557.99 million for the six months ended 30 June 2025, which was mainly attributable to the sustained business growth and increase in profit of the Group.

The bank and cash balances (including pledged and restricted bank deposits) of the Group as at 30 June 2026 were approximately RMB13,165.76 million (31 December 2025: RMB12,190.89 million).

The total borrowings of the Group as at 30 June 2026, including all bank loans and bond payables, amounted to approximately RMB67,551.16 million (31 December 2025: RMB57,266.59 million). The repayment terms of the bank loans and bond payables are as follows: approximately RMB30,094.96 million are due within one year and approximately RMB37,456.20 million are due after one year.

The Group had sufficient liquidity to meet the requirements of its daily liquidity management, repayment of debts due and capital expenditure.

Capital structure

The financial management department under the Group is responsible for its financial risk management, aiming to ensure that the liquidity structure of the assets, liabilities and other commitments of the Group could meet its funding needs on an ongoing basis.

The borrowings of the Group were mainly settled in Renminbi, while its cash and cash equivalents were mainly held in Renminbi, U.S. dollars, Euro, Thailand baht and Hong Kong dollars. The Group planned to maintain an appropriate portfolio of equity and debt during the period to ensure an effective capital structure. As at 30 June 2026, the outstanding loans of the Group were RMB-denominated loans with approximately 19.9% of these outstanding loans bearing interest at fixed rates and the remainder at floating rates.

Management Discussion and Analysis

The Group monitored the capital structure by using the liability-to-asset ratio (i.e. total liabilities divided by total assets) and the debt-to-equity ratio (i.e. net debt divided by equity), with its policies to maintain financial stability and support the sustainable, healthy and rapid development of the Group's business. Net debt includes bond payables, lease liabilities, interest-bearing bank and other borrowings and financial guarantee and is net of cash and cash equivalents, with equity being total equity. The liability-to-asset ratio of the Group as at 30 June 2026 was 65.6% (31 December 2025: 64.0%), and the debt-to-equity ratio was 101.0% (31 December 2025: 91.3%). The increase in the liability-to-asset ratio and the debt-to-equity ratio was mainly due to the increased bank borrowings to address the funding needs for the Group's sustainable business growth and investment in significant projects. The Group has maintained its financial stability amidst rapid business development.

Foreign exchange risk

The business operations of our Group are principally located in Chinese Mainland and most of its transactions are conducted in Renminbi. Except for certain bank balances which are denominated in U.S. dollars, Euro, Thailand baht, Hong Kong dollars and other foreign currencies, most of the assets and liabilities are denominated in Renminbi, therefore, the Group's foreign exchange risk is minimal. During the Reporting Period, the Group did not experience any material difficulties or impact on its operations or liquidity as a result of fluctuations in currency exchange rates. The Group believes that the Group will have sufficient foreign currencies to meet its foreign exchange needs and will take effective measures to prevent foreign exchange risks.

Capital expenditure

During the Reporting Period, the capital expenditures of the Group for the six months ended 30 June 2026 amounted to RMB15,820.01 million (for the six months ended 30 June 2025: RMB7,417.70 million), which were mainly used for the construction of production facilities and the upgrade of existing machinery and equipment. The capital expenditures of the Group were mainly funded by the Group's own funds, bank borrowings, issuance of bonds as well as cash inflow from the operating activities.

Capital commitments

During the Reporting Period, the capital commitments of the Group were mainly related to the acquisition of property, plant and equipment. The total of capital expenditures contracted but not incurred as at 30 June 2026 was RMB24,076.71 million (31 December 2025: RMB11,296.96 million).

Restricted assets

As at 30 June 2026, the Group had restricted assets with a total carrying amount of RMB23,376.94 million for obtaining bank loans and other bank facilities. These assets include pledged and restricted bank deposits of RMB2,830.83 million, other financial assets of RMB951.60 million, property, plant and equipment of RMB18,471.42 million and right-of-use assets of RMB1,123.09 million.

Significant investments held

As of 30 June 2026, the Group did not hold any significant investments.

Future plans for significant investments and capital assets

As of 30 June 2026, the Group did not have any plans for significant external investments and capital assets.

Material acquisitions and disposals of subsidiaries and associates

During the Reporting Period, the Group had no material acquisitions and disposals of subsidiaries and associates.

Contingent liabilities

The Group had no material contingent liabilities as at 30 June 2026.

CHANGE OF AUDITOR

On 9 June 2026, upon consideration and approval at the 2025 annual general meeting, Rongcheng (Hong Kong) CPA Limited (容誠(香港)會計師事務所有限公司) was appointed as the auditor for H shares of the Company (the “H Shares”) for 2026. The term shall commence from the conclusion of the 2025 annual general meeting of the Company until the conclusion of the next annual general meeting of the Company. For details, please refer to the announcements of the Company dated 13 May 2026 and 9 June 2026, and the circular dated 18 May 2026.

Corporate Governance and Other Information

Compliance with the Corporate Governance Code

The Group is committed to maintaining a high standard of corporate governance and strives to comply with the code provisions (the “**Code Provisions**”) as set out in Part 2 of the Corporate Governance Code (the “**CG Code**”) in Appendix C1 to the Listing Rules.

During the Reporting Period, the Company had complied with all applicable Code Provisions of the CG Code, save for the deviation from Code Provision C.2.1 of the CG Code, which stipulates that the roles of chairman and general manager should be separate and should not be performed by the same individual.

Liu Jingyu is the chairwoman and general manager of the Company. The Directors believe that vesting the roles of both chairwoman and general manager in the same person is beneficial to ensure consistent leadership within the Group and enable the Group to formulate overall strategic planning more effectively and efficiently. The Directors also believe that the current arrangement will not impair the balance of duties and authorities and the structure will enable the Company to make decisions and implement them in a timely and effective manner. Under the leadership of Liu Jingyu, the Board works effectively and performs its responsibilities to discuss all important and appropriate issues in a timely manner. In addition, as all major decisions are made in consultation with members of the Board and the relevant Board committees, and there are three independent non-executive Directors on the Board offering independent views, the Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers within the Board. The Board shall nevertheless review the structure and composition of the Board from time to time in light of prevailing circumstances, to maintain a high standard of corporate governance practices of the Company.

The Board will continue to review the effectiveness of the Company’s governance structure to assess whether it is necessary to separate the responsibilities of the chairman and general manager.

Compliance with the Model Code for Securities Transactions by Directors and Supervisors

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules as its code of conduct regarding securities transactions of the Company by the Directors and supervisors. Having made specific enquiries to all the Directors and supervisors, the Directors and supervisors confirmed that they have complied with the Model Code during the Reporting Period.

Audit Committee Reviews Interim Results

The Company has established the Audit Committee (the “**Audit Committee**”) with written terms of reference in compliance with Rules 3.21 and 3.22 of the Listing Rules and Code Provision D.3.3 of the CG Code. The Audit Committee consists of three independent non-executive Directors including Dr. Wang Susheng, Dr. Chen Zetong, and Dr. Xiao Wen and is currently chaired by Dr. Wang Susheng with appropriate professional qualifications as required under Rules 3.10(2) and 3.21 of the Listing Rules.

The Audit Committee has reviewed the accounting policies adopted by the Group. The Audit Committee has also discussed matters relating to risk management, internal control, review of the appointment of auditors, auditors’ remuneration and financial reporting. The Audit Committee has reviewed and agreed on the unaudited interim condensed consolidated financial information for the Reporting Period.

Employees and Remuneration Policy

The Company upholds the core values of “sincerity, efficiency and win-win cooperation”, thoroughly implements “Culture and Talent Strategy”, as well as devotes itself to respecting and cultivating talents, providing a development platform for willing and capable employees, and effectively and proactively performing social responsibilities. The Company has established a comprehensive remuneration and benefit management system, and has built a remuneration and benefit system featuring both external competitiveness and internal fairness. Furthermore, the Company comprehensively assesses the employees’ abilities and development potential through a transparent and fair promotion mechanism in combination with the employees’ values, performance, competency and potential for promotion, achieving the collaborative matching between the talents and the Company. The Company has implemented a salary adjustment system that is externally competitive, internally fair, and individually balanced to maximize the potential of the team and individuals. The Company continues to optimize a hierarchical and classified talent incentive system, implements differentiated incentive strategies for different employee categories, constantly enhancing their sense of belonging, accomplishment and honor and achieving mutual growth of the employees and the Company. As of 30 June 2026, the total number of employees of the Group was 14,296.

Purchase, Sale or Redemption of Listed Securities of the Company

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company’s listed securities (including sale of treasury shares as defined in the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”)). As of the end of the Reporting Period, the Company did not hold treasury shares.

Proposed implementation of H Share full circulation by the Company

On 5 February 2026, the Board of the Company has considered and approved the proposed implementation of the conversion of 207,102,914 Domestic Shares of the Company held by certain Shareholders of the Company into H Share of the Company (the “**H Share Full Circulation**”), and has submitted the filing application documents to the China Securities Regulatory Commission for the H Share Full Circulation in February 2026. The Company will make further announcement(s) on the progress of the H Share Full Circulation and the conversion and listing in accordance with the requirements of the Listing Rules. For details, please refer to the announcement of the Company dated 5 February 2026.

Interim Dividend

The Board recommends the payment of an interim dividend for the six months ended 30 June 2026. Based on the total share capital of the Company as at the record date (the “**Record Date**”) determined for the implementation of the 2026 interim profit distribution plan (being 1,772,301,858 shares as at the date of this announcement), a cash dividend of RMB0.6 (tax inclusive) per 10 shares of the Company is proposed to be distributed to all Shareholders, amounting to an aggregate cash dividend of approximately RMB106,338 thousand (the “**2026 Interim Dividend**”). The 2026 Interim Dividend will be denominated and declared in RMB, paid in RMB to the holders of Domestic Shares, and paid in Hong Kong dollars to the H shareholders of the Company (the “**H Shareholders**”). The actual amount of the proposed interim dividend for H Shares distributed in Hong Kong dollars shall be converted based on the average benchmark exchange rate of RMB to Hong Kong dollars as announced by the People’s Bank of China for the five business days prior to the extraordinary general meeting (the “**EGM**”) held by the Company to consider and approve the distribution of the 2026 Interim Dividend. All treasury shares held by the Company (if any) are not entitled to the 2026 Interim Dividend.

Corporate Governance and Other Information

The 2026 Interim Dividend is subject to approval by the Shareholders of the Company at the EGM. The Company will separately publish an announcement containing the information of the Record Date, book closure dates and distribution date for the dividend distribution to the Shareholders according to relevant laws and regulations, the Hong Kong Listing Rules and the Articles of Association once such dates are determined by the Company.

Events After the Period

After due and careful consideration, our Directors confirm that, there has been no material adverse change in financial or trading position or prospects of the Company since 30 June 2026 to the date of this announcement.

Legal Proceedings and Compliance

The Group may be involved in various legal proceedings, arbitrations or litigations in the ordinary course of business from time to time. During the Reporting Period, the Group was not involved in any legal proceedings, arbitration or litigation which, in our opinion, would have a material adverse effect on the ordinary business, financial condition or results of operations and, to our knowledge, there is no risk of any such legal proceedings, arbitrations or administrative litigations.

Change of Particulars of Directors, Supervisors and Senior Management

During the six months ended 30 June 2026 and up to the date of this report, there has been no change in the information which was required to be disclosed by the Directors, Supervisors and members of the senior management pursuant to Rule 13.51B (1) of the Listing Rules.

Transaction, Arrangement or Contract of Significance

Save as disclosed in this report, at any time during the six months ended 30 June 2026, no transaction, arrangement or contract of significance, to which the Company, or any of its subsidiaries was a party and in which a Director, a Supervisor or any entity in connection with any Director or Supervisor had a material interest, whether directly or indirectly, subsisted at the end of the period or at any time during the period.

Directors, Supervisors and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures of the Company and Its Associated Corporations

As at 30 June 2026, the long positions and short positions in Shares, underlying Shares or debentures of our Company or any associated corporation (within the meaning of Part XV of the SFO) our Directors, Supervisors or chief executive of our Company have or are taken or deemed to have (a) which shall be notified to us and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO; or (b) which will be required pursuant to section 352 of the SFO, to be recorded in the register referred to therein; or (c) which shall be required to be notified to us and the Stock Exchange pursuant to the Model Code (for this purpose, the relevant provisions of the SFO will be interpreted as if they applied to the Supervisors) are as follows:

Name of Directors, Supervisors or chief executive	Position	Nature of interests	Class of shares	Number of shares held ⁽¹⁾	Percentage of shareholdings in respective class of share capital ⁽²⁾	Percentage of shareholdings in the total share capital ⁽³⁾
Liu Jingyu	Executive Director	Beneficial owner	Domestic Shares	3,548,791	0.35%	0.20%
Dai Ying	Executive Director	Beneficial owner	Domestic Shares	1,196,820	0.12%	0.07%

Notes:

- (1) All the interests above represent long positions.
- (2) The percentages are calculated based on the Company's total number in the respective class of shares as at 30 June 2026 (i.e. 1,010,802,463 Domestic Shares and 761,499,395 H Shares).
- (3) The percentages are calculated based on the Company's total number of the issued shares of the Company, being 1,772,301,858 shares, as at 30 June 2026.

Save as disclosed above, as at 30 June 2026, none of our Directors, Supervisors or chief executive of our Company had or was taken or deemed to have the long positions and short positions in Shares, underlying Shares or debentures of our Company or any associated corporation (within the meaning of Part XV of the SFO) (a) which shall be notified to us and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO; or (b) which will be required pursuant to section 352 of the SFO, to be recorded in the register referred to therein; or (c) which shall be required to be notified to us and the Stock Exchange pursuant to the Model Code (for this purpose, the relevant provisions of the SFO will be interpreted as if they applied to the Supervisors).

Interests and Short Positions of Major Shareholders and Other Persons in the Shares and Underlying Shares of the Company

As at 30 June 2026, to the best knowledge of the Directors, the following persons (other than Directors, Supervisors or the chief executive of the Company) had the interests or short positions in the Shares or underlying Shares which shall be notified to us and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO or which will be required to be recorded in the register required to be kept by the Company under section 336 of the SFO:

Name of Shareholder	Nature of interests	Class of shares	Number of shares held ⁽¹⁾	Percentage of Shareholdings in respective class of share capital ⁽²⁾	Percentage of shareholdings in the total share capital ⁽³⁾
Changzhou Jinsha Technology Investment Co., Ltd. ("Jinsha Investment") ⁽⁷⁾	Beneficial owner	Domestic Shares	172,255,431(L)	17.04%(L)	9.72%(L)
	Interest in controlled corporation	Domestic Shares	8,642,400(L)	0.86%(L)	0.49%(L)
	Beneficial owner	H Shares	79,874,850(L)	10.49%(L)	4.51%(L)
Changzhou Huake Engineering Construction Co., Ltd. ("Huake Engineering") ⁽⁷⁾	Beneficial owner	H Shares	55,897,277(L)	7.34%(L)	3.15%(L)
Changzhou Huake Technology Investment Co., Ltd. ("Huake Investment") ⁽⁷⁾	Beneficial owner	Domestic Shares	77,785,163(L)	7.70%(L)	4.39%(L)
Jiangsu Jintan Hualuogeng Technology Industry Development Co., Ltd. ("Jintan Hualuogeng") ^{(4) & (7)}	Interest in controlled corporation	Domestic Shares	120,546,199(L)	11.93%(L)	6.80%(L)
	Interest in controlled corporation	H Shares	55,897,277(L)	7.34%(L)	3.15%(L)
Jiangsu Jintan Investment Holding Co., Ltd. ("Jintan Holding") ^{(5) & (6) & (7)}	Interest in controlled corporation	Domestic Shares	301,444,030(L)	29.82%(L)	17.01%(L)
	Others	Domestic Shares	24,000,000(L)	2.37%(L)	1.35%(L)
	Interest in controlled corporation	H Shares	135,772,127(L)	17.83%(L)	7.66%(L)
Xiamen Lihang Equity Investment Management Co., Ltd. ⁽⁸⁾	Interest in controlled corporation	Domestic Shares	99,306,299(L)	9.82%(L)	5.60%(L)
	Interest in controlled corporation	H Shares	42,559,842(L)	5.59%(L)	2.40%(L)
Xiamen Lihang Jinzhi Equity Investment Partnership (Limited Partnership) ("Lihang Jinzhi") ⁽⁸⁾	Beneficial owner	Domestic Shares	99,306,299(L)	9.82%(L)	5.60%(L)
	Beneficial owner	H Shares	42,559,842(L)	5.59%(L)	2.40%(L)

Corporate Governance and Other Information

Name of Shareholder	Nature of interests	Class of shares	Number of shares held ⁽¹⁾	Percentage of Shareholdings in respective class of share capital ⁽²⁾	Percentage of shareholdings in the total share capital ⁽³⁾
Xiamen Industrial Investment Co., Ltd., ("Xiamen Industrial Investment") ⁽⁹⁾	Beneficial owner	Domestic Shares	26,306,305(L)	2.60%(L)	1.48%(L)
	Interest in controlled corporation	Domestic Shares	99,306,299(L)	9.82%(L)	5.60%(L)
	Interest in controlled corporation	H Shares	42,559,842(L)	5.59%(L)	2.40%(L)
	Beneficial owner	H Shares	7,218,430(L)	0.95%(L)	0.41%(L)
Xiamen Jinyuan Investment Group Co., Ltd. ("Jinyuan Investment") ⁽⁹⁾	Beneficial owner	Domestic Shares	26,306,305(L)	2.60%(L)	1.48%(L)
	Interest in controlled corporation	Domestic Shares	149,612,604(L)	14.80%(L)	8.44%(L)
	Beneficial owner	H Shares	11,274,130(L)	1.48%(L)	0.64%(L)
	Interest in controlled corporation	H Shares	49,778,272(L)	6.54%(L)	2.81%(L)
Sichuan Chengfei Jicheng Technology Co., Ltd. ("Chengfei Jicheng") ⁽¹⁰⁾	Beneficial owner	Domestic Shares	105,802,107(L)	10.47%(L)	5.97%(L)
	Beneficial owner	H Shares	45,343,760(L)	5.95%(L)	2.56%(L)
Aviation Industry Corporation of China Limited ("AVIC") ⁽¹⁰⁾	Interest in controlled corporation	Domestic Shares	116,992,304(L)	11.57%(L)	6.60%(L)
	Interest in controlled corporation	H Shares	45,343,760(L)	5.95%(L)	2.56%(L)
China Insurance Investment Company Ltd	Interest in controlled corporation	Domestic Shares	80,177,982(L)	7.93%(L)	4.52%(L)
China Insurance Investment (Shenzhen) Advanced Manufacturing Investment Partnership (Limited Partnership) ⁽¹¹⁾	Beneficial owner	Domestic Shares	52,043,316(L)	5.15%(L)	2.94%(L)

Corporate Governance and Other Information

Notes:

- (1) (L), (S) and (P) represent long position, short position and lending pool respectively.
- (2) The percentages are calculated based on the Company's total number in the respective class of shares as at 30 June 2026 (i.e. 1,010,802,463 Domestic Shares and 761,499,395 H Shares).
- (3) The percentages are calculated based on the Company's total number of the issued shares as at 30 June 2026 (i.e. 1,772,301,858 shares).
- (4) Each of Huake Engineering and Huake Investment is wholly owned by Jintan Hualuogeng. Jintan Hualuogeng is deemed to be interested in the Shares held by each of Huake Engineering and Huake Investment under the SFO.
- (5) Jinsha Investment is wholly owned by Jintan Holding. Jintan Hualuogeng is wholly owned by Jintan Holding. Jintan Holding is a state-owned enterprise and controlled by the Government of Jintan District. Jintan Holding is deemed to be interested in the Shares held by each of Jinsha Investment, Huake Engineering and Huake Investment under the SFO.
- (6) The investment by Jintan International in our Company was made in accordance with the instructions of Jintan Holding and Jintan International exercises its voting rights in our Company in accordance with the instructions of Jintan Holding.
- (7) Jinsha Investment, Huake Engineering, Huake Investment, Jintan International, Changzhou Changjin New Energy Partnership (Limited Partnership), Jintan Hualuogeng and Jintan Holding are a group of largest Shareholders and directly or indirectly control an aggregate of approximately 26.02% of our Company's voting rights.
- (8) Lihang Jinzhi is a limited partnership established under the laws of the PRC with Xiamen Lihang Equity Investment Management Co., Ltd.* (廈門鯉航股權投資管理有限公司) being its general partner and Xiamen Industrial Investment being its limited partner. According to the partnership agreement of Lihang Jinzhi which provides, among other things, that the investment decision committee of Lihang Jinzhi shall comprise three members, of which Xiamen Industrial Investment shall be entitled to nominate two members, and Xiamen Industrial Investment exercises de facto control of Lihang Jinzhi. As such, Xiamen Industrial Investment is deemed to be interested in the Shares held by Lihang Jinzhi under the SFO. Xiamen Industrial Investment directly owns approximately 1.89% interests in our Company and therefore Xiamen Industrial Investment directly and indirectly controls an aggregate of approximately 9.9% of our Company's voting rights.
- (9) Xiamen Industrial Investment is a wholly owned subsidiary of Jinyuan Investment and as such Jinyuan Investment is deemed to be interested in all the Shares held by Lihang Jinzhi and Xiamen Industrial Investment under the SFO. Moreover, Xiamen Jinli No. 2 Equity Investment Partnership (Limited Partnership) ("Xiamen Jinli No. 2") owns approximately 1.35% interests in our Company. Xiamen Jinli No. 2 is a limited partnership with Xiamen City Jinyuan Equity Investment Co., Ltd* (廈門市金圓股權投資有限公司) being its general partner. Xiamen City Jinyuan Equity Investment Co., Ltd* is ultimately controlled by Jinyuan Investment. As such, Jinyuan Investment is also deemed to be interested in the Shares held by Xiamen Jinli No. 2 under the SFO. Jinyuan Investment directly owns approximately 2.12% interests in our Company and therefore Jinyuan Investment directly and indirectly controls an aggregate of approximately 13.37% of our Company's voting rights.
- (10) Chengfei Jicheng is a joint stock limited company whose shares are listed on the Shenzhen Stock Exchange (Stock Code: 002190) and ultimately controlled by AVIC. As such, AVIC is deemed to be interested in the Shares held by Chengfei Jicheng under the SFO. Moreover, each of Missile Academy and Hongdu Airline owns approximately 0.55% and 0.08% interests in our Company respectively, and each of the above companies is ultimately controlled by AVIC, which is also deemed to be interested in the Shares held by such companies under the SFO. Therefore, AVIC indirectly controls an aggregate of approximately 9.16% of our Company's voting rights.
- (11) General partners of China Insurance Investment (Shenzhen) Advanced Manufacturing Investment Partnership (Limited Partnership), China Insurance Investment No. 1 (Shenzhen) New Energy Automobile Industry Investment Partnership (Limited Partnership) and China Insurance Investment (Shenzhen) Strategic Emerging Industry Investment Partnership (Limited Partnership) are all ultimately managed and controlled by China Insurance Investment Company Ltd. As such, China Insurance Investment Company Ltd is deemed to be interested in the Shares of the Company held by each of China Insurance Investment (Shenzhen) Advanced Manufacturing Investment Partnership (Limited Partners), China Insurance Investment No. 1 (Shenzhen) New Energy Automobile Industry Investment Partnership (Limited Partnership) and China Insurance Investment (Shenzhen) Strategic Emerging Industry Investment Partnership (Limited Partnership) under the SFO.

Pursuant to section 336 of the SFO, shareholders are required to submit disclosure of interest forms if certain conditions are fulfilled. In the event of a change in a shareholder's shareholding in the Company, it is not necessary for the shareholder to notify the Company and the Stock Exchange unless certain conditions have been fulfilled, so the shareholder's latest shareholding in the Company may differ from the shareholding submitted to the Stock Exchange.

Save as disclosed above, as at 30 June 2026, the Directors were not aware of any persons (other than the Directors, Supervisors or chief executive of the Company) who had an interest or short position in the Shares or underlying Shares which were required to be disclosed to the Company and the Stock Exchange under Divisions 2 and 3 of Part XV of the SFO, or to be recorded in the register required to be kept by the Company under section 336 of the SFO.

Directors' and Supervisors' Rights to Acquire Shares or Debentures

Save as disclosed in this report, at no time during the Reporting Period was the Company or any of its subsidiaries or holding companies or any subsidiaries of the Company's holding companies, a party to any arrangement that would enable Directors or Supervisors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors or the Supervisors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

Condensed Consolidated Statement of Profit or Loss

For the six months ended 30 June 2026

	Notes	Unaudited Six months ended 30 June	
		2026 RMB'000	2025 RMB'000
Revenue	6	27,084,367	16,418,878
Cost of sales		(22,557,359)	(13,539,998)
Gross profit		4,527,008	2,878,880
Investment and other income	7	131,850	160,942
Other losses, net	8	(378,295)	(121,384)
Selling expenses		(466,483)	(368,568)
Administrative expenses		(599,503)	(500,062)
Research and development expenses		(1,112,656)	(859,670)
Reversal of impairment losses/(impairment losses) on trade and bills receivables, net		1,291	(19,017)
Impairment losses on prepayments, deposits and other receivables, net		(6,356)	(4,523)
Profit from operations		2,096,856	1,166,598
Finance costs		(512,151)	(383,121)
Share of profits of associates		4,618	515
Profit before tax		1,589,323	783,992
Income tax expense	9	(66,550)	(31,005)
Profit for the period	10	1,522,773	752,987
Attributable to:			
Owners of the Company		935,106	465,957
Non-controlling interests		587,667	287,030
		1,522,773	752,987
Earnings per share (expressed in RMB per share)	12		
Basic		0.5276	0.2629
Diluted		0.5276	0.2629

Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended 30 June 2026

	Unaudited	
	Six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
Profit for the period	<u>1,522,773</u>	<u>752,987</u>
Other comprehensive (expense)/income:		
<i>Item that will not be reclassified to profit or loss:</i>		
Fair value changes of equity instruments at fair value through other comprehensive income ("FVTOCI")	(52,899)	7,147
<i>Item that may be reclassified to profit or loss:</i>		
Exchange differences on translating foreign operations	<u>(37,412)</u>	<u>(2,849)</u>
Other comprehensive (expense)/income for the period, net of tax	<u>(90,311)</u>	<u>4,298</u>
Total comprehensive income for the period	<u>1,432,462</u>	<u>757,285</u>
Attributable to:		
Owners of the Company	844,795	470,255
Non-controlling interests	<u>587,667</u>	<u>287,030</u>
	<u>1,432,462</u>	<u>757,285</u>

Condensed Consolidated Statement of Financial Position

At 30 June 2026

		Unaudited 30 June 2026 RMB'000	Audited 31 December 2025 RMB'000
	Notes		
Non-current assets			
Property, plant and equipment	13	103,382,896	91,803,586
Right-of-use assets	14	2,738,609	2,469,276
Goodwill		137,956	137,956
Intangible assets	15	2,095,016	2,118,814
Investments in associates		356,472	359,959
Other financial assets		2,579,467	2,241,924
Deposits paid for acquisition of property, plant and equipment		1,911,569	1,142,603
Deferred tax assets		873,885	763,521
		<u>114,075,870</u>	<u>101,037,639</u>
Current assets			
Inventories		12,832,209	7,163,551
Trade and bills receivables	16	15,724,839	14,964,655
Prepayments, deposits and other receivables		11,070,892	8,175,971
Amounts due from related parties	17	24,165	–
Other financial assets		2,149,462	5,019,239
Current tax assets		5,183	3,186
Pledged bank deposits		2,815,328	2,552,680
Restricted bank balances		15,501	508
Bank and cash balances		10,334,934	9,637,699
		<u>54,972,513</u>	<u>47,517,489</u>
Current liabilities			
Trade and bills payables	18	30,241,725	27,036,648
Accruals and other payables		7,262,263	6,866,909
Contract liabilities		2,005,077	329,736
Bond payables		26,478	11,441
Amounts due to related parties	17	42,867	25,658
Lease liabilities		402,375	385,519
Bank borrowings		30,068,477	25,108,122
Provisions		356,407	311,608
Financial guarantee		143,567	143,567
Current tax liabilities		60,453	71,092
		<u>70,609,689</u>	<u>60,290,300</u>
Net current liabilities		<u>(15,637,176)</u>	<u>(12,772,811)</u>
Total assets less current liabilities		<u>98,438,694</u>	<u>88,264,828</u>

Condensed Consolidated Statement of Financial Position

At 30 June 2026

		Unaudited 30 June 2026 RMB'000	Audited 31 December 2025 RMB'000
	Notes		
Non-current liabilities			
Bond payables		3,200,000	1,900,000
Deferred income		91,149	338,124
Lease liabilities		874,215	648,596
Bank borrowings		34,256,204	30,247,028
Provisions		1,718,572	1,520,911
Deferred tax liabilities		216,802	153,560
		<u>40,356,942</u>	<u>34,808,219</u>
NET ASSETS		<u>58,081,752</u>	<u>53,456,609</u>
Capital and reserves			
Equity attributable to owners of the Company			
Share capital	20	1,772,302	1,772,302
Reserves		<u>35,789,715</u>	<u>34,966,643</u>
		<u>37,562,017</u>	<u>36,738,945</u>
Non-controlling interests		<u>20,519,735</u>	<u>16,717,664</u>
TOTAL EQUITY		<u>58,081,752</u>	<u>53,456,609</u>

Approved by the Board of Directors on 28 August 2026 and are signed on its behalf by:

LIU Jingyu

DAI Ying

Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Attributable to owners of the Company											Non-controlling interests	Total equity
	Share capital/paid-in capital	Capital reserve	Merger reserve	Safety production fund	Contribution from shareholder	Exchange reserve	Put option reserve	Financial assets at FVTOCI	Statutory Reserve	Retained earnings	Total		
	(Note 20)												
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2025 (audited)	1,772,302	32,425,155	8,058	41,214	165,761	(7,396)	(261,157)	(226,443)	-	1,266,350	35,183,844	12,870,081	48,053,925
Total comprehensive income for the period	-	-	-	-	-	(2,849)	-	7,147	-	465,957	470,255	287,030	757,285
Safety production fund	-	-	-	16,707	-	-	-	-	-	(22,167)	(5,460)	5,460	-
Changes in equity for the period	-	-	-	16,707	-	(2,849)	-	7,147	-	443,790	464,795	292,490	757,285
At 30 June 2025 (unaudited)	1,772,302	32,425,155	8,058	57,921	165,761	(10,245)	(261,157)	(219,296)	-	1,710,140	35,648,639	13,162,571	48,811,210
At 1 January 2026 (audited)	1,772,302	32,419,418	8,058	65,340	165,761	(12,094)	(261,157)	(131,418)	38,419	2,674,316	36,738,945	16,717,664	53,456,609
Total comprehensive income for the period	-	-	-	-	-	(37,412)	-	(52,899)	-	935,106	844,795	587,667	1,432,462
Acquisition of non-controlling interests	-	(26,483)	-	1,139	-	-	-	-	-	-	(25,344)	(539,756)	(565,100)
Capital contribution from non-controlling shareholders	-	-	-	-	-	-	-	-	-	-	-	3,787,792	3,787,792
Disposal of equity instrument at FVTOCI	-	-	-	-	-	-	-	29,095	-	(29,095)	-	-	-
Appropriation of statutory reserve	-	-	-	-	-	-	-	-	7,331	(7,331)	-	-	-
Dividend paid	-	-	-	-	-	-	-	-	-	-	-	(30,011)	(30,011)
Safety production fund	-	-	-	(9,710)	-	-	-	-	-	13,331	3,621	(3,621)	-
Changes in equity for the period	-	(26,483)	-	(8,571)	-	(37,412)	-	(23,804)	7,331	912,011	823,072	3,802,071	4,625,143
At 30 June 2026 (unaudited)	1,772,302	32,392,935	8,058	56,769	165,761	(49,506)	(261,157)	(155,222)	45,750	3,586,327	37,562,017	20,519,735	58,081,752

Condensed Consolidated Statement of Cash Flows

For the six months ended 30 June 2026

	Unaudited Six months ended 30 June	
	2026 RMB'000	2025 RMB'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before tax	1,589,323	783,992
Operating profit before working capital changes	5,996,331	3,326,644
Cash generated from operations	2,998,034	2,565,805
Net cash from operating activities	2,863,603	2,557,987
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	82,104	60,558
Dividend received from other financial assets	920	920
Payments of property, plant and equipment	(15,729,199)	(7,058,293)
Proceeds from disposals of property, plant and equipment	310	5,544
Payments of right-of-use assets	(4,392)	(227,453)
Addition of intangible assets	(86,414)	(131,955)
Investment in limited partnership	(467,975)	–
Purchase of other financial assets	(2,772,922)	(2,558,979)
Proceeds from disposal of other financial assets	5,674,977	1,395,000
Purchase of shares of equity securities	(6,908)	–
Increase in amounts due from related parties	(9,009)	(2,400)
Changes in pledged bank deposits	195,842	(14,233)
Net cash used in investing activities	(13,122,666)	(8,531,291)
CASH FLOWS FROM FINANCING ACTIVITIES		
Net proceeds from bank borrowings	5,864,387	5,115,301
Proceeds received under supplier finance arrangements	1,637,661	140,200
Issuance of bonds	1,300,000	500,000
Changes in pledged bank deposits	–	(33,925)
Principal elements of lease payments	(199,452)	(3,630)
Capital contribution from non-controlling interests	3,787,792	–
Acquisition of non-controlling interests	(565,100)	–
Dividend paid to non-controlling interests	(30,011)	–
Interest paid	(787,960)	(538,971)
Net cash from financing activities	11,007,317	5,178,975
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	748,254	(794,329)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	9,637,699	9,058,553
Effect of foreign exchange rate changes	(51,019)	33,325
CASH AND CASH EQUIVALENTS AT END OF PERIOD	10,334,934	8,297,549
ANALYSIS OF THE CASH AND CASH EQUIVALENTS		
Bank and cash balances	10,334,934	8,297,549

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

1. General Information

CALB Group Co., Ltd. (中創新航科技集團股份有限公司) is a joint stock limited company registered in the People's Republic of China ("PRC"). The Company's H shares have been listed on The Stock Exchange of Hong Kong Limited since 6 October 2022. The address of its registered office and its principal place of business is No. 1 Jiangdong Avenue, Jintan District, Changzhou City, Jiangsu Province, the PRC.

The Group have been engaging in the design, research and development, production and sales of EV batteries and ESS products and others.

The condensed financial statements are presented in Renminbi ("RMB"), unless otherwise stated.

2. Basis of Preparation

These condensed financial statements have been prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting" issued by the International Accountant Standards Board (the "IASB") and applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

These condensed financial statements should be read in conjunction with the consolidated financial statements of the Company for the year ended 31 December 2025 ("2025 Annual Report"), which have been prepared in accordance with all applicable IFRS Accounting Standards issued by the IASB. Except as described below, the accounting policies (including the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty) and methods of computation used in the preparation of these condensed financial statements are consistent with those used in the 2025 Annual Report.

3. New and Amended IFRS Accounting Standards

New and amended IFRS Accounting Standards adopted by the Group

The Group has applied the following amendments to IFRS Accounting Standards issued by the IASB, for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2026 for the preparation of the Group's condensed consolidated financial statements.

Amendments to IFRS 9 and IFRS 7

Amendments to IFRS 9 and IFRS 7

Amendments to IFRS Accounting Standards

Contracts Referencing Nature-dependent Electricity

Amendments to the Classification and Measurement of Financial Instruments

Annual Improvements to IFRS Accounting Standards – Volume 11

The application of these amendments to IFRS Accounting Standards has had no material impact to the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

4. Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The following disclosures of fair value measurements use a fair value hierarchy that categorises into three levels the inputs to valuation techniques used to measure fair value:

Level 1 inputs: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.

Level 2 inputs: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 inputs: unobservable inputs for the asset or liability.

The Group's policy is to recognise transfers into and transfers out of any of the three levels as of the date of the event or change in circumstances that caused the transfer.

The following table shows the carrying amounts and fair value of financial assets, including their levels in the fair value hierarchy. Except as disclosed below, the carrying amounts of the Group's financial assets and financial liabilities as reflected in the condensed consolidated statement of financial position approximating their respective fair values.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

4. Fair Value Measurements (Continued)

(a) Disclosure of level in fair value hierarchy:

	Fair value measurements using:			As at
	Level 1	Level 2	Level 3	30 June
	RMB'000	RMB'000	RMB'000	2026
	(unaudited)	(unaudited)	(unaudited)	(unaudited)

Recurring fair value measurements:

Financial assets

Financial assets at FVTOCI

– Certificate of deposits	–	1,567,895	–	1,567,895
– Investments in listed equity securities	215,049	–	–	215,049
– Investments in unlisted equity securities	–	–	490,606	490,606

Financial assets at fair value through profit or loss ("FVTPL")

– Investment in a listed equity security	53,015	–	–	53,015
– Investments in unlisted debt instruments	–	–	1,769,377	1,769,377
– Investments in unlisted equity securities	–	–	43,334	43,334
– Investments in wealth management products	–	589,653	–	589,653

268,064	2,157,548	2,303,317	4,728,929
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Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

4. Fair Value Measurements (Continued)

(a) Disclosure of level in fair value hierarchy: (Continued)

	Fair value measurements using:			As at
	Level 1	Level 2	Level 3	31 December
	RMB'000	RMB'000	RMB'000	2025
	(audited)	(audited)	(audited)	(audited)
Recurring fair value measurements:				
Financial assets				
Financial assets at FVTOCI				
– Certificate of deposits	–	4,484,050	–	4,484,050
– Investments in listed equity securities	342,830	–	–	342,830
– Investments in unlisted equity securities	–	–	500,466	500,466
Financial assets at FVTPL				
– Investment in a listed equity security	78,272	–	–	78,272
– Investments in unlisted debt instruments	–	–	1,304,733	1,304,733
– Investments in unlisted equity securities	–	–	43,334	43,334
– Investments in wealth management products	–	507,478	–	507,478
	<u>421,102</u>	<u>4,991,528</u>	<u>1,848,533</u>	<u>7,261,163</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

4. Fair Value Measurements (Continued)

(b) Reconciliation of assets measured at fair value based on level 3:

	Financial assets at FVTPL –		Financial assets at FVTOCI –	
	Investments in unlisted debt instruments	Investments in unlisted equity securities	Investment in unlisted equity securities	
	RMB'000	RMB'000	RMB'000	2026 Total
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
At 1 January	1,304,733	43,334	500,466	1,848,533
Additions	467,975	–	2,000	469,975
Total losses recognised in profit or loss	(3,331)	–	–	(3,331)
Exchange differences	–	–	(11,860)	(11,860)
At 30 June	<u>1,769,377</u>	<u>43,334</u>	<u>490,606</u>	<u>2,303,317</u>

During the six months ended 30 June 2026 and 30 June 2025, there was no transfer into or out of level 3 fair value measurements.

The total gains or losses recognised in other comprehensive income are presented in fair value changes of equity instruments at FVTOCI in the condensed consolidated statement of profit or loss and other comprehensive income.

The total gains or losses recognised in profit or loss including those for assets held at end of reporting period are presented in other losses, net in the condensed consolidated statement of profit or loss.

4. Fair Value Measurements (Continued)

(c) Disclosure of valuation process used by the Group and valuation techniques and inputs used in fair value measurements:

The Group's financial controller is responsible for the fair value measurements of financial assets and financial liabilities required for financial reporting purposes, including level 2 and level 3 fair value measurements. The financial controller reports directly to the Directors for these fair value measurements. Discussions of valuation processes and results are held between the financial controller and the Directors at least once a year.

For level 2 fair value measurements, specific valuation techniques adopted by the Group to evaluate the financial assets include the annual interest rates for certificate of deposits and net assets value of the investments in wealth management products.

Level 3 fair value measurements

Description	Valuation technique	Unobservable inputs	Effect on fair value for increase of inputs	Fair value	
				30 June 2026	31 December 2025
				RMB'000 (unaudited)	RMB'000 (audited)
Investments in unlisted debt instruments classified as financial assets at FVTPL	Net assets value of underlying investment	Net assets	Increase	1,769,377	1,304,733
Investments in unlisted equity securities classified as financial assets at FVTOCI	Net assets value of underlying investment	Net assets	Increase	302,117	311,977
Investments in an unlisted equity security classified as financial assets at FVTOCI	Market approach	Changes in share price of comparable companies	Increase	188,489	188,489
Investments in unlisted equity securities classified as financial assets at FVTPL	Market approach	Enterprise value to earnings before interest, tax, depreciation and amortisation ratio of comparable companies	Increase	43,334	43,334

There were no changes in the valuation techniques used.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

5. Segment Information

The Group is mainly engaged in the design, research and development, production and sales of EV batteries and ESS products and others in the Chinese Mainland, and all the assets are substantially located in the Chinese Mainland. Accordingly, there is only one single business reportable segment which is regularly reviewed by the chief operating decision maker.

6. Revenue

The Group's operation and main revenue streams are those described in the 2025 Annual Report. The Group's revenue is derived from contracts with customers.

Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or service line for the periods is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Revenue from contracts with customers within the scope of IFRS 15		
Sales of EV batteries	16,505,781	10,662,346
Sales of ESS products and others	10,578,586	5,756,532
	<u>27,084,367</u>	<u>16,418,878</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

6. Revenue (Continued)

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following major product lines and geographical regions:

For the six months ended 30 June	Sales of EV battery		Sales of ESS products and others		Total	
	2026	2025	2026	2025	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)	RMB'000 (unaudited)	RMB'000 (unaudited)	RMB'000 (unaudited)	RMB'000 (unaudited)
Primary geographic markets						
– Chinese Mainland	15,437,845	10,377,173	10,461,941	5,715,278	25,899,786	16,092,451
– Asia	594,263	207,815	21,698	39,396	615,961	247,211
– Europe	468,608	74,770	90,009	1,784	558,617	76,554
– America	5,065	212	845	74	5,910	286
– Others	–	2,376	4,093	–	4,093	2,376
Revenue from external customers	<u>16,505,781</u>	<u>10,662,346</u>	<u>10,578,586</u>	<u>5,756,532</u>	<u>27,084,367</u>	<u>16,418,878</u>
Timing of revenue recognition						
– Products transferred at a point in time	16,505,781	10,662,346	10,285,275	5,718,099	26,791,056	16,380,445
– Services transferred over time	–	–	293,311	38,433	293,311	38,433
Total	<u>16,505,781</u>	<u>10,662,346</u>	<u>10,578,586</u>	<u>5,756,532</u>	<u>27,084,367</u>	<u>16,418,878</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

7. Investment and Other Income

	Six months ended 30 June	
	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)
Interest income on:		
– Bank deposits	44,673	53,052
– Financial assets at FVTOCI	25,138	19,563
Total interest income	69,811	72,615
Government grants and subsidies (note)	21,288	45,358
Value-added tax additional deduction	21,886	34,188
Compensation from suppliers	13,992	1,295
Insurance compensation income	974	6,479
Others	3,899	1,007
	131,850	160,942

Note:

During the six months period ended 30 June 2026 and 2025, the Group recognised government subsidies as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)
Research and development subsidies	6,378	20,834
Subsidies on industry development	13,058	22,745
Others	1,852	1,779
	21,288	45,358

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

7. Investment and Other Income (Continued)

The government subsidies as set out above were received for compensation for or reimbursement of costs or expenses previously incurred and recognised in profit or loss in the current period in which they became receivable. There were no conditions attached to these government grants that were unfulfilled as at the end of the reporting period.

8. Other Losses, Net

	Six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Allowance for inventories	(303,808)	(165,420)
Fair value change in financial assets at FVTPL	(18,051)	3,580
Net foreign exchange (losses)/gains	(56,794)	39,351
Others	358	1,105
	<u>(378,295)</u>	<u>(121,384)</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

9. Income Tax Expense

Income tax expense has been recognised in profit or loss as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)
Current tax – Chinese Mainland		
Provision for the period	(108,772)	(26,359)
Current tax – Others		
Provision for the period	<u>(103)</u>	<u>(107)</u>
	(108,875)	(26,466)
Deferred tax	<u>42,325</u>	<u>(4,539)</u>
	<u>(66,550)</u>	<u>(31,005)</u>

Under the relevant income tax law, the Chinese Mainland subsidiaries are subject to Enterprise Income Tax (“EIT”) at a statutory rate of 25% on their respective taxable income during the periods.

The Company and certain subsidiaries operating in Chinese Mainland were approved to be high and new technology enterprises and were entitled to a reduced EIT rate of 15%. The high and new technology enterprises certificates need to be renewed every three years so as to enable the Company and those subsidiaries to enjoy the reduced EIT rate of 15%.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

10. Profit for the period

The Group's profit for the periods is arrived after charging the following:

	Six months ended 30 June	
	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)
Allowance for inventories	303,808	165,420
Amortisation of intangible assets	119,601	92,543
Cost of inventories sold	22,557,359	13,539,998
Depreciation of property, plant and equipment	3,417,952	1,956,160
Depreciation of right-of-use assets	49,292	30,953
Employee benefit expenses (including Directors' emoluments):		
Salaries, bonus and allowances	1,123,732	686,166
Retirement benefit scheme contribution	94,630	56,735

11. Dividends

On 28 August 2026, the board of directors proposed an interim dividend of RMB0.6 per 10 ordinary shares for the six months ended 30 June 2026. The total amount of dividend is approximately RMB106,338,000 and it is subject to approval by the Company's shareholders at the forthcoming extraordinary general meeting (for the six months ended 30 June 2025: nil).

12. Earnings Per Share

The calculation of the basic earnings per share during the periods is based on the profit for the period attributable to ordinary shareholders of the Company and the number of ordinary shares in issue or deemed to be in issue.

(a) Basic earnings per share

For the six months ended 30 June 2026 and 30 June 2025, the calculation of basic earnings per share is based on the profit for the period attributable to owners of the Company of approximately RMB935,106,000 (unaudited) and RMB465,957,000 (unaudited) respectively and the number of ordinary shares of approximately 1,772,302,000 (unaudited) and 1,772,302,000 (unaudited) in issue during the respective periods.

(b) Diluted earnings per share

No diluted earnings per share was presented as the Company did not have any dilutive potential ordinary shares for both periods.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

13. Property, Plant and Equipment

During the six months ended 30 June 2026, the Group acquired property, plant and equipment of approximately RMB15,450,182,000 (During the six months ended 30 June 2025: RMB6,161,697,000).

14. Right-of-Use Assets

The Group leases various factories and office premises for its operations. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable. During the six months ended 30 June 2026, the Group recognised RMB5,424,000 (During the six months ended 30 June 2025: RMB nil) of right-of-use assets and lease liabilities for the new leases of factories and office premises.

During the six months ended 30 June 2026, the Group acquired land use right of RMB541,746,000 (During the six months ended 30 June 2025: RMB227,453,000).

15. Intangible Assets

During the six months ended 30 June 2026, the Group acquired intangible assets of approximately RMB86,414,000 (During the six months ended 30 June 2025: RMB131,955,000).

16. Trade and Bills Receivables

	30 June 2026 RMB'000 (unaudited)	31 December 2025 RMB'000 (audited)
Trade receivables		
Receivables from third parties	14,283,648	13,223,407
Due from related parties (note 17)	311,017	43,645
Allowance for doubtful debts	(272,603)	(273,413)
	<u>14,322,062</u>	<u>12,993,639</u>
Bills receivables	1,402,777	1,971,525
Allowance for doubtful debts	—	(509)
	<u>1,402,777</u>	<u>1,971,016</u>
	<u>15,724,839</u>	<u>14,964,655</u>

The credit terms, being granted to independent third parties, are generally within 90 days. Each customer has a maximum credit limit. For new customers, payment in advance is normally required. The Group seeks to maintain strict control over outstanding receivables. Overdue balances are reviewed regularly by the Directors.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

16. Trade and Bills Receivables (Continued)

The aging analysis of trade receivables based on the invoice date, and net of allowance is as follows:

	30 June 2026 RMB'000 (unaudited)	31 December 2025 RMB'000 (audited)
0 to 180 days	13,712,737	12,053,397
181 to 365 days	336,313	696,696
1 to 2 years	181,152	172,595
Over 2 years	91,860	70,951
	<u>14,322,062</u>	<u>12,993,639</u>

Reconciliation of allowance for trade and bills receivables:

	2026 RMB'000 (unaudited)	2025 RMB'000 (audited)
At 1 January	273,922	179,697
Acquisition of subsidiaries	–	98,176
Reversal for the period/year, net	(1,291)	(3,951)
Write off	<u>(28)</u>	<u>–</u>
At 30 June/31 December	<u>272,603</u>	<u>273,922</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

17. Balances with Related Parties

	Notes	30 June 2026 RMB'000 (unaudited)	31 December 2025 RMB'000 (audited)
Trade receivables			
– 中航鋰電(洛陽)有限公司 China Lithium Battery Technology (Luoyang) Co., Ltd.* (“ Luoyang Company ”)		302,846	43,645
– Schürholz GmbH & Co. KG Stanztechnik (“ Schürholz Company ”)		8,171	–
	16, (i)	<u>311,017</u>	<u>43,645</u>
Amounts due from related parties			
Non-trade related:			
– 常州華科工程建設有限公司 Changzhou Huake Engineering Construction Co., Ltd.* (“ Huake Engineering ”)		2,400	–
– Schürholz Company		21,765	–
	(ii)	<u>24,165</u>	<u>–</u>
Trade payables			
– 常州江環能源科技有限公司 Changzhou Jianghuan Energy Technology Co., Ltd.* (“ Jianghuan Energy ”)		4,604	5,697
– Luoyang Company		394,065	211,552
– 江蘇動力及儲能電池創新中心有限公司 Jiangsu Power and Energy Storage Battery Innovation Center Co., Ltd. * (“ Jiangsu Power ”)		65	–
	18, (i)	<u>398,734</u>	<u>217,249</u>
Amounts due to related parties			
Non-trade related:			
– 江蘇城東建設工程有限公司 Jiangsu Chengdong Construction Project Co., Ltd.* (“ Jiangsu Chengdong Construction ”)		42,798	24,797
– 江蘇城東信息科技有限公司 Jiangsu Chengdong Information Technology Co., Ltd.* (“ Jiangsu Chengdong Information ”)		29	–
– Luoyang Company		–	821
– Huake Engineering		40	40
	(ii)	<u>42,867</u>	<u>25,658</u>

* The official names of these entities are in Chinese. The English translation of the names are for identification purpose only.

17. Balances with Related Parties (Continued)

Notes:

- (i) The trade-related outstanding balances with related parties are unsecured, non-interest bearing and repayable within credit term of 180 days.
- (ii) The non-trade related balances with related parties are unsecured, non-interest bearing and repayable on demand.

18. Trade and Bills Payables

	30 June 2026 RMB'000 (unaudited)	31 December 2025 RMB'000 (audited)
Trade payables		
Payables to third parties	14,585,812	12,850,143
Due to related parties (note 17)	<u>398,734</u>	<u>217,249</u>
	14,984,546	13,067,392
Bills payables	<u>15,257,179</u>	<u>13,969,256</u>
	<u>30,241,725</u>	<u>27,036,648</u>

As at 30 June 2026, bills payables were secured by pledged bank deposits of RMB2,754,812,000 (31 December 2025: RMB2,488,420,000).

The aging analysis of trade payables, based on the date of receipt of goods is as follows:

	30 June 2026 RMB'000 (unaudited)	31 December 2025 RMB'000 (audited)
0 to 180 days	14,931,350	13,009,765
181 to 365 days	22,599	50,805
1 to 2 years	28,609	4,306
Over 2 years	<u>1,988</u>	<u>2,516</u>
	<u>14,984,546</u>	<u>13,067,392</u>

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

19. Share-Based Payments

2019 Share-based Payments

During the year ended 31 December 2019, the Company approved and adopted a share incentive scheme ("**2019 Share Incentive Scheme**") involving 6 senior management, namely, Liu Jingyu, Dr. Pan Fangfang, Dai Ying, Geng Yan'an, Wang Xiaoqiang and He Fan (collectively, the "**Six Senior Management**"). The purposes of the 2019 Share Incentive Scheme are to stimulate the enthusiasm and creativity of the Six Senior Management, enhance their sense of responsibility and mission of achieving the Company's long-term sustainable and healthy development, and ensure the realization of the Company's strategic goals.

The Six Senior Management have formed a limited company, Xiamen Lihang Equity Investment ("**Share Incentive Vehicle**"). A limited partnership company, Lihang Jinzhi ("**Partnership**") was formed, and the Share Incentive Vehicle and a related entity of a government shareholder of the Company ("**Xiamen Industrial Investment**") were required to contribute RMB10 million and RMB1,500 million, respectively, to the Partnership. After that, the Partnership has subscribed for registered capital of the Company.

The Partnership has a prescribed operation period of 10 years, and all investment proceeds of it (after deducting expenses and tax), including all distribution, interest and dividend from the Company will be distributed to the Share Incentive Vehicle and the Xiamen Industrial Investment in the following manner:

- (a) Distribute to the Share Incentive Vehicle and the Xiamen Industrial Investment proportionally to their capital contribution of the Partnership until they fully recover their capital contributions to it;
- (b) Any investment proceeds in excess of (a) above will be firstly distributed to the Xiamen Industrial Investment in an amount that represent 6% annual return to its capital contribution to the Partnership; and
- (c) 2 years after all legal and regulatory requirements for freely disposing the Partnership's equity interest in the Company are fulfilled, and after the distributions in (a) and (b) above, the Partnership shall dispose of all its equity interest in the Company. 20% of the net proceeds from the disposal will be distributed to the Share Incentive Vehicle and the remaining 80% will be distributed to the Xiamen Industrial Investment.

The manner of distribution above enables the Six Senior Management to receive possible future cash proceeds, through the Share Incentive Vehicle, that are disproportionate to their share of capital injections into the Partnership and the amount of such future cash proceeds to be received by the Share Incentive Vehicle will depend on many factors including future price of the Company's equity, vesting date and other factors.

The awards of the 2019 Share Incentive Scheme have been accounted for as equity-settled share-based payment. The management estimated the fair value of the awards and the length of the vesting period at grant date. The date of vesting will need to be re-estimated at each reporting date. The share-based payment expense will be recognised over the vesting period with a corresponding credit to equity of the condensed consolidated statement of financial position as a capital contribution from a government shareholder of the Company.

19. Share-Based Payments (Continued)

2019 Share-based Payments (Continued)

Independent professional valuer was engaged to assist the management to determine the grant date fair value of the awards by binomial tree method with the following assumptions and inputs:

– Vesting date initially estimated	30 July 2027
– Price per each registered capital of the Company	RMB1.02
– Risk free rate	3.69%
– Dividend yield	Nil
– Estimated volatility of return of the Company's equity	53.72%

The fair value of the awards at grant date was estimated to be approximately RMB163 million. No share-based payment expenses were charged to the condensed consolidated statement profit or loss of the Group during both periods.

Olive Sensors' equity-settled share-based payments

Pursuant to the 2022 Restricted Stock Incentive Plan (Draft) of Olive Sensors, Olive Sensors granted 12,850,000 restricted shares to 48 incentive participants. The grant date was 9 December 2022. Details are set out in Olive Sensors' announcements and annual reports.

20. Share Capital

Domestic ordinary shares		H-shares of RMB1 each		Total	
Number	Share	Number	Share	Number	Share
of shares	capital	of shares	capital	of shares	capital
	RMB'000		RMB'000		RMB'000

Issued and fully paid:

As at 31 December 2025 (audited)

and 30 June 2026 (unaudited)

1,010,802,463	1,010,803	761,499,395	761,499	1,772,301,858	1,772,302
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Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

21. Related Party Transactions

- (a) The Group had the following material transactions with related parties during the periods:

	Six months ended 30 June	
	2026	2025
	RMB'000 (unaudited)	RMB'000 (unaudited)
Revenue from sales of goods to		
– Luoyang Company	1,415,272	421,163
– Schürholz Company	8,991	–
Entrusted processing services from		
– Luoyang Company	2,399,636	1,314,222
Purchase of goods and services from		
– Jianghuan Energy	4,879	4,532
– Jiangsu Power	348	–
– Schürholz Company	454	–
Rental fee income from		
– Huake Engineering	2,202	2,202
Construction fees charged by		
– Jiangsu Chengdong Construction	344,913	–
– Jiangsu Chengdong Information	–	129

Since March 2021, Xiamen Jinyuan Industry Investment Group Company Limited (“**Jinyuan Investment**”) has been providing financial guarantee to a subsidiary of the Group, Xiamen Company in favour of a group of 6 banks, to guarantee the payment obligation of 80% of principal amount (being RMB2,000 million) of a loan in the principal amount of RMB2,500 million for a term of 8 years. The guarantee period of Jinyuan Investment took effective from the date of entering into the guarantee agreement to three years after the expiration of repayment obligation by Xiamen Company under the loan agreement.

Since January 2022, Jinyuan Investment has been providing another financial guarantee to Xiamen Company in favour of a group of 6 banks to guarantee the payment obligation of 80% of principal amount (being RMB2,000 million) of a loan in the principal amount of RMB2,500 million for a term of 8 years. The guarantee period of Jinyuan Investment took effective from the date of entering into the guarantee agreement to three years after the expiration of repayment obligation by Xiamen Company under the loan agreement.

- (b) **Balances with related parties**

Details of the Group’s balances with related parties at the end of the period/year are disclosed in note 17.

Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2026

21. Related Party Transactions (Continued)

- (c) The remuneration of directors, supervisors and other members of senior management during the periods was as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Fees	360	360
Salaries, bonus and allowances	5,914	5,888
Retirement benefit scheme contributions	236	213
	<u>6,510</u>	<u>6,461</u>

22. Capital Commitments

Commitments contracted for at the end of the reporting period but not yet incurred are as follows:

	30 June	31 December
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(audited)
Property, plant and equipment	22,500,866	10,010,776
Intangible assets	9,262	16,837
Leasehold lands	541,862	697,654
Capital contribution to partnership funds	1,023,420	568,395
Capital contribution to share subscription	1,300	3,300
	<u>24,076,710</u>	<u>11,296,962</u>

23. Approval of Financial Statements

The interim financial statements were approved and authorised for issue by the Board of Directors on 28 August 2026.

Definitions and Glossary

"Board"	the board of directors of the Company
"Company", "CALB", "we" or "us"	CALB Group Co., Ltd.(中創新航科技集團股份有限公司), H Shares of which are listed on the Stock Exchange with stock code of 3931
"connected person(s)"	has the meaning ascribed to it under the Listing Rules
"Director(s)"	the director(s) of the Company
"Domestic Share(s)"	ordinary shares in the share capital of the Company, with a nominal value of RMB1.00 each, which are subscribed for and paid up in Renminbi
"Group"	the Company and its subsidiaries
"H Share(s)"	the overseas listed foreign share(s) in the share capital of the Company with nominal value of RMB1.00 each, which are traded in Hong Kong dollars and listed on the Main Board of the Stock Exchange
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC
"Independent Third Party(ies)"	any entity(ies) or person(s) who, to the best of the knowledge, information and belief of the Directors, is/are not a connected person(s) of the Company within the meaning ascribed thereto under the Listing Rules
"Jincheng Technology"	Jiangsu Jintan Jincheng Technology Industry Development Co., Ltd.* (江蘇金壇金城科技產業發展有限公司), a company established under the laws of the PRC with limited liability on 7 December 2015 and wholly owned by Jintan Holding, a connected person of the Company
"Jinhang Holding"	Jiangsu Jinhang Holding Co., Ltd.* (江蘇金航控股有限公司), a company established under the laws of the PRC with limited liability on 2 March 2022, which is owned as to 40% by Jincheng Technology, 30% by Changzhou Shenghai Intelligent Technology Co., Ltd.* (常州市昇海智能科技有限公司), an Independent Third Party, 12.5% by Wuxi Fengshenghui Enterprise Management Partnership Business (Limited Partnership)* (無錫豐晟匯企業管理合夥企業(有限合夥)), 12.5% by Nanjing Ruiguan Enterprise Management Centre (Limited Partnership)* (南京瑞冠企業管理中心(有限合夥)), an Independent Third Party, and 5% by Jiangsu Fengchuang Environmental Energy Co., Ltd* (江蘇楓創環保能源有限公司). Jinhang Holding is a connected person of our Company

“Jinsha Investment”	Changzhou Jinsha Technology Investment Co., Ltd.*(常州金沙科技投資有限公司), a company established under the laws of the PRC with limited liability on 4 May 2008 and wholly owned by Jintan Holding, a connected person of the Company
“Jintan Holding”	Jiangsu Jintan Investment Holding Co., Ltd.*(江蘇金壇投資控股有限公司), a company established under the laws of the PRC with limited liability on 16 September 2014 and wholly owned by the Government of Jintan District, a connected person of the Company
“Jintan Hualuogeng”	Jiangsu Jintan Hualuogeng Technology Industry Development Co., Ltd.*(江蘇金壇華羅庚科技產業發展有限公司), a company established under the laws of the PRC with limited liability on 12 December 2014 and wholly owned by Jintan Holding, a connected person of the Company
“Jintan International”	Jiangsu Jintan National Development International Investment Development Co., Ltd.*(江蘇金壇國發國際投資發展有限公司), a company established under the laws of the PRC with limited liability on 16 December 2010 and exercising its voting rights in our Shares in accordance with the instructions of Jintan Holding, a connected person of our Company
“Jinyuan Investment”	Xiamen Jinyuan Investment Group Co., Ltd.*(廈門金圓投資集團有限公司), a company established under the laws of the PRC with limited liability on 13 July 2011 and wholly owned by the Finance Bureau of Xiamen City* (廈門市財政局), a connected person of the Company
“Lihang Jinzhi”	Xiamen Lihang Jinzhi Equity Investment Partnership (Limited Partnership)*(廈門鋰航金智股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on 29 July 2019 whose general partner is Xiamen Lihang Equity Investment, a connected person of our Company
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“Luoyang Company”	China Lithium Battery Technology (Luoyang) Co., Ltd.*(中航鋰電(洛陽)有限公司), a company established under the laws of the PRC with limited liability on 14 September 2009, which is owned as to 51% by Jincheng Technology and 49% by Jinhang Holding, and a connected person of our Company

Definitions and Glossary

"Model Code"	Model Code for Securities Transactions by Directors of Listed Issuers
"PRC" or "China"	the People's Republic of China
"Reporting Period"	from 1 January 2026 to 30 June 2026
"RMB"	Renminbi, the lawful currency of the PRC
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Share(s)"	ordinary share(s) in the issued capital of the Company with a nominal value of RMB1.00 each, comprising Domestic Share(s) and H Share(s)
"Shareholder(s)"	shareholders of the Company
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"subsidiary(ies)"	has the same meaning ascribed to it under the Listing Rules
"Supervisor(s)"	the supervisor(s) of the Company
"treasury shares"	has the meaning ascribed to it under the Listing Rules
"Xiamen Company"	CALB (Xiamen) Co., Ltd.* (中創新航新能源(廈門)有限公司), a company established under the laws of the PRC with limited liability on 15 July 2019 and a direct wholly-owned subsidiary of our Company
"Xiamen Industrial Investment"	Xiamen Industrial Investment Co., Ltd.* (廈門市產業投資有限公司), a company established under the laws of the PRC with limited liability on 13 August 2014 and wholly owned by Jinyuan Investment, a connected person of the Company
"%"	percent



中創新航科技集團股份有限公司
CALB Group Co., Ltd.