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招商銀行股份有限公司

CHINA MERCHANTS BANK CO., LTD.

(A joint stock company incorporated in the People's Republic of China with limited liability)

(H Share Stock Code: 03968)

ANNOUNCEMENT ON RESIGNATION OF A NON-EXECUTIVE DIRECTOR

The board (the “**Board**”) of directors (the “**Directors**”) of China Merchants Bank Co., Ltd. (the “**Company**”) has received a letter of resignation from Ms. Shi Dai, a non-executive Director. Due to work adjustment, Ms. Shi Dai tendered her resignation to the Board as a non-executive Director and a member of the Strategy and Sustainable Development Committee of the Board. The resignation of Ms. Shi Dai shall take effect from 30 September 2026.

The details are as follows:

Name	Position upon departure from office	Date of departure from office	Expiry of original term of office	Reason for departure from office	Whether continue to hold office in the Company and its holding subsidiaries	Whether there are unfulfilled public commitments
Shi Dai	Non-executive Director Member of the Strategy and Sustainable Development Committee of the Board	30 September 2026	24 June 2028	Due to work adjustment	No	No, there are no outstanding public commitments (including commitments to increase shareholdings)

Ms. Shi Dai's departure from office will not result in the number of members of the Board falling below a quorum. Ms. Shi Dai has completed the work handover in accordance with the Company's relevant management regulations.

Ms. Shi Dai has confirmed that she has no disagreement with the Board and there are no other matters relating to her resignation that need to be brought to the attention of the shareholders and creditors of the Company.

The Board would like to acknowledge Ms. Shi Dai's outstanding contributions to the Company during her term of office with the highest regard and deepest gratitude.

**The Board of Directors of
China Merchants Bank Co., Ltd.**

30 September 2026

As at the date of this announcement, the executive directors of the Company are Wang Xiaoqing and Zhong Desheng; the shareholder directors (non-executive directors) of the Company are Miao Jianmin, Li Yungui, Deng Renjie, Huo Da, Jiang Chaoyang, Zhu Eric Liwei, Huang Jian and Ma Xianghui; and the independent non-executive directors of the Company are Tian Hongqi, Shi Yongdong, Li Jian, Wong Yuk Shan, Lu Liping and Zhang Yong.