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CTR Holdings Limited

(Incorporated in the Cayman Islands with members' limited liability)

(Stock Code: 1416)

DELAY IN DESPATCH OF CIRCULAR

Reference is made to the announcements of CTR Holdings Limited (the “**Company**”) dated 19 August 2026 and 9 September 2026 (the “**Announcements**”). Unless otherwise defined, capitalised terms used herein shall have the same meanings as those defined in the Announcements.

As disclosed in the Announcements, a circular (the “**Circular**”) containing, among other things, (i) further details of the Lease of Land and the transactions contemplated thereunder; (ii) a letter from the Board in relation to the Lease of Land; (iii) a notice to convene the EGM; and (iv) other information as required under the Listing Rules, was expected to be despatched to the Shareholders on or before 2 October 2026 in compliance with the Listing Rules.

As additional time is required for the Company to prepare and finalise certain information for inclusion in the Circular, the Company expects that the date of despatch of the Circular will be postponed to a date falling on or before 23 October 2026.

By order of the Board
CTR Holdings Limited

Xu Xuping

Chairman, Chief Executive Officer and Executive Director

Hong Kong, 2 October 2026

As at the date of this announcement, the Board comprises two executive Directors, namely Mr. Xu Xuping and Mr. Xu Tiancheng; and three independent non-executive Directors, namely Dr Kung Wai Chiu Marco, Mr. Tang Chi Wang and Ms. Wang Yao.