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L A I F U N G H O L D I N G S

Lai Fung Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1125)

PROPOSED ADOPTION OF THE NEW AMENDED AND RESTATED MEMORANDUM AND ARTICLES OF ASSOCIATION

This announcement is made by Lai Fung Holdings Limited (the “**Company**”) pursuant to Rule 13.51(1) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”).

The board of directors of the Company (the “**Board**”) announces that for the purposes of, among other things, (i) allowing the Company to hold repurchased shares in treasury; (ii) facilitating the implementation of the uncertificated securities market regime; (iii) bringing the existing second amended and restated memorandum and articles of association of the Company (the “**Existing M&A**”) in line with the amendments made to the Listing Rules with regard to the expanded paperless listing regime, including the electronic dissemination of corporate communications to shareholders of the Company (the “**Shareholders**”), and the provision of options for Shareholders to receive electronic payment of corporate action proceeds; and (iv) making certain housekeeping amendments to the Existing M&A, the Board proposes to amend the Existing M&A by way of adopting the third amended and restated memorandum and articles of association of the Company (the “**New Amended and Restated M&A**”) in substitution for and to the exclusion of the Existing M&A.

The proposed adoption of the New Amended and Restated M&A shall be subject to the approval of the Shareholders by way of a special resolution at the forthcoming annual general meeting of the Company to be held on 18 December 2026 (the “**AGM**”) (or any adjournment or postponement thereof), and if approved, will become effective upon such approval.

A circular containing, among other things, details of the proposed adoption of the New Amended and Restated M&A, together with a notice convening the AGM, will be despatched to the Shareholders as soon as practicable. As no Shareholder has a material interest in the proposed adoption of the New Amended and Restated M&A, no Shareholder is required to abstain from voting on the resolution proposed to consider and approve the proposed adoption of the New Amended and Restated M&A.

By order of the Board
Lai Fung Holdings Limited
Lam Kin Ngok, Peter
Chairman

Hong Kong, 20 October 2026

As at the date of this announcement, the Board comprises seven Executive Directors, namely Dr. Lam Kin Ngok, Peter (Chairman), Mr. Lam Kin Hong, Matthew (Executive Deputy Chairman), Mr. Lam Hau Yin, Lester (Chief Executive Officer) (also alternate to Madam U Po Chu), Madam U Po Chu and Messrs. Cheng Shin How, Lee Tze Yan, Ernest and Cheung Sum, Sam; and six Independent Non-executive Directors, namely Messrs. Lam Bing Kwan, Ku Moon Lun, Law Kin Ho, Mak Wing Sum, Alvin, Shek Lai Him, Abraham and Au Hoi Fung.