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SANDS CHINA LTD.

金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1928)

VOLUNTARY ANNOUNCEMENT MACAO GOVERNMENT GUIDANCE FUND

This announcement is issued by Sands China Ltd. (the “**Company**”, and together with its subsidiaries, the “**Group**”) on a voluntary basis. Unless otherwise indicated, capitalized terms used but not defined herein shall have the meanings ascribed to them in the Company’s 2026 interim report.

VML Committed Investment

As disclosed in the 2026 interim report, pursuant to the Concession, VML has committed to invest, or cause to be invested, at least 35.84 billion patacas (approximately US\$4.43 billion). Of this total, approximately 33.39 billion patacas (approximately US\$4.13 billion) must be invested in non-gaming projects (the “**Non-Gaming Investment Commitments**”). These investments must be accomplished by December 31, 2032.

Macao Government Guidance Fund

Reference is made to the press conference of the Macao government on February 27, 2026 in relation to the establishment of a government guidance fund to support Macao’s economic diversification. In connection with this, the Macao government has promoted the establishment of a government guidance fund, pursuant to Administrative Regulation No. 26/2026, to be called the Macao SAR Government Guidance Fund No. 2, Limited Partnership Fund (the “**GG Fund**”).

The GG Fund is to be formed as a limited partnership in accordance with Law No. 11/2025, with the general partner being Macau Project Management (No. 2) Limited, a limited liability company incorporated under the laws of Macao, and the management entity being the Macau Investment and Management Company Limited, a limited liability company incorporated under the laws of Macao. The general partner and the management entity are entities ultimately owned and controlled by the Macao government.

The Board is pleased to announce that, VML is participating in the GG Fund in support of the policies of the Macao government and the diversification of Macao’s economy. On October 23, 2026, VML has entered into a limited partnership agreement and other related documentation relating to VML’s participation in the GG Fund as a limited partner, pursuant to which VML will have a total capital commitment of approximately 2.30 billion patacas (approximately

US\$285 million) (the “**GG Fund Commitment**”), which will be credited towards VML’s Non-Gaming Investment Commitments under the Concession. Accordingly, the GG Fund Commitment replaces other projects and spend anticipated within the Non-Gaming Investment Commitments under the Concession.

Holders of the Company’s securities, potential investors and readers are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
SANDS CHINA LTD.
Dylan James Williams
Company Secretary

Macao, October 23, 2026

As at the date of this announcement, the directors of the Company are:

Executive Directors:

Wong Ying Wai
Chum Kwan Lock Grant

Non-Executive Directors:

Patrick Sydney Dumont
Charles Daniel Forman

Independent Non-Executive Directors:

Chiang Yun
Victor Patrick Hoog Antink
Kenneth Patrick Chung
Chung Kit Yi Kitty
Siu Hera Kitwan

In case of any inconsistency between the English version and the Chinese version of this announcement, the English version shall prevail.