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**Linklogis Inc.**  
**聯易融科技集團**

*(A company controlled through weighted voting rights and incorporated in the Cayman Islands with limited liability)*  
**(Stock Code: 9959)**

## **VOLUNTARY ANNOUNCEMENT BUSINESS UPDATE**

This is a voluntary announcement made by Linklogis Inc. (the “**Company**”) to provide its shareholders and potential investors with certain business updates of the Company and its subsidiaries and consolidated affiliated entities (the “**Group**”).

### **CEO Comment**

In the first three quarters of 2026, the Group continued to advance its AI-driven strategic transformation and global expansion, recording solid growth in revenue and income. Its Industry-Finance Technology Solutions continued to consolidate its leading market position, providing solid support for the Group’s stable business performance. The Cross-border and International Business Solutions is accelerating its transition from the deployment phase to value realization. Supported by an expanding network of cross-border trade corridors and broader coverage of overseas financial institutions, this segment delivered strong growth in both the size of assets served and revenue and income in the third quarter. The Group expects growth in this segment to accelerate further in the fourth quarter. At the same time, the Group is actively seeking to bring a globally influential multilateral financial institution on board as a strategic funding partner, strengthening its cross-border funding network and comprehensive overseas supply chain finance capabilities to lay a solid foundation for long-term growth in its international business.

During the third quarter, the Group continued to deepen its “AI-powered industrial finance” strategy, focusing on two key areas. First, it extended financial technology services across the AI industry value chain and successfully launched industrial finance services targeting AI data center (AIDC) scenarios in the AI computing infrastructure sector. This marks a significant breakthrough in extending the Group’s financial services into the AI industry value chain, which is expected to become an important source of long-term growth. Second, the Group accelerated the scaled delivery of AI capability units, shifting the focus of AI from cost reduction and efficiency gains toward delivery of business outcomes. Building on BeeLink AI Agent, the Group upgraded its offering to create a specialized AI workspace for financial institution professionals. By integrating AI capability units previously distributed across individual business functions into a unified intelligent operations platform for industrial finance workflows, the Group is evolving its AI product solutions from standalone tools to an end-to-end workspace, further unlocking growth potential for AI commercialization.

Looking ahead, as AI commercialization accelerates and the global business ecosystem continues to expand, the Group’s dual-engine strategy of “AI + globalization” is expected to generate further synergies, driving continued optimization of its business mix, strengthening its long-term growth momentum, and creating sustainable value for shareholders.

## Key Business Highlights

The following table sets forth certain key operating metrics with respect to the Group’s solutions for the periods indicated.

|                                                                  | For the nine<br>months ended<br>September 30,<br>2026 | For the year<br>ended<br>December 31,<br>2025 | Change<br>(%) |
|------------------------------------------------------------------|-------------------------------------------------------|-----------------------------------------------|---------------|
| <b>Total number of partners<sup>1</sup></b>                      |                                                       |                                               |               |
| Anchor enterprise . . . . .                                      | <b>4,029</b>                                          | 3,145                                         | 28.1          |
| Financial institution . . . . .                                  | <b>476</b>                                            | 428                                           | 11.2          |
| <b>Supply Chain Finance Technology Solutions</b>                 |                                                       |                                               |               |
| Number of anchor enterprise customers <sup>1</sup> . . . . .     | <b>1,842</b>                                          | 1,505                                         | 22.4          |
| Number of financial institution customers <sup>1</sup> . . . . . | <b>167</b>                                            | 163                                           | 2.5           |
| Customer retention rate <sup>2</sup> (%) <sup>3</sup> . . . . .  | <b>99</b>                                             | 99                                            | —             |

Notes:

1. The number of customers for a given period refers to the total number of customers that had at least one revenue-generating contract with the Group during that period; the number of partners for a given period includes both (i) the Group's customers who enter into revenue-generating contracts with us and (ii) other entities who do not enter into revenue-generating contracts with the Group but are served through the Group's solutions during that period.
2. The retention rate is calculated by dividing the number of customers in the previous year who remained as the Group's customers in the current period by the total number of customers in the previous year.
3. Percentage points

The following table sets forth the breakdown of the total volume of supply chain assets financed by, or for the Group's Cross-border and International Business Solutions, the total amount of financing enabled by, our technology solutions for the periods indicated.

|                                                                          | <b>For the nine months ended</b> |             |               |
|--------------------------------------------------------------------------|----------------------------------|-------------|---------------|
|                                                                          | <b>September 30,</b>             |             |               |
|                                                                          | <b>2026</b>                      | <b>2025</b> | <b>Change</b> |
|                                                                          | <i>(RMB in million)</i>          |             | <i>(%)</i>    |
| Industry-Finance Technology Solutions <sup>1</sup> . . .                 | <b>276,100.7</b>                 | 245,745.9   | 12.4          |
| Cross-border and International Business Solutions <sup>2</sup> . . . . . | <b>8,647.0</b>                   | 6,819.7     | 26.8          |
| <b>TOTAL</b>                                                             | <b>284,747.7</b>                 | 252,565.6   | 12.7          |

Notes:

1. Since our listing, the Group has disclosed "the total volume of supply chain assets processed by" our Supply Chain Finance Technology Solutions as a key operating metric. This metric was originally selected to reflect our management's focus on expanding business scale, enhancing market presence, and maximizing customer coverage during our earlier stage of development. As our business model matures and our strategic priorities evolve, we are increasingly focused on revenue and profit as our primary performance indicators. Typically, the Group generates revenue based on supply chain assets that successfully obtain financing through our platforms. To better align our external disclosures with our current internal management KPIs and to provide a more accurate representation of the Group's commercial efficacy, the Group will adopt "the total volume of supply chain assets financed by" as the primary metric for disclosing transaction volumes, effective from the first quarter of 2026. This revised metric focuses specifically on the assets that contribute directly to the Group's financial performance. For the purpose of meaningful comparison, the operating metrics for the corresponding periods in 2025 are restated under the same basis.
2. To better reflect our business operations, we have redefined our business descriptions and classifications, effective from the second quarter of 2026. The current and comparative periods have been presented in accordance with the new business classifications.

The information contained in this announcement is only based on the Company's preliminary assessment with reference to the unaudited consolidated management accounts of the Group for the nine months ended September 30, 2026 and is not based on the financial data or other information which has been audited or reviewed by the Company's independent auditor or the audit committee of the board of directors of the Company. The above data may therefore differ from the figures to be disclosed in the audited or unaudited consolidated financial statements to be published by the Group on an annual or a half-yearly basis due to various uncertainties during the process of collecting such information. As such, the relevant figures are strictly for information only and not for any other purposes.

**Shareholders and potential investors are advised not to place undue reliance on the information disclosed herein and are advised to exercise caution when dealing in the securities of the Company. Any shareholder or potential investor who is in doubt is advised to seek advice from professional advisers.**

By order of the Board  
**Linklogis Inc.**  
**Song Qun**  
*Chairman*

Hong Kong, October 26, 2026

*As at the date of this announcement, the Board of Directors of the Company comprises Mr. Song Qun as the Chairman and executive Director, Mr. Ji Kun and Ms. Chau Ka King as executive Directors, Mr. Lin Haifeng and Mr. Zhang Yuhan as non-executive Directors, and Mr. Gao Feng, Mr. Tan Huay Lim and Mr. Chen Wei as independent non-executive Directors.*