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CALB Group Co., Ltd.
中創新航科技集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3931)

NOTICE OF 2026 FIRST EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 2026 first extraordinary general meeting (the "**EGM**") of CALB Group Co., Ltd. (the "**Company**") will be held on Wednesday, 18 November 2026, at 2:00 p.m., at Conference Room VIP1, CALB Group Co., Ltd., No. 1, Jiangdong Avenue, Jintan District, Changzhou, People's Republic of China, at which the following ordinary resolutions will be considered and approved.

ORDINARY RESOLUTIONS

1. To consider and approve the resolution in relation to the application for the unified registration and issuance of primary debt financing instrument (PDFI)

2. To consider and approve the resolution in relation to the 2026 interim profit distribution of the Company

By order of the Board
CALB Group Co., Ltd.
Liu Jingyu
Chairwoman of the Board,
Executive Director and General Manager

Changzhou, PRC
29 October 2026

As at the date of this notice, the Board comprises Liu Jingyu and Dai Ying as executive Directors, Hu Jing, Li Jiancun and Xie Jieping as non-executive Directors, Dr. Wang Susheng, Dr. Chen Zetong and Dr. Xiao Wen as independent non-executive Directors.

Notes:

1. **Eligibility for Attending the EGM and Closure of H Share Register of Members**

   For the purpose of determining the entitlement of the H Shareholders to attend and vote at the EGM, the H Share register of members of the Company will be closed from Friday, 13 November 2026 to Wednesday, 18 November 2026 (both days inclusive), during which period no transfer of H Shares will be registered. The Shareholders whose names appear on the register of members of the Company on Wednesday, 18 November 2026 are entitled to attend the EGM. To be eligible to attend and vote at the EGM, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's H Share Registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 4:30 p.m. on Thursday, 12 November 2026.

2. Any member entitled to attend and vote at the meeting convened by the above notice is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company. If more than one proxy is appointed, the appointment shall specify the number of shares in respect of which each such proxy is appointed.

3. Form of proxy together with the power of attorney or other authority, if any, under which it is signed, or a notarially certified copy of such power or authority, must be lodged with the Company's H Share Registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 24 hours before the time fixed for holding the EGM (i.e. before 2:00 p.m. on Tuesday, 17 November 2026) or any adjournment thereof. Completion and return of the proxy form will not preclude a Shareholder from attending and voting in person at the EGM or any adjournment thereof (as the case may be), should he/she so wish and in such event, the form of proxy shall be deemed to be revoked.

4. Pursuant to Rule 13.39(4) of the Listing Rules, the ordinary resolutions set out above will be voted by poll. Where the chairperson of the Company, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted, such resolution will be decided by a show of hands.

5. Where there are joint holders of any Share, any one of such joint holders may vote, either in person or by proxy in respect of such Share as if he/she were solely entitled thereto, but if more than one of such joint holders be present at the EGM, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, and, for this purpose, seniority shall be determined by the order in which the names stand in the register of members in respect of the joint holding of such Share.

6. **Recommendation of 2026 Interim Dividend and Closure of H Share Register of Members**

   The Board has resolved to recommend the payment of an interim dividend for the six months ended 30 June 2026. Based on the total share capital of the Company on the record date determined for the implementation of the 2026 interim profit distribution plan (being 1,772,301,858 Shares as at the Latest Practicable Date), a cash dividend of RMB0.6 (tax inclusive) per 10 Shares of the Company is proposed to be distributed to all Shareholders, amounting to an aggregate cash dividend of approximately RMB106,338 thousand (the "**2026 Interim Dividend**"). The 2026 Interim Dividend will be denominated and declared in RMB, paid in RMB to the holders of Domestic Shares, and paid in Hong Kong dollars to the H Shareholders of the Company. The actual amount of the proposed interim dividend for H Shares distributed in Hong Kong dollars shall be converted based on the average benchmark exchange rate of RMB to Hong Kong dollars as announced by the People's Bank of China for the five business days prior to the EGM to be held by the Company to consider and approve the distribution of the 2026 Interim Dividend. All treasury Shares held by the Company (if any) are not entitled to the 2026 Interim Dividend.

   In order to determine the entitlement to receive the 2026 Interim Dividend, the H Share register of members of the Company will be closed from Tuesday, 24 November 2026 to Thursday, 26 November 2026 (both days inclusive), during which period no transfer of H Shares will be registered. To qualify for receiving the 2026 Interim Dividend, all Share transfer documents accompanied by the relevant Share certificates shall be lodged with the Company's H Share Registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, no later than 4:30 p.m. on Monday, 23 November 2026 for registration. All Shareholders whose names appear on the register of members of the Company on Thursday, 26 November 2026 are entitled to receive the 2026 Interim Dividend. The H Shares of the Company will be traded ex-dividend from Friday, 20 November 2026.

7. The Chinese translation of this notice is for reference only, and in case of any inconsistency, the English version shall prevail.

8. Unless otherwise specified, capitalized terms used in this notice shall have the same meanings as those defined in the circular of the Company dated 29 October 2026.