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S.F. Holding Co., Ltd.
順豐控股股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 6936)

RESIGNATION OF THE BOARD SECRETARY AND JOINT COMPANY SECRETARY AND CHANGE OF AUTHORISED REPRESENTATIVE

This announcement is made by S.F. Holding Co., Ltd. (the "**Company**", together with its subsidiaries, the "**Group**") pursuant to Rule 13.51 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Hong Kong Listing Rules**").

The board (the "**Board**") of directors of the Company hereby announces that the Board has received on October 29, 2026 a written resignation letter from Ms. Gan Ling ("**Ms. Gan**"). Ms. Gan has resigned as the board secretary, a deputy general manager, a joint company secretary and an authorised representative of the Company due to personal reasons, with effect from October 29, 2026. Upon her resignation, Ms. Gan will cease to hold any position in the Company.

Ms. Gan has confirmed that she has no disagreement with the Board and that there are no matters relating to her resignation that need to be brought to the attention of the shareholders of the Company, the Shenzhen Stock Exchange and The Stock Exchange of Hong Kong Limited.

Ms. Gan joined the Group in 2015 and has devoted herself diligently to her duties, participated in and facilitated the process of the Company's A Share and H Share IPOs, and has made significant contributions to the corporate financing activities and corporate governance of the Company. The Board would like to take this opportunity to express its sincere gratitude to Ms. Gan for her contributions to the Company during her tenure of office.

Prior to the appointment of a new secretary to the Board by the Company, Mr. Wang Wei, the chairman of the Company, will act as the board secretary. The Company will complete the appointment of the board secretary as soon as practicable in accordance with the relevant requirements and will perform its information disclosure obligations in a timely manner.

Following the resignation of Ms. Gan, Ms. So Ka Man ("**Ms. So**"), the other joint company secretary of the Company, who possesses the qualifications and experience required of a company secretary under Rule 3.28 of the Hong Kong Listing Rules, will act as the sole company secretary of the Company, and the company secretary arrangements of the Company will continue to comply with Rule 3.28 of the Hong Kong Listing Rules.

Pursuant to Rule 3.05 of the Hong Kong Listing Rules, the Board has appointed Ms. So, the company secretary of the Company, as an authorised representative of the Company under Rule 3.05 of the Hong Kong Listing Rules. Following the above appointment, the authorised representatives of the Company are Mr. Ho Chit, an executive director of the Company, and Ms. So, the company secretary of the Company, which complies with Rule 3.05 of the Hong Kong Listing Rules.

By Order of the Board
S.F. Holding Co., Ltd.
WANG Wei
Chairman

Shenzhen, the PRC, October 29, 2026

As at the date of this announcement, the board of the Company comprises Mr. Wang Wei as chairman and executive director, Mr. Ho Chit and Mr. Xu Bensong as executive directors; and Mr. Chan Charles Sheung Wai, Mr. Lee Carmelo Ka Sze and Dr. Ding Yi as independent non-executive directors.